Archived Information OFFICE OF THE INSPECTOR GENERAL (OIG)

Goal: To promote the efficient and effective use of taxpayer dollars in support of American education by providing independent and objective assistance to the Congress and the Secretary of Education in assuring continuous improvement in program delivery, effectiveness, and integrity.

FY 2001—\$36,500,000 (Requested budget)

OBJECTIVE 1: OIG PRODUCTS AND SERVICES ARE USED BY THE DEPARTMENT, CONGRESS, AND OTHER INTERESTED PARTIES TO IMPROVE THE EFFICIENCY, EFFECTIVENESS, AND INTEGRITY OF EDUCATION PROGRAMS AND OPERATIONS.

Indicator 1	.1 The number and percenta	ge of significant recommenda	tions accepted and implemented will increase.	
Targets and Performance Data			Assessment of Progress	Sources and Data Quality
Recommendations accepted			Status: Performance improved from FY 98. Continued improvement is likely because of	Source: OIG audit files that are provided to our office by the regions. A spreadsheet was
Year	Actual Performance	Performance Targets	increased emphasis on resolution and follow up	prepared with the data that were used in
FY 1998: FY 1999:	50 (67%) 70 (71%)	Continuing increase	and on timing; some corrective actions take time	determining this information.
FY 2000:	1 (1 2 7 3)	Continuing increase	to fully implement where legislative, regulatory, or system changes are required.	Frequency: Annually. Next Update: FY 2000.
FY 2001:		Continuing increase	Recommendations related to reports issued in	Next Opaule. 1-1-2000.
Recommendo	ations implemented	Ç	prior fiscal years and for which corrective action	Validation Procedure: Data verified using ED's Standards for Evaluating Program Performance
Year	Actual Performance	Performance Targets	was initiated may now just be at the completion	Data.
FY 1998:	25 (13%)		stage.	Data.
FY 1999:	62 (37%)	Continuing increase	Explanation: The percentage is calculated by	Limitations of Data and Planned
FY 2000:		Continuing increase	adding up the total number of significant	Improvements: The measure includes only
FY 2001:		Continuing increase	recommendations that have been resolved for the fiscal year and dividing that number into the total number of significant recommendations that had been accepted for the fiscal year. This indicator uses only recommendations from audit work. This information is only for jobs that are related to Objective 1.	recommendations from audit reports. Significant recommendations from other OIG services, such as quick response projects and consulting, are not included in this measure. The classification of OIG work as "Improvement" or "Integrity" is somewhat subjective. Some work relates to both areas.
			Significant monetary recommendation is defined as to recovering monetary amounts of questions, unsupported, or other dollars of \$300,000 or more. It also includes the associated recommendation to establish/implement control techniques to prevent recurrence of the condition that gives to the monetary finding or better use of funds of \$500,000 or more.	

	Targets and Parfer	rmanca Data	Assessment of Progress	Sources and Data Quality
Targets and Performance Data			Significant nonmonetary recommendation is a	Sources and Data Quanty
			recommendation to establish/implement	
			procedures or control techniques to (1) improve	
			the effective or efficient delivery of program	
			services; (2) safeguard assets or prevent fraud,	
			waste, or abuse; or (3) improve the integrity,	
			accuracy, and completeness of management data	
			involving a program, or a significant component	
			of any program, funded at \$500,000 or more	
			annually.	
Indicator 1	.2 Customers will be satisfie	ed with OIG products and services	S.	
	Targets and Perfor		Assessment of Progress	Sources and Data Quality
Year	Actual Performance	Performance Targets	Status: Unable to determine.	Source: Information will come from the party
FY 1999:	Not available	No target set		audited.
FY 2000:		To be collected	Explanation: New indicator.	Frequency: Annually.
FY 2001:		To be determined based on		Next Update: FY 2000.
		analysis of baseline data		Validation Procedure: To be established.
				Limitations of Data and Planned
				Improvements: In the past, an audit
				questionnaire was included with OIG audits. The response was poor. To obtain better responses,
				we have worked with the Office of Chief
				Information Officer to develop an email survey.
				The success will depend upon the cooperation of
				those audited.
Indicator 1	3 Resources (as measured b	 ny the nercentage of staff time) wi	ll be deployed in accordance with the Work l	 Plan
mulcutor 1	Targets and Perfor		Assessment of Progress	Sources and Data Quality
Year	Actual Performance	Performance Targets	Status: No significant change in performance	Source: Time and Travel Reporting System.
FY 1998:	48%	1 criormance rarges	from FY 98 to FY 99.	Frequency: Annually.
FY 1999:	46%	Continuing increase		Next Update: FY 2000.
FY 2000:	1070	Continuing increase	Explanation: This number was calculated by	· · · · · · · · · · · · · · · · · · ·
FY 2001:		Continuing increase	taking the total number of staff hours that the	Validation Procedure: Data verified using ED's
1 1 2001.		Community mercuse	office charged to jobs in the Work Plan and	Standards for Evaluating Program Performance
			dividing it by the hours that were spent on Goal	<u>Data</u> .
			1.	
				Limitations of Data and Planned
			The OIG Work Plan baseline is at the start of the	Improvements: Based on self-reported data
			fiscal year, October 1. The actual performance	generated by ED staff.
			achieved will never reach 100 percent because	
			the Work Plan covers a two-year period, and new	
			jobs are identified that take precedence for	
			reasons such as risk or need for immediate	
			completion.	

Indicator 1.4 The number, percentage, or both, of Work Plan assignments initiated will increase.					
Targets and Performance Data			Assessment of Progress	Sources and Data Quality	
Year	Actual Performance	Performance Targets	Status: No significant change in performance	Source: OIG report on Work Plan Project Status	
FY 1998:	61%		from FY 98 to FY 99.	Sheets. All work is listed in Work Plan Project	
FY 1999:	62%	Continuing increase		Status Sheets by audit project number.	
FY 2000:		Continuing increase	Explanation: This indicator measures the degree		
FY 2001:		Continuing increase	to which OIG work done during the fiscal year	Frequency: Annually.	
		_	related to Objective 1 (Improvement of programs	Next Update: FY 2000.	
			and operations) is work identified in the annually		
			updated OIG Work Plan. Annually, the OIG	Validation Procedure: Data verified using ED's	
			prepares a Work Plan that contains projects	Standard for Evaluating Program Performance	
			deemed to be the most important. The	Data.	
			denominator of the percentage is the number of		
			projects from a prior Work Plan plus any	Limitations of Data and Planned	
			additions to the current Work Plan. The	Improvements: The calculation is of projects	
			numerator is the number of audit projects started.	not resources. The calculation does not indicate	
			This indicator includes those projects where the	the degree to which OIG resources are devoted	
			objectives were intended to improve programs or	to projects included in the OIG Work Plan.	
			operations. This information reflects only jobs		
			that are coded as Objective 1.		
			The OIG Work Plan baseline is at the start of the fiscal year, October 1. The actual performance achieved will never reach 100 percent because the Work Plan covers a 2-year period, and new jobs are identified which take precedence for reasons such as risk or need for immediate completion.		

OBJECTIVE 2: OIG'S WORK DISCLOSES SIGNIFICANT FRAUD, WASTE, AND ABUSE; RESULTS IN ENFORCEMENT ACTIONS; AND PROMOTES DETERRENCE. WORK DISCLOSES SIGNIFICANT FRAUD, WASTE, AND ABUSE AND RESULTS IN ENFORCEMENT ACTIONS OR OTHER SIGNIFICANT CORRECTIVE ACTIONS AS MEASURED BY THE FOLLOWING INDICATORS.

Indicator 2.1 The number and percentage of cases presented for enforcement actions that are accepted by enforcement officials will increase.					
Targets and Performance Data			Assessment of Progress	Sources and Data Quality	
Year	Actual Performance	Performance Targets	Status: Performance improved from FY 98.	Source: Agents are required to report in a timely	
FY 1998:	79 (69%)			manner instances in which investigative cases	
FY 1999:	82 (80%)	Continuing increase	Explanation: The OIG receives and reviews	are presented to, and accepted or declined for	
FY 2000:		Continuing increase	allegations of fraudulent conduct involving funds	action by, enforcement officials.	
FY 2001:		Continuing increase	disbursed through the Department's programs	Frequency: Annually.	
			and of misconduct by Department employees	Next Update: FY 2000.	
			and contractors. Preliminary investigative		
			activity determines which allegations have merit,	Validation Procedure: Data verified using ED's	
			and formal criminal, civil, and administrative	Standards for Evaluating Program Performance	
			investigations are initiated.	Data.	

	Toronto and Daufau	rmanaa Data	Aggaggment of Decomos	Courses and Data Quality
Targets and Performance Data			Assessment of Progress	Sources and Data Quality
			In FY 99, the civil prosecutions of the clients of two financial aid consultants primarily accounted	Limitations of Data and Planned
			for the <u>increase</u> in their percentage of cases	Improvements: The supervisors and desk officers need to ensure that agents are reporting
			accepted for enforcement action. The percentage	these items in an appropriate and timely fashion.
			is calculated as the total number of cases	Review of ICTS data as part the 90-day case
			accepted for an enforcement action divided by	review process includes reviewing the timely and
			the number of cases presented to enforcement	accurate reporting of data.
			officials during the year.	accurate reporting or data.
			officials during the year.	
	2.2 The number and percentspensions and debarments) v		in enforcement actions (e.g., indictments,	civil filings, convictions, adverse personnel
	Targets and Perfor		Assessment of Progress	Sources and Data Quality
Year	Actual Performance	Performance Targets	Status: Performance improved from FY 98.	Source: Enforcement actions are initiated by
FY 1998:	33 (29%)		1	sources outside the OIG. Therefore, the OIG
FY 1999:	50 (49%)	Continuing increase	Explanation: In FY 99, the civil prosecution of	relies on action and documentation from officials
FY 2000:		Continuing increase	the clients of two financial aid consultants	from the Department of Justice and the
FY 2001:	1	Continuing increase	primarily accounted for the increase in the	Department of Education. When enforcement
			percentage of accepted cases resulting in	actions occur, agents are required to report the
			enforcement actions.	items in the ICTS in a timely manner.
				Frequency: Annually.
			Many investigations by the OIG result in	Next Update: FY 2000.
			prosecutorial activity (indictments, information,	
			pre-trial diversions, and convictions), civil	Validation Procedure: Data verified using ED's
			proceedings, personnel actions, and suspension	Standards for Evaluating Program Performance
			and debarments. The percentage is calculated as	<u>Data</u> .
			the total number of enforcement actions divided	
			by the number of cases presented for	Limitations of Data and Planned
			enforcement action in each fiscal year.	Improvements: Agents, supervisors, and desk
				officers must ensure that these data are inputted
				in the ICTS system in a timely and accurate
				manner. Review of ICTS data as part the 90-day case review process adds to the timely and
				_
				accurate reporting of data.
Indicator	2.3 The amount of monetary	penalties, settlements, and reco	veries will increase.	
	Targets and Perfor		Assessment of Progress	Sources and Data Quality
Year	Actual Performance	Performance Targets	Status: Performance decreased from FY 98.	Source: Semiannual Report to Congress (Audit
FY 1998:	\$67 million		-	Tracking System, Investigative Tracking System,
FY 1999:	\$24 million	Continuing increase	Explanation: Overall, a decrease of \$44 million	Common Audit Resolution System, and
FY 2000:	_	Continuing increase	occurred from 1998 to 1999. A significant	Department of Justice).
FY 2001:		Continuing increase	portion of the decline can be attributed to the	Frequency: Annually.
			1998 conclusion of a lengthy investigation that	Next Update: FY 2000.
			resulted in a \$28 million civil settlement and a	Volidation Ducardunas Dataifiadi ED'
			\$2 million fine. Given the nature of our	Validation Procedure: Data verified using ED's
			investigative work, this indicator must be used	Standards for Evaluating Program Performance
			judiciously and in conjunction with other	Data.
			indicators. Criminal prosecution is not undertaken primarily to recover money.	
			undertaken primarny to recover money.	

	Targets and Perfor	mance Data	Assessment of Progress	Sources and Data Quality
	raigets and remon	mance Data	Enforcement actions that result in a conviction or civil settlements/judgments typically include court-ordered restitution and fines, and the payment of civil penalties. Additionally, OIG audits result in sustained questioned costs and sustained unsupported costs. These monetary figures are compiled into a grand total to determine a financial assessment of enforcement and corrective actions initiated by OIG work.	Limitations of Data and Planned Improvements: Agents, auditors, supervisors, and desk officers must ensure that these data are inputted in the ICTS and ATS systems in a timely and accurate manner. Review of ICTS data as part of the 90-day case review process adds to the timely and accurate reporting of data.
Indicator 2.4 The number and percentage of significant recommendation			ons in compliance audits accepted.	
Targets and Performance Data			Assessment of Progress	Sources and Data Quality
C!:			Status: Performance improved from FY 98.	Source: OIG audit files that are provided to our
Compliance audits accepted Year Actual Performance Performance Targets		Increase is likely because of increased emphasis	office by the regions and by the Department. A	
FY 1998:	21 (75%)	1 errormance 1 argets	on resolution and followup and because of	spreadsheet was prepared with the data that were
FY 1999:	10 (77%)	Continuing increase	timing: that is, some corrective actions take time	used in determining this information.
FY 2000:	10 (7770)	Continuing increase	to be fully implemented when legislative,	Frequency: Annually.
FY 2001:		Continuing increase	regulatory, or system changes are required.	Next Update: FY 2000.
	<u> </u>	Continuing increase	Recommendations related to reports issued in prior fiscal years and for which corrective action	Validation Procedure: Data verified using ED's
	audits implemented		was initiated may now just be at the completion	Standards for Evaluating Program Performance
FY 1998:	8 (6%)		stage.	Data.
FY 1999:	16 (13%)	Continuing increase	suge.	<u>Butta</u> .
FY 2000:		Continuing increase	Explanation: Definitions of significant	Limitations of Data and Planned
FY 2001:		Continuing increase	monetary and nonmonetary recommendations and calculation of percentages are the same as in Indicator 1.1 above. This information is only for jobs related to Goal 2.	Improvements: The measure includes only recommendations from audit products. Significant recommendations from other OIG services, such as quick response projects and consulting, are not included in this measure. The classification of OIG work as Improvement or Integrity is somewhat subjective. Some work relates to both areas.

	Taro	gets and Performa	ance Data	Assessment of Progress	Sources and Data Quality
Year		erformance	Performance Targets	Status: Performance decreased from FY 98.	Source: OIG Audit Tracking System.
1 cai	Sustained	Recommended	Terrormance Targets	Status. I chormance decreased from 1 1 76.	Frequency: Annually.
FY 1998:	\$16,601,814	\$24,0245,845		Explanation: The amount of recoveries	Next Update: FY 2000.
FY 1999:	\$4,148,668	\$8,775,514	Continuing increase	recommended in our audit reports is based on	New opaule. I I 2000.
FY 2000:	φτ,1το,000	φο,775,514	Continuing increase	information available and/or provided by the	Validation Procedure: Data verified using ED's
FY 2001:			Continuing increase	party audited at the time the audit was	Standards For Evaluating Program Performance
1 1 2001.			Continuing increase	conducted. Subsequent to issuance of the audit	Data.
				report and during the resolution phase of the	
				audit report, the party audited may provide	Limitations of Data and Planned
				information not made available to the auditors	Improvements: The measure includes only OIG
				that indicates the expenditure of Federal funds	audit products that contained dollar recoveries.
				was within the scope of the program and that	
				therefore recovery is not warranted.	
				This indicator measures OIG's sustainment rate.	
				The dollars recommended for recovery in audits	
				that were resolved during the fiscal year are	
				compared with the dollars that the Department	
				agreed should be recovered. The dollars	
				recommended for recovery includes question	
				costs, unsupported costs, and other	
				recommended recoveries. Dollars recommended	
				for recovery does not include better use of funds	
				(BUF).	
Indicator 2				were deployed in accordance with the Work Pl	
		gets and Performa		Assessment of Progress	Sources and Data Quality
Year	Actual Per		Performance Targets	Status: No significant change in performance	Source: OIG Time and Travel Reporting System
FY 1998:	529			from FY 98 to FY 99.	Frequency: Annually.
FY 1999:	54		Continuing increase		Next Update: FY 2000.
FY 2000:			Continuing increase	Explanation: The OIG Work Plan baseline is at	
FY 2001:			Continuing increase	the start of the fiscal year, October 1. The actual	Validation Procedure: Data verified using ED's
				performance achieved will never reach 100	Standards For Evaluating Program Performance
				percent because the Work Plan covers a 2-year	<u>Data</u> .
				period and new jobs are identified that take precedence for reasons such as risk or need for	Limitations of Data and Planned
				immediate completion. This number was	Improvements: Based on self-reported data
				calculated by taking the total number of staff	generated by ED staff.
				hours that the office charged to jobs in the Work	generated by ED stair.
				Plan and dividing it by the hours that were	
				worked on for Goal 2	

KEY STRATEGIES

Strategies Continued from 1999

The OIG Strategic Plan was initially written in 1994 and revised in 1997. The strategies, as revised in 1997, are those that are currently being utilizing.

New or Strengthened Strategies

- The OIG has an annual Work Plan that covers FYs 2000-2001. This plan is updated annually and is the means of operationalizing the Strategic Plan. Copies of the plan are available at the OIG Web site: www.ed.gov/Offices/OIG
- This year the OIG will be reviewing its Strategic Plan. This review will include all of its goals, strategies, and performance measures.

HOW THIS PROGRAM COORDINATES WITH OTHER FEDERAL ACTIVITIES

- The OIG conducts joint investigations with the Federal Bureau of Investigation, the Postal Service, and other Federal investigative agencies.
- The OIG is an active participant with other Offices of Inspectors General in the President's Council on Integrity and Efficiency.

CHALLENGES TO ACHIEVING PROGRAM GOAL

None.

INDICATOR CHANGES

From FY 1999 Annual Plan (two years old)

Adjusted—None.

Dropped—None.

From FY 2000 Annual Plan (last year's)

Adjusted—None.

Dropped

- Indicator 1.6, Surveys of Customer Satisfaction with OIG Priorities.
- Indicator 2.8, Surveys of Customer Satisfaction with OIG Products and Services.
- ❖ Indicator 2.9, Surveys of Customer Satisfaction with OIG Priorities.
- ❖ Indicator 2.7, Amount of Dollar Recoveries Sustained Versus Recommended in Non-Federal audits. OIG no longer issues non-Federal audits.

New-None.