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and Table 16-2, Contractor Performance Evaluation Report, for a sample evaluation report.

- (2) The contracting activity may—
- (A) Establish a board to—
- (1) Evaluate the contractor's performance; and
- (2) Determine the amount of the award or recommend an amount to the contracting officer.
- (B) Afford the contractor an opportunity to present information on its own behalf.
- (c) Limitations. The CPAF contract shall not be used—
  - (i) To avoid-
- (A) Establishing CPFF contracts when the criteria for CPFF contracts apply, or
- (B) Developing objective targets so a CPIF contract can be used.
- (ii) For either engineering development or operational system development acquisitions which have specifications suitable for simultaneous research and development and production, except a CPAF contract may be used for individual engineering development or operational system development acquisitions ancillary to the development of a major weapon system or equipment, where—
  - (A) It is more advantageous; and
- (B) The purpose of the acquisition is clearly to determine or solve specific problems associated with the major weapon system or equipment.

- (2)(A) Do not apply the weighted guidelines method to CPAF contracts for either the base (fixed) fee or the award fee.
- (B) The base fee shall not exceed three percent of the estimated cost of the contract exclusive of the fee.

[56 FR 36340, July 31, 1991. Redesignated at 63 FR 11529, Mar. 9, 1998]

## 216.470 Other applications of award fees.

The "award amount" portion of the fee may be used in other types of contracts under the following conditions—

- (1) The Government wishes to motivate and reward a contractor for management performance in areas which cannot be measured objectively and where normal incentive provisions cannot be used. For example, logistics support, quality, timeliness, ingenuity, and cost effectiveness are areas under the control of management which may be susceptible only to subjective measurement and evaluation.
- (2) The "base fee" (fixed amount portion) is not used.
- (3) The chief of the contracting office approves the use of the "award amount."
- (4) An award review board and procedures are established for conduct of the evaluation.
- (5) The administrative costs of evaluation do not exceed the expected benefits.

TABLE 16-1—PERFORMANCE EVALUATION CRITERIA

		Submarginal	Marginal	Good	Very good	Excellent
A—Time of De- livery.	(A–1) Adherence to plan schedule.	Consistently late on 20% of plans.	Late on 10% plans w/o prior agree- ment.	Occasional plan late w/o justification.	Meets plan schedule.	Delivers all plans on schedule & meets prod. change requirements on schedule.
	(A–2) Action on Anticipated delays.	Does not expose changes or resolve them as soon as recognized.	Exposes changes but is dilatory in resolution on plans.	Anticipates changes, ad- vise Shipyard but misses completion of design plans 10%.	Keeps Yard posted on delays, re- solves inde- pendently on plans.	Anticipates in good time, advises Ship-yard, resolves independently and meets production schedule.

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TABLE 16-1—PERFORMANCE EVALUATION CRITERIA—Continued

	TABLE TO T	—PERFORMANI				
		Submarginal	Marginal	Good	Very good	Excellent
	(A–3) Plan Mainte- nance.	Does not complete inter- related sys- tems studies concurrently.	System studies completed but constr. plan changes delayed.	Major work plans coordi- nated in time to meet pro- duction schedules.	Design changes from studies and inter- related plans issued in time to meet product schedules.	Design changes, studies re- solved and test data issued ahead of production require- ments.
B—Quality of Work.	(B-1) Work Appearance.	25% dwgs. not compatible with Shipyard repro. proc- esses and use.	20% not compatible with Shipyard repro. processes and use.	10% not compatible with Shipyard repro. processes and use.	0% dwgs. pre- pared by Des. agent not compat- ible with Shipyard repro. proc- esses and use.	0% dwgs. pre- sented incl. Des. agent, vendors, subcontr. not compatible with Shipyard repro. proc- esses and use.
	(B–2) Thorough- ness and Accu- racy of Work.	Is brief on plans tending to leave questionable situations for Shipyard to resolve.	Has followed guidance, type and standard dwgs.	Has followed guidance, type and standard dwgs. ques- tioning and resolving doubtful areas.	Work complete with notes and thorough explanations for antici- pated ques- tionable areas.	Work of highest caliber incor- porating all pertinent data required including re- lated activi- ties.
	(B–3) Engineering Competence.	Tendency to follow past practice with no variation to meet reqmts. job in hand.	Adequate engrg. to use & adapt ex- isting de- signs to suit job on hand for routine work.	Engineered to satisfy specs., guid- ance plans and material provided.	Displays excel- lent knowl- edge of constr. reqmts. con- sidering sys- tems aspect, cost, shop capabilities and procure- ment prob- lems.	Exceptional knowledge of Naval shipwork & adaptability to work proc- ess incor- porating knowledge of future plan- ning in De- sign.
	(B–4) Liaison Effectiveness.	Indifferent to requirements of associated activities, related systems, and Shippard advice.	Satisfactory but dependent on Shipyard to force resolution of problems without constructive recommendations to subcontr. or vendors.	Maintains normal contact with associated activities depending on Shipyard for problems requiring military resolution.	Maintains inde- pendent con- tact with all associated activities, keeping them informed to produce compatible design with little assist- ance for Yard.	Maintains expert contact, keeping Yard informed, obtaining info from equip., supplies w/o prompting by Shipyard.
	(B-5) Independ- ence and Initia- tive.	Constant sur- veillance req'd to keep job from slip- ping—assign to low priority to satisfy needs.	Requires occasional prod- ding to stay on schedule & expects Shippard res- olution of most prob- lems.	Normal interest and desire to provide work- able plans with average assistance & direction by Shipyard.	Complete & accurate job. Free of incompatibilities with little or no direction by Shipyard.	Develops complete and accurate plans, seeks out problem areas and resolves with assoc. act. ahead of schedule.
C—Effective- ness in Con- trolling and/or Reducing Costs.	(C-1) Utilization of Personnel.	Planning of work left to designers on drafting boards.	Supervision sets & re- views goals for designers.	System plan- ning by su- pervisory, personnel, studies checked by engineers.	Design parameters established by system engineers & held in design plans.	Mods. to design plans limited to less than 5% as result lack engrg. system correlation.

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TABLE 16-1—PERFORMANCE EVALUATION CRITERIA—Continued

	Submarginal	Marginal	Good	Very good	Excellent
(C-2) Control Direct Charges (Except Labor).	Expenditures not controlled for services.	Expenditures reviewed occasionally by supervision.	Direct charges set & ac- counted for on each work package.	Provides services as part of normal design function w/o extra charges.	No cost over- runs on origi- nal estimates w/alæsdrascharges service de- mands by Shipyard.
(C-3) Performance to Cost Estimate.	Does not meet cost estimate for original work or changes 30% time.	Does not meet cost estimate for original work or changes 20% time.	Exceeds origi- nal est. on change or- ders 10% time and meets origi- nal design costs.	Exceeds origi- nal est. on change or- ders 5% time.	Never exceeds estimates of original pack- age or change or- ders.

TABLE 16-2.—CONTRACTOR PERFORMANCE EVALUATION REPORT

Category	Criteria	Rating		Item factor		Evaluation rat- ing		Category factor	Efficiency rat ing
A	TIME OF DELIVERY.								
	A-1 Adherence to Plan Schedule		×	.40	=				
	A-2 Action on Anticipated Delays		×	.30	=				
	A-3 Plan Maintenance		×	.30	=				
	Total Item Weighed Rating						×	.30 =	
3	QUALITY OF WORK.								
	B-1 Work Appearance		×	.15	=				
	B-2 Thoroughness and Accuracy of Work		×	.30	=				
	B–3 Engineering Competence		×	.20	=				
	B-4 Liaison Effectiveness		×	.15	=				
	B-5 Independence and Initiative		×	.20	=				
	Total Item Weighed Rating						×	.40 =	
0	EFFECTIVENESS IN CONTROLLING AND/OR REDUCING COSTS.								
	C-1 Utilization of Personnel		×	.30	=				
	C-2 Control of all Direct Charges Other than Labor		×	.30	=				
	C-3 Performance to Cost Estimate		×	.40	=				
	Total Item Weighed Rating						×	.30 =	
OTAL WEIG	GHED RATING:								
Rated by:									

Signature(s): --s0

Ratings—Excellent; Very good; Good; Marginal; Submarginal; Period of 19 Contract Number Contractor Date of Report PNS Techical Monitor/s

Note: Provide supporting data and/or justification for below average or outstanding item ratings.