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to (1) achieve a clear and mutual understanding of all contract requirements and (2) identify and resolve potential problems. However, it is not a substitute for the contractor's fully understanding the work requirements at the time offers are submitted, nor is it to be used to alter the final agreement arrived at in any negotiations leading to contract award.

- (b) Postaward orientation is encouraged to assist small business, small disadvantaged and women-owned small business concerns (see part 19).
- (c) While cognizant Government or contractor personnel may request the contracting officer to arrange for orientation, it is up to the contracting officer to decide whether a postaward orientation in any form is necessary.
- (d) Maximum benefits will be realized when orientation is conducted promptly after award.

 $[48\ FR\ 42370,\ Sept.\ 19,\ 1983,\ as\ amended\ at\ 60\ FR\ 48264,\ Sept.\ 18,\ 1995]$

42.502 Selecting contracts for postaward orientation.

When deciding whether postaward orientation is necessary and, if so, what form it shall take, the contracting officer shall consider, as a minimum, the—

- (a) Nature and extent of the preaward survey and any other prior discussions with the contractor:
- (b) Type, value, and complexity of the contract;
- (c) Complexity and acquisition history of the product or service;
- (d) Requirements for spare parts and related equipment;
- (e) Urgency of the delivery schedule and relationship of the product or service to critical programs;
- (f) Length of the planned production cycle:
 - (g) Extent of subcontracting;
- (h) Contractor's performance history and experience with the product or service;
- (i) Contractor's status, if any, as a small business, small disadvantaged or women-owned small business concern;
- (j) Contractor's performance history with small, small disadvantaged and women-owned small business subcontracting programs;

- (k) Safety precautions required for hazardous materials or operations; and
- (1) Complex financing arrangements, such as progress payments, advance payments, or guaranteed loans.

[48 FR 42370, Sept. 19, 1983, as amended at 60 FR 48264, Sept. 18, 1995]

42.503 Postaward conferences.

42.503-1 Postaward conference arrangements.

- (a) The contracting officer who decides that a conference is needed is responsible for—
- (1) Establishing the time and place of the conference;
- (2) Preparing the agenda, when necessary:
- (3) Notifying appropriate Government representatives (e.g., contracting/contract administration office) and the contractor:
- (4) Designating or acting as the chairperson;
- (5) Conducting a preliminary meeting of Government personnel; and
- (6) Preparing a summary report of the conference.
- (b) When the contracting office initiates a conference, the arrangements may be made by that office or, at its request, by the contract administration office.

42.503-2 Postaward conference procedure.

The chairperson of the conference shall conduct the meeting. Unless a contract change is contemplated, the chairperson shall emphasize that it is not the purpose of the meeting to change the contract. The contracting officer may make commitments or give directions within the scope of the contracting officer's authority and shall put in writing and sign any commitment or direction, whether or not it changes the contract. Any change to the contract that results from the postaward conference shall be made only by a contract modification referencing the applicable terms of the contract. Participants without authority to bind the Government shall not take action that in any way alters the contract. The chairperson shall include in the summary report (see 42.503-3