Pacific Northwest National Laboratory

7. Infrastructure

Pacific Northwest National Laboratory (PNNL) is operated by Battelle Memorial Institute and is located in Richland, Washington, with multiple offsite locations including the Marine Sciences Laboratory located in Sequim, Washington. The total laboratory population is approximately 4,000 staff as of March 2008.

The current PNNL campus consists of land owned by DOE, Battelle, and third parties and is located at the very north end of the City of Richland. The campus consists of about 350 acres of DOE-owned land, 250 acres of land owned by Battelle, and other privately-owned land. This multi-owned land profile provides a unique characteristic for PNNL of utilities infrastructure owned, operated, and maintained by both DOE and the City of Richland. The facility profile currently totals 2,015,000 gross square feet (gsf) of space in 96 individual buildings. Ownership is split as follows: DOE-owned of 762,000 gsf in 29 buildings of which 224,000 gsf is EMSL (SC) and 538,000 gsf is 300 Area buildings (EM); Battelle-owned of 407,000 gsf in 39 buildings; and various third-party leased space of 846,000 gsf in 28 buildings. The leased facilities portion of the total PNNL facility profile represents 42% of the total, a high percentage compared to other national laboratories.

With the planned facilities actions through FY 2012, PNNL's facility profile will increase to 2,181,000 gsf at which time division of ownership will be 794,000 gsf DOE-owned; 407,000 gsf Battelle-owned; and 980,000 gsf of leased facilities. Even after these facility actions PNNL's dependence on leased space will remain disproportionally high pending completion of the Systems Development Laboratory in FY 2015.

With the exception of four retained facilities, the 325, 331, 318, and 350 building complexes, and two other support buildings, all other PNNL 300 Area buildings are scheduled to be transferred to the Hanford Site clean-up contractor over the next four years. PNNL is planning to exit the 336, 338,and 3730 buildings in FY 2008 and 3760 building in FY 2009. The 326, 329, 320, and 331 auxiliary buildings will be the last buildings vacated during FY 2011.

As part of the CRL project, the 300 Area retained facilities will see significant investments (GPP, Institutional GPP, IGPP, and laboratory overhead funding) over the next 3 years to extend their useful life for an additional 20 years. The PNNL campus utilities infrastructure serving the retained facilities in the 300 Area, the replacement buildings on the Horn Rapids Triangle, and facilities within the main campus are also being reconfigured, upgraded, or replaced to improve reliability and add additional capability for the future.

During fiscal years 2009 and 2010, construction of the 201,000 gsf Physical Sciences Facility (line item funding) will be well underway with expected completion in FY 2011. During this time, Laboratory GPP funds will be used to construct the Nanomaterials Synthesis Laboratory (NSL), a 7,000 square-foot wet chemistry laboratory facility. As a result of establishing the Science Laboratory Infrastructure (SLI) initiative, this is PNNL's final approved Laboratory GPP facility project. All future facility and infrastructure investments under \$5 million will be funded with IGPP for capital actions and laboratory

overheads for expense actions. Scheduled to open during the first quarter of FY 2010, the CRL Project's Biological Sciences Facility (BSF) and Computational Sciences Facility (CSF) will be new third-party leased buildings constructed on Battelle-owned land west of EMSL. PNNL's Land Use Plan is provided in Appendix A and provides additional details regarding PNNL's site planning for land and real property assets.

In accordance with the DOE-SC Annual Laboratory Plan guidance, Table 4 below provides only the DOE-SC facilities data. For PNNL, the EMSL is the only current DOE-SC facility and is basis of this information. This is consistent with the March 2008 approved DOE-SC-PNSO/DOE-EM-RL Operational Agreement that recognizes the PNNL 300 Area retained facilities as DOE-EM buildings.

| SC Infrastru | SC Infrastructure Data Summary | | | | | | | | |
|--|--|-------|--|--|--|--|--|--|--|
| Replacement Plant Valu | e (\$M) (EMSL - | \$80M | | | | | | | |
| FY09 basis) | | | | | | | | | |
| Total Deferred Maintena | nce (\$K) | \$41K | | | | | | | |
| | MC | 1.00 | | | | | | | |
| Asset Condition Index | MD | | | | | | | | |
| | NMD | | | | | | | | |
| Asset Utilization Index | Office | | | | | | | | |
| | Warehouse | | | | | | | | |
| | Laboratory | 1.00 | | | | | | | |
| | Housing | | | | | | | | |
| Prior Year Maintenance | Prior Year Maintenance (\$M) (FY 2007) | | | | | | | | |
| Prior Year Maintenance (\$M) (FY 2007) \$1.6M MC = Mission Critical; MD = Mission Dependent, NMD = Non-Mission Dependent | | | | | | | | | |

Table 1. PNNL's DOE-SC Facilities and Infrastructure Data Summary

Facilities and Infrastructure to Support Laboratory Missions

Facilities and infrastructure investments at PNNL over the next ten years are designed to enable the scientific programs and ensure mission readiness of the Laboratory. These investments make use of multiple funding sources and are aligned to enable PNNL's four business lines as discussed in Sections 4.0 and 5.0. Table 5 provides a summary of the condition of the current key facilities and the planned future investments for each business line. Condition definitions are consistent with the Facility Information Management System (FIMS). Additionally, a single Laboratory Operations category is included to address the operations support facilities. A complete list of PNNL's facilities is provided in Appendix B.

| Business Line | Facilities | Summary Condition Evaluation | Planned Investments |
|----------------------|----------------------|---|---|
| Strengthen | 331 Bldg. | The facilities supporting this business | The EMSL building is planning multiple |
| U.S. Scientific | EMSL | line are in Excellent to Good condition. | expansions over the next 10 years to |
| Foundations | JGCRI | These facilities appropriately support this | support the scientific user facility |
| for Innovation | LSL2 | business line. EMSL is the newest and | including a Rad Annex (prog GPP), |
| | MATH | largest DOE facility on campus (opened | computer room expansion (prog GPP), |
| | POP | in 1997) and is in Excellent condition. | electrical plant (prog GPP), and space to |
| | PSF | Deferred maintenance in all of these | accommodate structural needs for high |
| | PSL | buildings are at acceptable levels. The | resolution imaging (prog. line item). |
| | Other facilities (as | 300 Area retained facility (331 Bldg.) | Additionally, a PNNL machine shop |
| | o mer raemines (as | supporting this business line will be | (IGPP) will be provided as an addition to |

Table 2. PNNL's Facilities and Infrastructure to Support Laboratory Business Lines

| Business Line | Facilities | Summary Condition Evaluation | Planned Investments |
|-----------------------|-----------------------------|---|--|
| | detailed in | | |
| | Appendix B) | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| Increase U.S. | 2400 Stevens | The facilities supporting this business | The SDL is planned as a SLI Line Item |
| Energy | APEL | line are in Excellent to Good condition | project and scheduled for completion in |
| Capacity and | BSEL | with the exception of the Math Bldg. | FY2015. The SDL will replace lesser |
| Reduce | MATH | which is currently evaluated as Adequate as a building in total. However, the | quality leased space (2400 Stevens and APEL buildings) and support a number of |
| Dependence | MSL | EIOC capability and the supporting | PNNL business lines with new large |
| on Imported | Other facilities (as | infrastructure located in this building | instrument/system lab space. |
| Oil | detailed in | have been upgraded and are deemed in | mstrument/system lab space. |
| | Appendix B) | Excellent condition. These facilities | |
| | | currently support the business line | |
| | | appropriately but in the future it is | |
| | | projected that additional large instrument/ | |
| | | system lab space will be needed. | |
| | | Additionally, it should be noted that the | |
| | | majority of the work in this business line | |
| | | takes place in third-party leased space. | |
| Prevent and | 2400 Stevens | The buildings supporting this business | The CRL Project will upgrade or replace |
| Counter | 318 Bldg. | line are in Excellent to Adequate | 300 Area facilities supporting this |
| Terrorism and | 320 Bldg. | condition. All space currently evaluated | business line. The SDL is planned as a |
| Proliferation | 326 Bldg. | as Adequate is located in the 300 Area | SLI Line Item project and scheduled for |
| of Weapons of | 329 Bldg. | and will be upgraded or replaced by the | completion in FY 2015. The SDL will |
| Mass | MSL | CRL Project. With this upgrade/replacement effort, these | replace lesser quality leased laboratory/office space. |
| Destruction | NSB | facilities will continue to appropriately | laboratory/office space. |
| | RPL – 325 Bldg. | support this business line. | |
| | Other facilities (as | support this outsiness line. | |
| | detailed in | | |
| | Appendix B) | | |
| Reduce | 331 Bldg | The buildings supporting this business | The CRL Project will upgrade or replace |
| Environmental | APEL | line are in Excellent to Adequate | 300 Area facilities supporting this |
| Effects of | BSEL | condition. All space currently evaluated | business line. The SDL is planned as a |
| Human Activity and | EMSL | as Adequate is located in the 300 Area | SLI Line Item project and scheduled for completion in FY 2015. The SDL will |
| Create | MSL 225 DLL | and will be upgraded or replaced by the CRL Project. All other buildings are | replace lesser quality offsite leased space |
| Sustainable | RPL - 325 Bldg. | either third-party leased or Battelle | with new large instrument/system lab |
| Systems | Other facilities (as | owned buildings and in Excellent to | space. |
| Justinis | detailed in | Good condition. With the upgrade/ | |
| | Appendix B) | replacement of 300 Area facilities and the | |
| | | continued maintenance investments in | |
| | | Battelle owned and third-party leased | |
| | | facilities, the facilities will continue to | |
| | | appropriately support this business line. | |
| Laboratory | Environmental | The buildings supporting Laboratory | IGPP and Lab overhead funds will be |
| Operations | Technology Bldg. | Operations range in condition from | used to improve and provide general |
| | (ETB) | Excellent to Good condition with a few | facilities, infrastructure, and grounds |
| | T. C. | exceptions that do not have an impact on | throughout the PNNL campus as |
| | Information Sciences Bldg 2 | operations. The 350 complex is part of | appropriate. Specifically, this will |

Sciences Bldg. 2

| Business Line | Facilities | Summary Condition Evaluation | Planned Investments |
|----------------------|----------------------|------------------------------|---------------------|
| | (ISB2) | | |
| | Laboratory Support | | |
| | Bldg. (LSB) | | |
| | Plant Opns. and | | |
| | Maint. Facility (350 | | |
| | Complex) | | |
| | PNNL Guest House | | |
| | Research | | |
| | Operations Bldg. | | |
| | (ROB) | | |
| | RTL support bldgs. | | |
| | Shipping, receiving, | | |
| | warehouse bldgs. | | |
| | (BRSW, TSW, | | |
| | RSW) | | |
| | Whole Body | | |
| | Counter Fac. (747) | | |
| | Other facilities (as | | |
| | detailed in | | |
| | Appendix B) | | |

Strategic Site Investments

Site facilities and infrastructure investments at PNNL over the next five years are grouped into three categories: the CRL project, EMSL, and general PNNL campus facilities and infrastructure. Consistent with the FY 2010 IFI Crosscut (Schedule 19), these investment categories include line item, landlord or programmatic GPP, IGPP, and facilities and infrastructure related laboratory overhead funding sources. These investments are in line with PNNL's primary business lines and are designed to enable the scientific programs and ensure mission readiness. Figure 1 below is a PNNL campus site plan depicting the planned facilities.



Figure 1. PNNL's future campus – FY 2015 timeframe

The most significant driver for PNNL facilities and infrastructure investments is the need to house capabilities being displaced by the accelerated cleanup of the Hanford Site 300 Area. In September 2004, Mission Need (Critical Decision (CD)-0) for the CRL project was approved by DOE, and in February 2005, this mission need was revalidated. In December 2006, a conceptual design revision (CD-1 Revised) was approved by DOE that consisted of retaining and upgrading certain key facilities in the 300 Area, constructing replacement facilities south of the existing 300 Area on the PNNL site, and constructing two third-party facilities on private land, the Biological Sciences Facility (BSF) and the Computational Sciences Facility (CSF). In July 2007, DOE approved CD-3a allowing start of site work, foundations, and structural steel for the Physical Sciences Facility (PSF), the line item part of the CRL Project. CD-3b approval is expected in April 2008 to allow the balance of the facility construction to begin. The PSF Line Item is considered PNNL's initial SLI Initiative project.

As shown in the attached FY 2010 IFI Crosscut (Schedule 19), the \$224 million line item funding for the PSF project consists of \$98 million from DOE-SC, \$70 million from National Nuclear Security Administration (NNSA), and \$56 million from Department of Homeland Security (DHS). This funding supports constructing the PSF on the Horn Rapids Triangle and life extension for the existing 325 Building (the Radiochemical Processing Laboratory). Life extension for the other retained 300 Area facilities will be accomplished through \$5 million total of Laboratory GPP and additional PNNL funding sources, such as IGPP and overhead investments. Investment from other sources includes \$5 million from the State of Washington for utility systems infrastructure for the Horn Rapids Triangle, \$12 million from DOE-EM to support utility system infrastructure for the 300 Area, and about a \$30 million investment from PNNL through laboratory overhead for transition and relocation. Additional CRL information can be found at http://www.pnl.gov/rcf/index.stm.

The proposed Physical Sciences Facility, a 201,000-square-foot facility complex, will consist of three main buildings, one for each of the following research capabilities: materials science and technology, radiation detection, and ultra low-level analysis. As the primary replacement facility for the 300 Area, PNNL broke ground on the PSF in the fourth quarter of FY 2007, with expected completion and full start of operations planned during the second quarter of FY 2011. The BSF and CSF, connected by a common entrance, will contain about 74,000 square feet, each, privately funded and constructed on Battelle land near the center of the PNNL campus. Groundbreaking of both facilities is expected by the end of FY 2008. The BSF will house systems biology capabilities and the CSF will host information analytics capabilities, computer laboratories, and electronic and instrumentation laboratories.

In summary, the CRL actions represent the top priority for PNNL and will allow the Laboratory to exit over 350,000 gsf of aging infrastructure on the Hanford Site 300 Area. Nearly 150,000 gsf of this has been exited to date, with the remainder (the non-retained facilities) to be exited by FY 2011.

Environmental Molecular Sciences Laboratory Investments

The EMSL is the centerpiece of the PNNL research campus as a 224,000 gsf national scientific user facility with advanced resources for fundamental research on physical, chemical, and biological processes. EMSL, built in 1997, houses state-of-the-art research equipment, including a new high-performance supercomputer and a 900-Mhz, high-field nuclear magnetic resonance spectrometer, as well as mass spectrometry and surface-science instruments. EMSL-specific facility and infrastructure additions and enhancements are funded via programmatic line item or programmatic GPP dependent on the project funding level and are listed below.

- *EMSL Radiological Annex* (Programmatic GPP). The EMSL Radiological Annex addition will support enhanced research and radiological actinide capabilities. A complement of EMSL's unique research capabilities will be housed in the Annex. The Annex is planned to be physically separate from the EMSL facility, thus isolating radiological activities, and relying on the main EMSL facility only for such things as compressed air, nitrogen, and electrical power. This building is being proposed as a \$4.9 million facility with an expected completion date of FY 2010.
- South Electrical Plant (Programmatic GPP). The south electrical plant will support the current and future supercomputer capabilities within the EMSL. The existing north plant is fully utilized both in utilities and space. The major need for power and cooling is driven by the existing and future computer facility. Placement of this additional plant next to the computing facility will reduce costs of running utilities from the north end of the building to the south end. This \$4.9 million building is expected to be constructed by the end of FY 2011. Additionally, this project is in conjunction with the planned PNNL campus electrical infrastructure enhancement with the City of Richland.
- *Computer Room Addition* (Programmatic GPP). The computer room addition will support the next generation supercomputer, High Performance Computing System-4 (HPCS-4). The future space will lend itself to next-generation technologies of condensed computer arrangements with proper cooling and short-run cable connections; the existing space will be used for other computer housing. The expansion is planned for FY 2012 and is also expected to be a \$4.9 million project.
- EMSL Laboratory and Office Space Additions (North Lab/Office Expansion) (Line Item). As new, high spatial resolution imaging capabilities are developed and brought on line, we foresee a need for currently unavailable laboratory space with much tighter controls on vibration, electromagnetic

isolation and thermal variances. The current concept is construction of two laboratory modules on the north end of the building with an accompanying office pod extending east. As shown in the attached IFI Budget Crosscut (Appendix C), this is estimated as a 55,000 gsf addition and has been shown to be initiated in FY 2012 with completion in FY 2014. In addition to the line item funding, the Office of Biological and Environmental Research is expected to provide programmatic GPP funds specific to the EMSL facility.

General PNNL Campus Facilities and Infrastructure Investments

Beyond the CRL and EMSL, PNNL has planned multiple other facility and infrastructure actions using various types of funding sources including IGPP to support and enhance the overall PNNL operations. With FY 2008 representing the final year of landlord GPP funding, PNNL will fund capital facility and infrastructure investment needs of a general nature and project value of less than \$5 million using IGPP from FY 2009 forward. Below are the planned actions over the next five years.

- System Development Laboratory (SDL). As part of the SLI Initiative, PNNL has proposed the construction of the \$99 million System Development Laboratory. The SDL will be roughly a 100,000 to 150,000 gsf facility initiated in FY 2013 and completed in FY 2015. This laboratory replaces aging leased facilities that are inadequate for future research programs and are distant from the main campus with new large instrument/system laboratory space and appropriate office space. Two leased facilities, 2400 Stevens and APEL, currently house laboratory space that supports PNNL capabilities in sensing and measurement technology and chemistry and process science. These facilities support multiple program elements including energy security (solid oxide fuel cells, power grid technology), national and homeland security (remote sensing), and science innovation (the Atmospheric Radiation Measurement Program). 2400 Stevens is a 95,351 gsf facility, originally a warehouse that was converted to contain primarily dry laboratory space and offices and is located several miles from the main campus. The APEL facility was designed as entrepreneurial space for start-up companies, and it was intended that PNNL occupy no more than 50% of the space. PNNL currently occupies over three-quarters of the total facility.
- *PNNL Machine Shop* (*located at EMSL*) (IGPP). The machine shop located within the EMSL facility supports the entire PNNL campus and is in need of an expansion. This modification would provide a new 6,000 square foot building adjacent and connected to EMSL with proper facilities for the shop, which will empty the current shop spaces (EMSL 1341, 1341A, and 1341B) and make them available for conversion to laboratory spaces.
- *Utilities, Roads, and Grounds* (IGPP, laboratory overheads). Over the next five to ten years, the PNNL campus will change significantly with the arrival of multiple new facilities. New buildings will be accompanied by the need for upgraded infrastructure including roads, parking lots, utility systems, and telecommunications. With owner, operator, and maintainer of the utilities infrastructure being both DOE and the City of Richland, multiple funding sources are required to provide an overall integrated system. PNNL is planning on investing up to \$15 million over the next 10 years (FY 2009 through FY 2018) in IGPP funds and laboratory overhead funds related to various infrastructure projects. Initial plans include upgraded electrical infrastructure with the City of Richland and service roads and parking lot additions on the PNNL campus south of Horn Rapids Road. Additionally, the utility systems and grounds and infrastructure in the 300 Area around the retained facilities will be improved via IGPP and CRL funding. Lastly, the leased facilities portion of the PNNL campus will

undergo improvements and enhancements via the lease agreements with the various building owners to the extent appropriate and reasonable.

Maintenance Investment Plan (Multiple funding sources). PNNL implements an integrated
approach to facilities and infrastructure maintenance investment planning which recognizes the multiownership of land and buildings and combines component based maintenance forecasting with real
time condition and performance data. The goal of this plan is to assure that facilities and
infrastructure are maintained ready to support the missions of PNNL across their life cycle.

In line with the DOE-SC Annual Laboratory Plan guidance, DOE-SC—only facilities are the basis of the various F&I data and information provided in the tables in this section. For PNNL, EMSL is currently the only DOE-SC facility. The PNNL deferred maintenance total in FY 2008 for EMSL was \$41 K. The EMSL facility is the newest DOE-owned facility in the PNNL portfolio and has been maintained such that deferred maintenance has been minimized and the facility has continually operated with a high degree of reliability. This building is categorized as "Mission Critical" and its condition is currently rated "Excellent." Deferred maintenance for the EMSL facility is expected to continue to be minimal. The CRL project will replace or upgrade other DOE owned facilities and through the implementation of the PNNL maintenance plan via IGPP and overhead funding sources similar performance of these assets will be maintained.

In addition to these planned actions, the BSEL, a multipurpose, third-party leased facility built to support research and development for bio-based product manufacturing, is complete and in transition to full operation. The BSEL is located on the WSU Tri-Cities campus, approximately one mile south of the main campus of PNNL. Also, PNNL is proceeding with the Nanomaterials Synthesis Laboratory (NSL), an approved landlord GPP project. The NSL is a stand-alone research facility that will provide nearly 6,000 net square feet of wet chemistry laboratory space. It will be strategically located southwest of EMSL, directly east of the new BSF, and built on DOE-owned land. Construction of this facility is expected to be completed and in full operations during FY 2010.

Trends and Metrics

EMSL maintenance investments through March 2008 are on budget and within projected parameters of the FY 2008 PEMP goals. Table 2 and Figure 2 below represent investments planned for the current and future DOE-SC facilities as presented in the FY 2010 IFI Crosscut, Schedule 19.

Table 3. PNNL's DOE-SC Facilities and Infrastructure Investments (\$M) – Impact to Asset Condition Index

| \$M | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 |
|---|------|------|------|-------|-------|-------|-------|-------|-------|-------|-------|
| Maintenance | 1.8 | 1.2 | 6.1 | 7.5 | 8.8 | 8.1 | 7.8 | 10.6 | 15.0 | 12.5 | 12.1 |
| DMR | - | • | - | - | - | - | - | - | - | - | - |
| Excess Facility Deposition | | | | | | | | | | | |
| IGPP | 2.0 | 1.5 | 1.5 | 3.0 | 5.0 | 7.2 | 6.3 | 6.7 | 6.3 | 5.8 | 6.8 |
| GPP (FY08 – Lab, FY09 & beyond-Prog.) | 3.5 | 2.5 | 2.4 | 4.9 | 4.9 | - | - | - | - | - | - |
| Line Item (SLI & Prog.) | 60.4 | 81.5 | 21.6 | 9.0 | 4.0 | 30.8 | 69.0 | 25.0 | - | - | - |
| Total Investment | 67.7 | 86.7 | 31.6 | 24.4 | 22.7 | 46.1 | 83.1 | 42.3 | 21.3 | 18.3 | 18.9 |
| Estimated Replacement Value (SC Only) | 69.7 | 89.6 | 97.1 | 328.3 | 340.9 | 348.7 | 386.8 | 494.7 | 506.0 | 517.7 | 529.6 |
| Estimated Deferred Maintenance (SC Only) | - | - | - | - | - | - | - | - | - | - | - |
| Asset Condition Index (ACI) for Planning Purposes (SC Only) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |

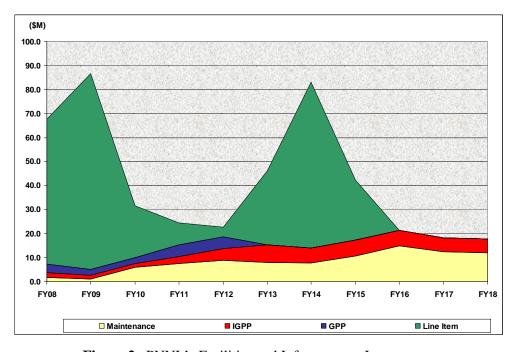


Figure 2. PNNL's Facilities and Infrastructure Investments

1.1 Sustainability

The sustainability approach to operations, maintenance, and fleet management, is consistent for all facilities. PNNL will meet the requirements of DOE Order 430.2.B, Departmental Energy, Renewable Energy, Transportation Management, and Executive Order 13423, Strengthening Federal, Environmental, Energy And Transportation Management, by the scheduled milestone dates. The sustainable approach to achieving and sustaining the Transformational Energy Action Management goals will be accomplished through a combination of implementation of an Energy Savings Performance Contract, line item funding, IGPP, and overhead funds. Starting in FY 2008, new construction projects and major renovations in excess of \$5 million will be Leadership in Energy and Environmental Design gold certified. New and renewal of existing leases will contain provisions that factor in the five guiding principles referenced in the DOE and Executive Order.

Fleet Management will meet the annual gasoline usage reduction goals by converting gasoline vehicles, where applicable, to alternative fuel vehicles, requesting plug-in electric and hybrid vehicles, and reducing miles through consolidation of trips and right sizing our fleet where possible.

Our goal is to meet and exceed the goals in the DOE and Executive Order each year. The specific methods and approach to meet the goals will be included in the Executable Plan, which will be complete by September 30, 2008.

Table 3 that includes some specific goals contained in DOE Order 430.2B. PNNL planned projects, funding source(s), and dates of the fiscal year they will be completed/implemented in to achieve the goals are also included.

| DOE Order 430.2B Goals | | | | | | | | | | | |
|------------------------|------|---------|---------|-----------|--|--|--|--|--|--|--|
| _ | | Funding | _ | | | | | | | | |
| Requirement | Goal | Source | Cost | Milestone | Progress to Date/comments | | | | | | |
| Energy | 10% | ESPC | \$4.55M | FY 2009 | Planned to begin the project in 1 st quarter FY | | | | | | |
| Reduction of | | | | | 2009. | | | | | | |
| 30% | 12% | OH | \$56K | FY 2008 | Reduction achieved in FY 2008 from Green | | | | | | |
| | | | | | Power Credit. This reduction may be less in | | | | | | |
| | | | | | future years. | | | | | | |
| | 08% | OH | \$3M | FY 2011 | Primarily HVAC enhancements for BSF & CSF | | | | | | |
| | | | | | leased facilities to begin in FY 2009/FY 2010. | | | | | | |
| Renewable | TBD | TBD | TBD | FY 2015 | NREL study in progress to evaluate the cost | | | | | | |
| Energy Onsite | | | | | effectiveness of this strategy at our site. | | | | | | |
| Renewable | 12% | OH | \$56K | FY 2008 | Green power purchases from utilities in FY | | | | | | |
| Energy Off-Site | | | | | 2008. This may be reduced in future years. | | | | | | |
| Water | 5% | OH/IGPP | \$100K | FY 2009 | O&M water fixture retrofit project to be initiated | | | | | | |
| Reduction | | | | | in FY 2009. | | | | | | |
| | 5% | OH | \$50K | FY 2010 | O&M water fixture retrofits | | | | | | |
| | 6% | TBD | TBD | FY 2015 | | | | | | | |
| Sustainment | 15% | OH | \$75K | FY 2010 | Results from energy audits of facility square | | | | | | |
| | | | | | footage and planned actions. | | | | | | |

 Table 4. PNNL's Progress on DOE Order 430.2B Goals

Appendix A

PNNL Land Use Plan

Appendix A

Land Use Plan

As described in DOE Order 430.1, *Real Property Asset Management*, site planning for real property assets must be consistent with DOE P 430.1b, *Land and Facility Use Planning* and must be based on accepted planning principles and industry-wide practices. The planning process must include all forms of activity that may affect real property including acquisition, development, utilization, maintenance, recapitalization, and disposition. Real property plans also must be consistent with the yearly Integrated Facilities and Infrastructure (IFI) Crosscut Budget in support of program missions and growth.

In total, DOE operates the Hanford Site, a 580-square-mile site north of Richland, Washington. The Pacific Northwest Site Office (PNSO) has responsibility for PNNL and the PNNL campus. The PNNL campus consists of buildings on the Hanford Site (principally in Hanford's 300 Area), buildings on the DOE designated PNNL Site, buildings owned by Battelle on Battelle land, leased buildings on Battelle land, other leased buildings on third-party owned land, and multiple offsite locations.

The Hanford Site consists principally of multiple facilities in the 300 Area north of the City of Richland. These facilities will be reduced as a part of the CRL project to four main retained facilities along with supporting buildings. The 300 Area currently resides on DOE-EM land. In addition, there are a few facilities on the Hanford Site to the north of the 300 Area that PNNL operates in support of DOE-EM work.

PNSO has responsibility for the PNNL Site, a 350 acre parcel of land, that consists of 30 acres occupied by EMSL south of Horn Rapids Road, 100 acres of land north of Horn Rapids Road between Stevens Drive and George Washington Way, known as the Horn Rapids Triangle, and 220 acres between the north edge of the Horn Rapids Triangle and the south end at the 300 Area. The land south of Horn Rapids Road and the Horn Rapids Triangle (130 acres) is in the City of Richland. The Horn Rapids Triangle will be the home of the new Physical Sciences Facility. The 220 acres parcel was reassigned from DOE-EM to DOE-SC in FY 2007. PNSO/PNNL will assume operational and management responsibilities for the PNNL Site in accordance with approved March 2008 Operational Agreement between SC-PNSO and EM-RL.

Battelle owns 250 acres south of Horn Rapids Road within the City of Richland. Facilities on this land are both Battelle-owned and third-party leased facilities, and represent the campus core sector facilities as noted in PNNL's *Campus Master Plan*. The balance of the PNNL campus is on third-party-owned land stretching from south of Horn Rapids Road to various facilities to the farthest south part of the campus – 2400 Stevens building and recently completed Bioproducts, Sciences, and Engineering Laboratory (BSEL) facility. The PNNL campus is depicted in Figure A.1.

Even with these multiple locations, PNNL has established and continues to enhance the integration of the utility systems and infrastructure across the entire PNNL campus, addressing the ownership, provider, operator, and investment plans of each. PNNL's overall goal is to fully integrate the utility systems and infrastructure with, to the greatest extent possible, single owners and single providers/operators for each

system – providing long-term, highly reliable and effective (and low) life-cycle cost services. The attached PNNL campus site plan depicts these land attributes.

The PNNL campus primary utility systems and infrastructure of electrical, water and sewer, IT (phone/LAN), and natural gas systems are currently in various stages of enhancement. Expectation is that within 5 years they will be in a condition that will support both the current and next 5 to 10 years growth requirements. Specifically, the City of Richland's Horn Rapids Triangle utility project that addresses most of the required utility systems and infrastructure will be completed this fiscal year and will include

electrical, water and sewer, and communications. The City of Richland utility systems and infrastructure on the balance of the PNNL campus are to be upgraded over the next couple of fiscal years. Finally, the 300 Area utility project is planned to be completed by Washington Closure Hanford contractor by FY 2012 or sooner.

In addition, PNNL includes numerous offsite locations with the Marine Research Operations in Sequim, Washington, being the most significant. Others include offices at Washington, D.C.; Seattle, Washington; and Portland, Oregon.

Consistent with DOE P 430.1b guidance, PNNL, in conjunction with a third-party architect-engineer firm, developed the PNNL Campus Master Plan Update, July 2005. This master plan provides an analysis of the existing PNNL campus and recommendations to accommodate anticipated program growth over the next 20 years and beyond. It further recognizes an existing land use pattern and proposes to strengthen it in the development of the campus to strategically locate programmatic components of the growth.

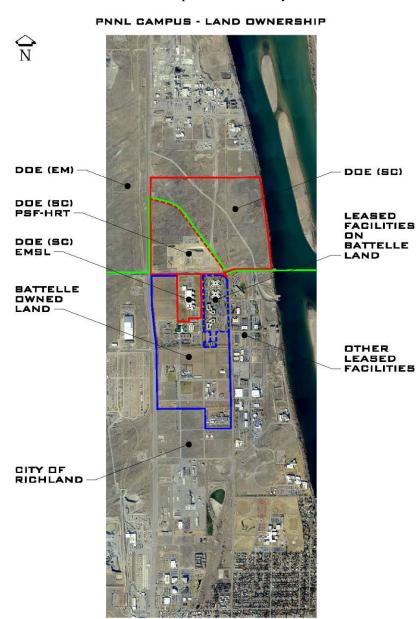


Figure A.1. Aerial view of the PNNL campus showing land ownership.

Appendix B

PNNL Facilities Listing Detail

PNNL Facilities Listing Detail - Grouped by Primary Business Line (April 2008)

| PNNL Faci | llities Listing Detail - Grouped by Prin | ary Business | Line (A | | | |
|-----------|--|-----------------|----------------|---------------|-----------|---|
| | Strengthen Scientific Foundations for In | novation | | | | |
| Facility | Full Name | Financial Owner | Lease / Own | Gross Sq. Ft. | Condition | Business Lines |
| EMSL | Environmental Molecular Sciences Lab | DOE | Owned | 224,463 | Excellent | Strengthen Scientific Foundations for Innovation |
| 331 | Life Sciences Laboratory 1 | DOE | Owned | 115,127 | Good | Strengthen Scientific Foundations for Innovation, Reduce Environmental Effects |
| LSL2 | Life Sciences Laboratory 2 | Battelle | Owned | 16,118 | Good | Strengthen Scientific Foundations for Innovation |
| ANNEX | RRC Laboratory Annex | Battelle | Owned | 9,311 | Good | Strengthen Scientific Foundations for Innovation |
| POP | Port Of Pasco | Contractor | Leased | 10,000 | Good | Strengthen Scientific Foundations for Innovation |
| JGCRI | Joint Global Change Research Institute | Contractor | Leased | 12,346 | Good | Strengthen Scientific Foundations for Innovation |
| | | | | 387,365 | | |
| | | | | | • | |
| | Increase U.S. Energy Capacity | | | | | |
| 2400STV | 2400 Stevens Bldgs. | Contractor | Leased | 96,759 | Good | Increase U.S. Energy Capacity, Prevent and Counter Terrorism |
| BSEL | Bioproducts Sciences & Engineering Lab | Contractor | Leased | 30,462 | Excellent | Increase U.S. Energy Capacity, Reduce Environmental Effects |
| MATH | Mathematics Building | Battelle | Owned | 29,416 | Adequate | Increase U.S. Energy Capacity, Strengthen Scientific Foundations for Innovation |
| | Leased Bldgs. (Sigma2 & Portland) | Contractor | Leased | 24,692 | Good | Increase U.S. Energy Capacity |

| | Prevent and Counter Terrorism | 1 | | | | |
|------|--|------------|--------|---------|-----------|-------------------------------|
| NSB | National Security Building | Contractor | Leased | 100,358 | Excellent | Prevent and Counter Terrorism |
| ISB1 | Information Sciences Building I | Contractor | Leased | 50,200 | Excellent | Prevent and Counter Terrorism |
| | Leased Bldgs. (SALK, Sigma4, Albq., Seattle) | Contractor | Leased | 57,775 | Good | Prevent and Counter Terrorism |
| 361 | Modular Equipment Shelter | DOE | Owned | 384 | Good | Prevent and Counter Terrorism |
| EDL | Engineering Development Laboratory | Battelle | Owned | 16,071 | Good | Prevent and Counter Terrorism |
| | · | | | 224 788 | | · |

181,329

| | Reduce Environmental Effects | | | | | |
|------------|--|------------|--------|---------|---------------|---|
| APEL | Applied Processing Engineering Lab | Contractor | Leased | 57,196 | Good | Reduce Environmental Effects, Increase U.S. Energy Capacity |
| PSL | Physical Science Laboratory | Battelle | Owned | 89,379 | Good | Reduce Environmental Effects, Strengthen Scientific Foundations for Innovation, U.S. Energy Capacity |
| RTL520/540 | Research Technology Laboratory | Battelle | Owned | 56,968 | Adequate/Good | Reduce Environmental Effects |
| | Various Battelle Bldgs. (CEL, PDLE/W, PGF's) | Battelle | Owned | 17,308 | Good | Reduce Environmental Effects |
| | Leased Bldgs. (Sigma5 & Port of Skamania) | Contractor | Leased | 50,520 | Good | Reduce Environmental Effects |
| _ | | | | 271,371 | | |

| | Reduce Environmental Effects/Prevent and | Counter Terre | <u>orism</u> | | | |
|---|--|---------------|--------------|---------|------------------|---|
| 318 | Radiological Calibrations Lab/Offices | DOE | Owned | 40,694 | Good/Adequate | Reduce Environmental Effects, Prevent and Counter Terrorism |
| 325 - RPL | Radiochemical Processing Laboratory | DOE | Owned | 144,820 | Adequate | Reduce Environmental Effects, Prevent and Counter Terrorism |
| MSL-Sequim | Marine Sciences Laboratory Buildings | Battelle | Owned | 42,783 | Excellent - Good | Reduce Environmental Effects, Prevent and Counter Terrorism |
| MSL7 | MSL Bldg. 7 | Contractor | Leased | 9,688 | Good | Reduce Environmental Effects, Prevent and Counter Terrorism |
| SIGMA3 Office Building - SIGMA3 Contractor Leased | | | | 20,090 | Good | Reduce Environmental Effects, Prevent and Counter Terrorism |
| | · | | _ | 258,075 | | |

PNNL Facilities Listing Detail - Grouped by Primary Business Line (April 2008)

| Facility | Full Name | Financial Owner | Lease / Own | Gross Sq. Ft. | Condition | Business Lines |
|------------|---|-----------------|----------------|---------------|----------------------|-----------------------|
| | Laboratory Operations | | | | | |
| 350 | Plant Operations & Maintenance Facilities | DOE | Owned | 26,742 | Excellent - Poor | Laboratory Operations |
| RTL510-590 | RTL support bldgs. | Battelle | Owned | 15,358 | Good/Adequate | Laboratory Operations |
| ROB | Research Operations Building | Battelle | Owned | 69,586 | Fair | Laboratory Operations |
| LSB | Laboratory Support Building | Contractor | Leased | 83,921 | Good | Laboratory Operations |
| 747A | Whole Body Counter Lab/Office | Contractor | Leased | 3,232 | Good | Laboratory Operations |
| ISB2 | Information Sciences Building II | Contractor | Leased | 60,080 | Excellent | Laboratory Operations |
| ETB | Environmental Technology Building | Contractor | Leased | 100,358 | Excellent | Laboratory Operations |
| GUESTHOUSE | Guest House at PNNL | Contractor | Leased | 29,108 | Excellent | Laboratory Operations |
| | Shipping, Receiving, Warehouse Bldgs. | Various | | 25,654 | Excellent/Good | Laboratory Operations |
| | Met. Lab. & Other 600 Area Bldgs. | DOE | Owned | 15,217 | Excellent - Poor | Laboratory Operations |
| | Misc. Battelle Support Bldgs. | Battelle | Owned | 26,805 | Excellent - Adequate | Laboratory Operations |
| вwо | Battelle Washington Office Building | Contractor | Leased | 11,097 | Good | Laboratory Operations |
| CIC | Consolidated Information Center | Contractor | Leased | 30,124 | Good | Laboratory Operations |
| | | | | 497,282 | | |

| 320 | Analytical And Nuclear Research Lab | DOE | Owned | 31,427 | Transition | Exit - currently supports Prevent and Counter Terrorism |
|------------|---|-----|-------|--------|------------|---|
| 326 | Material Science Laboratory | DOE | Owned | 63,334 | Transition | Exit - currently supports Prevent and Counter Terrorism |
| 329 | Chemical Science Laboratory | DOE | Owned | 39,420 | Transition | Exit - currently supports Prevent and Counter Terrorism |
| 331 Bldgs. | Various 331 support bldgs. (331A,D,G,H,P) | DOE | Owned | 11,313 | Transition | Exit |
| 336 | High Bay Testing Facility | DOE | Owned | 6,438 | Transition | Exit |
| 338 | Prototype Engineering Laboratory | DOE | Owned | 18,315 | Transition | Exit |
| 3730 | Gamma Irradiation Facility | DOE | Owned | 3,103 | Transition | Exit |
| 3760 | 3760 Office Building | DOE | Owned | 21,908 | Transition | Exit |
| | | | | | _ | |

B.3

Condition Definitions per FIMS.

- * Excellent * Good
- * Adequate
- * Fair
- * Poor