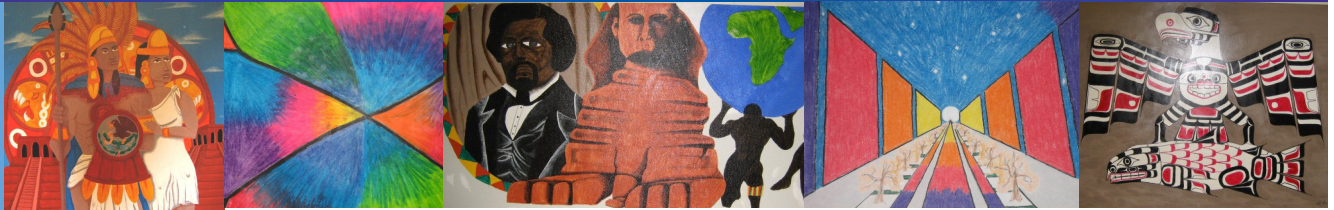


# DIRECTIONS



Artwork by OYA Youth

## Director's Corner

Robert Jester, OYA Director

As we begin a new year, I want to quickly review 2007 and preview some items for 2008. OYA and its partners made many significant achievements, which you will read about in the OYA 2005-07 Biennial Report released today. Our primary success was reducing youth offender recidivism. This not only accomplishes our primary mission of public safety, but also demonstrates our use of effective evidence-based approaches to treatment and reformation services.

During this past year, we also increased our focus on youth and staff safety, continued improving our delivery of evidence-based services, and started developing an improved system of services for young women offenders. Finally, we were able to use the additional resources from the Governor and legislature to restore services lost during the recession, restore the balance between state and local services, and make strides toward paying the full cost of our contracted services.

These successes give us a strong foundation on which to build in 2008, contribute to keeping Oregonians safe now

and in the future, and continue to improve the efficiency and effectiveness of our system.



In the coming year we have a number of challenges and opportunities. We need to renew our commitment to performance measures, continue improving our evidence-based services, find creative and sustainable ways to address the looming federal revenue reductions in many Oregon counties, integrate the Wraparound and other initiatives into our work, continue to improve transitions with and coordination among our partners in county juvenile departments, service providers, education, human services, and adult corrections.

We also will be preparing our budget request for the 2009-11 biennium. This will give all of us the opportunity to continue to address gaps in services and make investments to continue our accomplishments into the next decade.

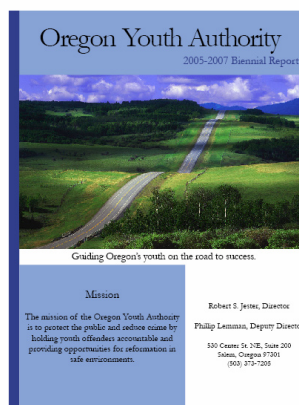
I look forward to working with you in the new year.

## 2005-07 Biennial Report

OYA is pleased to announce the release of its 2005-07 Biennial Report. This report highlights the agency's achievements and key initiatives, and outlines the strategic plan for 2007-09.

You can view the report by going to [www.oregon.gov/oya/docs/OYA\\_05\\_07\\_BiennRpt.pdf](http://www.oregon.gov/oya/docs/OYA_05_07_BiennRpt.pdf).

Please contact [Amanda.Lowe@oya.state.or.us](mailto:Amanda.Lowe@oya.state.or.us) for a printed copy.



### In This Issue:

- + Legislative Update
- + Peer Support Process
- + Quick Facts Release
- + Oak Creek Update
  - » Dialectical Behavior Treatment
  - » Remodeling Update
  - » New Website
- + From Minority Services
  - » 2007 Governor's Summit
  - » Government to Government
- + Bridge to Independence Success
- + JJIS Update
- + DCJD Report Card

# LEGISLATIVE UPDATE



## February Supplemental Session

The State of Oregon has a Citizen Legislature consisting of the Senate, whose 30 members are elected to serve four-year terms, and the House of Representatives, which has 60 members elected for two-year terms. Typically, the assembly convenes every two years in regular session. This February 2008, the Oregon legislature will hold a Supplemental Session.

Although the following areas do not specifically involve OYA, the agency will be monitoring discussions and outcomes.

- Public safety costs regarding the proposed 24-hour state police patrols.
- Drivers license proposals requiring proof of legal presence to obtain an Oregon Drivers License and access to juvenile records for motor vehicle violations.
- Enhanced legislative audit function.
- Use/oversight of psychotropic medication of youth in Department of Human Services Foster Care.

For more information on House Bills, visit [www.oregon.gov/OYA/docs/house\\_bills.pdf](http://www.oregon.gov/OYA/docs/house_bills.pdf).

For more information Senate Bills, visit [www.oregon.gov/OYA/docs/senate\\_bills.pdf](http://www.oregon.gov/OYA/docs/senate_bills.pdf).

# PEER SUPPORT PROCESS

## Facility Treatment Evaluated by Peers

In January, 2008, the OYA will begin implementing a system designed to assist close custody facilities in sustaining the use of evidence-based practices. The “Evidence-Based Practices Sustainability Plan: Facility Peer Support Process,” or “Peer Support Process” for short, is a collaborative process which involves both field and facility. Staff identify areas in which facility living units are meeting the principles of effective correctional intervention and where improvements might be made. This peer system involves a one day visit to a facility unit by a team comprised of two OYA field staff and two facility staff. During this visit, the team observes treatment groups and interacts with the Treatment Manager, youth and direct service staff to gain a complete picture of unit programming. Some of the key focus areas include the rewards and consequences system used to promote pro-social behaviors; curricula used to guide treatment groups; ongoing staff training and other important areas related to effective service delivery. At the end of the day, the visiting team meets with the Treatment Manager and other unit staff to share what they have learned throughout the day and to discuss any recommendations they might have to enhance the unit’s program. Each OYA close custody living unit will have the opportunity to host a Peer Support Process team a minimum of once per year.


The benefits of such a collaborative process are many, including enhanced working relationships among staff, providing a fresh perspective on how a program is functioning, and using a variety of OYA staff members (both field and facility) to help generate new solutions to “stale” problems. Overall, the Peer Support Process aims to:

- Enhance peer collaboration.
- Provide field staff an opportunity to observe facility operations and to see evidence-based practices in action.
- Provide unit staff and visiting team members an opportunity to share information regarding effective practices with youth in order to replicate what is working on other facility units.
- Assist individual close custody facility units with sustaining programs associated with decreased recidivism (“Principles of Effective Intervention”).
- Generate effective solutions to challenges encountered by facility units

Since the development of this process one year ago, the structure of the Peer Support Process has undergone a number of significant revisions as a result of workgroup meetings and a formal pilot process last fall which involved four close custody living units. Currently, five dates have been established in January to train Peer Support team members on the goals of the process, the structure of the visit, materials used to facilitate the process, and other important details.

If you are interested in participating on a Peer Support Team, please inform your supervisor. For more information you may contact [Sharon.Pette@oya.state.or.us](mailto:Sharon.Pette@oya.state.or.us).

## QUICK FACTS RELEASED



**Oregon Youth Authority**  
Bob Jester, Director • Phil Lemman, Deputy Director

**Quick Facts**  
January 2008

|  |     |           |     |   |     |    |   |
|--|-----|-----------|-----|---|-----|----|---|
| <b>Oregon Youth Authority</b>              |     |           |     | <b>Close Custody at a Glance</b>        |     |    |   |
| Total Population - as of 1/1/08..... 1,978 |     |           |     | Juvenile Youth in Facilities            |     |    |   |
|  |     |           |     | Discretionary Beds                      |     |    |   |
|  |     |           |     | Public Safety Reserve                   |     |    |   |
| <b>Community at a Glance</b>               |     |           |     | Juvenile Youth in Facilities, Total     |     |    |   |
| #  |     |           |     | #                                       |     |    |   |
| %  |     |           |     | %                                       |     |    |   |
| Juvenile Youth on Parole                   |     |           |     | Department of Corrections (DOC)         |     |    |   |
| 490 44                                     |     |           |     | Mandatory Minimum (Measure 11)          |     |    |   |
| Juvenile Youth on Probation                |     |           |     | Reduced Mandatory Minimum (Measure 11)  |     |    |   |
| 632 56                                     |     |           |     | Waived                                  |     |    |   |
| <b>Youth in Community, Total</b>           |     |           |     | DOC Youth in Facilities, Total          |     |    |   |
| 1,122 100%                                 |     |           |     | 254 41%                                 |     |    |   |
|  |     |           |     | <b>Youth in Close Custody, Total</b>    |     |    |   |
|  |     |           |     | 856 100%                                |     |    |   |
|  |     |           |     | <b>Close Custody Youth Demographics</b> |     |    |   |
| <b>Community Youth Demographics</b>        |     |           |     |   |     |    |   |
| Parole                                     |     | Probation |     | Total                                   |     |    |   |
| #  | %   | #         | %   | #                                       | %   | #  | % |
| <b>Gender</b>                              |     |           |     |   |     |    |   |
| Male                                       | 438 | 89        | 503 | 80                                      | 941 | 84 |   |

OYA Quick Facts is a profile of the criminal and social characteristics of the OYA offender population. It is updated twice a year. In addition, it highlights employee demographics and other basic information about the agency budget.

The report has been released and can be viewed by going to [www.oregon.gov/OYA/docs/quick\\_facts.pdf](http://www.oregon.gov/OYA/docs/quick_facts.pdf).

# OAK CREEK UPDATE

## DBT Comes to Oak Creek



Dialectical Behavior Treatment (DBT) has been selected as the evidence-based practice that best fits the criminogenic risks and needs of young women committed to OYA close custody. Is it a perfect fit for all? No, but it was found to be the best fit for the majority. DBT will be the foundation for all correctional treatment at Oak Creek Youth Correctional Facility.

DBT is a research-supported treatment which combines cognitive behavioral therapy and methods with Eastern meditative principles and practices. Developed by Dr. Marsha Linehan and her col-

leagues at the University of Washington, DBT will assist young women to address problems managing emotions, behavior and thinking.

### Emotions

- Heightened or exaggerated emotional sensitivity
- Quick and intense emotional reactions
- Slow return to a normal mood
- Chronic problems with anger and depression

### Behavior

- Repeated suicide threats or attempts
- Self-harm behavior such as cutting and burning
- Problematic interpersonal behaviors related to fears of rejection or abandonment
- Impulsive and potentially self-damaging behaviors, e.g., substance abuse, sexual promiscuity

### Thinking

- Black and white thinking, sometimes extreme
- Difficulty with problem solving and decision making
- Problems with thinking from inattention to periods of dissociation

We are lucky to have Portland DBT with Dr. Soonie Kim on contract to support OYA's commitment to developing DBT specific programming at Oak Creek. They will be providing an orientation to DBT for all staff working at Oak Creek, training those staff including QMHPs and Treatment Managers who will be responsible for the group work, and providing supervision and on-going consultation so that we can insure fidelity to the DBT model.

For more information on DBT, contact [Mary.McBride@oya.state.or.us](mailto:Mary.McBride@oya.state.or.us).

## Oak Creek Remodeling Update

The past few editions of the OYA Bulletin have featured the remodeling process for the Oak Creek Youth Correctional Facility. Below are photos outlining the progress of this project:



(Above) Significant ground transformation is taking place in the courtyard to create the pathways and picnic table areas.



(Above) Demolition work was underway in the bathrooms in preparation for adding privacy screens, new tile flooring, and bathtubs is well underway.



(Above) The contractor staged tools and materials in the living units to facilitate efficient execution of the work.

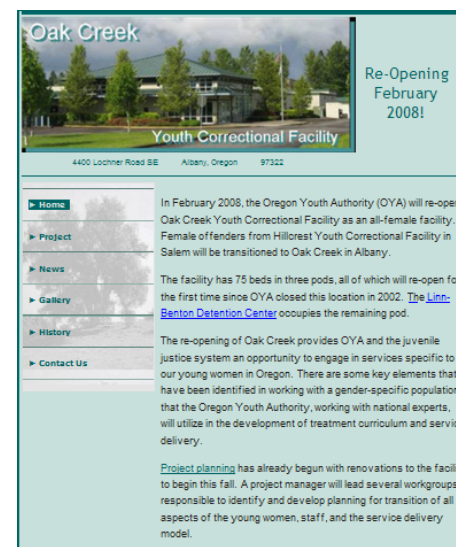


(Above) Construction on the outdoor recreation area continues.

## New Oak Creek Project Website!

Oak Creek remodeling and reopening information is now available on the web. Photos, news, project information, and history are all listed and updated regularly.

Visit [www.oregon.gov/oya/oak\\_creek/oakcreek.html](http://www.oregon.gov/oya/oak_creek/oakcreek.html) for more information.



For more information on Oak Creek, contact [Shirlee.Pierce@oya.state.or.us](mailto:Shirlee.Pierce@oya.state.or.us).

# FROM MINORITY SERVICES

## 2007 Governor's Summit on Minority Over-Representation



On November 29, 2007, the Governor's Summit on Minority Over-Representation in the Juvenile Justice System was held in Portland. Over 500 people attended, including Governor Ted Kulongoski, Senator Avel Gordly, who served as moderator, Portland Police Chief Rosie Sizer, Portland Representative Chip Shields, Representatives Mitch Needleman and Frank Peterman from the Florida state legislature, as well as educators, law enforcement officials, juvenile justice partners, the Governor's Office, state and county agencies, youth and families, and OYA staff. The keynote speaker was Roy Jay, CEO of the African-American Chamber of Commerce of Oregon & SW Washington.

This was the ninth annual summit to address the challenge of minority over-rep-

resentation, raise awareness on the issue, and offer key partners and stakeholders a chance to network and collaborate. Eighteen workshops throughout the day covered such topics as school dropouts, racial bias, child abuse, policing policies, and gangs. In the afternoon, Gov. Kulongoski addressed the audience and presented YOUTH (Youth Overcoming difficult Times and Hardships) Awards to Renee Hernandez, Hope Lafferty, Rigo Pineda, and Myra Perez-Larios.

This summit also featured for the first time a Youth Summit, where youth participated in a town hall session and an afternoon panel facilitated by John Canda. Entertainment was provided by the Martin Luther King school choir and a drum performance by Brother Askari. Javou Carter of the MLK School Choir sang the National Anthem.

About the over-representation of disproportionate minority contact in Oregon's juvenile justice system, Lonnie Jackson, Director of Minority Services for OYA, says, "We have some Hispanic and some Native American over-representation, but the African American population

is the most over-represented in OYA's close custody system. Statewide, African Americans are 1.6 percent of the population, but they make up almost 12 percent of the youth in our youth correctional institutions. The number of Hispanic residents in Oregon is growing so quickly that it's hard to gauge exactly how racial disparities play out for Hispanic youth, but the figures suggest they may be over-represented in the juvenile system. Native American youth make up about 6 percent of Oregon's youth, according to OYA's statistics for 2007. Only Asian and Pacific Islander youth appear not to be disproportionately incarcerated."

A special thank you goes out to the 2007 Governor's Summit Planning Committee for all their hard work and efforts in putting together another successful Summit! The Governor's Summit Planning Committee is a shining example of inter-agency coordination and collaboration.

For information on the Governor's Summit, contact [Lonnie.Jackson@oya.state.or.us](mailto:Lonnie.Jackson@oya.state.or.us).

## Government to Government

On November 11, 2007, the Confederated Tribes of Warm Springs hosted the annual Government-to-Government summit at Kah-Nee-Ta, located on the Warm Springs reservation. The Government-to-Government summit was convened by the Governor's Office in collaboration with the Legislative Commission on Indian Services, as directed in Senate Bill 770, to highlight the relationship between the state of Oregon and Oregon's federally recognized tribes. In addition, the summit provides an opportunity for state agencies and tribes to work together to achieve mutual goals.

Attendees at the summit consist of tribal and state leaders. Representation from the OYA included Bob Jester, Director; Phil Lemman, Deputy Director; Lonnie Jackson, Director Office of Minority Services; Dianna Brainard, from Minority Services, and Jack Lawson, Tribal Liaison and Native American Coordinator.

For additional information on government-to-government efforts, please contact [Jack.Lawson@oya.state.or.us](mailto:Jack.Lawson@oya.state.or.us), or visit the Legislative Commission on Indian Services at [www.leg.state.or.us/cis/home](http://www.leg.state.or.us/cis/home)

## BRIDGE TO INDEPENDENCE SUCCESS

In April, 2006, "Blake" completed his training at North Coast Youth Correctional Facility after being in the care of OYA since the age of 14. Upon release, his Probation Officer, Dan Corbus, thought Bridge to Independence (BTI) in Portland would be the best place to help Blake build independent living skills.

While in their program, he obtained gainful employment, built a strong support network in the Portland area, and improved his communication and money management skills. In September, 2007, Blake rented a room on his own. With the continued support of BTI staff, he maintained a job, obtained a driver's license and vehicle, and successfully managed himself in a shared-housing environment. He also acted as a mentor to other young men participating at BTI.

Blake graduated in December, 2007, using the patience and skills he had learned during his time with BTI. This young man has a bright future ahead of him.

# NEWS FROM JJIS

## Publication Schedule for 2007 Reports Released

The Juvenile Justice Information System (JJIS) Steering Committee publishes a series of annual reports prepared by the JJIS Data & Evaluation Committee, the JJIS Reports Team, and the OYA Research and Evaluation Unit. The intent of these reports is to aid in the overall planning, development, and evaluation of programs designed to reduce juvenile crime. Links to the reports are published on the websites of the Oregon Juvenile Department Directors' Association and the Oregon Youth Authority, and can also be found at [www.oregon.gov/OYA/jjis\\_data\\_eval\\_rpts.shtml](http://www.oregon.gov/OYA/jjis_data_eval_rpts.shtml).

The JJIS Steering Committee is pleased to announce the following publication schedule for the 2007 year end reports.

| Activity  | Timeline                |
|---|-------------------------|
| Reports Database Refresh  | January 11              |
| Run Preliminary Year End Reports  | January 14              |
| County Review and Validation of Preliminary Reports   | January 14 - February 1 |
| Final Data Entry Completed in JJIS  | February 1 by 5:00 pm   |
| Reports Database Refresh  | February 1 by 5:00 pm   |
| Non Participating Counties Submit Restitution & Community Service #'s to OYA's Information System Manager | February 1              |
| Re-Run Year-End Reports   | February 4              |
| Final Year End Reports Published on OYA Website   | March 21st              |
| Updated Charts & Trend Reports Published on OYA Website   | TBA                     |

| Annual Year-End Reports   | Charts & Trend Report   |
|---|---|
| <ul style="list-style-type: none"> <li>• Statewide Recidivism Reports</li> <li>• Youth &amp; Referrals</li> <li>• Detention                             <ul style="list-style-type: none"> <li>• <i>Detention Admissions</i></li> <li>• <i>Reasons by Demographics</i></li> <li>• <i>Detention Length of Stay by Demographics</i></li> </ul> </li> <li>• Dispositions                             <ul style="list-style-type: none"> <li>• <i>Dispositions of Referrals</i></li> <li>• <i>Dispositions of Youth</i></li> <li>• <i>Disposition of Referrals by Offense Category</i></li> </ul> </li> <li>• Restitution</li> <li>• Community Service</li> </ul> | Referral Charts & Trends<br>* Recidivism Charts & Trends<br>* Detention Charts & Trends<br><br>*-Under Design |

# DCJD REPORT CARD



The Douglas County Juvenile Department (DCJD) presented its first Report Card to the Community in December 2007. Director Christina McMahan says "We have undertaken this project because of two core values we hold:

1. We believe it is important to provide our stakeholders with information about our department and the services we provide; and
2. We hold ourselves accountable to the citizens and taxpayers of Douglas County for our performance in achieving our mission of public safety, offender accountability to victims and the community, and in reducing the risk of re-offending through skill development."

The Report Card contains a set of benchmarks that were developed to measure community protection, youth accountability for delinquent conduct, victim satisfaction, community involvement, and youth competency development. It shows that 96% of youth completed a total of 3,568 community service hours, 88% demonstrated law-abiding behavior, 72% paid full restitution to their victims totaling \$18,000, and 91% were enrolled in school, have graduated, earned a GED, or were employed. That's impressive!

DCJD is utilizing the information in the Report Card to continue to prioritize and develop action plans for implementing effective practices. Several new programs are highlighted and started during the reporting period of 2006-2007, including the Juvenile Restoration Work Crew, Roseburg Area Youth Services Program (a partnership with the Roseburg Police Department), TouchStone Residential Treatment Program, and Volunteer Services Program.

Congratulations to Christina and all of the DCJD staff on their first Report Card. We look forward to your continued progress in juvenile justice.

For more information on the DCJD Report Card to the Community, visit [www.co.douglas.or.us/juvenile/pdf/reportcardfy20062007.pdf](http://www.co.douglas.or.us/juvenile/pdf/reportcardfy20062007.pdf).