

Index of Recommendations

<u>Recommendation Title</u>	<u>Page Number</u>
Air Force Logistics Support Centers.....	Air Force - 53
Andrews Air Force Base, MD	Air Force - 23
Atlantic City Air Guard Station, NJ.....	Air Force - 25
Aviation Logistics School.....	E&T - 5
Barnes Air Guard Station, MA	Air Force - 14
Beale Air Force Base, CA.....	Air Force - 10
Birmingham International Airport Air Guard Station, AL	Air Force - 5
Boise Air Terminal Air Guard Station, ID.....	Air Force - 17
Bradley International Airport Air Guard Station, CT.....	Air Force - 14
Brooks City Base, TX.....	Med - 6
Cambria Regional Airport, Johnstown, PA	DoN - 21
Cannon Air Force Base, NM	Air Force - 32
Capital Air Guard Station, IL.....	Air Force - 20
Co-locate Defense/Military Department Adjudication Activities	H&SA-5
Co-locate Extramural Research Program Managers.....	Tech - 5
Co-locate Military Department Investigation Agencies with DoD	
Counterintelligence and Security Agency	H&SA - 8
Co-locate Miscellaneous Air Force Leased Locations and National Guard	
Headquarters Leased Locations	H&SA - 3
Co-locate Miscellaneous Army Leased Locations	H&SA - 10
Co-locate Miscellaneous OSD, Defense Agency, and Field Activity Leased	
Locations.....	H&SA - 12
Co-locate Missile and Space Defense Agencies.....	H&SA - 15
Co-locate Navy Education and Training Command and Navy Education and	
Training Professional Development & Technology Center.....	H&SA - 17
Combat Service Support Center.....	E&T - 6
Commodity Management Privatization	S&S - 5
Consolidate Air and Space C4ISR Research, Development and Acquisition,	
Test and Evaluation.....	Tech - 6
Consolidate Army Test and Evaluation Command (ATEC) Headquarters	H&SA - 18
Consolidate Civilian Personnel Offices (CPOs) within each Military	
Department and the Defense Agencies	H&SA - 19
Consolidate Correctional Facilities into Joint Regional Correctional	
Facilities.....	H&SA - 22
Consolidate Defense Commissary Agency Eastern, Midwestern Regional,	
and Hopewell, VA Offices.....	H&SA - 26
Consolidate Defense Information Systems Agency and Establish Joint	
C4ISR D&A Capability	H&SA - 27

<u>Recommendation Title</u>	<u>Page Number</u>
Consolidate Ground Vehicle Development & Acquisition in a Joint Center	Tech - 7
Consolidate Maritime C4ISR Research, Development and Acquisition, Test and Evaluation	Tech - 9
Consolidate Media Organizations into a New Agency for Media and Publications.....	H&SA - 30
Consolidate Navy Strategic Test & Evaluation	Tech - 12
Consolidate Sea Vehicle Development & Acquisition.....	Tech - 13
Consolidate Transportation Command Components	H&SA - 31
Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force	H&SA - 33
Convert Inpatient Services to Clinics	Med - 12
Create a Naval Integrated Weapons & Armaments Research, Development and Acquisition, Test and Evaluation Center	Tech - 15
Create an Air Integrated Weapons & Armaments Research, Development and Acquisition, Test and Evaluation Center	Tech - 18
Create an Integrated Weapons & Armaments Specialty Site for Guns and Ammunition	Tech - 19
Create Joint Mobilization Sites.....	H&SA - 35
Defense Finance and Accounting Service	H&SA - 37
Defense Intelligence Agency	Int - 3
Defense Research Service Led Laboratories	Tech - 22
Depot Level Reparable Procurement Management Consolidation.....	S&S - 7
Des Moines International Airport Air Guard Station, IA	Air Force - 50
Deseret Chemical Depot, UT	Ind - 17
Duluth International Airport Air Guard Station, MN	Air Force - 28
Dyess Air Force Base, TX	Air Force - 43
Edwards Air Force Base, CA.....	Air Force - 47
Eielson Air Force Base, AK.....	Air Force - 6
Ellington Air Guard Station, TX.....	Air Force - 45
Ellsworth Air Force Base, SD.....	Air Force - 43
Elmendorf Air Force Base, AK	Air Force - 7, 18
Engineering Field Division/Activity.....	DoN - 28
Establish Centers for Fixed Wing Air Platform Research, Development and Acquisition, Test and Evaluation.....	Tech - 24
Establish Centers for Rotary Wing Air Platform Development and Acquisition, Test and Evaluation.....	Tech - 26
F100 Engine Centralized Intermediate Repair Facilities	Air Force - 55
Fairchild Air Force Base, WA	Air Force - 51
Fleet Readiness Centers	Ind - 19
Fort Bragg, NC.....	Army - 10
Fort Gillem, GA	Army - 6
Fort Hood, TX.....	Army - 15
Fort McPherson, GA.....	Army - 8
Fort Monmouth, NJ.....	Army - 11

<u>Recommendation Title</u>	<u>Page Number</u>
Fort Monroe, VA	Army - 19
Fort Smith Air Guard Station, AR	Air Force - 8
Fort Wainwright, AK	Army - 5
General Mitchell Air Reserve Station, WI	Air Force - 52
Grand Forks Air Force Base, ND	Air Force - 37
Great Falls International Airport Air Guard Station, MT	Air Force - 30
Hawthorne Army Depot, NV	Ind - 12
Hector International Airport Air Guard Station, ND	Air Force - 38
Hill Air Force Base, UT	Air Force - 47
Hulman Regional Airport Air Guard Station, IN	Air Force - 20
Joint Basing	H&SA - 41
Joint Center for Consolidated Transportation Management TrainingE&T - 7
Joint Center of Excellence for Culinary Training	E&T - 8
Joint Center of Excellence for Religious Training & Education	E&T - 9
Joint Centers of Excellence For Chemical, Biological, and Medical Research and Development and Acquisition	Med - 15
Joint Strike Fighter Initial Joint Training Site	E&T - 10
Kansas Army Ammunition Plant, KS	Ind - 9
Key Field Air Guard Station, MS	Air Force - 28
Kulis Air Guard Station, AK	Air Force - 7
Lackland Air Force Base, TX	Ind - 15
Lackland Air Force Base, TX	Air Force - 46
Lambert St. Louis International Airport, Air Guard Station, MO	Air Force - 25
Langley Air Force Base, VA	Air Force - 49
Lima Tank Plant, OH	Ind - 10
Lone Star Army Ammunition Plant, TX	Ind - 16
Luke Air Force Base, AZ	Air Force - 8, 47
Maneuver Training	Army - 20
Mansfield-Lahm Municipal Airport Air Guard Station, OH	Air Force - 39
March Air Reserve Base, CA	Air Force - 11
Marine Corps Logistics Base, Barstow, CA	DoN - 6
Marine Corps Support Activity Kansas City, MO	DoN - 19
Martin State Air Guard Station, MD	Air Force - 14, 24
McChord Air Force Base, WA	Med - 9
Mississippi Army Ammunition Plant, MS	Ind - 11
Moody Air Force Base, GA	Air Force - 6
Mountain Home Air Force Base, ID	Air Force - 18, 47
Nashville International Airport Air Guard Station, TN	Air Force - 44
National Geospatial-Intelligence Agency Activities	Int - 4
Naval Air Station Atlanta, GA	DoN - 13
Naval Air Station Brunswick, ME	DoN - 18
Naval Air Station Corpus Christi, TX	DoN - 26
Naval Air Station Joint Reserve Base Willow Grove, PA	DoN - 21
Naval Shipyard Detachments	Ind - 26

<u>Recommendation Title</u>	<u>Page Number</u>
Naval Shipyard Portsmouth, Kittery, ME.....	DoN - 23
Naval Station Ingleside, TX.....	DoN - 26
Naval Station Newport, RI.....	DoN - 25
Naval Station Pascagoula, MS.....	DoN - 20
Naval Support Activity Corona, CA.....	DoN - 7
Naval Support Activity New Orleans, LA.....	DoN - 15
Naval Weapons Station Seal Beach Detachment, Concord, CA.....	DoN - 9
Naval Weapons Station Seal Beach, CA.....	Ind - 4
Navy and Marine Corps Reserve Centers.....	DoN -29
Navy Recruiting Districts.....	DoN - 34
Navy Regions.....	DoN - 35
Navy Reserve Centers.....	DoN - 37
Navy Reserve Readiness Commands.....	DoN - 44
Navy Sensors, Electronic Warfare, and Electronics Research, Development and Acquisition, Test and Evaluation.....	Tech - 28
Navy Supply Corps School Athens, GA.....	DoN - 14
Nellis Air Force Base, NV.....	Air Force - 18, 47
Net Fires Center.....	E&T - 12
New Castle Airport Air Guard Station, DE.....	Air Force - 15
New Orleans Air Reserve Station, LA.....	Air Force - 22
Newport Chemical Depot, IN.....	Ind - 8
Niagara Falls Air Reserve Station, NY.....	Air Force - 33
Officer Training Command, Pensacola, FL.....	DoN - 12
Onizuka Air Force Station, CA.....	Air Force - 12
Operational Army (IGPBS).....	Army - 22
Otis Air National Guard Base, MA.....	Air Force - 25
Pittsburgh International Airport Air Reserve Station, PA.....	Air Force - 35
Pope Air Force Base, NC.....	Air Force - 35
Portland International Airport Air Guard Station, OR.....	Air Force - 41
Prime Power to Fort Leonard Wood, MO.....	E&T - 13
Randolph Air Force Base TX.....	Air Force - 23
RC Transformation in Alabama.....	Army - 25
RC Transformation in Arizona.....	Army - 28
RC Transformation in Arkansas.....	Army - 30
RC Transformation in California.....	Army - 33
RC Transformation in Connecticut.....	Army - 35
RC Transformation in Delaware.....	Army - 37
RC Transformation in Georgia.....	Army - 39
RC Transformation in Hawaii.....	Army - 40
RC Transformation in Illinois.....	Army - 42
RC Transformation in Indiana.....	Army - 44
RC Transformation in Iowa.....	Army - 46
RC Transformation in Kentucky.....	Army - 48
RC Transformation in Louisiana.....	Army - 50

<u>Recommendation Title</u>	<u>Page Number</u>
RC Transformation in Maryland.....	Army - 52
RC Transformation in Massachusetts.....	Army - 54
RC Transformation in Michigan.....	Army - 55
RC Transformation in Minnesota.....	Army - 57
RC Transformation in Missouri.....	Army - 58
RC Transformation in Montana.....	Army - 60
RC Transformation in Nebraska.....	Army - 62
RC Transformation in New Hampshire.....	Army - 65
RC Transformation in New Jersey.....	Army - 66
RC Transformation in New Mexico.....	Army - 68
RC Transformation in New York.....	Army - 69
RC Transformation in North Carolina.....	Army - 72
RC Transformation in North Dakota.....	Army - 73
RC Transformation in Ohio.....	Army - 75
RC Transformation in Oklahoma.....	Army - 77
RC Transformation in Oregon.....	Army - 80
RC Transformation in Pennsylvania.....	Army - 82
RC Transformation in Puerto Rico.....	Army - 85
RC Transformation in Rhode Island.....	Army - 87
RC Transformation in Tennessee.....	Army - 89
RC Transformation in Texas.....	Army - 91
RC Transformation in Vermont.....	Army - 95
RC Transformation in Washington.....	Army - 97
RC Transformation in West Virginia.....	Army - 99
RC Transformation in Wisconsin.....	Army - 102
RC Transformation in Wyoming.....	Army - 103
Red River Army Depot, TX.....	Army - 16
Relocate Air Force Real Property Agency (AFRPA).....	H&SA - 44
Relocate Army Headquarters and Field Operating Agencies.....	H&SA - 46
Relocate Miscellaneous Department of Navy Leased Locations.....	H&SA - 49
Reno-Tahoe International Airport Air Guard Station, NV.....	Air Force - 31
Richmond Air Guard Station, VA.....	Air Force - 50
Riverbank Army Ammunition Plant, CA.....	Ind - 5
Robins Air Force Base, GA.....	Air Force - 16
Rock Island Arsenal, IL.....	Ind - 7
San Antonio Regional Medical Center, TX.....	Med - 10
Schenectady County Airport Air Guard Station, NY.....	Air Force - 34
Selfridge Air National Guard Base, MI.....	Air Force - 10, 14
Shaw Air Force Base, SC.....	Air Force - 6, 14
Ship Intermediate Maintenance Activity Norfolk, VA.....	Ind - 18
Sierra Army Depot, CA.....	Ind - 6
Single Drill Sergeant School.....	Army - 105
Springfield-Beckley Municipal Airport Air Guard Station, OH,.....	Air Force - 40
Submarine Base New London, CT.....	DoN - 10

<u>Recommendation Title</u>	<u>Page Number</u>
Supply, Storage, and Distribution Management Reconfiguration	S&S-13
Tinker Air Force Base, OK.....	Air Force - 23
U.S. Army Garrison Michigan (Selfridge)	Army - 106
Umatilla Chemical Depot, OR.....	Ind - 14
Undergraduate Pilot and Navigator Training.....	E&T - 14
USAR Command and Control – Northeast.....	Army - 109
USAR Command and Control – Northwest.....	Army - 112
USAR Command and Control – Southeast.....	Army - 115
USAR Command and Control – Southwest.....	Army - 117
USAR Command and Control New England	Army - 107
W.K. Kellogg Airport Air Guard Station, MI.....	Air Force - 27
Walter Reed National Military Medical Center, Bethesda, MD.....	Med - 4
Watervliet Arsenal, NY	Ind – 13
Will Rogers Air Guard Station, OK,.....	Air Force - 23
Yeager Air Guard Station, WV.....	Air Force - 35