

0200

1 Thank you.

2 MR. RAZZAGHI: Thank you very much.

3 DR. GLOFF: That completes the scheduled
4 presentations for open hearing.

5 Moving ahead, we'll begin with our
6 topics on implementing quality by design, status,
7 challenges and the next steps with the introduction
8 by Dr. Nasr.

9 DR. NASR: Good afternoon. Did you have
10 a big lunch? Okay.

11 I think the decision here is a very
12 important one because you heard in the morning about
13 ICH guidelines and some of the direction we are
14 moving in to, which we are, some are calling it the
15 new vision, others are calling it quality by design.
16 You heard some discussion about the desired state,
17 some of the challenges and resources.

18 So I think this, these four
19 presentations here will be a step trying to put the
20 pieces together and see where we are and where we
21 are heading.

22 And because of that, I'm going to ask

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1 the committee several questions that again I will
2 propose we do what we did in the morning, you can
3 ask the speaker for clarification and then we can
4 discuss some of these questions as we have done.

5 Before I start my presentation, and I
6 will go fairly quickly, a couple of interesting
7 things happened yesterday that I thought would be
8 useful to share and to frame our discussion.

9 I attended the advisory committee
10 discussion in the morning on Levothyroxine and I
11 thought that was very good, but I think Dr. Duffy,
12 in one of his answers said some of these issues
13 could be better resolved on the quality by design.

14 Because if you can see from the
15 presentations yesterday the challenge we have when
16 we have some limited information through batch data
17 and try to set some arbitrary specification around
18 this data and then we have some problems and we
19 change shelf life, et cetera, based on some of these
20 empirical approaches that we use.

21 A better approach in my mind is
22 understanding the development and the process and

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1 the manufacturing process and what some meaningful

2 specification that are more performance relevant.

3 And I think we'll discuss that. So I
4 thought that was interesting, a good introduction
5 for what we are discussing today.

6 Another thing that was interesting, I
7 went to a meeting, an internal agency meeting
8 yesterday afternoon and one of my colleagues in the
9 clinical side, he said Moheb, now I understand why
10 you changed your office from new drug chemistry to
11 new drug quality assessment. I said tell me more.

12 And he said the focus has been more on
13 chemistry than on quality, with many facets, which
14 is pharmaceutical, manufacturing, et cetera. So I
15 think if I can get through some of my sincere, my
16 good fellows and colleagues in the clinical area who
17 may have a little bit of interest at times in
18 quality, I think we are making progress.

19 So now, what this presentation is about.
20 I'm going to share with you the agency perspective
21 on quality by design. That will be followed by my
22 colleague, several of my colleagues. Dr. Chi-Wan

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1 Chen is going to say how this is being implemented
2 in our office. And then Lawrence, Dr. Lawrence Yu

3 will talk about some of the initiatives in Office of
4 Generic Drugs. Dr. Steven Kozlowski talk about
5 challenges and issues within the Office of biotech
6 products and then we hear from our industry
7 colleague from Gordon Johnston representing GPA and
8 Bob Baum, representing Pharma, and then Helen will
9 try to wrap it up and focus the discussion and so
10 forth.

11 So that, what's a desired state. I
12 think we can talk about desired state in different
13 ways and we can (inaudible) all the things in my
14 mind are ways to achieve the desired state.

15 Desired state was fairly well put by
16 Janet Woodcock in the October CMC conference when
17 she said that in her definition of desired state is,
18 "A maximally efficient, agile, flexible
19 pharmaceutical manufacturing sector that reliably
20 produces high-quality drug product without extensive
21 regulatory oversight."

22 That is my take on our desired state and

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1 the question is how can we get there.

2 So with that in mind, we need to talk
3 about quality by design, and I think Dr. John

4 Berridge did a good job this morning contrasting
5 some traditional approaches versus quality by design
6 and people ask me often since I go around talking
7 about quality by design, what does quality by design
8 mean and what's the difference between quality by
9 design and pharmaceutical development that we have
10 done for years that produces high quality product.

11 Here is our, here is the agency
12 perspective on quality by design. It is a system
13 approach and that's a new thinking, it is not
14 fragmented steps, it's a system approach that you
15 need to put together. You start with the product in
16 mind and then you move to design the manufacturing
17 process, the impact to starting raw material and
18 process parameter on product or qualities
19 understood. Process evaluated and updated to allow
20 for consistent quality over time and the critical
21 sources of process variability are identified and
22 controlled.

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1 This is a key point because traditional
2 approach is we try to work with the system that
3 either ignore or does not recognize variability, but
4 variability is a fact of life. You get different

5 equipment, you get different material, there's some
6 changes that takes place.

7 So under quality by design, which is a
8 systematic, scientific approach, you recognize
9 variability and you identify the sources of
10 variability and the impact on the quality and
11 accordingly you develop appropriate control
12 strategies to address variability and to ensure the
13 quality of product.

14 Another way of describing this is using
15 my circle and some of you have seen it before,
16 others have not. And this is intended in a way to
17 illustrate what quality by design is in a way that
18 is not linear and it's not step wise. It's a
19 comprehensive system.

20 So if you look at quality by design, you
21 start with the desired product performance of
22 targeted product profile and that should lead to

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1 designing the product. So you understand what you
2 are trying to do, what's the patient population,
3 what's -- how you are going to deliver that
4 particular dosage form and then you think about
5 designing the dosage form.

6 Based on the dosage form that's needed
7 for effective delivery of the medicine to the
8 patient, then you design the manufacturing process,
9 start thinking about what would be the appropriate
10 manufacturing process to do that. What are the
11 appropriate unit operations, some that you may have,
12 how can you use them to the level of that particular
13 dosage form and then you can start with the
14 manufacturing process and the expected performance,
15 et cetera.

16 Now you start thinking about designing
17 and this can go back and forth in different
18 directions. Once you have that thoughtful design of
19 the dosage form, then you start thinking about the
20 necessary product quality attributes that are
21 necessary to meet what you designed in into the
22 product. Knowing this critical quality attribute

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1 determine in many ways what will be the appropriate
2 process parameters in the manufacturing process to
3 deliver the product with the built-in quality
4 attributes that meets your initial design criteria.

5 That will lead to development as part of
6 your control strategy of process controls. The

7 process in many ways, in many cases is fairly
8 complex and multi-steps. How many of these need to
9 be controlled and within what limit, et cetera.

10 Now, what's interesting now at least the
11 way I'm describing and sharing with you my thoughts
12 on quality by design that there is a lot of
13 thoughtful systematic approach in all of this, in
14 developing and designing the process and
15 manufacturing process.

16 Now is the time where you start thinking
17 about product specification, so product
18 specification, it is not by accident that it is
19 right above desired product performance to indicate
20 the linkage there, but the product specification is
21 only one of the elements needed to ensure product
22 quality.

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1 Product quality can be assured by better
2 design, better development, better process control,
3 et cetera. And the specification is only one piece
4 that provide assurance that the delivered product
5 will, will get us what we want.

6 Now we understand that this is a fairly
7 comprehensive and an expensive process. It can be

8 done under quality by design, many of the things
9 should be done before the development of the
10 product, before marketing, but we also understand
11 because of resources, business situation, et cetera,
12 not everything would be done and even when it's
13 done, there is a lot of learning that takes place
14 after marketing and after commercialization.

15 There's a lot of product knowledge and
16 there is a lot of process and understanding. You
17 know more about your product, you know more about
18 your process, there is a lot of knowledge that can
19 begin after the product has been on the market for a
20 while.

21 Now, once you do that, once you learn
22 all of this, then there is a great opportunity for

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1 continuous or continual improvement that takes
2 place, but a key point here about continuous or
3 continual improvement, and that is it is not a
4 reactive approach to fix a deficiency or to address
5 compliance problem.

6 Continuous or continual improvement is a
7 way to continue to improve your process, but that
8 improvement will not take place in a way that's

9 proactive and effective unless you have complete
10 understanding, unless you've thought about the
11 design and development and you have an appropriate
12 control strategy and you have a robust policy system
13 that keeps everything in check.

14 Now, I always get in trouble on this,
15 but people ask what's the difference between what we
16 do now and what we do in the future. So here is a
17 simple way to contrast.

18 I would like to start by saying this is
19 not 100 percent accurate, it's not intended to be.
20 This is just to provide a way to contrast the two
21 approaches. You can see that some of the new tools
22 we use, some of the tools we use in quality by

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1 design are currently being used or could be used
2 with existing process, but I'm just trying to
3 provide a contrast where the majority of products we
4 see go.

5 So under the current system,
6 pharmaceutical development in many ways is
7 empirical, random and focus more on optimization,
8 rather than on design.

9 Under quality by design system, it's a

10 systematic, it is a multi-variate experiments and
11 focus on control strategy and robustness. There is
12 obviously we have an area in between.

13 Manufacturing process, we strive now,
14 the industry and existing regulatory system, to make
15 the manufacturing process fixed. You reach
16 commercialization, you do your three batch
17 validation, the process is done. Every effort
18 should be directed not to change it.

19 Under quality by design, the
20 manufacturing process is adjustable within design
21 space, managed by the company quality system. This
22 is realizing that variability will take place, allow
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1 for opportunities to make changes and continuous
2 improvement.

3 Process control now, there is some
4 in-process testing, that's not bad. I'm not
5 suggesting you not to test and process, if you
6 continue to do what you do today.

7 But under quality by design, there is an
8 opportunity for implementational process technology
9 and process operations are tracked and trended.
10 There is a greater opportunity to do that.

11 Product specification, to this system
12 it's in many ways the primary mean for quality
13 control based on batch data. That's what we do now.
14 We've also participated in stability discussion on
15 Levothyroxine yesterday I think hits home. That's
16 what we do. And many question were raised about
17 that.

18 Under quality by design, it's part of an
19 overall quality control strategy based on desired
20 product performance. This is a challenging, but
21 this will be our target that's saying we should work
22 towards.

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1 Control strategy, today, testing and
2 inspection. Under quality by design, it's a
3 risk-based control strategy that allow for
4 opportunities for real-time release. I think there
5 is more opportunities, but again, with anything new,
6 there are some challenges.

7 Why quality by design. Why is the
8 agency interested in quality by design? Just to set
9 the stage correctly, we at the agency are not
10 responsible for product development or
11 pharmaceutical manufacturing. This is the

12 responsibility of the manufacturer.

13 We are not suggesting to transfer this
14 to us, we don't have the ability, we don't have the
15 resources, it's not part of our responsibility. Our
16 responsibility that the product that is designed and
17 developed will produce with high quality sufficient
18 to meet its intended purpose and we need that
19 assurance.

20 So that assurance is being done through
21 our regulatory process, whether it's review and/or
22 inspection, so just to contrast these two systems

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1 again, so what I'm trying to do is to provide this
2 contrast to facilitate the discussion that I
3 promised you would be interesting this the
4 afternoon.

5 Under the current system, development is
6 fairly empirical. The submission that we get in the
7 agency, I speak in my office here in the new drug
8 side, lacks pharmaceutical development and
9 manufacturing science, relies more on chemistry
10 information and batch information. What we have now
11 is a traditional CMC process with its good and bad
12 and you have seen some of the challenges yesterday.

13 Under the design state, the development
14 will be based on quality by design, there will be a
15 considerably more rigorous systematic approach to
16 pharmaceutical development. The submission will be
17 knowledge rich in pharmaceutical development and
18 manufacturing science.

19 So the focus of our review would be
20 different. The focus would be on development and
21 the science and manufacturing and that's where the
22 focus needs to be. And because of that, our

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1 traditional CMC review system in the new drug side
2 is no longer capable of doing that. That's why we
3 came up with the new system called pharmaceutical
4 quality assessment system, and that's why we
5 structured our office and put many activities
6 forward as you will hear later this afternoon.

7 I think it's important since we're going
8 to talk about what does quality by design mean and
9 how can you implement it is through I think three
10 key terms here, so you know what we mean by all of
11 this.

12 And this is not, my talk is not about
13 the technology, so we are not going to put a lot of

14 information here, but three key terms that need to,
15 need clarity, one is quality attribute, one is
16 critical quality attribute and one is critical
17 process parameter.

18 So quality attribute, to me, it means a
19 physical, chemical or microbiological property or
20 characteristic of a material that's directly or
21 indirectly impacts quality. So something that's
22 related to quality. It's about critical quality, I

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1 guess these terms are very important as you move
2 into the second part of my presentation.

3 Critical quality attribute is a quality
4 attribute that must be controlled within three
5 defined limits, so some of the quality attributes
6 are critical and some are non-critical. The
7 critical ones must be controlled and they are
8 intended to be controlled to ensure that the product
9 meet its intended safety, efficacy, stability and
10 performance. This is a critical quality attribute.

11 Critical process parameter, or CPPs,
12 these are process parameters that must be controlled
13 within pre-defined limit to ensure product meets its
14 pre-defined quality attribute.

15 So I thought putting this forward at
16 least facilitates some of the discussion so we don't
17 roll over this.

18 Now, how can we put that in practice
19 when we develop dosage form. You start the product
20 design early in the phase development, as early as
21 possible. We understand this will be an iterative
22 and continuous process. It's not once and you're

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1 done, you go back and forth. There is a need to
2 base critical quality attributes on desired/targeted
3 product performance requirements, you start with the
4 patient in mind. My concept here is not different
5 (inaudible) from what was presented this morning by
6 Dr. John Berridge.

7 Quality by design is full understanding
8 of product and process and implementation of that
9 understanding. So in other words, if you say I
10 understand but you're not showing us in the
11 application how you agree to apply such
12 understanding for the development and manufacturing
13 product, that's insufficient.

14 Quality by design is more than
15 traditional process and formulation optimization.

16 And it's more than justification of critical quality
17 attributes and the critical process parameters.

18 Product design is a systematic approach.
19 You start evaluating early phase data, determination
20 of optimum dose, route of administration,
21 therapeutic index, site of absorption, et cetera.
22 Many of the things have been gone now in some ways.

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1 Quality by design encourage that to be done in every
2 case and in a systematic way.

3 There is a need to identify and justify
4 desired quality attributes and prior knowledge can
5 also be used here. So you don't have to start from
6 scratch all the time, you can use prior knowledge
7 from other product, from literature sources, from
8 your own experience to facilitate product design.

9 Formulation development, when it comes
10 to material, not only chemical testing of
11 pre-traditional, pre-formulation characterization
12 takes place, but you are talking about complete
13 comprehensive chemical, physical properties that
14 affect the critical quality attributes such as the
15 ones I listed here need to be understood.

16 There is a need to understand

17 variability in order to adjust the process and/or
18 set appropriate controls.

19 And the selection of formulation
20 component has to be based on good science.

21 Process development, so many different
22 unit operations. There is a need to understand how

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1 process parameters affect critical quality
2 attributes, and that's where Q9 comes into play
3 because Q9 blends fairly well with Q8.

4 And that is a need to conduct risk
5 analysis and assessment. The foundation of this
6 risk analysis and assessment, an issue that was
7 raised earlier this morning, is the scientific
8 understanding. That is the first step, scientific
9 understanding is the core of what we do. If you
10 keep everything the way you do it and try to
11 identify the weak points and put controls around it,
12 that's not quality by design.

13 Conduct risk analysis assessment to
14 identify significant process parameters and raw
15 material attributes and based on that you develop
16 risk mitigation strategies and you establish
17 appropriate controls.

18 What about design space. You heard
19 about design space. You have seen different
20 approaches. Obviously what we are focusing on today
21 in this presentation and some of the follow-on
22 presentations is the manufacturing design space.

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1 We're talking about the manufacturing
2 design space. And it was very well put together by
3 ICH, Q8, I understand it's more complex than we
4 would expect it to be, but we wanted to do something
5 that would illustrate the direction we are moving
6 into rather than defining design space as being a
7 process range, which is a simple way of describing
8 the process parameters.

9 This is a multi-dimensional combination
10 and interaction, interaction between process
11 parameters is very important, of input variables and
12 process parameter that have been illustrated to
13 provide assurance of quality.

14 Design space is proposed by the
15 applicant and subject to regulatory assessment and
16 approval.

17 This is a new concept here, so the
18 applicant may select a very small area to study the

19 capability of their manufacturing process and that
20 would be their very limited design space, that's
21 okay. Or you can conduct more experimentations if
22 you wish to better understand and you go beyond what
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1 you traditionally do to establish a larger design
2 space.

3 That's your choice to make. You design
4 it the way you want. You can make it as
5 multi-dimensional and as complex as you desire, but
6 that will be presented to us and that's subject to
7 regulatory assessment and approval.

8 Design space concept is applicable to
9 new and legacy drug products. New products, of
10 course, you will have to do more of design and
11 experiment and more of development and design
12 earlier.

13 For legacy product there is a great
14 opportunity to use the concept of design space. Why
15 is that. Because there's tremendous manufacturing
16 experience and product knowledge. You can use that
17 information, go back to this and see if you can
18 establish a design space and you can come and talk
19 to us at the agency. And based on that you may be

20 able to have freedom and flexibility to invoke the
21 process and to have some regulatory flexibility as
22 well. That can be applicable to new drugs or

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1 generic drugs or biotech drug.

2 What about specification, specification
3 need in the future to be more related to critical
4 quality attributes. Remember, I made the
5 distinction earlier about critical versus
6 non-critical, so when we talk about specification,
7 we are not going to go over the list of all quality
8 attributes that we have identified or you have
9 identified in your submission. We are going to
10 identify the ones that are critical. One more time,
11 these are the ones that affect safety, efficacy,
12 stability and performance.

13 Once you determine those critical
14 quality attributes, that will be the starting point
15 of proposing specifications. You need to provide
16 the scientific rationale and just describe, there is
17 also an opportunity when we do that that in a
18 quality by design system, certain traditional end
19 product release testing may prove to be unnecessary.
20 Why; because some of these critical quality

21 attributes may be better controlled through the
22 manufacturing process rather than wait until

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1 everything is done, hold everything and test the
2 batches.

3 There is a greater opportunity under
4 quality by design for real-time release and that's
5 an ability to evaluate and ensure acceptable quality
6 of in-process and/or final product based on process
7 data, including valid combination of different
8 things. Assessment for material attributes,
9 assessment of critical process parameters, some of
10 these, all of these are a combination of, allow the
11 manufacturer opportunity to release the product
12 without waiting for end product release testing.

13 We have a lot of implementation
14 challenges. A distinguished member of the committee
15 have seen myself and Jaz and Helen and others
16 speaking about quality by design process and
17 technology, design space test and (inaudible).

18 Now inputting it, implementing it, we
19 have lots of challenges. You will see this
20 afternoon that there are different strategies and
21 approaches to accommodate diversity of drug product

22 that we regulate. We have small chemicals versus

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1 larger biologicals. We have oral solids, we know
2 more about oral solids, we think we do, now we are
3 struggling with ICH Q8R versus complex and novel
4 dosage form, drugs versus combination products,
5 expectation for a quality by design, base submission
6 while addressing traditionally requirements. That's
7 very challenging.

8 You will hear more about that by
9 Dr. Chen and Dr. Yu and Kozlowski.

10 Providing regulatory flexibility while
11 assuring product quality. We have additional
12 challenges. I think we embarked on a very good
13 (inaudible) industry, but I have to share with you
14 that as of today, there is still some continuous
15 apprehension about sharing information with the
16 agency. This is still existing. I think we, we
17 have done better. I think there is more trust,
18 there is more of a dialogue, but in general, that
19 apprehension is still there.

20 We have different regulatory processes
21 at the agency from BLA, NDAs, ANDAs, with some of
22 the issues coming with the follow-on, and there is

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1 associated regulatory practices, cultures. That was
2 a challenge.

3 The issue about integrating the review
4 and inspection together. As we embark into the new
5 vision of ICH, we can no longer afford to continue
6 to do, to evaluate our design space and then the
7 investigator go to the firm and say design space
8 what. We cannot do that. We would have to have a
9 completed integrated system internally at the agency
10 as we expect such integration to take place at the
11 manufacturing facility, as well.

12 We have workload issues because we
13 cannot ignore traditional application that's coming
14 our way in the generic and new drug side. FDA
15 resources, I talked earlier, and I think I heard
16 some comments from committee member that you would
17 do something about.

18 I think also there is culture changes
19 needed in industry and FDA. I heard over the years
20 that the problem is the trust. I think the trust is
21 not, is not the main problem. I think the problem
22 is changes in the culture at the agency, at the

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1 industry.

2 If these cultural changes takes place,
3 to move in toward the focus review science rather
4 than traditional regulatory processes, we will trust
5 each other because we will be coming from the same
6 place.

7 I want to end my presentation out
8 erasing unnecessarily fear by making clear that
9 current system we have today at the agency is, is
10 fine, is adequate, is acceptable. We are not
11 changing our regulatory system or expectations.

12 Quality is assured by testing and
13 inspections. I have challenges with that, that's
14 okay. There's considerable regulatory oversight.
15 Every time you change something, you have to come to
16 us for regulatory review and decision; that delays
17 the process, costs lots of money, but invent
18 innovation, et cetera.

19 There's substantial effort and
20 considerable waste on both sides, industry and
21 agency.

22 I argue that quality by design is a

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1 desired approach. Quality by design principles

2 should result in a higher level of assurance of
3 product quality. Additional product and process
4 understanding could lead to regulatory flexibility.
5 Implementation of quality by design by industry
6 could enhance manufacturing efficiency.

7 All these things will help industry,
8 will help the agency and ultimately will help the
9 public. The focus has to remain, and that's where
10 we cannot, where we don't have flexibility, if you
11 wish, we cannot have a design space around us on
12 availability of safe, effective and high quality
13 pharmaceuticals, so that's where the focus has been,
14 is today and will be in the future.

15 With that, I would like just start
16 asking some of my maybe not so clear questions, but
17 at least something for you to think about.

18 First question is, do you agree that the
19 application of quality by design principles should
20 result in a higher level of assurance in product
21 quality, more flexibility for the applicant to make
22 continuous improvement, and less need for the FDA

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1 regulatory oversight on post-approval changes?

2 Should the FDA develop a new guidance on

3 quality by design to facilitate its implementation
4 or rely only on ICH guidelines?

5 That's similar to the question I posed
6 to you earlier, but I think after you hear all of
7 this presentation and after being aware of ICH
8 efforts in Q8, Q9, Q10, you may see that's
9 sufficient or maybe there is an additional need.

10 What are the relevant scientific area of
11 disagreement among the stakeholders. You will hear
12 from the agency, you will hear from agency
13 representatives, hopefully we can summarize the
14 areas that we continue to need to work on.

15 Are there additional mechanisms for
16 educating reviewers and industry on changes being
17 made? Communication is a very critical piece and I
18 trust that Helen Winkle will elaborate on that later
19 on.

20 Are the ONDQA plans set forth by
21 Dr. Chen on the Q8 to implement the policy by design
22 sufficient or we need to do more?

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1 Question-based review initiative is
2 currently limited to generic drug product. What
3 about drug substance?

4 We have talked very much on new chemical
5 entities, how can we facilitate the implementation
6 of this in the biotech, so should the agency
7 consider developing a similar pilot program to
8 explore scientific quality by design issues and some
9 of these issues may be unique that are important for
10 biotech products.

11 With that, I thank you for your
12 attention. I'll be happy to answer, clarify any
13 questions.

14 DR. GLOFF: Thank you.

15 Does anyone have any questions just to
16 clarify? No.

17 Okay, then let's move on to Dr. Chen.

18 DR. CHEN: Good afternoon. I will be
19 here speaking to you about the, some efforts, some
20 plans that have been undertaken in our Office of New
21 Drug Quality Assessment. I'm the deputy director of
22 the office and we were here a year ago reporting to

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1 this committee about some of those plans and
2 efforts.

3 A year later, I'm pleased to tell you
4 that some of those plans have been already carried

5 out and others that are ongoing and actually I can
6 tell you what the progress are.

7 A brief outline of what I'm about to
8 present. These efforts and plans include the
9 following: Reorganization of the office, the
10 establishment of the pharmaceutical quality
11 assessment system as Moheb Nasr already mentioned
12 earlier and CMC pilot programs. Some of you may
13 have already heard and actually I will spend the
14 bulk of my presentation with the focus on this pilot
15 program.

16 And other efforts that we are taking
17 include public meetings as a means of communication
18 with the public, internal trainings. And I'll end
19 with our next steps.

20 We move to White Oak about this time
21 last year and shortly thereafter effective November
22 of last year, our formerly known as Office of New

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1 Drug Chemistry was reorganized into Office of New
2 Drug Quality Assessment and ONDQA. And this is not
3 a reorganization like any other, in name only.
4 There is a goal. It is intended to facilitate the
5 implementation of our PQAS system, and like the QBD,

6 we viewed this assessment, new approach to review as
7 a system. And it needs the structure, needs the
8 staffing, the right staffing, the right knowledge
9 and the skills and the whole culture to implement
10 this.

11 Some of the features of the new
12 structure include the following: We separated
13 pre-marketing, that is IND, NDA review functions
14 from the post marketing, which is the supplements,
15 annual report area. Also drug shortage and
16 academic, you know, types of activity.

17 And the reason for this separation is to
18 better utilize our limited resources and streamline
19 our processes with very focused attention to both
20 areas.

21 And we established a manufacturing
22 science branch and we have recruited and continues

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1 to recruit pharmaceutical scientists, chemical
2 engineers, industrial pharmacists to compliment our
3 current skill sets. We have very competent staff,
4 but where we are lacking is where we are seeking to
5 bring in.

6 And the other features of the

7 restructuring is we created a position called
8 pharmaceutical assessment lead, or PAL, we like to
9 call them PAL, both in the pre-marketing division
10 and in the post-marketing division.

11 These are technical leads, not the --
12 without the supervisory responsibilities. They
13 serve as a liaison in the pre-clinical divisions to
14 the clinical division and they perform initial
15 quality assessment. That is a big picture
16 assessment by providing a protocol with the focus on
17 critical CMC issues and a proposed timeline for
18 completing the review.

19 And this will be given to the branch
20 chiefs for, as a recommendation, as the branch chief
21 makes assignment and set timelines.

22 In the post-marketing division, the PAL
0232

1 will perform a risk assessment to determine the
2 level of review needed for that supplement and
3 where an in-depth review is deemed appropriate, the
4 PAL will also perform an IQA, initial quality
5 assessment, again, by bringing out the critical CMC
6 issues.

7 Moheb had mentioned this pharmaceutical

8 quality assessment system and so did I earlier.

9 What does this really mean?

10 We feel, again, it's a system approach.
11 It's an approach to, a new approach to CMC review
12 that is science and risk-based. This approach, it
13 will emphasize the submission should be rich in
14 science and that demonstrates product knowledge and
15 process understanding. And we encourage firms to do
16 that.

17 We, from an assessment point of view, we
18 focus on critical quality attributes as they relate
19 to safety and effectiveness and that this approach
20 will enable us to provide regulatory flexibility, if
21 warranted, for a specification setting and
22 post-approval changes.

0233

1 And this approach should facilitate
2 innovation and continuous improvement or continual
3 improvement through our product lifecycle.

4 We recognized that there was quite a lot
5 of apprehension out there, even with the
6 introduction of Q8, and this was a year ago, May or
7 June, that we can talk all we want and we can sit
8 here waiting forever, we may not see a QBD

9 submission coming our way.

10 So, we launched this CMC pilot program
11 last July, a year ago July, as a mechanism to
12 provide firms that are interested and accepted into
13 the program an opportunity to submit applications
14 that are rich in scientific information.

15 Now apply the QBD approach and
16 demonstrate product and process knowledge and
17 understanding, and we see this program as a
18 mechanism to allow us to evaluate some of these new
19 concepts, how they would, would be submitted in this
20 submission and how we will review them.

21 And these are embedded in different
22 initiatives and guidelines, initiatives like the

0234

1 QBD, guidances like PAT, Q8 and Q9 and Q10.

2 Corollary to this, these concepts and
3 approaches, we also were looking to see if firms
4 could come to us with a comprehensive quality
5 overall summary, although I'm not going to go into
6 any more detail about that, and we experiment the
7 team review approach.

8 And lastly, we like to use this
9 mechanism to, for us to seek a public input and

10 whether or not there is a need to develop guidance
11 on either the PQAS or QBD or anything else that
12 might be of value.

13 As I mentioned that we launched this CMC
14 pilot program. It was announced last, a year ago
15 July and with a deadline for requesting to
16 participate of March 31st of this year. And a
17 deadline for committing the NDA was accepted into
18 the program, it could be original or supplemental
19 NDA to be submitted by March 31st, although that
20 date may be slipping and we understand there could
21 be sometimes the timeline will be beyond the
22 applicant's control.

0235

1 We set out to seek and perhaps accept
2 12 original or supplemental NDAs and the status
3 currently is there are 11 NDAs and supplements
4 accepted and four have been submitted already and
5 one has already been approved, three are still under
6 review. Others, that will be seven, the remaining
7 seven will be submitted in, within a year.

8 Again, I will talk more about the pilot
9 program.

10 The criteria for being accepted into the

11 pilot is that the submission should contain an
12 expanded pharmaceutical development section, more so
13 than even as, you know, recommend by the CDQ and
14 certainly more relevant scientific information
15 demonstrating the application of QBD, identifying
16 CQA, critical quality attributes, linking material
17 attributes and process parameters to quality
18 attributes, identifying possible sources of
19 variability and how they are controlled, describing
20 the process controls and the overall quality
21 strategy -- control strategy.

22 So, taken together, this is the QBD that

0236

1 Moheb describe earlier. As I said, comprehensive
2 QOS is one of the criteria.

3 The review process for NDA that's
4 accepted into the CMC pilot is a little bit
5 different from typical NDA review. We certainly
6 take a team approach and members of the review team
7 are brought together from different branches of our
8 office, irrespective of whether they are in that,
9 the branch that corresponds to the therapeutic
10 clinical division.

11 And we brought complimentary skill sets

12 into this team, however they -- we -- these are
13 reviewers that have very strong background in
14 pharmaceutical and manufacturing science.

15 And the process is managed, overseen by
16 the, our ONDQA IO office for consistency and with
17 our own project management support for efficiency.

18 We also, one feature for this review
19 process is it integrated review and inspection team
20 to come off with, our office of compliance is
21 involved from even before the submission is at the
22 door and investigator is identified early and if a

0237

1 joint inspection is planned, there is a lot of
2 dialogue between our reviewer and the investigator.

3 The other feature that's different is
4 that there are frequent meetings in addition to the
5 typical end of phase two and pre-NDA meetings.
6 Certainly there are two meetings prior to the
7 application is submitted discussing high level
8 principles and the first one being whether the
9 applicant to tell us why their NDA should be
10 accepted. And then followed by one prior to the
11 submission for the applicant to meet, once the NDA
12 is accepted, for the applicant to meet with our

13 review team.

14 After the submission, usually there will
15 be, during the review, there will be additional
16 meetings in addition to the typical teleconference.
17 And after review, after approval, there will be
18 opportunity for additional meetings focused on
19 lessons learned from both sides.

20 The next few slides highlight some of
21 the observations or evaluations that we can make
22 today based on the NDAs that we have received so far

0238

1 under this program.

2 Remember, expanded P2 is a criterion.
3 Yes, we have seen all prior NDAs to date provided
4 more scientific information in this section compared
5 to typical NDAs, even under the CDD formatted
6 applications. And most NDAs we have observed today
7 demonstrated process reproducibility, but not
8 necessarily robustness.

9 And there's certainly more relevant
10 scientific information that enable us, we find it
11 useful because it enable us to consider relative
12 flexibility that proposed by the applicant and
13 certainly it facilitates our, helps our

14 understanding of the product and process and
15 facilitates our review.

16 The other criterion is application of
17 QBD and there may be certain overlap between this
18 one and the last one I presented as far as expanded
19 P2; however, in terms of the application of QBD,
20 remember, we view the QBD as a system approach. We
21 are not seeing entire QBD approach being applied to
22 both drug substance and drug product.

0239

1 Some firms choose, you know, chooses to
2 focus on the dosage form. Some may have QBD
3 elements in one or more of the unit operations in
4 the drug substance or the drug product, or both.

5 In a nutshell, some of these elements
6 are being applied and being presented. The CQAs,
7 more understanding about formulation development,
8 not just about optimization, and risk assessment,
9 design of the experiment, not necessarily to the
10 edge of failure, impact of material attributes,
11 including drug substance, manufacturability and/or
12 the CQAs. There is a great deal more about process
13 development and the impact of the process parameters
14 on the CQA, design space for the material attributes

15 and CPPs.

16 Other observations as it relates to QBD,
17 again, reproducibility and not as much in
18 robustness. And interestingly, process analyzers,
19 and this varies, some applicants choose to rely on a
20 process analyzers. Again, that's a tool for PAT for
21 development, to collect data, to help the
22 development and design, but not, they are not

0240

1 applying the, the same tool or technology to
2 commercial production.

3 On the other hand, other applicants do
4 not use the analyzer or PAT for development, but
5 they choose to use, apply it for commercial
6 production.

7 This slide and the next one are, bring
8 out the main concepts or new concepts embedded in
9 Q8. Design space and regulatory flexibility.

10 Some companies under this pilot have
11 now, on their own, proposed design space. Some have
12 right from the beginning. Some do not really
13 distinguish control space from design space. Some
14 have not studied design space.

15 In all cases, if it's not presented in

16 the NDA, we ask about it. Have you established
17 design space? How do you establish design space?
18 Where, in other words, where it's silent, we ask.
19 And we ask the, whether the design space is
20 independent of equipment and/or scale, if it's not
21 addressed. And how control space relates to design
22 space and how control space relate to the operation,
0241

1 operational ranges in master batch record.

2 And I forgot to add this to the slide,
3 how design space and knowledge gained from the
4 development is captured at an operational level.

5 This is the second part that relates to
6 Q8, regulatory flexibility. Yes, we see different
7 kinds of proposals for regulatory flexibility. What
8 are the examples.

9 In-process testing in lieu of
10 end-product testing and their proposal also to apply
11 PAT for commercial production. Real-time release
12 using PAT instead of end-product testing and with
13 established design space, making changes using the
14 firm's quality system and report only in annual
15 report.

16 And I can't emphasize enough that the

17 degree of flexibility that we can approve will
18 really depend on the level of understanding and
19 knowledge demonstrated in the application.

20 While it's not included in our Federal
21 Register announcement, in July of '05, it became
22 apparent as this pilot program got underway, both

0242

1 from the applicants' point of view and from us, that
2 there's -- would be, it would be desirable to have a
3 mechanism of a place to bring all these important
4 features into one place.

5 What I mean by that is, say, the
6 critical quality attributes, critical process
7 parameters, are they inter-related, design space for
8 critical process parameters, how are these going to
9 be documented and utilized by our reviewers in the
10 post marketing, by our field investigator and by the
11 firm.

12 So, it became apparent that it would be
13 desirable to have a mechanism to capture all that
14 information and this will also include a control
15 strategy and perhaps change of control protocol.
16 This would then enable all of us, the reviewers, the
17 investigator, the firm to refer to for post the

18 product lifecycle management.

19 And this document ought to be, we ought
20 to be able to allow the stuff to be updated as
21 needed, but this is an area we are exploring.

22 So, what do we see the benefits, some of
0243

1 these have probably already been covered by Moheb.
2 I think it definitely is a good way to let industry
3 and FDA explore ways to implement Q8 and QBD. We,
4 if you talk to the firms that are participating,
5 there's a lot of learning within the firm and I can
6 speak for FDA, within our own organization and
7 between us. It's a partnership and it's a learning
8 process.

9 And in the end, it's the good science
10 that rules the day. With good science, it would be
11 to a higher level of assurance of product quality
12 and hopefully better quality product, fewer product
13 rejects and recalls, and that would be more
14 efficient for you, and hopefully beneficial to the
15 public because through to ensure enhanced quality.

16 With benefits and opportunities, there
17 are challenges and some of these, again, have been
18 mentioned by Moheb. I know you as an applicant may

20 a good start. We are pretty much meeting our
21 initial goal. We pulled number 12 out of thin air.
22 We thought that's probably the number of application
0245

1 we can handle within the span of a year and a half,
2 but we are just pleased that we are hitting that
3 mark.

4 And we are also pleased to see, you
5 know, elements of the QBD are being included in the
6 NDAs submitted so far and the comprehensive QRS kind
7 of varied and we certainly need further discussion
8 on this, its utility, how it should look.

9 Scientific approach is, and design space
10 need further development, and Q8 revision hopefully
11 can help us achieve that.

12 Regulatory flexibility is being proposed
13 and they are being considered by us as we review
14 these applications.

15 As I mentioned earlier, the agreement,
16 the regulatory agreement is only an idea and we are
17 exploring that.

18 And the program certainly should help.
19 We know that we already are identifying areas that
20 need to be better defined and maybe areas that need

21 guidance, but challenges remain as we go forward.

22 Other areas of efforts is through public

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1 meetings. We get our message out through some of
2 these meetings. We co-sponsored many of these
3 meetings listed on the, on the slide and we, that's
4 a forum, it's in public meetings that we can hear
5 from the industry at large and we can benefit by
6 talking to each other.

7 And I think the next ones that are
8 upcoming are ISPE/PDA Q8, Q9 implementation workshop
9 in December in Washington, D.C., I believe, and
10 there is another big conference coming up in
11 February co-sponsored by FDA, ISPE and AAPS, and
12 none of this would be possible if we don't pay
13 attention to what, how, how are we going to do it.

14 We have to equip ourselves in our own
15 organization to be able to assess and review
16 information that's based on quality by design. We
17 have a lot of hands-on training that's through the
18 team review like under the pilot NDA. We're doing
19 team review outside of pilot, as well. It's a very
20 good platform to cross-train people with different
21 skill sets.

22 We hold NDA peer review forum twice a

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1 month, and this is in addition -- this covers both
2 the pilot NDAs and non-pilot NDAs. And we have been
3 doing this for two years now and it's another good
4 training tool.

5 We also have the ONDQA focus groups.
6 These are informal groups with a technical focus. A
7 few examples are listed here, focus groups on
8 biotech product, dissolution, drug eluting stints,
9 excipients, fermentation, inhalation product and
10 manufacturing science and so on.

11 We also hold a science forum, I guess
12 once a year, and we would like to have it do this
13 twice a year, but the most recent one that was held
14 was about two and a half weeks ago.

15 We are studying a seminar series by
16 inviting outside experts. And we hold the training
17 on various topics on an ad hoc basis.

18 This was my last slide. Looking
19 forward, as we continue down this path of
20 implementing QBD, what are our next steps.

21 We'd like to share the lessons learned
22 with each applicant under the CMC pilot and we are

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1 doing that after the NDA is approved.

2 We would then like to share this
3 experience and we encourage the participating
4 companies to do so, as well, outside of the one on
5 one.

6 And for us, we will share this
7 experience through our peer review forum, any other
8 mechanism within our organization, and would like to
9 share that with industry, maybe some kind of public
10 forum, in addition to these some other workshops
11 that I've already mentioned.

12 And last, we will need to evaluate a
13 need, whether there's a need for some new guidances
14 in one or more of the following areas, QBD, PQAS,
15 comprehensive QOS, regulatory agreement.

16 So with that, I conclude my
17 presentation. I will welcome, if you have any,
18 clarification questions.

19 DR. GLOFF thank you.

20 Dr. Karol.

21 DR. KAROL: Several times today the
22 concept of resource constraints and resource

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1 limitations has been brought up and I, and you
2 mentioned reorganization of your division or
3 department.

4 Could you tell us about that
5 reorganization, you know, did it call for expansion,
6 did it call for new expertise, you know, how
7 extensive was that new reorganization?

8 DR. CHEN: It, what it involved was
9 restructure our review functions so that we're more
10 focused and that's one way to better utilize our
11 resources. And namely, separation of pre-marketing
12 from post-marketing review visits. And we have the
13 manufacturing science branch with the addition of
14 the chemical engineers and pharmaceutical
15 scientists, not that we don't have pharmaceutical
16 scientists in other branches, but we try also to
17 recruit more people with this kind of skill sets.
18 And we actually have the same number of people, but
19 we better utilize them by restructuring.

20 And one area I didn't mention is a staff
21 headed by Dr. Jared Puchica (phonetic spelling),
22 sitting right behind you, with the entire effort

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1 and -- to your left, to focus for our office on the

2 development of guidances and policies for, you know,
3 scientific guidances.

4 We used to be, I think a lot of the
5 staff members have been on different technical
6 committees and this was on top of their regular
7 review duties, so that's one way we can better
8 utilize our resources.

9 So, we continue to be involved in
10 guidance development and the one thing I didn't
11 mention is research effort. We also will start
12 engaging in various research projects that are
13 cross-cutting, but QBD based and it's under also
14 Dr. Jared Puchica's oversight and leadership. We're
15 going to do more of that that we weren't able to do
16 in the past.

17 I hope I answer your question.

18 DR. NASR: Just I would like to add a
19 couple of things. I think the real, and I don't
20 want to take time from my colleagues who are going
21 to talk more technical stuff, but as far as the
22 organization was considered to be overreaching, in

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1 other words, prior to the organization, we had
2 19 chemistry teams co-located in 15 clinical

3 division.

4 We never really had a cohesive office
5 structure; now we do. We did not have some of the
6 expertise that needed to implement the quality by
7 design. Industrial, hands-on expertise in dosage
8 forms and so forth, we brought that additional
9 expertise. We have a few Ph.D. chemical engineers
10 who have endless experience, that's not hard to get,
11 we did that.

12 All that was done without additional
13 FTEs, without additional (inaudible) and that
14 creates, you know, at times, (inaudible) on our
15 resources because we are trying to do more work than
16 what we have done before by implementing two
17 different processes.

18 I do believe, however, that once we go
19 through the transition and through more quality by
20 design submission and we understand some of these
21 issues, the resources may be less, there will be
22 less a need of additional resources.

0252

1 In addition to what she once said, we
2 also created a project management staff where we
3 have nine people now to manage the interaction and

4 because we need the CMC review within our office,
5 between our office and the other offices and these
6 applicants. So it was a tremendous, tremendous
7 change.

8 DR. GLOFF: Dr. Koch.

9 DR. KOCH: Yeah, just a quick question
10 or a point of clarification.

11 I assume when you put together this
12 integrated review and inspector approach team that
13 you drew from some of the positive experience in
14 creating the patriot team in terms of team building
15 exercise and the cross-team training?

16 DR. NASR: Yes. Dr. Chen, Dr. Chen has
17 not been as involved in the cross-analytical
18 technology steering committee, but I have been from
19 its inception, so the answer to your question is
20 yes.

21 DR. CHEN: Thank you, sorry, I didn't
22 mean to walk out on you.

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1 DR. GLOFF: That's okay.

2 MS. WINKLE: Chi-Wan, could you explain
3 a little bit to the committee as to the flexibility
4 of ONDQA to take in quality by design information in

5 other applications besides those that are submitted
6 under the CMC pilot?

7 I think that they need to know that we
8 are looking for information elsewhere, as well.

9 DR. CHEN: Exactly. Thank you for the
10 reminder.

11 Yes, we have gotten inquiries from firms
12 that had not planned to take part in the pilot
13 program or have already done QBD and taken the QBD
14 approach and would like to include the information
15 in their upcoming applications and we, we have
16 gotten inquiries from those, some of those
17 individual companies.

18 And we really, I mean the only thing we
19 can tell them is we very much welcome that they
20 include that kind of information.

21 If they have any apprehension, let us
22 know, let our office know, we will keep an eye on

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1 them. They will not be part of the pilot because
2 it's not -- the demo is over, but we will certainly
3 make a concerted effort that we will take the
4 similar kind of approach to those applications.

5 DR. NASR: If I just may, madam chair,

6 one comment here, when we create this (inaudible),
7 if you wish, with a cross-analytical technology team
8 or quality by design CMC pilot program, I think our
9 effort is try to learn from this, but eventually
10 this should be the mainstream of what we do at the
11 agency.

12 So, we are working now towards this,
13 spreading this knowledge by cross-fertilization, for
14 example, people who are doing the review now in
15 these 11 applications are not the same, are getting
16 different people so a reviewer in a team could be a
17 team leader for our next pilot.

18 And we expanding this, because we don't
19 want to create a specialized focus group to make a
20 distinction between quality by design application
21 versus non-quality by design application, like it is
22 to help to understand and implement the new

0255

1 concepts, but eventually it should be the
2 traditional new approach of CMC review.

3 DR. GLOFF: And actually that leads me
4 to one little, almost a curiosity question that I
5 have.

6 There are 11 either original NDAs or

7 supplemental NDAs that have been accepted under the
8 pilot program.

9 Can you give me an idea of how many
10 different firms that represents? Is it 11 different
11 firms or a smaller number, or I'm just curious to
12 know how many, you know, kind of the idea of --

13 DR. NASR: Nine firms.

14 DR. GLOFF: Oh, that's great. That
15 shows a great diversity of the groups that were
16 really interested in starting to do this right away.

17 Thank you.

18 Dr. Meyer.

19 DR. MEYER: A couple of questions. Was,
20 I didn't read the proposal to, for them to submit
21 under this pilot program, was there, were there any
22 published incentives?

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1 It seems to me that they are getting
2 more attention, that could be good or could be bad
3 depending on what the attention is, so was there
4 some carrot that was put out there?

5 Is it your sense that the participants
6 had to do a great deal more work or were these nine
7 firms largely firms that normally do QBD, maybe not

8 by that name anyway internally, so they understand
9 their product better and just do good science when
10 they develop a product or did they make a real extra
11 effort to go out and determine the design space and
12 all the other aspects of QBD?

13 And what happens, what happens to those
14 firms that didn't have a design space effort and you
15 inquired and they said, gee, we didn't think of
16 that. Did you say, well, go back and do it, we'll
17 delay your NDA or did you say okay, and that was it?

18 And will you continue to accept the
19 traditional NDA for year 25 from now or is this
20 going to be coming to an end at some point in time
21 when they must submit the data to satisfy your
22 interests?

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1 DR. CHEN: Oh, you have just brought up
2 quite a number of good questions, I hope I remember
3 them all.

4 The firms that submitted the, the first
5 three firms submitted their NDAs to us under this
6 pilot came just two months after the closing date --
7 I'm sorry, the three or four months after the first
8 announcement. So you can see that they had their

9 QBD, whatever they had done, is already part of
10 their approach.

11 Others that are to come, hard to say
12 because I can't say for sure whether they are making
13 extra effort just to make the mark, but they are,
14 they have already been accepted and we recognize
15 that the degree of QBD approach or the different
16 aspects of QBD that's being focused on by the
17 various firms vary and as long as there are elements
18 of the QBD that are accepted, we'll just partner
19 with the firm to get the best for both.

20 And in terms of, I may take a question
21 out of sequence, but you asked what about 25 years
22 from now?

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1 DR. MEYER: Right.

2 DR. CHEN: Well the program was sunset
3 because we have a deadline, the program itself, not
4 the QBD in general.

5 The CMC pilot program was sunset when
6 the last NDA is approved and we have set out for the
7 last NDA to be accepted into the program to come
8 March 31st of '07. It looks like that date may be
9 delayed.

10 I think I forgot your second question.

11 DR. MEYER: Well, I guess my concern was
12 from the standpoint of a company that isn't into
13 this new thinking yet, develops a product that works
14 perfectly great in the clinic, in the lab, it's
15 pretty stable and they submit their submission and
16 you folks say, well, yeah, but where's your quality
17 by design effort here.

18 Will you do that at some point in time?

19 DR. CHEN: Okay, I think I can better
20 answer your original question, I think you stated it
21 as --

22 DR. MEYER: Now she remembers.

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1 DR. CHEN: Now I remember, delayed
2 memory.

3 You asked about design space, what if
4 the firms didn't have design space and we went and
5 asked them and they said they didn't have it?

6 DR. MEYER: Right.

7 DR. CHEN: Their flexibility will be
8 limited. Whatever is their control space will be
9 their operating ranges and they will have to freedom
10 to move outside.

11 DR. MEYER: That's fair, I think --

12 DR. CHEN: That makes sense.

13 DR. MEYER: -- if you go the extra mile,
14 then you have more flexibility?

15 DR. CHEN: Exactly.

16 DR. MEYER: And you change if you need
17 to.

18 DR. NASR: If I just may add a couple of
19 comments to your question because I do remember your
20 old question and the new one.

21 A couple of things, I think you are
22 raising excellent questions, you always do. But

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1 just a couple of quick comments here.

2 Number one, I think the company has to
3 make a decision based on their development
4 strategies and their business needs and their, how
5 they are going to handle future changes and they may
6 elect to use, to put more information into
7 submission because you will see the value of sharing
8 this information to better manage their own changes
9 and to have some flexibility as far as acceptance
10 criteria for a specification, not to do some
11 redundant unnecessary testing, to release the

12 product online and to manage post-marketing change.

13 There's a lot of carrots there, there's
14 a lot of carrots, different colors, size and shapes.

15 The other thing is I expect more quality
16 by design development as we move on from now, so the
17 later submission may have more quality by design and
18 the submission that will come through our
19 traditional CMC, I strongly believe it has more
20 quality by design through, I'm telling you this
21 based on my knowledge and dialogue with industry.

22 Another key point you raised and I don't

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1 think she want answered is would this delay the
2 approval. The answer is a resounding no, it will
3 not.

4 It is our obligation in the office to
5 manage our resources, no matter how little or how
6 large they are, to assure that the applicant by
7 sharing the information will not be penalized. The
8 first drug we approved we approved in May of this
9 year and that was under expedited review, which is
10 six months, there was no delay in the approval in
11 sharing this information.

12 DR. GLOFF: Mr. Buehler.

13 MR. BUEHLER: Gary Buehler, I'm the
14 director of the Office of Generic Drugs.

15 MR. KOZLOWSKI: Steve Kozlowski, I'm the
16 director of the Office of Biotechnology Products.

17 DR. YU: Gary is my boss, so I have to
18 do a good job here.

19 Good afternoon distinguished chair and
20 members of Advisory Committee for Pharmaceutical
21 Science, my FDA colleagues and distinguished guests.

22 It has given me great pleasure and

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1 privilege this afternoon to report back to you what
2 progress in our initiative in implementing this
3 committee which is question-based review system.

4 As we discussed last year, the
5 question-based system basically is developed for
6 the -- to accommodate, to assess the QBD
7 applications because we believe the older
8 traditional, older system is not able to suit to
9 assess the QBD applications.

10 So we can look back the definition of
11 quality by design related in Moheb's talk, or
12 Dr. Chi-Wan's talk, also Dr. John Berridge's talks
13 this morning.

14 QBD means designing and developing
15 formulation and manufacturing processes to ensure
16 pre-defined product quality by understanding and
17 controlling formulation and manufacturing process
18 variables affecting the quality of a drug product.

19 This is a long definition for QBD, but
20 essentially words by Frank Hogan from our office
21 coined is, the key words is understanding.

22 Understanding source variables,

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1 understanding critical formulation variables,
2 understanding critical manufacturing variables and
3 understanding critical product performance
4 attributes which can be controlled.

5 So come back to the QBR, as I said at
6 the beginning, the QBR is developed to accommodate,
7 to review QBD applications and QBR itself is
8 implementing QBD, for the review of QBD
9 applications.

10 So QBR is a general framework for
11 science- and risk-based assessment for the product
12 quality, and it contains the important scientific
13 and regulatory review questions, review questions to
14 assess critical formulation and manufacturing

15 variables, set regulatory standards and determines a
16 risk. Now this risk is not, we discussed this
17 morning, the risk is associated with the
18 manufacturing or designing of the product. For
19 example, as we discussed yesterday of Levothyroxine
20 that were defined will or could have a high risk
21 because of stability.

22 As we always talk about quality system,

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1 do what you say -- say what you do and do what you
2 says, prove it and improve it. In this case, in our
3 question as we use this term, our questions come
4 first.

5 Question guide reviewers to prepare a
6 consistent and comprehensive evaluation of the ANDA
7 or generic applications, assess critical formulation
8 and manufacturing variables and questions of the
9 guiding industry, of the guiding industry to
10 recognize issues we, OGD, generally consider
11 critical and direct industry towards, moving towards
12 quality by design, towards quality by design.

13 And the questions also inform the
14 readers of the review, which it sees the reviews,
15 how QBD was implement, was used in the, in the ANDAs

16 and provide a basis for a risk assessment, which
17 eventually is approve application and reduction of
18 post-approval changes.

19 So inter-relate the FDA's pharmaceutical
20 CGMP initiative for the 21st Century and QBD
21 initiatives under the QBR system, as with QBD, this
22 generic responses implementing quality by design in
0265

1 development and in manufacturing.

2 FDA, OGD has develop the question review
3 the system that assess sponsors QBD and NDAs, so,
4 therefore, he has a QBD implementation by the
5 sponsors, QBR as developed by OGD, implement QBD's
6 applications as a part of an integrated system to,
7 for the first, 21st Century.

8 The question come up with how will you
9 justify, how would you say your QBR is QBD, is
10 implementing QBD. I want to relate those questions
11 in which it is published on the FDA's Website,
12 relate to more of a circle, which is define desired
13 product quality -- design product performance,
14 product design, process design and process
15 performance, which also relate to the Dr. John
16 Berridge talk this morning, four elements.

17 For the first elements is design product
18 performance, we ask the question is, what attributes
19 should a drug product possess. Basically what this
20 mean what kind of performance do you expect it to
21 have, what kind of performance do you expect for the
22 product to deliver the performance as prescribed in
0266

1 the label.

2 And the next question is related to the
3 product design, which is how was the product
4 designed to have those attributes, see. Were
5 alternative formulation or mechanism investigated?
6 I know we have, the many cases of this measure for
7 complex dosage forms, the industry have searched
8 different ways to reach the objectives. How were
9 excipient selected. And finally, how were the final
10 formulation optimized.

11 Now this is, in the optimization
12 generally industry got to use some kind of DOE
13 experiment. This not simply tells you what is
14 formulation, one of the formulation, which this
15 tells you some kinds of space in the formulation
16 space, in this range of excipients, in this
17 interactions, does those excipients well deliver the

18 desired performance of the product.

19 The next question is related process
20 design. What are the unit operations in the drug
21 product manufacturing processes? Why was the
22 manufacturing processes selected? How were the unit

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1 operation related to the drug product quality?

2 Now in the absolute term as Dr. Mansoor
3 Kahn, who is a director of BQI (inaudible) point
4 out, the product design and process design cannot be
5 absolutely separate. For example, if you use
6 excipients for direct compression, you cannot use
7 wet granulation because there's no water sampling,
8 yet in our review process we feel comfortable to
9 separate this product design and process design
10 questions.

11 And finally, the product process
12 performance, how were the critical process
13 parameters identified, monitored and controlled?
14 Those pretty much very simple -- the critical, the
15 chemical engineering process, assimilation process,
16 investigation and process control questions.

17 And in the proposal scale-up plan, what
18 operating parameters will be adjusted to ensure

19 product meets all the in-process and final product
20 specifications?

21 In-process controls, I'm sorry to say,
22 in-process control and final product specification,
0268

1 what evidence supports the plan to scale-up the
2 process to commercial batches?

3 The reason we ask a lot of, a bunch of
4 the scale-up question is in the ideal situation, as
5 in ideal situation, the process, performance, or
6 process capability or robust ought to be evaluate
7 based on actual commercial batches, based on the
8 limits and the depend -- that divide by standard
9 derivations, and the reality is what, when we
10 approve applications for the generic world, we do
11 have very limited available commercial batches, yet
12 a company do fantastic job in expand design for
13 small batches. So this case we feel comfortable ask
14 the questions from process understanding for small
15 batches and process -- and the scale-up questions to
16 predict some kind product and process performance of
17 commercial batches.

18 We understand QBD for generic drugs as
19 unique. That's part of reason first. As a target,

20 target product quality profile or product,
21 performance attributes is well defined. That's
22 simply the characterization from physical, chemical,
0269

1 biopharmaceutical characterization of reference or
2 (inaudible) brand product.

3 So, generic company or generic sponsors
4 knows exactly what target product profile won't be.
5 For example, impurity file, for example, impurity,
6 for example, assay, for example, dissolution, so
7 that the generic companies have a clear idea about
8 target product profile, what attributes should
9 product possess to deliver the same to the innovator
10 with respect to pharmaceutical equivalence, with
11 respect to bioequivalence.

12 Second point is also generic sponsor has
13 extensive formulation and manufacturing experience
14 for many, many, many drug, drug manufacturers. For
15 simple reasons, those are generic companies make
16 generic copies for every single brand name almost,
17 almost every single brand name product on the
18 market, so they gain tremendous experience.

19 For example, as, one of the largest
20 company has 390 product on the market right now,

21 probably is the largest.

22 And finally, the generic companies well,

0270

1 have a well-defined biopharmaceutics of properties
2 of drug such as, in many case, Polymorphism,
3 absorption, pharmacokinetic information.

4 While those information in the, not,
5 usually especially in human information not variable
6 or not well defined in early stage drug development,
7 yet this product on the market was several years,
8 those information generate, generate well understood
9 and mechanism is understood in the public domain, in
10 the public picture. Let's give the generic firms
11 advantage to implement quality by design.

12 And this slides next I want, that has
13 been somewhat quite similar to what Moheb wanted to
14 discuss, I want to point out in the older paradigm,
15 which is quality by end product testing or quality
16 by, quality by controlling is good intention, but
17 result in tremendous number of supplements which
18 overwhelmed us and also have a specification, a
19 specification is, as John point out this morning, is
20 based on batches, based on, and one or two or three
21 batches, based on process or manufacturing

22 capabilities.

0271

1 And a new paradigm, those specification
2 are based on performance, are based on safety,
3 are -- should not based on manufacturing capability,
4 should not based on two or three batches of data.

5 And secondly, we're hoping, we believe,
6 we're confident that we'll have a significant
7 supplemental redactions. At the last years, we say
8 well up to 80 percent. The words we said still
9 stands today.

10 Now it's very clear from changing from
11 quality by testing to quality by design means more
12 data, more information to review. When you have
13 more data, more information to review, you will say
14 it takes longer for reviewers to review
15 applications. When it takes longer to review
16 applications, this means takes longer to approach
17 generic applications and this what happened, I know
18 this not acceptable to you. This not acceptable to
19 me. This not acceptable to my boss, to our bureau,
20 this not acceptable for all across, this not
21 acceptable to the American public.

22 So, therefore, we have to figure out a

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1 way while we're reviewing more applications -- more
2 informations, we have to figure out a way to
3 efficiently and best review an approval of generic
4 applications.

5 Now Dr. Karol, in the center in the
6 slides the words actually do not say a resource
7 again, because you can see the number of questions
8 increase about 30 percent, yet resource increase
9 5 percent, and all of us figure, it does not take a
10 rocket scientist to figure out, if we do not make
11 any changes, if we in a steady quote, we in deep
12 trouble.

13 And we'll feel sorry for the public.
14 That's the reason we're trying to figure out a way
15 where we'll have more information, implemented QBD
16 review, yet we need to save the time for efficient
17 review and efficient approval.

18 In this case I have data to prove we do
19 have issue with resource, so under the QBR, when we
20 trying to say that what can we do to become more
21 efficient so that when we have a more information,
22 we could have a faster, it's going to win to us,

0273

1 OGD, a win for the generic sponsors and finally the
2 big winners, the largest winner is the American
3 public.

4 So, we have to look at older system what
5 we're doing right now. And older system and older
6 system of review, I'm not saying this current, this
7 because we're partially implement it, in the older
8 system of review, reviewers prepare a summary of the
9 application and they write deficiency letters in
10 response to missing information or insufficient
11 specification. And in the older system, there's no
12 pharmaceutical development information.

13 So when we're looking for more efficient
14 with, aha, one of the issue we can take advantage
15 with, that's because all the reviewers write summary
16 of the old applications which is 30, 40 pages
17 application, or 50 pages of application take very
18 long to write them, so almost 1,000 pages.

19 So, under the QBR, quality review will
20 include the comprehensive evaluation of the sponsors
21 quality by design, set regulatory specification
22 relevant to quality, determine risk.

0274

1 There's one (inaudible) components you

2 say here, oh, well reviews, it surely during the
3 review, during the assessment, not during the
4 summary. All of us, majority of us have written
5 papers for publication. I use analogies to analyze
6 here.

7 In the older system, the reviewers of
8 the peer reviewers need to write abstract were
9 after. That's not quite correct. That's too time
10 consuming. If I review one of the Pharma research
11 application, if I have to write abstract for this
12 papers, I almost completely say no, I'm not going to
13 do this, because this.

14 So, therefore, in the new system, if
15 we're competitive, new system is we thought authors
16 should write abstract, authors should write a
17 summary.

18 The same thing applied here. Generic
19 sponsors ought write summary because they know the
20 product, they have better that knows the product
21 best. They ought to write abstract.

22 So as you can see from older system to
0275

1 the new system here, in the older system, here's no
2 pharmaceutical development information or quality by

3 design information. And in the older system, we
4 pretty much say the specification-based review,
5 reviewer had to write the summary, sponsor provided
6 body of data.

7 In the new system, in this QBR system,
8 we assess the quality by design, we assess the
9 specification of performance and sponsors to write
10 summary of QBD and sponsors provide body of data.

11 When my staff, myself come up this idea,
12 we're so happy, we say well, we solve the problem.
13 We almost want to celebrate and we could not
14 oversleep the night. And then we wake up the next
15 day in the morning, we realize this is not a new
16 idea at all. This actually 10 years old idea. It's
17 sad to me.

18 And, in fact, ICH discovered a long time
19 ago and ICH is basically the ICH applications
20 sponsor will have to provide quality over summary.
21 In fact, we realize to held accounted to have the
22 use for many years. In Japan even use longer. It's

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1 really sad to this.

2 But on that side, we feel good because
3 that's what increase efficiency.

4 Nevertheless, prepare QOS is a challenge
5 to all generic sponsors. We realize that, we
6 understand that, because simply there's no
7 sufficient guidance out there, what information
8 should be put in the QOS.

9 What, for example, for generic
10 validation section should be there, should I provide
11 all the chromatogram information, validation
12 information or I simply provide a summary.
13 Therefore, OGD staff only reviews what, what
14 connection had.

15 I have to say this, prepare these two
16 molecules is much more difficult than many of us
17 had, including myself, had anticipated, yet all
18 reviewers get this job done and all the CMC leaders,
19 Gary, myself and Frank, all the, the (inaudible)
20 really proud of all of yous have done terrific job,
21 accomplished something which is truly really, really
22 challenge.

0277

1 Provide model questions on the Website
2 for the sponsors provide some kind of guidance. I
3 know I've been working with it a very long time and
4 when you do anything, it's almost impossible that

5 almost anyone will say, almost 1 or 2 percent say I
6 don't like what you've done, that's not acceptable
7 to us.

8 But for this case, it's very
9 exceptional. When Gary, myself, visit the
10 companies, when we're visit -- the meetings, the
11 message from the generic sponsors are uniform, they
12 are really fantastic.

13 In fact, for the historical record,
14 never happened before, we even received a positive
15 notes from generic sponsors, which is unbelievable,
16 that's the first time ever happened.

17 Sometimes you working 16 hours a day,
18 you never receive any response. You always receive
19 a certain, you know, criticism, especially when you
20 have so many petitions. So that it's a, I have to
21 say this feeling is really touching. It's really
22 feel good about it. Even if it only happen once. I

0278

1 think --

2 And finally, I want to say where we are
3 today. Generic drug industry is on board. I
4 believe that, of course Gordie and Frank have
5 authority to say this, will receive 35 QBR ANDAs.

6 Now this number is changing every day. When you're
7 talking about, okay, Lai Ming, she would tell you
8 right now probably 40, so this not, this already
9 past and will (inaudible) over 20 generic companies
10 and major companies I have been aware, they are
11 (inaudible) the applications.

12 And so we have the last months, we have
13 first the QBR approvals, that takes four month,
14 releasing final take up eight month because other
15 disciplines.

16 In the generic approval, CMC is not only
17 discipline. We have, we have, we have a microbial
18 review, we have a clinical review, we have a, we
19 have the bio-consulate review, so in total it takes
20 eight month.

21 But it's still historic and we
22 accelerate, but still very fast. And under

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1 leadership of Veli (phonetic spelling) and his
2 division, thank you, Veli.

3 Now this slides talk to you about review
4 experience. If you notice that even though it's not
5 very clear you have a quote here, the speaker's,
6 that's what this means, those slides, those comments

7 are not from me, from reviewers, are from reviewers.

8 With acceptable QBR ANDAs will enhanced
9 product and review assessment, insight into
10 sponsor's development plan and better understanding
11 of sponsor's rationale for decisions and, therefore,
12 less misunderstanding.

13 If less misunderstanding, my interpret
14 this means less deficiency, fewer deficiencies.

15 And finally, reviewers saves time,
16 roughly 20 percent. This is because they don't have
17 to type all of the tables and facts stuff and avoid
18 a lot of transcription and errors. I think more
19 important is we implement the QBD and the savings is
20 actual, is bonus.

21 Now this slides have been shown a couple
22 times, each time shows we have more information

0280

1 because we keep track all the activity going out.

2 And when in February 2005, in February 2005 when I
3 gave a talk to GPhA, Chai Wi say we plan have two
4 years to implement. We plan to have fully
5 implementation of QBR in January 2007. January
6 2007.

7 And at the last year's GPhA, technical

8 committee meeting, which was in October, we stated,
9 we planned to implement January 2007.

10 In June of (inaudible) drug information
11 association meeting we state we planned to implement
12 2007, January 2007. Today I want to state again, we
13 plan to fully implement January 2007. We do not
14 expect any delays.

15 What is the challenge is facing us? As
16 you can see, our new review system under QBR, we
17 heavily rely on the quality of QOS prepared by
18 sponsors and we receive so many applications, more
19 than 30 application will look, ran through, we find
20 some issues by all reviews. Many cases they are too
21 long, non-critical information, sometimes leave out
22 questions, sometimes there's inconsistent between

0281

1 quality over summary and the body of data.

2 Systems errors, I hoping the sponsor
3 will correct them in the future. And OGD's action
4 is a communication. And, in fact, after we discover
5 this issue, we arrange teleconference call with them
6 and we will provide training to generic sponsors
7 October 20th in how to prepare high quality QOS.

8 In fact, Gordie will tell me the day

9 before yesterday already more than 90, 91, right,
10 register for this workshop, even though I guess GPha
11 just announced past Monday -- this Monday? This
12 Monday, thank you.

13 And that challenge for external and the
14 challenge for us, the true challenge for us is
15 knowledge of formulation and manufacturing science.

16 As I state, we transform from
17 specification-based review to quality by design
18 based review. That require all of you to understand
19 formulation, to have a knowledge of formulation, to
20 have a knowledge of manufacturing science and we're
21 really proud of our chemists, they are working very
22 hard and for the fiscal year 2006 we approve 510

0282

1 applications, another historical record and we're
2 really proud of them, yet when we move into QBD, we,
3 they have to master knowledge of the formulation and
4 manufacturing science.

5 So, therefore, we take some actions,
6 including recording, internal trainings, we provide
7 all seminars, workshops. In fact, we provide
8 internal training and we invited the members from
9 the OTR, give us the talks on the manufacturing

10 science, whilst inviting industry experts,
11 everybody, we can't invite them, give us a talk and
12 we have external trainings.

13 And you can see that I want to thank you
14 NIPTE. NIPTE is for give us humongous discount,
15 which I cannot disclose at this conference,
16 humongous discount.

17 And we have, at the beginning I thought
18 we going to send it to probably two or three real
19 chemist to go to, during the Summer, in August to go
20 to Purdue to have a training. You know, during
21 August it's probably after, say, the west is not
22 best place to have vacation, you should go to beach

0283

1 or mountains, but yet we have so many review
2 chemists that decide to go there to have training
3 and so it's a really, really touching and effort is
4 very rewarding.

5 Finally, next steps, we have a risk
6 assessment, a supplement reduction with you know
7 what to do, because this what have to be, we have to
8 finish before we fully implement all QBR.

9 We are planning to provide two
10 opportunities for the supplements reduction for QBR,

11 ANDAs, at the time approval. We are planning a
12 significant number of reduction and I can say at
13 least 50 percent, up to 80 percent.

14 We are also planning because of the
15 request of GPA, planning for all ANDAs at the
16 sufficient product commercial manufacturing history,
17 history that will provide a relief for supplemental
18 changes. Details stayed on.

19 Conclusion, after the generic drugs is
20 implementing a new pharmaceutical quality assessment
21 system that enhance the quality of the generic
22 drugs, that improves the review quality and

0284

1 consistency, reduce the review time and reduce,
2 reduce supplements.

3 With that, I conclude my talk. Any
4 comments and criticism I welcome. Thank you.

5 DR. GLOFF: Thank you.

6 Any questions, requests? Dr. Meyer,
7 then Dr. Venitz.

8 DR. YU: You are not allowed.

9 DR. MEYER: Pardon me?

10 DR. YU: I'm just joking, you are not
11 allowed.

12 Go ahead.

13 DR. MEYER: One of the key driving
14 forces it seems to me in the generic world when
15 you're developing a product is to have a successful
16 bioequivalence study and when you do your pilot
17 batch, let's say, and you fail and you go back and
18 you correct the formulation as monitored by
19 dissolution, let's say, and you go into humans again
20 and you fail again and you do that a couple of times
21 and you finally, aha, I got it right, send that off
22 to the agency and hope for approval.

0285

1 The agency right now doesn't demand the
2 failed bioequivalence studies is my understanding
3 and that seems to be a key element of understanding
4 how the formulation impacted the product at least
5 from the marketed formulation point of view.

6 DR. YU: You're correct, but let me
7 explain a little bit.

8 First of all, in the generic drug
9 approvals, you have to design the product to be
10 equivalent, either, sometimes we call it quality by
11 design or pharmaceutical equivalent, and then
12 confirm by further studies. And by further studies

13 is, is either submitted to our division or division
14 bioequivalence.

15 And in our pharmaceutical development
16 report, we want, you provide -- we want the generic
17 sponsors to share with us the product development
18 history. In other words, if you tried the first
19 time and you failed and you tried again, those, a
20 very brief history in summary are to provide in your
21 pharmaceutical development report. Our chemist will
22 evaluate those development report.

0286

1 Regarding field device studies, I think
2 director Gary Buehler can provide a more clear
3 comment on that one.

4 MR. KOZLOWSKI: Yeah, just to clarify
5 what Lawrence said, in the pharmaceutical
6 development report, we don't want all the data from
7 your failed bioequivalent studies, but basically we
8 want a statement saying we did this with this
9 formulation and it failed, so we made this change in
10 the formulation, we tried again and that failed, so
11 we made this change.

12 So basically in that pharmaceutical
13 development report, we're interested in the CMC

14 portion of it, why it failed and what changes you
15 made in the formulation.

16 Now as far as the failed studies and you
17 know our interests in the failed studies, that's a
18 totally different sort of, you know, basket of
19 apples. There we're only interested in the
20 formulations that are related to the to be marketed
21 formulation and we are working on a rule for this
22 and we're still working on it. We hope to get it

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1 out soon, but, you know, don't -- I wouldn't get
2 into that. But we are working on it.

3 We do recognize the problem. We
4 recognize that there is valuable information in
5 seeing these failed studies and we want to see them
6 and hopefully in the not too distant future we will
7 be able to get that out.

8 DR. MEYER: One 15-second question. I
9 notice on your second slide you have a series of
10 pentagons that get larger and larger, is that to
11 contrast the military budget with the FDA's?

12 (Laughter).

13 DR. YU: That's one, okay.

14 Let's give the thing a class, thank you.

15 DR. NASR: We are not even on that
16 slide.

17 DR. GLOFF: Dr. Venitz?

18 DR. VENITZ: Dr. Meyer asked my
19 question.

20 DR. MEYER: Oh, okay.

21 DR. GLOFF: Thanks.

22 Any other clarifications?

0288

1 Okay, then, we'll move on to
2 Dr. Kozlowski and then when his presentation is
3 finished with any clarifications, we will then take
4 a short break.

5 DR. KOZLOWSKI: I'd like to thank the
6 committee for having the opportunity to speak.

7 I'd like to start off when I was in the
8 audience I noticed that the colors from this
9 projector are different from that and I found that
10 it bothered me a lot and I was thinking what John
11 Berridge said in the morning that we have to embrace
12 variability and I realized just what a challenge
13 that is for us.

14 So, I'd like to start with an overview
15 of what I'm going to talk about. OBP products, the

16 type of products that we have, and how quality by
17 design can be applied to them, the issue of relevant
18 product attributes, because I think the more complex
19 your product is, the more of a challenge it is to
20 define relevant product attributes.

21 Manufacturing process for the biotech
22 products and how that would fit into QBD and then
0289

1 finally implementation. And I think the other two
2 offices have much more formal implementation plans
3 that have already achieved particular goals.

4 I think our office is beginning to think
5 about how to have such implementation plans.

6 So, OBP products are mostly proteins,
7 growth factors, enzymes, toxins, and also monoclonal
8 antibodies which are becoming a big part of the
9 biotech product lines. Our products are usually
10 produced from cell culture, recombinant or
11 non-recombinant various substrates and also
12 transgenic plants and animals and because of their
13 source material they have unique issues with
14 adventitious and endogenous agents and their
15 purification and their manufacturing involves a
16 number of somewhat different risks than other

17 products.

18 The products I'm talking about were
19 transferred from CBER to CDER in October of 2003 and
20 I think the relationship between process and product
21 is interesting in coming from that scenario, that
22 background. And then there are protein products

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1 regulated, you know, in Moheb's group in ONDQA, so
2 these are not the only protein products within CDER.

3 So complex molecules, there's obviously
4 the sequence, there's higher order structure, post
5 translational modifications and a lot of
6 heterogeneity in these products, a lot of
7 variability. It's not a single product.

8 And so to contrast the statin with a
9 monoclonal antibody, obviously molecular weight,
10 there's a huge difference, just in terms of looking
11 at the structure, this is a third of a monoclonal
12 antibody or an Fab. And the varying, variance of
13 the monoclonal antibodies are far larger in size
14 than the statin, itself, is.

15 So, historically these products were
16 regulated as biologics within CBER and one of the
17 attributes of crude biologics in terms of how they

18 were regulated was we could never know what mattered
19 in terms of attributes.

20 So, I have a triangle here linking
21 clinical parameters to manufacturing process to
22 quality attributes. And the way these were

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1 regulated in the past is we sort of ignored the
2 attributes. Obviously there was testing done, but
3 the process was defined as the product.

4 So if you changed the process at all,
5 you really had to re-evaluate the product
6 clinically.

7 With the advent of a number of new ideas
8 such as specified biologics, well-characterized
9 biologics, for these products the attribute
10 component of this triangle became more important and
11 there was the idea that by understanding some of the
12 attributes, one could then avoid having to repeat
13 clinical studies for any process changes and the
14 whole idea of comparability for these products
15 extended from this concept of specified or
16 well-characterized biologics.

17 How has quality been regulated for these
18 well-characterized products. So I'd say in good

19 cases there's a comprehensive QBC, or quality by
20 control strategy. And that involves looking at the
21 process in a variety of ways, facilities and
22 equipment, control of raw materials and aspects of
0292

1 which in the case of good companies are very QBD
2 like, such as process robustness. At the same time,
3 one looks at the product and looks at the testing of
4 the product and the data supporting that testing.

5 And so all this together has led to I
6 think good quality products over time, but clearly
7 there's room for improvement in implementing more of
8 these in a systematic way as Moheb described.

9 So again, I'm not going to go through
10 the definitions of quality by design, you've heard
11 them numerous times, but I will take the circle that
12 Lawrence took advantage of in referring to and I'll
13 be referring to Moheb's circle, too, because I think
14 that's an excellent way of encompassing a lot of the
15 issues of quality by design as a complete system and
16 I'd like to divide that into two pieces.

17 And say that if you take the triangle
18 that I pointed out before, one side of the circle
19 relates to the relationship between attributes and

20 between process. So if you know your attributes and
21 then you can relate that to the process, that's the
22 kernel that defines many of the activities involved

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1 in that half of the circle.

2 The other side of that is linking safety
3 and efficacy to the product attributes. And I think
4 for biotech products, the sort of lower triangle
5 linking attributes to process is, in fact, has its
6 own unique challenges for unique processes, but that
7 concept is very similar in this broad principles to
8 that of small molecules.

9 I think the upper triangle, which deals
10 with linking attributes to safety and efficacy, may
11 be a more complex problem for products that have
12 many, many attributes, many of which the impact of
13 is unknown.

14 So, to move to that issue, product
15 attributes. So when we look at complex biologics,
16 the question is how many quality attributes can we
17 even measure, not how much are relevant to begin
18 with, but how many can we even measure.

19 So when we test these products, they are
20 release tests. And those truly are the tip of the

21 iceberg. They tell us very little about the overall
22 complete structure of the product, but hopefully

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1 they are selected to be reasonable, reasonable
2 attributes that relate to safety and efficacy.

3 There's characterization in which we
4 move further down the iceberg and we get a better
5 idea about truly the overall structure of our
6 products.

7 And characterization is an area now
8 where there's been massive expansion for these
9 products. And finally, there's the process and just
10 like originally for these biologic products or
11 biotech products, the process was the product.

12 Now the process is at part of the
13 product that we don't really understand.

14 Now characterization, as I said, has
15 expanded greatly and things like mass spectroscopy,
16 NMR and using orthogonal methods has truly expanded
17 the ability to look at this and how big that
18 question mark is at the bottom of the iceberg I
19 think really is an open question. Certainly for the
20 more simple proteins, that may be a very, very small
21 space. For the more complicated ones, there may

22 still be something to that buried under the water.

0295

1 And again, to talk about complexity. So
2 if you think about attributes and you think about
3 combinations of those attributes, you can get some
4 massive numbers.

5 So this is a monoclonal antibody
6 framework. I've listed some of the common variants
7 that we see all the time in applications that
8 involve monoclonal antibodies, from cycling of
9 agglutinated the end terminus to clipping of alysing
10 at the C-term Lys to deamidation, oxidation in
11 different glycoforms.

12 If you look at all these and, again,
13 these are typical numbers from what you see in a
14 product, if you work out all those combinations, you
15 have almost 10,000 possibilities for half an
16 antibody.

17 If you believe those are truly
18 independent, and I don't think that's the case, but
19 if one says that and you kick the other half of the
20 antibody together, you have 10 to the 8th potential
21 combinatoric variance, so how do you even begin to
22 deal with this number.

0296

1 And I think most of the time what we do
2 now and rightly so is we do an informal risk
3 management. We say many of those things don't
4 matter, the levels at which many of those things can
5 be measured aren't achievable yet, so we're not
6 worrying about them, but they remain part of the
7 question.

8 So again, how do we figure out which of
9 those are relevant. So Q6B, the ICH guideline on
10 specifications for biotech products talks about
11 defining the molecular and biological
12 characteristics related to safety and efficacy. And
13 can we define them often, it's extremely difficult.
14 Our default is to look at many attributes which is a
15 burden on any industry and not necessarily the right
16 plan long-term.

17 And one of the areas in which I think
18 one can make progress here is biological
19 characterization. We know an awful lot about
20 physiochemical characterization for these products
21 and that's expanding. The tools to link those
22 attributes to function will really enhance our

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1 ability to eliminate consideration over many of
2 those things that are unimportant and to talk about
3 one way that that's already happening in the hands
4 of some company is sort of matrixing and using
5 systems like information from all the product
6 development.

7 So in the development of these products
8 there are a lot of lots, certainly different than a
9 generic situation where you may only have a few
10 lots, but these are complex products. In the hands
11 of most manufacturers, they go through a number of
12 iterations. So they are developed lots, they are
13 stressed lots, there are sometimes variants which
14 the company will want to purify because they are
15 uncertain about their effects. They are the
16 extremes that go in the clinic, a narrower range
17 than those other lots, but still with some
18 variability and then there's the whole spectrum of
19 lots that go in the clinic.

20 And those lots can be looked at in terms
21 of multiple cellular assays, which are often done
22 anyway to develop the final potency assay, small

0298

1 animal and complex bioassays which, again, are often

2 done in candidate selection and development, and
3 then clinical pharmacology and clinical studies
4 themselves.

5 And finally, when there's a validated
6 bioassay, all those lots should be looked at, if
7 possible, in that assay.

8 And although any bit of information here
9 alone isn't necessarily all that reliable, it's like
10 the story of a bunch of people who are blindfolded
11 in a room with an elephant and one feels the trunk
12 and one feels the tail and one feels the side.
13 Alone that information isn't good, but if there's
14 communication, then it may very well be there's a
15 lot that can be learned from this. And we certainly
16 have used information like this in allowing sponsors
17 to broaden specifications and to discuss the
18 importance of specifications with us.

19 Now, all this information together makes
20 one thing about how to define critical quality
21 attributes. And one talks about design space for
22 manufacturing, there can also be a multivariate
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1 approach to critical quality attributes.

2 And again, in linking attributes to

3 safety and efficacy, it may be that there is a range
4 for a particular glycoform, but that range changes
5 in the presence of another glycoform or in the
6 presence of a charge variant. And so in an ideal
7 world, critical quality attributes for these
8 products would consider interactions.

9 Granted, again, with all these possible
10 interactions, 10 to the 8th, this is a futile
11 exercise to be done in a non-thought out way. But
12 there are clearly examples where attributes really
13 might both affect PK or might both affect
14 immunogenicity in a clear way. Looking at them
15 together would be a very useful way in defining the
16 space that one can operate in for a product
17 attribute.

18 Now, you define these attributes, often
19 they are done, even by the best of industry now, on
20 the product they have made. Now is the product they
21 have made the product they really wanted to make.

22 And again, going back to the early