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Urban Area Security Initiative Seattle-King County Urban Area Strategy:

Excerpt from
Goals & Objectives

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Urban Area Security Initiative

Seattle-King County Urban Area Strategy

Section I. INTRODUCTION

A. Purpose

The Seattle-King County Urban Area (UA) is comprised of the following jurisdictions: City of Seattle, King County, Pierce County, and Snohomish County. The jurisdictions within the UA are committed to working together to develop and coordinate efforts for building an enhanced and sustainable capacity to deter, prevent, pre-empt, protect, respond to, and recover from threats or acts of terrorism and CBRNE events while supporting and enhancing an all-hazards capability.

B. Describe the Urban Area vision for the strategy

To make the Seattle-King County Urban Area the most prepared in the nation by providing comprehensive protection from terrorism and similar hazards which threaten our citizens, government, economy, critical infrastructure, environment, and partners.

C. Describe the focus for the Urban Area

The focus of the UA strategy is to develop and improve capabilities to deter, prevent, pre-empt, protect, respond to, and recover from threats or acts of terrorism and CBRNE events by enhancing:

1. Interoperability in all aspects of emergency operations
2. Multi-agency/multi-jurisdictional training within the UA
3. Understanding of threats, both physical and cyber, and the ability to prioritize needs based upon the comprehensive assessment process
4. Involvement with the private sector where appropriate
5. Continuity of preparedness and operations for the UA
6. The use of Incident Command Systems
7. Use of existing, or development of new, inter-local and mutual aid agreements and response and recovery plans were needed
8. Protection of critical infrastructures

Based on individual jurisdictional priorities, UA jurisdictions may pass funding through to sub-grantees for projects that support the UASI strategy.

**Urban Area Security Initiative
Seattle-King County Urban Area Strategy**

Goals and Objectives

GOAL 1: Improve the Urban Area's ability to DETER and PREVENT terrorism by identifying threats, vulnerabilities, weaknesses and gaps within existing systems and infrastructure and by enhancing planning, preparation, exercises, simulation, equipment needs, training, media, public awareness and involvement, and involve relevant public and private entities.

Planning

OBJECTIVE 1.1

- UA: Beginning in 2004, identify UA threats and vulnerabilities annually

OBJECTIVE 1.2

- UA: Update staffing and organizational plans to address terrorist and CBRNE incidents for UA entities and departments by December 31, 2004, or as resources become available

OBJECTIVE 1.3

- UA: In coordination with emergency response disciplines, compare/create plans and equipment for law enforcement to operate independently and/or in support of fire in a CBRNE environment

OBJECTIVE 1.4

- UA: As funding becomes available, develop a regional public education campaign for terrorism prevention, preparedness, and response

Organization

OBJECTIVE 1.7

- UA: Strengthen the Urban Area's ability to improve collaboration and cooperation between jurisdictions and with Urban Area partners to ensure continuity of planning strategies and policy development by May 2005, or as resources become available

OBJECTIVE 1.8

- UA: Create a training and exercise subcommittee to coordinate and enhance training for effective terrorist prevention, response, and recovery operations in the UA by January 2006, or as resources become available

Equipment

OBJECTIVE 1.9

- UA: Ensure appropriate equipment to enhance the security levels in the Urban Area that are consistent with the ODP Threat Assessment to deter terrorist activity by May 2005, or as resources become available

Training

OBJECTIVE 1.10

- Beginning in 2004, The UA will plan coordinated training/exercises within the UA

OBJECTIVE 1.12

- UA: Conduct coordinated exercises within the UA, including public and private entities as appropriate, as resources become available

OBJECTIVE 1.13

- UA: Establish an ongoing UA CBRNE comprehensive education program on counterterrorism measures, terrorist threats, and prevention aspects of a terrorist attack by December 2004, or as resources become available

OBJECTIVE 1.14

- UA: Beginning in 2004, conduct coordinated training within the UA, as determined by each jurisdiction, that includes public and private entities as appropriate, or resources become available

GOAL 2: Improve the Urban Area's ability to pre-empt terrorism through cooperation, intelligence, surveillance, detection, early warning, and command & control.

Planning

OBJECTIVE 2.1

- UA: Establish or enhance existing public and private partnerships that link local, regional and federal intelligence groups to maximize planning and dissemination of intelligence information throughout the UA by May 2005, or as resources become available.

Organization

OBJECTIVE 2.4

- UA: Improve the ability of responders, commanders, elected officials, and their staff to provide effective and sustainable leadership during a terrorist incident by May 2005, or as resources become available

OBJECTIVE 2.5

- UA: Integrate private organizations into UA terrorism prevention network, or as resources become available

OBJECTIVE 2.6

- UA: Establish an emergency notification process for the dissemination of terrorism related information, to include cyber-related threats and vulnerabilities by May 2005, or as resources become available

OBJECTIVE 2.7

- UA: Develop and maintain an intelligence fusion capability to provide early warning in support of prevention and response activities by May 2005, or as resources become available

OBJECTIVE 2.8

- UA: Recognize and support IT as emergency responders in defense to cyber terrorist threats by May 2005, or as resources become available

OBJECTIVE 2.9

- UA: Integrate a biological threat recognition and prevention capability by May 2005, or as resources become available

Equipment

OBJECTIVE 2.10

- UA: Strengthen Urban Area security resources to deter/mitigate terrorism and criminal activities including marine assets and security at special events by May 2005, or as resources become available

OBJECTIVE 2.11

- UA: Enhance security resources around the Urban Area's critical infrastructure by hardening potential targets identified by the ODP threat assessment by May 2005, or as resources become available

OBJECTIVE 2.12

- UA: Improve the monitoring and surveillance capabilities of the Urban Area to detect terrorist activity by May 2005, or as resources are available

OBJECTIVE 2.13

- UA: Integrate CBRNE monitoring technology and interoperable systems into UA's warning and response capability

OBJECTIVE 2.14

- UA: Improve the interdiction capability of law enforcement in response to terrorist and CBRNE threats by May 2005, or as resources become available

OBJECTIVE 2.15

- UA: Improve interoperability and the ability to electronically share information across multiple agencies and jurisdictions (e.g. local, state, federal) by May 2005, or as resources become available

Training

OBJECTIVE 2.17

- UA: As equipment is acquired, provide training on CBRNE monitoring technology and interoperable systems

OBJECTIVE 2.18

- UA: Establish law enforcement training for interdiction of terrorist incidents by May 2005, or as resources become available

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Exercises

OBJECTIVE 2.19

- UA: Incorporate an intelligence component into counterterrorism (cyber and/or CBRNE) exercises by May 2005, or as resources become available

OBJECTIVE 2.20

- UA: Create a training and exercise work group to coordinate and enhance training for effective terrorist prevention, response, and recovery operations in the UA by January 2006, or as resources become available

GOAL 3: Improve the Urban Area's ability to PROTECT against terrorism by defending critical infrastructure and providing seamless coordination and interoperability in any-place any-time activation.

Planning

OBJECTIVE 3.1

- UA: Research IT systems and critical infrastructure vulnerabilities to terrorist and CBRNE attacks to identify enhancements that will protect both the cyber and physical aspects by May 2005, or as resources become available

Organization

OBJECTIVE 3.2

- UA: Ensure immediate response capability among emergency responders by developing an interoperable communications system for emergency responders and mutual aid partners by May 2005, or as resources become available

OBJECTIVE 3.4

- UA: Conduct terrorist and CBRNE threats and vulnerabilities assessments for critical IT systems and networks that support critical services by May 2005, or as resources become available

Equipment

OBJECTIVE 3.5

- UA: Safeguard existing IT systems by hardening and enhancing the IT network infrastructure protecting from both cyber and physical site threats by May 2005, or as resources become available

OBJECTIVE 3.6

- UA: Safeguard existing critical sites and systems by enhancing their physical characteristics to protect against terrorist and CBRNE attacks by May 2005, or as resources become available

OBJECTIVE 3.7

- UA: Identify appropriate equipment, interoperable equipment systems, resources, and networks in the UA to protect critical infrastructure by January 2006, or as resources become available

Training**OBJECTIVE 3.8**

- UA: Conduct multidisciplinary training surrounding the defense of critical infrastructure by May 2005, or as resources become available

OBJECTIVE 3.9

- UA: Ensure appropriate personnel are trained, on a prioritized basis, on the deployment, operations, and maintenance of the equipment purchased by January 2006 or as resources become available.

Exercises**OBJECTIVE 3.10**

- UA: Conduct counterterrorism and CBRNE exercises around identified critical infrastructure both physical and cyber by May 2005, or as resources become available

GOAL 4: Improve and enhance the Urban Area's ability to RESPOND to terrorism incident(s) with seamless coordination and interoperability between public agencies and private entities to minimize the impact of a TERRORIST AND CBRNE event upon our community through collaboration and cooperation on planning strategies, policies, and funding.

Planning

OBJECTIVE 4.1

- UA: Develop, review and/or update UA readiness and response plans to address terrorist and CBRNE threats biennially

OBJECTIVE 4.2

- UA: Enhance and improve mutual aid agreements to include additional private, regional, state, military and federal resources by May 2005, or as resources become available

OBJECTIVE 4.3

- UA: Develop a plan for re-deployment of employees and staff during a terrorist or CBRNE event by May 2005, or as resources become available

Organization

OBJECTIVE 4.4

- UA: Provide for greater Total Situational Awareness (TSA) from field operations through the UA's Emergency Operations Center by May 2005, or as resources become available

OBJECTIVE 4.5

- UA: Ensure IT system support of Emergency Operations Centers and other critical Command and Control Centers' activities during response efforts by May 2005, or as resources become available

OBJECTIVE 4.6

- UA: Improve community communication, warning and notification of a terrorism event by May 2005, or as resources become available

OBJECTIVE 4.7

- UA: Enhance the ability of public health to perform with other UA emergency responders in a CBRNE event by January 2006

OBJECTIVE 4.8

- UA: Coordinate with hospitals, EMS, Public Health, public works, and mutual aid partners to ensure appropriate counterterrorism and CBRNE training and response levels by May 2005, or as resources become available

OBJECTIVE 4.10

- UA: Establish, maintain and sustain an effective and measurable response capability to a terrorist or CBRNE event by May 2005, or as resources become available

OBJECTIVE 4.11

- UA: Coordinate information technology agencies for response during a terrorist and CBRNE event by May 2005, or as resources become available

Equipment

OBJECTIVE 4.13

- UA: Increase the CBRNE PPE, detection and mitigation capability within the Urban Area by May 2005, or as resources become available

OBJECTIVE 4.14

- UA: Upgrade and integrate communications networks to ensure redundant and resilient service that is interoperable by May 2005, or as resources become available

OBJECTIVE 4.15

- UA: Coordinate UA equipment needs, priorities, and allocation processes using the ODP equipment needs assessment to acquire CBRNE related resources and equipment to enhance UA capabilities during a terrorist or CBRNE incident, or as resources become available

OBJECTIVE 4.16

- UA: Enhance logistical support capability to field operations in the event of a terrorist attack by May 2005, or as resources become available

Training

OBJECTIVE 4.17

- UA: Train and equip a cadre of officers to perform law enforcement duties and operate within the hot/warm zone by May 2005, or as resources become available

OBJECTIVE 4.19

- UA: Train appropriate first responders to the required standards for operations during a terrorist or CBRNE incident as defined by the individual jurisdictions by May 2005, or as resources become available

OBJECTIVE 4.20

- UA: Identify public works and other Urban Area employees who require additional training to support a terrorist and CBRNE response by May 2005, or as resources become available

Exercises

OBJECTIVE 4.21

- UA: Conduct at least one multi-jurisdictional, multidiscipline CBRNE or cyber-related exercise biennially with UA partners to assess plans and training by December 2005, or as resources become available

GOAL 5: Improve the Urban Area's ability to RECOVER from a terrorist attack through seamless coordination, public and private mobilization, mutual aid, and lessons learned.

Planning

OBJECTIVE 5.1

- UA: Enhance the Urban Area's ability to manage continuity of government and recovery from a terrorist or CBRNE event by strengthening coordination and decision making by May 2005, or as resources become available

Organization

OBJECTIVE 5.2

- UA: Enhance the Urban Area community's ability to recover quickly from a terrorist or CBRNE incident by May 2005, or as resources become available

OBJECTIVE 5.3

Coordinate UA equipment strategies for recovery and continuity of government operations to accelerate resumption of critical government services

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Equipment

OBJECTIVE 5.4

- UA: Increase recovery supplies, equipment, and resources to accelerate resumption of critical governmental services by May 2005, or as resources become available

OBJECTIVE 5.5

- UA: Establish standard IT tools for the assessment of critical infrastructure and for CBRNE event management by May 2005, or as resources become available

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Training

OBJECTIVE 5.6

- UA: Ensure training to the appropriate UA personnel is conducted to outline and highlight the specific recovery roles, responsibilities, and capabilities of each jurisdiction by May 2005, or as resources become available

Exercises

OBJECTIVE 5.7

- UA: Ensure that the recovery phases of a terrorist incident are exercised as part of the UA CBRNE training and exercise programs by May 2005, or as resources become available