

1 mean, there is a lot of organizations at the
2 state levels that would be wonderful partners
3 for FDA.

4 But my question before, is it
5 because of lack of funding or because of the
6 logistic processing you are having difficulty?

7 MS. RICE: Well, for the Center for
8 Devices, I can tell you it is there are both.

9 All of what you said is a struggle. The
10 money that we get to do these kinds of things
11 and to get outreach, you know, again, things
12 get prioritized and a lot of times, whether
13 you end up with that money in a particular
14 fiscal year or you don't. And decisions based
15 on other things going on in our center. And
16 then process itself is a long and drawn out
17 process. And we tend to want the information
18 today, the answers to the questions we keep
19 putting out here. And for us to do it, could
20 take years to get those answers. So, what
21 happens is other things take over.

22 DR. SELIGMAN: I think -- well hold

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1 on a second. The other thing I think is a
2 challenge for us is that we, FDA is embedded
3 in a larger healthcare system. There are
4 other federal agencies, like the Agency for
5 Healthcare Research and Quality. The Centers
6 for Disease Control that really have a broader
7 mandate when it comes to looking at the way
8 healthcare is practiced, the way information
9 is delivered, the effectiveness of various
10 public health approaches, when it comes to
11 changing behavior, influencing the way
12 information is taken and translated into
13 appropriate practice. So, I think that part
14 of it may be just, I think from our sense,
15 that historically FDA's role and mission has
16 been somewhat narrower. And we have, in many
17 ways, seeded the, not necessarily seeded but I
18 think recognize that there are other agencies,
19 associations, both in the public as well as
20 private sector, as well as in academia who
21 have both the responsibility, expertise, and
22 resources to do this kind of work, where we

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1 basically haven't.

2 DR. DAVIDSON: We actually do a lot
3 of research that we haven't been able, you
4 know, in the limits of these short
5 presentations been able to share with you.
6 And many of you at the table actually are very
7 familiar with a lot of the research that is
8 done at our center. I will say that the time
9 constraints are enormously frustrating. The
10 process that you have to go through to get
11 your research done to give you information
12 when the next issue arises is tedious, very
13 tedious.

14 CHAIR FISCHHOFF: Mona, and then
15 David and then --

16 DR. KHANNA: Then John. Right?

17 All right. I have a comment and--
18 actually two comments. Two different subjects.

19 I wanted to respond to Marielos,
20 what you said about screening for breast
21 cancer and I don't think that that is an FDA
22 issue. It is more of an issue of medical

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1 associations and competing medical specialties
2 offering different recommendations. And
3 breast cancer has turned out not to be that
4 simple either because you probably have all
5 heard recently of the guideline that came out
6 that women should not do self breast exams.
7 And there is the clinical breast exams, there
8 is a mammogram, there is an ultrasound. So
9 all of this is, as you know, is dependent on
10 family history and personal history.

11 Just as confusing is the screening
12 for colorectal cancer with your fecal occult
13 blood testing, colonoscopy, sigmoidoscopy,
14 digital rectal exam, and we could go on and
15 on.

16 So unfortunately, that is a medical
17 issue more than an FDA issue.

18 The comment that I was originally
19 going to make refers to a little bit of what
20 Dr. Goldstein was saying where we have to
21 understand the needs of the population and
22 then taking off on Dr. Peter's presentation

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1 where less is more. I have found that making
2 the transition from practicing medicine to
3 practicing medical journalism was most
4 difficult in one sense that is directly
5 related to this and that was you have to
6 select the information that you present, not
7 compress it. In medicine and in most of what
8 we do, we try to do our due diligence with
9 research, get all the different viewpoints,
10 get all of the different professionals,
11 expertise, etcetera, and then make our
12 decision based on all of that. Perhaps what
13 we need to do is select different pieces of
14 information that we deem are most important
15 instead of cramming everything into the
16 message. And I think Dr. Peters, that is what
17 you were trying to say. That is the technique
18 that is also effective for journalism, is
19 selection not compression.

20 DR. SMITH: You know, the common
21 theme throughout all of your issues was risk-
22 benefit. And I think sort of following up on

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1 what Mona just said, you know, it really hit
2 home on the communication issue that Ellen
3 talked about and how we tend to use our
4 perspective on what we communicate versus what
5 the audience needs to hear.

6 And there have been so many cases
7 in the food industry where what happens is an
8 alarmist view of communication of gee, we have
9 evidence that something is a concern and there
10 is a risk. And you know, a recent one is
11 trans fat, which we have known about for years
12 but it has been more recent that the
13 communications come out and the public tends
14 to get very alarmist and we, as the food
15 industry react to that and so we take trans
16 fat out. And a lot of people put other fats
17 in, saturated fat, and you know, a good
18 example is well, gee, margarine is bad for me
19 because it has trans fat so I will eat butter.

20 And you know, we don't have that balanced
21 communication of the good fat, bad fat, and
22 moderation is really one message that I think

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1 we, as a food industry, all across and
2 including the FDA as part of the food
3 industry, has really missed that moderation
4 issue that it is not just taking today's
5 science that says trans is bad and that is the
6 news. But the news really has to be what the
7 consumer really needs to hear versus what we,
8 as scientists know should go out there. So, I
9 think it really hit home and probably
10 affecting all of your communications here in
11 that whole moderation issue.

12 CHAIR FISCHHOFF: Musa and then
13 Mike, and then Dr. Seligman.

14 MS. MAYER: Sorry. One can't see
15 it. That is why we are struggling with it.

16 So, Dr. Peters listed first,
17 actually, among the potential barriers to
18 effective communication insufficient,
19 uncertain, and changing information. What I
20 have been thinking about and dealing with most
21 over the last years is the safety of various
22 drugs and, specifically, drugs used for the

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1 treatment of cancer.

2 And one of the things that has
3 hampered FDA most, I think, has simply been
4 the inadequacies of the passive adverse event
5 reporting system they have had, which are
6 about to be remedied, we hope, anyway, in some
7 important ways. And so during the break, I
8 asked Dr. Seligman if he would talk a little
9 bit about the Sentinel Program and share that
10 because it is an issue that gives me a lot of
11 hope that we may be, that we may actually have
12 better information to communicate and that
13 that may really help the whole process a great
14 deal.

15 DR. SELIGMAN: Yes, I would
16 actually be happy to talk about it but since
17 we are nigh on lunch, is this something you
18 would like me to do now or later? I can spend
19 five or ten minutes talking about the Sentinel
20 Initiative and what it consists of and what
21 our hopes are for it.

22 But the two second synopsis is

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1 basically to work with healthcare
2 organizations that have databases that we
3 could use in a sort of distributed fashion to
4 really get at data that we currently don't
5 have access to, which is how frequently
6 products are being used, for what indications,
7 how often adverse events are being observed,
8 abnormal laboratory values, etcetera. And
9 really get at the kinds of population-based
10 information in a rapid fashion that would
11 really improve the evidentiary basis for our
12 recommendation. So that is it in, sort of,
13 two sentences.

14 The Sentinel Initiative has a
15 webpage on a website that describes it in
16 great detail. But I couldn't agree more and I
17 think that was a point that Ellen made in her
18 presentation, which is, you have got to have,
19 I think it was the first point you made,
20 actually, which was you have got to have good
21 information and good evidence. And we have
22 always been hampered, particularly in a post-

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1 market environment, with information that was
2 very difficult to interpret and weigh against
3 information that was collected in the course
4 of clinical trials.

5 CHAIR FISCHHOFF: Let me say since
6 we will be, we would like to start the public
7 hearing punctually at 1:00. So let me sort of
8 call the conversation now. Let me encourage
9 people in the audience who would like to speak
10 to come and to see Lee during the break. And
11 then perhaps we will pick this up right after
12 lunch, both about the data opportunity and
13 then, in some sense, the communication
14 obligation that will go with the data
15 opportunity provided by the Sentinel.

16 Somebody found a pair of glasses in
17 the men's room, bifocals, very attractive.
18 And there is a place for lunch across the
19 street.

20 (Whereupon, at 12:03 p.m. a lunch recess was
21 taken.)

22 A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N

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(1:02 p.m.)

1
2 CHAIR FISCHHOFF: Okay. Let me
3 welcome everybody back. And we are now at the
4 public hearing part of our meeting. There is
5 some language that needs to be read into the
6 record. So, both the Food and Drug
7 Administration, FDA, and the public believe in
8 the transparent process for information
9 gathering and decision-making. To ensure such
10 transparency at the open public hearing
11 session of the advisory committee, meeting,
12 FDA believes that it is important to
13 understand the context of an individual's
14 presentation. For this reason, FDA encourages
15 you, the open public hearing speaker, at the
16 beginning of your written or oral statement,
17 to advise the committee of any financial
18 relationship that you may have with any
19 company or group that may be affected by the
20 topic of this meeting. For example, financial
21 information may include a company's or group's
22 payment of your travel, lodging or other

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1 expenses in connection with your attendance at
2 the meeting.

3 Likewise, FDA encourages you, at
4 the beginning of your statement, to advise the
5 Committee if you do not have any financial
6 relationships. If you choose not to address
7 this issue of financial relationships at the
8 beginning of your statement, it will not
9 preclude you from speaking.

10 We are fortunate now to have three
11 members of the public speaking to us. I would
12 like each person to come to the microphone, to
13 state his or her name, and to speak directly
14 into the microphone over there. And we would
15 like to keep your comments to no more than ten
16 minutes, at a maximum. Okay, thank you.

17 The first person is Dr. William
18 Maisel, Director of the Medical Device Safety
19 Institute also the Director of the Pacemaker
20 and ICD service at Beth Israel Deaconess
21 Medical Center in Massachusetts. Please.

22 DR. MAISEL: Good afternoon. Thank

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1 you very much for having me here today. My
2 name is Dr. William Maisel. I direct the
3 Medical Device Safety Institute at Beth Israel
4 Deaconess Medical Center and I am privileged
5 to be here today on behalf of the Heart Rhythm
6 Society. My travel and lodging has been paid
7 by the Heart Rhythm Society to be at this
8 meeting, although I am not being paid for my
9 time today. Could I have the next slide,
10 please?

11 What I hope to do in the brief time
12 allotted to me is to give you a little bit of
13 background of what the Heart Rhythm Society
14 is, what type of patients we take care of, and
15 why we think we are relevant to the discussion
16 that is going on today. I would like to
17 describe the Heart Rhythm Society experience
18 with product notifications that have affected
19 some of the devices we use every day in our
20 practice. And probably one of the most
21 important messages I hope to deliver and
22 convince you of is that medical devices are

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1 different and I would like to explain why and
2 why the communication to patients with medical
3 devices may not be the same as communication
4 for other devices.

5 We will talk about the terminology
6 for medical device issues and, obviously,
7 communication. And then I, of course, want to
8 address what the panel is here to address
9 today, which are emerging issues. Next slide,
10 please.

11 The Hearth Rhythm Society is the
12 international leader in science, education, in
13 advocacy for cardiac arrhythmia professionals
14 and patients and the primary information
15 resource for these people on heart rhythm
16 disorders. We represent approximately 5,000
17 hearth rhythm specialists and cardiac pacing
18 in electrophysiology, which is the management
19 of heart rhythm disorders. And arrhythmias
20 are the leading cause of heart disease
21 related death with sudden cardiac arrest,
22 claiming hundreds of thousands of American

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1 lives each year.

2 We also have millions of additional
3 patients that have implanted cardiac rhythm
4 management devices like pacemakers and
5 implanted defibrillators. There are literally
6 millions of patients in this country alone
7 that have heart rhythm disorders and there are
8 likely several people in this room who have
9 heart rhythm disorders. Next slide.

10 So these are the type of tools that
11 we use in our daily practice. There are
12 implanted pacemakers and defibrillators which
13 are "permanent implants." They treat very
14 slow or dangerously fast heart rhythms. They
15 are really amazing devices that have amazing
16 technology and have been proven to save lives.

17 We do cardiac ablation procedures,
18 where we pass catheters up into the heart to
19 treat or cauterize the heart muscle to prevent
20 or get rid of abnormal heart rhythms.

21 AEDs are automatic defibrillators
22 which have saved enumerable lives in airports

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1 and hopefully there is one somewhere in this
2 buildings.

3 And we also, obviously, use
4 medication. So we are not just about devices.

5 We have many patients who take medications
6 both for other heart-related issues and their
7 co-morbidities. Next slide, please.

8 So, I think it is probably self-
9 evident that devices are different than
10 medications or food or what have you but there
11 are certain characteristics that are
12 particularly important to consider. Number
13 one is that they may be a permanent implant.
14 A device might be implanted in a patient and
15 that patient is going to have that device
16 forever. And sometimes removing the device is
17 dangerous. Sometimes it has potential
18 complications, including the potential to die
19 from attempted removal of a device. And so
20 the words we use to describe product issues
21 with medical devices needs to be carefully
22 considered.

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1 I mentioned that they have
2 sophisticated technology which benefits many
3 of the patients. And because these are
4 permanent implants, they inevitably will
5 experience what we consider "normal wear and
6 tear." They wear out over time. For example,
7 a pacemaker that is connected to the heart via
8 lead or a wire will undergo five hundred
9 million heartbeats over about a 13 year period
10 back and forth, back and forth. So these
11 devices will, inevitably, have performance
12 issues and that is part of their normal life
13 experience. And so we need to be very careful
14 when we start talking about performance issues
15 for medical devices. Next slide.

16 So, I chose the word recall to
17 highlight one of the examples here but it is
18 really pretty amazing that we use a single
19 word to describe the "recall" of products from
20 the market for the FDA ranging from pet food
21 to tomatoes to heparin, all of which can
22 easily be taken off a shelf without any harm

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1 to anyone. And we use the exact same word to
2 remove that device in the bottom right, which
3 is an implantable defibrillator that is
4 connected to the heart via a wire that has
5 approximately a one percent mortality to
6 remove the device. And so we need to be very
7 careful with the terminology that we use.
8 Next slide, please.

9 The other problem is that the words
10 we use mean different things to different
11 people. And so to the FDA, the word "recall"
12 and this is from their regulations, is "the
13 firm's removal or correction." So it doesn't
14 require that the device be removed. There may
15 be a way to mitigate the problem without
16 removing the device. And to the FDA, that is
17 what they mean. And if you read any of the
18 FDA recalls that have affected heart rhythm
19 devices, they are always very careful to say
20 it does not necessarily mean your device needs
21 to be removed.

22 But patients don't hear that. What

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1 they hear is my device is recalled. Next
2 slide. And what they tell their family and
3 their doctor and what they understand is that
4 I need my device removed. And so just using
5 that word recall affects the clinical
6 interaction between a patient and a physician.

7 And I have sat in the office with literally
8 hundreds of patients who have had devices
9 recalled. And they all come into the office
10 thinking they need surgery to remove their
11 device. They don't get it.

12 And it is a communication issue.
13 And if you just go on the internet, I chose
14 dictionary.com, it is no wonder they don't
15 understand what recall means because recall
16 does mean return of goods or a product. It
17 doesn't mean to the general population removal
18 or correction. And so we need to be careful
19 about the terminology. Next slide.

20 So, we are talking about emerging
21 and uncertain risks today. And it is a
22 challenging issue because there often is not a

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1 line in the sand. It is often very difficult
2 to decide when we are business as usual, when
3 we are seeing a normal amount of product
4 performance issues, and when there is an
5 emerging or uncertain risk. And we could draw
6 another line for recall or product advisory
7 above emerging risk. And those lines are
8 blurry. And that is probably the most
9 challenging issue here. Next slide.

10 And so, as has already been well
11 outlined by some of the speakers this morning,
12 it is a balance. You need to decide when it
13 is worth notifying and when you shouldn't
14 notify. And these are some of the factors
15 that we think are important to consider.

16 Certainly, on the side of
17 notification is informed consent. Many
18 patients want to know about what is going on
19 with their devices and the performance,
20 although we would argue and we have advocated
21 as a society, that physicians should be doing
22 this before the device goes into the patient.

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1 We routinely recommend that our implanting
2 physicians tell patients this is a complicated
3 device. The device is designed to work at a
4 certain success rate and there may be product
5 performance issues that develop over time. It
6 is still beneficial for you to have the
7 device. And so that can mitigate the need to
8 notify over some of these low risk emerging
9 issues, if patients are already understanding
10 that that could occur.

11 Obviously, if you notify and that
12 will facilitate additional reports or data
13 collection, or accelerate getting an answer
14 about a problem, that would be worthwhile and
15 it may improve patient care. But it
16 definitely increases patient anxiety when you
17 notify. It may not turn out to be a true
18 performance issue, so that is unnecessary
19 patient anxiety. It can have an adverse
20 impact on industry. And by that, I don't just
21 mean their bottom line financially but in an
22 industry where there may not be many

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1 suppliers, it can make it difficult to get a
2 product implanted into a patient who really
3 needs a product. It can mitigate how quickly
4 they are willing to bring new products to the
5 market. And so, we need to be very careful
6 and not unnecessarily notify.

7 And then it may adversely affect
8 patient care when notification results in
9 patients coming into physician offices
10 demanding to have their device come out, even
11 when you try to reason with them. And it
12 happens because patients get anxious. Next
13 slide.

14 The Hearsh Rhythm Society has dealt
15 with this issue over several years. And in
16 2005 and 2006, we had an ongoing discussions
17 with the FDA, with industry, with physicians
18 and patients to address many of the issues
19 that the panel is discussing today. And the
20 culmination of that was this report in October
21 2006 in the medical journal Heart Rhythm. It
22 was recommendations from the Heart Rhythm

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1 Society Task Force on Device Performance
2 Policies and Guidelines. And obviously, I
3 don't have time to go through the entire
4 document, which is on the Heart Rhythm Society
5 website. But there were a couple of important
6 messages that are relevant today.

7 One is, it was recommended that the
8 term recall be eliminated in public
9 communications concerning implanted devices
10 because of the reasons I have already spoken
11 about. We talked about standardizing
12 physician and patient communication. And in
13 fact, we have a template for the type of
14 information, the type of data that physicians
15 and patients want from the FDA and from
16 manufacturers. How many devices have been
17 implanted? How many have failed? What type
18 of failures were observed? What is the rate?
19 What is the anticipated rate? A lot of very
20 basic simple, data-driven information that we
21 want when we are dealing with these issues.
22 And we also recommended direct patient

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1 notification for important issues.

2 Now, we have the advantage of
3 having implanted registered devices. And
4 although there are hundreds of thousands, if
5 not millions of devices, we do have contact
6 information. And in fact, this was instituted
7 last year for the first time in bulk, where
8 170,000 patients were directly notified by a
9 manufacturer about a product performance
10 issue. You can give the message to the person
11 who needs to get the message. You can give
12 them the information that they need and you
13 can deliver the message directly to them
14 without necessarily alarming people.

15 One of the things that happens is
16 if you see in the news pacemaker recalled, we
17 have millions of pacemaker patients. They may
18 not get that it is a certain brand and a
19 certain model and doesn't affect all of them.

20 And so you create this huge wave of anxiety
21 among a number of patients unnecessarily.

22 Next slide please.

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1 This is a brief portion of the
2 clinical recommendation and perspective that
3 we included on our one-page form. So, the
4 form includes specific issues about data. But
5 it is very important not to stop with just
6 data or to say contact your physician.
7 Patients don't like just being told to contact
8 their physician. It can be weeks, sometimes
9 before they can get an appointment or get on
10 the telephone. And if we have thousands or
11 hundred of patients calling, it is very
12 difficult, even if we want to do the right
13 thing, to get back to them.

14 And so we think that it is very
15 important to give some recommendations, even
16 if the recommendation is that there are no
17 recommendations, but to explicitly say what
18 you want done. For us, it is things like
19 verify normal device function at the next
20 normal follow-up or as soon as possible,
21 etcetera. Next slide, please.

22 So, to conclude, timely accurate

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1 communication is critical. We think that
2 efforts to standardize and develop terminology
3 by product type, and we think medical devices
4 or certainly permanent implanted medical
5 devices are an important subgroup, to better
6 communicate the intended message should be
7 undertaken. And hopefully, you don't leave
8 here with the idea that medical devices are
9 different and you work on everything else and
10 decide that medical devices are too tough to
11 tackle. I think we would argue that they are
12 one of the most important areas to tackle
13 first.

14 It should be data driven. Survey
15 specific audience, such as patients whose
16 lives literally depend on their device, to
17 determine which terms best convey the intended
18 message. And there is an important role here
19 for medical societies, and certainly the Heart
20 Rhythm Society has and will continue to be
21 available, but whenever possible, include the
22 professional society in delivering your

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1 message, particularly if it is not an hour-by-
2 hour thing, but you have a 24 hour or 48 hour
3 window, when you are going to issue a press
4 release. We have had much more success, and
5 we have done this with the FDA where the Heart
6 Rhythm Society either simultaneously issues a
7 statement or it has sometimes even been in
8 concert with the FDA to provide a clinical
9 perspective. Here is the information and the
10 Heart Rhythm Society recommends A, B and C to
11 give physicians and patients some reassurance
12 that some knowledgeable people are working on
13 the problem.

14 So, I very much appreciate your
15 time and would be happy to answer questions
16 now or later. Thank you.

17 CHAIR FISCHHOFF: Thank you. We
18 have time for one or two questions. Mona?

19 DR. KHANNA: What term would you
20 prefer instead of the term recall?

21 DR. MAISEL: We have recommended
22 terms such as safety alert, which doesn't have

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1 the implication of product recall, of removing
2 a device. So that would probably be our
3 preferable term.

4 DR. PETERS: I have always got to
5 check to see if it is on. You talked about
6 direct patient notification, after first
7 notifying physicians. Did you evaluate how
8 well that message worked, evaluate
9 comprehension of it, reactions to it?

10 DR. MAISEL: That is an excellent -
11 - we spent a lot of time thinking about how to
12 deal with this issue. And it is a very
13 complicated issue that I am sure you will
14 wrestle with as well.

15 Here are some of the factors that
16 go into that. Number one, major companies
17 have an obligation, financial obligation to
18 not withhold information. So we have asked,
19 requested the opportunity as a physician to
20 have a little window to go to our patients and
21 contact them quickly about the information,
22 without them getting it on the front page of

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1 some newspaper. That can't happen because the
2 companies are obligated to publicly report
3 that information that could affect their
4 financial bottom line as soon as it is
5 available. They can't withhold that
6 information.

7 So, we have advocated that, when
8 possible, physicians receive a letter and have
9 a window of about seven days to contact their
10 patients to call them into the office to tell
11 them what is going on before the patient gets
12 the letter. And that is what we did this last
13 time around.

14 In talking to the company that
15 orchestrated that and in my own experience, it
16 was highly successful, at least with regard to
17 reducing patient anxiety. These are
18 complicated issues. The patients don't walk
19 away with perfect understanding of the issue
20 but they really appreciate being thought of.
21 They very much appreciate being in the loop,
22 rather than talked at. They feel like they

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1 are invested and someone is thinking about
2 them. And so I don't mean to imply that that
3 is the perfect and only method of
4 communication because the message will be
5 lost, but it was definitely beneficial.

6 CHAIR FISCHHOFF: Do you have a
7 follow-up?

8 DR. PETERS: It is not quite what I
9 asked. I was wondering whether you actually
10 evaluated how well consumers comprehended the
11 message that you sent, how much they trusted
12 the source of the information, versus perhaps
13 some other source, the extent to which you
14 actually tested the message and its affects.

15 DR. MAISEL: We have not formally
16 conducted testing on the message delivery.

17 CHAIR FISCHHOFF: Marielos?

18 MS. VEGA: As a physician, has your
19 experience been different with different
20 populations, like the elderly, Hispanics,
21 etcetera?

22 DR. MAISEL: It is definitely

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1 different. It varies by those things.
2 Certainly age is probably the biggest
3 predictor of response. Elderly patients often
4 have trouble getting the details of the
5 message and will often rely on their physician
6 for management of their problem or they will
7 have family members come in. Young patients
8 are researching on the internet and come in
9 with printouts of news articles and
10 information they have downloaded from the FDA
11 and industry. And so there is a very
12 different process that goes on, based on the
13 age of the patient.

14 DR. GOLDSTEIN: Yes, thank you for
15 your presentation. I was just wondering,
16 because you mentioned there were some examples
17 where there was a good partnership, where the
18 message was crafted together. And I wonder if
19 you could, if not tell us about those specific
20 examples subsequently, share those examples of
21 a better process so that that might serve as a
22 template for the future. That is the first

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1 question. And then I have another question if
2 there is time to allow him to respond.

3 DR. MAISEL: So I would rather not
4 get into device-specific or company-specific
5 responses at this meeting right now. I would
6 be happy to talk to you offline about that.
7 But I would more describe it as we had a
8 meeting of the minds with FDA and industry
9 that was published in 2006. And since then,
10 there has been a nice progress in how that
11 process has worked. But I will give you
12 specific examples offline.

13 DR. GOLDSTEIN: And the second part
14 of the question was about the partnership it
15 sounds like your organization has with the
16 patients that are receiving these medical
17 devices. So, if you could say more about how
18 that works and what you have done as a society
19 to make sure you are getting as much patient
20 involvement in this process as possible.

21 DR. MAISEL: One of the benefits we
22 have of implanting permanent devices of the

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1 FDA's thoughtful decision to require
2 registration of these devices is that when a
3 device is implanted, before the patient leaves
4 the operating room, the device is registered
5 with the manufacturer, as required by the FDA.

6 There are other permanent implants to which
7 this applies. And so that supplies patient
8 information, addresses, those sorts of things.

9 The patient is certainly notified that this
10 is happening. The patient can certainly have
11 the opportunity to opt out of that process. I
12 have never had a patient opt out. And that
13 allows this contact. Now patients move,
14 physicians move, so it is not perfect but it
15 certainly allows the opportunity. We also
16 have our devices and many other implanted
17 devices are developing automated technology to
18 communicate without the patient needing to do
19 anything. So, bedside monitors that allow
20 wireless transmission and updates over the
21 telephone, those sorts of things that allow
22 the ability to keep track of patients and

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1 devices. And as I said, there are permanent
2 implants that have that ability as well, not
3 just our devices.

4 DR. GOLDSTEIN: Okay, actually --

5 CHAIR FISCHHOFF: No, no. I want
6 to make certain there is time for other
7 speakers.

8 DR. GOLDSTEIN: Okay.

9 CHAIR FISCHHOFF: We were sort of
10 getting -- oh, please. Dr. Maisel, wait, one
11 more question. And I think we were getting
12 off the communication topic.

13 DR. PALING: I would like to say
14 that everything, and I want to say everything
15 in your presentation I heartily endorse. This
16 is the sort, in my mind, of self-evident issue
17 that we sometimes can be too academic to
18 understand the implications of. I say this
19 with no discourtesy intended whatsoever to my
20 dear colleagues at the FDA. Every single one
21 I have met, I greatly admire.

22 But hearing Ellen's excellent

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1 point, have you done -- I would ask this
2 question more importantly, isn't it self-
3 evident that if the FDA uses words in its
4 communications with general public that do
5 not mean what the general public overall
6 means, then that is tantamount to a
7 discourtesy, unless there is some legal reason
8 why that should not be the case.

9 So, I would just want to put on
10 record my hearty endorsement of the simple
11 reality, the basic communication to the
12 general public should use words in the manner
13 that the general public expects those words to
14 be used. And to that degree, I would, of
15 course, encourage you to keep doing what you
16 are doing.

17 DR. MAISEL: Thank you.

18 CHAIR FISCHHOFF: Thank you very
19 much. Our next speaker is Jennifer Wilmes
20 from the National Fisheries Institute.

21 MS. WILMES: Hello to the
22 Committee. Thank you very much for the

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1 opportunity to speak with you again. You may
2 remember me. I am a registered dietician with
3 the National Fisheries Institute and I spoke
4 in February.

5 Today I am here to discuss an
6 additional challenge, in addition to the
7 challenges that have been brought forth by the
8 different Centers within FDA. I wanted to add
9 the challenge, which is also an opportunity of
10 consistency across agencies. The success of
11 FDA communication is contingent upon the
12 either the amplification or muddling of
13 messages from other agencies. In the case of
14 seafood, the intertwinement of communication
15 is particularly unavoidable, as the advisory
16 is co-authored by FDA and EPA.

17 As a case study of mixed messages,
18 I want to bring your attention to a website
19 released August 1 of this year, just earlier
20 this month, by the environmental protection
21 agency, called Fish Kids. According to EPA's
22 Assistant Manager for Water, Benjamin

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1 Grumbles, the new website is a fun way for
2 kids and parents to learn about the importance
3 of fish in a healthy diet and how to choose
4 the healthiest fish to eat.

5 While this seems, at face value,
6 consistent with FDA's communication about
7 fish, the content within Fish Kids strays
8 dramatically from a science-based imbalanced
9 benefit-risk approach promoted by FDA.
10 Nowhere on the site can kids find any
11 information on why they should eat fish or
12 what the tangible benefits of eating fish
13 would be. The site focuses on warnings
14 throughout, accentuating the negative without
15 ever highlighting the benefits.

16 The site's audience of eight to
17 twelve-year-old children is exposed to phrases
18 such as "mercury can damage growing brains in
19 kids so they don't develop normally" and "we
20 have to be careful when we eat these fish
21 because some of them contain the chemical
22 mercury that damages growing brains in

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1 children and others have chemicals like PCBs
2 that cause cancer."

3 There is no body of research
4 showing brain damage in children from
5 consumption of commercial fish. And likewise,
6 this claim is not scientifically sited on the
7 Fish Kids website. The use of these
8 unsupported claims can frighten young children
9 about mercury in fish and unnecessarily warn
10 them away from a low total fat high protein
11 food rich in omega-3 fatty acids at a time
12 when the harmful effects of childhood obesity
13 are all too clear.

14 Most importantly for this panel,
15 communication initiatives like Fish Kids
16 deteriorate the ability for any well done,
17 well tested communications from FDA to do
18 their job. I challenge the committee to
19 consider not only the persuasive potential of
20 FDA communications but that of sister agencies
21 messaging in the same space and to examine the
22 possible need for greater interagency

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1 coordination.

2 And I am happy to take questions.

3 CHAIR FISCHHOFF: Okay. Thank you
4 very much. So we have time for a couple of
5 questions.

6 I will ask a question.

7 MS. WILMES: Okay.

8 CHAIR FISCHHOFF: Do you have
9 evidence that kids have these negative
10 reactions?

11 MS. WILMES: We are not aware of
12 Fish Kids being tested. We are not aware of
13 any testing that happened with Fish Kids. We
14 are currently in the process, it is a brand
15 new website, of reaching out to EPA. We think
16 it is imperative that the website was tested
17 and should not be exposed to children, if it
18 hasn't been. And I think there is also a
19 question of is this even an appropriate
20 audience, eight to twelve-year-olds, to be
21 messaging a somewhat sophisticated benefit-
22 risk concept to. So, I think that that needs

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1 testing at that level in the first place and
2 then the actual website, itself.

3 CHAIR FISCHHOFF: Okay, thank you.

4 MS. WILMES: You're welcome.

5 CHAIR FISCHHOFF: Oh, wait, one
6 more. I keep calling people back to the
7 microphone. Thank you.

8 DR. PETERS: Thank you for your
9 presentation and I just wanted to comment that
10 there is some scientific evidence about the
11 ability of children to understand benefits and
12 risks. Now, it is at a pretty early stage but
13 it would be valuable to think about that. And
14 then, of course, the presentations of benefits
15 and risks has to be done well.

16 MS. WILMES: Exactly.

17 DR. PETERS: But there shouldn't be
18 a worry that children of say eight to twelve-
19 years-old would not be able to understand
20 well-designed communication.

21 MS. WILMES: Right. And I think
22 the emphasis is on well-designed. It is the

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1 actual word choice that, you know, had it not
2 been tested, could be concerning.

3 CHAIR FISCHHOFF: Wait.

4 DR. PETERS: Not quite, almost. I
5 would also just add to that there is some data
6 around adolescents' ability to understand
7 this.

8 And I would also add that I agree
9 with you completely about the need to
10 empirically evaluate these messages. That
11 really is critical because you want to know,
12 not just what people read but what they
13 understand and how they are using that
14 information. But it is also the case that, I
15 think, eight to twelve-year-olds are, in some
16 ways, ideal audiences. In some ways, they are
17 the people who, as they become educated, they
18 bring that education and knowledge, if it is
19 done well, into older age groups and they can
20 educate their own children. So, in some ways
21 it is almost the perfect audience, I think.

22 MS. WILMES: Yes, my issue isn't so

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1 much with audience. I mean, I think that the
2 audience needs to be explored. The take away
3 from my comments are consistencies in the
4 words that we are using and the ways that we
5 communicate about these things across
6 agencies. And that would need to be adapted
7 if, you know, if FDA is communicating to
8 pregnant women and that is their goal while
9 EPA's goal is young children. But we don't
10 want kids to be coming how saying different
11 things than their parents are hearing.

12 So, I think that the need for
13 consistency is really an opportunity to
14 increase the persuasive potential of the
15 communications.

16 CHAIR FISCHHOFF: Thank you.

17 MS. WILMES: Okay.

18 CHAIR FISCHHOFF: And our third
19 speaker is Ronald Barrett? I'm sorry. From
20 NIH.

21 DR. BARNETT: My name is Ron
22 Barnett. I am a science policy analyst at the

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1 National Institutes of Health. I want to
2 thank the committee and the FDA for opening my
3 mind this morning to the complexity of risk
4 communications. I did quite a bit of reading
5 when I was in grad school about risk
6 communications, even cited Dr. Fischhoff on my
7 dissertation. So, but obviously things are
8 much more complex than they were 20 years ago.

9 But I am really here not as a
10 policy analyst so much as a cognitive
11 psychologist. And my question has to do with
12 the role or potential role of visual
13 communications in the risk communication
14 process. We know from multi-media learning
15 that, in many cases when verbal knowledge and
16 verbal communications, written communications
17 are complimented by pictures that are related
18 to the semantic base of the textual
19 information, that people learn information
20 better, in general. That the information is
21 more memorable. It is more retrievable.

22 We also know that we live in a

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1 culture that is somewhat biased against using
2 pictures to communicate as if somehow it is
3 more primitive. It is not as sophisticated as
4 verbal language. All we need to do is look at
5 the typical PowerPoint presentation, with the
6 possible exception of a couple this morning,
7 one being there were some good examples from
8 the one we just saw from the Heart Rhythm
9 Society of using pictures to compliment
10 textual information.

11 So my question is, does the
12 committee have any knowledge base in this area
13 that could inform the FDA on the role of using
14 pictures along with text to communicate risk
15 communications? And if not, would you might
16 speculate on its potential value? Thank you.

17 CHAIR FISCHHOFF: I guessed we
18 would have a response or two. Linda.

19 DR. NEUHAUSER: I am glad you
20 brought that up. And it makes me nervous
21 about my upcoming presentation with just not
22 enough pictures of it. But there is a fair

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1 amount of literature. Let's say there is an
2 increasing amount of literature, you know, a
3 growing body of literature, not substantial,
4 that looks at issues of graphic literacy and
5 cognition and so forth. And it is completely
6 in line with what you are saying. So the mix
7 of text or pictures or in particular photos,
8 realistic photos, there is a lot to be said
9 for that.

10 My own experience of working with
11 diverse audiences to co-develop communication,
12 almost the first thing that they ask for is a
13 lot of pictures, a lot of photos, in
14 particular, to be linked with the text and
15 illustrate that with small stories that go
16 with them. So, the combination of text and
17 narrative or stories and pictures seems to be
18 quite a powerful combination.

19 Obviously in the private sector,
20 advertising agencies and the like, they have a
21 great deal of expertise in mixing graphics and
22 texts. They have to. So, thank you for

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1 bringing that up.

2 DR. PALING: I too, thank you and
3 for a different reason. I have a difficulty
4 speaking about it, as you can tell from my
5 voice. My background, among other things, is
6 that I was a television producer. So, I tend
7 to be quite strong in my feelings about the
8 efficacy of visual communications. And I,
9 along with several other people, have given a
10 substantial amount of time to improving
11 healthcare communication by using visual aids.

12 I have been asked at this meeting,
13 not to bring my own materials into the
14 discussions. And so I would say to the simple
15 answer to your question, is there, at least I
16 feel that I am very well informed upon this
17 field, and I hope FDA will strive to find from
18 the many available resources, good visual
19 communications to try and overcome some of the
20 ongoing difficulties in effective
21 communication.

22 I couldn't be any more bland than

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1 that.

2 (Laughter.)

3 DR. SLEATH: I just wanted to call
4 your attention to the pictogram literature
5 that was used, I have not looked at the
6 literature in a long time, but used to help
7 convey messages about prescription medications
8 to patients. And part of the problem that was
9 run into is that people interpret them
10 differently and so they have to be very
11 carefully tested. Especially culturally,
12 things can be interpreted differently. And
13 so, just, and I believe the United States
14 Pharmacopeia right across the street was
15 involved quite a bit with some of its testing.
16 So that is another body of literature that is
17 available.

18 MS. MAYER: Well, John Paling can't
19 speak about his work but I can speak about his
20 work because I just, actually, recently used
21 one of his tools in a training module for
22 healthcare advocates that has to do with being

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1 able to give patients, a physician being able
2 to give a patient a visual representation of
3 what a certain number in a thousand actually
4 represents. It is in the context in this
5 training module of a discussion on numeracy
6 and the difficulty people have with processing
7 figures that have to do with risk or benefit,
8 for that matter.

9 And it is just such a powerful tool
10 because two in a thousand means an entirely
11 different thing when spoken and when presented
12 on a page of a thousand little figures. It is
13 such a powerful tool, it is difficult to -- I
14 don't have an academic background, so I don't
15 have the wherewithal to talk about why that
16 processing is different. But it is profoundly
17 different and I thank you for bringing this
18 up.

19 DR. PETERS: In addition to some of
20 the excellent work that John does in sort of
21 the applied world, actually teaching people
22 how to do this, there is also some more

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1 academic work out of Peter Ubel's group at the
2 University of Michigan, Peter Ubel, Angie
3 Fagerlin, there is a series of people who are
4 doing work, looking at things like tables
5 versus pictographs, for example.

6 One of the things they find, which
7 is sort of congruent with an issue I brought
8 up earlier is that people, at least in this
9 one study that they have, believe that tables
10 are more effective at communicating
11 information. But they actually do understand
12 the gist of the information better if a
13 pictograph or some other more visual form of
14 communication is used.

15 So there are lots of issues. I
16 would actually agree with what Linda said.
17 There is science around this but it is
18 actually fairly new and lots of work to be
19 done. But potentially some things that we can
20 use here, in terms of helping the FDA to
21 figure out at least some of what is known and
22 how to apply it. So, thank you.

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1 DR. BARNETT: And I would just add,
2 there is also evidence in health-risk behavior
3 chains that tailoring material based on, first
4 of all, low literacy groups respond more to
5 visual cues, obviously, than those that are
6 high literacy when low literacy can't even use
7 the written materials. And then even evidence
8 that when you tailor based on ethnicity, it is
9 helpful to show photographs or videos of
10 people from the same background, that that
11 actually has an impact on the reception of the
12 message, as well as even on the subsequent
13 health behavior. So, we can bring that
14 literature and I can help some of that. I am
15 sure others in this group have access to that
16 literature, too.

17 DR. BRUHN: In a few minutes I get
18 a chance to talk about some of my work. And
19 again, as you have described here, pictures
20 are very important. They lead people to read
21 something. In our focus group research we
22 ask, what would make you to read this or look

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1 at it. And it is the pictures that lead them
2 to do that.

3 I am going to be handing out a
4 sample of one of the things that we have
5 developed and there will be a picture of it on
6 the slides. Regretfully, when we went from
7 the brochure we developed for our audience to
8 a web-based version of that brochure, the
9 photographs were reduced or the line drawings
10 were reduced because the Communication
11 Services decided that there were too many
12 pictures and that if things were going to be
13 downloaded by the public, that the number of
14 pictures would reduce the time of the
15 download. And our pictures were in color and
16 they felt that might also reduce the time.
17 So, sometimes there are technological
18 restraints that prevent the use of pictures or
19 photographs as much as one would like.

20 But, so I don't have research that
21 indicates comprehension is so much better if
22 you have pictures or no pictures. But I have

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1 heard repeatedly that the use of pictures
2 increased the likelihood that someone would at
3 least read the material and catch a message.

4 CHAIR FISCHHOFF: Would you like --
5 everybody just agreed with you. You didn't
6 get a chance -- would you just like to add
7 another comment?

8 DR. BARNETT: No. I just thank you
9 very much.

10 One thing, if the committee is not
11 aware of Hans Rosling and his work with
12 pictorially depicting large numbers, Google
13 Hans Rosling. He is a public health official
14 from Scandinavia. He does marvelous things
15 with representing numbers.

16 The other is a recent book called
17 Made to Stick by Heath. And the question they
18 try to address is why are some sayings like,
19 "Where is the beef?", why are those kinds of
20 sayings so memorable in a culture or in a
21 society? What are the characteristics of
22 those kinds of statements? It is called Made

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1 to Stick. It has a big piece of tape on the
2 front of it. So, you can't miss it. Thank
3 you.

4 CHAIR FISCHHOFF: Thank you very
5 much.

6 So let me make the -- so I think
7 what we should do now, here is my proposal,
8 since we are a little bit early, let's have
9 the 2:00 session. I think the people who are
10 going to be here at 2:00, let's guess that
11 they are here by 20 to 2:00.

12 Let's have our 2:00 session and
13 then let's ask our colleagues from FDA who
14 were here earlier to join us again at the
15 other table and then for us to have a general
16 discussion. I think that probably would be
17 best rather than to, probably the best way to
18 do it. Okay?

19 And so our first speaker will be
20 Christine Bruhn.

21 DR. BRUHN: Thank you. I am really
22 pleased to have an opportunity to talk with

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1 you about some of the communication activities
2 that we have engaged in. And this title is
3 persuasive communication. But I don't know if
4 I, as a person from the University can really
5 say persuasive is right. Our goal is to allow
6 people to act in a manner consistent with
7 their personal values. So, I may choose one
8 thing, someone else may choose another and we
9 need to respect their wish to do that.

10 Our goal as part of the university
11 and I think a goal of FDA might be to make
12 people aware of the science-based information
13 about a particular issue, its risks and its
14 benefits, so that a person can make as
15 informed choice as is possible and then they
16 choose to do or not do, based upon their
17 personal value system.

18 So, it might sound inappropriate
19 but I think the first step in communicating is
20 to listen. One needs to listen to understand
21 where the public is coming from, where that
22 target audience is coming from, what

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1 information they want to know, what concerns
2 they have, where their knowledge base is.

3 As one of our earlier speakers, Dr.
4 Peters pointed out, sometimes we misrepresent
5 whether other people know. We take the base
6 of knowledge, what our base of knowledge is,
7 or even the knowledge of our friends and start
8 from there. And what we really need to do is
9 look at who our target audience is and begin
10 the knowledge with where they are and then
11 take them to the next step.

12 We need to determine their
13 information sources. So that we know how to
14 reach them and also others like them in this
15 target audience. And it might not be the
16 source one thinks it might be. Then we need,
17 of course, to develop and then deliver the
18 message and to evaluate its effectiveness.

19 I will strive to look at each of
20 these aspects or will show you some examples
21 of each of these aspects and indicate then
22 what challenges I see in the future for FDA

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1 and for communication in general.

2 My first two examples are fairly
3 straight forward. I am going to be looking
4 first of all, at safe handling of produce and
5 secondly, at safe handling of foods in
6 general. The first one on produce was a
7 project I did with a colleague. Safe handling
8 of foods in general for a high, at-risk
9 audience was professional colleagues at other
10 universities who I believe did one of the best
11 jobs of communication that I have seen. When
12 I give examples and I talk about the best of
13 the best, I talk about this particular group's
14 program.

15 And then last, I would like to
16 finish with a more controversial topic,
17 something that has great potential but is
18 often misunderstood.

19 I provided for the panel there a
20 copy of the brochure that we have prepared and
21 I have extra copies over here from the sides.

22 There is plenty of brochure copies. There is

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1 just a few magnet copies.

2 So this first project is consumer
3 handling of fresh fruits and vegetables. This
4 was a project funded by FDA in the end of the
5 90s, I think. And it was generally about, it
6 was in response to a safe handling consumers -
7 - I don't know if it particularly said
8 consumer. I think it just said a call for
9 research proposals on food safety in general.

10 And it was a program that a colleague of mine
11 at the university who was a microbiologist and
12 I did jointly. My aspect was to identify
13 consumer handling practices. We wanted to
14 start where the public was. So we are going
15 to express some changes but we feel those
16 changes are more likely to be adopted if they
17 are just small changes from what people are
18 already doing.

19 And then my microbiology colleague
20 evaluated the effectiveness of washing
21 produce. People use the whole range of
22 methods. We chose the ones that were most

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1 commonly used and seemed most intuitive to our
2 public and she evaluated to see how well they
3 worked.

4 And then together, we developed
5 science-based recommendations on how people
6 should be handling produce. And then we
7 evaluated these guidelines by using focus
8 groups again to go back and determine how this
9 information was understood.

10 So again, focus groups were used at
11 the beginning to assess current practice,
12 knowledge, attitudes. Then this was all
13 quantified by a mail survey nationwide that
14 included questions on handling, questions on
15 convenient sources of information, how they
16 wanted to have the information presented to
17 them, if they had a reminder piece and so
18 forth. And then focus groups again at the end
19 to refine the publication. I have in the
20 packet for the committee the publication on
21 refining the brochure.

22 This is the brochure that you have.

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1 And notice the pictures. Line drawings in
2 this case but that was cheaper for us than
3 photographs and maybe easier to come up with
4 and maybe more visible, perhaps, on a black
5 and white publication. Every variation in
6 print size, print style, boldness, italics,
7 pictures, including red in some spots, these
8 all came from interactions with our target
9 audience, our consumers about what was
10 meaningful for them, what would make them
11 look.

12 I don't have the front page for you
13 but we wanted to start out with pointing out
14 how nutritious fruits and vegetables are. We
15 didn't want to scare people away from a safe
16 product. But we also wanted to give them, to
17 have the feel that there are bacteria in this
18 world. And some bacteria is harmful, and
19 some are neutral, and you don't want the
20 harmful bacteria there. So the brochure's
21 focus is to help the people protect themselves
22 from harmful bacteria, while still enjoying

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1 the benefits of fruits and vegetables.

2 Sometimes you find out things you
3 never would have guessed as a health
4 professional. For example, we were going
5 through these focus groups really well. Man,
6 we had it all down. And then someone says,
7 should I even wash the produce from my own
8 garden? Of course, was our response. But
9 their response was, well I didn't put any
10 pesticides on it. And I suppose our response
11 as we talked about us was, well, do you have
12 birds in your garden? Are their birds in the
13 back yard? Are there maybe snails? Do you
14 have a pet? How about a dog, or a cat, or
15 even a duck? And all of these things can
16 transfer microbes, including dust.

17 So that is why we added in red
18 there, wash all fruits and vegetables,
19 including organically grown, farmers market
20 and homegrown produce. So, sometimes what is
21 obvious to you is not obvious to them. They
22 wanted specific details. Should I wash it

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1 every time? Yes. Always wash fruits and
2 vegetables. How long should I wash it or how
3 should I wash it? And so forth. So, the
4 details all came from interacting with the
5 public.

6 They also wanted a reminder and
7 that is why I have the magnets. And the
8 magnets, by the way, were the most expensive
9 thing. Those are 50 cents each. We used
10 round because we wanted to be consistent with
11 the Fight BAC! campaign. So we didn't use all
12 of our magnetic paper but that is what we did.

13 So, how do you distribute this?
14 What do you take from this? We distribute it
15 online because we now have it available
16 through our cooperative extension as part of a
17 free educational resource. But, as I
18 mentioned, fewer pictures. Master Gardener's,
19 very, very popular in California, are
20 available to anybody who wants to stop by the
21 Master Gardener's displays, which they have
22 programs and they also sometimes set up booths

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1 at the farmers market and so forth.

2 People sometimes have education
3 materials at programs. We have included that
4 there, referenced it. In media communications
5 and that is an important piece. Many of us
6 get contacted by the media frequently. And so
7 we are able to fax the brochure to whoever the
8 person who is interviewing us for Red Book or
9 Ladies Home Journal or whatever, so they have
10 a copy, too and can either refer to the online
11 or regurgitate the information in their own
12 style and byline as appropriate.

13 We offered it to the Fight BAC!
14 campaign although when this was developed,
15 Fight BAC! was having difficulty with funding
16 and they did not express any interest. They
17 have subsequently developed their own piece,
18 but we did offer it to Fight BAC!. It was
19 updated and reprinted in 2008, with additional
20 emphasis on buying pre-washed produce.

21 This is the best of the best. So
22 that is an example of a risk communication

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1 that had, I think, all of the components,
2 tying it with science, addressing people's
3 needs, validating that it was communicating to
4 the people. I will talk to you more about
5 evaluating in a few minutes.

6 This is an example of another
7 piece. This is USDA funded, and this is my
8 colleagues at Ohio State, Colorado State, and
9 Washington State. It is food safety materials
10 for persons living with HIV/AIDS. And this
11 is, then, for the highest risk population.

12 And I pull this up for you for a
13 couple of important pieces. First of all, it
14 is comprehensive. You might be able to see
15 here at the top, it is Take Control: A Hands-
16 On Approach to Food Safety for Persons Living
17 With AIDS. And then Eating Away From Home
18 While Traveling, and then Protect Yourself: A
19 Guide for Persons Living with AIDS. And then
20 the last one, Food Safety for High-Risk
21 Populations: A Continuing Educational Course
22 for the Healthcare Providers.

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1 So, it indicated then different
2 areas where people might have questions about
3 food safety and it also addressed the support
4 people that assisted those.

5 This one is specific for HIV/AIDS.

6 Their grant also included developing funding
7 for people with cancer or for people with
8 heart disease. One of our questions that came
9 up from the panel today is should we have
10 specific information or should we have general
11 information? At least for these audiences,
12 the researchers found that if they made one
13 brochure for all three groups, none of the
14 groups paid much attention. It wasn't
15 targeted to them. So, they actually came out
16 with three publications. The same information
17 is inside because it is the same way of being
18 safe but it had their condition on the front.

19 And because it had their condition, they
20 looked and paid attention to it.

21 So, here is the cover Take Control.

22 And this is what the inside looks like and I

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1 apologize for my own inept photography. I
2 know a professional could do better than this.

3 There are pictures. Not as many as they
4 would have liked but there are some pictures
5 there. There are bold headlines, "Eating Away
6 from Home." Here are a few valuable tips
7 bulleted and then a checklist underneath.
8 They say what to do and they say why to do it.

9 The people wanted to know why. Why I had to
10 change my behavior. Why can't I do it the way
11 I had always done it before? So these pieces
12 of information were very important to the
13 target audience.

14 How was that distributed? Well, I
15 know it is available to people in cooperative
16 extension because I have seen it that way. I
17 know it was referenced in USDA's Food Safety
18 Educator. I don't know other ways that they
19 are distributing it. I would like to see it
20 being distributed through medical offices. I
21 think that would be, if it was available for
22 the physicians, so every time they had one of

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1 these people with these conditions, they gave
2 them this food safety guide, that would be
3 quite appropriate.

4 So now my third example looks at a
5 controversial topic. So we have talked about
6 educating the people. But it is more than
7 reaching the public with food safety
8 information. Enhancing safety and quality of
9 life is more than just consumer education.
10 This indicates that safe handling of food must
11 be addressed in all stages from production
12 through consumption. And there are different
13 activities to take place at each of these
14 stages.

15 The one area that is being used in
16 some commodities but not in others, is the
17 area of the pathogen killing step. The one in
18 yellow. You have milk in the market that is
19 pasteurized. That is a pathogen killing step.

20 There are some people right now who believe
21 they should be having raw milk and there are a
22 number of health risks associated with raw

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1 milk. But there are some individuals who, for
2 their personal philosophy, want to purchase
3 raw milk. I would be happy to talk about raw
4 milk in greater detail, and personal
5 philosophy, and the difference between adults
6 and children. I, of course, have strong views
7 on this topic.

8 But I will go to another one that I
9 have very strong views on and that is the one
10 also in yellow. Irradiation. Irradiation is
11 a process when food is exposed to very
12 carefully measured levels of energy. And this
13 energy, depending upon the amount delivered
14 can destroy harmful bacteria. It can replace
15 fumigants that are used to destroy insects.
16 It can extend shelf life. It has a number of
17 benefits, just like heating has a number of
18 benefits. In fact, it is parallel in many
19 ways.

20 The food is like fresh. It is
21 considered safe by the scientific community.
22 It is approved by FDA because Congress

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1 established a number of years ago that any
2 application of irradiation must be treated
3 like a food additive and must go by petition
4 for specific applications that FDA approves.

5 So meat, poultry, and some other
6 foods are approved by FDA. There is a
7 petition before FDA now for fresh cut produce,
8 which includes leafy greens. I would like to
9 indicate that irradiation right now is
10 probably the only method that can enhance, to
11 a very high degree of safety, the safety of
12 safety leafy greens like spinach and lettuce
13 because it destroys the microbes which could
14 even be in side the produce but it is not
15 approved yet for that application.

16 It is considered safe by the
17 scientific community. However, it is
18 controversial in that there are special
19 interests groups that speak against
20 irradiation. They say dangerous chemicals are
21 formed. They say nutritional value is
22 destroyed. They say it is used to clean up

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1 filthy handling operations. And they say all
2 people have to do is cook the food.

3 The allegations that they present
4 here are not supported by the science and the
5 recommendation that all people have to do is
6 cook foods ignores the risk from cross-
7 contamination which occurs quite readily.
8 Even though one might fully cook meat or
9 poultry, cross-contamination can make people
10 very ill. And of course, it doesn't pertain
11 to fresh leafy greens, does it? Because you
12 can't have a cooked lettuce or -- well, you
13 can have cooked spinach but many people like
14 salad greens.

15 So why are you speaking about this,
16 Christine? Why is this important? Is this
17 important because of the profound public
18 health advantage this technology offers? A
19 report by Robert Tauxe from the Centers for
20 Disease Control and published in emerging
21 infectious diseases indicated that if half of
22 the ground beef that is currently permitted,

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1 half of the poultry that is also currently
2 permitted, and half of the processed meat
3 products that is not permitted yet but there
4 is petition before FDA and has been for almost
5 ten years to permit processed meats, if half
6 of these products were irradiated, then the
7 number of foodborne illnesses related to E.
8 coli, campylobacter, salmonella, listeria,
9 toxoplasma, could be reduced significantly and
10 could save 352 lives every year, based upon
11 their estimates of foodborne illness. Wow,
12 that is profound. Save also, of course,
13 preventing major diseases and preventing
14 hospitalizations. So the potential impact is
15 immense.

16 How do people respond to this
17 technology? So then why is risk communication
18 needed? When people hear science-based
19 information about irradiation, the majority
20 will buy the product but most people don't
21 hear this so the communication is lacking.
22 There is a need to have this communication.

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1 When people only hear what those opposed to
2 the technology speak, then very few were
3 interested in buying the technology. You say,
4 why even ten to fifteen percent? Because some
5 have heard and know that what the special
6 interest groups present is not science based.

7 Parents of young children, and you
8 might know that as one of the groups that is
9 at increased risk, the young children, that
10 is. But the parents of young children are
11 least likely to select irradiated products
12 because again, they are in that protective
13 mode. And if they hear controversy, they go
14 to let's do what we have always done, which is
15 not select this product that is processed by a
16 new technology.

17 When negative information is
18 countered, and there are studies that
19 illustrate this specifically, then interest in
20 buying increases. So communication can be
21 effective when it is delivered in the
22 appropriate main. So that is my overview of

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1 those three technologies.

2 Now, what about extending that
3 message, whether it be irradiation or washing,
4 appropriate washing or other ways in food
5 safety, messages are extended through
6 community meetings and trainings, through
7 handouts, through web-based messages and
8 through a variety of media sources which the
9 consumers use quite heavily? How do we tell
10 if we have been effective in what we have
11 done? These are general ways that one could
12 assess effectiveness, the interest in the
13 educational materials. I tell you that
14 brochure has had a great deal of interest.
15 But we don't really know if it has changed
16 behavior. We have not requested and received
17 money to measure if it has changed behavior.

18 Reported behavior is something I
19 will show you in a moment. A change in
20 reported behavior. Reported behavior is
21 easier to assess but it is not necessarily
22 accurate because people say things but they

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1 don't necessarily do what they say. And the
2 newest area of focus in consumer research
3 nowadays is actually videotaping the public.
4 And so they may say, oh, yes, I wash my hands
5 before I start dinner. And then you have go
6 the videotape on and you just watch how few
7 people wash their hands or wash their hands
8 when they should. So, observed behavior is
9 the latest way that this research is going.

10 Changes in foodborne illness data,
11 of course, that is the bottom line. That
12 would be great to observe and to record. It
13 is more difficult because there are so many
14 compounding variables like, for example, our
15 population where we have an increased number
16 of people who are at risk for a foodborne
17 illness. Marketplace purchases can also be
18 observed in some areas.

19 Now, if you educate people, will
20 they change their behavior? This is from the
21 HIV/AIDS individuals where they have had a
22 great educational opportunity. They have seen

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1 and read this brochure and then they were
2 asked, what would you do? And would you wash
3 your hands? Oh, I'm already washing my hands.

4 That is what the green line shows. Oh, I
5 definitely would wash my hands. There are
6 some over here who even though they are at
7 highest risk are still not going to wash their
8 hands. Incredible.

9 Would you avoid rare ground beef?
10 Some say I am already doing it. Even more
11 saying I will do it. Avoid raw seafood and so
12 forth. Let's look toward the bottom. Avoid
13 unheated luncheon meats. The issue here is
14 listeria, which would possibly be there. You
15 get a little bit more than 60 percent who say
16 they are currently or definitely would.

17 Use a thermometer. That is what
18 the Meat Institute, meat groups, and what
19 Fight BAC! is recommending. Use a thermometer
20 to make sure that your food is thoroughly
21 cooked. It is an appropriate recommendation
22 but people don't want to do it, even those who

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1 are at very high risk. You have about 18
2 percent who say they are currently doing it.
3 And only half, if you add currently and
4 definitely would, only half indicate that they
5 would use this method.

6 So, why not? Obviously this
7 message, even though it is the best of the
8 best, is reaching some behaviors but not
9 reaching others. Remember the feedback loop
10 that we saw earlier. Some of those behaviors
11 have to go back into the feedback loop. And
12 here are some of the barriers that we have
13 identified that have led people to still
14 follow this behavior and not embrace it yet.

15 Messages are not heard by
16 everybody. When you have to go to the web to
17 download something from FDA, then that takes
18 their effort, their initiation. And it is
19 hard when people have to initiate. They might
20 not realize they need to. Sometimes targeted
21 programs, though targeted and very specific,
22 they are short-term. When the program is

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1 over, the education materials just lay in the
2 bookcase. They don't get out.

3 People think they are already
4 knowledgeable. And certainly on food safety,
5 about 80 percent of the people say they
6 already know a lot about it. There is a time
7 delay between unsafe behavior and getting
8 sick. That is why as we heard earlier from
9 Marjorie Davidson that people say I already
10 know how to do this and they don't realize, if
11 they have been doing incorrect things, why
12 haven't they gotten sick every time?

13 People don't follow the
14 recommendations because they believe that it
15 doesn't affect them or they are too busy, or
16 it is not convenient, or it is not necessary,
17 or they like the taste of rare meat, or they
18 like the taste of runny yoked eggs and so
19 forth.

20 So, in today's world, food safety
21 education is better than it has ever been
22 before. There are specific recommendations.

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1 Fight BAC! has four. And if you look on the
2 web and look at "Handling Fruits and
3 Vegetables," it is up to six. The guidelines
4 are very clear. They tell you what to wash
5 and how to wash it. They tell you how to cook
6 it. They tell you what temperature to use.

7 Sometimes some recommendations are
8 specific by age or health conditions like
9 pregnant women, and listeria, and avoiding
10 specific foods. Messages are presented
11 nationwide and certainly Fight BAC! does that.

12 But consumers don't know all of the specifics
13 of these messages. They are listed on the
14 Board but they haven't looked them up because
15 they think they already know. People don't
16 follow all of the recommendations. Education
17 is not sufficient and that is why I wanted to
18 throw irradiation in there for you because
19 people think they are cooking their meat
20 adequately. It is brown on the inside and it
21 is darn hard to put the thermometer inside, so
22 they are not going to check it.

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1 And I have got a project going
2 right now where we are having people cook
3 their ground beef. It is brown. It is black
4 on the edges. Flames are coming up. It is
5 really skinny. I stick my thermometer inside,
6 it is 142. The temperature is 160. That is
7 the recommended temperature. I have never
8 known that. I never used a thermometer. I
9 don't own a thermometer. Here is a
10 thermometer. Thank you. But will they still
11 use it? It is hot, inconvenient, and they
12 think vision is enough.

13 So what are our needs? Our needs,
14 I think, for FDA, and for this agenda in total
15 is sustained educational programs. It is not
16 just for two years or three years or while we
17 have got the grant. It has got to be
18 continued. We need endorsement and
19 encouragement by physicians, health providers
20 and others who are trusted parties. At my
21 HMO, my gynecologist, OB/GYN person says and
22 are you taking calcium supplements? I respond

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1 by saying I'm drinking milk. But wouldn't it
2 be great if they also said and do you have a
3 meat thermometer? And do you test the inside
4 of your thermometer? And here is a brochure
5 for you. And I'll bet you have always
6 wondered the best way to wash fruits and
7 vegetables. And here is a brochure for you.
8 Trusted people sharing that food safety is
9 important.

10 We need models of appropriate
11 behavior. If you are into watching the Food
12 Channel and if you are a food safety expert,
13 you just about cringe because there are so
14 many examples of what people shouldn't do. We
15 need a program to encourage what people should
16 do and honor chefs who use thermometers and
17 who wash their hands and follow appropriate
18 action.

19 We need timely regulatory approval
20 of innovative technologies like irradiation.
21 And we need regulatory oversight of false and
22 misleading claims. If the public hears it, if

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1 the public sees it, if the public reads it,
2 they think it is true. And often they don't
3 pay a great deal of attention about who said
4 it. "They say that it causes cancer." Would
5 the FDA approve something that causes cancer?

6 I mean, let's be reasonable and use our head.

7 So, we need stronger interactions
8 with the federal trade commission and others
9 so that the messages that are under approval,
10 regulatory approval can be tested and
11 validated for accuracy.

12 So thanks for letting me get all of
13 my enthusiasm and dedication, some of it at
14 least, off my chest.

15 CHAIR FISCHHOFF: Our next speaker
16 is Linda Neuhauser.

17 DR. NEUHAUSER: Good afternoon
18 everyone. And I would invite anybody who
19 wants to stand up for a moment and, you know,
20 get the blood sugar rising, if you wish,
21 because I know it is hard around 2:00 to keep
22 your attention focused. Great.

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1 My name is Linda Neuhauser and I am
2 really delighted to be here. And I wanted to
3 start off by saying how much I appreciate the
4 FDA's commitment to doing better with
5 communication and how heartened and impressed
6 I was this morning to hear about all of the
7 efforts that are going on. So, bravo to the
8 FDA.

9 I am going to talk about what we
10 are calling right now is persuasive
11 communication. But like Dr. Bruhn, I am not
12 quite so sure if that is the right word for
13 it. I do believe that our job is to empower
14 people with science and the best we can do.
15 And then they will make an informed decision
16 which, if we are doing our job correctly,
17 should go in the right direction.

18 What I am going to address today
19 are three questions. First of all, I am going
20 to be talking about whether communication,
21 mass communication in this case to the public,
22 whether this actually is successful in

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1 changing people's behaviors in a positive way.

2 Secondly, what are some of the barriers we
3 have to doing better with communication that
4 is intended to influence people to change
5 behaviors? And third, how can the FDA improve
6 communication?

7 For the last one, I am going to
8 propose a different process of developing and
9 delivering communication and also have three
10 recommendations, one of which deals with
11 building capacity within the FDA as Deputy
12 Commissioner Torti talked about this morning.

13 So, just an overview. And the
14 reason I am going back to the fundamentals is
15 there is often a lot of debate in the health
16 communication around mass communication,
17 about whether it actually works or not. And
18 we know that it at least works sometimes. But
19 does it work enough to make it worth our
20 while?

21 And so looking at about four years
22 of evidence about the impact of health

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1 communication, mass communication, what we see
2 is there is modest but positive effects. We
3 do see that those effects are less positive
4 among vulnerable audiences who might face
5 barriers related to literacy, language,
6 culture, or disability. And it is less
7 effective for complicated issues such as the
8 ones we are discussing that relate to risk
9 communication where it is a complex mix of
10 risks and benefits and perhaps numeric
11 information.

12 It is more effective when there are
13 multiple channels that reinforce each other
14 and a number of people have talked about that
15 today, the need to not look at the FDA as the
16 only place that might get this information out
17 but one of the places with many other
18 partners. And as we have all heard multiple
19 times today, we as yet have very little
20 information about the impact of FDA
21 communication.

22 So, a question might be, how come,

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1 if we have been studying mass communication
2 for all of these years and doing it, investing
3 billions of dollars in it, how come it is not
4 more effective? And I would argue that a key
5 reason is that we have built it on a very weak
6 theoretical foundation. And a traditional
7 model of health communication might look
8 something like this, in which experts would
9 take scientific findings and develop factual
10 generic one-way messages that are delivered to
11 the public in the hopes that people will learn
12 and will change ways in a positive direction.

13 And so there are many theoretical models like
14 that and the whole enterprise of mass health
15 communication has really been built up with
16 this kind of guidance.

17 Now, a new review is that this is a
18 weak approach. That, actually, scientific
19 information in and of itself has very little
20 meaning and is not persuasive until it is
21 actually socialized to fit within the context
22 of people's lives. I like to say we have

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1 messages to send to scientists and people have
2 lives to live and we really don't link those
3 two very well. So, our job is to do better
4 with that, to socialize information.

5 One of my favorite books, by the
6 way, is a book called The Social Life of
7 Information published in 2000 by Brown and
8 Duguid. And it is quite an eye-opener, if you
9 are interested in why factual approaches just
10 don't seem to be that effective.

11 I would suggest that a better
12 underlying model for our mass communication of
13 the type that FDA typically does would be
14 something called a social ecological model.
15 And you could see a lot of different levels
16 here. And one of the reasons it might be
17 useful to have, is because it not only
18 acknowledges the diversity of individuals but
19 it also acknowledges the influences of the
20 multiple context in which they live.

21 So, if you just pause for a minute
22 and look at this graphic and think about the

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1 recent contaminated vegetable issues,
2 salmonella in vegetables, and then just try to
3 think about how many of those social levels
4 were engaged, were not engaged at influencing
5 individuals about what they should know and
6 what they should do. So, I think we could do
7 a lot better by having multiple layers of
8 influence.

9 I am going to address, in terms of
10 barriers, two issues. One is looking at the
11 concept of health literacy. And the reason I
12 selected that was because health literacy is
13 an emerging concept that seems to bring
14 together a lot of factors that make a very
15 large group of people in the United States
16 quite vulnerable to being able to access, to
17 read, to understand or act on health
18 information. The whole area of health literacy
19 is about 15 years old, so there is quite a
20 body of literature around this.

21 Health literacy and literacy in
22 general is measured by the national assessment

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1 of adult literacy. This is a national survey
2 that takes place very ten years. The most
3 recent one was in 2003. And the survey
4 measures for components for literacy, so
5 health literacy, people's understanding of
6 health concepts and being able to deal with
7 those, prose, being able to look at texts,
8 documents, being able to deal with the
9 document itself, and then quantitative or
10 numeracy skills. And you can see here that
11 for each of those four components, that the
12 population is divided into four levels of
13 skills.

14 So, there is below basic. There is
15 basic, intermediate and proficient. These run
16 across the bottom here. The two most
17 important levels to think about are the lower
18 two. The below basic and the basic. But I
19 would suggest that even the intermediate level
20 in which there are quite a few people, is
21 still one in which people lack skills to deal
22 with a lot of the information that we are

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1 talking about here that relates to risks and
2 benefits across a wide variety of products
3 that the FDA has authority over.

4 So, the below basic and basic. We
5 will start off there. Those might be groups
6 that you could call lower literate. And so
7 just to look at the numbers here, we have
8 about 93 million Americans that would fall
9 into either below basic or basic skill levels.

10 And again, take a chunk of those in the
11 intermediate. Because until you get to the
12 highest level which is called proficient, you
13 are not really sure that people can handle the
14 kinds of complex information we are talking
15 about here. Tables, graphs, maybe having to
16 deal with ratios and complex information.
17 That really comes up at the higher level
18 there. So 93 million people may well be cut
19 off from most of the information that we are
20 delivering to them today.

21 To get a sense of what does this
22 mean in terms of skills, this list here talks

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1 about the skills that you might be able to
2 expect from somebody scoring at any one of
3 these levels. I would like to draw your
4 attention to the intermediate level right now.

5 And at that level, that is the third level,
6 people should be expected to understand the
7 timing of their medications.

8 Now, to put this in a context of
9 the problem in the United States, only one-
10 third of the population actually adheres to
11 taking medications in the prescribed way.
12 Only one-third. That is a very, very poor
13 outcome. And it is not so surprising when you
14 see that the bottom two levels would not even
15 be able to be expected right now with the kind
16 of information they are getting to be able to
17 accomplish that task. And a certain chunk of
18 those who are in the intermediate level. So,
19 we have a very big challenge.

20 This is an exercise that I would
21 like us all to take for a moment. Some of you
22 may have seen this. But if you haven't, I

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1 think it is very hard for highly literate
2 people, and I would suggest that most people
3 in this room are probably in the top three to
4 five percent of literacy in this country. So,
5 this will give you sense of what it is like to
6 experience low literacy.

7 What I would like you to do is to
8 read this. And a tip is that the words are
9 written backwards. So, just take a moment and
10 see if you can do it.

11 So, I will call on Dr. Ostrove.
12 Now, you are sitting in the physicians'
13 office. I have given you enough time. You
14 are at the pharmacy. You have only 30 seconds
15 to ask me a question. Did you understand
16 that?

17 DR. OSTROVE: Uh --

18 DR. NEUHAUSER: Do you feel
19 embarrassed having to talk to me about it?

20 DR. OSTROVE: Oh, yes.

21 DR. NEUHAUSER: Okay. So imagine
22 the shame, the frustration you feel, when you

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1 are handed something that is beyond your
2 capabilities of understanding and you are
3 expected to make something out of this. And
4 it might be a life and death situation for
5 you.

6 So, how big is the gap between
7 people's abilities, in this case to read, and
8 the kind of information they get? Well, it is
9 huge. So, the average American reads between
10 a seventh and eighth grade level. And it is
11 important to know that the average American
12 has a high school education. So one of the
13 findings from the health literacy research is
14 people read about three to four levels below
15 their last completed grade and that literacy
16 falls off with age. We heard something about
17 that earlier. About two-thirds of older
18 adults would be in the lower two levels, or
19 the lower literacy level groups.

20 And an important 20 percent read at
21 or below the fifth grade level but most of the
22 health information that is given out through

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1 governments is at the tenth to twelfth grade.

2 I just had an experience of analyzing the
3 USDA's food pyramid website and looking at the
4 level of that information. It was intended to
5 be around a seventh grade but it actually
6 ended up that parts of it were even at grade
7 23. So, again, it is not enough to have the
8 intention to do something at a lower literacy
9 level, you actually have to have a good
10 process and we will get to that in a minute.

11 I don't want to talk much about
12 risk communication because we have heard about
13 that and will hear more about that this
14 afternoon and tomorrow. But I just wanted to
15 comment that overlaid over the problems of
16 people's challenges with literacy at the base
17 are the added demands of risk communication
18 because it is so hard to understand, it
19 changes a lot, you need trust, it is laden
20 with emotions and values, and requires quite a
21 bit of numeracy and it may be quite variable,
22 according to your cultural background.

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1 I did want to point this out
2 because I think this is a useful maxim. This
3 is Vincent Covello, one of the risk
4 communicators. And he says in high concern
5 situations, many of those the FDA deals with,
6 people want to know that you care before they
7 care what you know. So, when you look, this
8 came up at an earlier meeting, I think in
9 February, where there was a comment. We were
10 looking at the press releases sent out by the
11 FDA and seeing if there might be ways to
12 improve them. And one comment was that in
13 none of the press releases could there be
14 found an emotional expression of caring,
15 except the one dealing with melamine in pet
16 food. And I can't remember, if anybody here
17 can remember it, it was something like we
18 know that Americans are very concerned about
19 their animal's health. Was that it John?
20 John found that. Thank you, John. And this
21 is so important to have emotional connection.
22 Again, one of the reasons for having a

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1 trusted humanized spokesperson from the FDA
2 that can do a lot to get across that caring.

3 And then one last comment about
4 risk communication messages. Looking at the
5 scientific literature, there has been a lot of
6 debate about whether high threat or high fear
7 messages really work. And if you look at sort
8 of meta-analytical reviews about this, I find
9 it interesting that it seemed, the conclusions
10 right now seem to be that high threat messages
11 are really successful, if they are connected
12 with high efficacy information, like here is
13 what you can do now, keeping in mind, as
14 people have said earlier, just a few messages,
15 feasible things that people can do and so on.

16 So, taking all of this information
17 in, are there things that we can do to improve
18 our communication? And right now, I am
19 talking about mass communication, pretty much
20 textual communication, either printed or on
21 the internet. And these are some of the tips
22 here. We have talked about some of these, but

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1 the first one here underlined, of course, is
2 to co-design with the target audiences. Now,
3 this is my story. I have spent the last 20
4 years working to try to turn around the
5 classic health communication way of doing
6 things into something different that is user
7 and audience focused so that the people who
8 are the intended beneficiaries are actually
9 the ones who come up with and co-design the
10 information along with the scientists or
11 educators. This is the only thing, in my
12 view, that actually works to get through all
13 of the complex issues that we have talked
14 about because we have talked about many
15 things.

16 We have talked about people's
17 challenges to be able to read and comprehend.

18 We have talked about their challenges with
19 the way that issues make them feel with their
20 underlying values. Culture, language,
21 etcetera. There are so many issues that it is
22 hard to quantify those and put those into some

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1 kind of normative cookbook recipe for doing
2 things. And what I have found is that the
3 only way to deal with that complexity is to
4 actually get those people with you, work with
5 you, design and test together.

6 And the bulleted points here are
7 just some of the things that have come out
8 from the literature and from experience, all
9 of which have already been mentioned today.
10 Ron Barnett's pictures, and stories and so
11 forth, the emotions, putting information into
12 small chunks. Think of USA Today. It is very
13 easy to read the front page of that paper
14 compared to say The Wall Street Journal and so
15 forth. Focusing on behavior rather than too
16 many facts and the like.

17 So, here is a proposed process for
18 doing developing communication in a different
19 way. And this starts out a lot differently
20 from having experts take scientific findings
21 and saying okay, now we are going to develop a
22 message. We are going to send it out to you

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1 the public.

2 In this one, we would start out
3 much as Dr. Bruhn said, to think about what
4 are the actual communication objectives and
5 audiences. And Dr. Ostrove brought that issue
6 up this morning. You know, as the FDA, what
7 should we even think about when we are
8 considering some piece of scientific
9 information that should be communicated to the
10 public?

11 Then the next step would be to
12 actually get the intended audience, once they
13 are defined, to assess them, maybe to survey
14 them. Focus groups, whatever, find out what
15 they think about a particular issue and see
16 where their knowledge is, where their
17 attitudes are, where their behaviors are, just
18 like Dr. Bruhn did with the hand washing and
19 so forth. You know, where are we right now?
20 Where do we think people should go in terms of
21 changing their behavior?

22 The next step, which usually

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1 doesn't happen in most communication
2 development, is to set up a participatory
3 design process with those intended audiences.

4 And I would say here, give a special
5 attention to the lower literate groups. One
6 of the things that really bothers me when I
7 look at the literature is that we have a lot
8 of scientific evidence about communication.
9 But if you look closely at it, you will find
10 that almost never have people taken the lower
11 literate groups and involved them in testing
12 messages and so forth.

13 In one of the government websites
14 that I examined, I saw that in the background
15 information it had been tested and found to be
16 very usable. When I looked deeper, it turned
17 out that the group that actually examined it
18 was college students. So, college students
19 said a website was easy to use. Well, I would
20 assume so. So, we need to pay particular
21 attention to the more vulnerable groups here.

22 And then the process goes on to

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1 interactively develop. So, you have
2 educators, scientists, various stakeholders,
3 maybe policy makers, working with the intended
4 audiences in the same room to develop
5 messages, ideas, communication strategies. On
6 the side, or combined with that, have the
7 folks who will actually deliver the
8 communication, those could be people from the
9 media, they could be spokespeople from an
10 agency, they could be professional groups,
11 seafood industry, public information officers.

12 There is all kinds of groups who could get
13 the messages out that the FDA would think are
14 valuable. Have them get together to figure
15 out systematic ways to deliver this
16 information.

17 Then the process continues
18 iteratively until all of the groups are
19 satisfied with the way it is. It is
20 implemented, then it is evaluated and then
21 there is always a sense it is going to be
22 revised again because if you evaluate it

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1 correctly, something will always be found that
2 could be improved.

3 Finally, the whole process needs to
4 be redone to adapt communication for other
5 languages and cultures. I won't go into
6 details about adaptation versus translation
7 but it is an extremely important issue. I
8 would just say that literal translations do
9 not work. They are not respectful. They
10 often lead to miscommunication and can be
11 dangerous. So, an adaptation with people of
12 the particular language group understanding,
13 of course, that for example in Spanish, there
14 are many linguistic variations and you have to
15 bring folks like that together from Puerto
16 Rico or Mexico, wherever, to make sure you
17 have a sort of neutral Spanish.

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