## The Challenge

USAID's programs in Liberia aim to help Liberians resolve conflict and promote stability, recovery and democratic reform. Although peaceful elections were held in October 2005, decades of destabilization, poor governance, and the consequences of 14 years of brutal conflict constitute overwhelming challenges to Liberia's recovery process. USAID programs help to reinforce community conflict mitigation capacity by establishing social and economic conditions necessary to facilitate community reintegration and infrastructure rehabilitation; increase access to improved basic education and health services; advance inclusive governance by increasing public sector transparency and accountability, re-inculcating the rule of law, and increasing the effectiveness of civil society to monitor the government, advocate reforms and resolve conflicts; and restore and improve basic economic activity and livelihoods with attention to agriculture and sustainable management of natural resources.

## **Objectives, Sectors and Workforce**

**Mission Director: Wilbur Thomas** 

MCA Status: Currently Not Eligible PEPFAR Focus Country: No Provided or Received Services From Other Missions: Received

	ĺ					Percent	20	005 SO	Direct SO
Program Budget (Appropriations by Objective)		FY 2004	FY 2005	FY 2006	FY 2007	Change FY		ormance	Admin.
		(\$000)	(\$000)	(\$000)	(\$000)	04-07		Score	Cost Ratio
669-003 Improved Community Health		2,819	0	0	0	04 07 N/A	1.14	Exceeded	N/A
669-006 Community Revitalization and Reintegration		71,400	36,325	0	0	N/A	1.52	Exceeded	0.03
669-007 Conflict Mitigation and Community Reintegration	n	0	00,020	31,300	29,300	N/A	N/A	2,000000	N/A
669-008 Health and Education		0	0	11,388	13,043	N/A	N/A		N/A
669-009 Democracy and Governance		0	0	12,184	14,247	N/A	N/A		N/A
669-010 Agriculture and Natural Resources Management		0	0	14,937	15,910	N/A	N/A		N/A
PL 480 Title II not Allocated to a Strategic Objective		21,532	22,550	5,960	10,010	N/A	IN/A		IN/A
Country Total		95,751	58,875	75,769	72,500	-24.3%			
Country	Total	33,731	30,073	13,103	12,500	24.070			
	ſ					Percent			
Program Budget (Appropriations by Account) Child Survival and Health Programs Fund		FY 2004	FY 2005	FY 2006	FY 2007	Change FY			
		(\$000)	(\$000)	(\$000)	(\$000)	04-07			
		2,819	3,971	3,164	3,001	6.5%			
Development Assistance		0	6,854	23,926	29,499	N/A			
Economic Support Fund		0	24,800	42,719	40,000	N/A			
Global HIV/AIDS Init	tiative	0	700	0	0	N/A			
International Disaster and Famine Assis	tance	71,400	0	0	0	N/A			
PL 480 <sup>-</sup>	Title II	21,532	22,550	5,960	0	N/A			
	Total	95,751	58,875	75,769	72,500	-24.3%			
		FY 2004	FY 2005	FY 2006	FY 2007	Percent			
Program Budget by Sector and Account		(\$000)	(\$000)	(\$000)	(\$000)	Change FY			
		. ,	(4000)	(· )		04-07			
Basic Education	DA	0	3,000	7,724	10,042	N/A			
	IDA	3,000	0	0	0	N/A			
Agriculture and Environment	DA	0	1,354	8,416	11,560	N/A			
	IDA	2,000	0	0	0	N/A			
Higher Education & Training	ESF	0	0	500	0	N/A			
Economic Growth	DA	0	455	2,802	2,850	N/A			
	ESF	0	0	3,719	1,500	N/A			
	IDA	4,400	0	0	0	N/A			
Democracy and Governance	DA	0	1,045	3,684	3,747	N/A			
	ESF	0	18,600	13,500	13,500	N/A			
	IDA	17,000	0	0	0	N/A			
Conflict Management / Humanitarian Assistance	DA	0	1,000	1,300	1,300	N/A			
	ESF	0	6,200	25,000	25,000	N/A			
	IDA	43,000	0	0	0	N/A			
Family Planning / Reproductive Health	CSH	600	600	593	511	-14.8%			
HIV / AIDS	CSH	0	471	989	990	N/A			
	GHAI	0	700	0	0	N/A			
Obild Over instant Metaneol Hardth	IDA	1,500	0	0	0	N/A			
Child Survival and Maternal Health	CSH	1,200	1,200	1,582	1,500	25.0%			
Vulnerable Children	CSH	719	1,250	0	0	N/A			
Other lafe the Discourse	IDA	500	0	0	0	N/A			
Other Infectious Diseases PL 480 Title II not Allocated to a	CSH Soctor	300	450	0	0	N/A N/A			
PL 460 Thie II not Allocated to a 3		21,532	22,550 <b>58,875</b>	5,960 <b>75,769</b>	72,500	-24.3%			
	Total	95,751	50,075	10,109	12,500	-24.3%			

Workforce	FY 2004	FY 2005	FY 2006	FY 2007	Percent Change FY 04-07
US Direct Hires	1	2	6	8	700.0%
US Non Direct Hires	0	5	7	6	N/A
Foreign Nationals	8	26	35	42	425.0%
Total	9	33	48	56	522.2%
Operating Expense	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Salaries and benefits	115	221	311	311	170.4%
Travel	99	106	42	42	-57.6%
Transportation of things	1	-5	29	29	2,800.0%
Rent	19	20	10	10	-47.4%
Security	3	3	0	0	N/A
Equipment	0	171	15	15	N/A
ICASS - Operating Expense only	251	196	135	135	-46.2%
Other Operating Expense	43	72	54	54	25.6%
Total OE Budget	531	784	596	596	12.2%
US direct hire salary and benefits	238	30	514	853	258.4%
Program Funded Administrative Expenses				1,293	
Country Total Administrative Budget				2,742	
Percent of Bureau OE Total				0.8%	
Mission Summary	FY 2004	FY 2005	FY 2006		1
Program per US Direct Hire (\$000)	95,751	29,438	12,628	FY 2007 9,063	
Program per All US (\$000)	95,751	29,438	5,828	9,003 5,179	
Program per Position (\$000)	10,639	1,784	1,579	1,295	
Operating Expense as % of Program Funding	10,000	1,704	1,073	0.8%	1
m Funded Admin Expense as % of Program Funding				0.8% 47.2%	
Total Admin Expense as % of Program Funding				47.2%	
Total Authin Expense as 70 of Flogram Funding				5.070	l

Program I Total Admin Expense as % of Program Funding

## Other Major Donors:

Bilateral: United Kingdom, Germany, Japan, Denmark, Sweden, Norway, the Netherlands, Ireland, Spain, France, Italy, the People's Republic of China.

Multilateral: European Community (EC) and World Bank, United Nations Agencies.