

**TABLE 9  
USAID Workforce**

Organization	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request																				
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total															
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE																	
Washington Workforce																																							
Office of the Administrator	33			33		33	29			29		29	34			34		34	34			34		34	34			34		34									
Equal Opportunity Programs	7			7		7	5			5		5	8			8		8	8			8		8	8			8		8									
Small & Disadvantaged Business	9			9		9	9			9		9	10			10		10	10			10		10	10			10		10									
Office of Security	32			32		32	32			32		32	40			40		40	40			40		40	40			40		40									
General Counsel	39			39		39	40			40		40	45			45		45	45			45		45	45			45		45									
Legislative & Public Affairs	41			41		41	43			43		43	50			50		50	50			50		50	50			50		50									
Program and Policy Coordination	71			71	6	77	71			71	8	79	81			81	10	91	81			81	10	91	81			81	10	91									
Global Development Alliance	6			6		6	6			6		6	6			6	5	11	6			6	5	11	6			6	5	11									
Management	388			388		388	370			370		370	427			427		427	427			427		427	427			427		427									
Africa (AFR)	77			77	26	103	74			74	22	96	93			93	23	116	93			93	23	116	93			93	23	116									
Asia & Near East (ANE)	64			64	9	73	69	2		71	8	79	84			84		84	84			84		84	84			84		84									
Europe & Eurasia (ENE)	77			77	30	107	71	1		72	29	101	88			88	33	121	88			88	33	121	88			88	33	121									
Latin America & the Caribbean (LAC)	60	1		61	8	69	60			60	10	70	66			66	10	76	66			66	10	76	66			66	10	76									
Democracy, Conflict and Humanitarian Assistance (DCHA)	119			119	130	249	116			116	130	246	147			147	171	318	147			147	180	327	147			147	180	327									
Economic Growth Agriculture and Trade (EGAT)	118	3		121	93	214	117			117	83	200	127	11		138	153	291	127	11		138	153	291	127	11		138	153	291									
Global Health	69	2		71	70	141	72			72	74	146	96			96	135	231	96			96	150	246	96			96	150	246									
Complement	127			127		127	129			129		129	129			129		129	129			129		129	129			129		129									
Subtotal Washington	1,337	6	-	1,343	372	1,715	1,313	3	-	1,316	364	1,680	1,531	11	-	1,542	540	1,953	1,531	11	-	1,542	564	2,106	1,531	11	-	1,542	564	2,106									
Overseas Workforce																																							
Africa	193	52	1,382	1,627	533	2,160	204	28	1,222	1,454	656	2,110	227	33	1,244	1,504	1,037	2,541	227	33	1,235	1,495	1,023	2,518	227	33	1,235	1,495	1,023	2,518									
Asia and Near East	181	34	862	1,077	243	1,320	199	26	822	1,047	460	1,507	228	75	832	1,135	734	1,869	228	73	764	1,065	742	1,807	228	73	764	1,065	742	1,807									
Democracy, Conflict and Humanitarian Assistance	1	-	-	1	43	44	1	-	-	1	95	96	1	-	-	1	94	95	1	-	-	1	89	90	1	-	-	1	89	90									
Europe and Eurasia	122	53	613	788	426	1,214	121	38	615	774	439	1,213	132	40	634	806	521	1,327	132	38	624	794	513	1,307	132	38	624	794	513	1,307									
Latin America and Caribbean	139	20	673	832	381	1,213	140	12	644	796	406	1,202	141	18	675	834	455	1,289	142	17	680	839	463	1,302	142	17	680	839	463	1,302									
Program and Policy Coordination	3	3	2	8	-	8	3	2	2	7	-	7	3	3	2	8	-	8	3	3	2	8	-	8	3	3	2	8	-	8									
Complement Overseas	7			7		7	7			7		7				-		-				-		-				-		-									
Subtotal Overseas	646	162	3,532	4,340	1,626	5,966	675	106	3,305	4,086	2,056	6,142	732	169	3,387	4,288	2,841	7,129	733	164	3,305	4,202	2,830	7,032	733	164	3,305	4,202	2,830	7,032									
Development Readiness Initiative							38						100			100		100	170			170		170	170			170		170									
Lapse													(285)	(30)		(315)	(500)	(815)	(286)	(30)		(316)	(500)	(816)	(286)	(30)		(316)	(500)	(816)									
GRAND TOTAL	1,983	168	3,532	5,683	1,998	7,681	2,026	109	3,305	5,402	2,420	7,822	2,078	150	3,387	5,615	2,881	8,367	2,148	145	3,305	5,598	2,894	8,492	2,148	145	3,305	5,598	2,894	8,492									
Of which Limited Term Appointments											[8]	[8]				-	[260]	[260]				-	[435]	[435]				-	[435]	[435]									

Notes: Program funded USDH positions are included within organizational levels in 2004, 2005, and 2006. Asia and Near East Bureau Washington and Overseas staffing levels in 2004 and 2005 include Iraq positions funded by supplemental appropriations.

### USAID Workforce

Africa Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Angola	3		28	31	15	46	3		26	29	13	42	5	-	27	32	17	49	5	-	24	29	17	46
Benin	5		45	50	17	67	4		36	40	24	64	3	-	37	40	30	70	3	-	36	39	26	65
Burundi			-	-		-			-	-		-			1	1	10	11	1	-	1	2	10	12
Central Africa Regional															-	-	5	5			-	-	4	4
DROC	4	1	29	34	16	50	4	1	28	33	16	49	7	2	43	52	19	71	7	2	43	52	18	70
Djibouti			-	-		-			-	-		-	1	-	4	5	14	19	1	-	4	5	14	19
Eritrea	3	4	24	31	6	37	1	1	20	22	5	27	2	1	19	22	8	30	2	1	19	22	8	30
Ethiopia	12	1	148	161	29	190	13	1	71	85	61	146	13	1	72	86	77	163	13	-	72	85	76	161
Ghana	12	3	62	77	29	106	16	2	61	79	26	105	16	1	75	92	34	126	16	1	75	92	32	124
Guinea	7	2	70	79	24	103	6	2	68	76	25	101	8	5	69	82	24	106	7	5	68	80	23	103
Kenya	5	4	92	101	31	132	6	2	82	90	45	135	8	1	74	83	79	162	8	1	74	83	81	164
Liberia	1		5	6	3	9	1		5	6	3	9	1	-	10	11	11	22	1	-	11	12	11	23
Madagascar	3	1	33	37	34	71	6		47	53	34	87	5	1	47	53	41	94	5	1	47	53	43	96
Malawi	7	6	51	64	20	84	8	2	48	58	37	95	6	1	46	53	51	104	6	1	46	53	51	104
Mali	10	1	57	68	35	103	9	1	57	67	39	106	8	1	61	70	48	118	8	1	61	70	45	115
Mozambique	11	2	87	100	43	143	10	1	80	91	38	129	12	3	93	108	49	157	12	3	93	108	49	157
Namibia	4		13	17	13	30	3		14	17	12	29	3	-	14	17	21	38	3	-	14	17	21	38
Nigeria	10	1	41	52	34	86	12		43	55	34	89	14	2	44	60	59	119	14	2	44	60	58	118
REDSO-ESA	20	8	55	83	51	134	20	3	54	77	41	118	21	2	59	82	58	140	21	2	59	82	58	140
RCSA	14	7	69	90		90	14	3	67	84	5	89	16	3	65	84	28	112	16	3	67	86	29	115
Rwanda	3	3	47	53	13	66	5	3	46	54	17	71	4	3	48	55	29	84	4	3	48	55	29	84
Senegal	12		68	80	31	111	13		65	78	31	109	11	-	66	77	31	108	11	-	63	74	26	100
Sierra Leone			-	-		-			-	-		-			1	1	7	8			1	1	7	8
South Africa	17	3	67	87	28	115	12	1	45	58	42	100	21	-	54	75	50	125	21	-	54	75	50	125
Sudan		1	12	13	2	15	4		14	18	11	29	6	2	8	16	27	43	6	2	8	16	27	43
Tanzania	7	1	71	79	14	93	7		69	76	13	89	7	-	69	76	24	100	7	-	69	76	24	100
Uganda	8	1	91	100	19	119	8	3	58	69	58	127	10	3	38	51	99	150	10	3	38	51	101	152
WARP	3		1	4	4	8	5	2	1	8	3	11	6	-	2	8	24	32	6	-	2	8	24	32
Zambia	6	1	71	78	3	81	6		67	73	4	77	7	1	48	56	44	100	7	1	48	56	44	100
Zimbabwe	6	1	45	52	19	71	8		50	58	19	77	6	-	50	56	19	75	6	1	46	53	17	70
<b>Africa Workforce Total</b>	<b>193</b>	<b>52</b>	<b>1,382</b>	<b>1,627</b>	<b>533</b>	<b>2,160</b>	<b>204</b>	<b>28</b>	<b>1,222</b>	<b>1,454</b>	<b>656</b>	<b>2,110</b>	<b>227</b>	<b>33</b>	<b>1,244</b>	<b>1,504</b>	<b>1,037</b>	<b>2,541</b>	<b>227</b>	<b>33</b>	<b>1,235</b>	<b>1,495</b>	<b>1,023</b>	<b>2,518</b>

### USAID Workforce

Asia and Near East Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Afghanistan	7	1	29	37	2	39	10	3	51	64	37	101	15	3	81	99	72	171	15	3	81	99	72	171
Bangladesh	13	2	43	58	29	87	15	2	42	59	24	83	16	3	40	59	42	101	16	2	40	58	43	101
Burma				-		-						-						-						-
Cambodia	6	1	76	83	6	89	6		69	75	10	85	7	-	62	69	16	85	7	-	30	37	16	53
East Timor				-		-						-	1	1	10	12	8	20	1	1	10	12	8	20
Egypt	47	6	220	273	24	297	45	6	213	264	24	288	35	12	205	252	23	275	35	10	170	215	19	234
India	13	4	96	113	22	135	16	1	81	98	35	133	17	1	94	112	42	154	17	1	94	112	42	154
Indonesia	19	8	121	148	10	158	20	5	111	136	9	145	19	3	79	101	70	171	19	3	78	100	69	169
Iraq *	7			7		7	16			16	135	151	26		-	26	189	215	26		-	26	189	215
Jordan	10	1	43	54	8	62	13	1	40	54	18	72	16	45	-	61	26	87	16	45	-	61	28	89
Lebanon	1		6	7	2	9			6	6	2	8	2	-	6	8	3	11	2	-	6	8	3	11
Mongolia	1		2	3	5	8	1		2	3	5	8	2	-	3	5	6	11	2	-	3	5	6	11
Morocco	4		29	33	9	42	3		14	17	10	27	4	-	15	19	15	34	4	1	15	20	20	40
Nepal	8	4	68	80	31	111	6	2	64	72	36	108	8	1	62	71	46	117	8	1	62	71	46	117
Pakistan	7			7		7	8		9	17	8	25	10	1	13	24	13	37	10	1	13	24	13	37
Philippines	12		72	84	34	118	15	1	70	86	33	119	14	-	71	85	42	127	14	-	71	85	43	128
Regional Development Mission-Asia (RDM-Asia)	4	1	6	11	3	14	7			7		7	10	1	27	38	16	54	10	1	29	40	18	58
Sri Lanka	2	3	13	18	10	28	2	1	13	16	13	29	4	1	16	21	19	40	4	1	14	19	20	39
Vietnam				-		-		2	4	6	6	12	1	-	4	5	18	23	1	-	4	5	18	23
West Bank and Gaza	19	3	38	60	48	108	15	2	33	50	50	100	19	3	37	59	56	115	19	3	37	59	56	115
Yemen	1			1		1	1			1	5	6	2	-	7	9	12	21	2	-	7	9	13	22
Asia and Near East Workforce Tot	181	34	862	1,077	243	1,320	199	26	822	1,047	460	1,507	228	75	832	1,135	734	1,869	228	73	764	1,065	742	1,807

\* Iraq USDH personnel are funded through supplemental appropriations in 2004 and 2005

### USAID Workforce

Europe and Eurasia Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Albania	4	3	14	21	10	31	4	2	12	18	18	36	4	2	14	20	22	42	4	2	14	20	22	42
Armenia	6	7	26	39	19	58	9	3	30	42	21	63	9	1	29	39	32	71	9	1	29	39	32	71
Azerbaijan	3	2	2	7	10	17	3	2	2	7	12	19	3	1	4	8	21	29	3	1	4	8	21	29
Belarus				-	5	5				-	5	5				-	5	5				-	5	5
Bosnia and Herzegovina	9	3	66	78	40	118	9	3	67	79	34	113	9	1	63	73	43	116	9	1	57	67	39	106
Bulgaria	2	1	18	21	12	33	3	1	17	21	11	32	3	2	17	22	14	36	3	2	17	22	13	35
Central Asian Republics Regional	22	9	118	149	79	228	21	5	118	144	81	225	22	4	123	149	90	239	22	3	121	146	90	236
Croatia	4	1	14	19	17	36	4	1	16	21	11	32	4	1	13	18	13	31	4	1	13	18	13	31
Cyprus				-		-				-		-	1	1	-	2	4	6	1	1	-	2	4	6
Georgia	12	4	38	54	30	84	9	2	39	50	31	81	11	1	42	54	39	93	11	2	42	55	39	94
Hungary	7	6	41	54		54	6	7	35	48	1	49	9	12	45	66	5	71	9	11	44	64	5	69
Kosovo	3	5	53	61	27	88	4	1	51	56	33	89	7	1	51	59	33	92	7	1	51	59	32	91
Macedonia	5	3	20	28	16	44	6	2	22	30	15	45	6	2	21	29	17	46	6	2	21	29	17	46
Moldova	1		8	9	13	22	2		8	10	11	21			8	8	12	20			8	8	12	20
Montenegro		2	12	14	7	21		2	16	18	12	30		1	19	20	15	35		1	19	20	15	35
Romania	5		21	26	20	46	5		20	25	23	48	5	-	21	26	25	51	5	-	21	26	25	51
Russia	16	2	58	76	39	115	13	2	56	71	36	107	13	3	56	72	42	114	13	3	55	71	41	112
Serbia	6	1	29	36	15	51	5	3	36	44	20	64	8	2	35	45	24	69	8	1	35	44	24	68
Ukraine	17	4	75	96	67	163	18	2	70	90	64	154	18	5	73	96	65	161	18	5	73	96	64	160
Europe and Eurasia Workforce	122	53	613	788	426	1,214	121	38	615	774	439	1,213	132	40	634	806	521	1,327	132	38	624	794	513	1,307

### USAID Workforce

Latin America and Caribbean Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Bolivia	17	1	99	117	31	148	18	1	98	117	29	146	17	-	95	112	38	150	17	-	95	112	38	150
Brazil	3		7	10	10	20	3		7	10	11	21	3	-	9	12	12	24	3	-	9	12	12	24
Caribbean Regional Program				-		-				-		-	4	1	2	7	10	17	4	1	2	7	10	17
Central America Program				-		-				-		-	10	-	-	10	20	30	10	-	-	10	14	24
Colombia	9	5	30	44	17	61	11	3	33	47	18	65	12	5	39	56	23	79	13	5	38	56	23	79
Dominican Republic	10	1	46	57	19	76	12		47	59	18	77	11	-	46	57	22	79	11	-	46	57	22	79
Ecuador	4		20	24	14	38	5		22	27	14	41	5	-	25	30	18	48	5	-	25	30	18	48
El Salvador	14	1	77	92	31	123	17	1	63	81	44	125	11	-	68	79	40	119	11	-	68	79	52	131
Guatemala	19	3	61	83	55	138	12		50	62	51	113	8	-	45	53	30	83	8	-	45	53	29	82
Guyana	1	1	2	4	7	11	2	1	2	5	7	12	1	1	2	4	9	13	1	1	2	4	9	13
Haiti	7	3	76	86	36	122	11	2	72	85	40	125	11	2	77	90	51	141	11	2	77	90	51	141
Honduras	11	2	62	75	23	98	11	2	58	71	28	99	9	2	59	70	28	98	9	2	59	70	27	97
Jamaica	8	2	41	51	27	78	6	1	43	50	34	84	5	2	45	52	25	77	5	1	46	52	25	77
Mexico	5		6	11	16	27	4		7	11	17	28	4	2	9	15	23	38	4	2	9	15	23	38
Nicaragua	9		50	59	30	89	6		45	51	28	79	7	1	56	64	30	94	7	1	56	64	30	94
Panama	2		11	13	16	29	2		11	13	13	26	2	-	12	14	17	31	2	-	12	14	17	31
Paraguay	2		11	13	12	25	2		11	13	12	25	2	-	11	13	16	29	2	-	11	13	20	33
Peru	18	1	74	93	37	130	18	1	75	94	42	136	19	2	75	96	43	139	19	2	80	101	43	144
Latin America and Caribbean W	139	20	673	832	381	1,213	140	12	644	796	406	1,202	141	18	675	834	455	1,289	142	17	680	839	463	1,302

### USAID Workforce

Program and Policy Coordination Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Belguim	1	1		2		2	1	1		2		2	1	1		2		2	1	1		2		2
France	1		1	2		2	1		1	2		2	1		1	2		2	1		1	2		2
Japan	1		1	2		2	1		1	2		2	1		1	2		2	1		1	2		2
Switzerland		2		2		2		1		1		1		2		2		2		2		2		2
Program and Policy Coordinati	3	3	2	8	-	8	3	2	2	7	-	7	3	3	2	8	-	8	3	3	2	8	-	8

USAID Workforce

Democracy, Conflict and Humanitarian Assistance Overseas Staff	September 30, 2003 Actual						September 30, 2004 Actual						September 30, 2005 Estimate						September 30, 2006 Request					
	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total	OE Funded				Prog	Grand Total
	USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE			USDH	Other US	FSN	Total OE		
Afghanistan					3	3					4	4					5	5					5	5
Angola					3	3					2	2					2	2					2	2
Barbados					1	1					2	2					-	-					-	-
Belgium						-					1	1					-	-					-	-
Bolivia						-					1	1					1	1					1	1
Burundi					2	2					10	10					7	7					7	7
Costa Rica					2	2					4	4					-	-					-	-
DROC					3	3					12	12					8	8					8	8
El Salvador						-					1	1					-	-					-	-
Ethiopia						-					4	4					4	4					5	5
Guinea					1	1						-				1	1					1	1	
Haiti						-						-				1	1					1	1	
Indonesia					2	2						-					-	-					-	-
Iraq					5	5						-				7	7					7	7	
Italy	1			1	2	3	1		1	2	3			1		1	3	4	1		1	3	4	
Kenya REDSO -ESA					9	9					10	10					9	9					9	9
Liberia						-					4	4					12	12					12	12
Macedonia					2	2						-					-	-					-	-
Malawi					1	1						-					-	-					-	-
Nepal					1	1					2	2					-	-					-	-
Pakistan						-						-					-	-					-	-
Peru					2	2						-					-	-					-	-
Philippines						-					1	1					-	-					-	-
Senegal						-					3	3						4					4	
Serbia						-						-					-	-					-	-
Sierra Leone					1	1					1	1						-					-	-
Southern Africa					1	1					7	7					7	7					7	7
Sri Lanka						-					4	4					6	6					6	6
Sudan					2	2					11	11					4	4					4	4
Thailand						-					1	1						-					-	-
Venezuela					2	2					3	3					3	3					3	3
West Afr Regional						-					1	1						-					-	-
West Bank and Gaza						-						-				4	4					4	4	
Zambia					1	1						-				1	1					1	1	
Zimbabwe					2	2					4	4					9	9					3	3
DCHA Workforce Total	1	-		1	43	39	1	-	1	95	96	1	-	1	94	99	1	-	1	89	94			