

**Pro-Forma:  
Single Fire Service Provider Alternative**

## Pro-Forma: Single Fire Service Provider (Kent or Federal Way)

<u>Summary</u>	2005	2006	2007	2008	Total 2005-2007	Total 2005-2008
<b>Salaries</b>						
Paramedic Salaries & OT	5,272,117	5,393,376	5,528,210	5,666,415	16,193,703	21,860,118
Field MSO Salaries & OT	535,130	547,438	561,124	575,152	1,643,692	2,218,844
Admin & Support Staff	310,391	317,530	325,468	333,605	953,389	1,286,994
Medical Direction	63,863	65,332	66,965	68,639	196,160	264,799
<b>Total Salaries</b>	<b>6,181,501</b>	<b>6,323,676</b>	<b>6,481,767</b>	<b>6,643,812</b>	<b>18,986,944</b>	<b>25,630,755</b>
<b>Benefits</b>						
Employee Benefits & Insurance	1,296,816	1,509,886	1,733,561	1,928,673	4,540,264	6,468,936
Social Security	-	-	-	-	-	-
Retirement	318,800	326,132	334,286	342,643	979,218	1,321,861
Excess Retirement Payments	-	-	-	-	-	-
Special Allocations/Other	116,185	118,857	121,829	124,874	356,871	481,745
<b>Total Benefits</b>	<b>1,731,801</b>	<b>1,954,876</b>	<b>2,189,676</b>	<b>2,396,190</b>	<b>5,876,353</b>	<b>8,272,543</b>
<b>Paramedic Replacement &amp; Expansion</b>						
Backfill costs						
Student costs (Hiring Process, HMC, stipend, FTO)	175,443	179,478	183,965	188,564	538,886	727,451
<b>Total Paramedic Student Costs</b>	<b>175,443</b>	<b>179,478</b>	<b>183,965</b>	<b>188,564</b>	<b>538,886</b>	<b>727,451</b>
<b>Other Costs</b>						
Medical Supplies & Equipment	312,260	330,422	350,981	372,874	993,664	1,366,538
Office & Computer Supplies & Equip	37,500	38,363	39,322	40,305	115,184	155,489
Uniforms, Fire & Safety Supplies	41,950	42,915	43,988	45,087	128,853	173,940
Facility Costs (incl. Rent)	61,470	62,884	64,456	66,067	188,810	254,877
Telephones & Pagers	35,000	35,805	36,700	37,618	107,505	145,123
Radio costs	44,000	45,012	46,137	47,291	135,149	182,440
Vehicle Maintenance & Staff Vehicle Replacement	197,333	201,872	206,918	212,091	606,123	818,215
Medic Vehicle Replacement	376,224	256,585	262,999	404,362	895,808	1,300,170
Dispatch	242,683	252,072	262,355	273,062	757,110	1,030,171
Temporary Help	-	-	-	-	-	-
Consulting, Contracts & Hiring Process	75,000	76,725	78,643	80,609	230,368	310,977
Training	56,500	57,800	59,244	60,726	173,544	234,270
Misc.	20,639	21,114	21,642	22,183	63,394	85,577
Indirect Costs	40,000	40,920	41,943	42,992	122,863	165,855
<b>Total Other Costs</b>	<b>1,540,559</b>	<b>1,462,487</b>	<b>1,515,329</b>	<b>1,705,266</b>	<b>4,518,375</b>	<b>6,223,640</b>
<b>TOTAL</b>	<b>9,629,304</b>	<b>9,920,517</b>	<b>10,370,737</b>	<b>10,933,831</b>	<b>29,920,558</b>	<b>40,854,389</b>
<b>REVENUES</b>	<b>9,933,888</b>	<b>10,032,879</b>	<b>10,282,401</b>	<b>10,672,948</b>	<b>30,249,168</b>	<b>40,922,116</b>
BALANCE (over)/under	304,584	112,362	(88,336)	(260,883)	328,611	67,727
BALANCE if transition were to occur in 2005 and operating reserves of \$689,771 were transferred to Fire Service					1,018,382	757,498

**Pro-Forma: Single Fire Service Provider (Kent or Federal Way)**

<b><u>Revenues</u></b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>Total</b>	<b>Total</b>
	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>2005 - 2007</b>	<b>2005 - 2008</b>
EMS Levy Allocation	9,505,664	9,724,294	9,967,402	10,216,587	<b>29,197,360</b>	<b>39,413,947</b>
Vehicle Replacement Allocation	376,224	256,585	262,999	404,362	<b>895,808</b>	<b>1,300,170</b>
Contribution from Agency (CX)						
Reimbursable*	52,000	52,000	52,000	52,000	<b>156,000</b>	<b>208,000</b>
<b>Total</b>	<b>9,933,888</b>	<b>10,032,879</b>	<b>10,282,401</b>	<b>10,672,948</b>	<b>30,249,168</b>	<b>40,922,116</b>

\* Includes \$25k from Port of Seattle + reimbursable from SIR, Aquatics Center, Amphitheater, State, etc.

## Pro-Forma: Single Fire Service Provider (Kent or Federal Way)

### Detailed Expenses

	2005	2006	2007	2008	
	Year 1	Year 2	Year 3	Year 4	20
<b>PERSONNEL</b>					
Paramedic Wages	4,672,117	4,779,576	4,899,065	5,021,542	14.
Paramedic Overtime	600,000	613,800	629,145	644,874	1.
<b>Paramedic Wages Total</b>	<b>5,272,117</b>	<b>5,393,376</b>	<b>5,528,210</b>	<b>5,666,415</b>	<b>16.</b>
Field Supervisor (MSOs) Wages	475,130	486,058	498,209	510,665	1.
Field Supervisor (MSOs) Overtime	60,000	61,380	62,915	64,487	
<b>MSO Wages Total</b>	<b>535,130</b>	<b>547,438</b>	<b>561,124</b>	<b>575,152</b>	<b>1.</b>
Administrative & Support Staffing (including Day MSO)	310,391	317,530	325,468	333,605	
Medical Direction Salaries	63,863	65,332	66,965	68,639	
<i>Paramedic students (below)</i>					
<b>Salary and Wages Total</b>	<b>6,181,501</b>	<b>6,323,676</b>	<b>6,481,767</b>	<b>6,643,812</b>	<b>18.</b>
<b>BENEFITS</b>					
Industrial Insurance/ L & I & Workmen's Comp	129,660	132,642	135,958	139,357	
Employee Benefits (medical, dental, life, disability, etc.)	1,167,156	1,377,244	1,597,603	1,789,316	4.
Unemployment Compensation	-	-	-	-	
FICA/OASI	-	-	-	-	
Retirement/Pension/Deferred Compensation	318,800	326,132	334,286	342,643	
Special Pension (lump sum excess costs)	-	-	-	-	
Special Allowances/Other	116,185	118,857	121,829	124,874	
<b>Benefits Total</b>	<b>1,731,801</b>	<b>1,954,876</b>	<b>2,189,676</b>	<b>2,396,190</b>	<b>5.</b>
<b>TOTAL LABOR</b>	<b>7,913,302</b>	<b>8,278,551</b>	<b>8,671,443</b>	<b>9,040,002</b>	<b>24.</b>
<b>PARAMEDIC REPLACEMENT &amp; EXPANSION</b>					
Backfill for students in school	-	-	-	-	
Student Wages/Stipend	147,943	151,346	155,129	159,008	
Tuition	20,000	20,460	20,972	21,496	
Hiring process-testing process, facility rent, psych eval, advertisement)	7,500	7,673	7,864	8,061	
FTO wages to current paramedics	-	-	-	-	
<b>REPLACEMENT TOTAL</b>	<b>175,443</b>	<b>179,478</b>	<b>183,965</b>	<b>188,564</b>	

**Detailed Expenses**

	2005	2006	2007	2008	
	Year 1	Year 2	Year 3	Year 4	20
<b>SUPPLIES AND SMALL EQUIPMENT</b>					
<b>Medical</b>					
Pharmaceuticals	74,144	78,744	83,955	89,513	
Medical Supplies	207,080	219,928	234,482	250,004	
Minor Equipment-Medical	21,036	21,520	22,058	22,609	
Repair/Maint-Medical equipment	10,000	10,230	10,486	10,748	
<b>Subtotal</b>	<b>312,260</b>	<b>330,422</b>	<b>350,981</b>	<b>372,874</b>	
<b>Office</b>					
Office supplies and small equipment	17,500	17,903	18,350	18,809	
Repair/Maint-Office equipment	5,000	5,115	5,243	5,374	
Computer Equipment & Supplies	15,000	15,345	15,729	16,122	
<b>Subtotal</b>	<b>37,500</b>	<b>38,363</b>	<b>39,322</b>	<b>40,305</b>	
<b>Other</b>					
Uniforms/Clothing/Wearing Apparel	31,950	32,685	33,502	34,340	
Wearing Apparel - Cleaning	-	-	-	-	
Firefighting gear & maint; safety supplies	10,000	10,230	10,486	10,748	
<b>Subtotal</b>	<b>41,950</b>	<b>42,915</b>	<b>43,988</b>	<b>45,087</b>	
<b>SUPPLIES TOTAL</b>	<b>391,710</b>	<b>411,700</b>	<b>434,290</b>	<b>458,266</b>	<b>1,</b>
<b>FACILITIES</b>					
Rent	46,970	48,050	49,252	50,483	
Repair/Maint/Supplies-Facilities	7,500	7,673	7,864	8,061	
Utilities (Heat/Electricity/Water/Garbage)	7,000	7,161	7,340	7,524	
<b>FACILITIES TOTAL</b>	<b>61,470</b>	<b>62,884</b>	<b>64,456</b>	<b>66,067</b>	
<b>COMMUNICATIONS</b>					
Telephone, Cellular & Pagers	35,000	35,805	36,700	37,618	
Radio Access & Services	16,000	16,368	16,777	17,197	
Radio Maintenance	12,000	12,276	12,583	12,897	
Radio Equipment/Replacement	16,000	16,368	16,777	17,197	
Other telecom services	-	-	-	-	
<b>COMMUNICATIONS TOTAL</b>	<b>79,000</b>	<b>80,817</b>	<b>82,837</b>	<b>84,908</b>	
<b>VEHICLES</b>					
Fuel	39,500	40,409	41,419	42,454	
Minor Equipment, etc.	42,000	42,966	44,040	45,141	
Repair/Maintenance/Vehicle	115,833	118,497	121,460	124,496	
Other	-	-	-	-	
<b>VEHICLES TOTAL</b>	<b>197,333</b>	<b>201,872</b>	<b>206,918</b>	<b>212,091</b>	
<b>PROFESSIONAL SERVICES</b>					

**Detailed Expenses**

	2005	2006	2007	2008	20
	Year 1	Year 2	Year 3	Year 4	
Medical Direction <i>(included in salaries)</i>	-	-	-	-	
Dispatch	242,683	252,072	262,355	273,062	
Consulting	5,000	5,115	5,243	5,374	
Temporary Help	-	-	-	-	
Employment hiring process (non-paramedic)	-	-	-	-	
Other Contracts (employment related)	70,000	71,610	73,400	75,235	
<b>PROFESSIONAL SERVICES TOTAL</b>	<b>317,683</b>	<b>328,797</b>	<b>340,998</b>	<b>353,671</b>	
<b>TRAINING</b>					
Fire Service Training	-	-	-	-	
Travel	25,000	25,575	26,214	26,870	
Tuition	25,000	25,575	26,214	26,870	
Dues /Subscriptions/Books	3,000	3,069	3,146	3,224	
Training Materials	3,500	3,581	3,670	3,762	
Other	-	-	-	-	
<b>TRAINING TOTAL</b>	<b>56,500</b>	<b>57,800</b>	<b>59,244</b>	<b>60,726</b>	
<b>MISCELLANEOUS</b>					
Other Travel	-	-	-	-	
Other	20,639	21,114	21,642	22,183	
<b>MISCELLANEOUS TOTAL</b>	<b>20,639</b>	<b>21,114</b>	<b>21,642</b>	<b>22,183</b>	
<b>INDIRECT ALLOCATIONS</b>					
MIS (Computer/IS/IT/GIS)	-	-	-	-	
Payroll	-	-	-	-	
Personnel/Human Resources	-	-	-	-	
Contracts & Grants	-	-	-	-	
Risk Management/Legal/Insurance	30,000	30,690	31,457	32,244	
Accounting & Finance	-	-	-	-	
HIPPA Compliance	-	-	-	-	
KC/PH/FD Overhead	-	-	-	-	
Internal FD/EMS Indirect	-	-	-	-	
Property Services	-	-	-	-	
Telecomm	-	-	-	-	
Depreciation	-	-	-	-	
Other indirect	10,000	10,230	10,486	10,748	
<b>INDIRECT TOTAL</b>	<b>40,000</b>	<b>40,920</b>	<b>41,943</b>	<b>42,992</b>	
<b>OPERATING EXPENSE GRAND TOTAL</b>	<b>9,253,080</b>	<b>9,663,932</b>	<b>10,107,737</b>	<b>10,529,470</b>	<b>29</b>
<b>Capital Total</b>	<b>376,224.00</b>	<b>256,584.77</b>	<b>262,999.39</b>	<b>404,361.56</b>	
<b>GRAND TOTAL</b>	<b>9,629,304</b>	<b>9,920,517</b>	<b>10,370,737</b>	<b>10,933,831</b>	<b>29</b>