

Fiscal Year 2007 INFRASTRUCTURE PROTECTION PROGRAM:

TRANSIT SECURITY GRANT PROGRAM

PROGRAM GUIDANCE AND APPLICATION KIT

January 2007



OFFICE OF GRANTS AND TRAINING

KEY CHANGES IN FY 2007

The Fiscal Year 2007 (FY07) Infrastructure Protection Program (IPP) contains significant improvements based upon extensive outreach to FY06 IPP participants and stakeholders. In addition, the risk analysis assessments that form the basis for eligibility under the IPP have been simplified, refined, and considerably strengthened.

Potential applicants will have more time this year to complete the application process. The Department of Homeland Security (DHS) has also created multiple opportunities for applicants to have consultations with the Department's grant program and subject matter experts prior final review of applications. Some of the IPP grants will be executed as cooperative agreements, thus allowing for iterative refinements regarding an applicant's funding proposal in order to maximize effective communication between DHS and our external partners about these important homeland security investments.

This year's IPP grants strengthen DHS's ability to protect from inappropriate public release of security- and business-sensitive information that will be provided with grant applications. To increase program flexibility, the period for compliance under IPP grants has been extended from 30 to 36 months. New federal legislation requires compliance with federal energy policy laws and certain other administrative requirements.

This year, Amtrak is eligible to participate in the rail transit security program, rather than being eligible under a separate program. A supplemental Transit Security Grant Program (TSGP) program guidance package for Amtrak is available. The ferry grants under the TSGP have been expanded in FY07 to include a total of 19 systems in 14 regions. As with Amtrak, TSGP ferry grants are fully explained in a supplemental TSGP program guidance package tailored to the ferry systems.

The FY07 IPP offers recipients enhanced flexibility. Regarding transit grants, this year's program provides transit agencies greater flexibility to address high-risk threats by combining all intracity rail and bus funding so that local transit authorities can themselves propose funding mixes that best address local transit security needs.

As with other DHS infrastructure grant programs, the largest portion of the transit grant dollars will again be awarded to the highest risk facilities and for projects that offer the maximum return on investment for risk reduction.

All applicants are required to read and conform to all requirements of this grant guidance document and must have read and accepted all program guidance as binding.

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INTRODUCTION

The Transit Security Grant Program is one of five grant programs that constitute the Department of Homeland Security Fiscal Year 2007 Infrastructure Protection Program (IPP). The IPP is one tool among a comprehensive set of measures authorized by Congress and implemented by the Administration to help strengthen the nation's critical infrastructure against risks associated with potential terrorist attacks.

The vast bulk of America's critical infrastructure is owned and/or operated by state, local and private sector partners. The funds provided by the TSGP are primarily intended to support the work of public transit agencies that operate rail and bus networks. The TSGP also supports security funding for ferry systems and the National Passenger Rail Corporation, Amtrak.²

The purpose of this package is to provide: (1) an overview of the TSGP; and (2) the formal grant guidance and application materials needed to apply for funding under the program. Also included is an explanation of DHS management requirements for implementation of a successful application.

Making an application for significant Federal funds under programs such as this can be quite complex and occasionally frustrating. Our job at DHS is to provide clear guidance and efficient application tools to assist applicants. Our customers are entitled to effective assistance during the application process, and transparent, disciplined management controls to support grant awards. We intend to be good stewards of precious Federal resources, and commonsense partners with our state and local colleagues.

We understand that individual transit systems will have unique needs and tested experience about how best to reduce risk locally. Our subject matter experts will come to the task with a sense of urgency to reduce risk, but also with an ability to listen carefully to local needs and approaches. In short, we commit to respect flexibility and local innovation as we fund national homeland security priorities.

A. Federal Investment Strategy.

The IPP is an important part of the Administration's larger, coordinated effort to strengthen homeland security preparedness, including the security of America's critical infrastructure. The IPP implements objectives addressed in a series of post 9/11 laws, strategy documents, plans, Executive Orders and Homeland Security Presidential

¹ The IPP's other components include grants targeted for marine ports, intercity bus companies, the trucking industry's Highway Watch program and the Buffer Zone Protection Program for other high-risk infrastructure facilities. ² Unless otherwise noted, this *Grant Guidance and Application Kit* establishes requirements for the TSGP rail and

² Unless otherwise noted, this *Grant Guidance and Application Kit* establishes requirements for the TSGP rail and bus awards only. Although there is very substantial overlap, the TSGP program guidance for ferry systems and Amtrak is contained in the tailored supplemental *Grant Guidance and Application Kit* packages produced for each of these other two TSGP grants.

Directives (HSPDs) outlined in Appendix 1. Of particular significance are the National Preparedness Goal and its associated work products, including the National Infrastructure Protection Plan (NIPP) and its forthcoming transportation sector-specific plans and Executive Order 13416 (Strengthening Surface Transportation Security). The National Preparedness Goal is an all-hazards vision regarding the nation's four core preparedness objectives: to prevent, protect, respond and recover from terrorist attacks and catastrophic natural disasters.

The National Preparedness Goal defines a vision of what to accomplish and a set of tools – including IPP grant investments – to forge a unified national consensus about what to do and how to work together at the Federal, State, local, and tribal levels. Private sector participation is integral to the Goal's success.³ It outlines 15 scenarios of terrorist attacks or national disasters that form the basis of much of the Federal exercise and training regime. In addition, it identifies some 37 critical target capabilities that DHS is making the focus of key investments with State, local and tribal partners.

DHS expects its critical infrastructure partners – including recipients of IPP grants – to be familiar with this national preparedness architecture and to incorporate elements of this architecture into their planning, operations and investment to the degree practicable. Our funding priorities outlined in this document reflect National Preparedness Goal priority investments as appropriate. Programmatic requirements or priority investment categories reflecting the national preparedness architecture for this IPP grant program are identified below.

B. Funding Priorities.

The funding priorities for the FY07 TSGP reflect the Department's overall investment strategy, in which two priorities have been paramount: risk-based funding and regional security cooperation.

First, and based upon ongoing intelligence analysis, extensive security reviews, consultations with the transit industry and Congressional direction, DHS has once again focused the bulk of its available transit grant dollars on the highest-risk systems in our country's largest metropolitan areas. Eligible agencies were identified using a comprehensive, empirically-grounded risk analysis model that is described below in the section regarding eligible recipients.

Transit agencies in eight metropolitan areas, identified in Table 2, are the Tier I transit investment agencies. In each of these eight areas, DHS identifies a specific target investment level, stated as a "not to exceed" dollar amount. Each Tier I applicant must submit a fully compliant application, which will undergo a preliminary review prior to final submission. The form of award for Tier I grants will be a cooperative agreement.

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³ The National Preparedness Goal and its supporting documents were published in draft form in March 2005. After extensive stakeholder outreach, the final Goal documents are expected to be published early in 2007. For purposes of aligning applications under the TSGP, applicants can rely on the existing draft Goal, available at: http://www.oip.usdoj.gov/odp/assessments/hspd8.htm.

In addition, and also consistent with last year's process, some 29 other jurisdictions are eligible for the FY07 TSGP as Tier II applicants. The Tier II agencies will compete for funding drawn from a single pool of applicants. These applications will be judged by an extensive peer review process described below. DHS plans a significant amount of outreach and support to applicant agencies to answer any questions about TSGP program requirements, and to assist agencies with filing the strongest possible applications.

Second, DHS places a very high priority on ensuring that all TSGP applications reflect robust regional coordination and can show an investment strategy that institutionalizes regional security strategy integration. This priority is a core component in the Department's statewide grant programs and the Urban Area Security Initiative grants.

The majority of Tier I and Tier II jurisdictions have more than one transit operating agency. Close coordination of the Federal TSGP investments in each of these cases will be a requirement for all successful applications. As DHS required with TSGP grants in FY06, this year's grants will elicit integrated proposals from eligible agencies in a given region. The TSGP jurisdictions that are serviced by Amtrak intercity passenger rail are also obliged under the TSGP to include Amtrak in regional transit planning commitments. During the upcoming year, the Transportation Security Administration (TSA) will work with successful grantees to strengthen and support the regional consultation processes.

In addition to these two overarching priorities, the Department identifies the following seven specific priorities as our highest priority selection criteria for the FY07 TSGP rail and bus grants:

- 1. Protection of high risk/high consequence underwater and underground rail assets. Many of the nation's largest transit systems have significant track miles and large concentrations of riders in rail systems that run underground and underwater. It is the highest priority of the FY07 TSGP to support measures that will protect underground rail system assets, and particularly underwater assets, from terrorist attack by improvised explosive devices (IEDs) or other threats that can damage or significantly breach such assets. Active coordination and regular testing of emergency evacuation plan can greatly reduce loss of life in serious incidents.
- 2. Protection of other high risk/high consequence assets and systems that have been identified through system-wide risk assessments. It is imperative that transit agencies focus countermeasure resources on their highest risk, highest consequence areas or systems. The TSGP will particularly support development and enhancement of capabilities to prevent, detect and respond to terrorist attacks employing chemical, biological, radiological, nuclear and explosive (CBRNE) weapons, particularly IEDs. For example, a system-wide assessment may highlight the need to segregate critical security infrastructure from public access. One solution could be an integrated intrusion detection

system, controlling access to these critical facilities or equipment. Transit systems should consider security technologies to help reduce the burden on security manpower. Using smart CCTV systems in remote locations could help free up security patrols to focus on more high risk areas.

- 3. Use of visible, unpredictable deterrence. Visible and unpredictable security activities instill confidence and enhanced security awareness in the riding public, and deter attacks by disrupting the ability of terrorists to prepare for and execute attacks. Examples include the acquisition, training, and certification of explosives detection canine teams; training of law enforcement, security officials and front-line employees in behavioral pattern recognition; and procurement of mobile detection or screening equipment to identify the presence of explosives or their residue and other suspicious items on persons or in packages.
- 4. Targeted counter-terrorism training for key front-line staff. Effective employee training programs address individual employee responsibilities and provide basic security awareness to front line employees, including equipment familiarization, assessing and reporting incident severity, appropriate responses to protect self and passengers, use of protective devices, crew communication and coordination, and incident evacuation procedures. For example, well trained and rehearsed operators can help ensure that if an underground station has suffered a chemical agent attack, trains and the riding public are quickly removed from the scene, thus reducing their exposure and risk.
- 5. Emergency preparedness drills and exercises. In order to assess and enhance a system's capability to respond under the variety of serious incidents, transit agencies are encouraged to maintain an emergency drill and exercise program to test key operational protocols including coordination with first responders. The TSGP can support exercises related to terrorist attack scenarios (such as IED or CBRNE attacks), natural disasters and other emergencies. Such programs can take various forms, from table top exercises to more comprehensive multi-agency full-scale exercises. TSGP funds also support rigorous after action assessments to identify further system improvements.
- **6. Public awareness and preparedness campaigns**. A public awareness and preparedness program can employ announcements, postings in stations and transit vehicles or other media to ensure awareness of heightened alert or threat conditions. Effective awareness programs enlist the public in becoming an informal part of an agency security plan. They should explain specific actions the public can take to contribute to strengthening system security⁴.
- 7. Efforts in support of the national preparedness architecture. Transit agencies are encouraged to take steps to embrace the national preparedness architecture priorities, several of which have already been highlighted as TSGP priorities. The following six national priorities are particularly relevant: expanding

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⁴ For more information about citizen preparedness, see the Citizen Corps website at http://www.citizencorps.gov/.

regional collaboration; implementing the National Incident Management System, the National Response Plan and the National Infrastructure Protection Plan; strengthening information sharing and collaboration capabilities; enhancing interoperable communications capabilities; strengthening CBRNE detection and response capabilities; and improving citizen preparedness capabilities.

C. Allowable Expenses.

Specific investments made in support of the funding priorities discussed above generally fall into one of five categories. FY07 TSGP allowable costs are therefore divided into the following five categories:

- 1. Planning
- 2. Equipment acquisitions
- 3. Training
- 4. Exercises
- 5. Management and administration

Appendix 2 provides additional detail about each of these five allowable expense categories, as well as a section that identifies several specifically unallowable costs.

PART I. AVAILABLE FUNDING AND ELIGIBLE APPLICANTS

This section summarizes the total amount of funding available under the FY07 TSGP, the basic distribution method used to administer the grants, and identifies all transit systems eligible for FY07 funding.

A. Available Funding.

In order to provide local transit agencies greater flexibility in allocating TSGP funds, DHS has combined last year's separate transit rail grants and transit bus grants into a single pool of TSGP funds. These funds can be used by successful applicants for both types of transit systems. This is intended to reduce grant application complexity, but more importantly to allow local transit officials to propose how best to allocate their available TSGP resources to reduce overall risk.

In FY07, the total amount of funds distributed under the TSGP will be \$171.8 million. This is up considerably from the \$135.9 million distributed in FY06. The available funding is summarized in Table 1 below.

Table 1: TSGP FY07 Available Funding (\$ millions)

Transportation Mode	FY07 Funding
Tier I: Rail & Intracity Bus	\$141,440,463
Tier II: Rail & Intracity Bus	\$14,200,000
Amtrak	\$8,309,537
Ferry	\$7,830,000
TOTAL =	\$171,780,000

Applicants are encouraged <u>not</u> to request more than two times the average percentage of IPP funds received annually from FY03 through FY06. While this requested "cap" is not a mandatory application limitation, by exercising this restraint applicants will speed the grant review cycle, make their core investment priorities and capabilities more clear, and increase the likelihood of receiving full project funding for realistic applications.

B. Selection of Eligible Applicants.

Agencies eligible for the FY07 TSGP were identified using comprehensive, empirically-grounded risk analysis modeling. The risk methodology for the IPP programs is consistent across the modes and is linked to the risk methodology used to determine eligibility for the core DHS State and local grant programs. TSGP basic eligibility is

derived from the Urban Area Security Initiative (UASI). As a result of changes to the participating UASI jurisdictions in FY07, and an updated analysis of annual ridership, transit agencies from five new cities are included in the FY07 TSGP program.

Within the TSGP, eligibility for Tier I (highest risk) and Tier II grant awards is predicated on a systematic risk analysis that aggregates all of the eligible transit agencies within a given metropolitan area, and then rates these clusters of eligible systems for comparative risk. The FY07 risk assessment formula was further strengthened and refined from last year's risk assessment formula.

The TSGP risk formula is based on a 100 point scale comprised of *threat* (20 points) and *vulnerability/consequences* (80 points) variables. The DHS formula incorporates multiple variables. Each variable set is assigned a weight as part of the overall formula, and all eligible jurisdictions are empirically ranked in each instance on a numerical scale from lowest to highest.

The DHS risk assessment methodology considers critical infrastructure system assets, and characteristics that might contribute to their risk, such as: intelligence community assessments of threat; potentially affected passenger populations and the economic impact of attack. The relative weighting of variables reflects DHS's overall risk assessment and FY07 program priorities (for example, presence of underwater and underground systems). Specific variables include unlinked passenger trips for rail and bus systems, number of underground track miles, number of underwater tunnels and location-specific intelligence community risk analysis.

C. Eligible Applicants and Role of State Administrative Agencies.

The Governor of each State and Territory with an FY07 Urban Area Security Initiative (UASI) jurisdiction is required to designate a State Administrative Agency (SAA) to apply for and administer the funds awarded under the TSGP. The SAA is the only entity eligible formally to apply for TSGP funds⁵. DHS requires that the SAA be responsible for obligating TSGP funds to the appropriate individual transit agencies within 60 days after receipt of funds⁶.

Table 2 summarizes the specific rail and intracity bus transit systems that are eligible for funding through the FY07 TSGP by tier. Tier I regions are eligible to apply for the identified risk-based funding allocation for rail and intracity bus. Tier II regions may compete for available rail and intracity bus funding -- \$14.2 million. *Presence on this list does not guarantee grant funding.*

⁵ This does <u>not</u> apply to Amtrak. Amtrak may apply for and receive a direct award pursuant to supplemental guidance.

⁶ For purposes of the FY07 TSGP, receipt of funds means the date on which funds are available for expenditure (e.g., all special conditions prohibiting obligation, expenditure and draw down) have been removed.

Table 2. Eligible Rail and Intracity Bus Transit Systems

Tier	State	Urban Area	Eligible System	Eligible Mode	FY 2007*
			Alameda-Contra Costa Transit District (AC Transit)	Bus	
	ļ		Altamont Commuter Express (ACE)	Commuter Rail	\$13,820,695
			Bay Area Rapid Transit District (BART)	Heavy Rail	
		Bay Area	Central Contra Costa Transit Authority	Bus	
			Golden Gate Bridge, Highway and Transportation District	Bus	
			Metropolitan Transportation Commission (Transbay Bus Terminal)	Bus	
			Peninsula Corridor Joint Powers Board (Caltrain)	Commuter Rail	
			San Francisco Municipal Railway (MUNI)	Commuter Rail, Light Rail, Bus	
	CA		San Mateo County Transit Authority (SamTrans)	Bus	
ļ	<i>5</i> , (Santa Clara Valley Transportation Authority (VTA)	Light Rail, Bus	
			City of Los Angeles Department of Transportation	Bus	\$7,059,035
			Foothill Transit	Bus	
		Greater Los	Long Beach Transit	Bus	
		Angeles Area (Los Angeles/Long	Los Angeles County Metropolitan Transportation Authority	Heavy Rail, Light Rail, Bus	
		Beach and Anaheim/Santa	Orange County Transportation Authority (OCTA)	Bus	
		Ana UASI Areas)	Santa Monica's Big Blue Bus	Bus	_
		,	Southern California Regional Rail Authority (Metrolink)	Commuter Rail	
			City of Alexandria (Alexandria Transit Company)	Bus	\$18,255,505
			Fairfax County Department of Transportation	Bus	
	DC/MD/VA**	Greater National Capital Region (National Capital Region and Baltimore UASI Areas)	Maryland Transit Administration (MTA)	Commuter Rail, Heavy Rail, Light Rail, Bus	
			Montgomery County Department of Transportation	Bus	
•			Potomac and Rappahannock Transportation Commission		
			Prince George's County Department of Public Works and Transportation	Bus	
			Virginia Railway Express (VRE)	Commuter Rail	
			Washington Metropolitan Area Transit Authority (WMATA)	Heavy Rail, Bus	
	0.4	A41c-4- A	Georgia Regional Transportation Authority	Bus	CO 440 000
	GA	Atlanta Area	Metropolitan Atlanta Rapid Transit Authority (MARTA)	Heavy Rail, Bus	\$3,440,060
	IL/IN***	* Chicago Area	Chicago Transit Authority (CTA)	Heavy Rail, Bus	\$12,837,834
			Northeast Illinois Commuter Railroad Corporation (METRA)	Commuter Rail	
			Northern Indiana Commuter Transportation District	Commuter Rail	
			PACE Suburban Bus	Bus	
	MA	Boston Area	Massachusetts Bay Transportation Authority (MBTA)	Commuter Rail, Heavy Rail, Light Rail, Bus	\$15,324,394
	NY/NJ/CT***		Connecticut Department of Transportation	Commuter Rail	\$61,000,000
			Metropolitan Transportation Authority (MTA)	Heavy Rail, Commuter Rail, Bus	
			New Jersey Transit Corp. (NJT)	Light Rail, Commuter Rail, Bus	
		Jersey City/Newark	Port Authority of New York and New Jersey (PANYNJ)	Heavy Rail, Bus Terminals	
		UASI Areas)	Westchester County Department of Transportation	Bus	
	PA/NJ****	Philadelphia Area	Delaware River Port Authority (DRPA)	Heavy Rail	\$9,702,940
			New Jersey Transit Corp. (NJT)	Commuter Rail, Light Rail, Bus	
			Pennsylvania Department of Transportation	Commuter Rail	
			Southeastern Pennsylvania Transportation Authority (SEPTA)	Commuter Rail, Heavy Rail, Light Rail, Bus	
			N==- · · · · /	i e e e e e e e e e e e e e e e e e e e	i

Tier	State	Urban Area	Eligible System	Eligible Mode	FY 2007*		
			City of Phoenix Public Transit Department	Bus	-		
	AZ	Phoenix Area	Valley Metro Regional Public Transportation Authority (Valley Metro)	Bus			
		Tucson Area	City of Tucson Transit	Bus			
		Sacramento Area	Sacramento Regional Transit District	Light Rail			
	CA	San Diego Area	North San Diego County Transit District (NCTD)	Commuter Rail, Bus			
		Can Diego / trea	San Diego Metropolitan Transit System (MTS)	Light Rail, Bus			
	CO	Denver Area	Regional Transportation District	Light Rail, Bus			
		Jacksonville Area	Jacksonville Transportation Authority	Other Rail (AG)			
	FL	Lauderdale (Miami and Fort FL Lauderdale UASI	Broward County Division of Mass Transit	Bus			
			Miami-Dade Transit	Heavy Rail, Other Rail (AG), Bus			
			South Florida Regional Transportation Authority (Tri-Rail)	Commuter Rail			
		Orlando Area	Central Florida Regional Transportation Authority	Bus			
		Tampa Area	Hillsborough Area Regional Transit Authority (HART)	Bus			
			Pinellas Sun Coast Transit Authority	Bus			
	HI	Honolulu Area	City and County of Honolulu Department of Transportation Services	Bus			
			Jefferson Parish Department of Transportation	Bus			
	LA	New Orleans Area	New Orleans Regional Transit Authority (NORTA)	Light Rail, Bus			
			City of Detroit Department of Transportation	Bus	+		
			City of Detroit Department of Transportation	Other Rail (AG)	-		
	MI	Detroit Area	Detroit Transportation Corporation	, ,	-		
			Suburban Mobility Authority for Regional Transportation	Bus			
	MN	Twin Cities Area	Metro Transit	Light Rail, Bus]		
п	MO	St. Louis Area	Bi-State Development Agency (Metro)	Light Rail, Bus	Available Tier II Funding in FY		
	IVIO	St. Louis Alea	Madison County Transit District	Bus	2007: \$14,200,000		
	NV	Las Vegas Area	Regional Transportation Commission of Southern Nevada	Bus			
	NY	Buffalo Area	Niagara Frontier Transp. Authority	Light Rail			
	NC	Charlotte Area	Charlotte Area Transit System (CATS)	Bus			
	OH OR	Cincinnati Area	Southwest Ohio Regional Transit Authority	Bus			
		ОН		Transit Authority of Northern Kentucky	Bus	_	
		Cleveland Area	The Greater Cleveland Regional Transit Authority	Heavy Rail, Light Rail, Bus			
		Portland Area	Clark County Public Transportation Benefit Area (C- TRAN)	Bus			
			Tri-County Metropolitan Transportation District (Tri-Met)	Light Rail			
	PA	Pittsburgh Area	Port Authority of Allegheny County	Light Rail, Bus	1		
	RI	Providence Area	Rhode Island Public Transit Authority	Bus			
	TN	Memphis Area	Memphis Area Transit Authority	Light Rail			
		Dallas/Fort Worth/ Arlington Area	Dallas Area Rapid Transit (DART)	Light Rail, Bus			
			Fort Worth Transportation Authority (The T)	Bus			
	TX	TX	·g	Trinity Railway Express (TRE)	Commuter Rail		
		Houston Area	Metropolitan Transit Authority of Harris County	Light Rail, Bus			
		San Antonio Area	VIA Metropolitan Transit	Bus			
	VA	Norfolk Area	Hampton Roads Transit	Bus			
			Central Puget Sound Regional Transit Authority (Sound Transit)	Commuter Rail, Light Rail			
			King County Department of Transportation	Bus			
	WA	Seattle Area	Pierce County Public Transportation Benefit Area	Bus			
			Corporation (Pierce Transit)	Dus			
			Snohomish County Transportation Benefit Area Corporation (Community Transit)	Bus			
	WI	Milwaukee Area	Milwaukee County Transit System	Bus			
		•	Ferry Systems		\$7,830,000		
			Amtrak		\$8,309,537		
				Total	\$171,780,000		
		·	nese funds within their region.				
		Il administer these funds. I administer these funds.					
		will administer these funds.					
		will administer these funds					
	Note: "Other Rail" Includes: 1) Automated Guideway (AG); and, 2) Cable Car (CC) New Urban Areas and Transit Systems Eligible in FY 2007 for TSGP						
		Ne	W Orban Areas and Transit Systems Eligible in FY 2007 fo	I I I G			

PART II. APPLICATION EVALUATION PROCESS

This section summarizes the roles and responsibilities within DHS for managing the TSGP, the overall timetable for the FY07 program, and core process and priorities that will be used to assess applications under the FY07 TSGP. The next section provides detailed information about specific application requirements and the process for submission of applications.

A. TSGP Program Management: Roles and Responsibilities at DHS.

Within DHS, the Transportation Security Administration (TSA) by law has the lead for managing the Department's security oversight and security programs for the transit industry. TSA provides transit system subject matter expertise within DHS and determines the primary security architecture for the TSGP program. Its subject matter experts have the lead in crafting all selection criteria associated with the application review process. TSA coordinates daily with the DHS Chief Intelligence Officer to review intelligence reporting and craft intelligence risk assessments related to the transportation sector. Led by a former large city transit executive, TSA's transit security staff has been augmented to increase its capabilities to participate both in the grant award phase and in the grant management phase.

The Department's Grants and Training (G&T) organization has the lead for designing and operating the administrative mechanisms needed to manage the Department's core grant programs, including this IPP grant program. In short, G&T is responsible for ensuring compliance with all relevant Federal grant management requirements and delivering the appropriate grant management tools, financial controls, audits and program management discipline needed to support the TSGP. While both TSA and G&T of necessity interface directly with our transit stakeholders, TSA will prioritize specific investments and set security priorities associated with the TSGP.

Effective management of the TSGP entails a partnership within DHS, the boundaries of which have been defined by DHS Secretary Chertoff. In order to make this partnership seamless to our external partners, upon award of a FY07 TSGP grant, two individuals will be identified for each transit agency who will serve as primary account managers -- one individual from TSA and one from G&T. These two individuals will be assigned to be turnkey facilitators for our grant recipients. They will meet directly with grantees as needed, and will coordinate with each other routinely to facilitate support for the individual transit agencies in a given region. These individuals will be the one-stop TSGP account managers for our transit agency customers.

B. Overview -- Application Deadline and Review Process.

Completed Applications must be submitted to DHS via *grants.gov* (see below for details about this Federal grants application tool) *no later than 11:59 PM EST, March 6, 2007.*

DHS will evaluate and act on applications within 60 days following close of the application period. The FY07 TSGP will use risk-based prioritization consistent with DHS policy outlined in this *TSGP Program Guidance and Application Kit.* The following process will be used to make awards under the program:

- G&T, in conjunction with TSA, will verify compliance with each of the administrative and eligibility criteria identified in the application kit.
- Eligible applications will be reviewed and scored by a Federal interagency working group, including representatives from TSA, G&T and the Federal Transit Administration (FTA).
- TSA and G&T will jointly review the interagency recommendations and make recommendations for funding to the Secretary of Homeland Security.

Applicants must comply with all administrative requirements -- including Investment Justifications, budgets and application process requirements -- described herein. Having met all administrative requirements, applications will be evaluated and ranked based on:

- **1. Funding priorities.** Projects will be evaluated and prioritized based on the extent to which they address the specific funding priorities contained in the *FY07 TSGP Program Guidance and Application Kit.*
- **2. Cost effectiveness.** Projects will be evaluated and prioritized on the expected impact on security relative to the investment.
- **3. Ability to reduce risk of catastrophic events.** Projects will be evaluated and prioritized on their ability to reduce risk.
- 4. Sustainability without additional Federal funds and leveraging of other funding. Projects will be evaluated and prioritized regarding the extent to which they exhibit a likelihood of success, or continued success, without requiring additional Federal assistance. Projects will also receive additional preference based on the commitment of an applicant to provide a cash match or operational equivalent, regardless of amount and source. Projects will, however, be considered regardless of whether there is a match or equivalent.
- **5. Timelines.** Projects will be evaluated and prioritized on the ability of the applicant to complete the proposed project within submitted timeframes.

6. Section 5307 Grants from the U.S. Department of Transportation. Recipients of Section 5307 grant funds from the U.S. Department of Transportation are required to allocate at least 1 percent of their annual award for security projects or certify that they do not need to allocate any of these funds for security projects. Applicants that receive Section 5307 grants and allocate at least 1 percent of their Section 5307 funds will receive additional preference for funding under the FY07 TSGP.

C. Grant Application Support from DHS.

During the application period, and in conjunction with industry associations, DHS will identify multiple opportunities for a cooperative dialogue between the Department and potential applicants. This commitment is intended to ensure a common understanding of the funding priorities and administrative requirements associated with the FY07 TSGP, and to help in submission of projects that will have the highest impact on reducing risks for the transit systems and their customers.

PART III. **PROGRAM REQUIREMENTS**

This section provides detailed information about specific application requirements and the process for submission of applications.

A. General Program Requirements.

The applicable SAA's will be responsible for administration of the FY07 TSGP⁷. In administering the program, the SAA must work with the eligible transit system(s) to comply with the following general requirements:

- 1. Grant funds. The SAA must obligate at least 97 percent of the funds awarded to designated transit systems within 60 days of the receipt of funds⁸.
- 2. Management and Administration limits. A maximum of 3 percent of funds awarded may be retained by the SAA, and any funds retained are to be used solely for management and administrative purposes associated with the TSGP award. In addition, transit agencies receiving pass-through funds may use up to 2.5 percent of their sub-award for management and administration purposes⁹.
- 3. Minimum project amounts. The minimum amount that may be requested for projects focused on training and/or exercises is \$50,000. The minimum amount that may be requested for other projects is \$250,000.
- 4. Match requirement. There is no match requirement for the FY07 TSGP. However, the Department is considering up to a 20 percent match requirement for the FY08 TSGP, and transit agencies are encouraged to factor this into their planning for the next Federal fiscal year.

B. Application Requirements.

The following steps must be completed using the on-line grants.gov system to ensure a successful application submission:

1. Application via grants.gov. DHS participates in the Administration's e-government initiative. As part of that initiative, all TSGP applicants must file their applications using the Administration's common electronic "storefront" -- grants.gov. Eligible

⁷ As noted, Amtrak may apply for and receive a direct award.

⁸ For purposes of the FY07 TSGP, receipt of funds means the date on which funds are available for expenditure (e.g., all special conditions prohibiting obligation, expenditure and draw down have been removed).

Amtrak may retain a maximum of 3 percent of the funds awarded for management and administrative purposes associated with their TSGP award.

SAAs must apply for funding through this portal, accessible on the Internet at http://www.grants.gov.

- **2. Application deadline**. Completed Applications must be submitted to *grants.gov* no later than **11:59 PM EST, March 6, 2007**.
- 3. Valid Central Contractor Registry (CCR) Registration. The application process also involves an updated and current registration by the applicant and the applicant's Business Point of Contact through the CCR. Eligible applicants must confirm CCR registration at http://www.ccr.gov, as well as apply for FY07 IPP funding through grants.gov at http://www.grants.gov.

While registration with *grants.gov* and the CCR is a one-time process, new applicants are strongly encouraged to complete their registrations at least ten (10) days prior to the March 6, 2007 application deadline.

- **4. On-line application.** The on-line application must be completed and submitted using *grants.gov* after CCR registration is confirmed. The on-line application includes the following required forms and submissions:
 - Standard Form 424, Application for Federal Assistance
 - Standard Form 424B Assurances
 - Standard Form LLL, Disclosure of Lobbying Activities
 - Standard Form 424A, Budget Information
 - Certification Regarding Debarment, Suspension, and Other Responsibility Matters
 - Any additional Required Attachments

The program title listed in the Catalog of Federal Domestic Assistance (CFDA) is "Rail and Transit Security Grant Program." The CFDA number is 97.075. When completing the on-line application, applicants should identify their submissions as new, non-construction applications.

- **5. Project period.** The project period will be for a period not to exceed 36 months.
- **6. DUNS number**. The applicant must provide a Dun and Bradstreet Data Universal Numbering System (DUNS) number with their application. This number is a required field within *grants.gov* and for CCR Registration. Organizations should verify that they have a DUNS number, or take the steps necessary to obtain one, as soon as possible. Applicants can receive a DUNS number at no cost by calling the dedicated toll-free DUNS Number request line at 1-800-333-0505.
- **7. Investment Justifications.** As part of the application process, applicants must develop a formal Investment Justification that addresses each initiative being proposed for funding. These Investment Justifications must demonstrate how proposed projects address gaps and deficiencies in current programs and

capabilities. Additional details and templates for the Investment Justification may be found in Appendix 4.

Applicants may propose up to ten investments within their Investment Justification for individual systems and up to five investments for regional projects (regional projects are those involving two or more eligible systems within the region). Tier 2 Investment Justifications must be submitted with the application by March 6, 2007. Tier 1 Investment Justifications for rail and intracity bus projects must be submitted to DHS by the appropriate SAA no later than 90 days from the date the grant is awarded by DHS.

- 8. Detailed budget. The applicant must also provide a detailed budget for the funds requested. The budget must be complete, reasonable and cost-effective in relation to the proposed project. The budget should provide the basis of computation of all project-related costs and any appropriate narrative. The budget should also demonstrate any match. Additional details and templates for the Detailed Budget may be found in Appendix 5.
- 9. Standard financial requirements.
 - **9.1 -- Non-supplanting certification.** This certification affirms that grant funds will be used to supplement existing funds, and will not replace (supplant) funds that have been appropriated for the same purpose. Potential supplanting will be addressed in the application review, as well as in the pre-award review, post-award monitoring and any potential audits. Applicants or grantees may be required to supply documentation certifying that a reduction in non-Federal resources occurred for reasons other than the receipt or expected receipt of Federal funds.
 - **9.2 -- Assurances.** Assurances forms (SF-424B and SF-424D) can be accessed at http://apply.grants.gov/agency/FormLinks?family=7. It is the responsibility of the recipient of the Federal funds to understand fully and comply with these requirements. Failure to comply may result in the withholding of funds, termination of the award or other sanctions. The applicant will be agreeing to these assurances upon the submission of the application.
 - 9.3 -- Certifications regarding lobbying, debarment, suspension, other responsibility matters and the drug-free workplace requirement. This certification, which is a required component of the on-line application, commits the applicant to compliance with the certification requirements under 28 CFR part 67, Government-wide Debarment and Suspension (Non-procurement); 28 CFR part 69, New Restrictions on Lobbying; and 28 CFR part 83 Government-wide Requirements for Drug-Free Workplace (Grants). All of these can be referenced at: http://www.access.gpo.gov/nara/cfr/waisidx 04/28cfrv2 04.html.

9.4 -- Accounting System and Financial Capability Questionnaire. All nongovernmental (non-profit and commercial) organizations that apply for IPP funding that have not previously (or within the last three years) received funding from G&T must complete the Accounting System and Financial Capability Questionnaire. The form can be found at http://www.ojp.usdoj.gov/oc.

10. Technology requirements.

- **10.1 -- National Information Exchange Model.** To support homeland security, public safety, and justice information sharing, G&T requires all grantees to use the latest National Information Exchange Model (NIEM) specifications and guidelines regarding the use of Extensible Markup Language (XML) for all IPP awards. Further information about the required use of NIEM specifications and guidelines is available at http://www.niem.gov.
- **10.2 -- Geospatial guidance.** Geospatial technologies capture, store, analyze, transmit, and/or display location-based information (i.e., information that can be linked to a latitude and longitude). State, local, and industry partners are increasingly incorporating geospatial technologies and data in an effort to prevent, protect against, respond to, and recover from terrorist activity and incidents of national significance. DHS encourages grantees to align geospatial activities with the guidance available on the G&T website at http://www.ojp.usdoj.gov/odp/grants_hsgp.htm.

11. Administrative requirements.

11.1 -- Freedom of Information Act (FOIA). DHS recognizes that much of the information submitted in the course of applying for funding under this program or provided in the course of its grant management activities may be considered law enforcement sensitive or otherwise important to national security interests. This may include threat, risk, and needs assessment information, and discussions of demographics, transportation, public works, and industrial and public health infrastructures. While this information under Federal control is subject to requests made pursuant to the Freedom of Information Act (FOIA), 5. U.S.C. §552, all determinations concerning the release of information of this nature are made on a case-by-case basis by the DHS FOIA Office, and may likely fall within one or more of the available exemptions under the Act. The applicant is encouraged to consult its own State and local laws and regulations regarding the release of information, which should be considered when reporting sensitive matters in the grant application, needs assessment and strategic planning process. The applicant may also consult G&T regarding concerns or questions about the release of information under state and local laws. The grantee should be familiar with the regulations governing Protected Critical Infrastructure Information (6 CFR Part 29) and Sensitive Security Information (49 CFR Part 1520), as these designations may provide additional protection to certain classes of homeland security information.

11.2 -- Protected Critical Infrastructure Information (PCII). The PCII Program, established pursuant to the Critical Infrastructure Information Act of 2002 (CII Act), created a new framework, which enables State and local jurisdictions and members of the private sector voluntarily to submit sensitive information regarding critical infrastructure to DHS. The Act also provides statutory protection for voluntarily shared CII from public disclosure and civil litigation. If validated as PCII, these documents can only be shared with authorized users who agree to safeguard the information.

PCII accreditation is formal recognition that the covered government entity has the capacity and capability to receive and store PCII. DHS encourages all SAAs to pursue PCII accreditation to cover their state government and attending local government agencies. Accreditation activities include signing an MOA with DHS, appointing a PCII Officer, and implementing a self-inspection program. For additional information about PCII or the accreditation process, please contact the DHS PCII Program Office at pcii-info@dhs.gov.

- **11.3 -- Compliance with Federal civil rights laws and regulations.** The grantee is required to comply with Federal civil rights laws and regulations. Specifically, the grantee is required to provide assurances as a condition for receipt of Federal funds that its programs and activities comply with the following:

 - Section 504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. 794 –
 no qualified individual with a disability in the United States, shall, by reason of
 his or her disability, be excluded from the participation in, be denied the
 benefits of, or otherwise be subjected to discrimination in any program or
 activity receiving Federal financial assistance. More information can be found
 at: http://www.section508.gov/index.cfm?FuseAction=Content&ID=15.
 - Title IX of the Education Amendments of 1972, as amended, 20 U.S.C. 1681 et. seq. –discrimination on the basis of sex is eliminated in any education program or activity receiving Federal financial assistance. More information can be found at: http://www.usdoj.gov/crt/cor/coord/titleix.htm.
 - The Age Discrimination Act of 1975, as amended, 20 U.S.C. 6101 et. seq. –
 no person in the United States shall be, on the basis of age, excluded from
 participation in, denied the benefits of or subjected to discrimination under
 any program or activity receiving Federal financial assistance.

Grantees must comply with all regulations, guidelines, and standards adopted under the above statutes. The grantee is also required to submit information, as required, to the DHS Office for Civil Rights and Civil Liberties concerning its compliance with these laws and their implementing regulations.

11.4 -- Services to limited English proficient (LEP) persons. Recipients of DHS financial assistance are required to comply with several Federal civil rights laws, including Title VI of the Civil Rights Act of 1964, as amended. These laws prohibit discrimination on the basis of race, color, religion, national origin, and sex in the delivery of services. National origin discrimination includes discrimination on the basis of limited English proficiency. To ensure compliance with Title VI, recipients are required to take reasonable steps to ensure that LEP persons have meaningful access to their programs. Meaningful access may entail providing language assistance services, including oral and written translation, where necessary. The grantee is encouraged to consider the need for language services for LEP persons served or encountered both in developing their proposals and budgets and in conducting their programs and activities. Reasonable costs associated with providing meaningful access for LEP individuals are considered allowable program costs. For additional information, see http://www.lep.gov.

11.5 -- Integrating individuals with disabilities into emergency planning. Executive Order #13347, entitled "Individuals with Disabilities in Emergency Preparedness" and signed in July 2004, requires the Federal government to support safety and security for individuals with disabilities in situations involving disasters, including earthquakes, tornadoes, fires, floods, hurricanes, and acts of terrorism. Consequently, Federal agencies are required to: (1) encourage consideration of the needs of persons with disabilities in emergency preparedness planning; and (2) facilitate cooperation among Federal, state, local, and tribal governments, private organizations, non-governmental organizations, and the general public in the implementation of emergency preparedness plans as they relate to individuals with disabilities.

Further information can be found at the Disability and Emergency Preparedness Resource Center at http://www.dhs.gov/disabilitypreparedness.

- **11.6 -- Compliance with the National Energy Conservation Policy and Energy Policy Acts.** In accordance with the FY07 DHS Appropriations Act, all FY07 grant funds must comply with the following two requirements:
 - None of the funds made available through the IPP shall be used in contravention of the Federal buildings performance and reporting requirements of Executive Order No. 13123, part 3 of title V of the National Energy Conservation Policy Act (42 USC 8251 et seq), or subtitle A of title I of the Energy Policy Act of 2005 (including the amendments made thereby).

 None of the funds made available through the IPP shall be used in contravention of section 303 of the Energy Policy Act of 1992 (42 USC13212).

11.7 -- National Environmental Policy Act (NEPA). NEPA requires DHS to analyze the possible environmental impacts of each construction project funded by a DHS grant. The purpose of a NEPA review is to weigh the impact of major Federal actions or actions undertaken using Federal funds on adjacent communities, water supplies, historical buildings, endangered species, or culturally sensitive areas prior to construction. Grantees may be required to provide additional detailed information on the activities to be conducted, locations, sites, possible construction activities, possible alternatives, and any environmental concerns that may exist. Results of the NEPA Compliance Review could result in a project not being approved for DHS funding, the need to perform an Environmental Assessment or draft an Environmental Impact Statement.

C. Transit Application Checklist.

All TSGP applicants must complete the following:

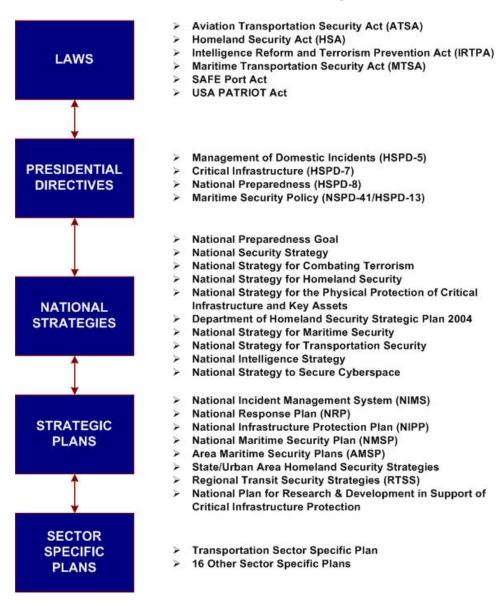
- 1. SF-424 Grant application with certifications (through grants.gov)
 - Non-supplanting certification
 - Assurances
 - Certifications regarding lobbying, debarment, suspension, other responsibility matters and the drug-free workplace requirement
- 2. DUNS number (through grants.gov form)
- 3. Investment Justification (through *grants.gov* file attachment)
 - See Appendix 4.
- 4. Detailed Budget (through grants.gov file attachment)
 - See Appendix 5

Appendix 1 Alignment of IPP with the National Preparedness Architecture

Figure 1, below, graphically summarizes key elements of the national preparedness architecture. The Infrastructure Protection Program seeks maximum alignment with this architecture.

Figure 1.

Laws, Strategy Documents, Directives and Plans That Impact the Infrastructure Protection Program



Appendix 2 TSGP Allowable Expenses

A. Overview.

Specific investments made in support of the funding priorities discussed above generally fall into one of five categories. FY07 TSGP allowable costs are therefore divided into the following five categories:

- 1. Planning
- 2. Equipment acquisitions
- 3. Training
- 4. Exercises
- 5. Management and administration

The following provides guidance on allowable costs within each of these areas:

- **1. Planning Costs.** FY07 TSGP funds may be used for the following types of planning activities:
 - Public education and outreach (such as reproduction of Transit Watch materials).
 Where possible, such activities should be coordinated with local Citizen Corps Council(s).
 - Public alerts and warning systems and security education efforts.
 - Development and implementation of homeland security support programs and adoption of ongoing DHS national initiatives (including, for example, building or enhancing preventive radiological and nuclear detection programs).
 - Development and enhancement of security plans and protocols.
 - Development or further strengthening of security assessments, including multiagency and multi-jurisdictional partnerships and conferences to facilitate planning activities.
 - Hiring of full or part-time staff and contractors or consultants to assist with planning activities (not for the purpose of hiring public safety personnel).
 - Materials required to conduct planning activities.
 - Travel and per diem related to professional planning activities.
 - Other project planning activities with prior approval from DHS.

- **2. Equipment Acquisition Costs.** FY07 TSGP funds may be used for the following categories of equipment. A comprehensive listing of allowable equipment categories and types is found on the web-based Authorized Equipment List (AEL) on the Responder Knowledge Base (RKB) at http://www.rkb.mipt.org/ael.cfm. These costs include:
 - Personal protection equipment
 - Explosive device mitigation and remediation equipment
 - CBRNE operational search and rescue equipment, logistical support equipment, reference materials or incident response vehicles, including response watercraft
 - Information technology
 - Cyber security enhancement equipment
 - Interoperable communications equipment
 - Detection equipment
 - Decontamination equipment
 - Medical supplies and limited pharmaceuticals
 - Power equipment
 - Terrorism incident prevention equipment
 - Physical security enhancement equipment

Unless otherwise noted, equipment must be certified that it meets required regulatory and/or DHS-adopted standards to be eligible for purchase using these funds. Equipment must comply with the OSHA requirement for certification of electrical equipment by a nationally recognized testing laboratory, and demonstrate compliance with relevant DHS-adopted standards through a supplier's declaration of conformity with appropriate supporting data and documentation per ISO/IEC 17050, parts 1 and 2. In addition, agencies must have all necessary certifications and licenses for the requested equipment, as appropriate prior to the request.

A list of applicable standards is found at the following website: http://rkb.mipt.org. DHS adopted standards are found at http://www.dhs.gov/xfrstresp/standards/editorial_0420.shtm.

- **3. Training Costs.** FY07 TSGP funds may be used for the following training activities:
 - Training workshops and conferences. Grant funds may be used to plan and conduct training workshops or conferences to include costs related to planning, meeting space and other meeting costs, facilitation costs, materials and supplies, travel and training plan development.

- Certain full or part-time staff and contractors or consultants. Full or part-time staff may be hired to support training-related activities. The services of contractors or consultants may also be procured by the State in the design, development, conduct and evaluation of CBRNE training. The applicant's formal written procurement policy or the Federal Acquisition Regulations must be followed.
- Overtime and backfill costs. Payment of overtime expenses will be for work performed by award (SAA) or sub-award employees in excess of the established work week (usually 40 hours). Further, overtime payments and backfill costs associated with sending personnel to training are allowable, provided that it is DHS approved training. These costs are allowed only to the extent the payment for such services is in accordance with the policies of the State or unit(s) of local government and has the approval of the state or the awarding agency, whichever is applicable. In no case is dual compensation allowable. That is, an employee of a unit of government may not receive compensation from their unit or agency of government AND from an award for a single period of time (e.g., 1:00 pm to 5:00 pm), even though such work may benefit both activities. Fringe benefits on overtime hours are limited to Federal Insurance Contributions Act, Workers' Compensation and Unemployment Compensation.
- Travel. Travel costs (e.g., airfare, mileage, per diem, hotel) are allowable as expenses by employees who are on travel status for official business related to the planning and conduct of the training project(s) or for attending DHS-approved courses or DHS-sponsored technical assistance programs. These costs must be in accordance with state law as highlighted in the Office of Grant Operations (OGO) Financial Management Guide. For further information on Federal law pertaining to travel costs please refer to the OGO Financial Management Guide, available at: http://www.dhs.gov/xlibrary/assets/Grants Financial Management Guide, pdf.
- **Supplies.** Supplies are items that are expended or consumed during the course of the planning and conduct of the training project(s) (e.g., copying paper, gloves, tape, and non-sterile masks).
- Other items. These costs may include the rental of space/locations for planning and conducting training, badges, and similar materials.
- **4. Exercise Costs.** FY07 TSGP funds may be used for the following exercise activities:
 - Exercise planning workshop. Grant funds may be used to plan and conduct an exercise planning workshop, to include costs related to planning, meeting space and other meeting costs, facilitation costs, materials and supplies, travel and exercise plan development.
 - Certain full or part-time staff and contractors or consultants. Full or part-time staff may be hired to support exercise-related activities. Payment of salaries and fringe benefits must be in accordance with the policies of the State or unit(s) of local government and have the approval of the state or the awarding agency, whichever is applicable. The services of contractors or consultants may also be procured to support the design, development, conduct and evaluation of CBRNE exercises. The

applicant's formal written procurement policy or the Federal Acquisition Regulations must be followed.

- Overtime and backfill costs. Overtime and backfill costs associated with the design, development and conduct of CBRNE exercises are allowable expenses. Payment of overtime expenses will be for work performed by award (SAA) or subaward employees in excess of the established work week (usually 40 hours) related to the planning and conduct of the exercise project(s). Further, overtime payments and backfill costs associated with sending personnel to exercises are allowable. provided that the event being attended is a DHS sponsored exercise. These costs are allowed only to the extent the payment for such services is in accordance with the policies of the state or unit(s) of local government and has the approval of the state or the awarding agency, whichever is applicable. In no case is dual compensation allowable. That is, an employee of a unit of government may not receive compensation from their unit or agency of government AND from an award for a single period of time (e.g., 1:00 pm to 5:00 pm), even though such work may benefit both activities. Fringe benefits on overtime hours are limited to the Federal Insurance Contributions Act, Workers' Compensation and Unemployment Compensation.
- Travel. Travel costs (e.g., airfare, mileage, per diem, hotel) are allowable as expenses by employees who are on travel status for official business related to the planning and conduct of the exercise project(s). These costs must be in accordance with state law as highlighted in the OGO Financial Management Guide. States must also follow state regulations regarding travel. If a state or territory does not have a travel policy they must follow Federal guidelines and rates, as explained in the OGO Financial Management Guide. For further information on Federal law pertaining to travel costs please refer to: http://www.dhs.gov/xlibrary/assets/GrantsFinancialManagementGuide.pdf.
- **Supplies.** Supplies are items that are expended or consumed during the course of the planning and conduct of the exercise project(s) (e.g., copying paper, gloves, tape, non-sterile masks, and disposable protective equipment).
- Other Items. These costs may include the rental of space/locations for exercise planning and conduct, exercise signs, badges, etc.
- **5. Management and Administration (M&A) costs.** FY07 TSGP funds may be used for the following M&A costs:
 - Hiring of full-time or part-time staff or contractors/consultants to assist with the management of the FY07 TSGP or the design, requirements, and implementation of the TSGP.
 - Hiring of full-time or part-time staff, contractors or consultants and M&A expenses related to pre-application submission management activities and application requirements or meeting compliance with reporting/data collection requirements, including data calls.

- Development of operating plans for information collection and processing necessary to respond to DHS/G&T data calls.
- Travel expenses.
- Meeting-related expenses (For a complete list of allowable meeting-related expenses, please review the OGO Financial Management Guide at: http://www.dhs.gov/xlibrary/assets/Grants FinancialManagementGuide.pdf
- Acquisition of authorized office equipment, including personal computers or laptops.

B. Unallowable Costs.

Specific unallowable costs include:

- Expenditures for items such as general-use software (word processing, spreadsheet, graphics, etc), general-use computers and related equipment (other than for allowable M&A activities, or otherwise associated preparedness or response functions), general-use vehicles, licensing fees, weapons systems and ammunition
- Personnel costs (except as detailed above)
- Activities unrelated to the completion and implementation of the TSGP
- Other items not in accordance with the AEL or previously listed as allowable costs

Appendix 3 Grants.Gov Quick-Start Instructions

DHS participates in the Bush Administration's e-government initiative. As part of that initiative, all IPP applicants must file their applications using the Administration's common electronic "storefront" -- *grants.gov*. Eligible SAAs must apply for funding through this portal, accessible on the Internet at http://www.grants.gov.

Application attachments submitted via *grants.gov* must be in one of the following formats: Microsoft Word (*.doc), PDF (*.pdf), or text (*.txt). Use the Catalog of Federal Domestic Assistance (CFDA) number listed in the relevant program guidance section of this document in *grants.gov*.

This Appendix is intended to provide guidance on the various steps and activities associated with filing an application using *grants.gov*.

Step 1: Registering.

Registering with *grants.gov* is a one-time process; however, if you are a first time registrant it could take 3-5 business days to have your registration validated, confirmed, and receive your user name and password. It is highly recommended you start the registration process as early as possible to prevent delays in submitting your application package to our agency by the deadline specified. While your registration is pending, you may continue with Steps 2, 3, and 4 of these instructions. Registration must be complete for you to be able to submit (step 5) and track (step 6) an application.

1. Establishing an e-business point of contact. *Grants.gov* requires an organization to first be registered in the Central Contractor Registry (CCR) before beginning the *grants.gov* registration process. If you plan to authorize representatives of your organization to submit grant applications through *grants.gov*, proceed with the following steps. If you plan to submit a grant application yourself and sign grant applications and provide the required certifications and/or assurances necessary to fulfill the requirements of the application process, proceed to DUNS Number and then skip to the Authorized Organization Representative and Individuals section.

Go to www.grants.gov, and click on the "Get Started" tab at the top of the screen.

- Click the "e-Business Point of Contact" option and click the "GO" button on the bottom right of the screen. If you have already registered with *grants.gov*, you may log in and update your profile from this screen.
- To begin the registration process, click the "Register your Organization [Required]" or "Complete Registration Process [Required]" links. You may print a registration checklist by accessing <u>www.grants.gov/assets/OrganizationRegCheck.pdf</u>.
- 2. **DUNS number.** You must first request a Data Universal Numbering System (DUNS) number. Click "Step 1. Request a DUNS Number." If you are applying as an individual, please skip to "Authorized Organization Representative and Individuals." If you are applying on behalf

of an organization that already has a DUNS number, please proceed to "Step 2. Register with Central Contractor Registry (CCR)." You may obtain a DUNS number at no cost by calling the dedicated toll-free DUNS number request line at 1–866–705–5711.

3. Central Contractor Registry. Registering with the CCR, updating or changing your profile could take up to three to five business days to be confirmed and validated. This delay could prevent your application from being submitted by the deadline specified, so you should register or make changes to your profile as early in the process as possible.

Once you have a DUNS number, click on "Step 2. Register with Central Contractor Registry (CCR)." Here you are required to designate an individual as a point of contact. This point of contact is the sole authority for the organization and has the capability of issuing or revoking another individual's authority to submit grant applications through *grants.gov*.

A registration worksheet is provided to assist in the CCR registration process at http://www.ccr.gov. It is recommended you review the "Tips for registering with the CCR" at the bottom of this template.

- Go to http://www.ccr.gov or click on the CCR icon in the middle of the screen to begin the registration process. To see if your organization is already registered, click "Search CCR" at the top left side of the screen. Search entries must be exact to accurately search the database. If your organization is already registered, you can scroll down and see who the e-Business point of contact is for your agency. If your organization is not already registered, return to the CCR home page and click "Start New Registration" at the top left of the screen.
- If you have problems or questions about the CCR registration process, please contact the CCR Assistance Center at 1–888–227–2423.
- Once your registration is complete, you will receive an e-mail with a Trading Partner Identification Number (TPIN) and Marketing Partner Identification Number (MPIN) number. You will need the MPIN number to register with *grants.gov*. If your organization is already registered with the CCR, you will need to obtain the MPIN number from your e-Business POC.
- **4. Authorize your Organization Representative.** Click "Step 3. Authorize your Organization Representative." Follow steps 1-4. You will need your DUNS + 4 digit number and the MPIN number CCR e-mailed to you.
- **5.** Log in as e-Business Point of Contact. You may now go to "Step 4. Log in as e-Business Point of Contact." Here you may authorize or revoke the authority of the Authorized Organization Representative. Once you are logged in, go to "Step 2. Downloading the Application Viewer", below.
- **6. Authorized Organization Representative and Individuals.** If you plan to submit a grant application as an individual or an Authorized Organization Representative, with authority to sign grant applications and the required certifications and/or assurances necessary to fulfill the requirements of the application process, proceed with the following steps:
 - Go to www.grants.gov and click on the "Get Started" tab at the top of the screen.

- Click the "Authorized Organization Representative (AOR)" option and click the "GO" button to the bottom right of the screen. If you are applying as an individual, click the "Individuals" option and click the "GO" button to the bottom right of the screen.
- If you have previously registered as an AOR, you may start searching for this grant opportunity from this page. Otherwise, you must complete the first-time registration by clicking "Complete First-Time Registration [Required]." You also may click on "Review Registration Checklist" and print a checklist for the following steps (see www.grants.gov/assets/AORRegCheck.pdf).
- Individuals may click the "registration checklist" for help in walking through the registration process.
- **7. Credential Provider.** Once you have entered the registration process, you must register with the credential provider, to safeguard the security of your electronic information. You must have your agency's or individual DUNS + 4 digit number to complete this process. Now, click on "Step 1. Register with a Credential Provider." Enter your DUNS number and click "Register." Once you have entered the required information, click the "Submit" button.

If you should need help with this process, please contact the Credential Provider Customer Service at 1–800–386–6820. It can take up to 24 hours for your credential provider information to synchronize with *grants.gov*. Attempting to register with *grants.gov* before the synchronization is complete may be unsuccessful.

8. *grants.gov.* After completing the credential provider steps above, click "Step 2. Register with *grants.gov.*" Enter the same user name and password used when registering with the credential provider. You will then be asked to provide identifying information and your organization's DUNS number. After you have completed the registration process, *grants.gov* will notify the e-Business POC_for assignment of user privileges.

Complete the "Authorized Organization Representative User Profile" screen and click "Submit." *Note:* Individuals do not need to continue to the "Organizational Approval" step below.

9. Organizational Approval. Prior to submitting a grant application package, you must receive approval to submit on behalf of your organization. This requirement prevents individuals from submitting grant application packages without permission. A notice is automatically sent to your organization's e-Business POC. Then, your e-Business POC approves your request to become an AOR. You may go to http://www.ccr.gov to search for your organization and retrieve your e-Business POC contact information. Once organization approval is complete, you will be able to submit an application and track its status.

Step 2: Downloading the Application Viewer.

You may download the PureEdge Viewer while your registration is in process. You also may download and start completing the application forms in steps 3 and 4 below. This application viewer opens the application package needed to fill out the required forms. The download process can be lengthy if you are accessing the Internet using a dial-up connection.

 From the grants.gov home page, select the "Apply for Grants" tab at the top of the screen. Under "Apply Step 1: Download a Grant Application Package and Applications Instructions," click the link for the PureEdge Viewer (http://www.grants.gov/DownloadViewer). This window includes information about computer system requirements and instructions for downloading and installation.

If you are a Macintosh user, please read the PureEdge Support for Macintosh white paper available at

www.grants.gov/GrantsGov UST Grantee/!SSL!/WebHelp/MacSupportforPureEdge.pdf.

- Scroll down and click on the link to download the PureEdge Viewer (<u>www.grants.gov/PEViewer/ICSViewer602_grants.exe</u>).
- You will be prompted to save the application. Click the "Save" button and the "Save As" window opens. Select the location where you would like to save PureEdge Viewer and click the "Save" button.
- A window appears to show the progress of the download. When the downloading is complete, click to close the dialog box.
- To install the PureEdge Viewer, locate the file on your computer and click to open it. When you are prompted to run the file, click "RUN." Click "Yes" to the prompt to continue with the installation. The ICS InstallShield Wizard extracts the necessary files and takes you to the "Welcome" page.
- Click "Next" to continue.
- Read the license agreement and click "Yes" to accept the agreement and continue the installation process. This takes you to the "Customer Information" screen.
- Enter a User Name and a Company Name in the designated fields and click "Next."
- The "Choose Destination Location" window prompts you to select the folder in which PureEdge Viewer will be installed. To save the program in the default folder, click "Next." To select a different folder, click "Browse." Select the folder in which you would like to save the program, click on "OK," then click "Next."
- The next window prompts you to select a program folder. To save program icons in the
 default folder, click "Next." To select a different program folder, type a new folder name
 or select one from the list of existing folders, then click "Next." Installation will begin.
- When installation is complete, the "InstallShield Wizard Complete" screen will appear.
 Click "Finish." This will launch the "ICS Viewer Help Information" window. Review the information and close the window.

Step 3: Downloading an Application Package.

Once you have downloaded the PureEdge Viewer, you may download and view this application package and solicitation instructions.

- From the *grants.gov* home page, select the "Apply for Grants" tab at the top of the screen.
- Click "Apply Step 1: Download a Grant Application Package and Application Instructions."
- Enter the CFDA number for this announcement, <u>97.075</u>. Then click "Download Package." This will take you to the "Selected Grants Application for Download" results page.
- To download an application package and its instructions, click the corresponding download link below the "Instructions and Application" column.
- Once you select a grant application, you will be taken to a "Download Opportunity Instructions and Application" screen to confirm that you are downloading the correct application. If you would like to be notified of any changes to this funding opportunity, enter your e-mail address in the corresponding field, then click the "Submit" button.
- After verifying that you have downloaded the correct opportunity information, click the "Download Application Instructions" button. This will open a PDF of this grant solicitation. You may print the solicitation or save it to your computer by clicking either the print icon at the top tool bar or the "File" button on the top tool bar. If you choose to save the file, click on "Save As" and save to the location of your choice.
- Click the "Back" Navigation button to return to the "Download Opportunity Instructions and Application" page. Click the "Download Application Package" button. The application package will open in the PureEdge Viewer.
- Click the "Save" button to save the package on your computer. Because the form is not yet complete, you will see a prompt that one or more fields may be invalid. You will complete these fields in step 4, but for now, select "Yes" to continue. After you click "Yes," the "Save Form" window will open.
- Save the application package to your desktop until after submission. Select a name and
 enter it in the "Application Filing Name" field. Once you have submitted the application
 through *grants.gov*, you may then move your completed application package to the file
 location of your choice.
- Click the "Save" button. If you choose, you may now close your Internet browser and complete your application package offline by double clicking the icon on your desktop. You do not have to be connected to the Internet to complete the application package in Step 4, below.

Step 4: Completing the Application Package.

This application can be completed entirely offline; however, you will need to log in to *grants.gov* to submit the application in Step 5.

- Locate the application package you saved on your computer. When you open the package, it will be in PureEdge Viewer. You may save your application at any time by clicking on the "Save" button at the top of the screen.
- Enter a name for your application package in the "Application Filing Name" field.
 This can be a name of your choice.
- Open and complete all the mandatory and optional forms or documents. To complete a form, click to select the form, and then click the "Open" button. When you open a required form, the mandatory fields will be highlighted in yellow. If you enter incomplete information in a mandatory field, you will receive an error message or the field will turn red, indicating a change needs to be made.
- When you have completed a form or document, click the "Close Form" button at the top
 of the page. Your information will automatically be saved.
- Next, click to select the document in the left box entitled "Mandatory Documents." Click the "=>" button to move the form or document to the "Mandatory Completed Documents for Submission" box to the right.
- Some mandatory documents will require you to upload files from your computer. To attach a document, select the corresponding form and click "Open." Click the "Add Mandatory Attachment" button to the left. The "Attach File" box will open. Browse your computer to find where your file is located and click "Open." The name of that file will appear in the yellow field. Once this is complete, if you would like to attach additional files, click on the "Add Optional Attachment" button below the "Add Mandatory Attachment" button.
- An "Attachments" window will open. Click the "Attach" button. Locate the file on your computer that you would like to attach and click the "Open" button. You will return to the "Attach" window. Continue this process until you have attached all the necessary documents. You may attach as many documents as necessary.
- Once you have finished, click the "Done" button. The box next to the "Attach at Least One Optional Other Attachment" will now appear as checked.
- Note: the name of these buttons will vary depending on the name of the form you have opened at that time; i.e., Budget Narrative, Other Attachment, and Project Narrative File.
- To exit a form, click the "Close" button. Your information will automatically be saved.

Step 5: Submitting the Application.

Once you have completed all the yellow fields on all the forms and saved the application on your desktop, check the application package for errors. This can be done any time throughout step 4 above and as often as you like.

- When you are ready to submit your final application package, the "Submit" button at the
 top of your screen will be enabled. This button will not be activated unless all
 mandatory data fields have been completed. When you are ready to submit your
 application, click on "Submit." This will take you to a "Summary" screen.
- If your "Submit" button is not activated, then click the "Check Package for Errors" button at the top of the "Grant Application Package" screen. PureEdge Viewer will start with the first form and scan all the yellow fields to make sure they are complete. The program will prompt you to fix one error at a time as it goes through the scan. Once there are no more errors, the system will allow you to submit your application to grants.gov.
- Review the application summary. If you wish to make changes at this time, click "Exit Application" to return to the application package, where you can make changes to the forms. To submit the application, click the "Sign and Submit Application" button.
- This will take you to a "Login" screen where you will need to enter the user name and
 password that you used to register with grants.gov in "Step 1: Registering." Enter your
 user name and password in the corresponding fields and click "Login."
- Once authentication is complete, your application will be submitted. Print this
 confirmation screen for your records. You will receive an e-mail message to confirm
 that the application has been successfully uploaded into Grants.gov. The confirmation
 e-mail will give you a grants.gov tracking number, which you will need to track the
 status of your application. The confirmation e-mail will go to the e-Business POC;
 therefore, if you are submitting on behalf of someone else, be sure the e-Business POC
 is aware of the submission and that a confirmation e-mail will be sent.
- When finished, click the "Close" button.

Step 6: Tracking the Application.

After your application is submitted, you may track its status through *grants.gov*. To do this, go to the *grants.gov* home page at http://www.grants.gov. At the very top of the screen, click on the "Applicants" link. Scroll down the "For Applicants" page and click the "Login Here" button. Proceed to login with your user name and password that was used to submit your application package. Click the "Check Application Status" link to the top left of the screen. A list of all the applications you have submitted through *grants.gov* is produced. There four status messages your application can receive in the system:

• **Validated.** This means your application has been scanned for errors. If no errors were found, it validates that your application has successfully been submitted to *grants.gov* and is ready for the agency to download your application.

- Received by Agency. This means DHS downloaded your application into our electronic Grants Management System and your application is going through our validation process to be successfully received on our end.
- Agency Tracking Number Assigned. This means DHS did not find any errors with your package and successfully downloaded your application into our system.
- Rejected With Errors. This means your application was either rejected by grants.gov or GMS due to errors. You will receive an e-mail from grants.gov customer support, providing details of the results and the next steps required. Most applications are rejected because: (1) a virus was detected; (2) you are using a user name and password that has not yet been authorized by the organization's e-Business POC; or (3) the DUNS number you entered on the SF-424 form does not match the DUNS number that was registered in the CCR for this organization.

If you experience difficulties at any point during this process, please call the *grants.gov* customer support hotline at 1–800–518–4726.

Appendix 4 Investment Justification

A. Investment Justification Overview.

As part of the application process, applicants must develop a formal Investment Justification that addresses each initiative being proposed for funding. These Investment Justifications must demonstrate how proposed projects address gaps and deficiencies in current programs and capabilities.

Applicants may propose up to ten investments within their Investment Justification for individual systems and up to five investments for regional projects (regional projects are those involving two or more eligible systems within the region). Tier 2 Investment Justifications must be submitted with the application by March 6, 2007. Tier 1 Investment Justifications for rail and intracity bus projects must be submitted to DHS by the appropriate SAA no later than 90 days from the date the grant is awarded by DHS.

The Investment Justification must demonstrate the ability of the transit agency or agencies to provide tangible, physical security enhancements consistent with the purpose of the program and guidance provided by DHS. Applicants must ensure that the Investment Justification is consistent with all applicable requirements outlined in this application kit. In addition, Investment Justifications must be approved by the applicable SAA(s) and all eligible transit systems in the region.

Submission of an application by the SAA constitutes certification that this coordination has occurred. The format below should be followed for these file attachments.

B. Investment Justification Template.

TSGP applicants must provide information in the following categories for <u>each</u> proposed investment:

- 1. Background;
- 2. Strategic and Program Priorities;
- Impact;
- 4. Funding/Implementation Plan.

Investment Heading		
State		
Urban Area		
Investment Name		
Investment Phase		
Is this a Multi-State investment? If yes, which States?		
Investment Amount	\$	

I. Background

Note: This section only needs to be completed once per application, regardless of the number of investments proposed. The information in this section provides background/context for the investment(s) requested, but does not represent the evaluation criteria used by DHS for rating individual investment proposals.

I.A. Identify the transit a	gency and that agency's point(s) of contact for this investment.		
Response Type	Narrative		
Page Limit	Not to exceed ½ page		
Response Instructions	For the transit agency (or lead agency) undertaking the investment, identify the following: Point of contact's (POC) name and title; POC's full mailing address; POC's telephone number; POC's fax number; POC's email address; and, Also include the corresponding information for the single authorizing official for your organization—i.e., the individual authorized to sign a grant award.		
Response:			

I.B. Describe the operating system for the transit agency undertaking this investment.		
Response Type	Narrative	
Page Limit	Not to exceed 2 pages	
Response Instructions	For the transit agency (or lead agency) undertaking this investment, describe the following: Infrastructure; Ridership data; Number of passenger miles; Number of vehicles; Types of service and other important features; System map; Geographical borders of the system and the cities and counties served; and, Other sources of funding being leveraged for security enhancements.	
Response		

I.C. Discuss <u>current</u> and	d <u>required</u> capabilities of the transit agency undertaking this investment.		
Response Type	Narrative		
Page Limit	Not to exceed 1 page		
Response Instructions	For the transit agency undertaking this investment, describe the following: Discuss the transit agency's current efforts to protect any underwater tunnel infrastructure from attacks involving IEDs: Specific attention should be paid to any enhancements achieved as a result of FY05/06 TSGP funding; Discuss the transit agency's current prevention, detection and response capabilities relative to IEDs and CBRN devices generally: Specific attention should be paid to any enhancements in these capabilities achieved as a result of FY05/06 TSGP funding; Discuss the transit agency's current visible and unpredictable deterrent efforts: Specific attention should be paid to any enhancements in these efforts achieved as a result of FY05/06 TSGP funding; Discuss the transit agency's current additional high consequence risk mitigation efforts, visible and unpredictable deterrent efforts, training programs for employees, emergency drills and citizen awareness activities: Specific attention should be paid to any enhancements in these capabilities achieved as a result of FY05/06 TSGP funding; Discuss the transit agency's requirements relative to protection of any underwater tunnel infrastructure from attacks involving IEDs; Discuss the transit agency's required prevention, detection and response capabilities relative to IEDs and CBRN devices (including sensors, canine units, etc.); Discuss the transit agency's required visible/unpredictable deterrent needs; and, Discuss the transit agency's required high consequence risk mitigation needs, anti-terrorism training programs for employees, emergency drills and citizen awareness activities.		
Response			

I.D. Provide a brief abstract for this investment.		
Response Type	Narrative	
Page Limit	Not to exceed 1 page	
Response Instructions	Provide a succinct statement summarizing this investment.	
Response		

II. Strategic and Program Priorities

II.A. Describe how this investment specifically addresses one or more of the transit security fundamentals identified in the FY07 IPP Guidance. Narrative Response Type **Page Limit** Not to exceed ½ page **Response Instructions** Describe how the investment addresses one or more of the following: • Protection of high risk/high consequence underwater/underground assets and systems; • Protection of other high risk/high consequence assets and systems that have been identified through system-wide risk assessments; • Use of visible, unpredictable deterrence; • Targeted counter-terrorism training for key front-line staff; • Emergency preparedness drills and exercises; and, • Public awareness and preparedness campaigns. Response

II.B. Describe the relevance of the investment to the *National Preparedness Goal*, *National Strategy for Transportation Security*, and (for ferry system investments only) the *National Strategy for Maritime Security*. Response Type Natrative

Page Limit	Not to exceed ½ page
Response Instructions	 Explain how this investment will support one or more of the following National Preparedness Priorities: Expanding regional collaboration; Implementing the National Incident Management System and the National Response Plan; Implementing the National Infrastructure Protection Plan; Strengthening information sharing and collaboration capabilities; Enhancing interoperable communications capabilities; and, Strengthening CBRNE detection and response capabilities. Explain how this investment will support the goals of the National Strategy for Transportation Security, and, Explain how this investment will support one or more of the 37 Capabilities within the Target Capabilities List.
Response	

II.C. Describe the relevance of this investment to the Regional Transit Security Strategy and applicable State and/or Urban Area Homeland Security Strategy. Response Type Narrative Page Limit Not to exceed ½ page Investments will be evaluated on the extent to which they support applicable regional and state homeland security planning efforts. Note: The SAA should provide a brief confirmation of the relevance of the proposed investment to the applicable state or regional plan within this field. Response:

III. Impact

III.A. Discuss the anticipated impacts of this investment and how the requested funding will help attain/achieve expected impacts. Consider the areas affected, and other entities (smaller transit systems, jurisdictions, disciplines) that could leverage the outcomes and impacts of the solution presented by this investment.

Response Type	Narrative
Page Limit	Not to exceed ½ page
Response Instructions	 Outline the expected, high-level impacts this investment is expected to attain or achieve if implemented, and potential negative impacts if the investment is not implemented; Explain at a high level how TSGP funding will help achieve these impacts. (Do not include specific information as to the amount or type of funding requested. This information should be provided in Section IV.); Ensure this response links the identified impacts to specific geographic and demographic areas outlined in Question II.A; and, Ensure this response identifies other transit systems, jurisdictions and disciplines that may benefit from an outcome or a solution presented by this investment.
Key Definitions:	Impact refers to the effect that this investment will have on the identified geographic and demographic areas. Outcome refers to a tangible result that can be measured and evaluated.
Response	

III.B. Discuss how the implementation of this investment will decrease or mitigate risk.		
Response Type	Narrative	
Page Limit	Not to exceed ½ page	
Response Instructions	 Discuss how this investment will reduce risk (e.g., reduce vulnerabilities or mitigate the consequences of an event) by addressing the needs and priorities identified in earlier analysis and review; and, Identify the nature of the risk and how the risk and need are related to show how addressing the need through this investment will also mitigate risk (e.g., reduce vulnerabilities or mitigate the consequences of an event). 	
Response		

III.C. Describe what the potential homeland security risks of not funding this investment are.		
Response Type	Narrative	
Page Limit	Not to exceed ½ page	
Response Instructions	 Consider the risks that already exist and will be more prevalent and/or any new risks that will result if this investment is not funded and implemented; and, Briefly discuss potential outcomes if this risk is not addressed – explain what vulnerabilities will not be reduced or what potential consequences will not be mitigated. 	
Response		

IV. Funding & Implementation Plan

IV.A. Investment Funding Plan.		
Response Type	Numeric and Narrative	
Page Limit	Not to exceed 1 page	
Response Instructions	 Complete the chart below to identify the amount of funding being requesting for this investment only; Funds should be requested by allowable cost categories (i.e., planning, organization, equipment, training, exercises, and management and administration.); Applicants must make funding requests that are reasonable and justified by direct linkages to activities outlined in this particular investment; and, Applicants must indicate whether additional funding (non-FY07 TSGP) will be leveraged for this investment. Note: Investments will be evaluated on the expected impact on security relative to the amount of the investment (i.e., cost effectiveness). An itemized Budget Detail Worksheet and Budget Narrative must also be completed for this investment. See Appendix 5 of this document for a sample format. 	
Response		

The following template illustrates how the Applicants should indicate the amount of FY07 TSGP funding required for the investment, how these funds will be allocated across the cost elements, and what (if any) non-FY07 TSGP funds will be utilized:

	FY07 TSGP Request Total	Other Funding Sources Applied	Grand Total
Planning			
Organization			
Equipment			
Training			
Exercises			
M&A			
Total			

Identify up to five potential challenges to the effective implementation of this investment (e.g., stakeholder buy-in, sustainability, aggressive timelines). Response Type Narrative Page Limit Not to exceed ½ page **Response Instructions** • For each identified challenge, provide a brief description of how the challenge will be addressed and mitigated, and indicate a probability of occurrence (high, medium, or low); • The response should focus on the implementation only; • Consider the necessary steps and stages that will be required for successful implementation of the investment: • Identify areas of possible concern or potential pitfalls in terms of investment implementation; and, • Explain why those areas present the greatest challenge to a successful investment implementation. Response

IV.C. Describe the management team, including roles and responsibilities, that will be accountable for the oversight and implementation of this investment, and the overall management approach they will apply for the implementation of this investment.		
Response Type	Narrative	
Page Limit	Not to exceed ½ page	
Response Instructions	 Provide the high-level skill sets (e.g., budget execution, grant administration, geospatial expert, outreach and communication liaison) that members of the management team must possess for the successful implementation and oversight of the investment; Discuss how those skill sets fulfill the oversight and execution responsibilities for the investment, and how the management roles and responsibilities will be distributed/assigned among the management team; and, Explain how the management team members will organize and work together in order to successfully manage the investment. 	
Response		

Discuss funding resources beyond FY07 TSGP that have been identified and will be leveraged to support the implementation and sustainment of this investment. Response Type Narrative Page Limit Not to exceed ½ page **Response Instructions** • Discuss other funding sources (e.g., non-TSGP grant programs, public or private agreements, future fiscal year grants) that you plan on utilizing for the implementation and/or continued sustainment of this investment; • If no other funding resources have been identified, or if none are necessary, provide rationale as to why the requested FY07 TSGP funding is sufficient for the implementation and sustainment of this investment; and, • Investments will be evaluated on the extent to which they exhibit a likelihood of success, or continued success, without requiring additional Federal assistance. Investments will also be evaluated on the willingness of the transit agency to provide a cash match or operational equivalent regardless of amount and source. Note: Investments will be considered regardless of whether there is a match or Response

IV.E.	Provide a high-level timeline, milestones and dates, for the implementation of this
	investment. Possible areas for inclusion are: stakeholder engagement, planning, major
	acquisitions/purchases, training, exercises, and process/policy updates. Up to 10
	milestones may be provided.

Response Type	Narrative
Page Limit	Not to exceed 1 page
Response Instructions	 Only include major milestones that are critical to the success of the investment; While up to 10 milestones may be provided, applicants should only list as many milestones as necessary; Milestones are for this discrete investment – those that are covered by the requested FY07 TSGP funds and will be completed over the 36-month grant period; Milestones should be kept to high-level, major tasks that will need to occur; Identify the planned start date associated with the identified milestone. The start date should reflect the date at which the earliest action will be taken to start achieving the milestone; Identify the planned completion date when all actions related to the milestone will be completed and overall milestone outcome is met; and, List any relevant information that will be critical to the successful completion of the milestone (such as those examples listed in the question text above).
Response	

IV.F. Describe the planned duration for this overall investment. Discuss your long-term sustainability plans for the investment after your FY07 TSGP funds have been expended, if applicable. Response Type Narrative

Page Limit	Not to exceed ½ page
Response Instructions	 Give the expected total life-span for this investment if fully implemented and sustained through completion; Consider how this investment will be sustained and funded after FY07 TSGP funds are expended, if applicable; Include information about resource needs (e.g., personnel, processes, and tools), as well as critical governance needs; and, List critical milestones that are outside of the FY07 TSGP grant period, and how those milestones will be met with the identified funding and resources.
Response	

IV.G. Describe the technical implementation plan for this investment. Discuss the advantages of the solution proposed.

Response Type	Narrative
Page Limit	Not to exceed ½ page
Response Instructions	 Define the vision, goals, and objectives for the risk reduction, and summarizes how the proposed investment will fit into the overall effort to meet the critical infrastructure security priorities (including integration into existing security protocols); Describe the specific needs and/or resource limitations that need to be addressed; Identify any potential partners and their roles and staffing requirements, and provide information on any existing agreements such as Memoranda of Understanding (MOU); Identify specific equipment needs (e.g., number of facility cameras, number of security lights, amount of security fencing, etc.) and other details for training, awareness, exercises, and other programs, if applicable (e.g., number of people to be trained, length of training, type of training, number of printed materials, number of agencies and staff members involved in exercise planning, execution, and review); Describe progress made on the security project this investment will be completing, if applicable; and, Reference use of prior year grant funds, if applicable.
Response	

Note: After completing each the template for each investment, applicants should review the information provided to ensure accuracy, particularly the Milestone Dates and the Investment Funding Plan.

C. Investment Justification Submission and File Naming Convention

Investment Justifications must be submitted with the grant application as a file attachment within *grants.gov*. Applicants must use the following file naming convention when submitting the Investment Justifications as part of the FY07 TSGP:

Investment Justification (through *grants.gov* file attachment)
State_Region_ IJ Number (Example: CO_Denver_IJ_1)

Appendix 5 Sample Budget Detail Worksheet

OMB Approval No. 1121-0188

Purpose. The Budget Detail Worksheet may be used as a guide to assist applicants in the preparation of the budget and budget narrative. You may submit the budget and budget narrative using this form or in the format of your choice (plain sheets, your own form, or a variation of this form). However, all required information (including the budget narrative) must be provided. Any category of expense not applicable to your budget may be deleted.

A. Personnel. List each position by title and name of employee, if available. Show the annual salary rate and the percentage of time to be devoted to the project. Compensation paid for employees engaged in grant activities must be consistent with that paid for similar work within the applicant organization.

the applicant organization.	activities must t	de consistent with the	it paid for Similar work within
Name/Position	!	<u>Computation</u>	Cost
Note: Personnel costs are only allowable for direct management and administration of the grant award, i.e., preparation of mandatory post-award reports.			
TOTAL			
B. Fringe Benefits . Fringe formula. Fringe benefits are percentage of time devoted the FICA, Workman's Compensations.	for the personne o the project. Fi	el listed in budget cat ringe benefits on ove	rtime hours are limited to
Name/Position	!	<u>Computation</u>	Cost
TOTAL			
Total Personnel & Fringe B	enefits		
C. Travel. Itemize travel expenses of project personnel by purpose (e.g., staff to training, field interviews, advisory group meeting, etc.). Show the basis of computation (e.g., six people to 3-day training at \$X airfare, \$X lodging, \$X subsistence). In training projects, travel and meals for trainees should be listed separately. Show the number of trainees and unit costs involved. Identify the location of travel, if known. Indicate source of Travel Policies applied, Applicant or Federal Travel Regulations. Purpose of Travel Location Item Computation Cost			
TOTAL			
101AL			

D. Equipment. List non-expendable items that are to be purchased. Non-expendable equipment is tangible property having a useful life of more than two years. (Note: Organization's own capitalization policy and threshold amount for classification of equipment may be used). Expendable items should be included either in the "Supplies" category or in the "Other" category. Applicants should analyze the cost benefits of purchasing versus leasing equipment, especially high cost items and those subject to rapid technical advances. Rented or leased equipment costs should be listed in the "Contractual" category. Explain how the equipment is necessary for the success of the project. Attach a narrative describing the procurement method to be used.

<u>ltem</u>	<u>Computation</u>	<u>Cost</u>		
Budget Narrative: Proidentified.	ovide a narrative budget justificat	ion for each of the budget items		
TOTAL				
E. Supplies . List items by type (office supplies, postage, training materials, copying paper, and other expendable items such as books, hand held tape recorders) and show the basis for computation. (Note: Organization's own capitalization policy and threshold amount for classification of supplies may be used). Generally, supplies include any materials that are expendable or consumed during the course of the project.				
Supply Items	Computation	Cost		
TOTAL				
	racts. Indicate whether applicant Regulations are followed.	's formal, written Procurement Policy or		
Consultant Fees: For each consultant enter the name, if known, service to be provided, hourly or daily fee (8-hour day), and estimated time on the project.				
Name of Consultant	Service Provided	Computation Cost		
Budget Narrative: Proidentified.	ovide a narrative budget justificat	ion for each of the budget items		
Subtotal	_			

Consultant Expenses: List all expenses to be paid from the grant to the individual consultant in addition to their fees (i.e., travel, meals, lodging, etc.)

<u>Item</u>	Location	Computation	Cost
Budget Narrative: Providentified.	ide a narrative budget ju	stification for each of the	budget items
Subtotal			
Contracts: Provide a de estimate of the cost. App awarding contracts. A se excess of \$100,000.	olicants are encouraged	to promote free and open	competition in
<u>ltem</u>			Cost
Budget Narrative: Providentified.	ide a narrative budget ju	stification for each of the	budget items
Subtotal			
TOTAL			
G. Other Costs . List ite and investigative or confi example, provide the squ monthly rental cost and h	dential funds) by major t lare footage and the cos	ype and the basis of the of the formal the f	computation. For
<u>Description</u>	Con	putation	Cost
Budget Narrative: Providentified.	ide a narrative budget ju	stification for each of the	budget items
Important Note: If applie section of the Budget De		struction costs should be	included in this
TOTAL			

H. Indirect Costs. Indirect costs are allowed only if the applicant has a Federally approved indirect cost rate. A copy of the rate approval, (a fully executed, negotiated agreement), must be attached. If the applicant does not have an approved rate, one can be requested by contacting the applicant's cognizant Federal agency, which will review all documentation and approve a rate for the applicant organization, or if the applicant's accounting system permits, costs may be allocated in the direct costs categories.

Cost

Computation

Description

TOTAL			
Budget Summary . When you have completed the budget worksheet, transfer the totals for each category to the spaces below. Compute the total direct costs and the total project costs. Indicate the amount of Federal funds requested and the amount of non-Federal funds that will support the project.			
Budget Category	Federal Amount	Non-Federal Amount	
A. Personnel			
B. Fringe Benefits			
C. Travel			
D. Equipment			
E. Supplies			
F. Consultants/Contracts			
G. Other			
Total Direct Costs			
H. Indirect Costs			
* TOTAL PROJECT COSTS			
Federal Request			
Non-Federal Amount			

Detailed Budget Submission and File Naming Convention

Investment Justifications must be submitted with the grant application as a file attachment within *grants.gov*. Applicants must use the following file naming convention when submitting Detailed Budgets as part of the FY07 TSGP:

Detailed Budget (through grants.gov file attachment)

State_Region_IJ Number_Budget (Example: CO_Denver_IJ#1_Budget)

Appendix 6 **Award and Reporting Requirements**

A. Grant Award and Obligation of Funds.

Upon approval of an application, the grant will be awarded to the grant recipient. The date that this is done is the "award date." The signed award document with special conditions must be returned to:

Office of Justice Programs, Attn: Control Desk – G&T Award 810 7th Street, N.W., 5th Floor Washington, DC 20531.

An obligation is defined in the *Office of Grant Operations (OGO) Financial Management Guide* as a legally binding liability under a grant, sub-grant, and/or contract determinable sums for services or goods incurred during the grant period.

Awards made to SAA's for the IPP carry additional pass-through requirements. Pass-through is defined as an obligation on the part of the States to make funds available to units of local governments, combinations of local units, or other specific groups or organizations. The State's pass-through period must be met within 60 days of the award date for the TSGP¹⁰. Four requirements must be met to pass-through grant funds:

- There must be some action to establish a firm commitment on the part of the awarding entity.
- The action must be unconditional (i.e., no contingencies for availability of SAA funds) on the part of the awarding entity.
- There must be documentary evidence of the commitment.
- The award terms must be communicated to the official grantee.

The period of performance is 36 months from the date of award. Any unobligated funds will be deobligated by DHS at the end of this period. Extensions to the period of performance will be considered only through formal requests to G&T with specific and compelling justifications why an extension is required.

B. Post Award Instructions.

G&T's OGO will provide fiscal support and oversight of the grant programs, while the OJP Office of the Comptroller will continue to provide support for grant payments. The following is provided as a guide for the administration of awards. Additional details and requirements may be provided to the grantee in conjunction with finalizing an award.

¹⁰ For purposes of the FY07 TSGP, receipt of funds means the date on which funds are available for expenditure (e.g., all special conditions prohibiting obligation, expenditure and draw down have been removed).

1. Review award and special conditions document. Notification of award approval is made by e-mail through the OJP Grants Management System (GMS). Once an award has been approved, a notice is sent to the e-mail address of the individual who filed the application, as well as to the authorized grantee official. Carefully read the award and any special conditions or other attachments.

If you agree with the terms and conditions, the authorized official should sign and date both the original and the copy of the award document page in Block 19. You should maintain a copy and return the original signed documents to:

Office of Justice Programs Attn: Control Desk - G&T Award 810 Seventh Street, N.W., 5th Floor Washington, DC 20531

If you do not agree with the terms and conditions, contact the awarding G&T Program Manager as noted in the award package.

- **2. Read the guidelines.** Read and become familiar with the "OGO Financial Management Guide" which is available at 1-866-9ASKOGO or online at: http://www.dhs.gov/xlibrary/assets/Grants_FinancialManagementGuide.pdf.
- **3. Complete and return ACH form.** The Automated Clearing House (ACH) Vendor/ Miscellaneous Payment Enrollment Form (refer to Step 3 attachment) is used to arrange direct deposit of funds into your designated bank account.
- **4. Access to payment systems.** OJP uses the Phone Activated Paperless System (PAPRS) to request funds. Grantees will receive a letter with the award package containing their PIN to access the system and Grant ID information.
- **5. Reporting Requirements.** Reporting requirements must be met during the life of the grant (refer to the *OGO Financial Management Guide* and the specific program guidance for a full explanation of these requirements, special conditions and any applicable exceptions). The payment system contains edits that will prevent access to funds if reporting requirements are not met on a timely basis. Refer to Step 5 attachments for forms, due date information, and instructions.
- **6. Questions about your award?** A reference sheet is provided containing frequently asked financial questions and answers. Questions regarding grant payments should be addressed to the OJP Office of the Comptroller at 1-800-458-0786 or email at: askoc@ojp.usdoj.gov. Questions regarding all other financial/administrative issues should be addressed to the OGO Information Line at 1-866-9ASKOGO (927-5646) or email at: ask-ogo@dhs.gov.

Note: If you have any questions about GMS, need to establish a GMS account, or require technical assistance with accessing your award, contact the GMS Hotline at 1-888-549-9901.

C. Drawdown and Expenditure of Funds.

Following acceptance of the grant award and release of any special conditions withholding funds, the grantee can drawdown and expend grant funds through the Phone Activated

Paperless System (PAPRS). There is a limited pool of grantees that may use the Automated Standard Application for Payments (ASAP).

In support of continuing efforts to meet the accelerated financial statement reporting requirements mandated by the U.S. Department of the Treasury and the Office of Management and Budget (OMB), payment processing will be interrupted during the last five working days of each month. Grant recipients should make payment requests before the last five working days of the month to avoid delays in deposit of payments.

For example, for the month of October, the last day to request (draw down) payments was October 24, 2006. Payments requested after that date were processed when the regular schedule resumed on November 1, 2006. A similar schedule will follow at the end of each month.

Grant recipients should request funds based upon immediate disbursement requirements. Funds will not be paid in a lump sum, but rather disbursed over time as project costs are incurred or anticipated. Recipients should time their drawdown requests to ensure that Federal cash on hand is the minimum needed for disbursements to be made immediately or within a few days. Grantees may elect to draw down funds up to 120 days prior to expenditure/ disbursement. DHS strongly encourages recipients to draw down funds as close to expenditure as possible to avoid accruing interest.

Funds received by grantees must be placed in an interest-bearing account and are subject to the rules outlined in the Uniform Rule 28 CFR Part 66, Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments, at:

http://www.access.gpo.gov/nara/cfr/waisidx 04/28cfrv2 04.html and the Uniform Rule 28 CFR Part 70, Uniform Administrative Requirements for Grants and Agreements (Including Subawards) with Institutions of Higher Education, Hospitals and other Non-profit Organizations, at:

http://www.access.gpo.gov/nara/cfr/ waisidx 04/28cfrv2 04.html. These guidelines state that entities are required to promptly, but at least quarterly, remit interest earned on advances to:

United States Department of Health and Human Services Division of Payment Management Services P.O. Box 6021 Rockville, MD 20852

The sub-grantee may keep interest amounts up to \$100 per year for administrative expenses for all Federal grants combined. Please consult the OGO *Financial Management Guide* or the applicable OMB Circular for additional guidance. Although advance drawdown requests may be made, State grantees remain subject to the interest requirements of the Cash Management Improvement Act (CMIA) and its implementing regulations at 31 C.F.R. Part 205. Interest under CMIA will accrue from the time Federal funds are credited to a State account until the time the State pays out the funds or transfers the funds to a sub-grantee.

Note: Although advance drawdown requests may be made, State grantees remain subject to the interest requirements of the CMIA and its implementing regulations at 31 CFR Part 205. Interest under CMIA will accrue from the time Federal funds are credited to a State account until the time the State pays out the funds for program purposes.

D. Reporting Requirements.

1. Financial Status Report (FSR) -- required quarterly. Obligations and expenditures must be reported to G&T on a quarterly basis through the FSR, which is due within 30 days of the end of each calendar quarter (e.g., for the quarter ending March 31, FSR is due on April 30). Please note that this is a change from previous fiscal years. A report must be submitted for every quarter the award is active, including partial calendar quarters, as well as for periods where no grant activity occurs. Future awards and fund draw downs will be withheld if these reports are delinquent. The final FSR is due 90 days after the end date of the award period.

FSRs must be filed online through the Internet at: https://grants.ojp.usdoj.gov. Forms and instructions can be found at: http://www.ojp.usdoj.gov/forms.htm. Grantees are reminded to review the following documents and ensure that grant activities are conducted in accordance with the applicable guidance:

- OMB Circular A-102, Grants and Cooperative Agreements with State and Local Governments, at: http://www.whitehouse.gov/omb/circulars/index.html
- OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments, at: http://www.whitehouse.gov/omb/circulars/index.html
- OMB Circular A-110, Uniform Administrative Requirements for Grants and Other Agreements with Institutions of Higher Education, Hospitals and Other Non-Profit Organizations, at http://www.whitehouse.gov/omb/circulars/index.html
- OMB Circular A-21, Cost Principles for Educational Institutions, at: http://www.whitehouse.gov/omb/circulars/index.html
- OMB Circular A-122, Cost Principles for Non-Profit Organizations, at: http://www.whitehouse.gov/omb/circulars/index.html

For FY07 awards, grant and sub-grant recipients should refer to the OGO Financial Guide. All awards from FY05 and earlier are still governed by the OJP Financial Guide, available at: http://www.ojp.usdoj.gov/FinGuide. OGO can be contacted at 1-866-9ASKOGO or by email at: ask-OGO@dhs.gov.

Required submission: Financial Status Report (FSR) SF-269a (due quarterly).

2. Categorical Assistance Progress Report (CAPR). Following an award, the awardees will be responsible for providing updated obligation and expenditure information on a regular basis. The CAPR is due within 30 days after the end of the reporting period (July 30 for the reporting period of January 1 through June 30, and on January 30 for the reporting period of July 1 though December 31). Future awards and fund drawdowns may be withheld if these reports are delinquent. The final CAPR is due 90 days after the end date of the award period.

Block #12 of the CAPR should be used to note progress against the proposed project. The grantor agency shall provide sufficient information to monitor program implementation and goal achievement. At a minimum, reports should contain the following data: (1) As applicable, the total number of items secured under this grant (e.g., access controls, surveillance, physical enhancements, and vessels) to date, and (2) for other items acquired through this grant, a brief description and total number of items obtained to date.

CAPRs must be filed online through the internet at: https://grants.ojp.usdoj.gov. Forms and instructions can be found at: http://www.ojp.usdoj.gov/forms.htm.

Required submission: CAPR (due semiannually).

3. Exercise Evaluation and Improvement. Exercises implemented with grant funds should be threat- and performance-based and should evaluate performance of critical prevention and response tasks required to respond to the exercise scenario. Guidance on conducting exercise evaluations and implementing improvement is defined in the *Homeland Security Exercise and Evaluation Program (HSEEP) Volume II: Exercise Evaluation and Improvement* located at: http://www.ojp.usdoj.gov/G&T/docs/HSEEPv2.pdf. Grant recipients must report on scheduled exercises and ensure that an After Action Report (AAR) and Improvement Plan (IP) are prepared for each exercise conducted with G&T support (grant funds or direct support) and submitted to G&T within 60 days following completion of the exercise.

The AAR documents the performance of exercise related tasks and makes recommendations for improvements. The IP outlines the actions that the exercising jurisdiction(s) plans to take to address recommendations contained in the AAR. Generally the IP, with at least initial action steps, should be included in the final AAR. G&T is establishing a national database to facilitate the scheduling of exercises, the submission of the AAR/IPs and the tracking of IP implementation. Guidance on the development of AARs and IPs is provided in Volume II of the HSEEP manuals.

Required submissions: AARs and IPs (as applicable).

4. Financial and Compliance Audit Report. Recipients that expend \$500,000 or more of Federal funds during their fiscal year are required to submit an organization-wide financial and compliance audit report. The audit must be performed in accordance with the U.S. General Accountability Office, *Government Auditing Standards*, located at:

http://www.gao.gov/govaud/ybk01.htm, and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, located at:

http://www.whitehouse.gov/omb/circulars/a133/a133.html. Audit reports are currently due to the Federal Audit Clearinghouse no later than nine months after the end of the recipient's fiscal year. In addition, the Secretary of Homeland Security and the Comptroller General of the United States shall have access to any books, documents, and records of recipients of FY07 IPP assistance for audit and examination purposes, provided that, in the opinion of the Secretary or the Comptroller, these documents are related to the receipt or use of such assistance. The grantee will also give the sponsoring agency or the Comptroller, through any authorized representative, access to, and the right to examine all records, books, papers or documents related to the grant.

The State shall require that sub-grantees comply with the audit requirements set forth in *OMB Circular A-133*. Recipients are responsible for ensuring that sub-recipient audit reports are received and for resolving any audit findings.

5. Federal Funding Accountability and Transparency Act. While there are no State and Urban Area requirements in FY07, the Federal Funding Accountability and Transparency Act of 2006 may affect State and Urban Area reporting requirements in future years. The Act requires the Federal government to create a publicly searchable online database of Federal grant recipients by January 1, 2008 with an expansion to include sub-grantee information by January 1, 2009.

- **6. National Preparedness Reporting Compliance.** The Government Performance and Results Act (GPRA) requires that the Department collect and report performance information on all programs. For grant programs, the prioritized Investment Justifications and their associated milestones provide an important tool for assessing grant performance and complying with these national preparedness reporting requirements. DHS will work with grantees to develop tools and processes to support this requirement. DHS anticipates using this information to inform future-year grant program funding decisions.
- 7. National Assessment of State and Local Preparedness. HSPD-8 (National Preparedness) calls for an assessment of national preparedness. Furthermore, the FY07 DHS Appropriations Act requires a comprehensive national assessment of State and local preparedness in FY07. Additional guidance will be provided during the grant period regarding these requirements. DHS will strive to ensure reporting requirements support State and local level performance management requirements, where applicable. Congress also requires a Federal Preparedness Report on the Nation's level of preparedness for all hazards, including natural disasters, acts of terrorism, and other man-made disasters, including an estimate of the amount of Federal, State, local, and tribal expenditures required to attain the National Preparedness Priorities by October 4, 2007, and annually thereafter.
- **8.** Catastrophic Resource Report. The Department is also required to develop and submit an annual Catastrophic Resource Report which estimates the resources of DHS and other Federal agencies needed for and devoted specifically to developing the capabilities of Federal, State, local, and tribal governments necessary to respond to a catastrophic incident. This requirement includes an estimate of State, local, and Tribal government catastrophic incident preparedness.
- **9. State Preparedness Report.** Congress requires that States receiving DHS-administered Federal preparedness assistance shall submit a State Preparedness Report to the Department on the State's level of preparedness by January 4, 2008, and annually thereafter. The report shall include: (1) an assessment of State compliance with the national preparedness system, NIMS, the NRP, and other related plans and strategies; (2) an assessment of current capability levels and a description of target capability levels; and (3) an assessment of resource needs to meet the National Preparedness Priorities, including an estimate of the amount of expenditures required to attain the Priorities and the extent to which the use of Federal assistance during the preceding fiscal year achieved the Priorities.

E. Monitoring.

Grant recipients will be monitored periodically by DHS staff, both programmatically and financially, to ensure that the project goals, objectives, performance requirements, timelines, milestone completion, budgets and other related program criteria are being met. Monitoring will be accomplished through a combination of office-based reviews and on-site monitoring visits. Monitoring will involve the review and analysis of the financial, programmatic, performance and administrative issues relative to each program and will identify areas where technical assistance and other support may be needed.

The recipient is responsible for monitoring award activities, to include sub-awards, to provide reasonable assurance that the Federal award is administered in compliance with requirements. Responsibilities include the accounting of receipts and expenditures, cash management, maintaining of adequate financial records, and refunding expenditures disallowed by audits.

F. Grant Close-Out Process.

Within 90 days after the end of the award period, SAAs must submit a final FSR and final CAPR detailing all accomplishments throughout the project. After these reports have been reviewed and approved by G&T, a Grant Adjustment Notice (GAN) will be completed to close out the grant. The GAN will indicate the project as being closed, list any remaining funds that will be deobligated, and address the requirement of maintaining the grant records for three years from the date of the final FSR. After the financial information is received and approved by OGO, the grant will be identified as "Closed by the Office of Grant Operations."

Required submissions: (1) final SF-269a, due 90 days from end of grant period; and (2) final CAPR, due 90 days from the end of the grant period.

Appendix 7 Additional Resources

This Appendix describes several resources that may help applicants in completing an IPP application.

1. Centralized Scheduling & Information Desk (CSID) Help Line. The CSID is a non-emergency resource for use by emergency responders across the nation. CSID is a comprehensive coordination, management, information, and scheduling tool developed by DHS through G&T for homeland security terrorism preparedness activities. The CSID provides general information on all DHS Grant programs and information on the characteristics of CBRNE, agro-terrorism, defensive equipment, mitigation techniques, and available Federal assets and resources.

The CSID maintains a comprehensive database containing key personnel contact information for homeland security terrorism preparedness programs and events. These contacts include personnel at the Federal, State and local levels. The CSID can be contacted at 1-800-368-6498 or <u>askcsid@dhs.gov</u>. CSID hours of operation are from 8:00 am–6:00 pm (EST), Monday-Friday.

2. Office of Grant Operations (OGO). G&T's Office of Grant Operations will provide fiscal support, including pre- and post-award administration and technical assistance, of the grant programs included in this solicitation, with the exception of payment related issues.

For financial and administrative questions, all grant and sub-grant recipients should refer to the OGO *Financial Management Guide* or contact OGO at 1-866-9ASKOGO or <u>ask-ogo@dhs.gov</u>. All payment related questions should be referred to the Office of Justice Programs/Office of the Comptroller (OJP/OC) Customer Service at 1-800-458-0786 or <u>askoc@ojp.usdoj.gov</u>. All grant and sub-grant recipients should refer to the OGO *Financial Management Guide*.

3. GSA's Cooperative Purchasing Program. The U.S. General Services Administration (GSA) offers an efficient and effective procurement tool for State and local governments to purchase information technology products and services to fulfill homeland security and other needs. The Cooperative Purchasing Program allows for State and local governments to purchase from Schedule 70 (the Information Technology Schedule) and the Consolidated Schedule (containing IT Special Item Numbers) only. Under this program, State and local governments have access to over 3,000 GSA Schedule contractors who have voluntarily modified their contracts to participate in the Cooperative Purchasing program.

State and local governments can find eligible contractors on GSA's website, www.gsaelibrary.gsa.gov, denoted with a purch symbol. Assistance is available from GSA at the local and national level. For assistance at the local level visit www.gsa.gov/csd to find the point of contact in your area and for assistance at the national level, contact Patricia Reed at patricia.reed@gsa.gov, 213-534-0094. More information is available at www.gsa.gov/cooperativepurchasing.

4. Exercise Direct Support. DHS has engaged multiple contractors with significant experience in designing, conducting, and evaluating exercises to provide support to States and local jurisdictions in accordance with State Homeland Security Strategies and HSEEP. Contract support is available to help States conduct an Exercise Plan Workshop, develop a Multi-year

Exercise Plan and build or enhance the capacity of States and local jurisdictions to design, develop, conduct, and evaluate effective exercises.

In FY07, states may receive direct support for three exercises: one Training & Exercise Plan Workshop (T&EPW); one discussion-based exercise; and one operations-based exercise. While states are allowed to submit as many direct support applications as they choose, they are strongly encouraged to give careful thought to which exercises will require the additional assistance that will be provided through the direct support program. Exercises involving cross-border or mass-gathering issues will be counted against the number of direct-support exercises being provided to states.

Applications for direct support are available at http://hseep.dhs.gov and are reviewed on a monthly basis. The Homeland Security Exercise and Evaluation Program offers several tools and resources to help design, develop, conduct and evaluate exercises.