The Challenge

Following the Orange Revolution, the key challenge is to solidify democratic gains and build on them to improve the economic and social well-being of all Ukrainians within democratic governance. Impediments to the achievement of these goals are: pervasive corruption, a large and inefficient public sector and nascent policy development capacity; weak democratic institutions and limited nation-building experience; expensive social systems and poor contingency planning; and no public consensus on the role and direction of the government. In response to recent events, USAID has increased programming in the democracy area to promote rule of law and combat corruption; improve public policy formulation and administration; and increase effectiveness of non-governmental organizations and civil society while continuing to improve the trade and investment environment, public finance, financial and municipal services, and enhancing health care including HIV/AIDS and TB prevention and care.

Objectives, Sectors and Workforce

Mission Director: Earl Gast

MCA Status: Threshold Eligible PEPFAR Focus Country: No

Provided or Received Services From Other Missions: Provided

Program Budget (Appropriations by Objective)

121-0132 Small and Medium Enterprise and Agriculture

121-0141 Improved Investment Climate

121-0213 Strengthening Citizen Participation

121-0224 Good Governance

121-0325 Social Protection and Health

121-0328 HIV/AIDS Prevention and Care

121-0410 Special Initiatives

121-0416 Environment

121-0427 Program Support Initiatives

Transfer to Other US Government Agency

1					Doroont	20	OF SO	Direct CO
	FY 2004	FY 2005	5 FY 2006 FY 2007		Percent	2005 SO		Direct SO
	(\$000)	(\$000)	(\$000)	(\$000)	Change		ormance	Admin.
	(ψοσο)	(ψοσο)	(ψοσο)	(ψοσο)	FY 04-07	,	Score	Cost Ratio
	16,349	12,550	8,504	6,730	-58.8%	0.93	Met	0.13
	4,991	11,678	4,227	6,283	25.9%	1.11	Exceeded	0.08
	18,595	20,734	10,245	5,435	-70.8%	1.13	Exceeded	0.08
	7,717	24,298	7,080	12,273	59.0%	1.16	Exceeded	0.07
	11,460	11,040	6,675	5,736	-49.9%	1.16	Exceeded	0.09
	3,392	6,186	4,114	5,244	54.6%			0.12
	8,000	13,600	0	0	N/A			0.04
	374	0	0	0	N/A	N/A		N/A
	2,280	3,257	2,030	2,074	-9.0%			0.05
	26,630	40,421	42,461	43,401	63.0%			

87,176

-12.6%

Country Total

99,788

143,764

Program Budget (Appropriations by Account)

Child Survival and Health Programs Fund Economic Support Fund FREEDOM Support Act Global HIV/AIDS Initiative

Total

FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07	
1,750	4,663	2,176	2,176	24.3%	
985	0	0	0	N/A	
97,053	138,601	83,160	85,000	-12.4%	
0	500	0	0	N/A	
99,788	143,764	85,336	87,176	-12.6%	

85,336

Program Budget by Sector and Account

Agriculture and Environment Higher Education & Training Economic Growth Human Rights

Democracy and Governance

Conflict Management / Humanitarian Assistance Family Planning / Reproductive Health

HIV / AIDS

Child Survival and Maternal Health
Other Infectious Diseases

	(\$000)	(\$000)	(\$000)	(\$000)	Change FY 04-07
FSA	34,116	47,517	35,118	34,311	0.6%
FSA	0	400	0	0	N/A
FSA	17,765	18,777	13,048	14,921	-16.0%
FSA	1,350	725	1,218	1,195	-11.5%
FSA	32,782	57,347	24,939	25,490	-22.2%
FSA	1,330	2,012	990	1,012	-23.9%
CSH	0	2,465	0	0	N/A
ESF	985	0	0	0	N/A
FSA	1,976	2,691	1,235	1,250	-36.7%
CSH	1,750	2,198	2,176	2,176	24.3%
FSA	3,771	3,988	1,938	3,068	-18.6%
GHAI	0	500	0	0	N/A
FSA	2,902	1,645	3,674	2,353	-18.9%
FSA	1,061	3,499	1,000	1,400	32.0%
Total	99,788	143,764	85,336	87,176	-12.6%

FY 2004 | FY 2005 | FY 2006 | FY 2007 |

Workforce

US Direct Hires
US Non Direct Hires
Foreign Nationals
Total

					Percent	
	FY 2004	FY 2005	FY 2006	FY 2007	Change	
					FY 04-07	
3	18	17	17	17	-5.6%	
3	9	9	8	7	-22.2%	
S	127	126	103	99	-22.0%	
I	154	152	128	123	-20.1%	

Operating Expense

FY 2004	FY 2005	FY 2006	FY 2007	Percent
			(\$000)	Change
(\$000)	(\$000)	(\$000)	(\$000)	FY 04-07

Salaries and benefits	2,144	2,247	1,708	1,626	-24.2%
Travel	667	552	335	301	-54.9%
Transportation of things	198	97	117	114	-42.4%
Rent	1,306	1,433	846	1,042	-20.2%
Security	311	325	334	343	10.3%
Equipment	609	266	40	34	-94.4%
ICASS - Operating Expense only	199	226	185	173	-13.1%
Other Operating Expense	689	542	507	439	-36.3%
Total OE Budget	6,123	5,688	4,072	4,072	-33.5%
US direct hire salary and benefits	2,489	2,661	1,959	2,043	-17.9%
Program Funded Administrative Expenses				3,568	
Country Total Administrative Budget				9,683	
Percent of Bureau OE Total				10.5%	
Mission Summary	FY 2004	FY 2005	FY 2006	FY 2007	
Program per US Direct Hire (\$000)	5,544	8,457	5,020	5,128	
Program per All US (\$000)	3,696	5,529	3,413	3,632	
Program per Position (\$000)	648	946	667	709	
Operating Expense as % of Program Funding				4.7%	
Program Funded Admin Expense as % of Total Admin				36.8%	
Mission Summary Program per US Direct Hire (\$000) Program per All US (\$000) Program per Position (\$000) Operating Expense as % of Program Funding	FY 2004 5,544 3,696 648	8,457 5,529	5,020 3,413	FY 2007 5,128 3,632 709 4.7%	

Other Major Donors:

Bilateral: Germany, Canada, The United Kingdom, Sweden, The Netherlands, Switzerland, France, Japan, Italy.

Total Admin Expense as % of Program Funding

Multilateral: European Union; World Bank; International Monetary Fund; United Nations; European Bank for Reconstruction and Development.

11.1%