# National Blood Programs In Developed Countries

Presented by

Jeffrey McCullough, MD

Professor, Laboratory Medicine and Pathology

University of Minnesota

# Study Objectives National Blood Programs

- Extent operated as single national system
- Span of authority of person responsible
- Government relationship of national program
- Sources of funding
- Structure for governance and policy

#### **Blood Collected by Blood Programs in Countries Studied, 1993**

Country Total Number of Units Colle		cted Units/1,000 Population		
Assatustia	004.054	50.5		
Australia	884,651	52.5		
Austria	449,305	58.6		
Canada	1,171,181	43.6		
England/Wales	2,280,000	44.4		
Finland	297,748	59.6		
France	3,228,000	56.5		
Israel	191,000	42.7		
Italy	NA*			
Japan	7,175,617	57.8		
Netherlands	818,600	54.5		
Scotland	289,000	56.9		
Sweden	440,000	51.4		
Switzerland	599,664	88.4		
Taiwan	1,066,082	51.6		
Total	18,862,848			
United States+	13,794,000	53.5		
Worldwide	75,000,000	N/A		

<sup>\*</sup> Not available

<sup>+</sup> Data provided for comparison only

#### **Presence of National Blood Program**

	National Program		Red Cross Involved	
<u>Country</u>	<u>1993</u>	<u>2004</u>	<u>1993</u>	<u>2004</u>
Australia	Yes	Yes	Yes	Yes
Austria	No	No	Yes	?
Canada	Yes	Yes	Yes	No
England/Wales	Yes	Yes	No	No
Finland	Yes	Yes	Yes	No
France	Yes?	Yes?	No	No
Israel	Yes	Yes	MDA	MDA
Italy	No	No	No	No
Japan	Yes	Yes	Yes	?
Netherlands	Yes	?	Yes	No
Scotland	Yes	Yes	No	No
Sweden	No	No	No	No
Switzerland	Yes?	?	Yes	No
Taiwan	Yes	Yes	No	No
United States+	No	No	Yes	Yes

<sup>\*</sup> Independent blood centers belong to the Public Health Services

<sup>+</sup> Data provided for comparison only

# Operational Authority of the Person Most Responsible for the Nation's Blood Supply

Country	National <u>Program</u>	Donor <u>Recruitment</u>	Nursing/ Blood Collection	<u>Laboratory</u>	Inventory <u>Management</u>
Australia	Yes	No*	No	No	No
Austria	No	No	No	No	No
Canada	Yes	Yes	Yes	Yes	Yes
England/Wales	Yes	No	No	No	No
Finland	Yes	Yes	Yes	Yes	Yes
France	Yes?	No	No	No	No
Israel	Yes	Yes	Yes	Yes	Yes
Italy	No	No	No	No	No
Japan	Yes	Yes	Yes	Yes	Yes
Netherlands	Yes	No	No	No	No
Scotland	Yes	Yes	Yes	Yes	Yes
Sweden	No	No	No	No	No
Switzerland	Yes?	Yes	Yes	Yes	Yes
Taiwan	Yes	Yes	Yes	Yes	Yes
United States+	No	No	No	No	No

<sup>\*</sup> Blood Transfusion Director in charge of 8 division blood transfusion services

<sup>+</sup> Data provided for comparison only

## Management Authority of the Person Most Responsible for the Nation's Blood Supply

	National	Finance &	Public		Admin. &	Computer	Bldgs. &
<u>Country</u>	<u>Program</u>	Accounting	<u>Relations</u>	<u>Personnel</u>	<u>Management</u>	<u>Systems</u>	<u>Facilities</u>
Australia	Yes	No	No	No	No	No	No
Austria	No	No	No	No	No	No	No
Canada	Yes	Yes	No	Yes	Yes	Yes	No
England/Wales	Yes	No	No	No	No	No	No
Finland	Yes	Yes	Yes	Yes	Yes	Yes	Yes
France	Yes?	No	No	No	No	No	No
Israel	Yes	No	No	No	No	No	No
Italy	No	No	No	No	No	No	No
Japan	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Netherlands	Yes	No	No	No	No	No	No
Scotland	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Sweden	No	No	No	No	No	No	No
Switzerland	Yes?	Yes	Yes	Yes	Yes	Yes	Yes
Taiwan	Yes	Yes	Yes	Yes	Yes	Yes	Yes
United States+	No	No	No	No	No	No	No

<sup>+</sup> Data provided for comparison only

#### **Computers in Manufacturing**

*	<b>Total</b>	countries	14

- Use computers
  - Single system 6
  - Two systems
  - > two systems

**USA** uses multiple systems

#### Sources of Funding of Blood Program (%)

		Patient		Non-blood
<u>Country</u>	Government	<u>Charges</u>	<u>Donations</u>	product sales
Australia	98*	0	0	0
Austria	0	70	0	30
Canada	100	0	0	0
England/Wales	100	0	0	0
Finland	0	55	0	45
France	70	0	0	30
Israel	80**		5	10
Italy	NR+	NR	NR	NR
Japan	0	99~	0	0
Netherlands	0	100	0	0
Scotland	NR	NR	NR	NR
Sweden	80/100++	0	0	0
Switzerland	0	100	0	0
Taiwan	0	94	0	0
United States	0	96	1	3

<sup>\*60%</sup> state government, 38% federal government

<sup>\*\*</sup>Government and patient charges (breakdown not available

<sup>+</sup> Not reported

<sup>++</sup> When not including plasma fractionation costs

<sup>~</sup> Plasma

#### **Sources of Funds**

- Government
  - Total national
  - National and government hospitals
  - National and regional government
- \* Mixed
  - National and private hospitals
  - National and insurance
- Private
  - Insurance

#### **Budget Approval Mechanism**

	National head proposes	% of funds from	Group making final budget
<u>Country</u>	<u>budget</u>	government	<u>authorization</u>
Australia	No	98	Red Cross Regions
Austria	No	0	Government Regions
Canada	Yes	100	Provincial Ministers of Health
England/Wales	No	100	Regional health authorities
Finland	Yes	0	Finnish Red Cross
France	Yes	70	Ministry of Health
Israel	Yes	80	Magen David Adom
Italy	No	NR	Ministry of Health
Japan	Yes	0	Japanese Red Cross
Netherlands	No	0	Insurance companies
Scotland	Yes	NR	National Health Service
Sweden	No	100	Local hospital boards
Switzerland	Yes	0	Coordinating Board
Taiwan	Yes	0	Ministry of Health
United States	Not applicable	0	Not applicable

<sup>\*</sup> Data provided for comparison only

#### **Governance Structures**

Type A

Plan national production

**Control operations** 

**Authority Limited** 

**Central admin/finance** 

Single \$\$\$ source

Single report

Type AA

**Production from regions** 

**Coordinate operations (region)** 

**Authority Minimal** 

Admin/finance separate

Multiple \$\$\$ source

**Mutiple reporting** 

### **Regulatory Systems**

<u>Country</u>	National <u>Program</u>	Government S <u>tandards</u>	Government Inspection	Voluntary Inspection
Australia	Yes	Yes	Yes	Yes
Austria	No	Yes	Yes	Yes
Canada	Yes	Yes	Yes	No
England/Wales	Yes	Yes	Yes	Yes
Finland	Yes	Yes	Yes	Yes
France	Yes?	Yes	Yes	Yes
Israel	Yes	Yes	No	No
Italy	No	No	No	No
Japan	Yes	Yes	Yes	No
Netherlands	Yes	No	No	Yes
Scotland	Yes	Yes	Yes	Yes
Sweden	No	Yes	No	No
Switzerland	Yes?	Yes	No	Yes
Taiwan	Yes	Yes	Yes	No
United States	No	Yes	Yes	Yes

#### **Summary – Most Programs**

- Programs are not "total"
- No national usage data
- Production goals fragmented
- National organization coordinates
- Little inventory sharing
- Budget approval and governance differ
- Multiple sources of funds
  - No central approval
- Admin/MGT may differ from operations

#### Characteristics of Ideal Program

- Monitors national use
- Plans national production
- Advisory board of experts
- Clearly defined "policy" makers
- Single responsible head
- Clear governance: internal and external
- Operations authority
- MGT/ADM Authority
- Head develops/proposes budget
- Single/multiple revenue sources
  - Aggregated into single budget
- Central inventory management