U.S. Fish & Wildlife Service Employee Pocket Guide Conserving the Nature of America 2008

Federal Duck Stamp Program 75th Anniversary

Small Wetlands Program 50th Anniversary

Director's Message



The U.S. Fish and Wildlife Service is a world leader and trusted partner in conservation, as well as a family of professionals who share a deep commitment to our country's natural resources. Regardless of the challenge—whether it's managing for climate change or connecting people with the outdoors—we can be proud of our role in conserving the nature of America.

This year we celebrate two milestones in our history. Seventyfive years ago, Jay Norwood "Ding" Darling, Director of the U.S. Biological Survey, the forerunner of today's Service, designed the first Duck Stamp—two mallards landing in a marsh pond. Since then, Federal Duck Stamp sales have generated more than \$700 million to help purchase or lease more than 5.2 million acres of waterfowl habitat in the United States.

In August, the Small Wetlands Program will celebrate a half century of conserving wetlands and grasslands in the Prairie Pothole Region, a 300,000-square mile area in the Upper Midwest and adjacent Canadian provinces that contains some of the most important waterfowl and grassland bird species habitat on the continent.

We've had great success in our past, but as American humorist Will Rogers said, "Even if you're on the right track you'll get run over if you just sit there." I believe the greatest days of this agency lie ahead, which is why we must continue adapting to a changing world and reaching out to children—the next generation of conservationists. I am privileged to be on this journey with you and inspired by the work you do every day.

A Date All

Employee Pocket Guide

Conserving the Nature of America January -December 2008

The U.S. Fish and Wildlife Service *Employee Pocket Guide* is a tool for every employee. It provides useful information to help you spread the word about America's natural resources and the Service's role in conserving them. If you would like to view and print a larger version of the Pocket Guide, go to the Service Intranet page <intranet.fws.gov/region9/outreach/PocketGuide. htm> for the pdf file or <www.fws.gov/info/pocketguide> for the Internet version.

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Introduction to the U.S. Fish and Wildlife Service

Past and Present

More than a hundred years ago, America's fish and wildlife resources were declining at an alarming rate. Concerned scientists, hunting and angling groups, and citizens joined together to restore and sustain our national wildlife heritage. This was the genesis of the U.S. Fish and Wildlife Service, the principal Federal agency responsible for conserving, protecting, and enhancing fish, wildlife, plants, and their habitats for the continuing benefit of the American people.

Today, the Service enforces Federal wildlife laws, manages migratory bird populations, restores nationally significant fisheries, conserves and restores vital wildlife habitat, protects and recovers endangered species, and helps other governments with conservation efforts. It also administers a Federal Assistance program that distributes hundreds of millions of dollars annually to States for fish and wildlife restoration, boating access, hunter education, and related projects across America. The funds come from Federal excise taxes on fishing and hunting arms and equipment, and on motorboat fuel.

Conserving Healthy Habitats

Habitat loss is the major reason for the decline of most of the world's fish, wildlife, and plant species. The Service helps conserve habitat through the National Wildlife Refuge System. In addition, the agency works with other public and private landowners to help conserve plant and wildlife ecosystems outside Service lands. To ensure the health of wildlife habitat, employees examine the effects of Federal activities on fish and wildlife species and their habitats, as well as monitor environmental contaminants affecting fish and wildlife.

Restoring Declining Species

The Service seeks to restore declining species through wildlife conservation and management, enforcing fish and wildlife laws, controlling exotic nuisance species, and informing citizens about how they can help. National wildlife refuges and national fish hatcheries play a critical role in protecting and restoring depleted species.

Working with Others

Sustaining our Nation's fish and wildlife resources is a task that can be accomplished only through the combined efforts of governments, businesses, and private citizens. The Service works with State and Federal agencies and Tribal governments, helps corporate and private landowners conserve habitat, cooperates with other nations to halt illegal wildlife trade, and works with volunteers at national wildlife refuges and other locations across the country.

Education and Training

A highly trained workforce and an informed public are critical to the future of America's fish and wildlife. The Service conducts conservation training for its employees and natural resource organizations both in the United States and around the world. The Service provides scientific, policy, and education information to the public.

Places for Wildlife and People

People and nature are linked in various ways. Wildlife and wild places give people special opportunities to have fun, relax, and appreciate our natural world. Whether through birdwatching, fishing, hunting, photography, or other wildlife pursuits, wildlife recreation contributes millions of dollars to local economies. Our fish and wildlife heritage contributes to the quality of our lives and is an integral part of our Nation's greatness. As citizens of our global community, we can all work together to conserve the nature of our world.

FWS Fundamentals

The Mission

The mission of the U.S. Fish and Wildlife Service is, working with others, to conserve, protect, and enhance fish, wildlife, plants, and their habitats for the continuing benefit of the American people

The Vision

We will continue to be a leader and trusted partner in fish and wildlife conservation, known for our scientific excellence, stewardship of lands and natural resources, dedicated professionals, and commitment to public service.

The Priorities

National Wildlife Refuge System Conserving Our Lands and Resources

Landscape Conservation Working With Others

Migratory Birds Conservation and Management

Threatened and Endangered Species Achieving Recovery and Preventing Extinction

Aquatic Species National Fish Habitat Action Plan and Trust Species

Connecting People With Nature Ensuring the Future of Conservation

The Conservation Principles

Science

Our work is grounded in thorough, objective science.

Stewardship

Our ethic is to conserve natural resources for future generations.

Service

It is our privilege to serve the American people.

Professionalism

We hold ourselves to the highest ethical standards, strive for excellence and respect others.

Partnerships

We emphasize creative, innovative partnerships.

Notes

Chronology of the U.S. Fish and Wildlife Service

For more information log on to <training.fws.gov/history/index.html>.

The Service traces its origins to the U.S. Commission on Fish and Fisheries in the Department of Commerce and the Division of Economic Ornithology and Mammalogy in the Department of Agriculture. Both programs were created to help stem the dramatic decline of the Nation's fish and wildlife resources during the last quarter of the 19th century. The Service's history has closely mirrored the American public's growing concern with conservation and environmental issues for more than 135 years.

1871 The U.S. Commission on Fish and Fisheries is created by Congress and charged with studying and recommending solutions to the decline in food fishes and to promote fish culture. Spencer Fullerton Baird is appointed the first commissioner. A year later, the Commission's Baird Station in northern California is used to collect, fertilize, and ship salmon eggs by rail to the East Coast.

1885 The Division of Economic Ornithology and Mammalogy is established in the Department of Agriculture. With Clinton Hart Merriam appointed its first chief, much of the Division's early work focuses on studying the positive effects of birds in controlling agricultural pests and defining the geographic distribution of animals and plants throughout the country. The Division later expands and is renamed the Bureau of Biological Survey.

1900 The Lacey Act becomes the first Federal law protecting wildlife, prohibiting the interstate shipment of illegally taken game and importation of injurious species.

1903 The first Federal Bird Reservation is established by President Theodore Roosevelt on Pelican Island, Florida, and placed under the jurisdiction of the Biological Survey. Pelican Island and other early Federal wildlife reservations are re-designated "National Wildlife Refuges" in 1942. **1918** The Migratory Bird Treaty Act is passed, implementing the Convention Between the United States and Great Britain (for Canada) for the Protection of Migratory Birds. The Act, a landmark in wildlife legislation, provides for the regulation of migratory bird hunting.

1933–41 Thousands of workers employed by the Civilian Conservation Corps and Works Progress Administration improve habitat and build the infrastructure of more than 50 wildlife refuges and fish hatcheries.

1934 The Migratory Bird Hunting Stamp Act, popularly known as the "Duck Stamp Act," is passed by Congress. The Act requires the purchase of a stamp by waterfowl hunters. Revenue generated by the stamp is used to acquire important wetlands. Since its inception, the program has helped protect more than 5 million acres of waterfowl habitat.

1934 Jay Norwood "Ding" Darling is appointed Chief of the Bureau of Biological Survey. Darling's brief tenure results in a new ambitious course for the agency to acquire and protect vital wetlands and other habitat throughout the country.

1936 Rachel Carson is hired as a marine biologist by Bureau of Fisheries, rises to become chief editor of publications and writes groundbreaking work *Silent Spring* in 1962.

1937 The Federal Aid in Wildlife Restoration (Pittman-Robertson) Act is passed by Congress to provide funding through excise taxes on firearms and ammunition to States to help restore and manage wild birds and mammals and their habitat and to educate hunters in safe, ethical hunting practices.

1939 The Bureaus of Fisheries and Biological Survey are moved to the Department of the Interior and the following year are combined to create the U.S. Fish and Wildlife Service.

1946 In response to amendments to the Fish and Wildlife Coordination Act, the Service creates a River Basins Study Program to help minimize and prevent damage to fish and wildlife resulting from Federal water projects. *continued* **1947** The Service officially establishes a program recognizing North America's four migratory bird flyways in an effort to improve management of migratory waterfowl hunting.

1950 The Federal Aid in Sport Fish Restoration (Dingell-Johnson) Act is passed to create a program funded by excise taxes on fishing equipment for helping States restore and improve America's fishery resources. It is patterned after the 1937 Federal Aid in Wildlife Restoration Act.

1964 The Wilderness Act is signed into law. Today the Service manages more than 70 wilderness areas on more than 20 million acres.

1966 The first piece of comprehensive legislation addressing the management of refuges, the National Wildlife Refuge System Administration Act, is passed. The Act provides new guidance for administering the System and requires that proposed uses on refuges must be "compatible" with refuge purposes.

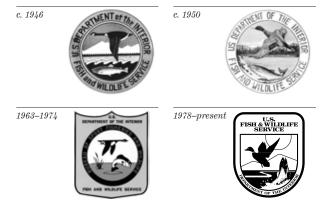
1970 The Bureau of Commercial Fisheries, an arm of the Service, is transferred to the Department of Commerce and renamed the National Marine Fisheries Service.

1973 The Endangered Species Act is passed by Congress to protect endangered plants and animals. Building on legislation passed in 1966 and 1969, the new law expands and strengthens efforts to protect species domestically and internationally. The Service and the National Marine Fisheries Service assume responsibility for administering the Act.

1975 Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES) becomes effective with 80 countries participating. Currently, 167 nations participate in CITES.

1980 Passage of the Alaska National Interest Lands Conservation Act dramatically expands the size of the National Wildlife Refuge System, adding nine new refuges, expanding seven existing refuges, adding more than 53 million acres of land, and designating numerous wilderness areas.

Service Emblems: Past and Present

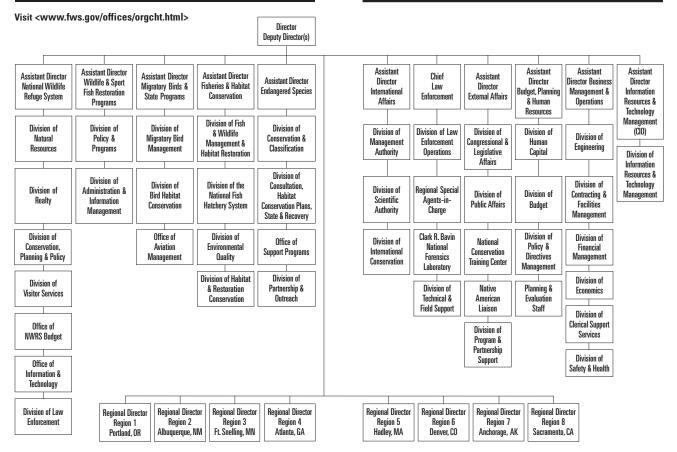


1997 Passage of the National Wildlife Refuge System Improvement Act provides the first "organic" legislation for management of the System. The Act amends the 1966 Administration Act and strengthens the mission of the System, clarifies the compatibility standard for public uses of refuges, and requires the completion of comprehensive management plans for every refuge.

2001 Detroit River International Wildlife Refuge, the first international wildlife refuge in North America, is created.

2003 The National Wildlife Refuge System celebrates its centennial. On November 21, 2001, the National Wildlife Refuge Centennial Act is passed to recognize a century of wildlife conservation on our Nation's refuges. The act calls for improved public use programs and facilities on refuges, long-term planning to meet priority needs, and creation of a Centennial Commission to promote public awareness of the mission of the National Wildlife Refuge System.

Organization Chart



Division Information

Bird Habitat Conservation

4401 N. Fairfax Drive Mail Stop: MBSP 4075 Arlington, VA 22203 Phone: 703/358 1784 Fax: 703/358 2282 <www.fws.gov/birdhabitat>

The Division of Bird Habitat Conservation administers two multimillion-dollar grant programs, supports migratory bird conservation plans and partnerships, and manages the Migratory Bird Hunting and Conservation Stamp (Duck Stamp) Program.

Roles & Responsibilities

Located within Migratory Birds, the Division:

Administers the North American Wetlands Conservation Act Grants Program, affecting habitat in the United States, Canada, and Mexico.

Coordinates and provides staff to the North American Wetlands Conservation Council.

Administers the Neotropical Migratory Bird Conservation Act Grants Program in the United States, Latin America, and the Caribbean.

■ Provides national leadership in the U.S. for the North American Waterfowl Management Plan and staff support to the Plan Committee and the Plan Committee's Science Support Team.

Provides liaison staff for joint venture coordinators and joint venture management boards.

Supports conservation work conducted under Partners in Flight, U.S. Shorebird Conservation Plan, and North American Waterbird Conservation Plan, and provides staff support for the North American Bird Conservation Initiative.

Administers the Migratory Bird Hunting and Conservation Stamp (Duck Stamp) and the Junior Duck Stamp programs. <www.fws.gov/duckstamps>

Budget, Planning, and Human Resources

4401 N. Fairfax Drive Mail Stop: ABHR-5000 Arlington, VA 22203 Phone: 703/358 2400 Fax: 703/358 1981 <www.fws.gov/budget>

Budget, Planning, and Human Resources has the authority and responsibility to develop policy directives; budget formulation and execution, and resource allocation and analyses, as well as forecasting workforce requirements and facilitating compliance with legal, regulatory, and Departmental policies in all functional areas.

Roles & Responsibilities

Human Capital Develops and administers human resources policies and programs, workforce and strategic planning, and automation for the most effective management of human resources. HC develops and administers equal opportunity and civil rights policies and programs and is responsible for Affirmative Employment and Diversity, alternative dispute resolution and discrimination complaints, educational partnerships, and accessibility for individuals with disabilities. <www.fws.gov/hr>

Budget Directs and manages the budget formulation process prescribing policies, procedures, and controls, and ensures compliance with Administration objectives and conformance to statutory authorities. Budget maintains control of the budget process and the limitation of funds imposed by Congress and OMB. <www.fws.gov/budget>

Policy and Directives Management Develops, administers, and reviews Service-wide policies, systems, and procedures for activities such as directives, information collection, advisory committees, reports and forms management, processes regulations and Federal Register notices, patents and inventions, Alternative Dispute Resolution, FAIR Act Inventory, Competitive Sourcing, and OIG and GAO audits. <www.fws.gov/pdm>

Planning and Evaluation Staff Administers GPRA, coordinating the development and maintenance of the Service's portion of the DOI Strategic Plan, the Secretary's MBOs, the Service Operational Plan, the performance section of the Service Budget, the Service Performance Accountability Report, the OMB Program Assessment Rating Tool, and Activity Based Cost Management. <www.fws.gov/planning/abc>

Business Management and Operations

4401 N. Fairfax Drive Mail Stop: 7003-43 Arl. Arlington, VA 22203 Phone: 703/358 1822 Fax: 703/358 2160

Business Management and Operations is an integral part of the Service's day-to-day operations, providing a foundation and the necessary tools for all natural resource programs to accomplish their mission. Functional areas include financial management, engineering, contracting and facilities management, Service-wide occupational safety and health, economic analysis, and clerical support services.

Roles & Responsibilities

Financial Management Directs accounting and financial operations focusing on accounting policies, fund control, travel, cash management, debt collection, cost recovery activities, investment program, and internal/external financial reporting. <dfm.fws.gov>

Engineering Directs the Service's engineering, construction, dam safety, bridge safety, seismic safety, energy management, and environmental and facilities compliance activities.

Contracting and Facilities Management Develops policy and manages programs for Federal acquisition, personal property, Government quarters, space leasing, and the motor vehicle fleet. Also manages office facilities at the Washington, DC headquarters and at most regional offices. <www.fws.gov/contracts>

Safety and Health Develops and administers safety and occupational health policies and procedures to prevent and reduce employee injuries and work-related illnesses.

Economics Conducts economic analyses to meet legislative requirements and Executive Orders and provides programs with technical assistance during the decision-making process on critical habitat designations and natural resource valuations.

Office of Clerical Support Services Provides a full range of clerical and administrative support services for the Washington, DC headquarters program offices including, general office support, office automation, document and material production, budgetary and financial support, meeting support, and assistance in the administration of grants and cooperative agreements.

Congressional and Legislative Affairs

4401 N. Fairfax Drive Mail Stop: AEA-330 Arlington, VA 22203 Phone: 703/358 2240 Fax: 703/358 1930 <www.fws.gov/laws>

The Division of Congressional and Legislative Affairs (CLA) is the Service's primary point of contact with Congress and is responsible for the Service's legislative agenda and congressional relations program. Located within External Affairs, CLA also coordinates congressional and legislative activities with regional Congressional Liaisons.

In FY2007, CLA, working with the Service's programs, regional and field offices, and partner organizations, organized more than 17 congressional hearings; coordinated more than 250 congressional briefings, meetings, and field trips; and handled hundreds of congressional correspondence and legislative referrals.

Roles & Responsibilities

Congressional and Legislative Affairs staff:

Develop and promote the Service's legislative agenda including making recommendations for initiatives to the Service Directorate.

Prepare legislative priorities, review and report on legislation referred by the Department of the Interior, and coordinate the Service's views with other bureaus and offices to achieve Service objectives.

Educate Congress about Service programs and accomplishments.

■ Inform Service leadership, programs, and regional and field offices about congressional actions and legislative activities.

Serve as the main point of contact with individual members and committees of the Congress.

Provide information and materials in response to congressional inquiries and other assistance as required by members of Congress.

Endangered Species Program

4401 N. Fairfax Drive Mail Stop: 420 Arlington, VA 22203 Phone: 703/358 2171 Fax: 703/358 1735 <www.fws.gov/endangered>

The Endangered Species Act of 1973 (ESA) recognizes that fish, wildlife, and plants "are of esthetic, ecological, educational, historical, recreational, and scientific value to the Nation and its people." The Endangered Species Program works cooperatively with partners, including States, Tribes, other Federal agencies and private landowners, to help conserve and recover our country's threatened and endangered species through technical assistance and support. Recent successes include the reclassifying of the American crocodile—Florida population—rom endangered to threatened, the delisting of the bald eagle and the Western Great Lakes population of the gray wolf. The program also identifies species that are candidates for listing and works with partners to make it unnecessary to list candidates and other species at risk. In FY 2007, cooperative conservation efforts made listing unnecessary for three, including the basalt daisy, Sand Mountain blue butterfly, and the surprising cave beetle.

Roles & Responsibilities

Conserving endangered and threatened species and restoring them to a secure status in the wild so they no longer need to be listed is the main objective of the Endangered Species Program. Another key objective is the conservation of candidate and other at-risk species so listing them under the ESA is unnecessary. Responsibilities include:

Recovery Facilitate and provide leadership for planning and partnering on recovery activities for listed species.

Proactive Conservation Provide planning and technical assistance to partners to design conservation agreements and implement actions for candidate and other at-risk species.

Grants Fund State, local, and private efforts for the conservation of listed and other imperiled species.

Listing/Delisting Use the best available scientific information for listing, reclassifying, or delisting species under the ESA.

Consultation Consult with Federal agencies whose activities may affect listed species and evaluate the likely effects for compliance with the ESA.

Through the use of voluntary landowner conservation tools such as Conservation Banks, Safe Harbor Agreements, and Candidate Conservation Agreements with Assurances, the Program strives to make the ESA work better and increase the flexibility and certainty for private landowners with listed, candidate, or at-risk species on their property.

Notes

Environmental Quality

4401 N. Fairfax Drive Mail Stop: 820 Arlington, VA 22203 Phone: 703/358 2148 Fax: 703/358 1800 <www.fws.gov/contaminants>

Concerns for pollution impacts on fish and wildlife began in the early 1900s when water quality was studied as part of a fisheries research program. In the late 1940s, Service researchers made important strides by studying the effects of pesticides such as DDT on fish and wildlife.

National attention focused on the ecological effects of toxic chemicals after former Service employee Rachel Carson published Silent Spring in 1962. Today, the Division of Environmental Quality is the only Federal program that investigates the effects of pollution, pesticides, and other contaminants on fish and wildlife.

Each year, more than 7 billion pounds of toxic substances are released into the land, air, water, and underground and more than 4.5 billion pounds of pesticides are used in the U.S. alone. The division's goal is to prevent further degradation and to correct the effects of contaminants.

Roles & Responsibilities

Located within Fisheries and Habitat Conservation, the Division of Environmental Quality works with other agencies and the private sector to prevent, investigate, and mitigate the adverse impacts of environmental contaminants on fish and wildlife by:

Prevention Reviewing pending environmental legislation, consulting with other Federal agencies on their construction projects, and reviewing Clean Water Act permits and pesticide use permits.

Investigations Evaluating contaminant exposure and effects on fish and wildlife resources, as well as evaluating contaminant impacts on the National Wildlife Refuge System.

Natural Resource Damage Assessment and Restoration Determining the effects of oil spills and hazardous substance releases on fish and wildlife and ensuring those resources are restored.

Fish and Wildlife Management and Habitat Restoration

4401 N. Fairfax Drive Mail Stop: 730 Arlington, VA 22203 Phone: 703/358 1718 Fax: 703/358 2044 <www.fws.gov/fisheries/fwmahr>

The Division of Fish and Wildlife Management and Habitat Restoration, located under Fisheries and Habitat Conservation, supports various activities, programs, and cooperative ventures involving States, Tribes, other Federal agencies, and private and international interests.

Roles & Responsibilities

Fish and Wildlife Management Assistance (FWMA) Provides scientific leadership and technical assistance in the management and restoration of the Nation's aquatic resources and habitats, working in partnership with private entities as well as Federal, State, and Tribal governments. Priorities include conservation of native interjurisdictional and imperiled fishes; providing technical assistance on Tribal, Federal, and military lands; restoring fish passage; and conserving and recovering aquatic and terrestrial species. The program maintains 71 Fishery Resource Offices, two Sea Lamprey Control Offices, and a state-of-the-art Conservation Genetics Laboratory. FWMA projects and activities fall within the core areas of the Fisheries Program strategic plan, which includes partnerships and accountability, aquatic habitat conservation and management, aquatic species conservation and management, cooperation with Native Americans, and public use.

The Coastal Program Identifies coastal resource problems and solutions, seeks partnerships to carry out habitat restoration and protection projects, and encourages public action in the Nation's highest priority coastal areas. Since 1994, the Program has restored more than 100,000 acres of coastal wetlands, 45,000 acres of coastal uplands, and 1,000 miles of coastal streamside habitat and opened 4,000 miles of stream for spawning fish. <www.fws.gov/coastal/>

The Partners for Fish and Wildlife Program Authorized by the Partners for Fish and Wildlife Act of 2006, the Partners Program offers technical and financial assistance to private landowners for voluntary habitat restoration. With biologists in every State and Puerto Rico, the program emphasizes wetland, stream, and riparian restoration

and the reestablishment of native habitats. Selected projects meet both landowner and fish and wildlife needs. Since 1987, the Partners Program has worked with more than 39,000 private landowners to restore more than 780,000 acres of wetlands, 2 million acres of native grasslands and other uplands, and 7,100 miles of riparian and in-stream habitat and to remove 350 fish passage barriers. <www.fws.gov/partners>

Notes

Habitat and Resource Conservation

4401 N. Fairfax Drive Mail Stop: 730 Arlington, VA 22203 Phone: 703/358 2161 Fax: 703/358 1869 <www.fws.gov/habitat>

The Division of Habitat and Resource Conservation, located within Fisheries and Habitat Conservation, plays a key role in preventing adverse impacts to wetlands and other sensitive habitats. This is accomplished primarily by recommending habitat enhancement, protection, and/or conservation measures during the planning and implementation of development projects that are federally funded, permitted, or licensed. The Division also updates wetlands maps; evaluates wetlands status and trends; maintains the wetland plant list; and implements the Coastal Barrier Resources, Marine Mammal Protection, and Sikes acts.

Roles & Responsibilities

Project Planning Assists Federal agencies and other parties needing permits and approval to develop land and water resources projects in an environmentally sensitive manner. These projects may include navigation, flood control, hydroelectric power, highways, irrigation projects and wind power. Project Planning advocates environmental approaches that balance natural resource concerns while considering project goals and coordinates NEPA review.

Coastal Barrier Program Administers provisions of the Coastal Barrier Resources Act and works with Congress to maintain the official Coastal Barrier Resources System maps.

Sikes Act Works with the military, states, and other organizations to help the military develop integrated natural resource management plans for more than 25 million acres on about 400 military installations, protecting ecosystems while meeting the needs of military operations.

National Wetlands Inventory Produces resource maps, digital data, and reports on characteristics, extent, and status of the Nation's wetland, riparian, and deepwater habitats.

Marine Mammal Program Coordinates the Service's implementation of the MMPA internally and externally with partners. Responsibilities include clearing regulations for publication, publishing Annual Reports to Congress and the public on the Service's activities, developing and advocating for policies and legislative positions, and communicating with partner agencies and stakeholders.

Notes

Information Resources and Technology Management (IRTM)

4401 N. Fairfax Drive	
Mail Stop: 340	
Arlington, VA 22203	

Phone: 703/358 1729 Fax: 703/358 2251

The Office of the Assistant Director for IRTM directs the implementation of technological advances within the Service, bringing state-of-the-art applications to an array of natural resource and business management operating systems. Functional areas include technology management, telecommunications management, automated system security management, inventory and asset management, information project management, information system strategic and long-term planning, and IM career development programs and activities. The Assistant Director serves as the Service's Chief Information Officer.

Roles & Responsibilities

IRTM is responsible for:

Developing, implementing, administering, and reviewing Servicewide policies, systems, and procedures for information technology management (enterprise architecture, IT capital planning and investment control processes, and information technology acquisition).

Security management (system accreditation and certification, access control, and compliance).

Information management (records management, Freedom of Information Act, information quality, Privacy Act, and the Government Paperwork Elimination Act);

Telecommunications management (network security and optimization, bill auditing and analysis, radio spectrum management, and wireless communication).

■ Inventory and asset management (tracking and accounting of information resources and equipment).

Strategic planning (development and redesign of the Service's information technology work processes).

Project management (monitoring the project scope, schedule, and budget targets).

■ Information technology career/skills management (developing standards and training requirements for IT professionals).

The Division Chief serves as the Deputy Chief Information Officer and the Chief Technology Officer for the Service.

Notes

International Affairs

4401 N. Fairfax Drive Mail Stop: 212 Arlington, VA 22203 Phone: 703/358 2093 Fax: 703/358 1855 CITES Permits: 800/358 2104 <www.fws.gov/international>

The Service has various international responsibilities under some 40 conventions, treaties, and agreements. Located within International Affairs, the divisions of International Conservation, Management Authority, and Scientific Authority implement these authorities for the benefit of wildlife. International Affairs provides leadership and assistance to other nations for wildlife management, conservation, and protection of global biodiversity. The divisions work with other governments and a variety of NGOs, scientific and conservation organizations, industry groups, and hobbyists to ensure the effective implementation of treaties and laws and the global conservation of species.

Roles & Responsibilities

Working with partners around the world to conserve species and their ecosystems, International Affairs:

Provides technical assistance to fish and wildlife managers in other countries.

Conserves species at risk by regulating trade and implementing policies with a broad impact on conservation.

• Works closely with States and Native American Tribes to help ensure conservation of U.S. species in trade.

Helps conserve wildlife of concern to Americans through matching grants that support research, education, and conservation for species such as tigers, great apes, marine turtles, rhinos, and African and Asian elephants.

Works with the scientific community to assess the conservation status of foreign species and ensure the conservation of species in international trade and regulates imports and exports to ensure species protection and sustainability.

Law Enforcement

4401 N. Fairfax Drive Mail Stop: LE-3000 Arlington, VA 22203 Phone: 703/358 1949 Fax: 703/358 2271 <www.le.fws.gov> and <www.lab.fws.gov>

In 1900, Congress passed the Lacey Act, the first Federal law to protect wildlife. Additional wildlife conservation laws followed, including the Migratory Bird Treaty Act, the Bald Eagle Protection Act, and the Endangered Species Act. All are upheld by Service law enforcement professionals.

Today, Service Law Enforcement contributes to virtually every aspect of wildlife conservation, from protecting endangered species to preserving opportunities for hunting and fishing. Enforcement efforts target potentially devastating threats illegal trade, habitat destruction, and environmental contaminants. Innovative partnerships with industry groups are improving compliance with wildlife laws and eliminating hazards to wildlife.

Law Enforcement consists of seven regional offices that conduct investigations and inspections throughout the country; a headquarters operation that oversees training, conducts special investigations, and provides policy, intelligence, and administrative support; the Clark R. Bavin National Fish and Wildlife Forensics Laboratory; and the National Eagle and Wildlife Property Repositories.

Roles & Responsibilities

Law Enforcement investigates wildlife crimes, monitors a \$1.7 billion annual trade in wildlife and wildlife products, and helps Americans obey wildlife protection laws. This work includes:

- Infiltrating smuggling rings that target imperiled animals.
- Preventing commercial exploitation of protected U.S. species.
- Protecting wildlife from environmental hazards and safeguarding habitat.

■ Inspecting wildlife shipments to ensure compliance with laws and treaties and detecting illegal trade.

Using forensic science to analyze evidence and solve wildlife crimes.

Migratory Bird Management

4401 N. Fairfax Drive Mail Stop: MBSP 4107 Arlington, VA 22203 Phone: 703/358 1714 Fax: 703/358 2217 <www.fws.gov/migratorybirds> <www.fws.gov/birds>

Migratory birds are some of nature's most magnificent resources. They play a significant ecological, economic, and cultural role in the United States and internationally. The first law calling for international cooperation to conserve migratory birds was passed in 1918. Far-reaching for its time, the Migratory Bird Treaty Act guides the work of the Division of Migratory Bird Management today. The mission of the Migratory Bird Program is to conserve migratory bird populations and their habitats for future generations through careful monitoring and effective management.

Roles & Responsibilities

The Migratory Bird Management Program:

Monitors more than 800 bird species in North America.

Identifies species and populations that require management action.

Evaluates the effects of human activities and natural conditions on the health of bird populations.

Conducts hundreds of annual surveys across key breeding, migration, and wintering areas, and supports the National Aviation Manager in the Office of Aviation Management.

Plays a central role in working with others to develop and implement local, regional, national, and international bird management plans including Partners In Flight, U.S. Shorebird Conservation Plan, North American Waterbird Conservation Plan, and North American Waterfowl Management Plan.

■ Provides opportunities, through the issuance of permits and regulations, for organizations and individuals to participate in migratory bird activities such as hunting, scientific research, rehabilitation of injured birds, education, falconry, and taxidermy, as well as control of overabundant species.

National Activities

The national program office provides guidance on national, international, and regional policy matters that directly relate to migratory bird management. This office works in conjunction with the Service Directorate, Regional Offices, and regional migratory bird program staff.

Regional Activities

Migratory Bird Management Program biologists in each Service region plan and implement program objectives on regional and local levels. Regional migratory bird biologists provide policy guidance, issue migratory bird permits, participate in monitoring and habitat conservation strategies, and conduct outreach and education initiatives.

National Conservation Training Center (NCTC)

698 Conservation Way Shepherdstown, WV 25443 Lodging Reservations: 304/876-7900 Phone: 304/876 1600 Fax: 304/876 7218 <www.fws.gov/training>

NCTC was established in 1997 as a home for the U.S. Fish and Wildlife Service to provide training and education services to employees, ensuring they have the skills and tools to accomplish our conservation mission. That mission begins with the words, "working with others," so NCTC encourages the participation of other government agencies, businesses, and non-government organizations as both instructors and students in NCTC courses. On campus, people from all sectors come together to learn skills, share perspectives, establish networks, and build bridges for conservation based on respect and mutual interest.

NCTC works with Service offices to develop education/outreach materials designed to reach the public as resource conservation partners, providing Service-wide coordination for Shorebird Sister Schools (304/876 7783); Girl Scouts of the USA (304/876 7314); and Boy Scouts of America, 4-H, and Extension Education (304/876 7495). NCTC also develops video, print, computer, and broadcast-based materials for training and education.

NCTC preserves the heritage of the Service and its predecessor agencies by collecting, interpreting, and disseminating the history of the Service and American conservation. Here, in the Service's national archive, you'll find everything from Rachel Carson's magnifying glass to the original surveys for Pelican Island America's first national wildlife refuge.

Roles & Responsibilities

NCTC advances conservation of fish, wildlife, plants, and their habitats with:

Training for the Service and America's conservation and resource management community.

- Conservation education for the public.
- Alliances among diverse resource interests.

National Fish Hatchery System (NFHS)

4401 N. Fairfax DrivePhone: 703/358 1715Mail Stop: 700Fax: 703/358 2487Arlington, VA 22203<www.fws.gov/fisheries/nfhs/>

Fish have long been important to our Nation, so much so that in 1871, Congress established an agency to study the decline of fish stocks. That agency, the predecessor of today's U.S. Fish and Wildlife Service and its fisheries program, also propagated fish and built hatcheries to improve dwindling stocks.

Today, the NFHS, composed of 70 Fish Hatcheries, seven Fish Technology Centers, nine Fish Health Centers, one Historic National Fish Hatchery, and the Aquatic Animal Drug Approval Partnership (AADAP) Program, conserves and protects fish and other aquatic species and protects and restores the habitat these species need. The NFHS, located within Fisheries and Habitat Conservation, has a unique responsibility to recover species listed under the Endangered Species Act, restore native aquatic populations, mitigate for fisheries lost as a result of Federal water projects, and provide healthy fish to benefit Tribes and national wildlife refuges.

Roles & Responsibilities

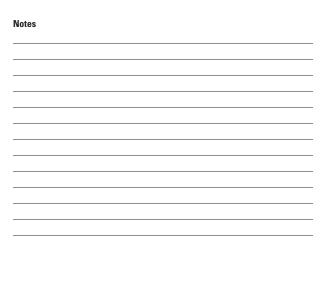
Through its nationwide network, the NFHS addresses:

Migratory Fish When fish cross domestic and international boundaries, the Service and other Federal, Tribal, and State fishery managers work together to monitor populations, set sustainable harvest levels, and boost troubled stocks. Hatcheries propagate and release fish for restoration and recovery.

The Threat of Extinction There are 216 threatened or endangered aquatic species in the U.S. Hatcheries contribute to the recovery of fishes, mussels, and toads through propagation and refugia technology and health centers, as well as genetic and health protection.

Federal Fishery Obligations When Federal dams and other projects disturb fisheries, this program steps in to help mitigate adverse effects on aquatic species and to ensure angling opportunities. Hatcheries support angling on national wildlife refuges, provide support for fishery and wildlife management to Native American Tribes, and work to control exotic and aquatic nuisance species.

New Aquatic Animal Drug Approvals FDA approval of new aquatic animal drugs is essential to meet critical current and future fisheries management needs of Federal, Tribal, and State fishery managers and private aquaculture. The AADAP leads a cooperative effort with these partners to obtain approval of these drugs.



National Wildlife Refuge System (NWRS)

4401 N. Fairfax Drive,	
Mail Stop: 670	
Arlington, VA 22203	

Phone: 703/358 1744 Fax: 703/358 2248 <www.fws.gov/refuges>

The NWRS began in1903 when President Theodore Roosevelt established Pelican Island, a 3-acre island off Florida's coast, as the first national wildlife refuge. NWRS has grown to about 97 million acres of strategically located habitats in all 50 States and U.S. territories, including 548 refuges and 37 wetland management districts that contain thousands of Waterfowl Production Areas and small prairie wetlands. It is the only network of Federal lands devoted specifically to wildlife and wildlife habitat conservation.

Roles & Responsibilities

The NWRS provides habitat for threatened and endangered species, migratory birds, and some of the Nation's most important fishery resources. It also includes about 20 percent of the designated Wilderness areas in the U.S. Fifty-nine national wildlife refuges have been established specifically to protect endangered species.

The NWRS offers outstanding wildlife-dependent recreational opportunities, including fishing, hunting, wildlife observation and photography, and environmental education and interpretation for present and future generations. Around 40 million people visit the NWRS annually.

The Division of Natural Resources and Planning comprises three branches:

■ The Branch of Wildlife Resources oversees wilderness policy and refuge-specific issues such as invasive species and pest management; biological support; water rights, management, and use; marine resources; contaminants; and migratory birds and endangered species. It also provides leadership in policy development and implementation; technical assistance and oversight in the development of Comprehensive Conservation Plans and step-down management plans; reviews proposals to create new or expand existing refuges; develops products, materials, and training courses to facilitate consistent implementation and application of policy; and provides budgetary information on refuge planning and policy issues.

The Branch of Air Quality supports air quality monitoring, regulation development and initiatives, and training and planning.

■ The Fire Management Branch provides policy, oversight, and scientific/technical support for managing fire on Service lands. This includes fire preparedness; wildland fire use; fire suppression and emergency fire rehabilitation; hazardous fuels reduction; rural fire assistance; policy, procedures, and standards development; and coordination of the Service's interagency fire involvement, including serving as the contact for the Department's Office of Wildland Fire Coordination. (See page 88 for comprehensive information)

The Division of Refuge Law Enforcement provides policy, training, and budgeting functions for the NWRS law enforcement program. More than 375 officers nationwide are commissioned to enforce the laws protecting the Nation's wildlife resources and their habitats, providing for visitor and employee safety, and protecting the public infrastructure. Refuge officers across the NWRS routinely deal with a myriad of crimes, including drug cultivation and production, in addition to the traditional natural resource crimes that occur on our public lands. (See page 90 for comprehensive information)

The Division of Realty acquires land interests for the NWRS and the National Fish Hatchery System using primarily the Land and Water Conservation Fund and the Migratory Bird Conservation Fund. Nationally, Realty develops policy guidance, performs management oversight, and issues annual reports on the acquisition, utilization, and disposition of the Service's land interests. Overall responsibilities include Acquisition Management, Real Estate Operations, Appraisal, Cartography, and Land Surveying. <www.fws.gov/realty>

The Division of Visitor Services and Communications is responsible for leading national programs to promote the highest quality visitor experiences on refuges; foster the Refuge Support Group Program nationwide; and lead a strategic, coordinated, and integrated communications program that builds long-term relationships and support for the NWRS. Using field station input from the Accomplishment Reporting System and other mechanisms, the Division develops the bimonthly Refuge Update newsletter, the quarterly *Friends Forward* newsletter; and a variety of materials and information for national media, among other communication tools.

The Division of Information Technology and Management develops and manages nationwide data base applications that support budget and management decision-making for refuge acquisition, operations, and maintenance. Also, the Division is the lead for the NWRS and the Service for comprehensive asset management programs for facility portfolios and equipment fleets. More than 41,000 facility assets with a combined portfolio value of \$19 billion are vital to management of NWRS lands and waters.

Accomplishment Reporting System: <www.fws.gov/arsnew>

Native American Liaison

4401 N. Fairfax Drive Mail Stop: AEA-330 Arlington, VA 22203 Phone: 703/358 1728 Fax: 703/358 1780 <www.fws.gov/nativeamerican>

Working together with Regional Native American Liaison officials and leaders from 562 federally recognized Tribes nationwide, the Native American Liaison, located under External Affairs, identifies areas in which both Federal and Tribal conservation efforts can most effectively conserve fish, wildlife, plants, and their habitats. The Regional Native American Desks and the Native American Liaison combine their backgrounds in wildlife biology, conservation, and Indian law and policy to achieve the best possible conservation scenario in Indian Country.

Roles & Responsibilities

Responsibilities of the Native American Liaison include:

Providing counsel to the Directorate concerning Native American issues that impact Service operations.

Serving as point of contact for Tribal conservation issues.

Providing implementation of the Tribal Wildlife Grant and Tribal Landowner Incentive programs.

Serving as liaison to Tribal governments for wildlife conservation issues that impact Federal and Tribal resources.

Developing guidance materials, such as handbooks, Director's and Secretarial Orders, as well as legal and policy memoranda regarding Tribal/Service issues.

Native American Liaisons

Washington, DC Office	Pat Durham	703/358 1728
Region 1	Pat Gonzales-Rogers	503/231 6123
Region 2	Joe Early	$505/248\ 6602$
Region 3	John Leonard	$612/713\ 5108$
Region 4	Kyla Hastie	$404/679\ 7125$
Region 5	D.J. Monette	$413/253\ 8662$
Region 6	Kimberly Greenwood	303/236 4575
Region 7	Sue Detwiler	907/786 3868
Region 8	David Wooten	916/414 6576

Program and Partnership Support (DPPS)

4401 N. Fairfax Drive	Phone: 703/358 1711
Mail Stop: AEA-3103	Fax: 703/358 2548
Arlington, VA 22203	<www.fws.gov partnerships=""></www.fws.gov>

Located within External Affairs, the Division of Program and Partnership Support provides strategic leadership to enhance Service partnerships by identifying needs, improving cross-agency relationships, streamlining methods of developing partnership agreements, and providing a central repository for partnership-related information.

Roles & Responsibilities

Program and Partnership Support works with all Service programs by:

Serving as the liaison with Regions, Programs, the National Fish and Wildlife Foundation, and outside entities to develop new partnerships and assist current ones. DPPS maintains a data base of major partnership agreements and the partnerships web portal.

Managing Service support for the federally chartered Sport Fishing and Boating Partnership Council. The SFBPC was established in 1993 to advise the Director and the Secretary of the Interior on sport fishing and boating issues.

Managing Service support for the Recreational Boating and Fishing Foundation. The RBFF, a non-profit organization created in 1998, works under a cooperative agreement with the Service to carry out a congressionally mandated communication effort to increase boating and fishing participation and promote conservation and the responsible use of aquatic resources.

Supporting the National Outreach Coordinator, who coordinates the Washington Office Outreach Forum. The WOOF enhances communications techniques and promotes and facilitates outreach and inreach by Service employees, contractors, and volunteers. The coordinator produces the annual Employee Pocket Guide. ■ Overseeing the Customer Service Center, a national Service communications center since 2003, to provide greater information service to the public. Through 800/344 WILD and <contact 2@fws. gov> internet e-mail address, the public has enjoyed greatly improved access to the Service.

• Working with NCTC to plan conservation forums designed to engage Service partners in strategic planning sessions leading to collaborative actions on behalf of conservation.

Public Affairs

4401 N. Fairfax Drive Mail Stop: AEA-330 Arlington, VA 22203 Phone: 703/358 2220 Fax: 703/358 1780 <www.fws.gov/r9extaff> and <www.fws.gov/news>

The Division of Public Affairs, located in External Affairs, works to ensure that information about Service activities is provided to the public in a timely way and in formats the public can easily access, use, and understand. The office works with the news media and Service programs to coordinate communication on often controversial issues. Most of all, Public Affairs staff are a valuable resource for Service employees seeking guidance and assistance in developing effective communications strategies for their programs, as well as for employees dealing with direct inquiries from the media.

Roles & Responsibilities

Public Affairs consists of three branches: Media Services, Broadcasting and Audio-Visual, and Printing and Publications. Public Affairs:

Responds to inquiries from the news media, constituent groups, and the public.

■ Keeps other program areas aware of developments with the media and stakeholder groups.

Helps develop communications and outreach strategies for emerging issues and crisis events.

■ Maintains the Service home page on the Web and implements Internet policy guidance.

Works with Service programs to continually enhance communications techniques and improve current methods.

Develops and reviews news releases, publications, videos, and displays that inform others how the Service is "Conserving the Nature of America."

Wildlife and Sport Fish Restoration (WSFR)

4401 N. Fairfax Drive Mail Stop: 4020 Arlington, Virginia 22203

Phone: 703/358 2156 Fax: 703/358 1837 <federalasst.fws.gov>

Two of the cornerstone conservation programs in the U.S. are the Federal Aid in Wildlife and Sport Fish Restoration programs, which are administered by WSFR. For more than 50 years, these programs have played key roles in conserving fish and wildlife. The Federal Aid in Wildlife Restoration Act, also known as the Pittman-Robertson Act, was passed in 1937. The Act created a partnership among State and Federal governments, hunters, shooters, and their industries. The Act directed a Federal excise tax on firearms and ammunition to fund State wildlife projects to conserve wildlife resources. The Act and subsequent grant program are based on the "user pay-user benefit" philosophy. Today, more than \$5 billion has been used to restore whitetailed deer, wild turkey, other wildlife, and habitat and to provide hunter safety education.

The Federal Aid in Sport Fish Restoration Act (Dingell-Johnson) was passed in 1950 and also is based on the "user pay-user benefit" philosophy. The Act and subsequent amendments (known as Wallop-Breaux) direct Federal excise taxes on fishing equipment and motorboat fuels to be used for sport fishery conservation and boating access projects. The Act brought State and Federal agencies, anglers, and boaters together to form conservation partnerships. Striped bass, American shad, largemouth bass, and many other species have benefited significantly from the Act and the subsequent funding program. In addition, the Sport Fish Restoration Program has funded research on whirling disease in trout species and taught more than 4.7 million Americans about fishing and the aquatic environment. To date, more than \$5 billion has been used for sport fishery conservation and boating access opportunities throughout the country.

Roles & Responsibilities

Multistate Conservation Grants This program funds sport fishery and wildlife research projects, boating access development, hunter safety, aquatic education, habitat improvement, and other projects that benefit at least 26 States, or a majority of the States in a region of the Fish and Wildlife Service, or a regional association of State fish and wildlife departments. Grants may be awarded to State fish and wildlife agencies and to non-governmental organizations.

Clean Vessel Act This competitive program authorizes States to build pump-out and dump stations for disposing of vessel sewage from recreational boaters.

Boating Infrastructure Grant Program (BIG) This two-part formula and competitive grant program authorizes States to build and enhance facilities for transient recreational boaters who operate vessels 26 feet long or larger.

Coastal Wetlands This competitive program authorizes the Director of the U.S. Fish and Wildlife Service to grant funds to coastal States to carry out coastal wetlands conservation projects.

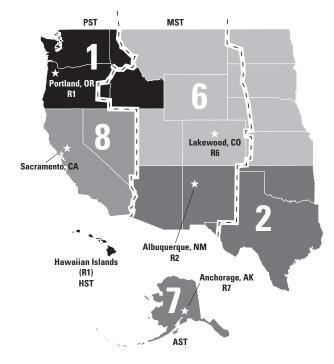
Landowner Incentive Program This program provides grants to States to protect and restore habitats on private land to benefit federally listed, proposed, or candidate species, or other species determined to be at risk.

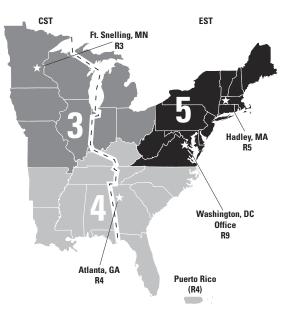
State Wildlife Grants Program This program provides Federal funds to States for the development and implementation of programs that benefit wildlife and their habitats, including species that are not hunted or fished.

Federal Aid in Sport Fish Restoration The program assists State fish and wildlife agencies with sport fish management, boating access, and aquatic education projects.

Federal Aid in Wildlife Restoration The program assists State fish and wildlife agencies with restoration of wild birds and mammals; acquisition, development, and management of their habitats; hunter safety education; and development and management of shooting ranges.

Notes





★ Regional Offices: R1–R9

Regional Contacts

Region 1: Pacific

911 NE 11th Avenue Portland, OR 97232-4181 <www.fws.gov/pacific>

AS, GU, CM, HI, ID, OR, WA

	Telephone	Fax
Regional Director (RD)	503/231 6118	$503/872\ 2716$
Deputy RD	503/231 6122	$503/872\ 2716$
Columbia River Basin	503/872 2761	503/231 6863
Budget/Administration	503/231 6115	$503/872\ 2811$
Ecological Services	503/231 6151	503/231 2240
External Affairs	503/231 6120	$503/231\ 2122$
Fisheries	503/872 2763	$503/231\ 2062$
Human Resources	503/231 6136	503/231 2373
Law Enforcement	503/521 5300	503/521 5316
Migratory Birds	503/231 6159	503/231 2019
National Wildlife Refuge System	503/231 6214	503/231 6837

Region 2: Southwest

500 Gold Avenue, SW Room 8210 Albuquerque, NM 87102 <www.fws.gov/southwest >

Mailing Address: P.O. Box 1306 Albuquerque, NM 87103-1306

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	Telephone	Fax
Regional Director (RD)	505/248 6282	505/248 6910
Deputy RD	505/248 6283	505/248 6287
Budget/Administration	505/248 6925	505/248 6459
Ecological Services	505/248 6920	505/248 6788
External Affairs	505/248 6911	505/248 6915
Fisheries	505/248 6865	505/248 6845
Human Resources	505/248 6861	505/248 6856
Law Enforcement	505/248 7889	505/248 7899
Migratory Birds	505/248 6453	505/248 6621
National Wildlife Refuge System	505/248 6804	505/248 6803

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*TTY users may use the Federal Relay Services at 800/877 8330 or online at <www.frso.us>

*TTY users may use the Federal Relay Services at 800/877 8330 or online at <www.frso.us>

Region 3: Midwest

Federal Building 1 Federal Drive Fort Snelling, MN 55111-4056 <www.fws.gov/midwest> IL, IN, IA, MI, MN, MO, OH, WI

	Telephone	Fax
Regional Director (RD)	$612/713\ 5301$	612/713 5284
Deputy RD	$612/713\ 5304$	612/713 5284
Special Assistant	612/713 5423	612/713 5284
Budget/Administration	$612/713\ 5306$	612/713 5308
Ecological Services	612/713 5350	612/713 5292
External Affairs	$612/713\ 5360$	612/713 5280
Fisheries	$612/713\ 5111$	612/713 5289
Human Resources	612/713 5230	612/713 5281
Law Enforcement	612/713 5320	612/713 5283
Migratory Birds	612/713 5480	612/713 5183
National Wildlife Refuge System	612/713 5400	612/713 5288

Region 4: Southeast

1875 Century Boulevard, NE Suite 400 Atlanta, GA 30345 <www.fws.gov/southeast> AL, AR, FL, GA, KY, LA, MS, NC, SC, TN, PR, VI

	Telephone	Fax
Regional Director (RD)	404/679 4000	404/679 4006
Deputy RD	404/679 4000	404/679 4006
Special Assistant/Fisheries Councils & Commission	404/679 4143	404/679 7194
Budget/Administration	$404/679\ 4086$	404/679 4102
Ecological Services	404/679 7140	404/679 7081
External Affairs	404/679 7282	404/679 7286
Fisheries	$404/679\ 4157$	404/679 4141
Human Resources	$404/679\ 4012$	404/679 4051
Law Enforcement	$404/679\ 7057$	404/679 7065
Migratory Birds	$404/679\ 7188$	404/679 4180
National Wildlife Refuge System	$404/679\ 7154$	404/679 7259

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*TTY users may use the Federal Relay Services at 800/877 8330 or online at $<\!\mathrm{www.frso.us}\!>$

Region 5: Northeast

300 Westgate Center Drive Hadley, MA 01035-9589 <www.fws.gov/northeast> CT, DE, DC, ME, MD, MA, NH, NJ, NY, PA, RI, VT, VA, WV

	Telephone	Fax
Regional Director (RD)	413/253 8300	413/253 8308
Deputy RD	413/253 8301	413/253 8308
Regional Scientist	413/253 8273	413/253 8293
Budget/Administration	413/253 8306	413/253 8293
Ecological Services	413/253 8304	413/253 8293
External Affairs	413/253 8328	413/253 8456
Fisheries	413/253 8304	413/253 8293
Human Resources	413/253 8259	413/253 8461
Law Enforcement	413/253 8274	413/253 8459
Migratory Birds	413/253 8273	413/253 8293
National Wildlife Refuge System	413/253 8588	413/253 8293

Region 6: Mountain-Prairie

134 Union Boulevard Lakewood, CO 80228 <www.fws.gov/mountain-prairie>

Mailing Address: P.O. Box 25486 DFC Denver, CO 80225 CO, KS, MT, NE, ND, SD, UT, WY

	Telephone	Fax
Regional Director (RD)	303/236 7920	303/236 8295
Deputy RD	303/236 7920	303/236 8295
Budget/Administration	303/236 7917	303/236 6958
Ecological Services	$303/236\ 4517$	303/236 0027
External Affairs	303/236 7905	303/236 3815
Fisheries	$303/236\ 4517$	303/236 8163
Human Resources	$303/236\ 5414$	303/236 5775
Law Enforcement	303/236 7540	303/236 7901
Migratory Birds	303/236 8155	303/236 8101
National Wildlife Refuge System	303/236 4305	303/236 4792

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*TTY users may use the Federal Relay Services at 800/877 8330 or online at $<\!\mathrm{www.frso.us}\!>$

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Region	7: A	laska
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1011 East Tudor Road Anchorage, AK 99503 <alaska.fws.gov>

AK

	Telephone	Fax
Regional Director (RD)	$907/786\ 3542$	907/786 3306
Deputy RD	907/786 3536	907/786 3306
Budget/Administration	907/786 3543	907/786 3306
External Affairs	907/786 3309	907/786 3495
Fisheries & Ecological Services	907/786 3856	907/786 3848
Human Resources	907/786 3301	907/786 3841
Law Enforcement	907/786 3311	907/786 3313
Migratory Birds	$907/786\ 3545$	907/786 3575
National Wildlife Refuge System	$907/786\ 3545$	907/786 3976
Subsistence Management	907/786 3403	907/786 3333

Region 8: California & Nevada

2800 Cottage Way Suite W 2606 Sacramento, CA 95825-1846 <www.fws.gov/eno> CA, NV, Klamath Basin

	Telephone	Fax
Regional Director (RD)	916/414 6464	916/414 6486
Deputy RD		
Assist. Manager, Budget & Adn	ninistration	
Assist. Manager, Conservation	Partnerships	
Assist. Manager, Ecological Ser	vices	
Assist. Manager, External Affai	rs	
Assist. Manager, National Wild	life Refuges	
Assist. Manager, Water & Fishe	eries Resources	
Fisheries Program Manager		
Human Resources	503/231 6138	503/231 2373
Law Enforcement	503/521 5300	503/521 5316
Migratory Birds	503/231 6159	503/231 6837

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*TTY users may use the Federal Relay Services at 800/877 8330 or online at <www.frso.us>

Region 9: Headquarters

DOI Locator: 202/208 3100 1849 C Street, NW. Washington, D.C. 20240 <www.fws.gov>

	Telephone	Fax
Director	202/208 4717	202/208 6965
Special Assistant	202/208 4717	202/208 6965
Special Assistant	202/208 4717	202/208 6965
Deputy Director Administration	202/208 4545	202/208 6965
Special Assistant	202/208 4545	202/208 6965
Deputy Director Policy	202/208 4545	202/208 6965
Science Advisor to the Director	202/208 4700	202/208 6965
Chief, Law Enforcement	202/208 3143	202/208 3143
AD, Business Management and Operations	703/358 1822	703/358 2160
AD, Budget, Planning & Human Resources	703/358 2400	703/358 1981
AD, Endangered Species	202/208 4646	202/208 6916
AD, External Affairs	202/208 6541	202/501 6589
AD, Fisheries & Habitat Conservation	202/208 6394	202/208 4674
AD, Information Resources & Technology Management (CIO)	703/358 1729	703/358 2251
AD, International Affairs	202/208 6393	$202/208\ 4674$
AD, Migratory Birds	202/208 1050	202/482 3716
AD, National Wildlife Refuge System	202/208 5333	202/208 3082
AD, Wildlife & Sport Fish Restoration Programs	202/208 7337	202/482 3716

	Telephone	Fax
Bird Habitat Initiatives	703/358 1784	703/358 2282
Budget	703/358 2501	703/358 1997
Clerical Support Services	703/358 1830	703/358 1707
Congressional & Legislative Affairs	703/358 2240	703/358 1930
Conservation Planning & Policy	703/358 2036	703/358 2154
Contracting & Facilities Management	703/358 1901	703/358 2264
Correspondence Control Unit	202/208 7535	202/219 2415
Customer Service Center	800/344 9453	703/358 2245
Equal Opportunity & Diversity	703/358 1724	703/358 2030
Economics	703/358 2082	703/358 2319
Endangered Species	703/358 2171	703/358 1735
Engineering	703/358 1719	703/358 2227
Environmental Quality	703/358 2148	703/358 1800
Federal Duck Stamp	703/358 2000	703/358 2009
Financial Management	703/358 1742	703/358 2265
Finance (Denver)	303/984 6800	303/969 5757
Fish & Wildlife Management Assistance & Habitat Restoratio	703/358 1718 n	703/358 2044
Help Desk (IRTM User Support)	703/358 2200	
Help Desk (BCT Denver)	800/520 2433	
Habitat & Restoration Conservation	703/358 2161	703/358 1869
Human Capital	703/358 1776	703/358 1739
Information Resource & Technology Management	703/358 1729	703/358 2251
International Conservation	703/358 1754	703/358 2115

	Telephone	Fax
Law Enforcement Operations	703/358 1949	703/358 2271
Management Authority	703/358 2093	703/358 2280
Migratory Bird Management	703/358 1714	703/358 2272
Native American Liaison	703/358 1728	703/358 1780
National Fish Hatchery System	703/358 1715	703/358 2487
National Communications Center	303/275 2400	303/275 2417
National Conservation Training Center	304/876 7263	304/876 7227
National Forensics Lab	541/482 4191	541/482 4989
National Eagle & Wildlife Repository	303/287 2110	303/287 1570
National Wildlife Refuge System	703/358 1744	703/358 2248
Natural Resources	703/358 2043	703/358 1929
Planning & Evaluation	703/358 2088	703/358 2057
Policy Directives Management	703/358 1730	703/358 2269
Printing & Publishing	703/358 2196	703/358 2245
Program & Partnership Support	703/358 1711	703/358 2548
Public Affairs	703/358 2220	703/358 1780
Realty	703/358 1713	703/358 2223
Refuge Law Enforcement	703/358 2029	703/358 2248
Safety & Health	703/358 2255	703/358 1875
Scientific Authority	703/358 1708	703/358 2276
Visitor Services & Communications	703/358 2029	703/358 2248
Wildlife & Sport Fish Restoration	703/358 2156	703/358 1837

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Field Locations

Partial list of Refuges (including Refuge Complexes and Wetlands Management districts), Fishery Locations, Ecological Services (ES) Field Offices and Law Enforcement Resident Agents-in-Charge (RAC).		Key *=Fishery Locations <i>Italic</i> =ES Field Offices Bold =(RACs)	
Name	City	Phone	
ALABAMA			
Auburn Mig. Bird FO	Auburn	334/844 4796	
Bon Secour	Gulf Shore	s 251/540 7720	
Choctaw	Jackson	251/843 5238	
Daphne ES	Daphne	251/441 5181	
E. Gulf Coast Plain JVO	Auburn	334/844 4796	
Eufaula	Eufaula	334/687 4065	
Mountain Longleaf	Anniston	256/848 6833	
Wheeler NWRC	Decatur	256/353 7243	
Zone Officer	Anniston	256/342 2238	
ALASKA			
Alaska Maritime	Homer	907/235 6546	
AK Penninsula/Becharof	King Salm	on 907/246 3339	
Anchorage FWFO	Anchorage	907/271 2888	
Arctic	Fairbanks	907/456 0250	
Conserv. Genetics Lab	Anchorage	907/786 3318	
Fairbanks FWFS*	Fairbanks	907/456 0203	
Innoko	McGrath	907/524 3251	
Izembek	Cold Bay	907/532 2445	
Juneau FWFO	Juneau	907/780 1160	
Kanuti	Fairbanks	907/456 0329	
Kenai	Soldotna	907/262 7021	
Kenai FWFS*	Kenai	907/262 9863	
Kodiak 56	Kodiak	907/487 2600	

Koyukuk/Nowitna	Galena	907/656 1231
Marine Mammals Mgmt. Of	fice Anchorage	907/786 3800
Non game Mig. Birds	Anchorage	907/786 3444
RAC	Anchorage	907/271 2828
RAC	Fairbanks	907/456 2335
Raptor Management	Juneau	907/780 1171
Selawik	Kotzebue	907/442 3799
Tetlin	Tok	907/883 5312
Togiak	Dillingham	907/842 1063
Waterfowl Management	Anchorage	907/786 3560
Waterfowl Management	Fairbanks	$907/456\ 0341$
Waterfowl Management	Juneau	907/780 1179
Yukon Delta	Bethel	907/543 3151
Yukon Flats	Fairbanks	907/456 0440
Zone Officer	Anchorage	907/271 6646
Zone Officer	Fairbanks	907/455 1821
ARIZONA		
Alchesay Williams NFH*	Whiteriver	928/338 4901
Arizona ES	Flagstaff	$928/226\ 0614$
Arizona ES	Phoenix	$602/242\ 0210$
Arizona ES	Tucson	520/670 6145
Arizona FRO*	Flagstaff	928/226 1289
Arizona FRO*	Whiteriver	928/338 4288
Arizona FRO*	Parker	$928/667\ 4785$
Arizona FRO*	San Carlos	$928/475\ 2554$
Bill Williams River	Parker	928/667 4144
Buenos Aires	Sasabe	520/823 4251
Cabeza Prieta	Ajo	520/387 6483
Cibola	Cibola	928/857 3253
Havasu	Needles, CA	760/326 3853
Imperial	Yuma	928/783 3371
Kofa	Yuma	928/783 7861
		continued

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ARIZONA (continued)		
Lower CO River NWRC	Yuma	928/343 8112
Mojave	Mojave Valley	928/346 2600
Pinetop FHC*	Pinetop	928/367 1902
RAC	Mesa	480/967 7900
San Bernardino	Douglas	520/364 2104
Williams Creek NFH*	Whiteriver	928/338 4901
Willow Beach NFH*	Willow Beach	928/767 3456
Zone Officer	Lake Havasu C.	928/680 0414
Zone Officer	Tucson	520/746 4413
ARKANSAS		
Arkansas ES	Conway	501/513 4470
Bald Knob	Bald Knob	501/724 2458
Cache River	Augusta	870/347 2614
Central Arkansas NWRC	Augusta	870/347 2074
Big Lake	Manila	870/564 2429
Felsenthal	Crossett	870/364 3167
Greers Ferry NFH*	Heber Springs	501/362 3615
Hazen Migratory Bird FO	Hazen	870/255 3812
Holla Bend NWRC	Dardanelle	479/229 4300
Mammoth Spring NFH*	Mammoth Spring	870/625 3912
Norfork NFH*	Mountain Home	870/499 5255
Overflow	Parkdale	870/473 2869
Pond Creek	Lockesburg	870/289 2126
Wapanocca	Turrell	870/343 2595
White River	St. Charles	870/282 8200
Zone Officer	Brinkley	870/734 7462
CALIFORNIA		
Arcata ES & FWO*	Arcata	707/822 7201
California/Nevada FHC*	Anderson	530/365 4271

Carlshad

760/431 9440

Castle Rock Loleta Coleman NFH* Anderson Coachella Valley Calipatria Guadalupe Nipomo Dunes Guadalupe Havasu Needles Hopper Mountain NWRC Ventura Humboldt Bay Loleta Kern Delano Klamath Basin NWRC Tulelake Livingston Stone NFH* Shasta Lake Modoc Alturas RAC Torrance RAC Sacramento Red Bluff FWO* Red Bluff Sacramento ES Sacramento Sacramento NWRC Willows San Diego NWRC Carlsbad San Diego Jamul Chula Vista San Diego Bay San Francisco Bay NWRC Fremont San Luis NWRC Los Banos San Pablo Bay Petaluma Seal Beach Seal Beach Sonny Bono Salton Sea NWRC Calipatria Stockton FWO* Stockton Stone Lakes Elk Grove Tehama-Colusa FF* Red Bluff Tijuana Slough Imperial Beach Ventura ES Ventura Yreka ES & FWO* Yreka Zone Officer Willows

707/733 5406 530/365 8622 760/348 5278 805/343 9151 760/326 3853 805/644 5185 707/733 5406 661/725 2767 530/667 2231 530/275 0549 530/233 3572 310/328 1516 916/414 6660 530/527 3043 916/414 6600 530/934 2801 760/930 0168 619/468 9245 619/691 1262 510/792 0222 209/826 3508 707/769 4200 562/598 1024 760/348 5278 209/946 6400 916/775 4421 530/527 3043 619/575 2704 805/644 1766 530/842 5763 530/934 2801

Carlsbad ES

COLORADO

COLORADO		
Arapaho	Walden	970/723 8202
Colorado FWMAO*	Lakewood	303/236 4216
Colorado River Fishery Project*	Grand Junction	970/245 9319
Browns Park	Maybell	970/365 3613
Colorado ES	Lakewood	303/275 2370
Colorado River ES	Denver	303/969 7322
Hotchkiss NFH*	Hotchkiss	970/872 3170
Leadville NFH*	Leadville	719/486 0189
National Eagle & Wildlife Repository	Commerce City	303/287 2110
RAC	Littleton	720/981 2777
Rocky Mt. Arsenal	Commerce City	303/289 0232
San Luis Valley NWRC - Alamosa - Monte Vista	Alamosa	719/589 4021
Western CO ES	Grand Junction	970/243 2778
Zone Officer	Commerce City	303/289 0924
CONNECTICUT		
Stewart B. McKinney	Westbrook	860/339 2513
DELAWARE		
Bombay Hook	Smyrna	302/653 9345
Delaware Bay ES	Smyrna	302/653 9152
Prime Hook	Milton	302/684 8419
FLORIDA		
A.R.M. Loxahatchee	Boynton Beach	561/732 3684
Chassahowitzka NWRC	Crystal River	$352/563\ 2088$
Crocodile Lake	Key Largo	305/451 4223
Fire Ecology FO	Tallahassee	850/893 4150
Florida Panther NWRC	Naples	239/353 8442

Hobe Sound	Hobe Sound	772/546 6141
Jacksonville ES	Jacksonville	904/232 2580
J.N. Ding Darling NWRC	Sanibel	239/472 1100
Lake Woodruff	DeLeon Springs	386/985 4673
Lower Suwannee NWRC	Chiefland	352/493 0238
Merritt Island NWRC	Titusville	$321/861\ 0667$
Nat'l Key Deer NWRC	Big Pine Key	305/872 2239
Panama City ES & FRO*	Panama City	850/769 0552
Pelican Island & Archie Carr	Vero Beach	772/562 3909
RAC-N. Florida	Clermont	$352/429\ 1037$
RAC	Miami	305/526 2610
S. Florida ES & FRO*	Vero Beach	772/562 3909
St. Marks	St. Marks	850/925 6121
St. Vincent	Apalachicola	850/653 8808
Welaka NFH*	Welaka	386/467 2374
Zone Officer	Titusville	321/403 0483

GEORGIA

Chattahoochee Forest NFH* Coastal GA Suboffice Georgia ES Harris Neck Okefenokee Piedmont NWRC RAC Savannah Coastal NWRC Warm Springs NFH & TC*	Suches Brunswick Athens Townsend Folkston Round Oak Atlanta Savannah Warm Springs	$\begin{array}{c} 706/838\ 4723\\ 912/265\ 9336\\ 706/613\ 9493\\ 912/832\ 4608\\ 912/496\ 7366\\ 478/986\ 5441\\ 404/763\ 7959\\ 912/652\ 4415\\ 706/655\ 3382\\ \end{array}$
Warm Springs NFH & TC*	Warm Springs	706/655 3382
<i>West Georgia Suboffice</i> Zone Officer	Fort Benning Savannah	706/544 6428 912/577 0067
Zone onneer	Suvuillan	

HAWAII AND THE PACIFIC ISLANDS

Big Island NWRC	Hilo	808/443 2300
Guam	Yigo, GU	$671\ 355\ 5096$

HAWAII (continued)	II	000/ 7 00 05 40
Hawaii & Pacific Islands NWRC	Honolulu	808/792 9540
Oahu NWRC	Haleiwa	808/637 6330
Maui NWRC	Kihei	808/875 1582
Kauai NWRC	Kilauea	808/828 1413
Midway Atoll	Honolulu	808/674 8237
Pacific Remote Islands NWRC	Honolulu	808/792 9550
Pacific Islands ES	Honolulu	808/792 9400
Papahanaumokuakea Marine Nat. Monument	Honolulu	808/792 9480
RAC	Honolulu	808/861 8525
IDAHO		
Bear Lake	Montpelier	208/847 1757
Camas	Hamer	208/662 5423
Central Idaho FO	Salmon	208/756 5190
Deer Flat	Nampa	208/467 9278
Dworshak NFH*	Ahsahka	208/476 4591
Eastern Idaho FO	Chubbuck	208/237 6975
Grays Lake	Wayan	208/574 2755
Hagerman NFH*	Hagerman	208/837 4896
Idaho FRO*	Ahsahka	208/476 7242
Idaho FHC*	Ahsahka	208/476 9500
Kooskia NFH*	Kooskia	208/926 4272
Kootenai	Bonners Ferry	208/267 3888
LSRCP Office*	Boise	208/378 5321
Minidoka	Rupert	208/436 3589
RAC	Boise	208/378 5333
SE Idaho NWRC	Chubbuck	208/237 6615
Snake River FWO	Boise	208/378 5243

ILLINOIS

ILLINUIS		
Carterville NWFRO*	Marion	618/997 6869
Chicago ES	Barrington	847/381 2253
Crab Orchard/Marion ES	Marion	618/997 3344
Fire South Zone Officer	Quincy	217/224 8580
Cypress Creek	Ullin	618/634 2231
Great River	Annada	573/847 2333
Illinois PLO	Moline	309/757 5800
Illinois River NW&FR	Havana	309/535 2290
Large Rivers Fisheries Coordination Office*	Rock Island	309/793 5811
LE Zone 04 Officer	Ullin	618/634 2231
Mark Twain	Quincy	217/224 8580
Middle Mississippi River	Rockwood	618/763 4420
RAC	Springfield	217/793 9554
Rock Island ES	Moline	309/757 5800
Two Rivers	Brussels	618/883 2524
Savanna District	Thomson	815/273 2732
INDIANA		
Big Oaks	Madison	812/273 0783
Bloomington ES Indiana PLO	Bloomington	812/334 4261
Muscatatuck	Seymour	812/522 4352
N. Indiana ES	Chesterton	219/983 9753
Patoka River	Oakland City	812/749 3199
IOWA		
DeSoto	Missouri Valley	712/642 4121
Driftless Area	McGregor	563/873 3423
Iowa WMD	Titonka	515/928 2523
LE Zone 03 Officer	Prairie City	515/994 3400
Neal Smith/Iowa PLO	Prairie City	515/994 3400
		continue

IOWA (continued)		
Port Louisa	Wapello	319/523 6982
Union Slough/Iowa WMD	Titonka	515/928 2523
McGregor District	McGregor	563/873 3423
KANSAS		
Flint Hills	Hartford	316/392 5553
Great Plains Nature Center	Wichita	316/683 5499
Kansas ES	Manhattan	785/539 3474
Kirwin	Kirwin	785/543 6673
Marais des Cygnes	Pleasanton	913/352 8956
Quivira	Stafford	620/486 2393
KENTUCKY		
Clarks River	Benton	270/527 5770
Kentucky FO	Frankfort	502/695 0468
Wolf Creek NFH*	Jamestown	270/343 3797
LOUISIANA		
Baton Rouge FRO*	Baton Rouge	225/578 4243
Bayou Cocodrie	Ferriday	318/336 7119
Black Bayou Lake	Monroe	318/387 1114
Catahoula	Rhinehart	318/992 5261
Cat Island	St. Francisville	601/442 6696
Central LA NWRC - Lake Ophelia - Grand Cote	Marksville	318/253 4238
Lafayette ES	Lafayette	337/291 3100
Mandalay/Bayou Teche	Houma	985/853 1078
N. Louisiana NWRC	Farmerville	318/726 4222
Natchitoches NFH*	Natchitoches	318/352 5324
Southeast LA NWRC	Lacombe	985/882 2000

Southwest LA NWRC - Cameron Prairie - Lacassine - Sabine - Shell Keys	Bell City	337/598 2216
Tensas River	Tallulah	318/574 2664
Zone Officer	Farmerville	318/366 4814
Zone Officer	Slidell	985/285 1401
MAINE		
Aroostook	Limestone	207/328 4634
Craig Brook NFH* & MFC	East Orland	207/469 7300
Green Lake NFH*	Ellsworth	207/667 9531
Gulf of Maine Coastal Program ES	Falmouth	207/781 8364
Maine Coastal Islands - Petit Manan - Cross Island - Franklin Island - Seal Island - Pond Island	Rockport	207/236 6970
Maine ES	Old Town	207/827 5938
Maine Fisheries Program Complex*	East Orland	207/469 6701
Moosehorn	Baring	207/454 7161
Rachel Carson	Wells	207/646 9226
Sunkhaze Meadows	Old Town	207/827 6138
Zone Officer	Milbridge	207/546 2124
MARYLAND		
Chesapeake Bay ES	Annapolis	410/573 4573
Chesapeake Islands - Eastern Neck - Martin - Susquehanna	Rock Hall	410/639 7056

MARYLAND (continued)		
Chesapeake Marshland NWRC	Cambridge	410/228 2692
Maryland FRO*	Annapolis	410/263 2604
Patuxent Research	Laurel	301/497 5582
Zone Officer	Laurel	301/497 5586
MASSACHUSETTS		
Connecticut River Coordinator's Office*	Sunderland	413/548 9138
E. Massachusetts NWRC - Assabet - Great Meadows - Mashpee - Massasoit - Monomoy - Nantucket - Nomans Island - Oxbow	Sudbury	978/443 4661
Engineering FO	Newton	617/244 0837
North Attleboro NFH*	North Attleboro	508/695 5002
Sunderland FRO*	Sunderland	413/548 9138
Parker River	Newburyport	978/465 5753
Richard Cronin Nat'l Salmon Sta.*	Sunderland	413/548 9010
Silvio O. Conte NFWRC Great Falls Discovery Ctr.	Sunderland	413/548 8002 413/863 3221
RAC	Chelsea	617/889 6616
MICHIGAN		
Alpena FRO*	Alpena	989/356 5102
Detroit River ES	Grosse Ile	734/692 7628
Detroit River Int'l	Grosse Ile	734/692 7608
East Lansing ES	East Lansing	517/351 2555
Fire East Zone Officer	Mio	989/826 1783
Great Lakes*	Ann Arbor	734/662 3209

LE Zone 05 Officer	Saginaw	989/746 0291
Jordan River NFH*	Elmira	231/584 2461
Ludington Biol. Station*	Ludington	$231/845\ 6205$
Marquette Biol. Station*	Marquette	906/226 6571
Michigan PLO	East Lansing	517/351 4230
Pendills Creek NFH*	Brimley	906/437 5231
RAC	Ann Arbor	$734/995\ 0387$
Seney	Seney	906/586 9851
Shiawassee	Saginaw	989/777 5930
Sullivan Creek NFH*	Brimley	906/437 5231
Upper Peninsula ES	Marquette	906/226 1240
MINNESOTA		
Agassiz	Middle River	$218/449\ 4115$
Big StoneNWR/WMD	Odessa	320/273 2191
Crane Meadows	Little Falls	320/632 1575
Detroit Lakes WMD	Detroit Lakes	218/847 4431
Fergus Falls WMD/WAO	Fergus Falls	218/739 2291
Fire South Zone Officer	Odessa	320/273 2191
LE Zone 01 Officer	Rochert	218/847 2641
Hamden Slough	Audubon	218/439 6319
Litchfield WAO	Litchfield	320/593 4600
Litchfield WMD	Litchfield	320/693 2849
Minnesota PLO	Waite Park	320/253 4682
Minnesota Valley	Bloomington	952/854 5900
Morris WMD	Morris	320/589 1001
Northern Tallgrass Prairie	Odessa	320/273 2191
Prairie Wetlands Learning Center	Fergus Falls	218/736 0938
RAC	St. Paul	651/778 8360
Rice Lake/Mille Lacs	McGregor	218/768 2402
Rydell	Erskine	218/687 2229
Sherburne	Zimmerman	763/389 3323
		continued

MINNESOTA (continued)		
Tamarac	Rochert	218/847 2641
Twin Cities ES	Bloomington	612/725 3548
Upper MS River NW&FR	Winona	507/452 4232
Winona District	Winona	507/454 7351
Windom WMD	Windom	507/831 2220
MISSISSIPPI		
Dahomey	Boyle	662/742 9331
Grand Bay	Moss Point	228/475 0765
Gulf Coast FCO*	Ocean Springs	228/875 9387
Gulf Coast NWRC	Gautier	228/497 6322
Hillside	Thornton	662/235 4222
Jackson ES	Jackson	601/965 4900
Jackson Mig. Bird FO	Jackson	601/965 4903
Lower MS River*	Vicksburg	601/629 6602
LMV Joint Venture Ofc.	Vicksburg	601/629 6619
Mathews/Morgan Brake	Sidon/Tchula	662/235 4989
N. Mississippi NWRC	Grenada	662/226 8286
Noxubee	Brooksville	662/323 5548
Panther Swamp	Yazoo City	662/746 5060
Private John Allen NFH*	Tupelo	662/842 1341
RAC	Jackson	601/965 4699
St. Catherine Creek	Sibley	601/442 6696
Theo. Roosevelt NWRC - Holt Collier - Yazoo	Hollandale	662/839 2638
Zone Officer	Hollandale	662/998 0306
MISSOURI		
Big Muddy	Columbia	573/876 1826
Columbia ES & FRO* & Missouri PLO	Columbia	573/234 2132
Great River/Clarence Cannor	n Annada	573/847 2333

Mingo	Puxico	573/222 3589
Neosho NFH*	Neosho	417/451 0554
Squaw Creek	Mound City	$660/442\ 3187$
Swan Lake	Sumner	660/856 3323
MONTANA		
Aquatic Animal Drug Approval Partnership	Bozeman	406/994 9904
Benton Lake & WMD	Great Falls	406/727 7400
Billings ES	Billings	406/247 7366
Bowdoin & WMD	Malta	406/654 2863
Bozeman FHC*	Bozeman	406/582 8656
Bozeman FTC*	Bozeman	406/587 9265
Charles M. Russell & WMD	Lewistown	406/538 8706
Creston NFH* & Kalispell ES	Kalispell	406/758 6868
Ennis NFH*	Ennis	406/682 4847
Grizzly Bear Rec. ES	Missoula	406/243 4903
Lee Metcalf	Stevensville	406/777 5552
Medicine Lake	Medicine Lake	406/789 2305
Montana ES	Helena	406/449 5225
Missoula Aerial Fire	Missoula	406/329 4965
Montana FWMAO*	Bozeman	406/585 9010
National Bison Range	Moiese	406/644 2211
NE Montana WMD	Medicine Lake	406/789 2305
NW Montana WMD	Moiese	406/644 2211
Red Rock Lakes	Lima	406/276 3536
Swan River	Marion	406/858 2216
Zone Officer	Great Falls	406/727 7400
NEBRASKA		
Boyer Chute	Ft. Calhoun	402/468 4313
Crescent Lake	Ellsworth	308/762 4893
Fort Niobrara	Valentine	402/376 3789
		continued

NEBRASKA (continued)		
Nebraska ES	Grand Island	308/382 6468
North Platte	Scottsbluff	308/635 7851
Rainwater Basin WMD	Kearney	308/236 5015
NEVADA		
Desert NWRC	Las Vegas	702/515 5450
Lahontan NFH*	Gardnerville	775/265 2425
Las Vegas ES	Las Vegas	702/515 5230
Marble Bluff Fish*	Nixon	775/574 0187
Nevada ES	Reno	775/861 6300
Ruby Lake	Ruby Valley	775/779 2237
Sheldon	Denio	775/941 0199
Stillwater NWRC	Fallon	775/423 5128
Zone Officer	Las Vegas	702/515 5465
NEW HAMPSHIRE		
Central New England FRO*	Nashua	603/595 3586
Great Bay	Newington	603/431 7511
Laconia FRO*	Nashua	603/595 3586
Lake Umbagog	Errol	603/482 3415
Nashua NFH*	Nashua	603/595 0891
New England ES	Concord	603/223 2541
Silvio O. Conte NFWRC Pondicherry	Turners Falls, MA	413 863 0209
NEW JERSEY		
Cape May	Cape May	609/463 0994
Edwin B Forsythe	Oceanville	609/652 1665
Great Swamp	Basking Ridge	973/425 1222
New Jersey ES	Pleasantville	609/646 9310
RAC	Elizabeth	908/787 1321
Supawna Meadows	Pennsville	609/463 0994

Wallkill River	Sussex	973/702 7266
Zone Officer	Sussex	973/702 7266
NEW MEXICO		
Bitter Lake	Roswell	575/622 6755
Bosque del Apache	Socorro	575/835 1828
Dexter NFH & TC*	Dexter	575/734 5910
Las Vegas	Las Vegas	505/425 3581
Maxwell	Maxwell	575/375 2331
Mescalero NFH*	Mescalero	575/671 4401
Mora NFH & TC*	Mora	575/387 6022
New Mexico FRO*	Albuquerque	575/342 9900
New Mexico ES	Albuquerque	575/346 2525
RAC	Albuquerque	575/346 7828
Sevilleta	Socorro	505/864 4021
San Andres	Las Cruces	575/382 5047
NEW YORK		
Iroquois	Basom	585/948 5445
Long Island NWRC - Amagansett - Conscience Point - Elizabeth A. Morton - Lido Beach - Oyster Bay - Sayville - Seatuck - Target Rock - Wertheim	Shirley	631/286 0485
Long Island ES	Brookhaven	631/776 1401
Lower Great Lakes FRO*	Amherst	716/691 5456
Montezuma	Seneca Falls	315/568 5987
New York ES	Cortland	607/753 9334
RAC	Valley Stream	516/825 3950
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NEW YORK (continued)		
Shawangunk Grasslands Hudson River/NY Bight Ecosystem	Sussex,NJ	973/702 7266
St. Lawrence WMD	Richville	315/287 9093
NORTH CAROLINA		
Alligator River	Manteo	252/473 1131
Asheville ES	Asheville	828/258 3939
Asheville Migratory Bird FO	Asheville	828/350 8228
Cedar Island	Swanquarter	252/225 2511
Edenton NFH*	Edenton	252/482 4118
Mackay Island & Currituck	Knotts Island	252/429 3100
Manteo Migratory Bird FO	Columbia	252/796 3004
Mattamuskeet	Swanquarter	252/926 4021
Pea Island	Manteo	252/473 1131
Pee Dee	Wadesboro	704/694 4424
Pocosin Lakes	Columbia	252/796 3004
Raleigh ES	Raleigh	919/856 4520
Roanoke River	Windsor	252/794 3808
Sandhills SO	Southern Pines	910/695 3323
South Atlantic Fisheries	Raleigh	919/515 5019
Zone Officer	Windsor	252/799 1918
NORTH DAKOTA		
Arrowwood &WMD	Pingree	701/285 3341
Audubon & WMD	Coleharbor	701/442 5474
Bismarck WAO	Bismarck	701/250 4415
Chase Lake	Woodworth	701/752 4218
Crosby WMD	Crosby	701/965 6488
Des Lacs	Kenmare	701/385 4046
Devils Lake WMD	Devils Lake	701/662 8611
Garrison Dam NFH*	Riverdale	701/654 7451
J. Clark Salyer & WMD	Upham	701/768 2548

Kulm WMD	Kulm	701/647 2866
Lake Alice	Devils Lake	701/662 8611
Lake Ilo	Dunn Center	701/548 8110
Lake Zahl	Crosby	701/965 6488
Long Lake & WMD	Moffit	701/387 4397
Lostwood	Kenmare	701/848 2722
Minot WAO	Minot	701/852 0318
Missouri R. FWMAO*	Bismarck	701/250 4419
N. Dakota ES	Bismarck	701/250 4481
Tewaukon & WMD	Cayuga	701/724 3598
Upper Souris	Foxholm	701/468 5467
Valley City NFH*	Valley City	701/845 3464
Valley City WMD	Valley City	701/845 3466
Wetland Habitat Office	Bismarck	701/250 4418
Zone Officer	Bismarck	701/355 8572
OHIO		
Ohio PLO	Newark	740/670 5312
Ottawa	Oak Harbor	419/898 0014
Reynoldsburg ES	Reynoldsburg	614/469 6923
OKLAHOMA		
Deep Fork	Okmulgee	918/756 0815
Little River	Broken Bow	580/584 6211
Oklahoma ES	Tulsa	918/581 7458
RAC	Oklahoma City	405/715 0617
Salt Plains	Jet	580/626 4794
Sequoyah	Vian	918/773 5251
Tishomingo NFH*	Tishomingo	580/384 5463
Tishomingo	Tishomingo	580/371 2402
Washita	Butler	580/664 2205
Wichita Mountains	Indiahoma	580/429 3221
Oklahoma FRO*	Tishomingo	580/384 5710
Zone Officer	Butler	580/664 3990

OREGON

UNEGUN		
Ankeny	Jefferson	$503/588\ 2701$
Bandon Marsh	Bandon	541/347 1470
Baskett Slough	Dallas	$503/623\ 2749$
Central Oregon ES	Bend	$541/383\ 7146$
Eagle Creek NFH*	Estacada	503/630 6270
Forensics Lab	Ashland	$541/482\ 4191$
Hart Mt. Nat. Antelope	Plush	$541/947\ 2731$
Klamath Falls FWO	Klamath Falls	541/885 8481
Klamath Marsh	Chiloquin	541/783 3380
$La\ Grande\ ES$	La Grande	541/962 8584
Malheur	Princeton	$541/493\ 2612$
Newport ES	Newport	$541\ 867\ 4558$
Oregon FWO	Portland	$503/231\ 6179$
Oregon Coast NWRC	Newport	541/867 4550
RAC	Wilsonville	$503/682\ 6131$
Sheldon/Hart Mtn NWRC	Lakeview	$541/947\ 3315$
SW Oregon ES	Roseburg	541/957 3474
Tualatin River	Sherwood	503/625 5944
Warm Springs NFH*	Warm Springs	$541/553\ 1692$
Willamette Valley NWRC	Corvallis	541/757 7236
Zone Officer	Dallas	503/831 2462
PENNSYLVANIA		
Allegheny	Warren	814/726 0890
Mid Atlantic FRO*	Harrisburg	717/705 7838
Erie	Guys Mills	814/789 3585
John Heinz at Tinicum	Philadelphia	215/365 3118
Lamar FHU*/NE FR Ctr.	Lamar	570/726 4247
Pennsylvania ES	State College	814/234 4090
Zone Officer	Guys Mills	814/789 2471

PUERTO RICO AND THE U.S. VIRGIN ISLANDS

TOLITO NICO AND THE 0.3. VINC	IIN ISLANDS	
Boqueron ES	Boqueron, PR	787/851 7297
Buck Island	Christiansted, VI	340/773 4554
Culebra	Culebra, PR	787/742 0115
Caribbean Is. NWRC	Boqueron, PR	787/851 7258
LE Special Agent	Guaynabo, PR	787/749 4338
Rio Grande ES	Rio Grande, PR	787/887 8769
Vieques	Vieques, PR	$787\ 741\ 2138$
RHODE ISLAND		
Rhode Island NWRC - Block Island - John H. Chafee - Ninigret - Sachuest Point - Trustom Pond	Charlestown	401/364 9124
S. New England ES	Charlestown	401/364 9124
SOUTH CAROLINA		
Bears Bluff NFH*	Wadmalaw Is.	843/559 2315
Cape Romain	Awendaw	843/928 3264
Carolina Sandhills	McBee	843/335 8401
Charleston ES	Charleston	843/727 4707
Clemson ES	Clemson	$864/656\ 2432$
Ernest F. Hollings ACE Basin	Hollywood	843/889 3084
Orangeburg NFH*	Summerton	803/534 4828
Pinckney Island	Hilton Head	$912\ 652\ 4415$
Santee	Summerton	803/478 2217
Waccamaw	Georgetown	843/527 8069
SOUTH DAKOTA		
D.C. Booth HNFH*	Spearfish	$605/642\ 7730$
Gavins Point NFH*	Yankton	$605/665\ 3352$
Huron WAO	Huron	$605/352\ 7014$

SOUTH DAKOTA (continued)		
Huron WMD	Huron	605/352 5894
Lacreek	Martin	605/685 6508
Lake Andes & WMD	Lake Andes	605/487 7603
Madison WMD	Madison	605/256 2974
RAC	Pierre	605/224 1001
S. Dakota ES & Great Plains FWMAO*	Pierre	605/224 8693
Sand Lake & WMDWAO	Columbia	605/885 6320
Waubay & WMD	Waubay	605/947 4521
Wetlands Acq. Office	Columbia	605/885 6357
Zone Officer	Madison	605/256 2974
TENNESSEE		
Cookeville ES	Cookeville	931/528 6481
Cross Creeks	Dover	731/232 7477
Dale Hollow F&W Mgmt.Asst. Ofc./NFH*	Celina	931/243 2443
Erwin NFH*	Erwin	423/743 4712
Memphis Mig. Bird FO	Memphis	901/327 7631
RAC	Nashville	615/736 5532
Tennessee	Paris	731/642 2091
West Tennessee NWRC	Dyersburg	731/287 0650
- Chickasaw	Ripley	731/635 7621
- Hatchie	Stanton	731/772 0501
- Lower Hatchie - Reelfoot	Henning Union City	731/738 2296 731/538 2481
Zone Officer	v	
Zone Officer	Dyersburg	731/445 9986
TEXAS		
Aransas/Matagorda Island NWRC	Austwell	361/286 3559
Arlington ES	Arlington	817/277 1100
Attwater Pr. Chicken	Eagle Lake	979/234 3021
Austin ES	Austin	512/490 0057

Balcones Canyonlands	Austin	$512/339\ 9432$
Buffalo Lake	Umbarger	806/499 3382
Houston ES	Houston	281/286 8282
Corpus Christi ES	Corpus Christi	361/994 9005
Hagerman	Sherman	903/786 2826
Inks Dam NFH*	Burnet	$512/793\ 2474$
Laguna Atascosa	Rio Hondo	956/748 3607
Lower Rio Grande Valley/ Santa Ana NWRC	Alamo	956/784 7500
McFaddin	Sabine Pass	409/971 2909
Muleshoe	Muleshoe	806/946 3341
RAC	San Antonio	210/681 8419
RAC	Houston	281/876 1520
San Bernard	Brazoria	979/964 3639
San Marcos NFH & TC*	San Marcos	$512/353\ 0011$
Texas Chenier Plain Anahuac NWRC	Anahuac	409/267 3337
Texas Interagency Coordination Center	Lufkin	936/875 4786
Texas Midcoast NWRC	Angleton	409/849 7771
Trinity River	Liberty	936/336 9786
Uvalde NFH*	Uvalde	830/278 2419
Zone Officer	Alamo	$956\ 784\ 7621$
Zone Officer	Angleton	979/849 7771
UTAH		
Bear River	Brigham City	435/723 5887
CO River Fish Project*	Vernal	435/789 0354
Fish Springs	Ibapah	435/831 5353
Jones Hole NFH*	Vernal	435/789 0366
Ouray NFH*	Vernal	435/789 0351
Ouray	Randlett	435/545 2522
RAC	Ogden	801/625 5570
		continued

UTAH (continued)		
Utah ES	West Valley City	801/975 3330
Utah FWMAO*	Vernal	435/789 4078
Utah PLO	Brigham City	435/734 6434
Zone Officer	Brigham City	435/723 5887
VERMONT		
Lake Champlain FWRO	Essex Junction	802/872 0629
Missisquoi	Swanton	802/868 4781
Nulhegan Basin	Island Pond	802/962 5240
Refuge Education Ctr.	Norwich	802/649 5775
Pittsford NFH*	N. Chittendon	802/483 6618
White River NFH*	Bethel	802/234 5400
Zone Officer	Swanton	802/868 4781
VIRGINIA		
Back Bay	Virginia Beach	757/721 2412
Chincoteague	Chincoteague	757/336 6122
Eastern Shore of VA	Cape Charles	757/331 2760
Eastern Virginia - Rivers NWRC - James River - Plum Tree Island - Presquile - Rappahannock River Valley	Warsaw	804/333 1470
Great Dismal Swamp	Suffolk	757/986 3705
Harrison Lake NHF*	Charles City	804/829 2421
Northeast Fire	Suffolk	757/986 3409 Ext. 102
Potomac River NWRC - Featherstone - Mason Neck - Occoquan Bay	Woodbridge	703/490 4979
RAC	Richmond	804/771 2883
SW Virginia ES	Abingdon	276/623 1233
<i>v</i>	0	

Virginia ES	Gloucester	804/693 6694
VA Fisheries Coord.*	Charles City	804/829 5627
Zone Officer	Woodbridge	703/491 3123
WASHINGTON		
Abernathy FTC*	Longview	360/425 6072
Carson NFH*	Carson	509/427 5905
Central Washington ES	Wenatchee	509/665 3508
Columbia	Othello	509/488 2668
Columbia River FPO*	Vancouver	360/604 2500
Conboy Lake	Glenwood	509/364 3489
Entiat NFH*	Entiat	509/784 1131
Franz Lake	Washougal	360/835 8767
Hanford Reach/Saddle Mountain NWRC	Richland	509/371 1801
Julia Butler Hansen	Cathlamet	$360/795\ 3915$
Leavenworth NFH*	Leavenworth	$509/548\ 7641$
Little Pend Oreille	Colville	$509/684\ 8384$
Little White Salmon/ Willard NFH*	Cook	509/538 2755
Lower Columbia River $\rm FHC^*$	Willard	509/538 2400
Makah NFH*	Neah Bay	$360/645\ 2521$
Mid Columbia River FRO*	Leavenworth	509/548 7573
Mid Columbia River NWRC	Richland	509/371 9212
Nisqually	Olympia	360/753 9467
Quilcene NFH*	Quilcene	$360/765\ 3334$
Quinault*	Humptulips	360/288 2508
Olympia FHC*	Olympia	360/753 9046
Pierce	Washougal	360/835 8767
RAC	Redmond	425/883 8122
Ridgefield NWRC	Ridgefield	360/887 4106
Spring Creek NFH*	Underwood	509/493 1730
Steigerwald Lake	Washougal	360/835 8767

WASHINGTON (continued)		
Turnbull	Cheney	509/235 4723
Upper Columbia River ES	Spokane	509/891 6839
W. Washington FWO	Lacey	360/753 9440
Washington Maritime NWRC	Port Angeles	360/457 8451
Willapa	Ilwaco	360/484 3482
Winthrop NFH*	Winthrop	509/996 2424
Zone Officer	Olympia	360/753 9467
Zone Officer	Richland	509/371 1801
		Ext. 231
WEST VIRGINIA		
Canaan Valley	Davis	304/866 3858
Ohio River Islands	Williamstown	304/375 2923
W. Virginia ES	Elkins	304/636 6586
White Sulphur Springs NFH*	White Sul. Spg.	304/536 1361
WISCONSIN		
Ashland FRO*	Ashland	715/682 6185
Biological M & D Team	La Crosse	608/783 6451
Fire Central Zone Officer	Portage	608/742 7100
Genoa NFH*	Genoa	608/689 2605
Green Bay ES & FRO*	Green Bay	920/866 1717
Horicon	Mayville	920/387 2658

Iron River NFH*	Iron River	715/372 8510
La Crosse District	Onalaska	608/783 8405
La Crosse FHC*	Onalaska	608/783 8444
La Crosse FRO*	Onalaska	$608/783\ 8431$
LE Zone 02 Officer	Necedah	$608/565\ 4422$
Leopold WMD	Portage	608/742 7100
Necedah	Necedah	$608/565\ 2551$
St. Croix WMD	New Richmond	715/246 7784
Trempealeau	Trempealeau	$608/539\ 2311$
Wisconsin PLO	Madison	608/221 1206
Whittlesey Creek	Ashland	715/685 2678
WYOMING		
Arapaho Complex	Walden, CO	970/723 8202
Cheyenne ES	Cheyenne	$307/772\ 2374$
Jackson NFH*	Jackson	307/733 2510
Lander FWMAO*	Lander	307/332 2159
Nat'l. Black-Footed Ferret ES	Wellington	970/897 2730
National Elk Refuge	Jackson	307/733 9212
RAC	Casper	307/261 6365
Saratoga NFH*	Saratoga	307/326 5662
Seedskadee	Green River	307/875 2187

State Fish and Wildlife Agencies

Association of Fish and Wildlife Agencies Members List <www.fishwildlife.org> or <www.fws.gov/offices/statelinks.html>

Alabama

DCNR, Division of Wildlife and Freshwater Fisheries Montgomery: 334/242 3465 <www.outdooralabama>

Alaska

Department of Fish and Game Juneau: 907/465 4100 <www.adfg.state.ak.us>

Arizona

Game and Fish Department Phoenix: 602/942 3000 <www.azgfd.gov>

Arkansas

Game and Fish Commission Little Rock: 501/223 6300 or 800/364 4263 <www.agfc.com>

California

Department of Fish and Game Sacramento: 916/445 0411 <www.dfg.ca.gov>

Colorado

Division of Wildlife Denver: 303/297 1192 <wildlife.state.co.us>

Connecticut

Department of Environmental Protection Hartford: 860/424 3000 <www.ct.gov/dep/site/default.asp>

Delaware

Division of Fish and Wildlife Dover: 302/739 9910 <www.fw.delaware.gov>

District of Columbia

Fisheries and Wildlife Division Washington, DC: 202/535 2260 <doh.dc.gov/doh/cwp/ view,a,1374,q,584440,dohNav_ GID,1810.asp>

Florida

Fish and Wildlife Conservation Commission Tallahassee: 850/488 4676 <myfwc.com>

Georgia

Department of Natural Resources, Wildlife Resources Division Social Circle: 770/918 6400 <georgiawildlife.dnr.state.ga.us>

Hawaii

Department of Land and Natural Resources Honolulu: 808/587 0400 <www.hawaii.gov/dlnr>

ldaho

Fish and Game Department Boise: 208/334 3700 <fishandgame.idaho.gov>

Illinois

Department of Natural Resources Springfield: 217/782 6302 <dnr.state.il.us>

Indiana

Department of Natural Resources, Division of Fish and Wildlife Indianapolis: 317/232 4080 <www.in.gov/dnr/fishwild>

lowa

Department of Natural Resources, Wildlife Bureau Des Moines: 515/281 5918 <www.iowadnr.com/wildlife/ index.html>

Kansas

Department of Wildlife and Parks Pratt: 620/672 5911 <www.kdwp.state.ks.us>

Kentucky

Department of Fish and Wildlife Resources Frankfort: 800/858 1549 <fw.ky.gov>

Louisiana

Department of Wildlife and Fisheries Baton Rouge: 225/765 2800 <www.wlf.state.la.us>

Maine

Department of Inland Fisheries and Wildlife Augusta: 207/287 8000 <www.maine.gov/ifw>

Maryland

Department of Natural Resources Annapolis: 877/620 8367 or 410/260 8367 <www.dnr.state.md.us>

Massachusetts

Division of Fish and Game Boston: 617/626 1500 <www.mass.gov/dfwele/index. htm>

Michigan

Department of Natural Resources Lansing: 517/373 1263 <www.michigan.gov/dnr>

Minnesota

Department of Natural Resources St Paul: 651/296 6157 or 888/646 6367 <www.dnr.state.mn.us>

Mississippi

Department of Wildlife, Fisheries and Parks Jackson: 601/432 2400 <home.mdwfp.com>

Missouri

Department of Conservation Jefferson City: 573/751 4115 <www.mdc.mo.gov>

Montana

Department of Fish, Wildlife and Parks Helena: 406/444 2612 <fwp.mt.gov>

Nebraska

Game and Parks Commission Lincoln: 402/471 0641 <www.ngpc.state.ne.us>

Nevada

Department of Wildlife Reno: 775/688 1500 <ndow.org>

New Hampshire

Fish and Game Department Concord: 603/271 2461 or 2462 <www.wildlife.state.nh.us>

New Jersey

Department of Environmental Protection, Division of Fish and Wildlife Trenton: 609/292 2965 <www.state.nj.us/dep/fgw>

New Mexico

Game and Fish Department Santa Fe: 505/476 8000 <www.wildlife.state.nm.us>

New York

Department of Environmental Conservation Albany: 518/402 8924 <www.dec.state.ny.us>

North Carolina

Wildlife Resources Commission Raleigh: 919/707 0010 <www.ncwildlife.org>

North Dakota

Game and Fish Department Bismarck: 701/328 6300 <gf.nd.gov>

Ohio

Department of Natural Resources, Division of Wildlife Columbus: 614/265 6300 or 800/945 3543 <www.dnr.state.oh.us/wildlife>

Oklahoma

Department of Wildlife Conservation Oklahoma City: 405/521 2739 <www.wildlifedepartment.com>

Oregon

Department of Fish and Wildlife Salem: 503/947 6000 or 800/720 6339 <www.dfw.state.or.us>

Pennsylvania

Fish and Boat Commission Harrisburg: 717/705 7800 <www.fish.state.pa.us/ mpag1.htm> Game Commission Harrisburg: 717/787 4250 <www.pgc.state.pa.us>

Rhode Island

Division of Fish and Wildlife Wakefield: 401/789 3094 <www.dem.ri.gov/programs/ bnatres/fishwild>

South Carolina

Department of Natural Resources Columbia: 803/734 3886 <www.dnr.sc.gov>

South Dakota

Game, Fish and Parks Department Pierre: 605/773 3381 <www.sdgfp.info>

Tennessee

Wildlife Resources Agency Nashville: 615/781 6500 <state.tn.us/twra>

Texas

Parks and Wildlife Department Austin: 512/389 4800 or 800/792 1112 <www.tpwd.state.tx.us>

Utah

Division of Wildlife Resources Salt Lake City: 801/538 4700 <wildlife.utah.gov>

Vermont

Fish and Wildlife Department Waterbury: 802/241 3700 <www.vtfishandwildlife.com>

Virginia

Department of Game and Inland Fisheries Richmond: 804/367 1000 Boat Licenses: 877/898 2628 <www.dgif.virginia.gov>

Washington

Department of Fish and Wildlife Olympia: 360/902 2200 <wdfw.wa.gov>

West Virginia

Division of Natural Resources Charleston: 304/558 2754 <www.wvdnr.gov>

Wisconsin

Department of Natural Resources Madison: 608/266 2621 <www.dnr.state.wi.us>

Wyoming

Game and Fish Department Cheyenne: 307/777 4600 <gf.state.wy.us>

Territorial Fish and Wildlife Agency Members

Guam

Department of Agriculture, Division of Aquatic & Wildlife Resources Mangilao: 671/735 3955 <www.guamdawr.org>

Mariana Islands

Division of Fish & Wildlife Saipan: 670/664 6000 or 6004 <www.dfw.gov.mp>

Puerto Rico

Department of Natural and Environmental Resources San Juan: 787/999 2200 <www.gobierno.pr>

Virgin Islands

Department of Planning and Natural Resources, Division of Fish and Wildlife St. Thomas: 340/775 6762 <www.dpnr.gov.vi/dfw.htm>

Log on to the AFWA website for a full list of the State fish and wildlife agencies websites. $<\!www.fishwildlife.org\!>$

Notes

Fire Management

<www.fws.gov/fire>

The U.S. Fish and Wildlife Service manages fire to conserve, protect, and enhance fish, wildlife, and plants and their habitats, while first ensuring human safety and then protection of our facilities and neighboring communities. We continue to use prescribed fire and other management tools to maintain and restore natural ecosystems on Federal lands while reducing the risk of catastrophic wildfire.

Management of wildland fire on our lands has expanded in scope in recent years. Factors such as continued development near our lands, newly acquired urban refuges, and climate change make our fire management responsibilities increasingly complex.

We develop Fire Management Plans (FMPs) for all Service lands with burnable vegetation. The FMPs are developed and maintained for refuges as part of the Comprehensive Conservation Planning (CCP) process. Specific plans help implement the objectives of the FMPs. For example, detailed burn plans are required whenever prescribed fire is used.

Fire management requires technical expertise in fire suppression, prescribed burning, and fire ecology. A physically arduous and dangerous natural resource profession, wildland fire management involves a combination of hazardous fuel management, firefighting, and fire use. Our staff includes approximately 600 full-time and more than 200 temporary and seasonal fire employees, along with 2,000 people in the Incident Qualification Certification System (IQCS) supporting the fire program and assisting in emergency responses throughout the world. Our fire management program also provides fire and fuels management assistance to cooperating Federal, State, and local agencies. The FWS Director is a member of the Wildland Fire Leadership Council, providing leadership guidance and oversight of the National Fire Plan and Federal wildland fire policy. Our fire management national office is based at the National Interagency Fire Center (NIFC) in Boise, ID. NIFC provides an excellent location for coordinating and communicating with other fire management organizations.

Did You Know?

An average of 500 wildfires burn more than 260,000 acres each year on Service lands. The Service also burns about 300,000 acres a year using prescribed fire.

More than 50 percent of Service lands in the continental
 U.S. (and more than 90 percent in Alaska) include fire-adapted
 ecosystems with vegetation dependent on periodic fire.

We manage 75 million burnable acres, including 24 million acres of forest/brushland and 4 million acres of grassland.

• We protect more than 700 communities and wildland-urban interface areas near refuges and other Service lands.

Fire Management Coordinators

Region	Telephone	Fax
Region 1	503/231 6147	$503/231\ 2354$
Region 2	$505/248\ 6474$	$505/248\ 6475$
Region 3	612/713 5366	612/713 5286
Region 4	404/679 7191	$404/679\ 7272$
Region 5	757/986 3409	757/986 3929
Region 6	303/236 8125	$303/236\ 4792$
Region 7	907/786 3497	$907/786\ 3932$
Region 8	916/414 6501	916/414 6486
Region 9-WO	208/387 5583	$208/387\ 5668$

Refuge Law Enforcement

The National Wildlife Refuge System is responsible for protecting refuge resources and providing a safe environment for our employees and visitors. The Refuge System's law enforcement program is a critical tool in protecting trust resources, habitat, public facilities, our dedicated employees, and the visiting public.

At the core of the Service's charge to be stewards of more than 95 million acres of public land is the responsibility to maintain the habitat and protect the public land investment that includes the National Wildlife Refuge System. Inherent in protecting the habitat is a strong law enforcement program. Through education and enforcement, it is the mission of the Refuge Law Enforcement program to protect our employees and visitors, safeguard the public's investment in facilities and equipment, and protect the integrity of the habitat in furtherance of the Service's conservation mission.

There are more than 375 refuge law enforcement officers deployed across the Nation. Refuge Law Enforcement Officers have Federal jurisdiction to enforce Federal conservation laws throughout the United States. The officers' primary enforcement activities are conducted on Service lands. Each officer receives the highest quality law enforcement training during a 17-week Land Management Police Training Academy held at the Federal Law Enforcement Training Center in Glynco, GA. Officers perform a wide variety of law enforcement duties and responsibilities. They conduct patrols, surveillance, short-term investigations, apprehensions, detentions, seizures, and arrests and interact with the judicial system. Officers also deal with a wide variety of crimes, including but not limited to: natural resource violations, traffic violations, crimes against persons, crimes against property, homeland security issues, and alien and drug smuggling. Through memoranda of understanding, the program provides law enforcement assistance to other Federal and local law enforcement agencies. Officers participate in joint routine law enforcement patrol work, investigations, and intelligence.

In addition, the Division of Refuge Law Enforcement is assigned the responsibility for Service-wide physical security and emergency management. This responsibility includes overall management of programs and developing policy and guidance for the Service in physical security, emergency management, continuity of operations, and national security.

Division of Refuge Law Enforcement Contacts

Region/Chief	Telephone	Fax
National Chief	703/358 2178	$703/358\ 2518$
FLETC/Training	912/267 2912	$912/267\ 2925$
Region 1 Chief	503/872 2709	$503/231\ 2364$
Region 2 Chief	505/248 6816	$505/248\ 6874$
Region 3 Chief	$612/713\ 5408$	612/713 5288
Region 4 Chief	404/649 7213	$404/679\ 7254$
Region 5 Chief	413/253 8517	413/253 8468
Region 6 Chief	303/236 4309	$303/236\ 4792$
Region 7 Chief	907/786 3310	$907/786\ 3445$
Region 8 Chief	916/414 6444	916/978 4697

Permits Programs

<www.fws.gov/permits>

During the past 100 years, the United States has enacted numerous wildlife laws to protect its heritage of wild animals and plants and their habitats. Four Service programs — Endangered Species, Law Enforcement, Migratory Bird Management, and Management Authority — issue permits under these laws at the national, regional, and wildlife port levels. This is a cross-program initiative to help the public receive clear, consistent permit information. The following laws use permits to help conserve these protected resources:

Conservation Laws

Bald and Golden Eagle Protection Act Permits issued to take, possess, and transport bald and golden eagles for scientific, educational, and Indian religious purposes; depredation; and falconry. *Contact*: Migratory Bird Management.

Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES) Permits issued to import, export, and re-export listed species for commercial and noncommercial purposes. *Contact*: Management Authority and Law Enforcement (Contact LE for exportation of certain fur products and re-exportation of Appendix-II or -III wildlife).

Endangered Species Act Permits issued for take, interstate and foreign commerce, importation, and exportation of listed species for scientific research and enhancement activities; incidental take; and conservation activities on private lands; also for zoological, horticultural, or botanical exhibition purposes for threatened species, and permits for incidental take of species if they become listed. *Contact:* Endangered Species (for native species, except for importation or exportation) or Management Authority (for foreign species and for import/export of native and foreign species).

Lacey Act Permits issued to import, transport, and acquire injurious wildlife for zoological, educational, medical, or scientific purposes. *Contact*: Management Authority.

Marine Mammal Protection Act Permits issued to take and import marine mammals for scientific research, public display, enhancing the survival or recovery of a species or stock, educational or commercial photography, and importation of personal sport-hunted polar bears. *Contact*: Management Authority.

Migratory Bird Treaty Act Permits issued to take, possess, transport, sell, purchase, barter, import, and export migratory birds for scientific collecting, banding and marking, falconry, raptor propagation, depredation, taxidermy, waterfowl sale and disposal, and special purposes. *Contact*: Migratory Bird Management.

National Wildlife Refuge System Improvement Act Special use permits issued when uses of NWRs are compatible with the purpose(s) for which the refuge was established and the mission of the National Wildlife Refuge System. *Contact*: Each National Wildlife Refuge.

Wild Bird Conservation Act (WBCA) Permits issued to import exotic bird species for scientific research, zoological breeding or display, cooperative breeding, and personal pet purposes. *Contact*: Management Authority.

All wildlife Import/export licenses and designated port exception permits. *Contact:* Law Enforcement.

Federal Subsistence Management Program (Alaska only) Authorized under ANILCA, this program's fish and wildlife management activities include issuing permits, developing regulations, taking special management actions; intergovernmental coordination among five DOI agencies as well as U.S. Forest Service, State, Tribal, and rural organizations; and administering a major public review and advisory process.

Programs Contact Offices

r rograms contact onnocs		
	Telephone	Fax
Region 1		
Endangered Species	503/231 2063	503/231 6243
Law Enforcement	503/231 6125	503/231 6197
Migratory Bird	503/872 2715	503/231 2019
Region 2		
Endangered Species	505/248 6649	505/248 6922
Law Enforcement	505/248 6663	505/248 7901
Migratory Bird	505/248 7882	505/248 7885
Region 3		
Endangered Species	612/713 5343	612/713 5292
Law Enforcement	612/713 5320	612/713 5283
Migratory Bird	612/713 5436	612/713 5393
Region 4		
Endangered Species	404/679 7313 ext. 4176	404/679 7081
Law Enforcement	404/679 7195	404/679 7065
Migratory Bird	404/679 7070	404/679 4180
Region 5		
Endangered Species	413/253 8628	413/253 8482
Law Enforcement	516/825 3950	516/8251929
Migratory Bird	413/253 8643	413/253 8424
Region 6		
Endangered Species	303/236 4256	303/236 0027
Law Enforcement	303/236 7540	303/287 1570
Migratory Bird	303/236 8171	303/236 8017
Region 7	303/250 0111	505/250 0011
Endangered Species	907/786 3925	907/786 3350
Law Enforcement	907/786 3311	907/786 3313
Migratory Bird	907/786 3693	907/786 3641
Subsistence Mgmt.	800/478 1456	907/786 3898
Region 8	000, 110 1100	001,100 0000
Endangered Species	916 414 6464	916/414 6486
Law Enforcement	650/876 9078	650/876 9701
Migratory Bird	503/872 2715	503/231 2019
0	000/012 2110	505/2012013
Region 9 Management Authority	800/358 2104	703/358 2281
management Authority	000/008 2104	109/999 2281

Invasive Species

An "invasive species" is defined as a species that is not native (i.e. exotic or alien) to the ecosystem under consideration and whose introduction causes or is likely to cause economic or environmental harm or harm to human health. Invasive species can be plants, animals, and other organisms (e.g., microbes). Human actions are the primary means of invasive species introductions.

The National Invasive Species Act (NISA) and the Service

The Service's Fisheries and Habitat Conservation Program, through its Division of Environmental Quality, Branch of Invasive Species, supports implementation of the Act through its Invasive Species Program. This program provides national leadership in preventing, eradicating, and controlling aquatic invasive species.

The program provides funding to support the Aquatic Nuisance Species (ANS) Task Force and numerous activities to implement the Act on a national level. It also funds seven Service regional coordinators and their respective invasive species activities. These coordinators work closely with the public and private sector to develop and implement invasive species management activities. Many of the Service's fishery resources offices also provide support for invasive species management activities.

Invasive Species Management on National Wildlife Refuges

Under the guidelines of the "Fulfilling the Promise" document, a National Strategy for Invasive Species Management in the Refuge System was developed. The strategy helps refuges focus their activities and coordinate with internal and external partners, including Friends groups and volunteers, to build an effective program to manage invasive species.

As refuges increase their activities against invasive plants and animals, a strong coalition of organized citizen volunteers is being used to strengthen the invasive species management program. In conjunction with the Center for Invasive Plant Management, the Refuge System has developed an online training program designed to introduce volunteers to the management of invasive plants on refuges. The five self-study modules address the purpose and history of the Refuge System, how refuges manage invasive plants, how volunteers can help, and tips for community outreach. The program is available at: <www.fws.gov/invasives/volunteersTrainingModule>.

By linking an early detection network of professionals and volunteers to Service efforts for rapid response (control and eradication), efficient and effective invasive species management can be achieved. The Refuge System also has Invasive Species Strike Teams to quickly control new invasive plant infestations on refuges. In addition, the Refuge System is working with USGS to facilitate predictive modeling of infestations that will help prevent the spread of invasives.

Working with Others

The Service is working with other agencies and Departments to coordinate national and local-level invasive species management activities and share information and new techniques for fighting invasive species. Prevention, early detection, rapid response, and control and management are key components of the National Invasive Species Management Plan and other interagency/interdepartmental programs. The need for stronger coordination and cooperation between Federal resource managers and the private sector, particularly in local communities, is essential. The Service plans to work closely with States, Tribes, refuge Friends Groups, and volunteers to address these goals because outreach and education are critical components in preventing invasive species infestations.

For More Information, Contact:

NWRS National Invasive Species Coordinator 703/358 2110

Aquatic Nuisance Species, Branch Chief, Invasive Species 703/3582148

Web Links

Federal Interagency Committee for the Management of Noxious and Exotic Weeds <www.fws.gov/ficmnew>

List of Injurious Wildlife <www.fws.gov/contaminants/Issues/InvasiveSpecies.cfm>

Aquatic Nuisance Species Task Force <anstaskforce.gov>

Stop Aquatic Hitchhikers! National Public Awareness Campaign </br>

Invasive Species Survey <www.nwrinvasives.com>

100th Meridian Initiative <www.100thmeridian.org>

National Invasive Species Council <www.invasivespecies.gov>

Science Excellence

<www.fws.gov/science>

The goal of Science Excellence is to strengthen the Service's tradition of scientific excellence in the conservation of fish, wildlife, plants and their habitat. We will accomplish this by:

Expanding our capacities to acquire apply and communicate scientific information.

Promoting active involvement of the Service and our employees in the larger scientific community.

Encouraging strengthened partnerships between the Service and other scientific organizations, particularly the U.S. Geological Survey.

Growing the next generation of Service scientists.

In January 2008, Director H. Dale Hall announced the organization's Scientific Code of Professional Conduct. The code, developed over a three-year period by the Service's Science Committee, is a set of guidelines applicable to scientists, managers and executives within the agency. It applies to scientific conduct, but also extends to the translation and application of science used to inform resource management decisions.

The code provides clear guidance to support employees and managers in their pursuit of sound science and help the Service maintain open and robust ties with the greater scientific community. The Service code is modeled after codes from professional scientific organizations and has been praised by The Wildlife Society and American Fisheries Society—the two leading societies for fish and wildlife scientists:

"The American Fisheries Society includes many U.S. Fish and Wildlife Service employees among its members and has long believed that a strong code of professional conduct is an important aspect of organizational integrity. This new Service policy reflects that same commitment, and we applaud the Service for taking this step which is closely commensurate with the code of conduct that the American Fisheries Society has long espoused."

-Dr. Gus Rassam, Executive Director, American Fisheries Society

"The Wildlife Society adopted a Code of Ethics and Standards for Professional Conduct in 1963 to recognize and uphold the professional integrity of the wildlife profession. We commend the Service in adopting a parallel scientific code of professional conduct, which we believe will reinforce and strengthen the agency's tradition of scientific excellence and commitment to wildlife research and management."

-Dan Svedarsky, President, The Wildlife Society

Sign up for the Science Advisory listserv at <scienceadvisory-request@lists.fws.gov>. Type "subscribe" in the subject line.

Federal Duck Stamp 75th Anniversary

In 1934, President Franklin D. Roosevelt appointed nationally syndicated and Pulitzer Prize-winning editorial cartoonist Jay Norwood "Ding" Darling as the Director of the U.S. Biological Survey, the forerunner of today's U.S. Fish and Wildlife Service. Darling was passionate about wildlife conservation and, as Director, initiated the Federal Duck Stamp Program.

In 1934, Darling designed the first Duck Stamp-two mallards landing in a marsh pond. In subsequent years, other noted wildlife artists were asked to submit designs, and a commission chose the winning art. The first contest was held in 1949 and was open to any U.S. artist wishing to enter. Sixty-five artists submitted design entries that first year. This is the only art competition sponsored by the U.S. Government.

The number of entries reached an all-time high of 2,099 in 1981 when the entry fee was only \$1 and there were very few entry criteria. Today, the entry fee is \$125. Entry criteria include dimensions, which species can be depicted, and matting instructions. There were 247 entries in the 2007 contest. Judges for that contest, held in Sanibel, FL, home of the Ding Darling National Wildlife Refuge, chose the art that will appear on the 75th Federal Duck Stamp.

As we celebrate this remarkable anniversary, we honor all the artists who devote countless hours on their entries — all in the name of wetlands conservation. Thanks to Darling's genius, the Federal Duck Stamp continues to be one of our Nation's most successful conservation programs. To date, Duck Stamp sales have provided \$7 million to purchase wetland acres for the National Wildlife Refuge System.

NWR System's Small Wetlands Program

A Half Century of Conserving Prairie Habitat

<refuges.fws.gov/smallwetlands50>

The Service will celebrate and highlight its Small Wetlands Program in 2008, the 50th year of its existence. The Small Wetlands Program was established on August 1, 1958, as an amendment to the Migratory Bird Hunting Stamp Act of 1934 (also known as the Duck Stamp Act), that authorized the Service to acquire Waterfowl Production Areas, small wetland and pothole areas, and interests for the benefit of migratory waterfowl. The Service has focused its acquisition efforts on the breeding grounds in the Prairie Pothole Region of the Upper Midwest.

The Prairie Pothole Region, a 300,000-square-mile area in the Upper Midwest and adjacent Canadian provinces, contains some of the most important waterfowl and grassland bird species habitat on the continent. The wetlands and virgin grasslands in this glacially-created landscape are among the most endangered habitat in the country. Although the region accounts for just 10 percent of North American waterfowl breeding habitat, it produces nearly half the continent's total waterfowl. Additionally, the Service estimates that nearly 30 percent of waterfowl produced in the U.S. portion of the Prairie Pothole Region are tied to habitats permanently protected by the Small Wetlands Program.

The Prairie Pothole Region also provides valuable habitat for a large proportion of the total U.S. populations of many grassland bird species that are concentrated in the area during the breeding season, such as Sprague's pipit, chestnut-collared longspur, Baird's sparrow, LeConte's sparrow, and Nelson's sharp-tailed sparrow. Grassland bird species are in trouble, if not in significant decline, pressured by habitat loss, predators, changing farming and ranching practices, and fire suppression. More than half the wetlands in the Prairie Pothole Region have been drained for agriculture or development. Wetland losses escalated dramatically in the late 1950s as a result of the U.S. Department of Agriculture's (USDA) subsidized wetland drainage program. Many farmers took advantage of the cost-share offered by the USDA to drain the "nuisance areas" from their fields.

During the program's history, Wetland Acquisition Offices have purchased more than 36,000 separate fee and permanent easement tracts that make up the lands administered as Waterfowl Production Areas, as part of the National Wildlife Refuge System. These include more than 29,000 permanent easements, covering 2.1 million acres, and approximately 7,000 fee tracts, totaling more than 677,000 acres.

It is becoming increasingly difficult to keep pace with the loss of the prairie wetlands and grasslands because of new incentives to landowners to convert grasslands to cropland—particularly row crops that can be converted to bio-energy products—which in turn is having a negative impact on breeding waterfowl. Research indicates that waterfowl breeding success drops by more than 50 percent when grasslands are converted to cropland. Current land use pressures due primarily to growth in the biofuel industry have further increased the need to conserve wildlife resources in the region.

In August 2008, the Small Wetlands Program will celebrate a half century of successfully conserving wetlands and grasslands in the Prairie Pothole Region and nurturing and sustaining waterfowl, other migratory bird species, wildlife, and other environmental resources.

What can you do as an employee to help make this celebration a success? Buy a Federal Duck Stamp and tell people how important these stamps are in ensuring healthy populations of all migratory birds, and supporting our nation's fish and wildlife heritage. Notes

January 2008			PP=Pay Period
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December 2007 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 24 25 26 27 28 29	30	31	New Year's Day
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February 2008		African-Ame	rican History Month
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			March 2008
Wednesday	Thursday	Friday	Saturday
27	28	29	1 End PP5
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12	13	14 National Wildlife Refuge System Birthday	15 End PP6
19	20 First Day of Spring	21 °	22
26	27	28	29 • End PP7

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			April 2008
Wednesday	Thursday	Friday	Saturday
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9	10	11	12 • End PP8
16	17 Junior Duck Stamp Contest	18	19
23	24	25	26 End PP9
30	1	2	3

May 2008		Asian/Pacific America	n Islander Month
	Sunday	Monday	Tuesday
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			May 2008
Wednesday	Thursday	Friday	Saturday
30	1	2	3
7	8	9	End PP10 International Migratory Bird Day
14	15	16	17
21	22	23	24 End PP11
28	29	30 Memorial Day	31

June 2008	Gay and Lesbian Pride Month		
	Sunday	Monday	Tuesday
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and Great Outdoors I	Month		J	une 2008
Wednesday	Thursday	Friday	Sa	aturday
4	5	6	7	End PP12
11	12	13	14	National Get Outdoors Day
18 °	19	20 First Day of Summer	21	End PP13
25	26 °	27 Federal Duck Stamp 1st Day of Sale	28	
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20	21	22	23 °
27	28	29	30 ● End PP18

September 20	08	Hispanic Heritage Mor	nth (Sept. 15–Oct. 15)
	Sunday	Monday	Tuesday
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		Se	ptember 2008
Wednesday	Thursday	Friday	Saturday
3	4	5	6
10	11	12	13 End PP19
17	18	19	20
24	25	26	27 End PP20 National Hunting and Fishing Day National Public Lands Day
1	2	3	4

October 2008		Disability Employme	nt Awareness Month
	Sunday	Monday	Tuesday
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			October 2008
Wednesday	Thursday	Friday	Saturday
1	2	3	4
8	9	10	11 • End PP21
15	16	17 Federal Duck Stamp Contest	18
22	23 \$	24	25 End PP22
29	30	31	1

November 2008 National American I Alaska Native Herita		l American Indian and Native Heritage Month	
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17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 February 2009 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	23	24	25
21 22 23 24 25 26 27 28	30		

		N	ovember 2008
Wednesday	Thursday	Friday	Saturday
29	30	31	1
5 0	6	7	8 End PP23
12	13 °	14	15
19 °	20	21	22 End PP24
26	27 [•] ^{Thanksgiving} Day	28	29

December 200	8		
	Sunday	Monday	Tuesday
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January 2009 SMTWTFS		4.	40 *
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February 2009 SMTWTFS	21 First Day of Winter	22	23
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March 2009 SMTWTFS	20	20	າດ ເ
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		December 2008
Thursday	Friday	Saturday
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11	12 °	13
18	19 •	20 End PP26
25 Christmas Day	26	27 •
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January 2009			
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December 2008 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 14 15 16	28	29	30
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February 2009 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	11 °	12	13 \$
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April 2009 S M T V T S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	25	26 •	27 \$

			January 2009
Wednesday	Thursday	Friday	Saturday
31	1 New Year's Day	2	3 End PP1
7	8	9	10
14	15	16	17 End PP2
21	22	23	24
28	29	30	31 End PP3

February 2009		African-American History Month		
	Sunday	Monday	Tuesday	
JOINTING S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 15 16 16 17 18 9 20 21 22 23 24 25 26 27 28 29 30 31	1	2 •	3	
February 2009 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	8	9 0	10 \$	
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May 2009 F S S M T W T F S 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	1	2	10	

			February 2009
Wednesday	Thursday	Friday	Saturday
4	5	6	7
11	12	13	14 End PP4 National Wildlife Refuge System Birthday
18	19	20	21
25 •	26	27	28 End PP5
4	5	6	7

March 2009		Wa	omen's History Month
	Sunday	Monday	Tuesday
February 2009 S M T W T F S 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	1	2	3
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			March 2009
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11 °	12	13	14 End PP6
18 °	19	20	21
25	26 •	27	28 End PP7

Major Events Dates

National Wildlife Refuge System Birthday	March 14, 2008
National Wildlife Week	April 6–12, 2008
Junior Duck Stamp Contest	April 17, 2008
Earth Day	April 22, 2008
International Migratory Bird Day	May 10, 2008
National Fishing and Boating Week	June 1–8, 2008
Great Outdoors Week	June 9–15, 2008
National Get Outdoors Day	June 14, 2008
National Pollinator Week	June 22–28, 2008
Federal Duck Stamp: 1st Day of Sale	June 27, 2008
National Hunting and Fishing Day	September 27, 2008
National Public Lands Day	September 27, 2008
National Wildlife Refuge Week	October 12–18, 2008
Federal Duck Stamp Contest	October 17–18, 2008

Special Events Calendar

Check the Service Intranet page on <intranet.fws.gov/region9/ refuges/SpecialEvents/admin_index.cfm> for detailed event information under Refuges and Wildlife Service-wide Special Events Calendar.

Frequently Asked Questions (FAQs)

How can I get Service publications or information on fish, wildlife, and plant species?

To obtain a publication or information on wildlife species, employees should call the Service's Fulfillment Center at 304/876 7203 or fax a request to 304/876 7689. The general public should be advised to use 800/344 WILD. Electronic files of many publications are available on the Web at library.fws.gov>. The Service also has individual fact sheets on many species at <www.fws.gov/species>.

Where can I get visitor information about refuges?

You can get visitor information directly from the individual refuges. For information about the Refuge System call 800/344 WILD or 703/358 1744, or visit the Web at <www.fws.gov/refuges>.

Where can I get visitor information about fish hatcheries?

You can get visitor information directly from individual hatcheries. The "Federal & State Listing of Fishery Offices" has hatchery addresses and phone numbers, and can be obtained by calling 304/876 7203 or 703/358 1715. Hatchery addresses are also available at <www.fws.gov/fisheries> or <www.fws.gov/offices>.

Where can I get information about bird houses and feeders?

Receive information about bird houses and feeders by calling 800/344 WILD or Migratory Bird Management at 703/358 1714, or visit the Web at <www.fws.gov/birds>.

How do I find America the Beautiful: the National Parks and Federal Recreational Land Passes (replaced Golden Eagle & Golden Age Passports)?

Call 888/ASK USGS or go to website <www.recreation.gov/recpass.jsp>.

Where do I go for hunting and fishing licenses?

Hunting and fishing regulations and licenses are issued by State fish and wildlife or natural resources agencies and are available at most places where hunting and fishing gear is sold. If you want to hunt migratory birds (ducks, geese, etc.), you will also need a Federal Duck Stamp. For State contacts, see State Fish and Wildlife Agencies in this guide or at <www.fws.gov/offices>.

Where can I purchase a Federal Duck Stamp?

The \$15 duck stamps are available at U.S. Post Offices, WalMarts, Kmarts, sporting goods stores, and many national wildlife refuges. Stamps can be ordered and sent overnight by calling either 800/DUCK499 or 800/STAMP24.

How do I report bird bands?

Call 800/327 BAND (2263) or visit USGS' Bird Banding Lab on the Web at <www.reportband.gov/> or <www.pwrc.usgs.gov/bbl>.

Where can I find information about contracting, purchase cards, and personal property management?

Go to <intranet.fws.gov/region9/cfm> for specific information from the Division of Contracting and Facilities Management.

What kinds of grants and other financial assistance are available from the Service?

■ For information about wetlands conservation grants through Bird Habitat Conservation, call 703/358 1784.

■ For information about assistance restoring a variety of habitat on private land through the Partners for Fish and Wildlife Program, contact Fish and Wildlife Management and Habitat Restoration at 703/358 1718. ■ For information about Coastal Wetlands Conservation Grants, BIG-Boating Infrastructure Grants, Clean Vessel Act grants, SWG-State Wildlife Grants, LIP-Landowner Incentive Program, and Sport Fish and Wildlife Restoration programs contact Federal Assistance at 703/358 2156 or visit <intranet.fws.gov/ region9/cfm/federal_assistance>.

For information about grants available through International Conservation, call 703/358 1754 or visit <www.fws.gov/grants>.

■ For information about financial assistance for endangered and imperiled species and their habitats, contact Endangered Species at 703/358 2171 or visit <www.fws.gov/endangered/ grants/index.html>.

How do I get a job with the U.S. Fish and Wildlife Service?

Jobs can be found at <jobsearch.usajobs.opm.gov/a9fws.asp>. This will display the vacancies currently open. New vacancies appear frequently, so check periodically. For career and other employment information, visit <www.fws.gov/hr/HR/index.htm>.

Are there opportunities to volunteer with the Service?

Yes. You can receive volunteer information by calling 800/344 WILD, or visit the Web at <www.fws.gov/volunteers>.

Frequently Used Abbreviations A–Z

Abbreviations are found frequently in Service documents and if you are a new employee, you may require some help deciphering the internal language. For a more comprehensive list, go to <www.doiu.nbc.gov/orientation/acronyms.html>.

A/S	Assistant Secretary	BEA	Bald Eagle Act
AD	Assistant Director	BES	Branch of
ADMS	Accessibility Data Management System	BGEPA	Engineering Services Bald and Golden Eagle Protection Act
ADP	Automated Data Processing	BHC	Bird Habitat
AFS	American Fisheries Society	BIA	Conservation Bureau of Indian Affairs
AFWA	Association of Fish and Wildlife Agencies	BIG	Boating
AL	Annual Leave		Infrastructure Grants Program
ANS	Aquatic Nuisance Species	BLHP	Bicentennial Land Heritage Program
APHIS	Animal & Plant Health Inspection Service	BLM	Bureau of Land Management
AR	Acquisition Request	BM0	Business
ARD	Assistant Regional Director		Management & Operations
AST	Alaska Standard	BO or BiOp	Biological Opinion
	Time	BOR or BR	Bureau of Reclamation
ATF	Alcohol, Tobacco, and Firearms	BPA	Blanket Purchase Agreement
ATV	All-Terrain Vehicle	BPHR	Budget, Planning, &
AWP	Annual Work Plan	57 111	Human Resources
BBA	Black Bass Act	BPN	Business Partner Network

BRD	Biological Resources Division, USGS	CH Cites	Critical Habitat Convention on
CARES	Conservation Applicant Referral & Evaluation System	01120	International Trade in Endangered Species of Wild Fauna and Flora
CCA	Candidate Conservation Agreement	CLA	Congressional & Legislative Affairs
CCCA	Candidate Conservation		Army Corps of PS Engineers
	Agreement with Assurances	CST	Central Standard Time
CCC	Civilian Conservation	CVA	Clean Vessel Act
CCP	Corps Comprehensive	D	Director
	Conservation Plan	DARD	Deputy Assistant Regional Director
CCR	Central Contractor Registration System	DB	Division of Budget
CCSE	Center for Competitive Sourcing Excellence	DCPP	Division of Conservation, Planning, & Policy
CCU	Correspondence Control Unit	DCHRS	Division of Consultation, HCPs
CESCF	Cooperative Endangered Species		and Recovery, & State Programs
	Conservation Fund	DD	Deputy Director
CESU	Cooperative Ecosystem Study	DEIS	Draft Environmental Impact Statement
	Units	DEN	Division of Engineering
CFC	Combined Federal Campaign	DFM	Financial
CFM	Contracting & Facilities Management	DIC	Management/Payroll Division of International
CFR	Code of Federal Regulations		Conservation continued

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DJ	Dingell-Johnson Act	EA
DMA	Division of Management Authority	EAP
DNR	Division of Natural Resources (FWS) or Department of Natural Resources (States)	EC
DOB	Division of NWRS Budget	ECOS
DoD	Department of Defense	FFO
DOE	Department of Energy	FIS
DOI	Department of the Interior	E.J
DOT	Department of Transportation	EPA
DPPS	Division of Program & Partnership Support	ES
DRD	Deputy Regional Director	FSA
DS	Deputy Secretary	20/1
DSA	Division of Safety and Aviation or Division of Scientific	EST
	Authority	EQ.
DUNS	Data Universal Numbering System	FACT
DVSC	Division of Visitor Services and	FA0
	Communications	FAR

Environmental Assessment or External Affairs
Employee Assistance Program
Environmental Contaminants or Electronic Commerce
Economics
Environmental Conservation Online System
Equal Employment Opportunity
Environmental Impact Statement
Environmental Justice
Environmental Protection Agency
Ecological Services or Endangered Species
Endangered Species Act
Eastern Standard Time
Environmental Quality
Financial Assistance Coordination Team
Fisheries Assistance Office
Federal Acquisition Regulations

FAST	Federal Automotive Statistical Tool	GIS	Geographic Information System
FBMS	Financial and Business Management System	GPO GPS	Government Printing Office Global
FDS	Federal Duck Stamp		Positioning System
FHC	Fisheries & Habitat Conservation or Fish Health Center	GPRA	Government Performance and Results Act
FLETC	Federal Law Enforcement	GSA	General Services Administration
FM0	Training Center Fire Management Officer	HAPET	Habitat and Population Evaluation Team
FOIA	Freedom of	HC	Habitat Conservation
	Information Act	HCP	Habitat
FPA	Federal Program Activities		Conservation Plan
FPPS	Federal Personnel	HEP	Habitat Evaluation Procedures
	and Payroll System	HR	Human Resources
FR	Federal Register	HST	Hawaii Standard
FRO	Fisheries Resource Office		Time
FTC	Fish Technology	I&E	Information and Education
	Center	IA	International Affairs
FTE	Full-Time Equivalent	IMBD	International
FWMA0	Fish & Wildlife		Migratory Bird Day
	Management Assistance Office	IRTM	Information Resources &
FWS	U.S. Fish and Wildlife Service		Technology Management
FY	Fiscal Year	JCC	Job Corps Center
GA0	General	LAN	Local Area Network
	Accounting Office	LANDSAT	Land Satellite continued

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LE	Law Enforcement	NAL
LIP	Landowner Incentive Program	NAWMP
LWCF	Land & Water Conservation Fund	
LWOP	Leave Without Pay	NAWCA
MAHR	Fish & Wildlife Management and Habitat Restoration	NBC
MB	Migratory Birds	NCC
MBCA	Migratory Bird Conservation Act	NCC
MBCC	Migratory Bird Conservation Commission	NCTC
MBM	Migratory Bird Management	NEPA
MBR	Migratory Bird Refuge	NFH
MBS	Migratory Birds & State Programs	NFHAP
MBTA	Migratory Bird Treaty Act	NFWF
MEO	Most Efficient Organization	NGO
MMPA	Marine Mammal Protection Act	NISC
MMS	Minerals Management Service	NMFS
MOA	Memorandum of Agreement	NOAA
MOU	Memorandum of Understanding	-
		NPS

	Native American Liaison
Р	North American Waterfowl Management Plan
l	North American Wetlands Conservation Act
	National Business Center
	National Communication Center.
	National Conservation Training Center
	National Environmental Policy Act
	National Fish Hatchery
	National Fish Habitat Action Plan
	National Fish and Wildlife Foundation
	Non-Governmental Organization
	National Invasive Species Council
	National Marine Fisheries Service
	National Oceanic and Atmospheric Administration
	National Park Service

NRCS	Natural Resources	PA	Public Affairs
	Conservation Service	PDM	Policy and Directives Management
NRDA	Natural Resource Damage Assessment	PES	Planning and Evaluation Staff
NWF	National Wildlife Federation	PIN	Plant Information Network
NWI	National Wetlands Inventory	PL	Private Lands
NWR	National Wildlife Refuge	POV	Privately Owned Vehicle
NWRC	National Wildlife Refuge Complex	PP&E	Plant, Property, and Equipment
NWRS	National Wildlife	PPMS	Personal Property Management System
OCSS	Refuge System Office of Clerical Support Services	P-R	Pittman-Robertson Act
OIG	Office of Inspector General	PSA	Public Service Announcement
OMA	Office of	PST	Pacific Standard Time
	Management Authority	RAC	Resident Agent-in-Charge
OMB	Office of Management and Budget	RBFF	Recreational Boating and Fishing Foundation
OPS	Office of Program Support	RD	Regional Director
ORV	Off-Road Vehicle	RE	Realty
OSHA	Occupational	RFO	Refuge Operations
	Safety and Health	RIF	Reduction-in-Force
0SM	Administration Office of Subsistence	RMIS	Refuge Management Information System
	Management or Office of Surface Mining	RO	Regional Office
	-		

ROD	Record of Decision	USI
RONS	Refuge Operating Needs System	USI
ROW	Right-of-Way	USI
RW	Refuges and Wildlife	
S	Secretary	US(or (
SA	Special Agent	VSI
SES	Senior Executive Service	
SF-50	Notification of	VEF
	Personnel Action Form	WA
SF-52	Request for Personnel Action	WA
SF-182	Training Request Form	WA WH
SHA	Safe Harbor Agreement	w
SL	Sick Leave	
SOL	Office of the Solicitor	WN
SFBPC	Sport Fishing and Boating Partnership Council	WN
SWAN	Service Wide Area Network	W0 WP
SWG	State Wildlife Grants	
TA	Travel Authorization	WS
T&A	Time & Attendance	YAC
T&E	Threatened and	YAU
	Endangered	YCO
TNC	The Nature Conservancy	

DA	U.S. Department of Agriculture
FS or FS	U.S. Forest Service
FWS	U.S. Fish and Wildlife Service
GS GS	U.S. Geological Survey
IP	Voluntary Separation Incentive Payment
RA	Voluntary Early Retirement Authority
1	Wildlife Area
10	Wetland Acquisition Office
\P	Wildlife Action Plan
10	Wetland Habitat Office
И	Workforce Management (FWS)
ЛA	Wildlife Management Area
٨D	Wetlands Management District
)	Washington Office
PA	Waterfowl Production Area
SFR	Wildlife and Sport Fish Restoration
CC	Young Adult Conservation Corps
C	Youth Conservation Corps

Law	U.S. Code	Regulations	FWS Manual
Migratory Bird Treaty Act	16 USC 703-712	50 CFR 10.13 & 21	720-729 FW
Bald and Golden Eagle Protection Act	16 USC 668a	50 CFR 22	
The Endangered Species Act of 1973	16 USC 1532 et seq.	50 CFR 17, ESA list, prohibitions, etc.; 50 CFR 24, import/export under ESA and CITES; 50 CFR 81, Cooperation with States, 50 CFR 222-226, NOAA's ESA regs; 50 CFR 402, interagency consultations; 50 CFR 424, listing and critical habitat; 50 CFR 450-453, exemption process	730-739 FW
Marine Mammal Protection Act of 1972	16 USC 1361-1407	50 CFR 18; grant in aid, 50 CFR 82	740-749 FW
The Fish and Wildlife Coordination Act	16 USC 661-667e	draft regs never ratified	502 FW 1-7
The National Environmental Policy Act	42 USC 4321 et seq. (4321-4347)	FWS 40 CFR 1502 CEQ 40 CFR 1500-1508 EPA 40 CFR 6, grants for environmental protection 40 CFR 35 USBR 40 CFR 1500-1508	550 FW 1-3; 30 AM ; 516 DM; Environmental Compliance Memorandum No. PEP ECM95-3. Office of the Secretary May 30, 1995.
The Clean Water Act (aka Federal Water Pollution Control Act)	33 USC 1251 et seq.	EPA, Ocean Dumping: 40 CFR 220-238 ACOE, Section 404	
The Lacey Act	16 USC 3371-3378	50 CFR 14 & 16 &10	440-4569 FW & 720-739 FW
CITES	27 U.S.T. 1087	50 CFR 8123	736 FW 1-4
Wild Bird Conservation Act of 1992	16 USC 4901-4916	50 CFR 15	

References: U.S. Fish & Wildlife Service Habitat Conservation Planning Handbook and U.S. Fish and Wildlife Service Manual, <www.fws.gov/policy/manuals>

Employee Travel Tips

It is mandatory to use the government travel charge card for official travel.

Never use your personal credit card or cash to purchase airline tickets.

- File vouchers within five days of the trip.
- Always have your trip approved by your supervisor.

Always have your travel voucher signed by your supervisor.

■ Pay your government-issued credit card statement upon receipt. Per diem rates can be found at <www.gsa.gov> and at the DOI Travel site listed below.

Use your Verizon Business long-distance telephone calling card on travel.

Always verify hotel-advertised "government rates" do not exceed the current GSA per diem rates. Any additional amount will be the responsibility of the employee.

For complete travel information, visit both the DOI Travel website at <www.doi.gov/pfm/travel.html> and the Service's website with up-to-date manual chapters at <www.fws.gov/policy/manuals>.

To arrange government travel, log on to $<\!\!\mathrm{www.govtrip.com}\!\!>$ or call Sato Travel at 1-800/486 6135.

Travel-related questions may be directed to your regional Federal Agency Travel Administrator:

Region 1	503/231 6824 or	Region 6	303/236 4451
	503/736 4760	Region 7	907/786 3986
Region 2	505/248 6932	Region 8	503/231 6824 or
Region 3	$612/713\ 5174$	-	503/736 4760
Region 4	404/679 4098	Region 9	703/358 1781
Region 5	413/253 8222		

Guidance on Lobbying, Advertising, Donations

Lobbying The Service encourages all employees to initiate contacts with members of Congress and their staffs to provide information about the Service's programs or to answer questions. This is particularly important following elections, when many congressional offices experience staff turnover even if the member is reelected. There are two principles governing these contacts—always alert your regional Congressional Affairs Specialist and never lobby. Go to the Service Intranet for more information at <intranet.fws.gov/region9/cla>.

Paid Advertising Paying for print, broadcast, or online advertising is not allowed with the exception of notices to encourage participation in the development of Environmental Impact Statements, Comprehensive Conservation Plans, and other formal public processes. You need prior written approval from the Service's Office of Public Affairs and from the Department of the Interior's Office of Communications before paying for advertising space. Go to the Service Intranet for more information at <intranet.fws.gov/region9/outreach/ advertising.htm>.

Donation Activity Guidelines Congress has authorized the Service to accept donations that further the mission of the agency or for more limited purposes but has not provided the Service with authority to solicit such donations. Employees are restricted to only educating the public about the existence of our authority to accept gifts and the specific gift needs of the Service. Avoid actions that would be construed as a serious request for money or in-kind goods and services.

Congress has chartered the National Fish and Wildlife Foundation to accept and solicit donations, and Service employees may facilitate the Foundation's efforts to solicit donations. Go to <www.NFWF.org> for more information.

For Departmental guidance, go <www.doi.gov/ethics>.

Literature Search Service

Photography Rights

Government Photos: Photographs taken by employees in the conduct of official agency business are considered official government records, even if taken using the employee's personal camera and/or film. Camera originals should be sent with accompanying metadata to the regional External Affairs office for cataloging and storage.

Personal Photos: Photographs taken by the employee with his/ her own equipment, on personal time, and not in the conduct of official agency business, that are segregated from government records and are not used to affect a government decision, are considered personal property. Employees who provide personal photos to the U.S. Fish and Wildlife Service (for example, photos of wildlife taken using a personal camera, on personal time, and not in the conduct of agency business) should clearly specify the terms and conditions of the use of such photos.

To request a Service photograph, send an email to <images@fws.gov>. For more information about photo usage issues, donations, and release form requirements, go to <intranet.fws.gov/region9/bav>.

library.fws.gov/litsearch>

The Literature Search Service includes Internet access from your office via the NCTC Conservation Library Web site at the Service Intranet. You will find searchable databases for application to science-based management decisions throughout the Service. Access to more than 150 electronic journals is available through an A–Z browse list and directly from your search results. A variety of journals from scientific publishers and societies is available full text and searchable via the databases.

Service-wide access to the following databases from Cambridge Scientific Abstracts (CSA) include: Aquatic Science and Fisheries Abstracts, Environmental Sciences and Pollution Management, Biological Sciences Collection and Zoological Record Plus 1997–2006, GeoRef, Agricola, Plant Science, Conference Papers Abstracts, MEDLINE, and TOXLINE.

The National Information Service Corporation (NISC) provides Service-wide access to Wildlife and Ecology Studies Worldwide and Fish and Fisheries Worldwide. Birds of North America Online and WildPro, a data base for quick easy reference to wildlife disease identification and management guidelines, are also available.

A useful search tool called MultiSearch (CSA) provides a simultaneous search of all data bases listed above from a single Web interface. RefWorks is a bibliographic manager used to organize references from one's search results. An alert service is also available for weekly emails on specified topics.

If there are any questions about this outstanding resource, please contact the NCTC Conservation Library at library.fws.gov> or call 304/876 7399.

Partnership Agreements

A partnership is a mutually beneficial and well-defined relationship entered into by two or more organizations to achieve results they are more likely to achieve together than alone.

Working with other Service programs, the Division of Program and Partnership Support assembled all known national Memoranda of Agreement, Memoranda of Understanding, and Interagency Agreements and created a reference tool to help Service employees research and develop partnership efforts. This list does not include local or regional agreements.

Visit <intranet.fws.gov/region9/outreach/moulist.htm/> to review the current agreements.

For further information regarding Service partnership agreements, contact Laury Parramore, Partnerships Project Officer, 703/358 2541.

Customer Service Center

1-800/344 WILD <contact2@fws.gov>

Citizens are increasingly demanding a higher level of customer service from the government that Federal agencies are hard-pressed to provide. The Federal government operates in an environment in which each agency focuses on its own operations rather than the total citizen experience across the Federal spectrum. As a result, citizens doing business with the government often must deal with multiple distinct organizations and often receive inconsistent and conflicting information.

In July 2003, the U.S. Fish and Wildlife Service began operation of the Customer Service Center, a national toll-free telephone and e-mail response team to handle 130,000 phone calls and 5,000 e-mails annually. Following the President's E-Gov initiative, the Service uses USA Services contract agents and Service staff to quickly respond to inquiries, requests for literature, and public comments.

Agent reference material used for responding to callers can be found at <USA.gov>. For further information regarding the Customer Service Center or to order an information video, contact Anita Noguera, National Outreach Coordinator, 703/358 2294.

Office of Workers' Compensation Program, EOD Contacts & SCEP/STEP Phone Numbers

Phone Fax Region 1 OWCP: 503/872 2788 503/321 6260 EOD: 503/231 2260 SCEP/STEP: 503/736 4789 Region 2 OWCP: 505/248-6841 505/248 6924 EOD: 505/248-7838 SCEP/STEP: 505/248 6861 Region 3 OWCP: 612/713 5232 612/713 5282 EOD: 612/713 5380 SCEP/STEP: 612/713 5228 Region 4 OWCP: 404/679 4188 404/679 4183 EOD: 404/679 4197 SCEP/STEP: 404/679 7078 404/679 4051 Region 5 OWCP: 413/253 8313 413/253 8461 EOD: 413/253 8315 SCEP/STEP: 413/253 8259 Region 6 OWCP: 303/236 4741 303/236 5775 EOD: 303/236 4458 SCEP/STEP: 303/236 4460 or 4458 Region 7 OWCP: 907/786 3610 907/786 3841 EOD: 907/786 3328 SCEP/STEP: 907/786 3510 or 3328 Region 8 OWCP: 503/872 2788 503/231 6260 EOD: 503/231 2260 SCEP/STEP: 503/736 4789 Region 9 OWCP: 703/358 1743 703/358 2224 EOD: 703/358 1724 SCEP/STEP: 703/358 2146

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Weights & Measures

Cubic Measure

 1,728 cu. in.
 = 1 cu. ft.

 27 cu. ft.
 = 1 cu. yd.

 128 cu. ft.
 = 1 cord (wood)

 2,150.42 cu. in.
 = 1 bushel

 231 cu. in
 = 1 gallon

 43,560 cu. ft.
 = 325,851 gal.

U.S. Weights

 16 drams
 = 1 oz.

 16 oz.
 = 1 lb.

 2,240 lbs.
 = 1 ton (long)

Dry Measure

2 pints = 1 qt. 8 qt. = 1 peck 4 pecks = 1 bushel

Liquid Measure

8 oz.	= 1 cup
2 cups or 4 gills	= 1 pint
2 pints	= 1 qt.
4 qt.	= 1 gal.
31½ gal.	= 1 barrel
325,851 gal.	= 1 acre ft.
1 million gal.	= 3.07 acre ft.

Linear Measure

12 inch	=	1	foot
3 ft.	=	1	yard
5½ yds.	=	1	rod
40 rods	=	1	furlong
5,280 ft.	=	1	land mile
3 land miles	=	1	league

Mariner's Measure

6 ft. = 1 fathom 120 fathoms = 1 cable length 60,076.11 ft. = 1 naut. mile

Square Measure

 144 sq. in.
 = 1 sq. ft.

 9 sq. ft.
 = 1 sq. yd.

 30% sq. yd.
 = 1 sq. rod

 4,840 sq. yds.
 = 1 acre

 43,560 sq. ft.
 = 1 acre

 640 acres
 = 1 sq. mile

Metric Weights

1 gm. = 0.03527 oz. 1 oz. = 28.35 gm. 1 kg. = 2.2046 lbs. 1 lb. = 0.4536 kg.

1 Eng. ton.* = 0.9072

mt. tons 1 mt. ton. = 1.1023 Eng. ton*

*1 Eng. ton = 2,000 lbs. (short) 1 Eng. ton = 2,240 lbs. (long) 1 metric ton= 2,204.62 lbs.

Metric Linear

cm.	= 0.3937 in.
in.	= 2.54 cm.
ft.	= 0.3048 mtr.
mtr.	= 39.37 in.
vd.	= 0.9144 mtr.
rod	= 5.029 mtr.
km.	= 0.621 mile
mile	= 1.609 km.

Metric Square

 1 sq. cm.
 = 0.1550 sq. in.

 1 sq. in.
 = 6.452 sq. cm.

 1 sq. it.
 = 0.0929 sq. mtr.

 1 sq. rt.
 = 1.196 sq. yds.

 1 sq. vd.
 = 0.8361 sq. mtr.

 1 hectare
 = 2.47 acres

 1 acre
 = 0.4047 ha.

 1 sq. mt.
 = 0.386 sq. mile

 1 sq. mt.
 = 0.326 sq. mk.

Measure of Volume

 $1 \, \text{cu} \, \text{cm} = 0.061 \, \text{cu} \, \text{in}$ 1 cu. in. = 16.39 cu. cm. 1 cu. ft. = 0.0283 cu. mtr. 1 cu. mtr. = 1.308 cu. vds. 1 cu. vd. = 0.7646 cu. mtr. 1 liter = 1.0567 qt. liq. 1 at. drv = 1.101 lit. 1 at. liquid = 0.9463 lit. 1 liter = 1.0567 at. 1 gal. = 3.78541 lit. 1 peck = 8.810 lit. 1 hectoliter = 2.8375 bush.

Temperature

Conversions

Freezing water = 32° F, 0° C Boiling water = 212° F, 100° C

To convert F° to C°, subtract 32, multiply by 5, and divide by 9.

To convert C° to F°, multiply by 9, divide by 5, and add 32.

Centimeters

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