UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLUMBIA

UNITED STATES OF AMERICA,

PLAINTIFF,

: C.A. NO. 98-1232 V.

MICROSOFT CORPORATION,

DEFENDANT.

STATE OF NEW YORK, ET AL.,

PLAINTIFFS,

٧. : C.A. NO. 98-1223

MICROSOFT CORPORATION,

DEFENDANT.

MICROSOFT CORPORATION,

COUNTERCLAIM-PLAINTIFF, :

V.

DENNIS C. VACCO, ET AL.,

COUNTERCLAIM-DEFENDANTS. : JANUARY 13, 1999 ----- WASHINGTON, D.C.

VOLUME 37-B

TRANSCRIBED DEPOSITION EXCERPTS

COURT REPORTER:

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(DEPOSITION	EXCE	RPTS	OF	BRUCE	JACOBSEN.)
В	MS.	HALI	፯:			

- Q. WHAT LED TO THE NEGOTIATIONS FOR THE CONTRACT IN JUNE OR JULY OF 1997?
- A. IT WAS THE FACT THAT WE RECEIVED AN ANONYMOUS PHONE CALL TELLING US THAT MICROSOFT WAS ACQUIRING VXTREME.
- Q. AND VXTREME IS A FIRM, I BELIEVE YOU TESTIFIED, THAT DOES VIDEO STREAMING?
 - A. CORRECT.
- Q. AND HOW DID THAT LEAD YOU TO WANT TO NEGOTIATE A CONTRACT WITH MICROSOFT?
- A. WE WEREN'T ENTIRELY SURE WHAT
 MICROSOFT'S STRATEGY AND GOALS WERE IN THE
 STREAMING MEDIA AREA. THE FACT THAT THEY WERE
 ACQUIRING VXTREME MEANT THAT THEIR GOALS AND
 AMBITIONS WERE MORE AGGRESSIVE. WE DECIDED THAT
 WE WANTED TO SEE IF WE, TOO, COULD STRIKE A
 FUNDAMENTAL RELATIONSHIP WITH MICROSOFT.
- Q. AND WHEN YOU SAY YOU A FUNDAMENTAL RELATIONSHIP WITH MICROSOFT, WHAT DO YOU MEAN?
- A. OUR BUNDLING AGREEMENT WAS FOR A FINITE PERIOD OF TIME AND ONLY INVOLVED OUR PLAYER TECHNOLOGY. IT DID NOT INCLUDE OUR SERVING AND ENCODING TECHNOLOGIES.

1	Q. SO, WAS IT YOUR EXPECTATION THAT YOU
2	WOULD TRY TO GET A CONTRACT WITH MICROSOFT THAT
3	COVERED ALL THREE TYPES OF TECHNOLOGY THAT
4	REALNETWORKS PRODUCES?
5	A. WE HAD TWO PRIMARY GOALS: ONE WAS TO
6	LENGTHEN OUR PLAYER DISTRIBUTION; THE OTHER WAS
7	TO SEEK FROM MICROSOFT TO INCLUDE BOTH OUR SERVER
8	AND ENCODING TECHNOLOGIES AS ELEMENTS OF THEIR
9	PRODUCT LINE.
10	(EXCERPT.)
11	Q. I WOULD ASK YOU TO TURN TO PAGE THREE
12	OF TRIAL EXHIBIT 1369.
13	A. YES.
14	Q. THIS IS A FAIRLY LONG PARAGRAPH. IN
15	PARTICULAR, I'M INTERESTED IN THE LAST TWO
16	SENTENCES.
17	CAN YOU TELL ME WHAT YOUR UNDERSTANDING
18	IS OF THE IMPACT ON REALNETWORKS OF THOSE LAST
19	TWO SENTENCES.
20	A. WELL, THE SENTENCESTHE PARAGRAPH
21	DISCUSSES OUR SUPPORT OF DIRECTSHOW, DIRECTDRAW,
22	AND SUBSEQUENT TECHNOLOGIES FOR DISPLAYING
23	MULTIMEDIA CONTENT.
24	IT STATES THAT IF WE AGREE TO SUPPORT A

COMPETING TECHNOLOGY FROM SUN OR

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MICROSOFT -- EXCUSE ME -- FROM SUN OR NETSCAPE WHICH PERFORMS SUBSTANTIALLY THE SAME FUNCTION AS THE MICROSOFT TECHNOLOGIES, THAT WE WOULD THEN HAVE TO GO ENGAGE IN, QUOTE, GOOD-FAITH EXECUTIVE-LEVEL DISCUSSIONS, UNQUOTE.

SO, IN ESSENCE, MICROSOFT HAS RIGHTS OF FIRST DISCUSSION IF WE'RE GOING TO GO SUPPORT SOMETHING THAT WOULD COMPETE WITH DIRECTDRAW OR DIRECTSHOW.

THE IMPACT ON US IS TO PUT A SPEED BUMP IN DISCUSSIONS WITH SUN OR NETSCAPE BECAUSE BEFORE WE COULD CONCLUDE AN AGREEMENT WITH SUN OR NETSCAPE, WE WOULD HAVE TO GO TO MICROSOFT TO HAVE DISCUSSIONS WITH THEM, WHICH WOULD DO TWO THINGS: SLOW DOWN OUR ABILITY TO CONCLUDE AN AGREEMENT WITH SUN OR NETSCAPE, AND, FRANKLY, IF SUN OR NETSCAPE EVEN BECAME AWARE OF THOSE DISCUSSIONS, HAVE THOSE COMPANIES QUESTION WHETHER REALNETWORKS WAS A FREE AGENT IN THE MARKET, OR IT WAS BEHOLDING TO MICROSOFT IN WAYS THAT HAD NOT BEEN PUBLICLY DISCUSSED.

ο. AND AT THAT TIME THAT THIS CONTRACT WAS NEGOTIATED, DID SUN MICROSYSTEMS HAVE ANY PROGRAMMING INTERFACE THAT WAS SUBSTANTIALLY THE SAME AS DIRECTDRAW OR DIRECTSHOW, THE MICROSOFT

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TECHNOLOGY?

- A. I THINK YOU'D REALLY HAVE TO ASK SUN OR MICROSOFT FOR THE MOST EXPERT OPINION. IN MY OPINION, IT WOULD BE A JUDGMENT CALL IF AT THAT TIME PERIOD THEY DID. SUBSEQUENTLY, THEY DO HAVE SOMETHING THAT'S COMPETITIVE.
- Q. AND WHAT ABOUT NETSCAPE? DID THEY HAVE SOMETHING THEN THAT WAS COMPETITIVE?
 - A. I DON'T THINK SO.
- Q. DOES NETSCAPE HAVE SOMETHING COMPETITIVE TODAY?
 - A. I DON'T THINK SO.
- Q. IS IT YOUR UNDERSTANDING, MR. JACOBSEN,
 THAT THIS PARAGRAPH 4.1 PERMITS YOU TO GO AHEAD
 WITH SUN OR NETSCAPE COMPETING TECHNOLOGY?

MR. O'BRIEN: OBJECTION, TO THE EXTENT IT CALLS FOR HIM TO JUST RE-READ THE PARAGRAPH.

I MEAN, THE LANGUAGE IS THERE, BUT GO AHEAD.

BY MS. HALE:

O. I'LL REPHRASE THE QUESTION.

DOES THE LANGUAGE THAT YOU SEE IN THE

LAST TWO SENTENCES OF THE CONTRACT SUGGEST TO YOU

THAT YOUR REQUIREMENT OF ENGAGING IN GOOD-FAITH

DISCUSSIONS WITH MICROSOFT COULD BE NECESSARY IF

YOU WERE PLANNING TO REPLACE OR USE THESE SUN

MICROSYSTEMS OR NETSCAPE TECHNOLOGIES IN PLACE OF MICROSOFT?

MR. O'BRIEN: OBJECTION TO FORM. AND AGAIN, TO THE EXTENT IT CALLS FOR HIM TO JUST READ THE LANGUAGE, I OBJECT ON THAT GROUND, TOO.

THE WITNESS: THE LANGUAGE SAYS, "IF
THE PARTIES ARE UNABLE TO REACH A COMPROMISED
SOLUTION WITHIN A REASONABLE PERIOD OF TIME, PN
MAY CHOOSE TO USE AN ALTERNATIVE TO DIRECTSHOW OR
DIRECTDRAW IN THAT PARTICULAR INSTANCE." THE
SENTENCE JUST STOPS THERE, IN "THAT PARTICULAR
INSTANCE."

SO, MY UNDERSTANDING IS THAT WE HAD TO TALK TO MICROSOFT. MICROSOFT WOULD TRY TO FIGURE OUT SOME SOLUTION SO THAT WE WOULD GET WHAT WE WANTED IN TERMS OF END-USER BENEFIT WITHOUT USING A COMPETING TECHNOLOGY. IF THEY COULD PROPOSE SUCH A SOLUTION, THEN WE WOULD USE IT. IF THEY COULDN'T FIGURE OUT A SOLUTION LIKE THAT, THEN WE WOULD HAVE THE RIGHT TO USE SOMETHING FROM SUN OR NETSCAPE AS AN ALTERNATIVE TO DIRECTSHOW OR DIRECTDRAW.

WE ALSO ASSUMED AT THE TIME THAT IF
THIS REMAINED AN AREA OF HIGH INTEREST TO
MICROSOFT IN THE INDUSTRY, AND WE ANNOUNCED THAT

WE WERE GOING TO CEASE SUPPORTING MICROSOFT
TECHNOLOGY, THAT THAT WOULD HAVE MICROSOFT ENGAGE
IN SOME SERIOUS DISCUSSIONS IN BETWEEN CARROTS
AND STICKS TO TRY TO GET US NOT TO DO THAT.

BY MS. HALE:

- Q. AND WHAT IS YOUR UNDERSTANDING AS TO WHY SUN MICROSYSTEMS WAS NAMED, BASICALLY, IN THIS LANGUAGE? IT APPEARS AT THE BOTTOM OF PAGE THREE OF EXHIBIT 1202.
- A. THE TWO MAJOR COMPETITORS FOR MICROSOFT ON THE CLIENT SIDE AT THAT PERIOD OF TIME WERE SUN, PARTICULARLY WITH ITS JAVA SYSTEM, AND NETSCAPE WITH ITS BROWSER. SO, THOSE WERE THE TWO FOREMOST COMPETITORS AGAINST, REALLY, MICROSOFT WINDOWS AND--WELL, AGAINST MICROSOFT'S WINDOWS.

THOSE COMPANIES HAD POSITIONED THEMSELVES AS POTENTIALLY BEING FUTURE ALTERNATIVES TO WINDOWS.

- Q. AND WHEN YOU SAY "WINDOWS," YOU'RE
 REFERRING TO THE OPERATING SYSTEM, THAT THEY
 WOULD BECOME COMPETITORS TO MICROSOFT'S OPERATING
 SYSTEM?
 - A. CORRECT.
 - Q. AND HOW WOULD YOUR SUPPORTING--"YOUR"

BEING REALNETWORKS--SUPPORTING A PROGRAM

INTERFACE PUBLISHED BY EITHER OF THOSE TWO

COMPANIES CONTRIBUTE TO THEIR BEING COMPETITORS?

A. THREE MAIN WAYS: ONE, IT WOULD MEAN
THAT END USERS COULD USE THE REALPLAYER, WHICH IS
ONE OF THE TWO OR THREE MOST POPULAR PIECES OF
SOFTWARE ON THE INTERNET.

TWO, IT MEANS THAT INDUSTRY OBSERVERS
WOULD NOTE THAT ONE OF THE MAJOR SOFTWARE
APPLICATION COMPANIES WAS SUPPORTING AN OPERATING
SYSTEM THAT COMPETES WITH MICROSOFT WINDOWS SO
OTHER PEOPLE MAKING SIMILAR CHOICES MIGHT CHOOSE
TO FOLLOW THE SAME PATH AS REALNETWORKS.

THIRD, WE PROVIDE VALUABLE FEEDBACK TO SUN OR NETSCAPE OR WHOEVER WHAT WE NEEDED IN AN OPERATING SYSTEM AND HOW THEY COULD IMPROVE THEIR WORK.

(EXCERPT.)

- Q. ARE THERE PARTS OF THE REALNETWORKS
 TECHNOLOGY THAT COULD BE CONSIDERED A PLATFORM?
- A. WELL, I GUESS--WE DO NOT POSITION OUR
 PRODUCTS AS A PLATFORM. I GUESS ONE COULD
 CONSIDER IT AS A PLATFORM, BUT THAT'S NOT HOW WE
 POSITION IT, OR HOW MOST PEOPLE VIEW OUR
 PRODUCTS.

(EXCERPT.)

- Q. AT ANY TIME, HAVE YOU HAD DISCUSSIONS WITH ANYONE FROM MICROSOFT THAT LED YOU TO BELIEVE THAT MICROSOFT HAD AN EXPECTATION THAT REALNETWORKS WOULD CEASE TO BE A COMPETITOR IN MEDIA STREAMING?
- A. I'VE HAD CONVERSATIONS WHERE I'M NOT SURE IF IT'S THE EXPECTATION, BUT THE HOPE AND DESIRE OF THE MICROSOFT PERSON WAS THAT WE WOULD CEASE TO BE A COMPETITOR OF THEM IN WHAT WE CALL THE CORE OR THE FUNDAMENTAL MEDIA STREAMING AREA, AND THAT WE WOULD FOCUS OUR EFFORTS IN VALUE-ADDED AREAS.
- Q. WELL, FIRST OF ALL, DEFINE YOUR TERM OF CORE MEDIA STREAMING AREA.
- A. WELL, IN SOME WAYS, THE EASIEST

 DEFINITIONS ARE ACTUALLY IN THE CONTRACT, BECAUSE

 WHAT WE LICENSED TO MICROSOFT IS DESCRIBED AS

 CORE OR FUNDAMENTAL.

THE CORE IS THE BASIC CAPABILITY FOR AN END USER TO BE ABLE TO CLICK ON AN INTERNET LINK AND HAVE IT PLAY BACK AUDIO OR VIDEO. SO IT'S THE FUNDAMENTALS, IF YOU LIKE, OF PLAYING BACK AUDIO OR VIDEO OVER THE INTERNET. SO THAT WOULD INCLUDE THE BASIC COMPRESSION AND DECOMPRESSION

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TECHNOLOGY; IT WOULD INCLUDE THE BASIC TECHNOLOGY
TO HAVE THE CLIENT AND THE SERVER ESTABLISH
COMMON LANGUAGE TO SPEAK TO EACH OTHER; AND IT
WOULD INCLUDE A TECHNOLOGY TO MAKE UP FOR
TRANSMISSION ERRORS THAT WERE ENCOUNTERED AS THE
MATERIAL WAS BROADCAST OVER THE INTERNET.

- Q. AND HOW MANY SUCH CONVERSATIONS DO YOU
 RECALL HAVING WITH MICROSOFT PEOPLE ABOUT
 REALNETWORKS'S CONTINUING TO BE ABLE A COMPETITOR
 IN THIS CORE AREA?
 - A. MYSELF PERSONALLY?
 - Q. YES.
 - A. ONE IN-DEPTH ONE, ONE VERY CASUAL ONE.
- Q. AND WHO WAS THE IN-DEPTH CONVERSATION WITH?
 - A. BOB MUGLIA.
 - Q. AND WHEN WAS THAT?
 - A. THAT WAS IN JULY OF '97.
- Q. AND WHAT WAS THE CONTEXT OF THE CONVERSATION WITH MR. MUGLIA?
- A. BOB HAD NOT BEEN INVOLVED IN

 NEGOTIATING THE FIRST CONTRACT BECAUSE HE WAS

 EITHER ON VACATION OR A PERSONAL LEAVE FROM

 MICROSOFT, SO I BELIEVE HE WAS OUT OF THE

 COUNTRY. AND THOUGH HE NEGOTIATED SIGNIFICANT

ELEMENTS OF THE SECOND CONTRACT, THE BASIC
STRUCTURE OF THE SECOND CONTRACT HAD BEEN
ESTABLISHED BETWEEN THE PARTIES AND DURING
DISCUSSIONS ON SOME OF THE LANGUAGE OF THE FIRST
CONTRACT.

SO, IN CONVERSATIONS WITH BOB WHEN WE WERE DISCUSSING THE ANNOUNCEMENT STRATEGY FOR THIS, HE SAID HE WOULD LIKE TO COME OVER AT SOME POINT TO REALNETWORKS AND JUST HAVE A DISCUSSION WITH ME ABOUT THE LAY OF THE LAND, HOW THE COMPANIES WOULD DEAL WITH EACH OTHER, COEXIST IN THE FUTURE ONCE THIS DEAL HAD BEEN SIGNED AND ALSO ANNOUNCED.

- Q. AND WHAT IS IT THAT HE SAID THAT GAVE
 YOU THIS UNDERSTANDING ABOUT MICROSOFT'S
 EXPECTATIONS REGARDING REALNETWORKS AS A
 COMPETITOR?
- A. WELL, TO PUT IT BRIEFLY, WE STARTED THE CONVERSATION AFTER SUCH NICETIES, WITH BASICALLY SAYING, "HEY, LET'S DISCUSS THE LAY OF THE LAND, WHAT'S GOING ON IN, YOU KNOW, REALLY THE SOFTWARE BUSINESS, AND WHAT'S MICROSOFT UP TO THESE DAYS."

 AND SO BOB BASICALLY EXPLAINED THAT, OBVIOUSLY, MICROSOFT SEEKS TO BE THE UNDOUBTED LEADER IN THE OPERATING SYSTEM SPACE, AND THAT THEY HAD ALSO

CONCLUDED THAT VARIOUS PRODUCTS THAT

TRADITIONALLY GET THEIR APPLICATIONS, LIKE

MICROSOFT WORD, WERE REALLY PART AND PARCEL OR

PART OF THE OPERATING SYSTEM, AS FUNDAMENTAL TO

MICROSOFT'S POSITION IN THE OPERATING SYSTEM AS

WINDOWS ITSELF, BECAUSE FROM AN END USER'S

PERSPECTIVE, WHAT OPERATING SYSTEMS ALLOW ONE TO

DO IS TO SEE TEXT OR SEE GRAPHS IN EXCEL, AND

THAT IF MICROSOFT LOST ITS POSITION IN BEING ABLE

TO GO DISPLAY TEXT OR DISPLAY NUMBERS, THAT WOULD

THREATEN ITS WINDOWS FRANCHISE.

MICROSOFT VIEWED VIDEO--HE REALLY EXPRESSED HIS
PERSONAL ENTHUSIASM FOR VIDEO AS BEING ONE OF THE
MOST CRUCIAL THINGS THAT END USERS WOULD
EXPERIENCE IN PERSONAL COMPUTERS DURING THE NEXT,
YOU KNOW, FIVE YEARS, TEN YEARS, BECAUSE, IN HIS
VIEW, A VIDEO, A, IS A VERY COMPELLING TYPE OF
VIEWING MATERIAL; AND B, PEOPLE ARE STARING AT PC
MONITORS, SO IT WOULD BE NATURAL FOR THEM TO WANT
TO SEE SOMETHING THAT WAS VIDEO.

HE EXPLAINED THAT MICROSOFT BASICALLY
HAD WON MOST OF THE OPERATING SYSTEM WARS, THAT
THE ONLY PEOPLE WHO REMAINED THREATS WERE ORACLE
AND SUN, AND THAT THEY WERE TRYING TO REDUCE THE

ECONOMIC VIABILITY OF THOSE COMPANIES SO THEY
WOULDN'T HAVE THE WHEREWITHAL TO INVEST AND
POSITION THEMSELVES AS OPERATING SYSTEM
COMPETITORS OF MICROSOFT.

HE USED ADOBE AS AN EXAMPLE OF A
COMPANY THAT HAD BEEN IN SORT OF THE OPERATING
SYSTEM VIS-A-VIS POSTSCRIPT, HAD EXITED, HAD SOME
OPERATING SYSTEM PRETENSES, OR SOME WORD LIKE
THAT, OR PRETENSIONS, WITH ITS ACROBAT STUFF, BUT
THAT WAS BASICALLY BEING CHASED OUT OF THE SPACE.

AND THEN HE BASICALLY SAID, "HEY, WHAT
WE WANT YOU TO DO IS TO BE LIKE A
PEOPLESOFT"--AND I'LL EXPLAIN WHAT A PEOPLESOFT
IS IN A SECOND--"BUT BE LIKE A PEOPLESOFT, ADD
VALUE ON CORE MICROSOFT TECHNOLOGIES, IN WHICH
CASE WE'LL BE A GREAT FRIEND; WE'LL DO EVERYTHING
WE CAN TO SUPPORT YOU.

"ON THE OTHER HAND, IF YOU TRY TO DO
THE FUNDAMENTALS OF STREAMING AUDIO AND VIDEO,
THEN WE WOULD VIEW YOU AS A CORE COMPETITOR AND
USE ALL OUR RESOURCES TO HURT YOU IN YOUR CORE
BUSINESSES."

PEOPLESOFT IS A CASE IN POINT OF A SUCCESSFUL COMPANY THAT DOES APPLICATIONS LIKE HR TOOLS, BUT IT BUILDS ITS PRODUCTS ON TOP OF OTHER

PEOPLE'S DATABASES LIKE ORACLE, SO MICROSOFT
VIEWS THEM AS A COMPANY THAT'S NOT THREATENING A
CORE PART OF THE COMPUTING ENVIRONMENT LIKE
DATABASES, BUT THAT BUILDS VALUE ADDED; AND
THEREFORE, THEY CAN BE A FRIEND OF MICROSOFT,
WHEREAS ORACLE, BECAUSE THEY COMPETE IN THE CORE
SPACE LIKE DATABASES, IS VIEWED AS A RIVAL OF
MICROSOFT AND A COMPANY TO BE TARGETED.

- Q. AND WHAT WAS YOUR REACTION TO THESE THINGS THAT MR. MUGLIA SAID TO YOU?
- A. WELL, PERSONALLY I WAS A LITTLE BIT

 SURPRISED THAT ROB--EXCUSE ME, BOB--WAS SO

 DIRECT. IT WAS SURPRISING TO ME HOW THEY

 WERE--THEY WERE POSITIONING KEY APPLICATIONS LIKE

 WORD AS REALLY ALMOST BEING PART OF THE OPERATING

 SYSTEM, THOUGH I UNDERSTOOD THE LOGIC OF THAT

 POSITION.

WHAT I DID ORALLY WITH BOB, JUST TO

MAKE SURE I UNDERSTOOD BASICALLY AND TO CONTINUE

THE DISCUSSION GOING AHEAD, WAS TO SAY, "SO WHAT

YOU'RE ASKING IS FOR US TO ABANDON CORE STREAMING

AUDIO AND VIDEO," OR WHAT I TEND TO CALL THE

PLUMBING OF STREAMING MEDIA, "AND BUILD OUR STUFF

ON TOP OF NETSHOW," AND HE SAID "YES," OR

SOMETHING TO THAT EFFECT.

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1	AND I SAID, "WELL, HERE'S WHY I DON'T
2	THINK IT MAKES SENSE FOR REALNETWORKS TO DO THIS
3	AT THIS TIME. IT MAY MAKE SENSE TO DO IT IN TWO
4	OR THREE YEARS AS THE INDUSTRY UNFOLDS AND AS
5	REALNETWORKS CONTINUES TO GROW AS A COMPANY, BUT
6	IT WOULDN'T MAKE SENSE AT THIS PERIOD OF TIME TO
7	DO THAT."
8	Q. WHAT WAS HIS RESPONSE TO YOUR SAYING IT
9	DIDN'T MAKE SENSE TO DO IT AT THIS TIME?
10	A. THE DISCUSSION WAS ALWAYS CIVIL, AND,
11	TO BE HONEST, THERE WAS NO RESPONSE THAT'S
12	PARTICULARLY MEMORABLE TO ME.
13	(EXCERPT.)
14	BY MS. HALE:
15	Q. IF YOU WOULD TAKE A LOOK AT THE
16	DOCUMENT THAT'S BEEN MARKED AS TRIAL
17	EXHIBIT 1368.
18	A. (THE WITNESS COMPLIES.)
19	Q. CAN YOU TELL ME WHAT THIS DOCUMENT IS.
20	A. YEAH. THAT'S THE NOTES I WROTE OF THE
21	BOB MUGLIA CONVERSATION.
22	Q. AND I BELIEVE YOU TESTIFIED THAT YOU
23	WROTE THEM AFTER THE CONVERSATION?
24	A. UH-HUH.

Q. HOW LONG AFTER?

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A. I BELIEVE THAT NIGHT.

- Q. AND WHY DID YOU WRITE NOTES FROM THAT CONVERSATION?
- A. AS YOU ALL KNOW, SINCE YOU HAVE ACCESS
 TO ALL MY DOCUMENTS, I WROTE UP, EITHER AS WORD
 DOCUMENTS OR AS E-MAIL MESSAGES, ALL
 CONVERSATIONS THAT I THOUGHT WERE CRUCIAL
 CONVERSATIONS BETWEEN REALNETWORKS AND MICROSOFT.
 I THOUGHT THAT WAS A GOOD BUSINESS PRACTICE FOR
 SEVERAL REASONS.
 - Q. AND WHAT ARE THOSE REASONS?
- A. ONE, OUR RELATIONSHIP TO MICROSOFT WAS CRUCIAL. HAVING WRITTEN SUMMARIES SO WE'D REALLY REMEMBER WHAT HAD GONE ON IN THE CONVERSATIONS WAS A LARGE BENEFIT.

TWO, WE WERE UNDER DOJ INVESTIGATION
VIS-A-VIS OUR RELATIONSHIP WITH MICROSOFT, SINCE
BOB HAD SUGGESTED, IN ESSENCE, THAT WE SORT OF
DIVIDE AND CONQUER THE MARKET, AND I KNOW THAT
THE DOJ IS SORT OF SENSITIVE TO THESE THINGS.
BASED ON PRIOR DISCUSSIONS WITH THE DOJ, I
THOUGHT IT WAS GOOD TO WRITE DOWN THAT IT WAS AN
OFFER THAT WE HAD PASSED ON.

THIRD, MICROSOFT, FRANKLY, HAS
SOMETIMES HAD CONTENTIONS WITH PARTNERS--EXCUSE

ME--NOT WITH PARTNERS, WITH COMPANIES IT HAS
AGREEMENTS WITH, SUN, JAVA, DOJ CONSENT
AGREEMENT--SO, FOR THE THIRD REASON, I THOUGHT
HAVING SUMMARIES OF WHAT WE HAD AGREED TO AND
WHAT CONVERSATIONS WERE WOULD BE A GOOD IDEA IN
CASE WE EVER HAPPENED TO BE IN A SITUATION WHERE
WE WERE IN AN ADVERSARIAL SETTING.

- Q. AND THE HANDWRITTEN NOTES IN THE UPPER RIGHT-HAND CORNER, DO YOU RECOGNIZE THOSE?
- A. WELL, THERE'S SOME ON THE EXTREME RIGHT WHICH SAYS, "BRUCE JACOBSEN NOTE TO HIS FILE 7/97." THAT'S NOT MY HANDWRITING. AND THEN THERE'S SOMETHING WRITTEN WHICH I CAN'T READ.

 (EXCERPT.)
- Q. WELL, WAS IT YOUR SENSE FROM THE
 CONVERSATION THAT YOU HAD WITH MR. MUGLIA THAT
 REALNETWORKS SHOULD BE TAKING STEPS TO EXIT THE
 MEDIA STREAMING BUSINESS?

MR. O'BRIEN: OBJECTION TO FORM.

THE WITNESS: WHAT BOB TOLD ME WAS THAT MICROSOFT WOULD AGGRESSIVELY TARGET US AS A COMPANY, USING ALL OF MICROSOFT'S RESOURCES, IF WE STAYED IN THE AUDIO AND VIDEO SPACE. THAT'S NOT A VERY GREAT POSITION TO BE IN IF YOU'RE A 400-PERSON COMPANY. THERE'S A LOT OF RESOURCES

AT MICROSOFT.

BOB ALSO SAID, AND I AGREED WITH HIM,

THAT MICROSOFT HAD BEEN SUCCESSFUL PRIOR IN

TARGETING COMPANIES AND HAVING SEVERE ECONOMIC

EFFECTS ON THEM. BOB DID NOT USE BORLAND AS AN

EXAMPLE, BUT BORLAND CERTAINLY POPPED TO MY MIND.

BY MS. HALE:

- Q. WHAT IS BORLAND?
- A. BORLAND IS A SOFTWARE COMPANY IN
 CALIFORNIA, AND THE PHRASE THAT RUNS THROUGH THE
 INDUSTRY IS THAT MICROSOFT PERFORMED A CASHECTOMY
 ON BORLAND, THAT IT LOWERED THE PRICES OF ITS
 PRODUCT, WHICH CAUSED SEVERE DISRUPTIONS IN
 BORLAND'S CASH FLOW AND ALSO IN THEIR STOCK
 PRICE, WHICH CAUSED BORLAND TO TAKE A SERIES OF
 SIGNIFICANT STEPS, INCLUDING DISPOSING OF SOME
 PRODUCTS WHICH HISTORICALLY HAD BEEN SIGNIFICANT
 COMPETITORS TO MICROSOFT PRODUCTS.

THE EXAMPLE HE DID USE OF ADOBE WHERE MICROSOFT HAD CHOSEN TO BUNDLE ITS OWN COMPETING FONT TECHNOLOGY IN WINDOWS WAS ALSO AN EXAMPLE OF WHERE MICROSOFT HAD HAD A VERY SIGNIFICANT EFFORT AND SUCCESS IN CHANGING THE DESTINY OF A COMPANY.

SO, THERE WAS A VERY CLEAR MESSAGE THAT THEY WANTED US TO LEAVE THE SPACE, AND THAT THERE

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WOULD BE CONSEQUENCES IF WE DIDN'T.

(EXCERPT.)

Q. ARE USERS GETTING WHAT THEY SHOULD GET BASED ON YOUR DESIGN OF THE PRODUCT?

MR. O'BRIEN: OBJECTION. VAGUE.

THE WITNESS: WE ARE STILL DOWNLOADING
VERSION FIVE OF OUR PRODUCT, AND WE ARE
DOWNLOADING VERSION G2. THE DOWNLOADS FROM OUR
SERVER CONTINUE TO BE--CONTINUE TO INCREASE IN
VOLUME.

WE'VE ALSO GONE PUBLIC WITH SOME ISSUES
WE'VE HAD ABOUT THE WINDOWS MEDIA PLAYER AND HOW
IT INTERACTS WITH BOTH OUR G2 PLAYER AND SEVERAL
VERSIONS OF OUR PLAYERPLUS.

BY MS. HALE:

- Q. CAN YOU DESCRIBE TO ME IN LAYMAN'S

 TERMS WHAT THOSE ISSUES ARE WITH THE WINDOWS

 MEDIA PLAYER AND ITS IMPACT ON THE REALNETWORKS

 PRODUCT.
- A. WHEN A USER USES THE REALPLAYER OR
 OTHER PRODUCTS TO GO VIEW THINGS ON THE INTERNET,
 YOU CLICK--THE USER CLICKS ON A LINK. ON WEB
 PAGES, IT'S SOMETHING THAT'S UNDERLINED OR IN A
 DIFFERENT TYPE OF TEXT.

THE USER CLICKS ON IT, AND A NEW PAGE

IS LOADED OR AN RK'S VIDEO AND AUDIO PLAYED. IN THE INDUSTRY, THAT LINK HAS INFORMATION ON IN IT THAT SAYS WHAT TYPE OF MEDIA OR FILE FORMAT IT IS SO THAT WHEN IT'S CLICKED ON, YOUR PERSONAL COMPUTER KNOWS WHAT TYPE OF PRODUCT SHOULD GO PLAY THAT BACK.

SO, FOR EXAMPLE, MAC OR MEDIA HAS A PRODUCT CALLED SHOCK WAVE THAT DOES ANIMATION.

IF YOU CLICK ON A SHOCK WAVE LINK, THE PC IS TOLD, "HEY, THAT'S SHOCK WAVE. LOAD THE SOFTWARE ON THE PC TO GO PLAY BACK THAT SHOCK WAVE ANIMATION BECAUSE THAT PLAYER KNOWS HOW TO GO DO IT.

IN WINDOWS, THERE'S A SYSTEM THAT

BASICALLY LISTS MIME TYPES AND LISTS WHAT TYPE OF

TECHNOLOGIES CAN PLAY--WHAT PRODUCTS SHOULD BE

USED TO PLAY BACK THAT. WHEN MICROSOFT RELEASED

THE WINDOWS MEDIA PLAYER, THEY DO SOMETHING

THAT'S CALLED REMAPPING OR SEIZING MIME TYPES.

WITHOUT TELLING USERS, THEY TAKE A MIME TYPE THAT

THE REALPLAYER CAN PLAY BACK, AND THEY SAY, "HAVE

THE WINDOWS MEDIA PLAYER PLAY IT BACK."

WE HAVE SEVERAL OBJECTIONS WITH WHAT
MICROSOFT CHOSE TO DO. WE EXPRESSED THOSE
OBJECTIONS TO MICROSOFT PRIOR TO THEM DOING IT,

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AND ALSO AFTER THEY DID IT. ONE IS THAT THEY
TAKE PRODUCTS THAT CONSUMERS PAID FOR, OUR
PLAYERPLUS, WHICH HAS EXTRA FUNCTIONALITY, AND
WITHOUT TELLING THE USER, THEY TURN IT OFF, AND
THEY DON'T TELL THE USER HOW TO FIND IT. SO,
SOMETHING THAT SOMEBODY PAID \$29.95 FOR, FROM A
USER'S PERSPECTIVE, SORT OF DISAPPEARS. IT CAN
BE FOUND ON THE COMPUTER, BUT IT'S NOT THE THING
THAT LAUNCHES ANYMORE AUTOMATICALLY.

SO, I WOULD SUBMIT THAT MOST OF THE TIME OUR PRODUCT IS USED BECAUSE PEOPLE CLICK ON A LINK ON A WEB PAGE, THE PRODUCT FEELS LIKE IT'S DISAPPEARED, AND WE'VE GOTTEN CONSUMER COMPLAINTS FROM PEOPLE SAYING THAT THEY AREN'T HAPPY WITH THAT. WE GENUINELY FEEL BAD BECAUSE PEOPLE PAID US FOR THIS EXTRA FUNCTIONALITY, AND THAT FUNCTIONALITY IS NOT FOUND IN THE WINDOWS MEDIA PLAYER, AND THEY CHOSE TO GO PAY US \$29.95 FOR THAT.

THE SECOND ISSUE WE HAVE IS THAT

THERE'S SOME TYPES OF DATA THAT MICROSOFT

DEFINITELY CAN PLAY BACK, LIKE REALAUDIO AND

REALVIDEO, BUT THEY DON'T HAVE LICENSES NOR THE

TECHNOLOGY TO PLAY STUFF BACK LIKE G2. YET THEIR

PRODUCT HAD THE PROPERTY THAT IT WOULD GRAB THE

MIME TYPE AND THEN WHEN SOMEBODY CLICKED ON A LINK, IT WOULD NOT BE ABLE TO PLAY IT BACK, PUT UP AN INCREDIBLY OBSCURE ERROR MESSAGE. SO THE USER, THE DAY BEFORE THEY MIGHT HAVE A G2 REALPLAYER, CLICK ON A LINK ON, SAY, NPR, AND GET THE NPR.

AFTER THEY INSTALLED THE WINDOWS MEDIA PLAYER, THEY CLICK ON THE LINK AND GET AN ERROR MESSAGE THAT REALLY DOESN'T HELP VERY MUCH, LIKE "FILE FORMAT UNKNOWN" OR SOMETHING LIKE THAT.

TRADITIONALLY, WHAT ONE DOES ON ALL THE WEB BROWSERS, WHICH ALSO STRIKES ME AS TOTAL COMMON SENSE, IS IF YOU CAN'T PLAY SOMETHING BACK, YOU REFER THE USER TO SOMEPLACE WHERE THEY CAN DOWNLOAD THE APPROPRIATE TECHNOLOGY AND HAVE ACCESS TO IT, OR THE USER CAN CHOOSE TO NOT PLAY IT BACK. BUT IT'S BEEN BOTH IN NETSCAPE'S PRODUCTS AND IE'S PRODUCTS, THERE'S PAGES THAT BASICALLY SAY, "HERE'S WHERE YOU GET THE SHOCK WAVE PLAYBACK SYSTEM" OR "HERE'S WHERE YOU GET AN MPEG VIEWER SYSTEM."

SO, WE ALSO WERE VERY UPSET THAT

PRODUCTS, FROM OUR PERSPECTIVE, HAD WORKED--FROM

PERSPECTIVE, PRODUCTS THAT HAD WORKED BEFORE

CEASED WORKING. SO THOSE WERE OUR OBJECTIONS.

WE AIRED THEM AT A COMMITTEE MEETING OF SENATOR HATCH, WHICH RECEIVED A LOT OF PUBLICITY.

- O. ARE THOSE PROBLEMS STILL OCCURRING?
- A. NO.

WELL, SOME ARE, SOME AREN'T. THE G2
STUFF GOT FIXED. MICROSOFT IS STILL, AS FAR AS I
KNOW, REMAPPING THE PLAYERPLUS--OLD VERSIONS OF
THE PLAYERPLUS PRODUCT.

THE OTHER THING THAT, FROM OUR

PERSPECTIVE, IS NOT FIXED IS THAT WE THINK USERS

SHOULD BE ASKED BEFORE A PIECE OF SOFTWARE WHICH

THEY'VE INSTALLED ON THEIR SYSTEM IS OVERWRITTEN

BY ANOTHER PIECE OF SOFTWARE ON THE SYSTEM.

- Q. SO, WOULD THAT BE LIKE A DIALOGUE BOX
 THAT ASKS THE USER WHAT ITS CHOICE IS?
- A. RIGHT. THAT'S THE COMMON PRACTICE AND PRACTICE THAT'S USED, FRANKLY, IN LOTS OF MICROSOFT PRODUCTS. IF YOU'RE GOING TO OVERWRITE ANYTHING FROM A FILE TO AN APPLICATION, YOU GO, "WOULD YOU LIKE US TO GO DO IT?" IT'S GOOD INDUSTRY PRACTICE.

(EXCERPT.)

Q. OKAY. AND GIVEN THAT YOU KNEW THAT
THERE WAS AN INVESTIGATION IN PLACE, AND IT WAS
YOUR DESIRE TO BE ACCURATE, IS THERE ANY REASON

1	WHY YOU DIDN'T PUT A SPECIFIC DATE ON IT AND JUST
2	DATE IT AS JULY?
3	MR. PRAGER: OBJECTION. ASSUMES
4	SOMETHING NOT IN EVIDENCE. MR. JACOBSEN SAID
5	THOSE AREN'T HISWAS HIS HANDWRITING.
6	BY MR. O'BRIEN:
7	Q. NOT EVEN IN THE UPPER RIGHT-HAND
8	CORNER?
9	A. NO.
10	Q. SO YOU PUT NO DATE ON THE NOTES?
11	A. CORRECT, I PUT NO DATES ON THE NOTES.
12	WHEN I HAD TO GO REFRESH MY MEMORY ABOUT WHAT THE
13	DATES WERE, IT WAS SIMPLY BY LOOKING AT THE TIME
14	STAMP ON THE FILE IN MY WINDOWS DIRECTORY.
15	Q. SO, THESE ARE ON YOUR WINDOWS
16	DIRECTORY, SO WE COULD DETERMINE THE DATE ON
17	WHICH YOU CREATED THESE NOTES?
18	A. UH-HUH.
19	Q. OKAY.
20	MR. O'BRIEN: I'M GOING TO PUT ON THE
21	RECORD A REQUEST FOR INFORMATION SUFFICIENT TO
22	IDENTIFY THE DATE OF THESE NOTES.
23	BY MR. O'BRIEN:
24	Q. I'D LIKE TO DIRECT YOUR ATTENTION TO
25	THE, I GUESS, FOR LACK OF A BETTER DESCRIPTION,

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	J	L	

(EXCERPT.)

- Q. OKAY. IS IT TRUE THAT ONE OF THE MAIN
 GOALS OF THE AGREEMENT REACHED, OR I GUESS THE
 AGREEMENTS REACHED, BETWEEN THE TWO PARTIES IN
 JUNE AND JULY OF 1997 WAS THE INTEROPERABILITY OF
 SOFTWARE PRODUCTS?
- A. I WOULD CITE THAT AS ONE OF THE MAJOR
 GOALS FROM MICROSOFT'S PERSPECTIVE WITH THE FIRST
 AGREEMENT.

(EXCERPT.)

Q. OKAY. AND IF WE COULD GO BACK TO THAT SECTION 4.1.

YOU WERE ASKED A NUMBER OF QUESTIONS EARLIER ABOUT A COUPLE OF SENTENCES THAT SHOW UP FURTHER DOWN IN THIS SECTION.

- A. I'M SORRY, YOU'RE GOING TO HAVE TO POINT ME TO WHERE YOU'RE LOOKING TO BE AGAIN.
 - Q. SURE. PAGE THREE OF TEN, SECTION 4.1.
- A. OH, I'M SORRY. I'M IN THE WRONG CONTRACT. SO PAGE THREE OF SEVEN, SECTION 4.1--OKAY, YES.
- Q. AND DO YOU RECALL BEING DIRECTED TO A
 COUPLE OF SENTENCES DOWN, ABOUT TWO-THIRDS OR
 THREE QUARTERS OF THE WAY DOWN THE PARAGRAPH?
 - A. YES, I DO RECALL THAT.

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1	Q. AND YOU GAVE SOME TESTIMONYAND AGAIN,
2	IF YOU FEEL I'M MISCHARACTERIZING IT, I WOULD BE
3	HAPPY TO CHANGE IT. I'M JUST TRYING TO FOCUS
4	YOU
5	A. YES.
6	QABOUT WHAT MIGHT HAPPEN OR THE
7	CIRCUMSTANCES UNDER WHICH THIS LANGUAGE MIGHT BE
8	INVOKED.
9	A. YES.
10	Q. IS THAT FAIR?
11	A. YES.
12	Q. WAS THIS LANGUAGE EVER INVOKED BY
13	EITHER PARTY, TO YOUR BEST KNOWLEDGE?
14	A. TO MY BEST KNOWLEDGE, NO. IT HAS NEVER
15	BEEN INVOKED BY EITHER PARTY.
16	(EXCERPT.)
17	Q. OKAY. NOW, YOU GAVE SOME TESTIMONY
18	EARLIER REGARDING SOME TECHNICAL ISSUES THAT HAD
19	ARISEN BETWEEN THE WINDOWS MEDIA PLAYER AND YOUR
20	PRODUCT AND THAT HAD BEEN BROUGHT UP DURING A
21	SENATE JUDICIARY HEARING.
22	DO YOU RECALL THAT?
23	A. YES, I DO.
24	Q. COULD YOU PLEASE DESCRIBE FOR ME, AS
25	CAREFULLY AS POSSIBLE, THE ISSUE THAT WAS

ADDRESSED DURING THAT HEARING. WHAT WAS THE FUNCTIONALITY THAT WAS LOST BY THE WINDOWS MEDIA PLAYER?

- A. ROB TESTIFIED TO SEVERAL SETS OF FUNCTIONALITY BEING LOST.
 - Q. OKAY.
- A. HE SAID THAT PEOPLE WHO HAD THE
 PLAYERPLUS WOULD FIND THAT THEIR PLAYERPLUS
 FUNCTIONALITY WAS NO LONGER--WE DEBATED THE
 PRECISE TERMS OF DISAPPEARED OR HOWEVER YOU'D
 LIKE TO CHARACTERIZE IT, AND HAD DISCUSSIONS
 ABOUT THE FACT THAT IT'S STILL ON THE HARD DRIVE.
 SO I'LL LET OTHER PEOPLE DEBATE EXACTLY THE
 LANGUAGE.

BUT WHEN PEOPLE CLICKED ON THE LINK

THAT HAD REALPLAYER CONTENT OR REALAUDIO OR

REALVIDEO CONTENT, THEY WOULD NO LONGER HAVE THE

ADDITIONAL PLAYERPLUS FUNCTIONALITY. THAT WAS, I

GUESS, ROB'S POINT A.

POINT B WAS HE TALKED ABOUT HOW IN THE G2 CASE WHAT MICROSOFT HAD DONE WITH WINDOWS MEDIA PLAYER MEANT THAT USERS WOULD BE CONFUSED AS TO WHY THE G2 CONTENT WASN'T PLAYING BACK ANYMORE.

Q. FOCUSING ON THE SECOND POINT, THE G2

1	POINT, DOES THAT PROBLEM STILL EXIST?
2	A. NO.
3	Q. OKAY. IS IT TRUE THAT THE VERSION USED
4	AS A DEMONSTRATION DURING THAT TESTIMONY WAS A
5	BETA VERSION?
6	A. YES.
7	(EXCERPT.)
8	BY MR. O'BRIEN:
9	Q. IS THERE ANY PROBLEM THAT AROSE WHEN
10	THE WINDOWS MEDIA PLAYER WAS INSTALLED AFTER G2
11	THAT WAS DEMONSTRATED BY MR. GLASER DURING THE
12	HATCH HEARING THAT NO LONGER EXISTS?
13	A. IS THERE ANY PROBLEM THAT WAS
14	DEMONSTRATED THAT NO LONGERARE ANY OF THE
15	PROBLEMS FIXED? AGAIN, NO, I DON'T BELIEVE ANY
16	OF THE PROBLEMS ACTUALLY ARE FIXED.
17	Q. OKAY. SO YOUR TESTIMONY
18	A. TO BE PRECISE, I DO NOT BELIEVE THEY
19	ARE COMPLETELY FIXED. I WOULD CHARACTERIZE THEM
20	AS BAND-AIDEDPATCHED.
21	Q. SO, WHEN THE WINDOWS MEDIA PLAYER IS
22	INSTALLED AFTER G2 IS INSTALLED, DOES THE SAME
23	THING HAPPEN TODAY AS HAPPENED WHEN MR. GLASER
24	DEMONSTRATED IT DURING THE HATCH HEARING?
25	A. NO.

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	Q.	HOW	LONG	Al	FTER	THE	HATO	CH HE	EARING	DID	IT
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