

***A FOCUS ON
MANAGEMENT
PRACTICES***

MAKING IT ALL WORK

MULTI-LEVEL

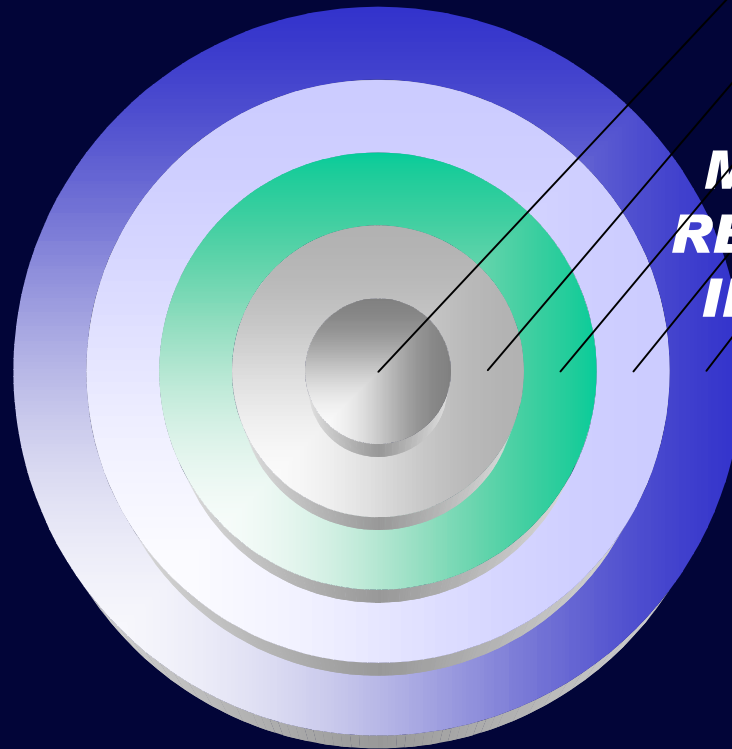
MULTI-TASK

The focus of today's sessions is on management responsibilities:

The goal: a rich growing environment, a successful SCSEP



SCSEP Management Scope



MANAGING....
RELATIONSHIPS
INFORMATION
MONEY
PROPERTY
PROCESSES

Aspects of Management

- ***Property Management***
 - ***Office Space***
 - ***Equipment***
 - ***Supplies***
 - ***Communications***
 - ***Liability***
 - ***Security***

Aspects of Management

- ***Financial Management***
 - ***Accounting system***
 - ***budgets***
 - ***Payroll***
 - ***Procurement***
 - ***Reporting***
 - ***audit***

Aspects of Management

Process Management

- Recruitment and Selection***
- Enrollment***
- Assessment***
- Community service assignment***
- Training***
- Job Development***
- Follow-up***
- Monitoring and Evaluation***

- ***Information Management***
 - ***Records***
 - ***Computer system***
 - ***Data management***
 - ***Reports***

Relationship Management

- ***Relationship Management refers to the aspects of management dealing with people and organizations.***
- ***Each program needs to manage effective relationships with:***
 - ***the funding source,USDOL***
 - ***applicants, participants***
 - ***host agencies, employers***
 - ***WIB's and One-stops***
 - ***states, the aging network***
 - ***Communities, public media***
 - ***other grantees***

- ***Each aspect of management is critical and important, requiring skill, time management, organizational and communications ability.***
- ***Grant success in every aspect also requires clear policies and procedures, agreements and communication between the Department of Labor and the Grantee (and sub-grantee) levels.***

Grantees manage SCSEP Programs either directly or indirectly through sub-grantee relationships

- Both forms of grantee management involve the same over-all responsibilities. Certain authority for project operations and accountability is delegated in the case of grantees who have sub-grantees. However, each national grantee is responsible to the DOL for the entire SCSEP grant. Delegated operations and liabilities are defined in written agreements between grantees and sub-grantees.***
- Both forms of SCSEP management have advantages and pitfalls. Examples: Grantees with sub-grantee relationships have less direct control over their programs on a day-to-day basis.***

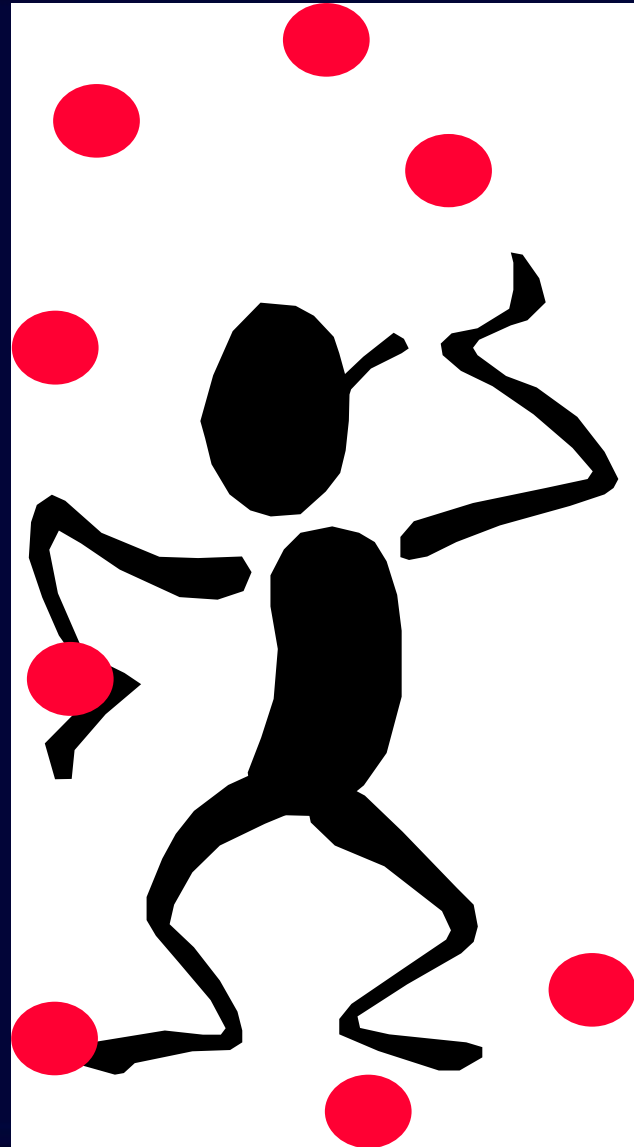
Direct & Indirect Management

- ***Selection, training and supervision of all direct staff is a primary concern of directly administered programs.***
- ***Selection and training of skilled management staff and qualified sub-grantee leadership is a primary concern of sponsors with a sub-grantee form of management, as well as monitoring effective operations.***
- ***Both types of national programs have monitoring responsibilities.***

Exercise

Peer Information-sharing:

Divide into small groups of Direct and Indirect nationally managed programs



Information Sharing Exercise

- ***In each group, share briefly on your plans to address these grant responsibilities:***
- ***How will staff training take place?***
- ***Who will provide technical assistance to local areas?***
- ***How will program services be monitored and evaluated?***
- ***Are there questions you want to discuss with peers?***

Information Sharing Exercise

Wrap-up

- ***One or two representatives from each group share highlights in the general session.***

USDOL Tasks and Timing

- ***QPR's and FSR's are submitted electronically and are due 30 days after a quarter.***
- ***Closeout Packages are due 90 days after program year ends.***
- ***Audits are due one year after grant year completion.***

Other time considerations:

- ***Participant Assessment, IEP Process Timelines***

Major SCSEP Management Tasks and DOL Timelines:

- ***Grant Applications are due at DOL discretion***
- ***Corrective Action Plans, when applicable, will be due with the next grant application or at DOL's discretion***
- ***Equitable Distribution Reports are due October 1***
- ***State Plans will be due April 1 beginning 2004***

More Time Considerations:

- ***Participant Recertification timelines***
- ***Host Agency Agreements, monitoring, Orientation Timelines***
- ***Assignment Rotation frequency***
- ***Participant training meeting frequency***
- ***Coordination and cooperation meeting schedules***
- ***Staff time for interviewing, placement follow-up contacts***
- ***Recruitment, PR activities***

The balance of the day will focus on:

- ***office management & set-up***
 - ***internal program monitoring***
 - ***coordination and cooperation***
 - ***best practices for placement success***
 - ***and a final Q & A session.***
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- ***TAKE A BREAK- 30 MINUTES***