## The Challenge

USAID's programs will aim to foster economic growth through continued support of Mali's commitment to a market-based economy. Our democracy and governance programs will provide support to decentralization, ensuring an empowered population committed to investing in their communities. Success will rely on overcoming the obstacles created by poor health conditions and an ineffective education system. Essential elements include increasing access to water and improved technologies, increasing financial opportunities and services designed to enhance global competitiveness; decentralization and community-level planning; and the development of the private sector. Cross-cutting activities target gender, HIV/AIDS and integrated development messages. Additionally, USAID will be countering the growing threat of terrorism in the fragile North. The principal challenge is increasing our Northern presence, where outcomes are difficult and costly, without sacrificing our activities in the south.

## **Objectives, Sectors and Workforce**

**Mission Director: Alex Newton** 

MCA Status: Compact Eligible PEPFAR Focus Country: No Provided or Received Services From Other Missions: Both

	ſ					Percent	20	005 SO	Direct SO
Program Budget (Appropriations by Objective)		FY 2004	FY 2005	FY 2006	FY 2007	Change FY		ormance	Admin.
		(\$000)	(\$000)	(\$000)	(\$000)	04-07		Score	Cost Ratio
688-006 High Impact Health Services	ŀ	13,550	15,788	15,229	14,710	8.6%	0.92	Met	0.15
688-007 Improving Quality of Basic Education	ŀ	6,155	5,301	4,338	6,300	2.4%	1.14	Exceeded	0.13
688-008 Shared Governance Through Decentralization	ŀ	4,141	3,146	2,750	3,031	-26.8%	1.14	Exceeded	0.60
-				,					
688-009 Accelerated Economic Growth		14,296	11,648	8,044 749	8,036	-43.8%	0.90	Met	0.19
688-010 Communications for Development		1,400	1,491	749	748	-46.6%	1.40	Exceeded	0.56
PL 480 Title II not Allocated to a Strategic Obje		00 5 40	667	04.440	00.005	N/A			
Country	lotal	39,542	38,041	31,110	32,825	-17.0%			
	r								
		FY 2004	FY 2005	FY 2006	FY 2007	Percent			
Program Budget (Appropriations by Account)		(\$000)	(\$000)	(\$000)	(\$000)	Change FY			
				. ,		04-07			
Child Survival and Health Programs I		14,200	16,705	16,529	15,893	11.9%			
Development Assist		25,267	20,669	14,581	16,932	-33.0%			
Economic Support		75	0	0	0				
PL 480 T	-	0	667	0	0	N/A			
T	Total	39,542	38,041	31,110	32,825	-17.0%			
		FY 2004	FY 2005	FY 2006	FY 2007	Percent			
Program Budget by Sector and Account		(\$000)	(\$000)	(\$000)	(\$000)	Change FY			
						04-07			
Basic Education	DA	6,505	6,055	4,738	7,000	7.6%			
Agriculture and Environment	DA	15,416	11,044	8,714	8,784	-43.0%			
	ESF	75	0	0	0	N/A			
Economic Growth	DA	1,735	2,123	0	0	N/A			
Human Rights	DA	300	60	0	0	N/A			
Democracy and Governance	DA	1,311	1,387	1,129	1,148	-12.4%			
Family Planning / Reproductive Health	CSH	5,500	6,500	6,426	5,533	0.6%			
HIV / AIDS	CSH	4,000	4,000	3,955	3,960	-1.0%			
Child Survival and Maternal Health	CSH	2,900	3,780	3,658	3,900	34.5%			
Other Infectious Diseases	CSH	1,800	2,425	2,490	2,500	38.9%			
PL 480 Title II not Allocated to a Sector			667			N/A			
1	Total	39,542	38,041	31,110	32,825	-17.0%			
	]					Percent			
Workforce		FY 2004	FY 2005	FY 2006	FY 2007	Change FY			
						04-07			
US Direct Hires		9	11	11	11	22.2%			
US Non Direct I	Hires	7	6	3	2	-71.4%			
Foreign Nationals		90	101	88	88	-2.2%			
Total		106	118	102	101	-4.7%			
	L								
	ſ					Percent			
Operating Expense		FY 2004	FY 2005	FY 2006	FY 2007	Change FY			
- p		(\$000)	(\$000)	(\$000)	(\$000)	04-07			
Salaries and benefits		1,892	1,529	1,274	1,305	-31.0%			
Travel		282	325	150	146	-48.2%			
Transportation of things		68	102	76	42	-38.2%			
Rent		310	243	248	253	-18.4%			
Security		254	243	240	233	-13.4%			
Equipment		187	149	37	41	-78.1%			
	mont	107	149	57	41	-70.170			

ICASS - Operating Expense only	646	529	558	558	-13.6%
Other Operating Expense	669	831	840	833	24.5%
Total OE Budget	4,308	3,965	3,397	3,398	-21.1%
US direct hire salary and benefits	1,367	1,220	809	747	-45.4%
Program Funded Administrative Expenses				2,709	
Country Total Administrative Budget				6,854	
Percent of Bureau OE Total				4.5%	
Mission Summary	FY 2004	FY 2005	FY 2006	FY 2007	
Program per US Direct Hire (\$000)	4,394	3,458	2,828	2,984	
Program per All US (\$000)	2,471	2,238	2,222	2,525	

Program per All US (\$000)	2,471	2,238	2,222	2,525
Program per Position (\$000)	373	322	305	325
Operating Expense as % of Program Funding				10.4%
Program Funded Admin Expense as % of Total Admin				39.5%
Total Admin Expense as % of Program Funding				20.9%

## Other Major Donors:

Bilateral: France, Japan, Germany, Netherlands, Canada, Norway, Switzerland, Belgium, Sweden, Saudi Arabia, Libya, Algeria, South Africa, China, England, Luxembourg.

Multilateral: World Bank, European Union, African Development Bank, West Africa Development Bank, United Nations agencies (UNICEF, UNESCO, WFP).