

Office of Transition Initiatives

The Challenge

Challenges impacting OTI activities include changing U.S. foreign policy priorities, increasing levels of collaboration, and demands for OTI to serve in key roles in complex emergencies. Most acute challenges presented by changes in foreign policy are designing programs which incorporate U.S. priorities in difficult democracies or fragile states and programming in the context of shifting geographic foci. Addressing terrorism has also become a significant component and has resulted in policy shifts. Collaboration with missions, donors and other governmental agencies has become increasingly more critical. During FY 2004 through FY 2006, OTI has participated actively in Iraq reconstruction using funds provided through the Iraq Relief and Reconstruction Fund (IRRF).

Objectives, Sectors and Workforce

Office Director: David Taylor

Program Budget (Appropriations by Objective)		FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07	2005 SO Performance Score		Direct SO Admin. Cost Ratio
965-001 Office of Transition Initiatives		161,246	247,478	91,850	50,000	-69.0%	0.96	Met	0.04
Country Total		161,246	247,478	91,850	50,000	-69.0%			

Program Budget (Appropriations by Account)		FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Economic Support Fund		0	16,545	0	0	N/A
International Disaster and Famine Assistance		0	17,224	17,250	0	N/A
Iraq Relief and Reconstruction Fund		106,570	165,101	35,000	0	N/A
Transition Initiatives		54,676	48,608	39,600	50,000	-8.6%
Total		161,246	247,478	91,850	50,000	-69.0%

Program Budget by Sector and Account		FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Conflict Management / Humanitarian Assistance						
ESF		0	16,545	0	0	N/A
IDA		0	17,224	17,250	0	N/A
IRRF		106,570	165,101	35,000	0	N/A
TI		54,676	48,608	39,600	50,000	-8.6%
Total		161,246	247,478	91,850	50,000	-69.0%

Workforce		FY 2004	FY 2005	FY 2006	FY 2007	Percent Change FY 04-07
US Direct Hires		5	6	7	8	60.0%
US Non Direct Hires		24	57	57	52	116.7%
Foreign Nationals		0	15	15	17	N/A
Total		29	78	79	77	165.5%

Operating Unit Summary		FY 2004	FY 2005	FY 2006	FY 2007
Program per US Direct Hire (\$000)		32,249	41,246	13,121	6,250
Program per All US (\$000)		5,560	3,928	1,435	833
Program per Position (\$000)		5,560	3,173	1,163	649

Other Major Donors:

Bilateral: OTI coordinates its programs with other in-country bilateral or multilateral donors. In Democratic Republic of the Congo (DRC), for example, OTI secured funds from other accounts within USAID (Office of Conflict Mitigation and Management, Office of Democracy and Governance and the Mission) and from the World Bank (\$4.7 million) to continue activities in FY 2006.

Multilateral: OTI coordinates with multilateral donors.

**Office of Transition Initiatives
PROGRAM SUMMARY**

(in thousands of dollars)

Accounts	FY 2004 Actual	FY 2005 Actual	FY 2006 Current	FY 2007 Request
Iraq Relief and Reconstruction Fund	166,670	165,101	35,000	0
Total Program Funds	166,670	165,101	35,000	0

STRATEGIC OBJECTIVE SUMMARY				
965-001 Office of Transition Initiatives				
IRRF	166,670	165,101	35,000	0

Data Sheet

USAID Mission:	Office of Transition Initiatives
Program Title:	Office of Transition Initiatives
Pillar:	Democracy, Conflict and Humanitarian Assistance
Strategic Objective:	965-001
Status:	Continuing
Planned FY 2006 Obligation:	\$35,000,000 IRRF
Prior Year Unobligated:	
Proposed FY 2007 Obligation:	\$0 IRRF
Year of Initial Obligation:	
Estimated Year of Final Obligation:	

Summary: USAID's Office of Transition Initiatives' (OTI) strategic objective in Iraq is to assist Iraqis in building: legitimate national, regional, and local governments; democratic, competitive political parties; open and transparent elections; objective and robust media; and a vibrant civil society that includes wide-ranging civic education, effective and well-managed non-governmental organizations, and activities that focus on women and youth.

Inputs, Outputs, Activities:

FY 2006 Program: In FY 2006 in Iraq, OTI expects to manage \$35.0 million in non-TI funds in support of U. S. Government efforts to bring democracy and peace to this country. OTI anticipates that it will provide approximately 700 small grants for reconstruction and rehabilitation of community infrastructure. The flexibility of OTI's small grants mechanism allows for a wide range of programming, and permits OTI to respond quickly to the changing needs of the dynamic situation in Iraq. Support will continue to civic programs and civil society infrastructure development. In addition, promotion of civic education and citizen participation, with an emphasis on supporting activities that foster the political and social engagement of women and youth, will continue.

The program will continue to support initiatives in "strategic cities" through temporary employment projects and small-scale public infrastructure rehabilitation. Since security situations have been linked to the provision of essential services (particularly electricity, water and sanitation) and the availability of employment, the program is implementing a rapid response program which focuses on labor-intensive projects intended to engage numerous local residents in constructive activity. Conflict mitigation activities will be primarily focused in places of major military offenses against insurgents – such as Najaf and Anbar, as well as the cities of Talafar and Mosul, located in the Ninewa Governorate.

Resources will be directed toward groups implementing programs to increase the capacity of women to organize, to advocate, and to gain professional skills. Several short-term training programs for women, teaching skills in presentation, advocacy, organization, and participation in politics will be funded. Courses for women in information technology and sewing skills, to expand the economic opportunities available to women in Iraq, and conferences and seminars held by women's groups will be provided.

Youth initiatives that encourage democratic decision-making and a hope in the peaceful future of Iraq will continue through small grants to student and university groups and faculties. In addition, youth activities such as sports tournaments and cultural events to keep the young people of Iraq positively engaged in their communities will be supported.

Funding for local non-governmental organizations will permit projects such as town hall meetings, seminars, lectures, conferences, art exhibits, and dialogue sessions that educate Iraqis about democracy and the current political transition, while encouraging them to be informed participants in the process.

FY 2007 Program: No Iraqi Relief and Reconstruction Funds (IRRF) are being requested for FY 2007.

Performance and Results: In FY 2006, OTI performance and results will reflect achievements under its office-wide indicators.

US Financing in Thousands of Dollars

Office of Transition Initiatives

965-001 Office of Transition Initiatives	IRRF
Through September 30, 2004	
Obligations	205,149
Expenditures	195,380
Unliquidated	9,769
Fiscal Year 2005	
Obligations	165,101
Expenditures	129,394
Through September 30, 2005	
Obligations	370,250
Expenditures	324,774
Unliquidated	45,476
Prior Year Unobligated Funds	
Obligations	0
Planned Fiscal Year 2006 NOA	
Obligations	35,000
Total Planned Fiscal Year 2006	
Obligations	35,000
Proposed Fiscal Year 2007 NOA	
Obligations	0
Future Obligations	0
Est. Total Cost	405,250