

Bureau for Policy and Program Coordination

The Challenge

USAID's Bureau for Policy and Program Coordination (PPC) develops and coordinates policies and strategies for addressing the challenges facing development, by strategically allocating resources consistent with U.S. national interests, values and foreign policy objectives. PPC achieves this through providing the most up-to date knowledge for development; shaping the global policy debate on development assistance and humanitarian relief; applying strategic budgeting and performance monitoring; and coordinating with other U.S. agencies and other donor governments.

Objectives, Sectors and Workforce

Assistant Administrator: Douglass Menarchik

Program Budget (Appropriations by Objective)

996-013 Learning from Experience

Country Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07	2005 SO Performance Score	Direct SO Admin. Cost Ratio
10,208	12,481	9,467	8,181	-19.9%	0.88	Not Met
10,208	12,481	9,467	8,181	-19.9%		1.11

Program Budget (Appropriations by Account)

Child Survival and Health Programs Fund
Development Assistance

Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
4,310	3,277	2,574	1,386	-67.8%
5,898	9,204	6,893	6,795	15.2%
10,208	12,481	9,467	8,181	-19.9%

Program Budget by Sector and Account

Basic Education DA
Agriculture and Environment DA
Higher Education & Training DA
Economic Growth DA
Democracy and Governance DA
Conflict Management / Humanitarian Assistance DA
Family Planning / Reproductive Health CSH
HIV / AIDS CSH
Child Survival and Maternal Health CSH
Other Infectious Diseases CSH

Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
1,860	0	0	0	N/A
2,368	1,503	1,120	1,110	-53.1%
390	0	0	0	N/A
690	5,305	3,793	3,715	438.4%
590	427	320	315	-46.6%
0	1,969	1,660	1,655	N/A
1,500	1,083	1,188	0	N/A
1,440	1,335	1,386	1,386	-3.8%
220	0	0	0	N/A
1,150	859	0	0	N/A
10,208	12,481	9,467	8,181	-19.9%

Workforce

US Direct Hires
US Non Direct Hires
Foreign Nationals

Total

FY 2004	FY 2005	FY 2006	FY 2007	Percent Change FY 04-07
71	81	79	80	12.7%
8	14	16	13	62.5%
0	0	0	0	N/A
79	95	95	93	17.7%

Operating Expense

Salaries and benefits
Travel
Transportation of things
Rent
Security
Equipment
Total OE Budget
US direct hire salary and benefits
Program Funded Administrative Expenses
Country Total Administrative Budget
Percent of Bureau OE Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
0	0	0	0	N/A
0	0	513	513	N/A
0	0	1	1	N/A
0	0	0	0	N/A
0	0	0	0	N/A
0	0	362	362	N/A
0	0	876	876	N/A
8,940	9,641	9,508	10,107	13.1%
			2,672	
			13,655	
			100.0%	

Operating Unit Summary

	FY 2004	FY 2005	FY 2006	FY 2007
Program per US Direct Hire (\$000)	144	154	120	102
Program per All US (\$000)	129	131	100	88
Program per Position (\$000)	129	131	100	88
Operating Expense as % of Program Funding				10.7%
Program Funded Admin Expense as % of Total Admin				19.6%
Total Admin Expense as % of Program Funding				166.9%

**Program and Policy Coordination
PROGRAM SUMMARY**

The program summary page is not available at this time.

Data Sheet

USAID Mission:	Bureau for Policy and Program Coordination
Program Title:	Learning from Experience
Pillar:	No pillar info
Strategic Objective:	996-013
Status:	Continuing
Planned FY 2006 Obligation:	\$2,574,000 CSH; \$6,893,000 DA
Prior Year Unobligated:	\$10,000 CSH; \$725,000 DA
Proposed FY 2007 Obligation:	\$1,386,000 CSH; \$6,795,000 DA
Year of Initial Obligation:	1998
Estimated Year of Final Obligation:	2008

Summary: USAID's program ensures policy and program coordination through five functions: 1) collecting and disseminating the most up-to date knowledge for development; 2) shaping the global policy debate on development assistance and humanitarian relief; 3) applying strategic budgeting and performance monitoring; 4) coordinating with other donor governments; and 5) coordinating with other U.S. agencies, particularly the Millennium Challenge Corporation (MCC).

Inputs, Outputs, Activities:

FY 2006 Program:

Program Support (\$6,863,000 DA, \$2,574,000 CSH): USAID will transform its Corporate Information Services into a virtual Knowledge for Development (KfD) Center providing a "one-stop shop" to access the Agency's knowledge and experience. The KfD Initiative will support a series of pilot programs: an Experience Locator System to enable ready access to the USAID staff's vast range of skills and experience, web-based software that affords USAID staff the ability to collaborate virtually regardless of location, and a training/technical assistance program on knowledge management tools. KfD will continue to provide After Action Review facilitation and training for USAID staff. USAID will continue to strengthen evaluation in the Agency through the Initiative to Revitalize Evaluation. E-learning courses and state-of-the-art evaluation tools will generate information for new programs or modification of ongoing activities. The new USAID Historian will provide context for planning and budget analysis by chronicling USAID experience from an historical perspective. Principal partners include: Academy for Education Development, International Business Initiatives, and Logical Technical Services

USAID will align policies and programs with priorities laid out in the New Policy Framework for bilateral Foreign Aid, ensuring the Agency's core mission is reflected in a common and coherent policy framework. USAID will continue to reform the strategic management policy to improve the strategic allocation of resources. The newly revised Automated Directives System (ADS) 200 Series will be completed and implemented, aligning Agency policy directives with the new Business Model. USAID activities will be reported under revised Program Components and Common Indicators, increasing the ability to convey clear information about USAID activities and their impacts throughout the world. USAID will continue to improve operational performance by developing and refining improved analytical tools to inform policies to better align staff with program priorities. USAID will continue implementation of ten mission management assessments to improve overseas operational effectiveness. USAID continues to improve upon the strategic budgeting system that integrates strategic priorities, performance and resource allocations.

USAID will assist other donors in strategy development - based upon leading USAID strategies and policies; work with other donors in the context of the Integrated Framework of the World Trade Organization to build trade capacity in developing countries; support U.S. government reporting to the Organization for Economic Co-operation and Development (OECD) Development Assistance Committee (DAC), and produce reports on other donors. USAID will manage the inter-agency process for the DAC Peer Review, working with other donors to implement the Paris Declaration on Aid Effectiveness (including guidance to the field and efforts to build local capacity through local procurement), enhance collaboration with the European Union and Japan on assistance to fragile and famine prone states, and advance donor action to improve humanitarian assistance and food aid. USAID will work with Japan to

improve civil-military interaction in disaster response situations. USAID will work with the MCC to coordinate policy, strategy and programming in Compact and threshold eligible countries, and support the Administrator's role on the MCC Board of Directors. Principal partners include: Management Systems International, U.S. Department of Treasury (FedSource), U.S. Department of Agriculture, USAID Development Information Services, OECD/DAC, and the UK Development Agency.

FY 2007 Program:

Program Support (\$6,795,000 DA, \$1,386,000 CSH): USAID will continue to develop the KfD Initiative. USAID will align policies and programs with priorities laid out in the new Policy Framework for Bilateral Foreign Aid, ensuring the Agency's core mission is reflected in a common and coherent policy framework. USAID will improve the strategic allocation of resources. USAID will improve operational performance by developing and refining improved analytical tools to inform policies to better align staff with program priorities. USAID will continue managing for results training, and implementation of mission management assessments to improve overseas operational effectiveness. USAID will continue to work with the Office of Management and Budget (OMB) to use the Program Assessment Rating Tool (PART) process to improve budget and performance integration.

USAID will assist other donors in strategy development; support U.S. Government reporting to the OECD DAC, and produce reports on other donors. USAID will advance dialogue on civil-military relations in humanitarian emergencies and post conflict situations; and enhance cooperation within the U.S. - Japan Strategic Development Alliance to focus on key issues in Africa and the Middle East. USAID will work with the MCC to coordinate programs in Compact and threshold eligible countries, and support the Administrator's role on the MCC Board of Directors. Principal partners: Same implementers as FY 2006.

Performance and Results: In FY 2005, USAID began implementing the development policy established in the new Policy Framework for Bilateral Foreign Aid, as well as strategies and policies on Fragile States, agriculture, education, conflict, policing and HIV/AIDS. USAID is finalizing the regional strategic frameworks that ensure that development programs across the regions fall under the guiding principles established in the new Policy Framework for Bilateral Foreign Aid and follow a strategic application of budgeting related to performance. The Agency now has Green in status and progress on the President's Management Agenda (PMA) Scorecard for budget and performance integration by completing all actions required by OMB to show how the Agency is using performance to impact budgeting. A compilation of lessons learned from previous disasters informed the Agency's response to the December 2004 tsunami. Web access made this information easily available to the first responders and immediately available for re-use in the Pakistan earthquake in November. USAID answered over 5000 reference requests and provided 300 detailed research reports for senior managers, the National Security Council and USAID staff. USAID coordinated the first President's Report on Overseas Economic Assistance for all U.S. Government reporting agencies and produced the first USAID Primer. Under the KfD Initiative, we facilitated 30 After Action Reviews on activities such as the Tsunami reconstruction, Regional Bureau Budget Processes, Mission Management Assessments, the USAID 2005 Summer Seminar Series and Contract Review Board Procurement process. KfD also furthered the development of the Experience Locator System and USAID Web Portal. As a result of the Initiative to Revitalize Evaluations, 88 percent of USAID missions have assigned evaluation officers and sixty-eight staff received intensive training in evaluation methods. Three quarters of the missions use evaluation findings to design new activities and improve ongoing work. USAID completed five strategic studies on General Budget Support, education, conflict, media, and anti-terrorism. The papers informed inter-agency policy discussions as well as development of Agency policy and programs. The study on Muslim Education was presented at the Council on Foreign Relations and cited in a GAO Report to Congressional Requesters: Information on U.S. Agencies' Efforts to Address Islamic Extremism.

In FY 2006 and 2007, USAID will complete and provide courses on program design and performance management. USAID's Annual Reporting system will further integrate with that of the State Department. USAID released the Democracy and Governance Strategic Framework. With successful completion of this strategic objective, USAID will continue to strengthen its position as the world's top bilateral development assistance and humanitarian aid organization while aligning its mission with U.S. national security interests and strategic priorities.

US Financing in Thousands of Dollars

The U.S. Financing tables page for this data sheet is not available at this time.