ANNUAL PERFORMANCE PLAN FY 2002



HOVENWEEP NATIONAL MONUMENT

Annual Performance Plan Fiscal Year 2002

for

Hovenweep National Monument

It is the mission of the National Park Service at Hovenweep National Monument to protect and preserve the finest example of "Canyon Head Tower Communities" in the entire American Southwest. The monument provides the public with a unique archeological experience for those who choose to venture off the "beaten path." The staff endeavors to provide a safe and tranquil learning environment that ensures the monument's resources are protected for future generations.

Approved: _____

Superintendent

November 30, 2001 Date

TABLE OF CONTENTS

Introduction	page 1
Annual Goals	page 3
Annual Work Plan Display Sheets	page 11
Measuring Results	page 37
Key External Factors	page 37
Annual Performance Plan Preparers	page 38
Appendix A	page 39
Appendix B `	page 40

INTRODUCTION

Government Performance and Results Act of 1993 (GPRA)

This Annual Performance Plan was written in part to fulfill the requirements of the Government Performance and Results Act (GPRA). Congress passed this law in 1993 to bring the federal government into the "performance management revolution." Performance management is a goal-driven management concept and practice already widely adopted by the private sector, state and local governments, and many others. In order to more effectively and efficiently manage their activities to achieve their missions, and to more effectively communicate with the Congress and the American people, GPRA requires federal agencies to develop:

- 1) Strategic Plan
- 2) Annual Performance Plans
- 3) Annual Performance Reports

Please see the monument's Strategic Plan for more information about GPRA and performance management. Copies of this Strategic Plan are available at:

Superintendent Hovenweep National Monument c/o Natural Bridges National Monument HC 60 Box 1 Lake Powell, UT 84533 435-692-1234 HOVE_Superintendent@nps.gov

It should be noted, however, that the following Annual Performance Plan is much more than just a response to legislative mandate. The law was a catalyst that caused the monument's staff to reexamine its daily activities and its routine products and services, as well as funding and staffing expended to accomplish them. It motivated and energized us to make sure these things were well aligned with the mission of the National Park Service and Hovenweep National Monument and the long-term goals established to achieve those missions. The results, we believe, will be better planning, better management, and better communication with all of our constituencies and stakeholders, as well as amongst ourselves, about where we are, where we need to be, and how we are going to get there in the most effective and efficient ways.

About This Plan

An Annual Performance Plan is written each fiscal year as a one-year increment of the Hovenweep National Monument Strategic Plan.

The five-year Strategic Plan was first submitted on September 30, 1997, for fiscal years 1998-2002. It was revised in April 2000, for fiscal years 2001-2005. It complements and dove-tails with the National Park Service (NPS) Strategic Plan and displays how Hovenweep National Monument addresses servicewide mission and goals as well as the specific mission and long-term goals of the monument. The Strategic Plan contains a mission statement, mission goals, and long-term goals – generally five years in length – as well as information on how the long-term goals will be accomplished.

This Annual Performance Plan then lays out - as annual goals - this year's increments toward achieving the long-term goals of the Strategic Plan, and thus the mission goals and mission of the monument and the

NPS. Each goal is listed in context of its parent mission and long-term goal. Like the parent goals, each annual goal is results- or outcome-oriented. Each is objective, quantified and measurable with performance measures built right into each goal statement itself. With each goal is a brief narrative giving some background explanation, an overview of how the goal will be accomplished, and an indication of how accomplishment will be measured.

Following the annual goals are the detailed annual work plans for achieving those goals. These work plans display the specific activities, services, and products that will be carried out or produced to accomplish goal results. They also display the base funding and staffing (FTE) required to accomplish each goal. The sum total of dollars and FTE listed in the annual work plans equals the base budget and staffing for the park.

Appendix A shows the budget arrayed to the more traditional allocations by function or organization. Annual work plans guide the monument's daily activities throughout the year and ensure alignment of its fiscal and human resources and its work (inputs and outputs) with achievement of desired conditions for natural and cultural resources and visitor experiences (outcomes).

ANNUAL GOALS

Annual goals are the current year's increments toward achieving the monument's long-term goals. Longterm goals, in turn, are five-year increments toward achieving mission goals. Mission goals are statements of ideal conditions pursued "in perpetuity" to achieve the mission of Hovenweep National Monument. The annual goals below, therefore, are listed in the context of their long-term and mission goals. Please see the monument's Strategic Plan for details and background on mission, mission goals, and long-term goals.

Mission Statement

It is the mission of the National Park Service at Hovenweep National Monument to protect and preserve the finest example of "Canyon Head Tower Communities" in the entire American Southwest. The monument provides the public with a unique archeological experience for those who choose to venture off the "beaten path." The staff endeavors to provide a safe and tranquil learning environment that ensures the monument's resources are protected for future generations.

Goals

Following are the monument's annual goals for fiscal year 2002. The numbering sequence follows that of the NPS servicewide plan. Where numbers are left out, there was no local goal matching the NPS goal. Goal categories and mission goals are in regular type. *Long-term goals are italicized*. **Annual goals are in bold type**.

<u>Mission Goal Ia</u>: Natural and cultural resources and associated values at Hovenweep National Monument are protected, restored and maintained in good condition and managed within their broader ecosystem and cultural context.

Ia1B-HOVE, Exotic Vegetation Species: By September 30, 2005, 10 (100%) of 10 acres of Hovenweep National Monument lands impacted by exotic vegetation targeted by September 30,1999 is contained.

Ia1B-HOVE, Exotic Vegetation Species: By September 30, 2002, 4 (40%) of 10 acres of Hovenweep National Monument lands impacted by exotic vegetation targeted by September 30,1999 is contained.

Ia4-HOVE, Water Quality: By September 30, 2005, Hovenweep National Monument has unimpaired water quality.

Ia4-HOVE, Water Quality: By September 30, 2002, Hovenweep National Monument has unimpaired water quality.

Ia5-HOVE, Historic Structures: By September 30, 2005, 7 (13%) of 8 Hovenweep National Monument historic structures listed on the National Park Service List of Classified Structures (LCS) at the end of FY 1999 are in good condition.

Ia5-HOVE, Historic Structures: By September 30, 2002, 3 (5%) of 55 Hovenweep National Monument historic structures listed on the National Park Service List of Classified Structures (LCS) at the end of FY 1999 are in good condition.

Ia08-HOVE, Archeological Sites: By September 30, 2005, 10 (13.9%) of 72 Hovenweep National Monument archeological sites (for the Square Tower Unit only) not listed on the FY 1999 National Park Service Archeological Sites Management Information System (ASMIS), or listed without condition assessments, are in good condition.

Ia08-HOVE, Archeological Sites: By September 30, 2002, 4 (5.6%) of 72 Hovenweep National Monument archeological sites (for the Square Tower Unit only) not listed on the FY 1999 National Park Service Archeological Sites Management Information System (ASMIS), or listed without condition assessments, are in good condition.

Mission Goal Ib: The National Park Service at Hovenweep National Monument contributes to knowledge about natural and cultural resources and their associated values; management decisions about resources and visitors are based on adequate scholarly and scientific information.

Ib2A-HOVE, Archeological Baseline: By September 30, 2005, the number of Hovenweep National Monument archeological sites inventoried, evaluated and listed on the National Park Service ASMIS is increased from 0 in FY99 to 10 (1000% increase).

Ib2A-HOVE, Archeological Baseline: By September 30, 2002, the number of Hovenweep National Monument archeological sites inventoried, evaluated and listed on the National Park Service ASMIS is increased from 0 in FY99 to 4 (400% increase).

Ib2C-HOVE, Historic Structures Baseline: By September 30, 2005, 13 (24%) of 55 Hovenweep National Monument historic structures on the FY1999 List of Classified Structures (LCS) have updated information in their LCS records.

Ib2C-HOVE, Historic Structures Baseline: By September 30, 2002, 3 (5%) Hovenweep National Monument historic structures on the FY1999 List of Classified Structures (LCS) have updated information in their LCS records.

Ib2D-HOVE, Cataloging Museum Objects: By September 30, 2005, the number of Hovenweep National Monument museum objects cataloged into the National Park Service Automated National Catalog System (ANCS+) and submitted to the National Catalog is increased from 18,240 in FY1999 to 18,340 (.54% increase).

Ib2D-HOVE, Cataloging Museum Objects: By September 30, 2002, the number of Hovenweep National Monument museum objects cataloged into the National Park Service Automated National Catalog System (ANCS+) and submitted to the National Catalog is increased from the FY1999 of 18,240 to 18,265 (.13 % increase).

Ib2F-HOVE, Historical Research Baseline: By September 30, 2005, Hovenweep National Monument's Historic Resource Study (HSR) and Administrative History are completed to professional standards and current (approved since 1980), and entered in CRBIB.

Ib2F-HOVE, Historical Research Baseline: By September 30, 2002, Hovenweep National Monument's Historic Resource Study (HSR) and Administrative History

are not completed to professional standards and current (approved since 1980), and entered in CRBIB.

Ib3-HOVE: Vital Signs: By September 30, 2005, Hovenweep National Monument has identified its vital signs for natural resource monitoring.

Ib3-HOVE: Vital Signs: By September 30, 2002, Hovenweep National Monument no vital signs for natural resource monitoring have been identified.

Mission Goal IIa: Visitors safely enjoy and are satisfied with the availability, accessibility, diversity, and quality of park facilities, services, and appropriate recreational opportunities at Hovenweep National Monument.

IIa1-HOVE, Visitor Satisfaction: By September 30, 2005, 95% of visitors to Hovenweep National Monument are satisfied with appropriate park facilities, services, and recreational opportunities.

Ha1-HOVE, Visitor Satisfaction: By September 30, 2002, 89% of visitors to Hovenweep National Monument are satisfied with appropriate park facilities, services and recreational opportunities.

IIa2-HOVE, Visitor Safety: By September 30, 2005, the number of Hovenweep National Monument visitor accidents/incidents is no higher than the FY1992-FY1996 five-year annual average of 11.74.

IIa2-HOVE, Visitor Safety: By September 30, 2002, the number of Hovenweep National Monument visitor accidents/incidents is no higher than the FY1992-FY1996 five-year annual average of 11.74.

Mission Goal IIb: Park visitors and the general public understand and appreciate the preservation of Hovenweep National Monument and its resources for this and future generations.

IIb1-HOVE, Visitor Understanding: By September 30, 2005, 77% of Hovenweep National Monument visitors understand the significance of the park.

IIb1-HOVE, Visitor Understanding: By September 30, 2002, 71% of Hovenweep National Monument visitors understand the significance of the park.

Mission Goal IVa: The National Park Service at Hovenweep National Monument uses current management practices, systems, and technologies to accomplish its mission.

IVa3A-HOVE, Workforce Development and Performance-Employee Performance Standards: By September 30, 2005, <u>100%</u> of Hovenweep National Monument employee performance plans are linked to appropriate strategic and annual performance goals and position competencies.

IVa3A-HOVE, Workforce Development and Performance-Employee Performance Standards: By September 30, 2002, <u>100%</u> of Hovenweep National Monument

employee performance plans are linked to appropriate strategic and annual performance goals and position competencies.

IVa4A-HOVE, Workforce Diversity-Permanent Women and Minorities: By September 30, 2005, the number of Hovenweep National Monument of permanent positions in targeted occupational series filled by employees from underrepresented groups is maintained at the FY1999 level of one.

IVa4A-HOVE, Workforce Diversity-Permanent Women and Minorities: By September 30, 2002, the number of Hovenweep National Monument of permanent positions in targeted occupational series filled by employees from underrepresented groups is maintained at the FY1999 level of one.

IVa4B-HOVE, Workforce Diversity-Temporary/Seasonal Women and Minorities: By September 30, 2002, the total number of Hovenweep National Monument temporary/seasonal positions annually filled by women and minorities is maintained at the FY1999 level of two.

IVa4B-HOVE, Workforce Diversity-Temporary/Seasonal Women and Minorities: By September 30, 2002, the total number of Hovenweep National Monument temporary/seasonal positions annually filled by women and minorities is maintained at the FY1999 level of two.

IVa4C-HOVE, Workforce Diversity- Permanent Employees with Disabilities: By September 30, 2005, the total number of Hovenweep National Monument permanent positions filled by employees with disabilities is increased from 0 in FY 1999 to one (100% increase).

IVa4C-HOVE, Workforce Diversity- Permanent Employees with Disabilities: By September 30, 2002, the total number of Hovenweep National Monument permanent positions filled by employees with disabilities is increased from 0 in FY 1999 to one (100% increase).

IVa4D-HOVE, Workforce Diversity-Temporary/Seasonal Employees with Disabilities: By September 30, 2005, the total number of Hovenweep National Monument temporary/seasonal positions annually filled by employees with disabilities is increased from 0 in FY 1999 to one (100% increase).

IVa4D-HOVE, Workforce Diversity-Temporary/Seasonal Employees with Disabilities: By September 30, 2002, the total number of Hovenweep National Monument temporary/seasonal positions annually filled by employees with disabilities is increased from 0 in FY 1999 to one (100% increase).

IVa5-HOVE, Employee Housing: By September 30, 2005, the number of Hovenweep National Monument employee housing units listed in poor or fair condition is reduced from 1 in FY1997 assessments to 0 (100% reduction).

IVa5-HOVE, Employee Housing: By September 30, 2002, the number of Hovenweep National Monument employee housing units listed in poor or fair condition is reduced from 1 in FY1997 assessments to 0 (100% reduction).

IVa6A-HOVE, Employee Safety – Lost-time Injury Rate: By September 30, 2005, the Hovenweep National Monument employee lost-time injury rate is maintained at the FY1992-FY1996 five-year annual average of 1.

IVa6A-HOVE, Employee Safety – Lost-time Injury Rate: By September 30, 2002, the Hovenweep National Monument employee lost-time injury rate is maintained at the FY1992-FY1996 five-year annual average of 1.

IVa6B-HOVE, Employee Safety – Continuation of Pay: By September 30, 2005, the Hovenweep National Monument total number of hours of hours of Continuation of Pay (COP) will be maintained at the FY1992-FY1996 five-year annual average of 51.8.

IVa6B-HOVE, Employee Safety – Continuation of Pay: By September 30, 2002, the Hovenweep National Monument total number of hours of hours of Continuation of Pay (COP) will be maintained at the FY1992-FY1996 five-year annual average of 51.8.

IVa7-HOVE, Line-Item Construction: By September 30, 2005, 100% of Hovenweep National Monument line-item construction projects funded by September 30, 1998, and each successive fiscal year, meet 90% of the cost, schedule and construction parameters.

IVa7-HOVE, Line-Item Construction: By September 30, 2002, 100% of Hovenweep National Monument line-item construction projects (Construct Visitor Contact Station, funded FY 2000) funded by September 30, 1998, and each successive fiscal year, meet 90% of the cost, schedule and construction parameters.

Mission Goal IVb: The National Park Service at Hovenweep National Monument increases its managerial capabilities through initiatives and support from other agencies, organizations, and individuals.

IVb1-HOVE, Volunteer Hours: By September 30, 2005, the number of Hovenweep National Monument volunteers hours is increased from 4650 in FY1997 to 52507 (12.9% increase).

IVb1-HOVE, Volunteer Hours: By September 30, 2002, the number of Hovenweep National Monument volunteers hours is increased from 4650 in FY1997 to 4890 (5.3% increase).

IVb2A-HOVE, Cash Donations and Grants: By September 30, 2005, cash donations to Hovenweep National Monument are maintained at the 1997 level of \$556.

IVb2A-HOVE, Cash Donations and Grants: By September 30, 2002, cash donations to Hovenweep National Monument are maintained at the 1998 level of \$556.

IVb2C-HOVE, Cash Value of In-kind Donations from Canyonlands Natural History Association: By September 30, 2005, the cash value of in-kind donations, grants and services to Hovenweep National Monument from Canyonlands Natural History Association is maintained at the FY1999 of \$10,700.

IVb2C-HOVE, Cash Value of In-kind Donations from Canyonlands Natural History Association: By September 30, 2002, the cash value of in-kind donations,

grants and services to Hovenweep National Monument from Canyonlands Natural History Association is maintained at the FY1999 of \$10,700.

Hovenweep National Monument's annual goals for FY 2002 will be accomplished using the fiscal, human, and infrastructure resources summarized below. Following this overview, a work plan for each annual goal details the activities, services, and/or products, along with their personnel and fiscal costs that will be carried out to achieve the annual goal. Worksheets also indicate baseline information, performance definitions and measures, responsible parties, etc.

Human and fiscal resources available to achieve the monument's FY2002 annual goals include a base operating budget of approximately \$208,000, a permanent work force of seven permanent employee positions and three seasonal employee positions. This work force will be supplemented by 5200 hours of Volunteers-in-Parks service and three (3) Student Conservation Assistants. See Appendix A for organization chart and position list.

The park's base budget of \$208,000 will be supplemented in FY2002 by approximately \$11,000 of donated funds, \$13,000 of park housing funds, \$18,600 of cost of collection funds, \$15,000 fee enhancement funds from entrance fees and \$70,000 Vanishing Treasures funds.

Additional specific assistance in achieving the park's annual goals will be provided by the Southeast Utah Group of national park units, the National Park Service's Intermountain Support Offices in Denver and Santa Fe, by the Western Archeological and Conservation Center, the Harper's Ferry Center and the Denver Service Center. The CESU at Northern Arizona University, the Bureau of Land Management, the U.S Forest Service, and the State of Utah will provide additional vital assistance through cooperative agreement services. Canyonlands Natural History Association, in addition to directly helping accomplishing education and visitor service goals through literature sales and donating \$10,700 for interpretive and educational purposes, will provide one (1) sales clerk at the visitor center. Details of all these supplementary and/or alternative activities, services, products, funds and staffing are shown, where applicable, on the annual work plan worksheets which follow.

Clearly, achieving and/or exceeding the FY2002 annual goal performance targets is critically dependent on these special project funds, donations, assistance, and partnerships. Therefore, in order to plan the year's goals; to organize the year's work to accomplish them; and to communicate, and document them requires that all funding and staffing sources, as well as all major alternative sources of support and work be included in the annual work plan display sheets which follow. These should give the monument's staff and partners, as well as the public and other constituencies, a better understanding of not only what the we are trying to accomplish this year, but also how we are doing it in a very real sense.

A superintendent leads the monument staff. Staff is organized into three operating divisions: Interpretation and Resource Management, Maintenance, and Administration. Staff expertise and specialties include one permanent park ranger. There are two seasonal (temporary) park rangers and one Navajo Intern (seasonal) with all working in interpretation and who provide assistance in visitor/resource protection. This recurring staff is occasionally supplemented and/or supported using special project funds, contracts, and/or the assistance or expertise of various NPS and other organizations as available.

Park infrastructure for accomplishing goals includes:

- One visitor center with interior and exterior exhibits, interpretive literature, AV presentation and a CNHA sales area
- One campground (with 31 sites) with amphitheater
- One picnic site

- Two self-guiding trails
- Seven miles of hiking trails
- Two miles of roadway (paved and gravel)
- One auxiliary maintenance facility
- Four employee housing units for on-site protection and management of park resources

In addition to the following annual work plan display sheets, please see the explanatory paragraphs following each goal in the "Annual Goals" section for more information and/or detail on how goals will be accomplished.

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number. Ia	IB		Pa	ark/Program (Goal ID	<i>Number:</i> Ia	1B-HOVE	
<i>NPS Servicewide Goal:</i> By Septer 2,656,700) acres is contained.	nber 30, 200	05, exotic	vegetation on 6	.5% of target	ed acres	s of parkland	d (167,500 c	of
Long-term Goal Performance Tal Hovenweep National Monumen September 30,1999 is contained.	• • •			,			Targe Year. 2005	
Performance Indicator:Unit IMonument landsEach	<i>Measure:</i> acre		Condition (Des Contained	ired):	Total # Baselin	<i>Units in</i> ne: 10	Status in b 0	ase yr.
Park/Program Annual Goal: By S impacted by exotic vegetation targ Projected Performance Target, en	eted by Sep	otember 3	30,1999 is contai			ep National	Monument	lands
Annual Work Plan			1 40100		710100	/////////		
Work Plan: Product/Service/Activity	Division	Plannee	d Output	Responsibl Person		ding egory	Dollars (\$000)	FTE
Old growth removal; new growth identified, cut/treated	RM	Equipm	ent, supplies	Chief, IN/R SEUG Veg				
Total Cost and FTE	XXXXX	XXXXX	xxxxxxxxxx	XXXXXXXX	K SUE	EG funding	\$0	0
Comments: NABR provide technic	al assistanc	e, The S	outheast Utah gr	oup provides	funding	and FTE fo	or this goal.	

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	ber. la4			Park/Prog	ram Goa	al ID Numbe	er: la4	4-HOVE	-
NPS Servicewide Goal: By	September 30, 200)5, 85% (of Park Units hav	e unimpaire	d water o	quality.			
Long-term Goal Performan	ice Target: By Septe	ember 30	, 2005, Hovenwe	eep National		Baseline		Targe	t
Monument has unimpaired	water quality					Year.		Year.	
	1					FY 2000		2005	
Performance Indicator:	Unit Measure:		Condition (Des	ired):		Units in		us in ba	ase yr.
Water quality	Each park – HOV	E	Good		Baselir	<i>ne:</i> 1	Non	e	
Projected Performance Tai	v ·								
Park/Program Annual Goa	I: By September 30,	, 2002, H	ovenweep Natio	nal Monume	nt has ur	nimpaired w	ater o	quality	
Projected Performance Tai	rget, end of this Fise	cal Year:	Unimpaired wate	er quality	Actual R	Result:			
<u>Annual Work Plan</u>				•					
Work Plan:	Division	Planneo	d Output	Responsib	le Fun	nding	D	ollars	FTE
Product/Service/Activity				Person	Cat	egory	(\$	(000	
Monitor surface water	SEUG	Continu	e to assess	SEUG Bio					
	RM	water q	uality	Tech					
Total Cost and FTE	XXXXX	XXXXX	XXXXXXXXXX	XXXXXXX	X SEL	JG Funding	\$0)	0
Comments: Southeast Utal	h Group provides al	ll funding	and FTE for this	goal.					

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numbe	ər. Ia5			Park/Prog	ram Goa	al ID Numbe	er: lat	5-HOVE	=
NPS Servicewide Goal: By S Classified Structures are in		05, 50% (12,113 of 24,225	5) of the histo	oric struc	tures on th	e 1999	9 List o	f
Long-term Goal Performant National Monument historic	structures listed o	n the Nati	ional Park Servic			Baseline Year.		Targe Year.	t
Structures (LCS) at the end	of FY 1999 are in	good con	idition.			FY 1999		2005	
Performance Indicator: Historic structures	<i>Unit Measure:</i> Each structure		Condition (Desi Good	ired):	Total # Baselir	Units in e: 55	Stati 2	us in ba	ase yr
Park/Program Annual Goal: listed on the National Park S Projected Performance Targ	Service List of Clas	ssified Str	uctures (LCS) at	the end of F	Y 1999				5
Annual Work Plan				res	Actu	al Result:			
Work Plan:	D ¹ · · ·			res	Actu	al Result:			
Product/Service/Activity	Division	Plannec	l Output	res Responsibl Person	le Fur	al Result: ding egory	-	llars)00)	FTE
Product/Service/Activity Continue input in LCS databand assess one site		Data inp	<i>l Output</i> out, continue essments	Responsib	le Fur Cat ON	ding	(\$0		<i>FTE</i> 0.2
Continue input in LCS datab	base SEUG	Data inp site asse	, put, continue	Responsible Person SEUG Archeologis	le Fur Cat ON st/	ding egory	(\$0 \$17	000)	
Continue input in LCS datat and assess one site	oase SEUG RM	Data inp site asso	out, continue essments XXXXXXXXXX anagement and	Responsible Person SEUG Archeologis VT Archeo	le Fur Cat ON st/	ding egory PS Base	(\$0 \$1 \$1	7,500	0.2
Continue input in LCS datab and assess one site Subtotal – Direct Costs	base SEUG RM XXXXX	Data inp site asso XXXXXX Park ma adminis	out, continue essments XXXXXXXXXX anagement and	Responsible Person SEUG Archeologis VT Archeo	le Fur Cat ON st/ K ON	ding egory PS Base PS Base	(\$0 \$1 \$1	7,500 7,500	0.2
Continue input in LCS datab and assess one site Subtotal – Direct Costs Indirect Costs	base SEUG RM XXXXX All	Data inp site asso XXXXXX Park ma adminis IMR Adj	out, continue essments XXXXXXXXXX anagement and tration	Responsible Person SEUG Archeologis VT Archeo	le Fur Cat ON st/ ON ON	ding egory PS Base PS Base PS Base	(\$0 \$1 \$1 \$1 \$ \$	7,500 7,500 7,500 3,264	0.2 0.2 0.0

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	er. la08				Park/Pro	gram Go	oal ID Numl	ber: Ia08-HC	DVE
NPS Servicewide Goal: By assessments are in good co				f the FY 1999 re	corded arch	eologica	l sites with	condition	
Long-term Goal Performant Hovenweep National Monu listed on the FY 1999 Natio System (ASMIS), or listed v	ment archeolog nal Park Servic	ical site e Arche	es (for eologic	the Square Tow al Sites Manage	ver Unit only) ement Inform		Baseline Year. FY 1999	Targe Year. 2005	et
Performance Indicator: Condition - ASMIS	Unit Measure Each site in A	-		<i>Condition (Desi</i> Good	red):	Total # Baselir	Units in ne: 72	Status in ba Unknown	ase yr.
Projected Performance Tar Park/Program Annual Goal (for the Square Tower Unit Information System (ASMIS Projected Performance Tar Annual Work Plan	By September only) not listed 6), or listed with	30, 200 on the F out cone	02, 4 (FY 199 dition	5.6%) of 72 Hov 99 National Park	venweep Na Service Arc re in good co	tional Mo cheologio	cal Sites Ma		sites
Work Plan: Product/Service/Activity	Divisi	on Pla	anned	Output	Responsib Person		ding egory	Dollars (\$000)	FTE
Assess two archeological s	ites SEUC RM		cheolc sessm	ogical site ient	SEUG Archeologi VT Archeo	ON st/	PS Base	\$17,500	0.2
Subtotal – Direct Costs	XXXX	X XX	XXXX	XXXXXXXXX	XXXXXXX	X ON	PS Base	\$17,500	0.2
Indirect Costs	All		irk ma minist	nagement and ration		ON	PS Base	\$ 3,264	0.0
Assessments	All	IM	R Adjı	ustments		ON	PS Base	\$ 157	0.0
Subtotal – Indirect Costs	XXXX	X XX	XXXX	XXXXXXXXX	XXXXXXX	X ON	PS Base	\$ 3,421	0.0
Total Cost and FTE	XXXX			XXXXXXXXXX	XXXXXXX		PS Base	\$20,921	0.2

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Date Prepared: February 6, 2003

Servicewide Goal ID Number.	lb2A		Park/Prograr	n Goal ID Numbe	er: Ib2A-HOV	Έ
NPS Servicewide Goal: By Se (from FY 1999 baseline of 48,		05, archeological sites inv	entoried and e	valuated are incr	eased by 30%	6
Long-term Goal Performance National Monument archeolo Park Service ASMIS is increa	gical sites inver	ntoried, evaluated and lis	ted on the Na		Targe Year. 2005	et
	Init Measure: ach arch site	Condition (Des Recorded in AS	· ·	Total # Units in Baseline: 0	Status in b 0	ase yr.
Projected Performance Targe Park/Program Annual Goal: E inventoried, evaluated and li increase).	By September 30	0, 2001, the number of H	lovenweep Na			
Projected Performance Targe	et, end of this Fis	cal Year: 4 sites		Actual Result:		
Work Plan: Product/Service/Activity	Division	Planned Output	Responsible Person	Funding Category	Dollars (\$000)	FTE
Add two sites to ASMIS	SEUG RM		SEUG Archeologist VT Archeo	ONPS Base	\$17,500	0.2
Subtotal – Direct Costs	XXXXX	XXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base	\$17,500	0.2
Indirect Costs	All	Park management and administration		ONPS Base	\$ 3,264	0.0
Assessments	All	IMR Adjustments		ONPS Base	\$ 157	0.0
Subtotal – Indirect Costs	XXXXX	XXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base	\$ 3,421	0.0
Total Cost and FTE	XXXXX	XXXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base	\$20,921	0.2

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number. I	o2C			Park/Progr	am Goa	I ID Numbe	er: Ib2C-F	IOVE
NPS Servicewide Goal: By Septer baseline 24,225 of 24,225)	ember 30, 20	05, 100%	of the historic st	ructures hav	e update	ed informat	ion (FY 1	999
Long-term Goal Performance National Monument historic stru have updated information in thei	ctures on the	e FY1999				Baseline Year. FY 1999	Ye	arget ear. 105
	Measure: LCS Record	ds	Condition (Desi Updated LCS re		Total # Baselir	Units in ne: 55	Status I 0.	n base yr.
Projected Performance Target, e								
Park/Program Annual Goal: By FY1999 List of Classified Structu						nent histori	c structui	es on the
Projected Performance Target, e	nd of this Fis	cal Year:	3 sites			Actual Re	esult:	
<u>Annual Work Plan</u>							<u> </u>	
Work Plan:	Division	Plannee	d Output	Responsib		nding	Dollars	FTE
Product/Service/Activity	05110			Person		egory	(\$000)	
Site inspections; update three LCS records	SEUG RM	Site ass	sessment	SEUG Archeologi VT Archeo	st/	PS Base	\$17,500	0.2
Subtotal – Direct Costs	XXXXX	XXXXX	XXXXXXXXXX	XXXXXXX	X ON	PS Base	\$17,500) 0.2
Indirect Costs	All	Park ma adminis	anagement and stration		ON	PS Base	\$ 3,264	4 0.0
Assessments	All	IMR Ad	justments		ON	PS Base	\$ 157	0.0
Subtotal – Indirect Costs	XXXXX	XXXXX	XXXXXXXXXXX	XXXXXXX	X ON	PS Base	\$ 3,42	0.0
Total Cost and FTE	XXXXX	XXXXX	XXXXXXXXXX	XXXXXXX	X ON	PS Base	\$20,92	0.2

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Date Prepared: February 6, 2003

Servicewide Goal ID Number. Ib2D

Park/Program Goal ID Number: Ib2D-HOVE

NPS Servicewide Goal: By September 30, 2005, museum objects catalogued are increased by 35.9% (from FY 1999 baseline of 37.3 million to 50.7 million).

Long-term Goal Performan	nce Target: By September	30, 2005, the number of Hov	enweep	Baseline		Target
National Monument museu	im objects cataloged into f	he National Park Service Aut	omated	Year.		Year.
National Catalog System (A	ANCS+) and submitted to t	he National Catalog is increas	ed from	FY 1999		2005
18,240 in FY1999 to 18,340	0 (.54% increase).					
Performance Indicator:	Unit Measure:	Condition (Desired):	Total #	Units in	Stat	tus in base yr.
Museum objects in	Each museum object	Catalogued	Baselin	ie:	18,2	240
database			18,240			

Projected Performance Target, end of strategic planning period: 18,340

Annual Performance Plan Detail for FY02

Park/Program Annual Goal: By September 30, 2002, the number of Hovenweep National Monument museum objects cataloged into the National Park Service Automated National Catalog System (ANCS+) and submitted to the National Catalog remains at the FY1999 level of 18,240 to 18,265 (.13% increase).

Projected Performance Target,	end of this Fis	cal Year: 18,265 objects		Actual Result		
<u>Annual Work Plan</u>			·			
Work Plan:	Division	Planned Output	Responsible	Funding	Dollars	FTE
Product/Service/Activity			Person	Category	(\$000)	
Catalogue 25 new objects	SEUG	Data entry in ANCS+	SEUG			
<u> </u>	RM		Curator			
Total Cost and FTE	XXXXX	XXXXXXXXXXXXXXXXXX	XXXXXXXX	SEUG Funding	\$0	0.0
Comments: Assumes move to t	the Anasazi He	eritage Center (BLM); SEU	IG provides fund	ding and FTE for th	nis goal.	

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Date Prepared: February 6, 2003

Servicewide Goal ID Numb	er. Ib2F			Park/Prog	ram Go	al ID Numbe	er: Ib2F	-HO\	/E	
NPS Servicewide Goal: By professional standards (117		05, 31% o	f parks have his	torical resea	ch that	is current ar	nd comp	oleteo	l for	
Long-term Goal Performance Target: By September 30, 2005, Hovenweep National Monument's Historic Resource Study (HSR) and Administrative History are completed to professional standards and current (approved since 1980), and entered in CRBIB.Baseline Year. FY 1999Target Year. 2005										
Performance Indicator:	Unit Measure:		Condition (Desi	red):	Total #	Units in	Status	in ba	ase vr.	
Historical research in	Each park		Current and cor		Baselir		0	-	,	
CRBIB approved since	HOVĖ		historical resear		0					
1980										
Projected Performance Tar	get, end of strateg	ic planning	period: HSR a	nd Admin Hi	story co	mpleted				
Park/Program Annual Goal	š Š						ce Stud	y (HS	R)	
and Administrative History									,	
CRBIB.	•	•					,,			
Projected Performance Tar	get, end of this Fis	cal Year:	Funding			Actual R	esult:			
Annual Work Plan										
Work Plan:	Division	Planned	' Output	Responsib	le Fur	nding	Doll	ars	FTE	
Product/Service/Activity			-	Person	Cat	tegory	(\$00)0)		
Write SEPAS project for	SEUG	Seek fur	nding	SEUG		-				
Administrative History RM Archeologist										
, i i i i i i i i i i i i i i i i i i i										
Total Cost and FTE	XXXXX	XXXXXX	XXXXXXXXXX	XXXXXXXX	K SEI	JG Funding	\$0		0.0	
Comments: Southeast Utal	n Group provides a	Ill funding	and FTE for this	goal.	•	-	·			

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Num	ber. Ib3			Park/Progra	m Goal	ID Number:	lb3-HOVE	
NPS Servicewide Goal: By vital signs for natural resou	•	2005, 80%	of 256 parks with	significant n	atural re	sources hav	ve identified	their
Long-term Goal Perform Monument has identified it	• •			ovenweep N	National	<i>Baseline</i> <i>Year</i> . FY 1999	Targe Year. 2005	
Performance Indicator: Vital signs	<i>Unit Measure:</i> Each park - HC	VE	Condition (Des Vital signs iden	,	Total # Baselin	Units in ne: 0	Status in b 0	ase yr.
Projected Performance Ta Park/Program Annual Goa								
Projected Performance Ta Annual Work Plan	rget, end of this I	-iscal Year	: 0 vital signs		ŀ	Actual Resu	lt:	
Work Plan: Product/Service/Activity	Divisio	n Planne	d Output	Responsib Person		ding egory	Dollars (\$000)	FTE
Begin vital signs scoping	SEUG RM	Supplie	es estatution estatu estatution estatution esta	SEUG RM	S	- ·		
Total Cost and FTE	XXXXX		XXXXXXXXXXX	XXXXXXX	X SEL	JG Funding	\$0	0.0
Comments: The Southeas	t Utah group prov	rides all fur	iding and FTE for	this goal.				

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Date Prepared: February 6, 2003

Servicewide Goal ID Number. Ila	l			Park/Pro	ogram Goa	al ID Numb	er: IIa1-HO	/E			
NPS Servicewide Goal: By Septem and recreational opportunities.	ber 30, 20	05, 95% (of park visitor	s are satisfied v	with appro	priate park	facilities, se	ervices			
Long-term Goal Performance Targ Monument visitors are satisfied wit opportunities.	• •					<i>Baseline Year.</i> FY 1999*	Targe Year 2005				
	<i>leasure:</i> sitors satis	fied	Condition (I Satisfied vis	,	Total # Baselin	Units in e: 84	Status in b 84	ase yr.			
Projected Performance Target, end Park/Program Annual Goal: By Sep appropriate park facilities, services	otember 30	, 2002, 8	9% of Hoven		Monumen	t visitors ar	e satisfied v	vith			
Projected Performance Target, end Annual Work Plan	d of this Fis	cal Year:	89% of visito	ors /	Actual Re	sult:					
Work Plan: Product/Service/Activity	Division	Planned	l Output	Responsible Person	Funding	Category	Dollars (\$000)	FTE			
Distribute visitor survey cards; monitor visitor satisfaction through visitor reactions both verbal and written responsesRangerCompleted surveysChief, IN/RMONPS Base Cost of Collections\$47,2920.40.3											
Provide information on services, facilities and programs	Interp	Public a informed	dequately d	Chief, IN/RM	ONPS B ONPS C		\$12,960 \$ 1,000	0.2 0.0			

Maintain seven miles of trail, two miles of roadway (paved and gravel) one access road, one parking area, 31 site campground, one picnic area, one visitor contact station. Maintain one sewage treatment system and one water treatment system	Maint	Adequate and accessible visitor facilities	Maint Sup	ONPS Base Quarters Fee Demo	\$31,920 \$5,000 \$42,706	0.4 0.1 0.0
Subtotal – Direct Costs	XXXXX	XXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base Cost of Coll. ONPS Other Quarters <u>Fee Demo</u> Total	\$92,172 \$18,600 \$ 1,000 \$ 5,000 <u>\$42,706</u> \$159,478	1.0 0.3 0.0 0.1 <u>0.0</u> 1.4
Indirect Costs	All	Park management and administration		ONPS Base	\$17,192	0.2
Assessments	All	IMR Adjustments		ONPS Base	\$ 826	0.0
Subtotal – Indirect Costs	XXXXX	XXXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base	\$18,018	0.2
Total Cost and FTE	XXXXX	XXXXXXXXXXXXXXXXXX	XXXXXXXX	ONPS Base Cost of Coll. ONPS Other Quarters <u>Fee Demo</u> Total	\$110,190 \$ 18,600 \$ 1,000 \$ 5,000 <u>\$ 42,706</u> \$177,496	1.2 0.3 0.0 0.1 <u>0.0</u> 1.6

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number. I	la2			Park/Progra	n Goal	ID Number.	: Ila2-	HOVE	
NPS Servicewide Goal: By Septer visitor days (a 16% decrease fro							6 per	100,00	0
Long-term Goal Performance Ta								Targe	t
National Monument visitor accid	ents/incident	s is no h	igher than the F	Y1992-FY199	96 five-	Year.		Year.	
year annual average of 11.74. FY 1992 – FY 2005 1996									
Performance Indicator: Unit	Measure:		Condition (Des	ired):	Total #	Units in	Stat	us in ba	ase yr
Visitor accidents/incidents Visit	or accident ra	ate per	Safe visitors	Baselir	<i>e:</i> 11.74				
	000 visitor da	•							
Projected Performance Target, e	end of strateg	ic plannir	g period: Mainta	ain accident/ir	ncident i	ate	•		
accidents/incidents is no higher t Projected Performance Target, e						Actual Re	esult:		
Annual Work Plan									
Work Plan:	Division	Planne	d Output	Responsibl	e Fur	ding	Do	ollars	FTE
Product/Service/Activity			-	Person	Cat	egory	(\$0	000)	
Consistently dispense safety info with every visitor contact	Ranger	Better i	nformed public	Chief, IN/R	M ON	PS Base	\$1·	4,895	0.3
Correct identified safety hazards	Maint	Safe er	vironment	Maint Sup	ON	PS Base	\$2	2,280	0.2
Subtotal – Direct Costs	XXXXX	XXXXX	XXXXXXXXXXX	XXXXXXXX	(ONI	PS Base		7,175	0.5
Indirect Costs	All	Park ma	anagement and		ON	PS Base	\$6	6,938	0.1
Assessments	All IMR Adjustments ONPS Base \$ 333				333	0.0			
Subtotal – Indirect Costs			XXXXXXXXXXXX	XXXXXXXX				0.0 0.1	
					-		-		0.1
Total Cost and FTE	XXXXX	I X X X X X	XXXXXXXXXXX	XXXXXXXXX		PS Base	544	4,446	06

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	er. Ilb1				Park/Progra	m Goal	ID Number	ː IIb1-HO\	Έ
NPS Servicewide Goal: By park they are visiting.	Septem	ber 30, 200)5, 86% c	of park visitors ur	iderstand an	d apprec	ciate the sig	gnificance	of the
Long-term Goal Performant Monument visitors understa	•				lovenweep N	National	Baseline Year. FY 1999*	Tar Yea 200	nr.
Performance Indicator: Visitor understanding	Percent	<i>easure:</i> t of visitors and signifi		Condition (Desi Visitors underst appreciate sign	and and	Total # Baselin	Units in ne: 62%	Status in	base yr.
Projected Performance Tar									
Park/Program Annual Goa significance of the monume		eptember 3	30, 2002,	71% of Hoven	weep Nation	al Monu	iment visito	ors unders	tand the
Projected Performance Tar	get, end	of this Fis	cal Year:	69% of visitors			Actual Re	sult:	
<u>Annual Work Plan</u> Work Plan:		Division	Dianna	1 Output	Doononoih		dina	Dollars	FTE
Product/Service/Activity		DIVISION	Flame	l Output	Responsib Person		ding egory	(\$000)	
Distribute visitor survey car	ds	Ranger	Site Ass	essment	Chief, IN/R		PS Base	\$14,59	5 0.2
Provide interpretive and information services includi and on-site talks, guided wa slide programs, school prog and roving interpretation	ng off alks,	Interp		understand Ince of resource	Chief, IN/R		DS.	\$20,26	
Subtotal – Direct Costs		XXXXX	XXXXX	XXXXXXXXXX	XXXXXXX	X ONI	PS Base	\$34,86	3 0.4
Indirect Costs		All	Park ma adminis	anagement and tration		ON	PS Base		
Assessments		All	IMR Ad	ustments		ON	PS Base	\$ 31	3 0.0
Subtotal – Indirect Costs		XXXXX		XXXXXXXXXX	XXXXXXX	-	PS Base	\$ 6,818	
Total Cost and FTE		XXXXX	XXXXX	XXXXXXXXXX	XXXXXXX	Χ		\$41,68	1 0.5

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	er. IVa	3			Park/Prog	ram Go	al ID Numb	<i>er:</i> IVa3-H	OVE
NPS Servicewide Goal: By and annual performance go					formance pl	ans are	linked to ap	propriate s	trategic
Long-term Goal Performant National Monument employ annual performance goals a	vee perfo	rmance pla	ans are li			and	<i>Baseline</i> <i>Year</i> : Each year	Tar Yea r 200	r.
Performance Indicator:	Unit M	easure:		Condition (Des	ired):	Total #	Units in	Status in	base yr.
Performance plans	Each ei	mployee		Linked to goals		Baselir	ne:	1	-
linked <i>:</i>	perform	ance plan				4			
Projected Performance Tar	get, end	of strategi	c plannin	g period: All em	oloyee perfo	rmance	plans		
Park/Program Annual Goal	• •				•			e perform	ance
plans are linked to appropri	ate strat	egic and a	nnual per	formance goals	and position	compete	encies.		
Projected Performance Tar	get, end	of this Fise	cal Year:	All performanc	e plans	Actual R	esult:		
Annual Work Plan				I	1				
Work Plan:		Division	Planned	d Output	Responsib	le Fur	nding	Dollars	FTE
Product/Service/Activity					Person	Cat	egory	(\$000)	
Link employee performance	e plans	All	Linked p	performance	All				
to APP			plans		supervisor	S			
Total Cost and FTE		XXXXX	XXXXX	xxxxxxxxxx	XXXXXXX	X			
Comments: The Southeast	Utah Gr	oup provid	es assist	ance (money and	d FTE) for th	is goal.		•	

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	er. IVa4A				Park/Prog	gram Go	al ID Numb	<i>er:</i> IVa	4A-H	OVE
NPS Servicewide Goal: By over the 1999 baseline by 2								sented	group)S
Long-term Goal Performan	ice Target. By	/ Sept	tember 3	0, 2005, the nu	mber of Hove	enweep	Baseline		Targe	t
National Monument of pern							Year.		Year.	
employees from underrepre	esented group	os is m	naintaine	d at the FY1999	evel of one.		FY 1999	2	2005	
Performance Indicator:	Unit Measu	re:		Condition (De	sired):	Total #	Units in	Status	s in ba	ase yr
Permanent positions with	Each position	n		Positions filled		Baselin	e:	1		
underrepresented groups						3.5				
Projected Performance Tar	rget, end of sti	rategi	c plannin	g period: Maint	ain one positi	on				
Park/Program Annual Goa	a <i>l:</i> By Septen	nber	30, 2002	2, the number	of Hovenwee	ep Natio	nal Monum	nent of	perm	nanen
positions in the nine target	ed occupatior	al se	ries filled	by employees	from underre	presente	ed groups is	s mainta	ained	at the
FY1999 level of one.										
Projected Performance Tar	raet, end of th	is Fisc	cal Year:	Maintain one	position	A	ctual Resu	lt:		
Annual Work Plan	<i>get, end er an</i>	01.00				,				
Work Plan:	Divi	sion	Planned	l Output	Responsib	le Fun	ding	Dol	lars	FTE
Product/Service/Activity				•	Person		egory	(\$0	00)	
Recruit for diversity when	All		Underre	presented	All				,	
positions are vacant			groups	ncreased	supervisor	S				
Total Cost and FTE	XXX	XX	XXXXX	xxxxxxxxx	XXXXXXX	x				
Comments: Southeast Utah								1		1

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Num	ber. IVa4B		Park/Progr	am Goa	al ID Numb	<i>er:</i> IVa4B-H	OVE
NPS Servicewide Goal: By over the 1999 baseline by						sented grou	DS
Long-term Goal Performa	nce Target: By Sep	tember 30, 2005, the nu	mber of Hover	nweep	Baseline	Targe	t
National Monument tempo		tions annually filled by w	omen and min	orities	Year.	Year.	
is maintained at the FY199	99 level of two.				FY 1999	2005	
Performance Indicator:	Unit Measure:	Condition (Des	sired):	Total #	Units in	Status in b	ase yr
Positions filled with	Each position						
temporary/seasonal				3.0			
Projected Performance Ta	<u> </u>	, ,					
Park/Program Annual Goa					onument to	emporary/se	asona
positions annually filled by	women and minori	ties is maintained at the F	1999 level of	two.			
Projected Performance Ta	raet. end of this Fis	cal Year: Maintain two p	ositions		Actual F	Result:	
Annual Work Plan	J () ()() () ()(
Work Plan:	Division	Planned Output	Responsible	ə Fun	ding	Dollars	FTE
Product/Service/Activity			Person	Cate	egory	(\$000)	
Recruit for diversity when	All	Underrepresented	All				
positions are vacant		groups increased	supervisors				
Total Cost and FTE	XXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXX				
Comments: Southeast Uta	h Group provides a	ssistance (money and FT	E) for this goa	l.			

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	ber. IVa4C		Park/Prog	gram Goa	al ID Numb	<i>er:</i> IVa4C-H	OVE
NPS Servicewide Goal: By over the 1999 baseline by					underrepre	sented group	DS
Long-term Goal Performant National Monument of perr from 0 in FY1999 to 1 (100	nanent positions fill				Baseline Year. FY 1999	Targe Year. 2005	t
Performance Indicator: Positions filled by individuals w/disabilities	<i>Unit Measure:</i> Each position	Condition (Positions fi	,	Total # Baselin 3.5	Units in e:	Status in b 0	ase yr
Projected Performance Tal Park/Program Annual Go positions in the nine target (100% increase).	al: By September ed occupational se	30, 2002, the numb ries filled by employe	er of Hovenwee es with disabiliti	es is incr	reased fror	n 0 in FÝ199	
Projected Performance Tal Annual Work Plan	rget, end of this Fis	cal Year: Fill one po	Sition	Ad	ctual Resul	t:	
Work Plan: Product/Service/Activity	Division	Planned Output	Responsib Person		ding əgory	Dollars (\$000)	FTE
Recruit for diversity when positions are vacant	All	Underrepresented groups increased	All supervisor		<u> </u>		
Total Cost and FTE	XXXXX		xx xxxxxxx	X			
Comments: Southeast Uta	h Group provides a	ssistance (money and	I FTE) for this go	al.			

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Num	ber: IVa4D		Park/Progr	am Goa	al ID Numb	ber: IVa4D-H	IOVE
NPS Servicewide Goal: By over the 1999 baseline by						sented grou	os
Long-term Goal Performa	nce Target. By Sep	tember 30, 2005, the nu	mber of Hover	nweep	Baseline	Targe	et
National Monument tempo					Year.	Year.	
increased from 0 in FY199					FY 1999	2005	
Performance Indicator:	Unit Measure:	Condition (Des	sired):	Total #	Units in	Status in b	ase yı
Positions filled by	Each position	Positions filled	lled Basel		e:	0	
individuals w/disabilities				3.0			
Projected Performance Ta	rget, end of strateg	<i>ic planning period</i> : Fill or	ne position				
Park/Program Annual Goa positions filled by employe						emporary/se	asona
Projected Performance Ta	raet. end of this Fis	cal Year: Fill one position	n	A	ctual Resul	lt:	
Annual Work Plan							
Work Plan:	Division	Planned Output	Responsible	ə Fun	ding	Dollars	FTE
Product/Service/Activity			Person	Cate	egory	(\$000)	
Recruit for diversity when	All	Underrepresented	All				
positions are vacant		groups increased	supervisors				
Total Cost and FTE	XXXXX		XXXXXXXX				
Comments: Southeast Uta	h Group provides a	ssistance (money and F	E) for this goa	l. [.]			

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

NPS Servicewide Goal: By assessments are rehabilitation		oer 30, 200			Park/Progr				
Long-term Goal Performational Monument emploid 1 in FY 1997 assessments	yee hous	sing units li	isted in p					Tar Yea 200	r.
Performance Indicator: Housing unit in poor/fair condition		easure: ousing unit r condition		Condition (Desi Rehab to good, or removed	,	Total # Baselin	Status in base 0		
Projected Performance Ta	rget, end	of strategi	c plannin	g period: Seek f	unding			1	
Park/Program Annual Go Hovenweep National Mon assessments to 0 (100% r	eduction)	nployee h	ousing u	nits listed in poo	or or fair con	ndition is	reduced f		
Projected Performance Ta Annual Work Plan	rget, ena	of this fis	cal Year:	Seek funding	AC	ctual Res	SUIT:		
Work Plan:		Division	Plannec	l Output	Responsib Person		ding egory	Dollar (\$000	
Product/Service/Activitv	sion 66 Maint		D · ·		in good Maint Sup		0.1	17-00	
Product/Service/Activity Upgrade/rehab Mission 66 residence, maintain other		Maint	Resider conditio		Maint Sup				

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numbe	er. IVa6	6A			Park/Prog	gram Goa	al ID Numb	er: I	/a6A-H	OVE	
NPS Servicewide Goal: By S 200,000 labor hours worked	•)5, the NI	PS employee los	t-time injury	rate will	be at or be	low 4	.49 per		
Long-term Goal Performant							Baseline		Targe	t	
National Monument employee lost-time injuries is maintained at the FY 1992 – FY 1996Year.Year.five-year annual average of 15-yr average2005FY1992-1996FY1992-1996FY1992-1996											
Performance Indicator:	Unit M	easure:		Condition (Desi	red):	Total #	Units in	Stat	tus in ba	ase yr.	
Employee lost-time	Each lo	st-time inju	ıry	Reduced lost-til	me injuries	Baselin	ie:	1			
injuries						1					
Projected Performance Targ	get, end	of strategi	c plannin	g period: Mainta	in/reduce inj	iuries					
Park/Program Annual Goal: injuries is maintained at the						lational N	Nonument	emplo	oyee los	st-time	
Projected Performance Targ	get, end	of this Fise	cal Year:	Maintain/reduce	e injuries		Actual R	Result	:		
Annual Work Plan											
Work Plan:		Division	Planned	l Output	Responsib	le Fun	ding	Ľ	ollars	FTE	
Product/Service/Activity					Person	Cat	egory	(.	\$000)		
Review work plans/revise So	OP's,	All	Safe wo	orking	All						
have active safety committe	е		conditio	ns	employees	;					
Total Cost and FTE		XXXXX	XXXXX	xxxxxxxxx	XXXXXXX	X					
Comments: Southeast Utah	Group	provides as	ssistance	(money and FTI	E) for this go	al.					

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number. IV	a6B			Park/Prog	gram Go	al ID Numb	er: IV	/a6B-H	OVE
NPS Servicewide Goal: By Septe be at or below 51,100 hours.	nber 30, 200	05, the se	ervicewide total n	umber of ho	urs of Co	ontinuation	of Pa	y (COP) will
Long-term Goal Performance Ta National Monument hours of Con				nber of Hove	enweep	Baseline Year. FY 1992- 1996		Targe Year. 2005	t
	Measure:		Condition (Desi	,	Total #	Units in	Stat	us in ba	ase yr.
Employee COP hours Each	COP hour	Reduced COP hours Baseline: 51.8					51.8		
Projected Performance Target, el	d of strateg	ic plannir	ng period: Mainta	in/reduce Co	OP hour	S			
Park/Program Annual Goal: By Continuation of Pay is maintained		r 30, 20	02, the numbe	r of Hoven	weep N	lational Mo	onume	ent hou	urs of
Projected Performance Target, el	d of this Fis	cal Year:	Maintain/reduce	e COP hours	3	Actual F	Result		
Annual Work Plan		-							
Work Plan:	Division	Planne	d Output	Responsib	le Fur	nding		ollars	FTE
Product/Service/Activity				Person	Cat	egory	(\$	\$000)	
Review work plans/revise SOP's,	All	Safe wo	orking	All					
have active safety committee conditions employees									
Total Cost and FTE	XXXXX	xxxxx	xxxxxxxxx	XXXXXXX	X				
Comments: Southeast Utah Grou	provides a	ssistance	e (money and FTI	E) for this go	al.		•		

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Numb	er. IVa7		Park/Progr	am Goal	ID Numbe	<i>r:</i> IVa	7-HOV	E
NPS Servicewide Goal: By successive year, meet 90%	•	•		by Septe	ember 30, ⁷	1998,	and ea	ch
Long-term Goal Performant National Monument line-iter successive year, meet 90%	m projects, funded	by September 30, 199	98, and each		Baseline Year. FY 1999		Targe Year: 2005	t
Performance Indicator: Line-item projects w/in parameters	<i>Unit Measure:</i> Each line-item pro	ject Projects me parameters	et 90%	Total # Baselin 1	Units in ne:	Stat 1	us in ba	ase yr.
Projected Performance Tar Park/Program Annual Goal (Construct Visitor Contact S cost, schedule and construct	By September 30, Station funded FY20	2002, 100% of Hove	nweep National	Monume	nt's line-ite	em pro	•	t 90%
Projected Performance Tar Annual Work Plan	get, end of this Fisc	cal Year: Project mee	ts 90% paramet	ers	Actual Re	sult:		
Work Plan: Product/Service/Activity	Division	Planned Output	Responsib Person		ding egory		ollars S000)	FTE
Complete construction	Mgmt	Project meets 90% parameters	Superinter		~ *			
Total Cost and FTE	XXXXX	xxxxxxxxxxxxx						
Comments: Southeast Utah	n Group provides as	ssistance (money and	FTE) for this go	oal.				

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number: IVb1 Park/Program Goal ID Number: IVb1						<i>r:</i> IVb1-F	OVE			
<i>NPS Servicewide Goal</i> : By 3 3.8 million hours in 1997 to)5, increa	se by 44.7% the	e number of v	volunteer	⁻ hours (fror	m		
Long-term Goal Performant National Monument volunte increase).							Baseline Year. FY 1997	Ye	rget ear. 05	
Performance Indicator:	Unit Measure:			Condition (Desired): 7		Total #	Units in	Status in base yr.		yr.
Volunteer hours	Each hour			Increased volunteer hours E		Baselir 4650	seline: 46		4650	
Projected Performance Targ	get, end	of strategi	c plannin	g period: 5250 v	olunteer hou	urs		1		
Park/Program Annual Goal increased from 4650 in FY 1					lovenweep N	National	Monument	voluntee	r hours	is
Projected Performance Targ	get, end	of this Fise	cal Year:	4890 volunteer	hours	/	Actual Resi	ult:		
<u>Annual Work Plan</u>										
Work Plan:	Division Planne		l Output	Responsible		Funding		rs FT	Έ	
Product/Service/Activity					Person C		ategory ())	
Work with various organizat such as the Sierra Club to re volunteers	he Sierra Club to recruit volunt			e number of ers and hours	All supervisors					
Total Cost and FTE		XXXXX	XXXXX	xxxxxxxxx		X				

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Date Prepared: February 6, 2003

Servicewide Goal ID Number. IVb2A Park/Program Goal ID Number: IVb2A-HOVE NPS Servicewide Goal: By September 30, 2005, cash donations are increased by 3.6% (from \$14.476 million in 1998 to \$15 million). Long-term Goal Performance Target: By September 30, 2005, cash donations to Target Baseline Hovenweep National are maintained at FY 1998 level of \$556. Year. Year. FY 1998 2005 Performance Indicator: Unit Measure: Condition (Desired): Total # Units in Status in base yr. Baseline: Dollars Maintain/increase \$556 Value donations \$556 Projected Performance Target, end of strategic planning period: Maintain cash donation levels Park/Program Annual Goal: By September 30, 2002, cash donations to Hovenweep National are maintained at FY 1998 level of \$556. Projected Performance Target, end of this Fiscal Year: Maintain/increase cash donations Actual Result: Annual Work Plan Division Planned Output Responsible Funding FTE Work Plan: Dollars Product/Service/Activity Person Category (\$000) Increase dollar amount Work with various organizations Mamt Superintend such as the NPF to increase of cash donations donations and grants Total Cost and FTE XXXXX XXXXXXXXXXXXXXXXXXX XXXXXXXX Comments: The Southeast Utah Group provides assistance with this goal.

Park/Program Name: Hovenweep National Monument Park/Program Org Code: 1347

Servicewide Goal ID Number. IVb2C Park/Program Goal ID Number: IVb2C-HOVE						-HOVE				
NPS Servicewide Goal: By Associations is increased b					•	services	s from Cooj	perating		
Long-term Goal Performar donations, grants, and se Natural History Association	ervices to	b Hovenw	eep Nati	onal Monument	from Canyo		Baseline Year. FY 1999	Tai Yea 200		
Performance Indicator:	Unit Measure:			Condition (Desired):		Total # Units in		Status in base yr.		
Value	Dollars			Maintain/increa donations	rease Bas \$10		-	\$10,700	\$10,700	
Projected Performance Tar	get, end	of strategi	c plannin	g period: Mainta	in cash dona	ation leve	els			
Park/Program Annual Goal: By September 30, 2002, the cash value of in-kind donations, grants, and services to Hovenweep National Monument from Canyonlands Natural History Association is maintained at the FY 1999 level of \$10,700.										
Projected Performance Tar	get, end	of this Fise	cal Year:	Maintain/increa	se in-kind do	onations	Act	ual Result		
Annual Work Plan		D · · ·	.		<u> </u>					
Work Plan: Product/Service/Activity		Division	Planned	d Output	Responsib Person		ding egory	Dollar (\$000		
Work with CNHA to increas kind donations and grants	se in-	Mgmt		e dollar amount d donations	Superinten	d			_	
Total Cost and FTE		XXXXX	XXXXX	XXXXXXXXXX	xxxxxxx	x				
<i>Comments:</i> The Southeast * FY 1999 is us				ance with this go e to a change in (associati	ions funding	g.		

MEASURING RESULTS

The GPRA-required Annual Performance Report (APR) provides useful and useable information that allows the National Park Service, Congress, taxpayers, and friends groups to know how well the annual goals were met. It shows what happened and why. Knowing and understanding why goals were achieved (or not) is essential for good management. Reporting performance measures without analysis is of little use.

APRs will consist of two parts:

- 1. A report on the progress made toward meeting last fiscal year's annual performance plan;
- 2. An analysis of the present fiscal year's annual performance plan with an identification of continuing goals from the last fiscal year and an identification of disparities that caused the park to not reach one or more of its annual goals.

From a servicewide perspective, the evaluation of results from each park and program at the annual goal level must be reported up with clear linkages to the servicewide long-term goals and mission goals.

KEY EXTERNAL FACTORS

While park management and staff can plan, manage, and largely control much of what occurs in the park, other things they can only influence, especially things external to park boundaries. Some things, such as natural events, they have no control over whatsoever. In developing Hovenweep National Monument's *Strategic Plan* and its long-term goals, it was important to take into consideration key external factors that could negatively or positively affect goal outcomes. A few of the most important or most likely are identified briefly below. This is by no means an exhaustive list but simply those that are most likely to influence outcomes as viewed at the time of writing the plan.

- The monument's staff is currently limited to a Law Enforcement Ranger, one Maintenance Worker and a combination of seasonal employees, SCA's and volunteers. The superintendent, Chief of Maintenance and the Chief of Interpretation and Resource Management are shared with and duty-stationed at Natural Bridges National Monument, 78 miles away.
- The monument is currently operating on a budget of \$208,000. This is inadequate, especially with the new visitor contact station opened and with no permanent Interpretation and Education personnel.
- The geopolitical climate of southeast Utah and southwest Colorado limits the amount of resource protection that can be accomplished.
- Surrounding land management may be changing. The monument has a good working relationship with both the Utah and Colorado offices of the Bureau of Land Management. In 2000, the BLM land surrounding the monument in Colorado was declared a National Monument. This has potential to change the use/protection of Hovenweep National Monument.
- Visitation is increasing.
- There is great interest in the area by various American Indian tribes/groups who use the area for cultural and ceremonial activities.
- The monument is operating under a 10-year old *draft* general management plan.

ANNUAL PERFORMANCE PLAN PREPARERS

The following park staff were involved in or contributed to the preparation of this Annual Performance Plan:

Greg Dudgeon, Superintendent, NABR/HOVE* Mardi Butt-Arce, Chief of Interpretation and Resource Management, NABR/HOVE Bruce Rodgers, Chief of Resource Management, CANY (SEUG) Eric Brunnemann, Archeologist, CANY (SEUG) Vicki Webster, Museum Curator, CANY (SEUG)

*GPRA Coordinator

Appendix A

The FY 2002 budget for Hovenweep National Monument is projected to be the following:

ONPS (includes no-year fee)	\$208,000
Fee revenue (80%)	\$ 15,000
Cost of Collection	\$ 18,600
VIP	\$ 1,000
Vanishing Treasures	\$ 70,000
Quarters revenue	\$ 5,000
Donations	<u>\$ 1,300</u>
TOTAL	\$318,900

Appendix B

Staffing for Hovenweep National Monument as of November 28, 2001 was as follows:

Superintendent (HOVE/NABR), PFT Administrative Support Assistant (HOVE/NABR), PFT	GS-12 GS-07	Greg Dudgeon Jim Myers
Chief of Interpretation & Resource Management		
(HOVE/NABR), PFT	GS-11	Mardi Butt-Arce
Park Ranger, Law Enforcement (HOVE), PFT	GS-09	Jim Huebner
Visitor Use Assistant (HOVE/NABR), PSTF	GS-06	Chris Nickel
Park Ranger (HOVE), seasonal	GS-05	Todd Overbye
Park Ranger (HOVE), seasonal	GS-05	vacant
Navajo Intern (seasonal)	GS-02	vacant
Chief of Maintenance (HOVE/NABR), PFT	WS-08	vacant
Maintenance Worker (HOVE), PSTF	WG-08	Larry Turk