

# Office of Private and Voluntary Cooperation

## The Challenge

USAID and its U.S. private voluntary organization (PVO) and cooperative partners have long provided a wide array of effective humanitarian and development services in a number of sectors through local non-governmental organizations (NGOs) in developing countries worldwide. However, without adequate and systematic attention to the organizational health of these local NGOs the humanitarian and development services they deliver may not be sustainable when donor assistance ends. While there continues to be a significant effort to strengthen NGO technical capacities to deliver services in a number of USAID programs, there needs to be a more consistent effort to identify and articulate how NGOs as organizations can be strengthened efficiently and effectively as a part of enhancing service delivery standards. The PVC Office tests, demonstrates, documents, and disseminates the essential components of organizational development in different country contexts.

## Objectives, Sectors and Workforce

Office Director: Judith Gilmore

| Program Budget (Appropriations by Objective) | FY 2004       | FY 2005       | FY 2006       | FY 2007       | Percent Change<br>FY 04-07 | 2005 SO              |          | Direct SO<br>Admin.<br>Cost Ratio |
|--|---------------|---------------|---------------|---------------|----------------------------|----------------------|----------|-----------------------------------|
|  | (\$000)       | (\$000)       | (\$000)       | (\$000)       |                            | Performance<br>Score |          |                                   |
| 963-002 Local NGO Capacity Enhanced          | 22,965        | 21,688        | 16,495        | 13,197        | -42.5%                     | 2.00                 | Exceeded | 0.07                              |
| 963-003 Increased Mobilization of Resources  | 0             | 500           | 495           | 500           | N/A                        | 1.20                 | Exceeded | 0.00                              |
| <b>Country Total</b>                         | <b>22,965</b> | <b>22,188</b> | <b>16,990</b> | <b>13,697</b> | <b>-40.4%</b>              |                      |          |                                   |

| Program Budget (Appropriations by Account) | FY 2004       | FY 2005       | FY 2006       | FY 2007       | Percent Change<br>FY 04-07 |
|--|---------------|---------------|---------------|---------------|----------------------------|
|  | (\$000)       | (\$000)       | (\$000)       | (\$000)       |                            |
| Development Assistance                     | 22,965        | 22,188        | 16,990        | 13,697        | -40.4%                     |
| <b>Total</b>                               | <b>22,965</b> | <b>22,188</b> | <b>16,990</b> | <b>13,697</b> | <b>-40.4%</b>              |

| Program Budget by Sector and Account | FY 2004       | FY 2005       | FY 2006       | FY 2007       | Percent Change<br>FY 04-07 |
|--------------------------------------|---------------|---------------|---------------|---------------|----------------------------|
|                                      | (\$000)       | (\$000)       | (\$000)       | (\$000)       |                            |
| Agriculture and Environment DA       | 3,698         | 6,787         | 5,902         | 5,000         | 35.2%                      |
| Economic Growth DA                   | 18,287        | 13,601        | 10,197        | 8,697         | -52.4%                     |
| Democracy and Governance DA          | 980           | 1,800         | 891           | 0             | N/A                        |
| <b>Total</b>                         | <b>22,965</b> | <b>22,188</b> | <b>16,990</b> | <b>13,697</b> | <b>-40.4%</b>              |

| Workforce           | FY 2004   | FY 2005   | FY 2006   | FY 2007   | Percent Change<br>FY 04-07 |
|---------------------|-----------|-----------|-----------|-----------|----------------------------|
|                     |           |           |           |           |                            |
| US Direct Hires     | 14        | 14        | 14        | 14        | 0.0%                       |
| US Non Direct Hires | 4         | 0         | 0         | 0         | N/A                        |
| Foreign Nationals   | 0         | 0         | 0         | 0         | N/A                        |
| <b>Total</b>        | <b>18</b> | <b>14</b> | <b>14</b> | <b>14</b> | <b>-22.2%</b>              |

| Operating Unit Summary       | FY 2004                            | FY 2005 | FY 2006 | FY 2007 |
|------------------------------|------------------------------------|---------|---------|---------|
|                              | Program per US Direct Hire (\$000) | 1,640   | 1,585   | 1,214   |
| Program per All US (\$000)   | 1,276                              | 1,585   | 1,214   | 978     |
| Program per Position (\$000) | 1,276                              | 1,585   | 1,214   | 978     |

### Other Major Donors:

Bilateral: Department for International Development (DFID), the Swedish International Development Cooperation Agency (SIDA), the Japan International Cooperation Agency (JICA), the Canadian International Development Agency (CIDA) and the Australian Agency for International Development (AUSAID).

Multilateral: World Bank, the United Nations Development Program (UNDP), the International Labor Organization (ILO), the Food and Agriculture Organization (FAO), the Asian Development Bank and the African Development Bank.