

From: John Jordan [REDACTED]
 Sent: Sunday, September 04, 2005 10:33 AM
 To: [REDACTED] Brown,
 Michael D; Brown, Michael D; russel.honore [REDACTED] russel.honore [REDACTED]
 Cc: thomas.thompson [REDACTED] thomas.thompson [REDACTED] Winger Walter E COL
 USA USNORTHCOM DCE; ronald.rose [REDACTED] ronald.rose [REDACTED]
 christian.degraf [REDACTED] christian.degraf [REDACTED]
 Subject: Update - 4 SEP AM - LNO to PFO
 Attachments: Card for John Jordan [REDACTED]




john.jordan2.vcf
 (411 B)

Update from FEMA PFO - 4 SEP2005 (AM)

- PFO Staff has increased in size significantly and is rapidly gaining situational awareness and is working issues.
- JFCOM Standing Joint Force Headquarters personnel have arrived (approx 40 pax) and is now assisting JFO-LA and PFO staff in their operations.
- Some notes from this morning's update from JFO-LA:
 - JTF-K is establishing pickup points throughout city of New Orleans and is establishing regular bus service to these locations to facilitate rapid evacuation of the city. Police and military are delivering evacuees to these sites.
 - 3 hospitals/clinics in New Orleans are now able to begin taking patients again and JFO is working plan to shift some immediate care to these facilities, although mandatory evacuation of city continues.
 - All Hospitals in New Orleans are cleared of patients (reported by us last night, but reiterated for emphasis, given news reporting to contrary).
 - Evacuations continued throughout night - total of 2287 evacuated between 031800-040600. Total evacuations now at 61K according to JTF-K.
 - Priority for evacuation is now Algiers - 3000 pax at that location. Began evac operation at 0730R and will finish at 1030R.
 - Convention Center and Superdome are now locked - no further evacuations from this area, although some evacuees moving to these locations have been identified and are being addressed.
 - Search and Rescue reports significantly less evacuees on rooftops and therefore a reduced requirement for airdrops of water and food.
 - JTF-K is now able to handle calls for evacuation support. For example, call came in last night to evac 60 nursing home residents. JTF-K dispatched vehicles with security and addressed this requirement.
 - JFO is focused on assessing and addressing needs for commodities and evac of St. Bernard Parish. FEMA has personnel on the ground at that location.
 - MREs arrived last night - FEMA has 18 trucks loaded now (approx 21K cases each). Will receive 1.9M meals tonight (over 150K cases). Appears that flow is now sufficient to meet all needs.
 - Sheltering is being addressed by tiger team today. Issue is establishment of local shelters facilities to allow in state relocation at some future point.
 - Key Point. Appears State is reluctant to execute a true mandatory evacuation - i.e. forced if necessary. Therefore, State is pushing for shelters (includes all life support) in city to house citizens that will not leave voluntarily.
 - Major issue working from State. New Orleans has requested, according to PFO, a complete replacement of city services for New Orleans, to include Police and Fire. Exact details are sketchy, but this issue is being worked very hard by PFO and FEMA National is very engaged in this discussion.

NOTE: JFO-LA will move to permanent headquarters tomorrow, 5 SEP. Plan being worked to ensure no degradation of operational capability.

Prepared by: COL Jordan & COL Jones, Mil Asst to Mr. Brown


From: john.jordan [REDACTED]
 Sent: Monday, September 05, 2005 9:13 PM
 To: john.yingling [REDACTED]; joseph.inge [REDACTED];
 joseph.inge [REDACTED]; mark.graham [REDACTED]; mark.graham [REDACTED]; Brown,
 Michael D; Brown, Michael D; O'Bryan, Stewart M. RDML; russel.honore [REDACTED];
 russel.honore [REDACTED]
 Cc: MAJ Kraig Sheetz; christian.degraff [REDACTED]; christian.degraff [REDACTED];
 ronald.rose [REDACTED]; ronald.rose [REDACTED]; thomas.thompson [REDACTED];
 thomas.thompson [REDACTED]; Wininger Walter E COL USA USNORTHCOM DCE
 Update from MIL ASST to PFO
 Attachments: Card for <john.jordan2 [REDACTED]>



john.jordan2.vcf
 (411 B)

Sir,

See attached update from PFO. We are trying to improve our format to make it a bit easier to read. Will still be Blackberry Friendly.

v/r

John
 John J. Jordan
 COL, U.S. Army

Update from Principal Federal Official (PFO) Military Assistants

5 SEP2005 (PM)

1. Information from 1800 FCO-LA Update Brief

a. Rescue and Evacuation.

- Governor Blanco has decided not to force any evacuations in New Orleans. Residents are still encouraged to evacuate.
- Buses were sent through NO on previously identified evac routes today and no additional residents would board buses for voluntary evacuation. It appears that the evacuation phase of operations is winding down, or may be completed.

b. Commodity Distribution

- Since NO is not being fully evacuated, requirements now exist to provide all commodities to the remaining population. Since FEMA did not anticipate reversal of decision for mandatory evacuation, crisis-action planning is now underway to provide this support.
- Special note: Porta-potties ordered for support of Superdome and Convention Center (when full of evacuees) arrived today. This will provide some relief to the residents remaining in NO.
- Logistics reported zero balance on MREs again - after pushing all remaining stocks to PODs. Will attempt to determine daily requirement and ascertain whether stocks of MREs are simply collecting at points outside the LSA at Camp Beauregard. Numbers of MREs pushed has increased each day and it is not clear whether we are tracking and meeting requirements, or simply pushing everything forward.

c. Medical

- DMAT went to outlying Parishes (St. Charles and Tammany) and conducted assessments. No major medical facility issues, but medical supply is a critical requirement. Issue is being addressed by HHS (ESF-8).
- Full DMAT support will be provided to Jefferson and St. Bernard Parishes tomorrow. Includes provisions for medical care, medical supply, etc. to support fatigued medical providers in these locations.
- DMAT continues to assess ability to bring hospitals in the 13 impacted

1. Operations - 11. 0A

d. Mortuary

- Plan for collecting and processing remains was presented by Mortuary Tiger Team to State HHS leadership but no decision was made.
- Meeting was held today between DMORT, 82nd ABN, State F&W, Urban Search and Rescue, and USCG to address roles and responsibilities for house to house search for survivors and/or remains.
- DMORT currently has 472 Mortuary Affairs Officers and Type I, II and III Recovery Teams available. Major increase since yesterday's report.

e. Security

- ESP-12 (DOE) brought up issue of security at refineries. Exxon Refinery in St. Bernard Parish specifically requested assistance with security. Action was passed to State for their consideration.

f. Sheltering

- State has still not identified location to replace previously planned shelter location at Camp Minden, LA. FEMA remains ready to begin immediate work once location is identified. Major issue that needs high-level attention to maximize use of time and available other resources.

g. Recovery.

- Community Relations Teams are in place in the eight most impacted Parishes, as prioritized by the State of Louisiana. CRTs will expand into other five Parishes beginning tomorrow. Teams are also being deployed to remote sheltering locations in States outside Louisiana to answer evacuees questions and provide FEMA authorized assistance.
- State requested assistance with facility to house NO City Government. Idea included an afloat location (quarter boat / deck boat) near Algiers.

2. Current PFO activities.

- a. Staff is establishing itself at new PFO/JFO location and continues to build situational awareness.
 - b. Deputy PFO is increasing PFO staff size to accommodate scope of mission requirements. Expect some additional personnel to arrive in next few days. New hard site JFO will facilitate staff expansion.
 - c. Primary focus will be building a better awareness of JFO-Mississippi situation and establishing an operational rhythm to improve situational awareness and enhance ability to provide PFO with best possible decisional information.
3. Focus of PFO for 24-72 Hours.
- Continue house to house search for survivors and remains.
 - Continue to work toward sheltering decision and preparation of shelter plan.
 - Complete expansion into outlying Parishes to establish FEMA presence and basic life sustenance.
 - Continue improvement of logistics system.

4. Miscellaneous.

- a. Our office is up and running at new PFO facility at 15th Avenue and Florida Street in Baton Rouge, LA. It is located on the second floor in the PFO Suite immediately across from Mr. Brown's office. Phone is [REDACTED]. Cell numbers remain same.

- b. Good visit today by POTUS - visited State EOC and held discussions with all key leaders at local, state and federal levels. Mr. Chertoff completed his 2-day visit today as well.

- c. RADM O'Bryan, SJFHQ from JPCOM briefed Mr. Brown today on their capabilities and recommendations for use to facilitate ongoing FEMA operations. Mr. Brown approved concept brief and directed execution. SJFHQ tasks are to provide the PFO and all subordinate FEMA elements with a common operating picture and to suggest improvements in processes to support better situational awareness and information flow throughout the FEMA structure. Agreed focus was current operations, not long-range planning.

Investor will be RADM Allan. Vice Commander of the USS. This office will report to RADM Brown

e. Order from JTF-K indicates that JTF-NORTHCOM mission has changed. They will not move to Baton Rouge to support FEMA long-range planning. Will work with RADM O'Bryan (SJFHQ-JFCOM) to see if he recommends expansion of his focus to support FEMA long-range planning.

From: john.jordan [REDACTED]
 Sent: Tuesday, September 06, 2005 11:17 AM
 To: john.yingling [REDACTED]; joseph.ingel [REDACTED];
 joseph.ingel [REDACTED]; mark.graham [REDACTED]; mark.graham [REDACTED]; Brown,
 Michael D; Brown, Michael D; O'Bryan, Stewart M. RDML; russel.honore [REDACTED]
 Cc: russel.honore [REDACTED]; christian.degraff [REDACTED]; christian.degraff [REDACTED]; MAJ Kraig Sheetz;
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 Subject: Update from MIL ASST to PFO
 Attachments: Card for <john.jordan2 [REDACTED]>



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 (411 B)

Sir,

Our update for this morning.

v/r
 John
 John J. Jordan
 COL, U.S. Army

Update from Principal Federal Official (PFO) Military Assistants

6 SEP2005 (AM)

1. Information from 0600 FCO-LA Update Brief

a. Rescue and Evacuation.

- Decision by Governor Blanco to not force any evacuations in New Orleans remains in place.
- Mayor of New Orleans is not forcing evacuations in NO and is not prohibiting residents from returning. Residents are still strongly encouraged to evacuate.
- Limited bus circuits through NO will continue to evacuate residents who did not previously decide to evacuate. Major evacuation operations are completed and all evacuee collection points have been cleared.

b. Commodity Distribution

- As reported last SITREP, since NO is not being fully evacuated, requirements exist to provide all commodities to the remaining population. FEMA is focused on that effort today.
- Major push today to develop lines of supply to all outlying Parishes. Task Force Pelican establishment of National Guard operations in these locations will greatly facilitate POD operations and provide better C2 of commodity distribution.

c. Medical

- Animal disease assessment and environmental assessment beginning today in Plaquemines and St. Bernard Parishes.
- Continuing medical assessment and beginning medical re-supply in St. Charles Parish today.
- Medical assessment in all 13 impacted Parishes continues and is expected to be complete in 48 hours.
- CDC experts in environmental and occupational health arrive today to assist State and FEMA in their areas of expertise.

d. Mortuary

- Meeting today at 1000 hours among all interested parties to address body

collection and mortuary operations.

- Advance Party from 54 QM CO (Mortuary Affairs) is on the ground. Expect deployment of main body on 8 SEP.

e. Security

- State reports all Parishes secure except Orleans. Expect Orleans to be secure in next 24 hours.

f. Sheltering

- Sheltering remains a major priority of FCO-LA.
- Movement of evacuees from Astrodome in Houston to 2 cruise ships in Galveston, TX area is beginning today. Third cruise ship will arrive Thursday vic Mobile, AL.

g. Recovery.

- POTUS directed that a FEMA representative will be placed in every shelter to facilitate contact with evacuees. FCO goal is to accomplish this mission NLT Thursday. Larger shelters outside LA are being addressed by FEMA Headquarters in Washington through the FEMA region offices.

- FEMA is working a national information campaign to contact evacuees and residents of impacted area to provide contact information and being process of relief and assistance to entitled persons and businesses.

2. Current PFO activities.

a. Staff is establishing itself at new PFO/JFO location and continues to build situational awareness.

b. Deputy PFO is increasing PFO staff size to accommodate scope of mission requirements. Expect some additional personnel to arrive in next few days. New hard site JFO will facilitate staff expansion.

c. Primary focus is building a better awareness of JFO-Mississippi situation and establishing an operational rhythm to improve situational awareness and enhance ability to provide PFO with best possible decisional information.

3. PFO Focus Areas, as established in 0900 Executive Conference today:

- Evacuation
- House to House Searches
- Body Recovery Operations and Disaster Mortuary Services
- Assistance to Outlying Parishes
- Issue of non-enforcement of mandatory evacuation order - way ahead and ultimate end state.
- Public Health and Environment

4. Miscellaneous.

a. Our office is up and running at new PFO facility at 15th Avenue and Florida Street in Baton Rouge, LA. It is located on the second floor in the PFO Suite immediately across from Mr. Brown's office. Phone is [REDACTED] Cell numbers remain same.)

b. As previously reported, Mr. Chertoff directed establishment of a FEMA Deputy PFO-Forward in New Orleans to assist Mr. Brown's FEMA operations within this severely damaged city. Director will be VADM Allen, Vice Commandant of the USCG. Key to note that Mr. Brown remains PFO for the entire disaster area, including New Orleans and its environs - DoD needs to understand this FEMA organizational structure.

e. Orders indicate deployment of an Army SAMS cell from Fort Leavenworth to join SJFHQ and assist in their support to FEMA PFO/JFO. RADM O'Bryan is aware of this deployment and will C2 this cell.