

DIRECTIONS



Capitol Tunnel Artwork by OYA Youth

Director's Corner

Robert Jester, OYA Director

We all recognize the importance of creating the most effective service delivery system in juvenile justice. This spring, OYA is bringing together diverse groups representing stakeholders statewide to achieve inclusiveness in our planning and provision of services.

The OYA and other state agencies are working earnestly to develop budget proposals for the 2009-11 budget period. Our budget request is due on September 1st, and Governor Kulongoski will release his budget proposal in December.

We currently are scheduling individual meetings with partner and stakeholder groups. These meetings are intended to generate ideas for Policy Option Packages (funding requests for new services or expanding existing services). We then will convene a meeting of representatives from these groups on April 29th to help develop our mutual priorities.

We approach this process with cautious optimism. We obtained substantial new resources in 2007-09, and expect the demand for our services to continue to increase. In addition to increased funding for county juvenile departments and a provider rate increase, we have opened 75 additional close custody beds and the first scheduled expansion of community placements is underway. While we still face some challenges in the current budget, it appears that state revenue will support our existing service level in 2009-11. There likely will not be additional funds for expansion in 2009, so we might need to look at trade-offs within our existing services if we want to create or expand services.

There are risks to our budget this biennium. The first is the potential loss of federal timber payments to 31 of the 36 counties. Some counties may lose up to two-thirds of their General Fund, which would severely impact juvenile justice and other services. Governor



Kulongoski has convened a task force to recommend how the state can work with counties to mitigate these losses, and a juvenile services work group has offered its recommendations. These include regional planning for some close custody and community placement resources that will come on line in 2009, exploring use of federal Title IV-E funds in juvenile justice, and consolidating administration of juvenile justice funds. The work group's report is available at www.oregon.gov/OYA/docs/JuvServ_Workgrp_Rpt.pdf.

Other risks this biennium include the loss of federal Targeted Case Management funds and potential further reductions in the state revenue. We are not planning any service reductions now, but might be asked to after the June revenue forecast.

Finally, I would like to direct your attention to the article on child abuse prevention and crime victims' month. I hope this serves as a useful reminder that part of our mission is to respect the victims of the youth in our system and to prevent new victims through our reformation efforts and our duties as mandatory reporters.

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LEGISLATIVE UPDATE



During each legislative session, OYA staff track bills and provide a summary of enacted bills that have the most potential to impact business practice and service delivery.

To find priority bills, as well as steps OYA will take to respond to legislation that occurred during the 2008 Supplemental Session, visit www.oregon.gov/OYA/docs/2008_Legislative_Overview.pdf.

PBS UPDATES

There have been some changes in the Performance-based Standards (PbS) office over the last few months:

- Quality Assurance and PbS is now under one umbrella, in the OYA Clinical Services office.
- As a part of data collection and facility improvement plans, OYA is piloting individual unit improvement plans at MacLaren. OYA will use these plans to address progress in a timely, direct manner.

Site Updates

- MacLaren is divided into two sections, with operational needs assessed from both the front cottages and the Geer compound.
- The State Coordinator visits sites on a regular basis to address Facility Improvement Plans and assist with quality assurance data collection.
- QA is focusing on improving data collected for after-care planning. David Schrenk and Gary Westoby are developing a checklist process for the Administrative Review Board meeting.
- Oak Creek has applied for PbS candidacy. Their first data collection will take place during the October 2008 cycle.

For more information, contact the PbS State Coordinator, Frank.Martin@oya.state.or.us.

PREA SURVEYS IN JUNE



OYA has been aggressive in implementing Prison Rape Elimination Act (PREA) strategies. US Congress passed this law in 2003 to reduce the incidents of sexual violence, coercion, and solicitation by requiring corrections and law enforcement agencies to enhance education, investigation, protection, prevention of re-victimization, and prosecution. OYA has a zero tolerance policy regarding sexual assault and rape inside our facilities.

PREA applies to all federal, state, and local prisons, jails, police lock-ups, private facilities, and community settings such as residential facilities housing adult and juvenile offenders as well as parole and probation supervision.

OYA's efforts include:

- Development of staff curriculum
- Annual staff training
- Use of youth safety information at intake
- Youth safety information available in English and Spanish
- Development of the Professional Standards Office
- Creation of a Complaint Hotline
- Collection of data for Bureau of Justice Statistics
- Distribution of informational posters posted in all facilities and field offices
- Integration of safety concepts into OYA rules, policies and training

The Bureau of Justice, through a contract with Westat Research Inc., will be conducting a PREA site review in June 2008. A team of staff will conduct surveys at MacLaren, Hillcrest and Rogue Valley Youth Correctional Facilities as well as Camp Florence. The team will randomly select youth to complete a computerized questionnaire regarding sexual assault in OYA facilities. Precautionary mental health measures will be available and confidentiality maintained.

OYA will use the findings from the study to develop and implement standards to detect, prevent, and reduce sexual assault within facilities. Using data from this study, BJS will report to Congress on the incidence and effects of sexual assault in the nation's correctional facilities.

For information on the upcoming PREA site visit, please contact Robyn.Cole@oya.state.or.us.

JOAN LEE DODGE



January 11, 1934 - March 6, 2008

OYA has lost a leader and a friend. Joan Dodge changed the face of juvenile corrections in Oregon as the Superintendent of Hillcrest School from 1982 through her retirement in 1990. She shaped the future of services for young women and made the juvenile corrections a kinder, gentler place. In celebration of Joan's life, her family is requesting we honor her memory with a special fund to reflect Joan's top priority in both her work and personal life, encouraging the children in our lives and our community.

The OYA Joan Dodge Fund will provide funds to support fun youth activities not normally available, such as planting a garden, sharing good books, spending time with animals, or simply making an ice cream sundae. These will be easily accessible for staff, available for all OYA facilities and camps, and will involve no cumbersome paperwork. The family has asked that this idea be shared with all of you, our partners and friends, and encourage everyone to join us in providing a few more bright spots in OYA youth lives.

Donations may be made to the OYA Joan Dodge Fund for the benefit of all offenders in OYA facilities.

Make checks payable to: Oregon Youth Authority - Joan Dodge Fund

Mail to: OYA Central Accounting
530 Center St NE, Ste 200
Salem, OR 97302

Please provide a return address for a receipt. If you have any questions, feel free to contact Robyn.Cole@oya.state.or.us, (503) 378-8561. Thank you.

CORDERO HOUSE GETS A FACE LIFT



Janus Youth Programs' Cordero House is a long-term residential program in Tigard serving young men, ages 14 to 19, who are working to break the cycle of abuse. It is one of few programs offering intensive supervision, residential services, and mental health services specifically focused on sexual offending and victimization. Services include outpatient skill building, mental health counseling, psychiatric assessment, and medication management for youth in OYA custody.

Cordero is about to undergo a total renovation with the help of Home Builders Foundation HomeAid program. This 5,000 square-foot house is in need of repair. Not just a little paint, but more space, upgrades to a commercial grade kitchen, new office areas, additional bathrooms, and structural repairs. It was clear to the project's builder captain, Jim Field of Progressive Builders Northwest, that a full remodel was the only answer. Also involved with the project are Mike Arnett, Home Builders Association Board President and owner of Lifestyle Homes; and Rick Lesniak of Blazer Development.

Over the next few months, Trina Strand, Cordero House Program Director, and the Cordero staff will work with Home Builders to bring this house new life. During the renovation, Janus Youth Programs will relocate the youth to another facility. All work will take place during the summer months, so the youth will not miss any school.

For more information about the project, you can contact Trina Strand, Cordero House Program Director, at 503-806-1388.

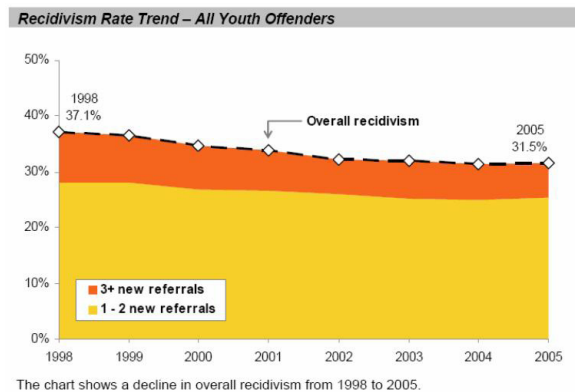
NEWS FROM JJIS

2007 Year-End Reports

The JJIS Steering Committee is pleased to announce that the JJIS Year-End Reports for 2007 have been posted to the OYA website at www.oregon.gov/OYA/jjis_data_eval_rpts.shtml. The Committee publishes this series of reports to aid in the overall planning, development, and evaluation of programs designed to reduce juvenile crime. The reports all include statewide- and county-specific information.

- Recidivism (2006) – includes measures of recidivism based on the measurement of criminal activity as a gauge of community safety.
- Youth and Referrals – contains reports describing offenses committed by juveniles and the characteristics of the juveniles committing those offenses for each reporting year.
- Detention Admissions & Length of Stay – contains data describing admissions to and releases from juvenile detention facilities – there are three sets of data for each county and statewide for the reporting year.
- Dispositions – contains data of dispositions assigned during the reporting year and the characteristics of the juveniles receiving the dispositions. Dispositions are grouped into reporting categories consistent with national reporting categories.
- Community Service – includes data describing the number and status of community service conditions closed during the year. The reports count the number of youth along with the amounts ordered and completed.
- Restitution – includes data describing the number and status of restitution conditions closed during the year. The reports count the number of youth along with the amounts of restitution owed and paid.

The JJIS Steering Committee is also pleased to announce publication of the “Recidivism – Charts and Trends (2005)” report. The report was prepared by the JJIS Data & Evaluation Committee and the OYA Research & Evaluation Unit. The report provides a graphical representation of 2005 recidivism data as well as recidivism trends over 10 years.



2008.Spring Release

The JJIS Project is committed to continued improvement and development to meet changing business needs, which requires periodically upgrading the software. The JJIS 2008.Spring, scheduled for release April 18th, includes the following recommendations prioritized by JJIS user groups:

- A new user setting to turn off the Tips & Tricks that appear during the log-on process;
- Case Plan Simplification in maintaining competencies, interventions, and short-term goals on the same screen;
- Enhanced Condition Notebook to support the need to link multiple programs to a condition;
- Pre-defined Security Role Templates for OYA workers and gives counties the ability to create their own standardized security role templates;
- Ability to copy customized Worker Settings from one worker to another;
- Restricting Information to individuals designated within an office by using Security Groups;
- School Information screen to include high school graduation and GED dates, and selections for type of IEP;
- Enhanced Worker Training course definitions to distinguish courses defined and centrally managed by the OYA Juvenile Justice Training Academy, Oregon Juvenile Department Directors' Association, and JJIS from local courses, and the ability to enter other one-time only courses to individual worker training records;

Complete Release Notes describing the changes and instructional User Guides will be distributed prior to the release. Installation instructions will be issued prior to the release. JJIS Liaisons and local technical staff will be alerted to any changes in the release schedule.

JUVENILE DEPARTMENT DIRECTORS RETIREMENT

The Oregon Youth Authority would like to recognize three long-time partners who have made significant contributions to juvenile justice in their tenures as Juvenile Department Directors. All three are retiring after distinguished careers serving youth and families of Oregon.



Doug Poppen has dedicated over 33 years to juvenile justice services. He worked at Parrot Creek Ranch for approximately 20 years, distinguishing himself as the Executive Director, before joining the Clackamas County Juvenile Department where he has served as Director for 13 years.

Doug's leadership and vision has led the department to experience a decline in recidivism over the last five years. "From 2001-2006, crime committed by youth has decreased from 33% to 22%, directly attributed to Doug Poppen's efforts" says Ellen Crawford, interim Director of the juvenile department. "His efforts to infuse best practices, measurable outcomes and improve services have paid off."

Poppen served as the 2005 president of the Oregon Juvenile Department Directors Association, taking an active role in the legislative agenda. He continues to be instrumental in following initiatives that affect youth and families. Doug is respected throughout the Clackamas community as a partner who collaborates with all agencies in the best interest of youth and families. OYA has experienced this routinely in providing services to youth.

Doug is off to spend time with his wife Nikki, son Jeff and family, daughter Kelly and family, and especially his grandchildren. We'll probably also find him on the green somewhere! Thank you Doug for all your leadership and contributions.



Georgia Gates is retiring after nine years as Director of the Clatsop County Juvenile Department. She previously spent 24 years working for the Jackson County Juvenile Department contributing in a number of roles.

Since taking over as Director of the Clatsop Juvenile Department in January 1999, Gates has collaborated with other local agencies to create new programs for juvenile offenders, including community service and work restitution crews, as well as assessment, treatment, and sanctioning programs for first-time offenders. She contracted with non-profit counseling programs to create evidence-based, best practice programs and developed an adult-to-youth mentoring program using grant and state funding. In the face of adversity, Georgia's commitment and creativity held strong through her partnership efforts

with Janus Youth Programs. She worked to establish the county detention program with Janus in OYA North Coast Youth Correctional Facility at a time when OYA was closing programs in the regional centers. Georgia has participated on state task forces to enhance the integration of mental health and juvenile justice services. She upgraded the county law library to an online service. It is clear that Georgia works tirelessly on behalf of her community.

Georgia is off to spend well-deserved time with her husband, her grown children and grandchildren. We wish you well Georgia. It is a career to be proud of. Thank you.



Joseph Christy has served as the Director of Washington County's Juvenile Department for over 16 years. Dr. Joe Christy, most well noted for his successful juvenile crime prevention and intervention efforts, was acknowledged in October 2006 by the Juvenile Justice Trainers Association, which advocates for youth, promotes best practices, and provides professional development for practitioners serving at-risk and delinquent youth.

Joe was presented the national award for excellence for his career-long achievements contributing to the training and development of juvenile justice staff.

In Washington County, Christy has led successful efforts to reduce repeat offending among the nearly 3,000 juveniles facing delinquency charges each year. From 1998 to 2005, Washington County's youth population increased by 25 percent to 56,142. In spite of this population growth, juvenile crime declined by 21 percent over the same period.

Joe became department director in 1991 and has been a leader in a statewide effort to track the rate of re-offending among juveniles in all 36 Oregon counties. He has served on the Office Economic Analysis forecast committee and is vital with both the Juvenile Justice Information System, serving as the chair of the Research and Evaluation subcommittee, as well as the Commission for Children and Families. Christy also successfully developed and implemented Washington County's Juvenile Crim Prevention Partnership, which is part of a statewide initiative to provide prevention services to reduce crime among youth. As a PhD, he conducted lectures on juvenile corrections in Russia. Christy served as President of the Oregon Juvenile Department Directors Association from 1999 to 2001.

Joe, you have made such systematic improvement to juvenile justice at home and internationally. Your community is safer and stronger because of you. Congratulations on your retirement.

CPC FACILITY REPORT

For four years, the OYA has been using the Correctional Program Checklist (CPC) to assess how successfully our close custody facilities are using evidence-based practices. Created by Dr. Edward Latessa of the University of Cincinnati, CPC is designed to measure programs in five key areas: 1) Program Characteristics; 2) Staff Characteristics; 3) Assessment; 4) Treatment; and 5) Quality Improvement. The one-day assessment process involves interviewing several staff and youth, reviewing program materials, and observing treatment groups. Scores indicate how effective a program is at reducing the chance youth will commit future crimes.

The CPC process aids OYA's commitment to ongoing quality improvement. The following data represents CPC results from facility unit assessments conducted in 2006 through February 2008. CPC does not assess intake units, so the sample includes 32 close custody units while the national averages reflect 167 juvenile programs throughout the US.

Data indicates that OYA facility living units have embraced the use of evidence-based practices. Program areas in which units have shown very good performance include:

- Using the Risk Needs Assessment in case plan development
- Facilitating a number of evidence-based treatment groups and using manuals to guide group activities
- Using appropriate reinforcers and consequences
- Staff support of the unit treatment goals

There are areas in OYA living unit to focus improvement efforts, including:

- Increasing director involvement in service delivery to youth (i.e. co-facilitating groups, supervising specific case load, conducting assessments, etc.).
- Increasing structured treatment activities for all youth to include 7-10 hours of treatment groups per week
- Formally assessing responsivity factors such as low intellectual functioning, personality characteristics, motivation level, etc.
- Increasing the use of role playing activities in the everyday treatment setting (graduated practice outside of treatment groups)
- Regularly using fidelity forms to assess service delivery skills and providing feedback to staff on strengths and areas for improvement

On behalf of the agency we would like to thank all OYA facility staff for their tremendous work over the past several years in applying evidence-based practices. The OYA is proud to be an example in delivering services consistent with practices shown to reduce recidivism. Keep up the good work!

For more information, contact
Mary.McBride@oya.state.or.us

TRAINING OPPORTUNITY



The OYA Training Academy is pleased to offer the following to our partners:

Juvenile Justice Supervisor Course: 12 class dates in 2008, various locations.

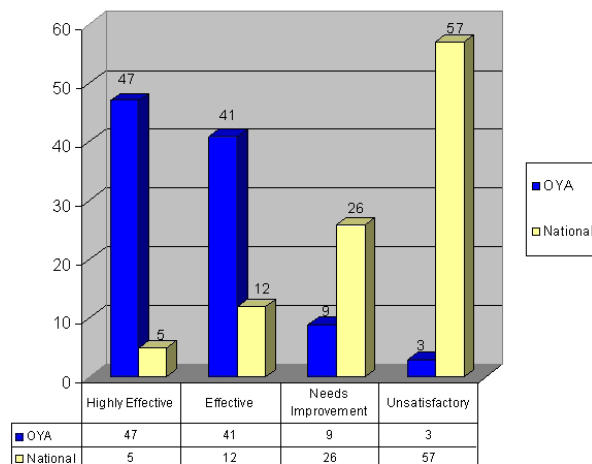
This well-established course is now being offered to OYA partners. OYA has recruited expert instructors from both the Bureau of Labor and Industries and the Department of Administrative Services to deliver these classes. There are now 9 class dates remaining for this year – choose one or more of these “stand alone” classes:

- Legal Hiring
- Leave Laws In Oregon
- Documentation, Discipline and Discharge
- Preventing Workplace Harassment
- Performance Appraisals and Position Descriptions
- Labor Relations

For a complete schedule and course information, please visit www.oregon.gov/OYA/OJJTA.

There's limited space in these classes, so be sure to register soon to save your spot! To register, please call the Academy at (503) 981-2515 or email Pamela.Livingston@oya.state.or.us.

Percentage of Programs in CPC Categories



The above chart shows a comparison of national CPC scores and OYA close custody living units.

CALIFORNIA TEAM VISITS OREGON AGENCIES

Representatives from California's Contra Costa County Probation Department visited OYA and other key stakeholders and partners on March 24 and 25 to learn about our approach to Disproportionate Minority Contact (DMC). OYA's Office of Minority Services (OMS) coordinated the visit at the request of Monique W. Morris, Contra Costa County's trainer on DMC Strategies.

During the first day of their visit, the Contra Costa representatives met with Dave Koch, Assistant Director of Multnomah Juvenile Services Division, and his staff. There they discussed assessment tools, detention reform, services and programs. They also attended a meeting at MacLaren Youth Correctional Facility, where they spoke with Brian Florip, Interim Superintendent/Facilities Operations Asst. Director; and Karen Andall, Field Operations Asst. Director. They heard presentations from the Ron Weaver, Steve Llanes and Jeff Sledge of the OMS Facility Team, as well as Christina Puentes and Johnny Demus of the OMS Transition Program. Several minority youth also had the opportunity to talk about OMS services in the meeting.

The next day, the representatives spent time at OYA Central Office, where they met with Lonnie Jackson, OMS Director; Jack Lawson, Native American Coordinator; Lily Caceres, Hispanic/Latina Coordinator; and Anya Sekino, Oregon's

DMC Coordinator from the Commission on Children and Families. They also met with OYA Director Bob Jester and Deputy Director Phil Lemman to learn more about OYA, and Jill Peterson, Information Systems Manager, to talk about JJIS. While in Salem, the Contra Costa team traveled to the Capitol for a meeting with Joe O'Leary, the Governor's Senior Policy Advisor on Public Safety, where they continued discussions on DMC and received more information on the Governor's Summit on Minority Over-representation in the Juvenile Justice System.

The officials from Contra Costa had lots of energy, were very enthusiastic and impressed with the services we provide. They also shared compliments on how we communicate and work collaboratively on addressing issues and challenges. They felt their visit was very worthwhile and productive, and will assist them with their efforts and planning in addressing DMC in their county. They also gave special thanks for the great hospitality of all the staff they met. I want to thank all the staff who did presentations and hosted the officials from Contra Costa, and to all who make our OMS/DMC a national model.

For more information on DMC, contact Lonnie.Jackson@oya.state.or.us

APRIL IS...FOCUSED ON VICTIMS' SERVICES

Child Abuse Prevention Month

One of Oregon's greatest resources is our youth, and their innovative ideas, talents and leadership will shape our future. It is crucial that we guide and nurture their development. We can fulfill our duty to ensure that every child in Oregon has a healthy and safe upbringing by working together to prevent child abuse. April is Child Abuse Prevention Month. All of us have a responsibility to protect those who cannot protect themselves.

All employees of OYA are mandatory reporters. By Oregon law, mandatory reporters must report suspected abuse or neglect whether or not the reporter discovered the abuse in his or her official capacity. In other words, the mandatory reporting of abuse or neglect is a 24-hour obligation. Reports must be made to the Department of Human Services or law enforcement.

For more information on mandatory reporting, contact ProfessionalStandards.Office@oya.state.or.us.

National Crime Victims' Rights Week

Every April since 1981, the US Department of Justice Office for Victims of Crime has helped lead communities throughout the country in their observances of National Crime Victims' Rights Week. Rallies, candlelight vigils, and a host of activities are held to promote victims' rights and to honor crime victims and those who advocate on their behalf.

In Oregon, the Department of Justice (DOJ) has been a leader in ensuring the rights of victims. The mission of DOJ's Crime Victims' Assistance staff is to reduce the impact of crime on victims' lives by supporting statewide services programs, promoting victims' rights, and providing access to information and resources in a compassionate, responsive, and dedicated manner.

This April 13-19th, 2008, please join OYA in promoting victims rights and honoring crime victims. For more information on activities and services, please go to www.doj.state.or.us/crimev.

