

In the Matter of:

**U.S. FOOD & DRUG ADMINISTRATION
CENTER FOR DRUG
EVALUATION & RESEARCH
STAKEHOLDERS MEETING**

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1 LINDA BROPHY: Good afternoon, I
2 think we will begin now. If you would
3 take your seat, we will be ready to
4 begin the CDER portion of the program.

5 I'm honored to introduce
6 Dr. Woodcock, and she has a CDER
7 message.

8 JANET WOODCOCK: Thanks, Linda.
9 Good afternoon everyone, again. I'm
10 very interested and I hope I will be
11 able to hear from people and what their
12 affiliation is and where you all come
13 from and what your interests are during
14 the course of the rest of this session.

15 Because some of you may not
16 really know much about what we're doing
17 or who we are in the Center for Drug
18 Evaluation and Research, CDER, I'm going
19 to very briefly go over some of the
20 things that we do and what I think the
21 current state of drug regulation is
22 right now, what are our strengths, what
23 are our challenges, and what questions
24 are we seeking input on. I'm going to

1 talk about our level of performance,
2 answer basic tasks that the country has
3 asked us to do and I'm going to discuss
4 some of the challenges that we face
5 right now, and some of them you've heard
6 about already during the interactive
7 session with Dr. Henney. And finally,
8 I'm going to talk about the questions
9 that were asked in that session and were
10 put up on the screen, but discuss them
11 in the CDER context and the context of
12 drug regulation. How are they relevant
13 to drug regulation, and I hope we'll
14 hear from you about that.

15 As far as our level of
16 performance, I decided to use some of
17 the charts from the Report to the Nation
18 that we just passed out to people so you
19 will be able to refer to that and that
20 will provide some context about what I'm
21 going to show you.

22 Basically, I think my message
23 is that our core programs in the Center
24 that we operate are performing

1 efficiently and effectively and they're
2 serving the purposes that they were
3 intended for. However, of course, like
4 everything else, they could use some
5 improvement.

6 If you look at New Drug
7 Applications, this is the new medicine
8 of different kinds that are coming on
9 the market and changes to old medicines
10 and dosage forms and stuff.

11 It does not look totally
12 focused here. How is that; is that okay
13 for everyone (indicating)?

14 You can see that the line is a
15 number of new applications and they have
16 gone up considerably. And the time that
17 it's taking us to approve them -- let's
18 start over at the 1993 on the left, and
19 then to the right -- has dropped
20 considerably. And this is the effect of
21 the Prescription Drug User Fee Program,
22 the user fee paid by industry to
23 increase money, and the goals and
24 timelines that were set for us. You can

1 study this chart, if you're interested,
2 more thoroughly in the book.

3 And then if you look at whether
4 we're meeting our goals on the New Drug
5 Application as far as the goals that
6 were established under the User Fee
7 Program, which were ambitious time goals
8 for how fast we would review
9 applications, and most people really
10 didn't think that the Center would be
11 able to meet these time goals, you can
12 see, since 1996, we have been a hundred
13 percent on time with our New Drug
14 Application Review. And it may be in
15 the future we may miss one or two, but
16 that would usually be for a very good
17 reason.

18 Now, most important to the
19 public office, are some, not all, but
20 some of the new molecular entities.
21 These are completely new methods that
22 are entering the U.S. market for the
23 first time. How are we doing on those?

24 What you see here is that,

1 since 1993, the number of new molecular
2 entities that are approved that are
3 going into the market have increased,
4 although it peaked in '96 and has gone
5 down a little bit since then, just not
6 surprising that the '96 peak was a
7 result of the Prescription Drug Usage
8 Program. We have approved a great
9 number of new molecular entities and,
10 just as important, a review time for
11 these new medicines is the same. It has
12 fallen to about a year, which is our
13 goal, and it's about the same in the
14 overall New Drug application.

15 Now, equally important and
16 previously neglected was looking at new
17 uses of old medicines. Many of these
18 new uses of medicines that were already
19 on the market never came to an
20 application before the agency. They
21 were never really studied and they were
22 simply adopted into medical practice.
23 It became what you call an off-label
24 usage. This is not necessarily good for

1 the medical practitioner or for the
2 public because we need to have the drug
3 studied for these uses and get the very
4 best information possible on the label
5 so people can refer to it.

6 And I think really good news
7 here is that the industry is studying
8 these uses and it's submitting them to
9 the agency. Last year, we had 124 of
10 these new uses for already-approved
11 medicines submitted to the agency, and
12 you can see that our review time is
13 dropping for them, as well. It has
14 dropped down to under a year and we
15 expect an increase of improvement in new
16 uses.

17 Now, equally important in a
18 different way is our Generic Drug
19 Program. The Generic Drug Program has
20 economic corpse to the public because
21 this brings competition and lowers drug
22 prices. And the affordability of
23 medicines is one of the issues, one of
24 the new issues that's really emerging

1 now, the affordability of medicine for
2 the public. And you can see here,
3 again, the line is the actual number
4 that has been submitted to us in this
5 case, the number of generic approvals,
6 actually.

7 The number of generic approvals
8 was 344 last year, if you count all the
9 different dosage strengths and so on.
10 We're approving almost one generic drug
11 everyday. So, our Generic Drug Program
12 is doing very well. If you look at the
13 bars which show the review times,
14 similar to the other graphs, you can see
15 that the review time for generic drugs
16 has dropped remarkably over the last
17 years in the absence of any User Fee
18 Program and in the face of the great
19 escalation with the number of generic
20 drugs that are being submitted to the
21 agency. So, we're extremely proud of
22 our performance in this area because we
23 haven't been supported by any additional
24 funding.

1 I must say, in the context of
2 what we talked about in the earlier
3 session, which is the statutory review
4 time, that the fact we need a plan to
5 come in compliance with our statutory
6 obligations, review time, which is the
7 time to tell a company whether or not
8 their generic drug application is
9 approved or not after it's submitted, is
10 180 days under the statute. That is
11 different than the time to approval
12 because the generic drugs may go through
13 a number of cycles before they're
14 actually approved, but we only get about
15 half of the generic drug applicants and
16 answer in the 180-day timeframe. So,
17 obviously, there are improvements that
18 we can do there, but we think, from the
19 point of view of the firms, and we were
20 interested to hear what they think, that
21 getting the overall time of getting onto
22 the market down is more important,
23 actually, because that gets the drug out
24 on the market and available to provide

1 competition.

2 Now, what about once they're on
3 the market, and I was talking about a
4 premarket review program? Then we have
5 marketed drugs. We regulate advertising
6 and promotion of drugs with a very small
7 staff of about 25 people. We try, as
8 Dr. Henney said, to make sure that
9 broadcast print, all other types of
10 advertisements for drugs, the
11 advertisements that are appearing in
12 professional journals, the launching
13 campaigns and so on, make sure they are
14 balanced and not misleading and make
15 sure that the correct information is
16 presented there and that whether doctor,
17 pharmacist, nurse, or patient, they
18 don't walk away with a false impression
19 after looking at that ad. And we think
20 we're doing a good job there, but as you
21 heard, there are a lot of questions,
22 especially in the direct consumer area.

23 There were a lot of questions
24 about adverse events or balance for

1 drugs. Once drugs are out on the
2 market, there are going to be a lot of
3 expected adverse events and there are
4 going to be some new ones that are rare,
5 or when the drug is being tried for new
6 uses, or different populations or drug
7 interactions.

8 We have built a new computer
9 system in the last three years which we
10 call AERS, Adverse Event Reporting
11 System. It's a state-of-the-art system
12 that's capable of handling this flood of
13 reports that come in. Under the
14 International Conference for
15 Harmonization, which is a three-region,
16 Japan, Europe, and the United States
17 regulators plus industry collaboration,
18 we've developed a harmonized terminology
19 for the efforts to end MedDRA, which is
20 a common name in all these regions for,
21 say, a heart attack or whatever. You
22 know, people have a hundred different
23 ways to describe that. This is one step
24 of setting up a worldwide safety network

1 for drugs, and it's actually functioning
2 very well.

3 Our computer system uses this
4 measure of terminology. And we hope,
5 within the next 18 months, we will be
6 able to have the adverse events
7 submitted electronically to us through
8 our electronic gateway at the agency and
9 go directly into our computer system,
10 and we're piloting this activity right
11 now with some people from industry some
12 industry sponsors. But there's much
13 more that we need to do in adverse
14 defense surveillance, as people brought
15 up, and I think this is one area where
16 the agency needs to be more active in
17 drug regulation.

18 Product quality surveillance,
19 we do a great deal with this. Product
20 quality in lifeline is very good in the
21 United States, much better than many
22 other countries you may visit. In the
23 United States, you could be very sure
24 that what you're getting is what it says

1 on the bottle and that its strength is
2 correct and that it will not crumble
3 into dust and so forth.

4 And those of you who travel
5 widely, know that isn't always the case
6 everywhere.

7 For example, in test products,
8 and we evaluate imported products, an
9 enforcer is becoming a big issue. Just
10 like globalization of the food supply,
11 globalization of the drug supply, and
12 especially involve drugs made all over
13 the world and self industries and so
14 forth, and it proposes a challenge for
15 our field to figure out how to police
16 all this.

17 Nevertheless, every regulated
18 entity that makes approved drugs has to
19 send in manufacturing supplements to the
20 Center every time they change their
21 processes in significant ways. And you
22 can see that, last year, it looked like
23 we approved 1375 of these supplements.
24 This is a PDUFA goal because it's very

1 important to the industry for
2 competitiveness to be able to modernize
3 and to keep the plans up-to-date. So,
4 it's important that we turn around these
5 applications quickly and evaluate them.
6 Our average there was five months, about
7 five months to approve a manufacturing
8 supplement. We're going to have more
9 ambitious deadlines under the newly
10 approved PDUFA agreement.

11 For generic drugs, I call this
12 the gift that keeps on giving. Every
13 time we approve a generic drug, we
14 inherit from the field force the
15 regulation of yet another set of
16 manufacturing sites and processes. For
17 generic drugs, we receive 3,000
18 manufacturing supplements, and we expect
19 that to keep on growing if generic
20 competition remains healthy in the
21 United States, and this is a significant
22 challenge for us.

23 What about drug safety?
24 There's been a lot questions raised in

1 the newspapers about the safety of
2 medicines, especially giving the record
3 of faster review that I just talked
4 about. People are wondering about the
5 standards left or are we making a more
6 cursory review. That is not the case.
7 We have more staff and I think we're
8 actually going to hire quality review
9 now because science has improved. And
10 actually, the number of patients that
11 are evaluated in NDA is growing and the
12 sophistication of drug evaluation is
13 increasing.

14 Drug recalls are actually down,
15 physics on drug recalls and those are in
16 your book. And also, the rate of market
17 withdrawal of new drugs, the actual time
18 when a drug is approved and on the
19 market and something terrible happens
20 that the drug has to be taken off the
21 market, actually, that has decreased
22 slightly. Although I would say it's not
23 statistically different than before, but
24 certainly lower, and it's quite

1 different than in previous decades.

2 However, we're approving more
3 drugs nowadays and it's quite possible
4 that in the future, with these 30 new
5 drugs that are coming on the market, 30
6 to 40 every year, that one of them,
7 again, we will find some unacceptable
8 rare side effect that occurs after
9 marketing.

10 Linda, you're keeping me on
11 time here; am I right? I'm almost done.

12 Are there key activities that
13 the Center engages in that affect all
14 our stakeholders that you should know
15 about? We talked a little bit about
16 international harmonization, but it's an
17 extremely important activity that we're
18 increasingly engaging in and spending
19 more and more time every year in working
20 with regulatory authorities around the
21 world to try to develop common
22 standards, to try to train regulators in
23 underdeveloped countries. And again,
24 our field does a lot of work in this

1 area.

2 Another challenge that people
3 came up to me during the break and asked
4 me about is our transition to an
5 electronic environment. We made a
6 commitment to go to a hamberless
7 submission and review system by the year
8 2002. We have recently published, about
9 three months ago, a guidance which
10 allows the terms to submit totally
11 electronic NDA, New Drug Application.
12 This, we have no paper that we would
13 keep, although it might have some paper
14 copies and different things to aid the
15 reviewers. The archive copy now can be
16 completely electronic.

17 We have had, for the past
18 couple of years, a guidance for the case
19 report form and case report tabulations
20 parts of the NDA, which are where the
21 clinical data is listed. This has, so
22 far, we think, saved about 12 million
23 pages of paper that have been submitted
24 to you which would have been submitted

1 to the agency otherwise. But this
2 raises significant challenges for us and
3 it's going to challenge the industry
4 because we will start out and have
5 voluntary submission by electronic, and
6 eventually, we're going to have two
7 processes side-by-side, it's too
8 expensive. And eventually, we're going
9 to be going to require an electronic
10 submission, but it won't happen for a
11 long time. People will get plenty of
12 warning. You should be thinking about
13 that.

14 Regulatory Research is very
15 important to that part of the science
16 base that Dr. Henney was talking about.
17 We learn so much when we have time and
18 some small dollars to go back into our
19 database.

20 What are the implications of
21 our regulatory position? What are the
22 consequences of the path that we took?
23 What did we learn about placebo controls
24 in this area? Are they necessary?

1 Could we avoid them? Could we get
2 better guidance to people who follow on
3 afterwards, after 50 trials in
4 rheumatoid arthritis have been done?

5 Only the FDA has all that data
6 collected, and only if we have time to
7 do the regulatory research can we help
8 do our part to advance in the field.
9 This is something that has really taken
10 a hit in our constrained budget over the
11 past few years. So, I would say we're
12 not doing as good a job as we need to in
13 that area, but we do our best.

14 Other challenges that are
15 affecting us, the Modernization Act that
16 you heard about that was passed by
17 Congress made some new regulatory
18 schemes for certain areas. One of them
19 is pharmacy compounding, and since were
20 in the School of Pharmacy, I think this
21 is a relevant talk in here. There is
22 now a new regulatory scheme for
23 compounding of drugs, how drugs will be
24 remade available to pharmacists, how

1 there will be a coalition between the
2 State Board of Pharmacy and FDA to
3 regulate these activities, etcetera,
4 which drugs will be not permitted to be
5 compounded. And we're holding a series
6 of advisory committees and other
7 actions. All of this is on our website
8 and I urge those of you who are involved
9 in pharmacy to be involved in this
10 because we need all the input we can
11 get. This is a very controversial area.

12 Positron emission tomography is
13 a new technology that is creating
14 diagnostic agents that are being used in
15 patients. We were charged with
16 developing a regulatory scheme. Health
17 economic information was already eluded
18 to, I think, in the previous session, a
19 reprint of off-label uses is either
20 other changes in the Modernization Act.
21 We also have the radio pharmaceuticals,
22 which we have already published a new
23 guidance and composed ranks on, and in
24 the reauthorization of Prescription Drug

1 User Fee Act, we've been very busy since
2 that bill was passed. To do all this
3 performance under our ever-shrinking
4 budgetary resources, it has been a
5 tremendous challenge for the people in
6 the Center, and we really do need all
7 the ideas of everyone.

8 The globalization of industry,
9 I don't think many of us really
10 recognized how fast this is happening
11 and the profound impact it is having.
12 And the Internet, it's been in the
13 papers lately, selling drugs on the
14 Internet, maybe without a prescription
15 even.

16 Internet pharmacies, these are
17 all the information age and the
18 challenges of that age are bringing new
19 challenges to the FDA in the way we
20 traditionally regulated it.

21 Now, how am I doing as far as
22 time?

23 Then the questions, what
24 actions do you propose we take, and I'm

1 speaking for CDER now, from the CDER
2 prospective, to expand our capability to
3 incorporate science into our decision
4 making.

5 We hold right now, for example,
6 about 52, I think, scientific advisory
7 meetings ever year, bringing in experts
8 in different subspecialty areas. Most
9 of these are focused, though, on
10 specific products. Occasionally,
11 they're focused on guidance development.

12 Are there ways, especially
13 inexpensive ways, that we can better
14 harness or incorporate the science that
15 exists out there into our decision
16 making? Are there ideas or suggestions
17 that you have?

18 We have been having to curtail
19 sending our scientists out for exchange
20 programs, for sabbaticals, for learning,
21 for training, because of budgetary
22 constraints. And given that we can't do
23 that right now, what other possibilities
24 do we have?

1 This is similar in the exchange
2 and integration of scientific
3 information to better enable FDA to meet
4 its public health responsibility
5 throughout a product's life cycle. This
6 is particularly germane to what happens
7 to a drug product after it's approved.
8 And there were a lot of questions and
9 discussions about that, I think, in the
10 earlier session.

11 Now, how do we incorporate, how
12 do we get all that information about
13 product use and consequences of product
14 use into our decision-making at the
15 agency? There may be other thoughts
16 that you have.

17 This is something very dear to
18 my heart, a concept of balancing risk
19 against benefit in public health
20 decision making. We feel that the
21 people, stakeholders in this particular
22 issue, need to really have a
23 conversation about this because this is
24 a systems issue and no one party is in

1 charge of balancing risk to benefits.
2 It has to happen all through the chain
3 and we need to figure out how to
4 incorporate the understanding of the
5 people who are assuming the risk and
6 their judgement as well as educating
7 them to the point that they can have a
8 voice in the risk and benefit analysis
9 if not all throughout everything from
10 approval of the drug all the way to the
11 use of the medicine. Now, this is very
12 hard for a stakeholder to do; so, I will
13 be interested in what you all have to
14 say.

15 When we had our stakeholders
16 meeting last year, people told us that
17 their issue was the most important.
18 That's very typical for a public agency,
19 is that each stakeholder feels they have
20 very important issues that the agency
21 should make a top priority, but clearly,
22 it is necessary for us to prioritize
23 issues, and that's very difficult for
24 us. We end up trying to put a little

1 bit of resources into every part of our
2 program. And any time we try to draw
3 back, for example, because a program is
4 working very effectively and
5 satisfactorily and there are other areas
6 that we deem have greater risk, then the
7 stakeholder for that particular area,
8 both internal to the agency as well as
9 external, cry foul and we're backing off
10 on our public health responsibilities.
11 And I think, well, what about these guys
12 over here? You know, there are all
13 these problems, but no, this area is
14 fine and it should continue whatever
15 investment of resources is invested in
16 it. This is a very significant problem
17 that we have.

18 Almost done, Linda.

19 The last question was, what
20 additional actions do you propose for
21 enhancing the communication process that
22 allows for ongoing feedback evaluation
23 and evolution of our modernization
24 efforts?

1 Now, I feel, in particular,
2 that CDER has made a tremendous effort
3 in the last five years to modernize all
4 our processes. We have tried to
5 communicate with all our stakeholders.
6 We have been much more successful in
7 communicating with some groups, such
8 industry, than others who are more
9 diffused, such as consumers, and who
10 have a very broad range of interests and
11 concerns. Whatever suggestions you
12 might have for enhancing our
13 communications, we would appreciate,
14 particularly if they weren't too
15 expensive.

16 In summary, and I haven't gone
17 over all our programs -- I shortened
18 this a lot from last year -- I think
19 it's fair to say that we're performing
20 at a high level. We're performing very
21 well against the tasks that we were set
22 out, especially our traditionally
23 defined tasks some of the newer tasks
24 that we clearly recognize are important,

1 such as communicating more effectively
2 with the outside world, we're doing
3 them, but we certainly aren't doing them
4 at a high level. So, I think our report
5 card is mixed but for our core, we're
6 performing very well. We face numerous
7 challenges as the world changes and as
8 our job is somewhat redefined and we
9 invite your suggestions and comments,
10 and that is really one of the purposes
11 of this meeting. So, I thank you for
12 your attention.

13 LINDA BROPHY: Thank you,
14 Janet. She certainly has given us a
15 context to have a conversation.

16 The next section of our
17 discussion this afternoon, we'll hear
18 from two of our stakeholders. We have
19 two stakeholder presentations.

20 The first is Dr. King, who is a
21 consultant from Paul G. King Consulting,
22 and he has come to speak to us for about
23 ten minutes.

24 PAUL G. KING: Well, I want to

1 thank everyone for letting me have the
2 chance to say a few words. I guess I'm
3 a contrarian in many respects.

4 Let me just start off by saying
5 I'm not speaking for myself, I'm not
6 speaking for industry and I'm not
7 speaking for the agency. I'm speaking
8 for the people who watch their children,
9 parents and friends suffer from the side
10 effects of the agency's failure to
11 protect the public from those in the
12 pharmaceutical industry, whose greed
13 outweighs their concerns for the public
14 health. That's who I'm speaking to.

15 As a consultant, time and time
16 again, I have witnessed FDA-regulated
17 companies, large and small, deliberately
18 not comply with a law or regulation
19 simply so they could make more money.
20 They have done this because their
21 management was, and is, confident that
22 they will get away with their
23 noncompliance -- or, if caught, profit
24 more than their overall cost. Though my

1 heart goes out to the FDA in many
2 respects, its decision not to inspect
3 every drug establishment as often as
4 required by law is not only wrong, it's
5 illegal.

6 Beset by priorities, loss of
7 many knowledgeable personnel under REGO,
8 and underfunded, the agency has
9 attempted to balance conflicting
10 priorities instead of holding fast and
11 protecting public health by strictly
12 enforcing all of the current CGMP
13 regulations for drugs.

14 Emboldened by an FDA that holds
15 itself above the law and overlooks the
16 industry's deliberate noncompliance with
17 certain regulations, many firms, under
18 the same cost and manpower pressures
19 imposed on the FDA, have likewise
20 reduced their compliance programs.

21 Given their agency's lead, why
22 should anyone be surprised that many of
23 the firms it regulates currently not
24 only ignore applicable laws and

1 regulations, but are also pushing for
2 even more concessions?

3 For example, emboldened by
4 their success in getting the FDA to
5 ignore enforcement of key parts of the
6 drug CGMP's, the industry is now
7 pressuring the agency to allow skip lot
8 testing, although they know full well
9 that the CGMP regulations explicitly
10 require the testing of each batch.

11 Instead of wasting time
12 considering such initiatives, the agency
13 again needs to begin rigorously
14 enforcing compliance with all of the
15 drug CGMP regulations.

16 This bring the public
17 face-to-face with a major flaw in the
18 science-based questions posed to the
19 stakeholders.

20 As Dr. Henney has recognized,
21 without knowledgeable personnel who
22 understand the true minimum requirements
23 of both the sciences and regulations
24 involved, the agency will continue to

1 accept the pseudo science that some
2 firms submit as "valid science", and the
3 non-compliant or violative practices
4 that some firms are using.

5 Yet the reality today is that
6 agency personnel often lack the
7 education, training and/or experience in
8 the regulation they are supposed to be
9 administering or the fundamental
10 sciences that they're supposed to
11 understand or both required for them to
12 properly discharge their duties.

13 Beyond hiring people that have
14 the expertise it lacks and simply
15 "providing training", what should the
16 agency course of action be today to
17 address these recognized deficiencies?

18 First, the agency needs to
19 initially and continually establish the
20 fundamental metric-based competency of
21 its management, review, inspection and
22 testing personnel in the applicable
23 requirements of the statutes and
24 regulations as well as the fundamentals

1 of all aspects of inspection science and
2 statistics.

3 To do this, the agency needs to
4 provide continual training and
5 metric-based assessments of all such
6 personnel to assure that said personnel,
7 "A", understand the requirements of all
8 applicable regulations, "B", properly
9 assess the science submitted or applied
10 and, "C", determine that the science
11 submitted or applied is valid science
12 that truly meets the minimum
13 requirements of the current good
14 manufacturing practices regulation.

15 Second, before attempting to
16 expand its use of science, the agency
17 needs to ensure that all firms
18 incorporate fundamentally sound science
19 in all areas of their submission.

20 Minimally, all existing and
21 pending drug establishments' submissions
22 need to be audited and shown to provide
23 scientific proof that, "A", their
24 in-process and batch-release

1 specifications are such that they
2 assure, with a high level of confidence,
3 that every article in each releasable
4 batch will, if tested, comply with the
5 USP's lifetime standards, but the law
6 requires that; "('B') " All critical
7 control points in each process step of
8 each batch of every product need to be
9 identified and properly controlled using
10 valid inspection plans, most of the
11 inspection plans that I see are just
12 nonsense; "C", all samples tested are of
13 appropriate size and representative of
14 the batch from which they were taken;
15 and "D", the number of representative
16 samples tested is sufficient to satisfy
17 the statistical minimums required under
18 21 CFR 211.165[d] For validly predicting
19 the lifetime quality of each batch not
20 just the present values for the samples
21 tested.

22 Third, until the agency can
23 provide the requisite in-depth ongoing
24 metric-based training of and establish

1 the competency of each such employee,
2 the agency needs to seek out, learn
3 from, and rely upon written advice and
4 instructions but only from those outside
5 the agency who can prove that their
6 advice has applied sound science in
7 determining the true minimum
8 requirements for compliance with a given
9 drug CGMP as based supposedly on
10 science.

11 It's amazing. I understand, as
12 a scientist why the public in general
13 doesn't trust scientists. It's amazing
14 how cheaply some of us sell science to
15 make a buck.

16 The preceding is but a short
17 overview of some issues that this agency
18 must truly address if it wishes to
19 expand the agency's capability to
20 incorporate state-of-the-art science or
21 any science into its risk-based
22 decision-making and to facilitate the
23 exchange and integration of scientific
24 information to better enable the FDA to

1 meet its public health responsibilities
2 throughout a product's life cycle if it
3 truly wants to protect the public.

4 In closing, let me thank the
5 agency for allowing me to speak to these
6 issues today. For those interested, my
7 formal response to all five stakeholder
8 questions is available on-line in the
9 docket, and also, there are 25 copies of
10 what I presented today more or less for
11 anyone who would like to have a written
12 copy. Thank you.

13 LINDA BROPHY: Our next speaker
14 is Dr. Totman.

15 Dr. Totman comes from Consumer
16 Healthcare Products to represent the
17 Association.

18 LORNA C. TOTMAN: Thank you for
19 giving me the opportunity to speak
20 today. As you heard, I'm Lorna Totman,
21 director of Scientific Affairs for the
22 Consumer Healthcare Products
23 Association, CHPA, which was formerly
24 known as the Nonprescription Drug

1 Manufacturer's Association. The
2 Association, founded in 1881, represents
3 the manufacturers and distributors of
4 national and store brand nonprescription
5 medicines and dietary supplements.

6 CHPA's membership comprises over 200
7 companies involved in the manufacture
8 and distribution of those self-care
9 products and their related services.

10 CHPA appreciates FDA's outreach
11 to its stakeholders. Dr. Bill Soller,
12 Senior Vice President and Director of
13 Science and Technology, joined
14 Commissioner Henney in the studio in
15 Rockville, Maryland for today's video
16 conference, and Joe Doss, our Senior
17 Vice President and Director of Public
18 Affairs, is speaking in the Center for
19 Food Safety and Applied Nutrition public
20 meeting in Chicago. We have submitted
21 written comments in a letter to the
22 designated docket.

23 My comments today on behalf of
24 CHPA mainly addresses the first of FDA's

1 questions about ways the Agency can
2 expand its capability to incorporate
3 state-of-the-art science into its
4 risk-based decision-making.

5 In answering, we would draw
6 your attention to the switch of drugs
7 from prescription to over-the-counter
8 status. The public health history of Rx
9 to OTC switch has been exemplary. Since
10 the beginning of the OTC Review in 1972
11 and through the subsequent further
12 development of the OTC NDA process of
13 drug approval, about 80 ingredients,
14 dosage forms, dosages and indications
15 have been switched from Rx only to OTC.
16 These switch products are a remarkable
17 success story, providing significant
18 cost savings to the public health system
19 and important self-care therapeutics for
20 the consumer. Examples are fluoride,
21 vaginal antifungals,
22 nicotine-replacement therapy, cromolyn
23 sodium for prevention of allergy
24 symptoms, among many others.

1 Importantly, under the Durham
2 Humphrey Amendments to the FD&C Act, if
3 a drug cannot be safely used without
4 medical supervision, it must be labeled
5 for sale and dispensed only by a
6 prescription from a licensed
7 practitioner. Otherwise, it is OTC, not
8 restricted to Rx status.

9 Hence, by law and regulation in
10 the United States, drugs are
11 prescription by exception. In other
12 words, if it can be OTC, it must be OTC.
13 The law does not, however, state the
14 approach FDA should take in determining
15 if medical supervision is needed for a
16 drug's safe use. In making decisions
17 about OTC availability, FDA's Center for
18 Drug Evaluation and Research uses a
19 case-by-case, weight-of-the-evidence,
20 dialogue and data-driven process. This
21 approach is entirely consistent with the
22 legal mandate that, if a product can be
23 OTC, it must be OTC.

24 The science that provides the

1 foundation for Rx to OTC switch
2 decisions has developed and improved
3 over the years. Each novel Rx to OTC
4 switch product has been characterized by
5 a full array of data including, for
6 example, studies related to
7 post-marketing surveillance of the Rx
8 parent, the post-marketing experience in
9 other countries, dose-ranging studies,
10 long-term safety studies, OTC actual use
11 studies, label comprehension studies,
12 and specialized safety studies in
13 enriched populations.

14 FDA has demanded an
15 ever-increasing database to support more
16 complicated switch decisions. Hence,
17 the proposition that a product or
18 condition can be switched to OTC or
19 self-care status can be regarded as a
20 testable hypothesis. In other words,
21 the basis for the decision is usually
22 distilled to a basic question or
23 questions that, if tested, would
24 contribute meaningfully to OTC

1 benefit/risk decisions pertaining to OTC
2 availability. A sponsoring company with
3 a switch candidate, working with FDA,
4 will define study designs to answer
5 specific questions about the drug
6 product's safety or effectiveness in the
7 prospective OTC setting.

8 With this approach, the need
9 for a health professional as a learned
10 intermediary in the use of any drug for
11 a potential or actual OTC condition is a
12 testable hypothesis. Scientific and
13 clinical data -- not medical opinion
14 alone -- are the drivers for expanding
15 the OTC paradigm with novel Rx to OTC
16 switches.

17 However, in September of 1997,
18 CDER issued a Guidance for Industry on
19 the OTC Treatment of
20 Hypercholesterolemia that stated: "It
21 is CDER's view that a health care
22 practitioner supervision in the
23 diagnosis and ongoing management of
24 hypercholesterolemia is essential for

1 safe and effective use of drug products
2 to treat this condition and this
3 supervision is assured within the
4 context of prescription access to the
5 appropriate drugs for the individual
6 patient. CDER, therefore, believes that
7 drugs for the treatment of
8 hypercholesterolemia should not be sold
9 OTC in the United States."

10 This decision was made after
11 review by an FDA advisory committee of a
12 comprehensive, well-designed,
13 well-conducted actual use study that
14 showed a remarkable set of study results
15 supporting the safety and effectiveness
16 of Questran for OTC use, as well as an
17 equally remarkable level of interest by
18 the American public in having widely
19 available cholesterol-lowering agents.

20 CDER should adopt a policy that
21 would require the agency to fully
22 explain its negative switch decisions,
23 in order to identify limitations and
24 omissions in the sponsoring company's

1 submission. A sponsoring company would
2 have the opportunity to determine what
3 further, if any, state-of-the-art
4 research to undertake to support a
5 re-proposal for OTC availability of a
6 prescription drug active ingredient.
7 Commissioner Henney said today the
8 agency's policies need to be grounded in
9 science -- and that's the point I'm
10 making. By maintaining switch as a
11 data-driven, science-based process, FDA
12 would be assured of having the best
13 science to support its benefit-risk
14 decisions about OTC availability of drug
15 products.

16 In the process of developing
17 such a CDER policy, the negative
18 guidance on OTC cholesterol drugs would
19 be appropriately rescinded and
20 presumably amended. FDA should instead
21 explain in detail the specific questions
22 that would have to be answered by
23 well-designed research before drugs for
24 high cholesterol can be made available

1 without a prescription. This is the
2 only way to preserve the dialogue and
3 data-driven process that has
4 characterized Rx to OTC switch over the
5 last 25 years.

6 And now I'll shift gears a bit
7 to comment on another important way FDA
8 can enhance its science capability.
9 Partnership interactions between the
10 agency and industry give FDA's drug
11 reviewers and compliance personnel
12 access to evolving scientific and
13 technical advances in the field of
14 self-care.

15 CHPA has a long-standing
16 partnership with the CDER Office of
17 Compliance in conducting joint
18 educational efforts, including CHPA's
19 annual Manufacturing Controls Seminar,
20 industry briefings, Small Business
21 seminars, and regional meetings on
22 specific issues identified as being
23 manufacturing problem areas at the time.
24 These invaluable sessions have

1 demonstrated an important approach to
2 building the science base of the
3 agency, through the collaboration of FDA
4 with leading industry scientific and
5 technical experts.

6 Our goal in these programs is
7 to address current problem areas or
8 evolving technology issues and create,
9 with the agency, educational meetings
10 that raise awareness about the
11 identified issues, establish a higher
12 level of understanding of the agency's
13 expectations for current Good
14 Manufacturing Practices, and disseminate
15 scientific advances in the production of
16 quality drug products. Such jointly
17 developed educational meetings allow the
18 agency to make use of state-of-the-art
19 scientific expertise already available
20 in the industry.

21 These efforts have an important
22 beneficial effect on product quality. A
23 notable example of their practical
24 benefits was seen following the 1988

1 joint regional seminars on label
2 mix-ups. The frequency of what had been
3 the number one cause of product recalls
4 dropped dramatically. We also
5 understand that our educational efforts
6 and those of other associations are
7 regarded by the Office of Compliance as
8 effective preventive compliance
9 programs.

10 CHPA also holds an annual
11 Research and Scientific Development
12 Conference, with a great deal of
13 cooperation and participation by CDER
14 staff. This is an outstanding meeting
15 because it enables the limits of OTC
16 availability to be explored both
17 conceptually and in practical exercises
18 with hypothetical switch candidates or
19 therapeutic categories. Our scientific
20 conferences, and ones that may be
21 sponsored by the Drug Information
22 Association, The Parenteral Drugs
23 Association or other industry groups,
24 bring together scientists from FDA and

1 the regulated industries for invaluable
2 intellectual exchanges. Participants
3 are energized and invigorated by
4 attending as well as having the
5 opportunity to share new scientific
6 information.

7 We ask FDA to maintain a
8 commitment to educational partnerships
9 with industry.

10 In sum, CHPA requests that FDA
11 develop a policy within CDER to require
12 the agency to fully explain each
13 negative switch decision by identifying
14 the limitations and omissions in the
15 sponsoring company's submission, amend
16 its guidance on OTC cholesterol drugs to
17 omit a declaration that such drugs
18 should not be available OTC and,
19 instead, elaborate on the specific
20 questions that would have to be answered
21 before a favorable decision could be
22 made for nonprescription status and
23 continue the agency's commitment to
24 educational partnerships with industry.

1 Thank you.

2 LINDA BROPHY: Thank you,
3 Dr. Totman.

4 Now, we're in the section of
5 the session where we would like to
6 invite the FDA panelist to come up and
7 they can take their place, their plates
8 are in place.

9 While they do that, let me just
10 warn you in response to the remaining
11 section here for our afternoon together,
12 we have in place four microphones
13 located on the floor. In order for
14 individuals to hear us all in the room
15 as well as for the captioner on the
16 videotape, I would really like to
17 encourage individuals, if you have a
18 question to please find your way to a
19 microphone and ask your question into
20 the microphone.

21 My name is Linda Brophy and I
22 will be monitoring this section of the
23 panel, and let me just quickly run down
24 our list of panelists who are from FDA.

1 We have Dr. Nancy Smith from CDER,
2 Dr. Janet Woodcock from CDER, we have
3 Susan Setterberg from ORA, and Douglas
4 Ellsworth from ORA.

5 So, if you would like to begin
6 now, if you have questions, please find
7 your way to a microphone and speak
8 slowly and clearly and we will have our
9 panelists here to engage in a
10 conversation.

11 SANDY HARRISON: Hi, my name is
12 Sandy Harrison. I'm a student at Temple
13 University School of Pharmacy. My
14 question is about direct to consumer
15 advertising for prescription drugs.
16 Dr. Woodcock mentioned how DeeDee Mac
17 (ph) does a very good job considering
18 the constraints in their resources and
19 for most prescription drugs the
20 promotional material would not review
21 until the product is promotionally
22 launched, but because of that, there can
23 be some problems afterwards and changes
24 may have to be made. It would seem that

1 that would be more costly for the
2 companies to have to go and revise their
3 ads. Perhaps, looking at the PDUFA
4 program and its success with user fees
5 for expedited review process, do you
6 think there could be some mechanism that
7 we could have for a user fee for
8 promotional materials so that they could
9 be reviewed in advance of the product
10 launch perhaps that may even save the
11 companies money?

12 JANET WOODCOCK: We will review
13 launch materials in advance of the
14 product launch, although there have been
15 complaints about the timeliness of that
16 review. And we have provided some user
17 fee funding in that area since that is a
18 premarketing activity. For post-market
19 advertisement, I think there would be
20 tremendous reluctance to have FDA
21 prereview and I don't think there would
22 be any enthusiasm for a User Fee Program
23 for that. In some ways, the message
24 gets out once the promotional material

1 is out there.

2 So, do you feel that generally,
3 some of the direct consumer information
4 is not balanced that's out there?

5 SANDY HARRISON: Yes, I think
6 it's not balanced. I think some of it
7 is not balanced and it's also confusing
8 for the general lay public, which
9 doesn't have a scientific background,
10 that the industry or people at FDA may
11 have. And I also think because of the
12 power of broadcast as a print media
13 these ads are very persuasive and it had
14 been mentioned before about opening a
15 dialogue with the patient and their care
16 giver, you've already created an
17 impression in a person's mind about the
18 products before you even get to speak
19 about it. That's what my concern is,
20 that things that may be misleading will
21 get out to the public, as it has already
22 been done.

23 JANET WOODCOCK: One of the
24 problems we've had is the brief summary

1 requirement. It's gibberish right now,
2 often, that is attached to the ad.
3 There is a requirement that a brief
4 summary of the risk and benefits and
5 everything be attached to the ad, and we
6 have great difficulty creating something
7 that would be more -- give more
8 information, you know, in lay language.
9 Yeah, it would be more user-friendly for
10 consumers in directed to consumer
11 advertising. I think that's a
12 challenge we're going to have to meet
13 somehow and figure out how to do that
14 because that labelling information is
15 fairly balanced, although I noticed it
16 doesn't include the indication, which is
17 very good.

18 But to get to your point, I
19 mean there are two sides to this, as
20 Jane Henney said. On one side, we know
21 that there's vast numbers of people in
22 this country who it's a sin of omission.
23 They are being harmed, we know, by not
24 being treated with safe and easily

1 available medicine to lower their
2 cholesterol to prevent recurrent
3 miocardialinfarction, etcetera,
4 etcetera.

5 On the other hand, there may be
6 people who are harmed by taking medicine
7 they don't really need or that are
8 inappropriate, and how we line our way
9 between those two people, is a very good
10 question.

11 LINDA BROPHY: Any other
12 questions?

13 JOHN VILLAUME: My name is John
14 Villaume. I'm from Sanofi
15 Pharmaceutical. I apologize, I've been
16 struggling on how to state this
17 precisely, but I can't. But it touches
18 on, I think, a lot of the recent
19 discussions, and that is concerns, risk
20 benefit evaluation, and especially in
21 the recent controversy about the adverse
22 experience reporting and withdraw of
23 drugs. And I just wondered whether, if
24 there's a problem or a weakness, it's

1 not so much identifying adverse
2 experience -- I think the FDA does that
3 very rapidly -- but rather it is knowing
4 what to do with them and managing
5 expectations so that you can weigh the
6 risks and the benefits in providing a
7 framework for doing that even for FDA
8 advisory committees, which struggle with
9 that kind of decision-making. I just
10 wondered and would like to ask
11 Dr. Woodcock if you can give us your
12 thoughts on that. Is there an effort to
13 revise labeling to present that better
14 so that you can better understand the
15 benefits of the drug and the risks?

16 JANET WOODCOCK: I'm glad you
17 asked that question. There are
18 certainly many efforts -- and if anybody
19 wants to chip in, please.

20 As you know, we recently
21 revised the OTC labeling in conjunction
22 with the industry, and I think that will
23 help consumers understand what's in the
24 products and the benefits and the risks

1 very well. We're going to try to do a
2 similar effort with the package insert
3 that's intended to communicate with the
4 health professionals. And we're going
5 to have to do that, again, through the
6 rule making. So, it will be quite a
7 long process but we're planning to
8 propose something on the package insert.

9 But the larger issue is how do
10 we, as health professionals, which many
11 of us in this room are, or manufacturers
12 or people who are in charge of producing
13 or testing or quality controlling
14 medicines, how do we manage that risk
15 and benefit balance all through the life
16 of the product from having it made to
17 having it taken by a patient? And as I
18 said, I think we need to have
19 conversation, and that's all the
20 different parties, about that issue, a
21 better framework.

22 We will be issuing a report in
23 a while, the FDA, as we have evaluated
24 and looked at this issue, and we have

1 some ideas for ourselves where we can do
2 better, the FDA can do better. As
3 Dr. Henney said, we only do a part of
4 this. We make sure the risks and
5 benefits are well described and honestly
6 communicated in the label and in the
7 advertising, we hope, and that's our
8 role. And we also make a decision, if
9 the benefits for the population outweigh
10 the risks then we will approve the drug
11 for that population. But once the drug
12 is out there, then it's the nurses and
13 the pharmacists and the prescribers and
14 everyone else is in charge of managing
15 those risks that are described and using
16 that information and making sure that
17 the individual person taking a drug,
18 that the benefits should outweigh the
19 risks. And we know there are risks; and
20 so, we also need to make sure, as health
21 professionals, that the people who take
22 medicine know those risks and are aware
23 of what they are assuming.

24 It seems like there are many

1 parts in this whole chain that need to
2 be strengthened and improved to maximize
3 the benefits in drugs and minimize the
4 harm although we know there is going to
5 be harm. So, I hope that, with our
6 report and so forth, we'll start a
7 conversation about this. That's what we
8 hope to do.

9 NANCY SMITH: I would like to
10 add that we, last summer, started a new
11 website where we're trying to post
12 information about all new products that
13 are approved in consumer-friendly
14 language. This was written following
15 the plain-language guideline and it is
16 designed so that a nonmedical, you know,
17 someone without a medical professional
18 background can understand.

19 We currently have posted all
20 products that have been approved since
21 January of 1998. There are 35 or 40
22 products now that are up there. We
23 realize, however, that this website will
24 not be as useful as it could be until we

1 get enough information on all products,
2 not just the ones approved since 1998.
3 So, we're now beginning an effort and we
4 have determined that the easiest or the
5 best way to go about this is to begin
6 with the most commonly prescribed
7 medications.

8 So, hopefully, with the next
9 three or four months, we will have
10 information up on the top ten products,
11 and then we will be adding to it,
12 sequentially, as often as we can.
13 Again, the constraints in doing this are
14 time constraints. The information is
15 written by pharmacists within the FDA,
16 it then has to be approved by the
17 medical division that approved the
18 product, it has to be looked over by
19 them, it then goes to DeeDee Mac (ph),
20 and they look it over because they want
21 to make sure that we don't say anything
22 that we would not allow the firm to say
23 about the products.

24 So, it not only has to be

1 written, but it has to go through two
2 levels of review so that it is
3 satisfactory to the medical division and
4 to DeeDee Mac, and so, it's a time
5 constraint getting more, but we are
6 trying to get more and more information
7 in consumer-friendly language which
8 should help patients themselves to be
9 able to weigh the risks and benefits for
10 themselves. As Dr. Woodcock said, the
11 agency weighs it on a population basis.
12 For this particular population does the
13 benefit outweigh the risk? But an
14 individual is looking at it from their
15 own prospective and it should help them.

16 JANET WOODCOCK: Well, I
17 appreciated the thoughts on the
18 over-the-counter switches as everyone
19 knows that the self-care and the ability
20 of people with access to medicine, and
21 it's a real important issue for the
22 population. So, it's been important to
23 me, I know that. Having other barrier,
24 an economic barrier and time barrier to

1 seeking care in getting an intervention
2 is difficult and it doesn't keep some
3 people from getting important care that
4 they need. And the question is, we have
5 to balance that against the risks of
6 people misusing products, which, of
7 course, occurs in the prescription realm
8 as well as the over-the-counter realm.
9 So, I appreciate the input and we will
10 certainly take that into consideration.

11 STAN REYNOLDS: Good afternoon.

12 Stan Reynolds from Pennsylvania

13 Department of Healthcare Laboratories.

14 One of the things that we're
15 occasionally involved in is testing food
16 when it's suspected of causing human
17 illness. And quite often, we get
18 questions from the public when someone
19 says, "I bought 'x' 'y' and 'z', I have
20 concerns about it. Who do I talk to?"
21 And one of things that we find
22 perplexing is that right now, there's
23 sort of niche line between the
24 responsibility of the FDA and the

1 Department of Agriculture when it comes
2 to foods. And you know we're never
3 really certain on a given food product
4 whether to refer the people to the FDA
5 or the Department of Agriculture.

6 What we would like to know, do
7 you think, at any time in the near
8 future, you two agencies will get
9 together and come up with some clear
10 scheme as to who is responsible for
11 what; like, say, the Department of
12 Agriculture, unprocessed food, the FDA,
13 processed food, something like that?
14 Because right now, it is really very
15 confusing. I'll leave it to the panel.

16 SUSAN SETTERBERG: I'll take a
17 more generalized food.

18 Actually, there is some
19 guidance out there as to who does what.
20 And, generally speaking, if it's
21 poultry, any kind of beef, the meats,
22 other than game meats, it's ours. There
23 gets to be confusion when you're talking
24 about things like pizza that has

1 pepperoni on it. It depends on how much
2 pepperoni.

3 But in any case, what I would
4 suggest to help immediately is that
5 anyone who has a complaint about a food
6 could call us through our consumer
7 complaint lines which are at each
8 district, and we will help them through
9 that quagmire. We are always interested
10 if they have a problem and we can help
11 them out. That's the best thing.

12 There is a lot of discussion
13 right now between USDA and FDA about
14 working together to be real clear about
15 who is going to do what where and making
16 sure that we're not redundant, who is in
17 a particular firm, we have set up
18 memorandum of understanding as to who is
19 going to do what where and, of course,
20 working with the states too. So, that
21 will get clarified more and more as we
22 work on the food safety initiative. We
23 work more closer together all the time,
24 but right now, I would suggest that

1 folks call the consumer and complaint
2 coordinators and we could work that out
3 for them.

4 PENNY GILES: One of the questions
5 that you asked us was to come up with
6 ideas on how the FDA can better allocate
7 their resources for the minimize of
8 public risk. And unfortunately, I don't
9 have any great ideas, but I was curious
10 as to what you were thinking on that
11 issue right now. I'm sure there's been
12 internal discussions and I'm curious as
13 to what the FDA thinks those resources
14 should be allocated.

15 JANET WOODCOCK: Could you tell
16 us your name and affiliation?

17 PENNY GILES: My name is Penny
18 Giles and I'm with Sheryclau (PH)
19 Corporation.

20 SUSAN SETTERBERG: Where we
21 think the allocations of our resources
22 should be, that's something we face all
23 the time and we make those judgments
24 almost every single day as we're trying

1 to decide what area we are going to go
2 look at today, what job we need to do
3 today, where crisis is, a lot of what
4 we've been doing lately is doing some
5 risk-based assessment priority setting
6 within all of our program areas. So, we
7 are attempting to hit the most important
8 things we can in every single program.

9 I think it has to be -- my
10 opinion is it has to be a distribution
11 with expertise in all areas that we
12 regulate. So, it's hard to pick any one
13 particular place, but it has to be based
14 on the impact on the health and the
15 welfare of the people we service. So,
16 that's not a specific answer, but that's
17 kind of how we look at it.

18 JANET WOODCOCK: I'd say that,
19 in CDER, we actually have looked at this
20 in some extent. And as I said in my
21 talk, it's very difficult. People are
22 really invested in whatever areas
23 they've been doing as far as their
24 importance and their essentiality to

1 health and it is very difficult for a
2 regulatory agency to determine the
3 effects of deterrence and how important
4 that is. Because you can always say,
5 well, there are no problems, but, oh,
6 that's because there's this tremendous
7 pressing so, if you cut it back, then
8 it's like speed limits or something.
9 You know, if you enforce the speed
10 limits then there are no wrecks, but
11 then, if you didn't enforce it, you
12 would have more problems. So clearly, I
13 would say that for medicines, most of
14 the most serious problems where there is
15 actually an injury and bodies in the
16 street, shall we say, is out in the use
17 of medicines in the community. That is
18 where the problems are, and people are
19 beginning to see that. I think that the
20 long time -- where drug review took a
21 very long time convinced the intention
22 was focused on the time of review and
23 the lack of speed of review and so
24 forth, and that was the subject of

1 discussion, but now it's really an issue
2 that is not an issue. So, people are
3 saying, well, these drugs are out there,
4 there are a lot of problems, there are
5 adverse there are medication errors,
6 there are unexpected adverse things of
7 drug interaction. We heard people
8 talking about this on the broadcast.

9 Now, that's more difficult to
10 deal with because we do not control many
11 of those things directly. Those are
12 things we are just players in; and
13 therefore, it is more difficult to
14 convince people that resources need to
15 be shifted in to those areas. And that
16 has long been my conviction and that is
17 what I think.

18 MICHAEL UMEN: Michael Umen of
19 Michael Umen Company. Just to reflect
20 back on the priority issues and where
21 the agency ought to focus, I did hear
22 Dr. Henney identify, at the beginning of
23 her presentation, by key areas of focus
24 beginning with -- following the FDAMA

1 mandates and ending up with aluminates
2 smoking amongst young people, and there
3 were three others in between that I
4 forgot, but at least there is some
5 overall agency directive there. But
6 I've become enamored of some of the
7 polls I've seen on television lately,
8 and in thinking out of the box, when you
9 ask the question of what action is being
10 proposed to enable FDA and its products.
11 Centers to focus resources on areas of
12 greatest risk to the public health, I
13 might say, why don't we ask them? Why
14 don't we iteratively consider some
15 polling? Because I know we, as health
16 care professionals seem to think we
17 know, but a lot of the way things get
18 misused or used, some kind of escape our
19 greatest guesses. So, some way of
20 asking them might be one way I proposed.
21 And I don't know what specific way, but
22 let's ask them.

23 Another comment I'd offer just
24 in thinking about what I've heard today

1 and reflecting on another one of the
2 questions specifically about what action
3 to be proposed for education of the
4 public about the concept of balancing
5 risk against benefits and public health
6 decision-making.

7 I've been involved in the drug
8 development approval business for about
9 25 years and I haven't seen too many
10 drugs that have been approved that have
11 been slam dunk no-brainers, this one is
12 absolutely a clean winner, no risks
13 benefits glaringly outweighing any
14 perceptible risk. They're often very
15 fine lines, and that causes some of
16 their business uncertainty and it also
17 causes some of the uncertainties they
18 think that the public thinks. So, I
19 think the public needs to be clearly
20 made more aware of the reality of this.

21 I've been impressed by my
22 mother-in-law, who always asks me, "did
23 you read this or did you read that?"
24 She asked me, about ten years ago, "did

1 you read The Strong Medicine?" That was
2 a pretty eye-opening account of one
3 novelists view of how drugs get
4 developed and misapproved. She then
5 asked me to read Miracle Cure, which was
6 another very interesting one. And then
7 she asked me if I saw a particular
8 episode of Quincy, and at the time that
9 Tourette's syndrome was being raised to
10 the level of interest and it was --
11 actually, it went to the drug
12 regulations. So, I think we need a good
13 movie and some very good television
14 documentaries that are in a high level
15 of visibility to put the reality into
16 some perspective because I think the
17 public has a really generally
18 misunderstood perspective that
19 everything is absolutely safe and
20 absolutely is going to work on
21 everybody, but that's just not the
22 reality and I think high visibility
23 approaches, media directed may be not
24 within the FDA's budget but, may be

1 what's necessary.

2 NANCY SMITH: We've been
3 thinking about a lot of these issues.
4 And back to your first question about
5 polling people, one of the things we've
6 been thinking about lately is trying to
7 do a survey to really determine where
8 people get their medical information.
9 Do they get it, as physicians hope, I
10 guess, from talking with their health
11 care providers and their physicians, or
12 do they get it from TV shows and books
13 that they read? And I think, again, in
14 doing any sort of -- I'm a statistician
15 in my background -- in doing any sort of
16 logical, correct sampling procedure is
17 going to be quite expensive. And I
18 think, if we're going to do this, we
19 need to do it right so that we can be
20 confident in the results. But I think,
21 in this day of managed care when
22 physicians' time is limited to such a
23 short period that they can spend on the
24 patient, they don't have time to go into

1 the details that maybe the family
2 physician did 50 years ago. And we have
3 to figure out where people are getting
4 their information and the areas where we
5 could make a difference, where we could
6 get unbiased information. I think many
7 physicians get their information about
8 the products from the detailed people
9 that come around from the pharmaceutical
10 companies. And while I certainly would
11 never say that that's misleading, it's
12 certainly not completely unbiased, I
13 think we can all see. And physicians
14 that are so very busy don't have time to
15 weigh the differences between several
16 products that they might prescribe for a
17 particular individual, so they often
18 take the last one they've heard -- you
19 know, prescribe the last one they heard
20 about or something of this nature. So,
21 we need to really find out, not just for
22 the consumers about how they get their
23 information but also from all the health
24 care providers so that we can do a

1 better job of educating all of them.

2 LINDA BROPHY: Any other
3 questions?

4 TOM KIRSCH: My name is Tom
5 Kirsch. I'm from Johnson & Johnson. I
6 have a comment and then perhaps a
7 question.

8 We heard earlier one of the
9 presenters challenge the FDA try to live
10 up to a perhaps more intense inspection
11 regimen, and I really have to comment
12 about that because, over the last eight
13 or nine years, FDA introduced a process
14 called a Preapproval Inspection Process.
15 And within my own company, over that
16 eight-year period, we would have had
17 perhaps four FDA inspections, if we look
18 at a usual every-two-year kind of
19 surveillance program. In actuality,
20 we've had over 50 preapproval
21 inspections, and I wanted to make sure
22 that the record reflected that. And
23 this has probably consumed maybe a
24 hundred fifty to two hundred days of

1 inspection time which heretofore would
2 have been -- if you would have thought
3 of a GNP or surveillance inspection of
4 being approximately five days or perhaps
5 even ten days, it would have been 20 to
6 40 days of inspection. So, I think that
7 certainly, on behalf of my own
8 experience with my own company -- and
9 we're only one company out of 180
10 companies at Johnson and Johnson -- we
11 certainly feel that the inspections have
12 been very rigorous. Of course, we're
13 dealing with two district offices that
14 are known to be very rigorous, namely in
15 Philadelphia and the Newark district
16 office.

17 The other comment that I wanted
18 to ask, and perhaps someone like Doug
19 Ellsworth would maybe want to comment,
20 I'm wondering if the agency has any
21 ideas or any thoughts about why the
22 first-party audit concept has really not
23 caught on, to my knowledge, I mean this
24 is not really continuing to be acted

1 upon by industry.

2 DOUGLAS ELLSWORTH: Well, I
3 think, with respect to the first-party
4 audit program, I think the industry
5 didn't really see any advantage to
6 entering into that program, but let me
7 just say one thing. You mentioned the
8 number of preapprovals and how many GNP
9 inspections you already had. We're
10 looking at that whole issue of
11 inspections, the field and seat are you
12 will inspect in looking at how we can do
13 it more effectively and efficiently and
14 drawing an appropriate balance between
15 product specific preapproval type
16 inspections, in general, GNP system
17 inspections. How to do those in the most
18 effective way and incorporate both so
19 we're maybe not in your firm 150 times
20 in one year and that we can rely more on
21 some of the general GNP findings that we
22 have. So, we're working on that. And I
23 think that is probably, for us, in terms
24 of risk-based using our resources

1 appropriately, the things that we need
2 to do first to get our act you will
3 inspect and make sure we're doing the
4 best we can and then see what we can do
5 with some of these other types of
6 pilots. That's my personal feeling.

7 PAUL G. KING: Since we've
8 opened Pandora's box, this is Dr. King
9 and I'd like to ask a simple question.

10 Do you count the PAI
11 inspections as part of the number of
12 inspections you do towards your
13 compliance goals?

14 DOUGLAS ELLSWORTH: You mean
15 the statutory compliance goals?

16 PAUL G. KING: Yes.

17 DOUGLAS ELLSWORTH: Not that I'm aware
18 of, no.

19 PAUL G. KING: So, again, so
20 what you've said -- you're essentially
21 saying to the public is, if people pay
22 for the inspections which is what the
23 preapprovals are paid by the companies,
24 essentially, as part of the PDUFA

1 program, you'll inspect them as much as
2 you want. Similarly, if somebody is
3 under a consent decree, you will inspect
4 them like crazy. The rest of the
5 industry, you'd inspect, what, 23
6 percent this year, and 27 percent last
7 year?

8 First of all, I only raised the
9 issue of inspection as one of the areas
10 where the agency deliberately doesn't
11 comply with the law. The point I tried
12 to make was not that you do more
13 inspections or whatever, that you do
14 good science, good regulatory
15 compliance. And I don't mean just in
16 the inspection, I mean in the approval
17 process. I can cite many instances by
18 name, if necessary, but just in general,
19 where the agency has approved
20 applications where false tests were
21 submitted or where the product was
22 submitted, where it was only formulated
23 to provide 98 percent of the "label
24 claim" and yet those were approved. So,

1 I want the good science, I want the
2 people to understand the regulations.
3 That's the key message I've attempted to
4 bring to the agency.

5 And ,as not a real
6 statistician, but as one who certainly
7 understands statistics, I would hope,
8 that your risk-basing assessment, that
9 you start having people that do, because
10 I see people making decisions on risks
11 that don't really understand statistics
12 and I see statisticians working for the
13 industry deliberately skewing those same
14 statistics to help the agency make the
15 "right" decision. I do mean
16 deliberately. I've been involved in a
17 case where somebody, to get you people
18 to approve a certain weight-filling
19 range for a product, grouped the data
20 until the final dispersion was monomodal
21 and then exhibited that data to you. Of
22 course, you did approve the
23 weight-filling range as part of that new
24 drug application but that resulted in

1 the patients all getting less product
2 than they thought they were getting
3 based on the label claim. You know
4 that's very interesting when you have
5 agencies driven by quality initiatives.

6 I see the medical people
7 talking about QSR, I hear the agency
8 starting to talk about quality systems,
9 but I don't see them doing much about it
10 and I see them doing the wrong things.
11 Yes, I think it's great to have -- you
12 need better science. People need to
13 apply better science. They need to
14 understand the science that they're
15 applying and the regulations. So, do it
16 right. And Dr. Woodcock, I want to
17 thank you for not appreciating my
18 comments. At least you heard them.

19 LINDA BROPHY: Well, at this
20 point, I think we're ready to close our
21 session. I think we've exhausted all of
22 the questions from the audience here.

23 Thank you for your attention.
24