## The Challenge

USAID's primary objectives in Moldova are to achieve economic growth, accountable government, and improved social conditions for Moldova's citizens. USAID's strategy concentrates on job creation, income generation, and expanding economic opportunity and active citizen engagement in economic and political decision-making. USAID encourages growth by improving the environment for private enterprise and improving Moldova's competitiveness in world markets. It supports strong communities and accountable democratic institutions by strengthening local government and civil society, and helping to control Moldova's most dangerous public health threats. The key challenges for USAID in Moldova remain corruption, limited transparency, and fragile rule of law, all of which discourage foreign investment, frustrate citizens' attempts to be active in political life, and hinder the development of a prosperous society.

## **Objectives, Sectors and Workforce**

**Mission Director: Earl Gast** 

**Mission Summary** 

Program per US Direct Hire (\$000)

MCA Status: Threshold Eligible PEPFAR Focus Country: No

Direct SO

Admin.

Cost Ratio

0.07

0.02

0.08

2005 SO

Performance

Score

Not Met

Exceeded

Met

0.89

1.48

1.05

Provided or Received Services From Other Missions: Received

Program Budget (Appropriations by Objective)	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change	
117 0121 Private Enterprise Development	12 720	6 221	6.076	E 474	FY 04-07	_
117-0131 Private Enterprise Development	12,728	6,231	6,076	5,474	-57.0% 163.8%	(
117-0230 Democratic Transition	2,320	5,582	6,793	6,120		_
117-0340 Social Transition	3,929	2,722	1,500	1,351	-65.6%	_
Transfer to Other US Government Agency	3,565	2,815	3,451	3,055	-14.3%	_
Country Total	22,542	17,350	17,820	16,000	-29.0%	
				1	Damasa	
Program Budget (Appropriations by Account)	FY 2004	FY 2005	FY 2006	FY 2007	Percent	
Program Budget (Appropriations by Account)	(\$000)	(\$000)	(\$000)	(\$000)	Change	
EDEEDOM Commant Ast					FY 04-07	
FREEDOM Support Act	22,542	17,350	17,820	16,000	-29.0%	
Total	22,542	17,350	17,820	16,000	-29.0%	
	1		1	1		
	FY 2004	FY 2005	FY 2006	FY 2007	Percent	
Program Budget by Sector and Account	(\$000)	(\$000)	(\$000)	(\$000)	Change	
				,	FY 04-07	
Agriculture and Environment FSA	8,483	2,283	3,622	3,501	-58.7%	
Economic Growth FSA	6,649	5,400	4,086	3,161	-52.5%	
Human Rights FSA	700	266	972	777	11.0%	
Democracy and Governance FSA	3,123	7,518	8,793	7,670	145.6%	
Conflict Management / Humanitarian Assistance FSA	250	410	347	313	25.2%	
Family Planning / Reproductive Health FSA	600	0	0	0	N/A	
HIV / AIDS FSA	0	1,303	0	266	N/A	
Other Infectious Diseases FSA	2,737	170	0	312	-88.6%	
	, -					
Total	22,542	17,350	17,820	16,000	-29.0%	
	,	17,350	17,820	16,000	-29.0%	
Total	,		17,820	•	-29.0% Percent	
	,	17,350 FY 2005	<b>17,820</b> FY 2006	<b>16,000</b> FY 2007	Percent Change	
Total	22,542	FY 2005	FY 2006	•	Percent	
Workforce  US Direct Hires	<b>22,542</b> FY 2004	FY 2005 2	FY 2006	FY 2007	Percent Change FY 04-07 0.0%	
Total Workforce	22,542 FY 2004	FY 2005 2 1	FY 2006	FY 2007 2 0	Percent Change FY 04-07	
Workforce  US Direct Hires	<b>22,542</b> FY 2004	FY 2005 2	FY 2006	FY 2007	Percent Change FY 04-07 0.0%	
Workforce  US Direct Hires US Non Direct Hires	22,542 FY 2004	FY 2005 2 1	FY 2006	FY 2007 2 0	Percent Change FY 04-07 0.0% N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals	22,542 FY 2004 2 1 18	FY 2005 2 1 19	FY 2006 2 1 20	FY 2007 2 0 20	Percent Change FY 04-07 0.0% N/A 11.1%	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total	22,542  FY 2004  2 1 18 21	FY 2005  2 1 19 22	FY 2006  2 1 20 23	FY 2007  2 0 20 22	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals	22,542  FY 2004  2 1 18 21  FY 2004	FY 2005  2 1 19 22  FY 2005	FY 2006  2 1 20 23  FY 2006	FY 2007  2 0 20 22  FY 2007	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense	22,542  FY 2004  2 1 18 21	FY 2005  2 1 19 22  FY 2005 (\$000)	FY 2006  2 1 20 23  FY 2006 (\$000)	FY 2007  20 20 22  FY 2007 (\$000)	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)	FY 2005  2 1 19 22  FY 2005 (\$000)	FY 2006  2 1 20 23  FY 2006 (\$000)	FY 2007  20 20 22  FY 2007 (\$000)	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39	FY 2007  20 20 22  FY 2007 (\$000)  142 39	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39	FY 2007  20 20 22  FY 2007 (\$000)  142 39	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0 93	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0 0 93	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense Total OE Budget	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0 93 47 451	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0 0 93 47 451	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%  Percent Change FY 04-07 N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense Total OE Budget US direct hire salary and benefits	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0 93 47	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0 0 93 47 451	Percent Change FY 04-07 0.0% N/A 11.1% 4.8% Percent Change FY 04-07 N/A N/A N/A N/A N/A N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense Total OE Budget US direct hire salary and benefits Program Funded Administrative Expenses	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0 93 47 451	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0 0 93 47 451 255 632	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%  Percent Change FY 04-07 N/A	
Workforce  US Direct Hires US Non Direct Hires US Non Direct Hires Foreign Nationals Total  Operating Expense  Salaries and benefits Travel Transportation of things Rent Security Equipment ICASS - Operating Expense only Other Operating Expense Total OE Budget US direct hire salary and benefits	22,542  FY 2004  2 1 18 21  FY 2004 (\$000)  0 0 0 0 0 0 0 0 0 0	FY 2005  2 1 19 22  FY 2005 (\$000)  0 0 0 0 0 0 0 0 0	FY 2006  2 1 20 23  FY 2006 (\$000)  142 39 18 112 0 0 93 47 451	FY 2007  20 20 22  FY 2007 (\$000)  142 39 18 112 0 0 93 47 451	Percent Change FY 04-07 0.0% N/A 11.1% 4.8%  Percent Change FY 04-07 N/A	

FY 2004

11,271

FY 2005

8,675

FY 2006

8,910

FY 2007

8,000

Program per All US (\$000)	7,514	5,783	5,940	8,000
Program per Position (\$000)	1,073	789	775	727
Operating Expense as % of Program Funding				2.8%
Program Funded Admin Expense as % of Total Admin				47.2%
Total Admin Expense as % of Program Funding				8.4%

## Other Major Donors:

Bilateral: Sweden, Germany, the Netherlands, Japan, and the United Kingdom.

Multilateral: International Monetary Fund, World Bank, European Union, International Fund for Agriculture Development, United Nations Development Program.