UNITED STATES

COAST GUARD

MORALE, WELL-BEING, AND RECREATION



NONAPPROPRIATED FUND

INTERNAL CONTROL/AUDIT GUIDE

Office of Coast Guard Exchange and MWR

Chesapeake, VA

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INTRODUCTION

Robust internal control and security procedures within Coast Guard Morale, Well-being, and Recreation programs are essential to protect our appropriated and non-appropriated fund assets. It is Commandant policy that commands operating non-appropriated fund activities shall develop written security and loss prevention procedures.

This Guide has been put together with the intent of assisting commands to develop and implement internal control and security processes within their MWR programs. This Guide is not meant to supersede any current directive or policy in force.

The Guide is broken down into a series of checklists that will assist commands in assessing internal control and security processes within their MWR programs. Some of the checklists elicit a standard, "Yes/No" response. And some of the questions may seem to not apply to you. However, the value of these self-assessment tools may be in asking that follow-on question of "how" or "why." It is only through this type of critical self-assessment that we can improve the efficiency of our MWR programs and by doing so, make them more responsive to their mission readiness and retention responsibilities.

INTERNAL CONTROL AND AUDIT PROGRAM

The objectives of an internal control and audit program are to determine whether:

- a. Financial reports are accurate, reliable, and fairly present the financial position of the MWR program.
- b. The unit is maintaining effective internal controls.
- c. The accounting system used is providing reliable information and recording financial transactions accurately.
- d. Adequate safeguards exist to protect cash, inventories, and other assets.
- e. Accounting procedures are in accordance with Commandant policies and accepted accounting practices.
- f. Sound management practices have been established and are being followed.

The following guide is meant to provide a template to guide self-conducted audits of MWR programs. In all likelihood, it contains more audit procedures that are necessary for any one audit. As you will see, test work is not specified because the audit program at each command must be "tailored" for the:

- a. Size of the MWR program.
- b. Number of employees in the accounting department and the realistic separation of duties.
- c. Results of any external audit.
- d. Internal control risk evident in the:
 - 1. Prior year's working papers.
 - 2. Permanent file.
 - 3. Internal control questionnaire.
 - 4. Results of a facilities' tour.
 - 5. Results of any compliance tests.
 - 6. Financial statement review and ratio analyses.

Do not feel compelled to perform unnecessary test work in your audit; however the rationale you used when omitting test work or setting a low scope, is mandatory. Also, if additional audit procedures are necessary, include them and cite the reasons for this addition.

The majority of the audit should be conducted <u>after</u> the close of the period being audited. Inventory observation should be performed after the close of business on the last day of the accounting period. Procedures used to discover or evaluate internal controls should be performed as soon as possible during the audit.

At the beginning of the audit:

a. Review correspondence files, prior period work papers and reports, audit program including modifications for local conditions, and the permanent files.

b. Conduct an initial briefing with the command to review the scope and objectives of the audit, records to be examined, and the activities to be audits. Discuss any assistance that may be required.

c. Note in writing, the disposition of matters raised in prior period audit reports and management's responses to those areas.

d. Obtain answers to the internal control questionnaire by either inquiry or observation. Note that in many small programs, there may not be adequate separation of duties.

e. If later tests, observations, and inquiries do not support the initial answers to the questionnaire on internal controls and descriptions in the permanent file, they should be revised accordingly.

f. Tour the facilities. Obtain an organizational chart if available. Note physical control of assets, document preparation and routing, merchandise receipt controls, safeguards over inventory, etc. Adjust your audit procedures accordingly.

g. Review financial statements and the annual budget. Note and compare trends, ratios, and fluctuations in all accounts. Research further large discrepancies or fluctuations and document your conclusions. Again, adjust your audit, accordingly.

h. Prepare a time line for completion of the audit.

At the end of the audit:

a. Prepare a draft report. Note internal control weaknesses and make recommendations that are reasonable.

b. Conduct an exit briefing with all concerned parties. Cover the results of the audit, including constructive recommendations. Document attendees.

BACKGROUND

1. **DEFINITION**

A. Fraud is any intentional violation of directives and policies or conscious deception that adversely affects the interest of MWR. Losses resulting from fraud do not solely impact MWR assets, but include the loss of productive time, and lowers the effectiveness of the operation.

2. OCCURRENCE OF FRAUD

- A. When an audit reveals evidence of possible fraud or falsification of records, the auditor shall obtain all of the facts and supporting documentation necessary to either confirm or dispel his/her suspicions. If fraud is indicated, a confidential report should be made immediately to the Commanding Officer.
- B. The initial report may be verbal and should contain all of the facts, including identification of persons involved, if determinable. A written report should be submitted as soon as possible. The Commanding Officer will decide whether to continue the audit or convene a board of investigation.
- 3. <u>COMMON FRAUD METHODS</u> Some examples of the most common methods of fraud include:
 - A. Failure to account for cash receipts by:
 - 1. Failure to record sales on cash register or on pre-numbered sales slips.
 - 2. Altering or voiding cash register totals or sales slip totals.
 - 3. Failure to record receipts received from sources not controlled by cash registers or prenumbered sales slips such as income from investments, collections of accounts receivable previously charged to bad debts, collections from vending machines, and other sources of income.
 - 4. Falsifying the bank statement and bank reconciliations to cover up a shortage.
 - 5. Abstracting checks received and forging endorsements.
 - 7. Writing off good accounts receivable to bad debts and retaining the receipts when the accounts are collected.
 - B. Making of fraudulent disbursements by:
 - 1. Forging approvals on petty cash vouchers, and attaching dummy invoices or legitimate invoices previously paid.
 - 2. Drawing checks in payment of fictitious invoices, forging the endorsement, and cashing the check.
 - 3. Forging checks, cashing them, and destroying the checks when they are returned by the bank. In such cases, the cash disbursements totals must be over footed or unrecorded receipts deposited in the bank.
 - 4. Re-using paid invoices of previous periods to support current disbursement vouchers by altering the date of the invoice.

BACKGROUND

3. COMMON FRAUD METHODS

- 5. Understating purchase discounts and under footings apparently not taken and cash abstracted for the amounts of the understatement.
- 6. Over footing the cash disbursement book to cover a cash shortage.
- 7. Padding payrolls with dummy employees. Payroll sheets may be over footed and unclaimed wages cashed by forged endorsements.
- 8. Charging personal expenses to MWR.
- C. Conversion of merchandise by:
 - 1. Removing merchandise from premises because of inadequate physical safeguards.
 - 2. Checking in correct merchandise, but putting lesser amount in stock.
 - 3. Charging merchandise to a department, but not delivering such merchandise.
 - 4. Collecting deposits on returnable containers by returning such containers directly to distributor without recording credits.
 - 5. Over counting inventories to cover shortage.
 - 6. Raising quantities on requisitions after delivery of merchandise.
 - 7. Selling property without recording the cash received.
 - 8. Changing sell prices on merchandise on the sales floor without proper supporting documentation.
 - 9. "Sweethearting" charging for one item, when several were actually removed from inventory.

1. DEFINITION AND PURPOSE

- A. A system of the internal audit program consists of those measures and procedures used to:
 - 1. Safeguard cash and other assets.
 - 2. Insure the accuracy and reliability of accounting records.
 - 3. Develop a system of checks and balances so the work of one person is verified by another.
 - 4. Determine adherence to prescribed regulations and managerial policies.
- B. Small activities generally do not have enough employees to attain excellent internal control. The audit tests at these activities should provide for examining many high value transactions.
- C. It is impossible to completely eliminate errors and fraud. A certain amount of mistakes are inherent in any system. Collusion may develop between employees, thereby circumventing most controls. Basic internal controls should reduce the number of errors and the possibility of fraud. This makes the rapid detection of significant losses and misuse of funds possible.

2. <u>BASIC PRINCIPLES</u>

- A. Responsibilities of employees must be fixed and clearly defined. Accountability can be established for cash, merchandise, equipment, and supplies. The responsibility may be of a more general nature in other cases. The delegation of authority and recognition of responsibility reduces the possibility of fraud or error.
- B. Accounting and operation functions must be separated. An employee with control of accounting records should not have control of cash or merchandise.
- C. Internal checks and balances are necessary. No one person should be in complete control of a business transaction. When the work of each person is approved by another, the probability that employees will perform efficiently and accurately is greatly increased and the possibility of fraud is reduced.
- D. Physical inventories of merchandise, supplies, and fixed assets should be taken periodically by independent individuals.
- E. Collusion. Fraud can be concealed through collusion. Employees should be carefully selected and properly trained to discourage collusion. Employees should also be required to take vacations and be rotated on their jobs, if practical.
- F. A double entry system does not prevent omission, incorrect posting, or fraud and is not a substitute for internal accounting control.
- G. Operating instructions should be available in written form to prevent misunderstanding.

2. BASIC PRINCIPLES

- H. Whenever a transaction occurs, some record must be created. It may be appropriate to pre-number and control issuance and use of documents used to record the transactions.
- I. Examination by independent audit personnel helps establish a "control conscious" attitude with the MWR program. Periodic audits, surprise cash counts, and other visible forms of review are essential to a good system of internal control.

| | | | | Name: Date: Unit: | | |
|----------|------------|--|------------|----------------------------|----------------|--|
| | | | | Activity: Period Ended: | | |
| QUESTION | | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> | |
| A. | <u>G</u>] | ENERAL | | | | |
| | 1. | Does the NAF have an organization chart? | | | | |
| | 2. | Are the accounting processes IAW written procedures? | | | | |
| | 3. | Does the NAF have a documented chart of accounts? | | | | |
| | 4. | Are the NAF support functions, i.e., accounting, purchasing, receiving, personnel and warehousing centralized for the unit? | | _ | | |
| | 5. | Is the accounting department separated from: | | | | |
| | | (a) Purchasing? | | | | |
| | | (b) Sales? | | | | |
| | | (c) Payroll? | | | | |
| | 6. | Does the central NAF accounting control appear to be adequate? | | | | |
| | 7. | Are journal entries adequately explained and/or supported by adequate documentation | ? | | | |
| | 8. | Are journal entries approved by an employee authorized to do so? | | | | |
| | 9. | Does the NAF use standard journal entries for the regularly recurring monthly closing entries? | | | | |
| | 10. | Are accounting records adequately safeguarded? | | | | |
| | 11. | Is access to accounting records limited to employees with designated responsibility for such records? | | | | |
| | 12. | Does the NAF Officer/Director approve the pricing plan for each activity? | | | | |

| | D U A | Name: | | |
|--|-------------|-------|----------------|--|
| QUESTION | <u>YES</u> | NO | <u>REMARKS</u> | |
| 13. Are all NAF activities identified, budgeted and reported IAW prescribed policies? | | | | |
| 14. Are written budgets <u>used</u> for: | | | | |
| (a) Operational expense and cost control? | | | | |
| (b) Capital additions? | | | | |
| (c) Future cash requirements? | | | | |
| 15. Are monthly financial statements submitted to the command to highlight inventory, expense, or sales problems? | | | | |
| 16. Are internal financial statements available promptly (10 days) after the closing of an accounting period? | | | | |
| 17. Have resale departments, where required, been established? | | | | |
| 18. Are sales recorded by resale departments? | | | | |
| 19. Are there up-to-date approved position descriptions which describe the duties and responsibilities of each position, both NAF and APF? | | | | |
| 20. Are employee performance evaluations completed as required? | | | | |
| 21. Is the work of employees on regular leave routinely assigned to others? | | | | |
| 22. Are advisory boards in place and being utilized? | | | | |

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| | | | | Name: Date: Unit: Activity: Period Ended: | | |
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| <u>Q</u> | JES | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> | |
| B. | CA | <u>SH FUNDS</u> | | | | |
| | 1. | Are there petty cash and change funds authorized in writing? | | | | |
| | 2. | Is the responsibility for each fund vested in only one person and specified in writing by the command? | | | | |
| | 3. | Is there another employee, other than the one handling remittances from customers and other cash receipts making deposits? | | | | |
| | 4. | Is the amount of petty cash restricted so as to require reimbursement at relatively short intervals? | | | | |
| | 5. | Are cash accounts adequate? | | | | |
| | 6. | Are there limits on how much cash can be disbursed at any one time? | | | | |
| | 7. | Are surprise cash audits conducted? | | | | |
| | 8. | Are petty cash vouchers: | | | | |
| | | (a) Prepared for each disbursement? | | | | |
| | | (b) Supported? | | | | |
| | | (c) Not in pencil? | | | | |
| | | (d) Fully descriptive of the item purchased? | | | | |
| | | (e) Clearly marked to show the amount paid | ? | | | |
| | | (f) Approved by someone other than the petty cash custodian? | | | | |
| | | (g) Receipted by the person receiving the cash? | | | | |
| | | (h) Satisfactorily annotated at the time of reimbursement to prevent reuse? | | | | |

| | | Name: Date: Unit: Activity: Period Ended: | |
|---|------------|---|----------------|
| QUESTION | <u>YES</u> | NO | REMARKS |
| 9. Is part of any fund represented by cash in the bank? | | | |
| 10. Does the petty cash fund custodian hold a receipt for all petty cash in the hands of other employees? | | | |
| 11. Are cash and cash equivalents adequately safeguarded until deposited? | | | |

| | | | Name: | | |
|----|--|------------|-------|-----------|----------------|
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| | | | Unit: | | |
| | | | | | |
| | | | | | |
| QU | JESTION | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> |
| C. | BANK ACCOUNTS | | | | |
| | 1. Are bank accounts reconciled promptly each month by a person other than the one making deposits? | | | | |
| | | | | | |
| | 2. Is the reconciliation reviewed by the MWR Officer/Director? | | | | |
| | 3. Do reconciliation procedures include: | | | | |
| | (a) Examination of canceled checks for authorized signatures, irregular endorsements and alterations? | | | | |
| | (b) Comparison of dates and amounts of daily deposits as shown on the bank statements with the cash receipts journal? | , | | | |
| | (c) Investigation of bank transfers to determine that both sides of the transaction have been properly recorded on the books? | | | | |
| | 4. Are checks outstanding for a considerable time periodically investigated and stop payment action initiated? | | | | |

| | | | | | Date: Unit: Activity | /: | |
|-----------|-----|-----------|--|------------|----------------------------|-----------|----------------|
| <u>QL</u> | JES | TIO | <u>N</u> | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> |
| D. | IN | VES | STMENTS | | | | |
| | 1. | Ma Acc | ne unit is a member of the NAF Cash nagement Program, are funds in a local count managed to maximize the rate of irn? | | | | |
| | 2. | | ne unit is not in the NAF Cash nagement Program: | | | | |
| | | (a) | Are the purchases and sales of securities authorized by the command? | | | | |
| | | (b) | Is a record kept of each security, including certificate number? | | | | |
| | | (c) | Are the security records: | | | | |
| | | | 1. Maintained in sufficient detail to afford a ready check on all essential data of securities at all times, including the prompt receipt of income? | | | | |
| | | | 2. Kept by persons independent of those having access to the securities? | | | | |
| | | (d) | Are securities periodically inspected and matched with the record by internal auditors? | | | | |
| | 3. | ven | nvestible cash maximized by payment of dor invoices on the last day of the discoun iod or allotted term? | t | | | |

| | | | | Name: | | | |
|----|------|---|------------|-------|-----------|----------------|--|
| QU | JES' | TION | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> | |
| E. | IN | <u>VENTORIES</u> | | | | | |
| | 1. | Is a central storeroom or warehouse maintained? Is access restricted? | | | | | |
| | 2. | Are goods adequately safeguarded against loss by theft and physical deterioration? | | | | | |
| | 3. | Is survey and disposal of obsolete, unusable, or deteriorated stock approved by the MWR Director/Officer? | | | | | |
| | 4. | Does the warehouse notify the accounting department of all receipts by means of receiving reports? | | | | | |
| | 5. | Are issues/transfers made only against requisitions or issue orders? | | | | | |
| | 6. | Is reasonable control maintained stationery and other supplies? | | | | | |
| | 7. | Is a physical inventory taken periodically during the year? | | | | | |
| | 8. | Is merchandise on hand which is not the property of MWR physically segregated and under the proper control? | | | | | |
| | 9. | Do procedures for physical inventory counts provide for: | | | | | |
| | | (a) Adequate written instructions? | | | | | |
| | | (b) Adequate supervision? | | | | | |
| | | (c) Clearly marked damaged, obsolete, scrap consigned, held for repair merchandise? | | | | | |
| | | (d) All inventory sheets being totaled, dated, and signed by the activity manager? | , | | | | |
| | | (e) The rechecking of counts and descriptions (Dual counts)? | | | | | |

| | Name: Date: Unit: Activity: Period Ended: | | | | |
|----------|--|------------|--|-----------|----------------|
| QUESTION | | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> |
| (f) | Giving proper recognition to cut-offs of shipments, receipts, and in-transit items | | | | |
| (g) | Careful investigation of significant inventory overages and shortages? | | | | |

| | | | Name: Date: | | | |
|----|---|----------|----------------|----------------|--|--|
| | | | | | | |
| | | | | | | |
| | | | Period Ended: | | | |
| QU | JESTION YES | <u>s</u> | <u>NO</u> | <u>REMARKS</u> | | |
| F. | ACCOUNTS RECEIVABLE | | | | | |
| | 1. Are extensions, renewals, and write-offs authorized by the MWR Director/Officer? | _ | | | | |
| | 2. Are statements of open items mailed monthly by an employee who has no access to cash and who is independent of accounts receivable and billing? | _ | | | | |
| | 3. Does this employee retain control of the statements until mailed? | _ | | | | |
| | 4. Are differences reported by customers routed to this same employee for research? | _ | | | | |
| | 5. Are accounts with credit balances monitored closely? | _ | | | | |
| | 6. Are accounts aged? | _ | | | | |
| | 7. Are accounts that are written off: | | | | | |
| | (a) Adequately controlled? | _ | | | | |
| | (b) Periodically followed up for collection? | _ | | | | |
| | 8. Are credit memos for returned goods and allowances: | | | | | |
| | (a) Pre-numbered and accounted for? | _ | | | | |
| | (b) Supported by receiving and shipping date for returned goods? | _ | | | | |
| | (c) Approved by a responsible official? | _ | | | | |
| | 9. Are direct confirmations of accounts receivable obtained periodically by internal auditors or other designated employees? | _ | | | | |

| | l | Name: | |
|---|---|---|----------------|
| | [| Date: | |
| | | Activity | |
| | | Period Ended: | |
| ESTION | <u>YES</u> | NO | <u>REMARKS</u> |
| PROPERTY AND EQUIPMENT | | | |
| 1. Are detailed property records of MWR asse maintained? | ts | | |
| 2. Is there capitalization policy for the NAF? | | | |
| 3. Are fixed asset records reconciled with property on hand? | | | |
| 4. Is prior authorization for property procurements obtained? | | | |
| surveyed property is removed from the reco | rds | | |
| 6. Are property expenditures properly recorded in the accounting records? | d | | |
| | maintained? 2. Is there capitalization policy for the NAF? 3. Are fixed asset records reconciled with property on hand? 4. Is prior authorization for property procurements obtained? 5. Is there an effective procedure to insure that surveyed property is removed from the reco and that the proceeds from salvage and sales are properly accounted for? 6. Are property expenditures properly recorded | ESTION YES PROPERTY AND EQUIPMENT | Date: |

| | | | | Name: | | |
|-----------|-----|---------------------|---|------------|----------------|----------------|
| | | | | | Date: Unit: | |
| | | | | | Activity: | |
| | | | | | Period Ended: | |
| <u>QL</u> | JES | TIO | <u>N</u> | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| H. | A | CCO | UNTS PAYABLE | | | |
| | 1. | mai inve inve | all invoices received directly from l, opened by the employee who processes oices for payment, and is control over the oices established immediately upon eipt? | | | |
| | 2. | mai | e duplicate copies of invoices clearly rked immediately upon receipt to prevent licate payment? | | | |
| | 3. | | es the processing of items for payment ude: | | | |
| | | (a) | Check of terms, prices, and quantities on invoices against purchase orders? | | | |
| | | (b) | Check of items and quantities in invoices against receiving reports obtained directly from the receiving area? | | | |
| | | (c) | Mathematical check of footings, extensions, and discounts? | | | |
| | | (d) | Check of account distribution? | | | |
| | | (e) | Check of freight bills against purchase orders, invoices, etc.? | | | |
| | | (f) | Check of invoices which do not involve materials or supplies (fees, rentals, utilities) for approval by a designated employee? | | | |
| | | (g) | A final approval for payment? | | | |
| | | (h) | An indication on the vouchers that the above checks and approvals were made? | | | |
| | 4. | | he accounts payable ledger reconciled h the general ledger control account? | | | |
| | 5. | | e statements from vendors regularly npared with the Accounts Payable ledger? | | | |

| Name: |
|---------------|
| Date: |
| Unit: |
| Activity: |
| Period Ended: |
| |

| QUES | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
|-------------|--|------------|-----------|----------------|
| 6. | Are adjustments to accounts payable (including the writing off of debt balances) required to be supported by the approval of a designated employee? | | | |
| 7. | Are all available discounts taken? | | | |
| 8. | Are returned purchases controlled in a manner that ensures that the vendor will be charged for them? | | | |
| 9. | Are there appropriate expense controls for goods and services, not originating from POs such as utilities, telephones, etc.? | | | |
| 10. | Are unmatched purchase orders and receiving reports and unvouchered vendors' invoices periodically researched? | | | |
| 11. | Is an accounts payable trial balance taken and balanced to the general ledger? | | | |

| | | | | Date: Unit: Activity | /: | |
|----|------------|---|------------|----------------------------|-----------|----------------|
| QL | JES | TION | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> |
| I. | <u>S</u> A | LES AND CASH RECEIPTS | | | | |
| | 1. | Is the recording of cash sales promptly controlled via cash register or pre-numbered sales slips? | | | | |
| | 2. | When cash registers are used: | | | | |
| | | (a) Do they produce a tape? | | | | |
| | | (b) Are the totals of the tapes reconciled with the cash collected? | | | | |
| | | (c) If the answer to (a) is "no," is the cash register cumulative total reconciled daily with receipts? | , | | | |
| | | (d) If tapes are rendered, are they retained? | | | | |
| | | (e) Are the register reset keys held by the MWR Director/Officer? | | | | |
| | 3. | If sales slips are used: | | | | |
| | | (a) Are they printed pre-numbered? | | | | |
| | | (b) Are all numbers accounted for? | | | | |
| | | (c) Is the total of all slips collected daily? | | | | |
| | 4. | Are cash receipts of all activities collected daily? | | | | |
| | 5. | Are all cash registers properly reported and accounted for on a daily basis? | | | | |
| | 6. | Is there a reconciliation of daily cash receipts to register tapes and other supporting documents? | | | | |
| | 7. | Are cash receipts deposited intact IAW policy | y? | | | |
| | 8. | Is a separate register drawer/change fund used for each employee? If not, are the drawers counted or balanced at the close of an employee's shift? | | | | |

| | | Name: Date: Unit: Activity: Period Ended: | |
|--|------------|---|----------------|
| <u>FION</u> | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| Are overages and shortages recorded for each activity? If they are significant, is a breakdown by employee kept to identify repeat offenders? | | | |
| | | | |

10. Are all checks endorsed for deposit only to the credit of MWR immediately upon receipt?

9. Are overages and shortages

QUESTION

- 11. Are the duties of the employees who receive cash receipts independent of the following duties:
 - (a) Posting to receivable ledgers or have any access to those ledgers?
 - (b) Assisting in balancing the receivable trial balances with the general ledger or in preparing aging schedules?
 - (c) Following up delinquent receivables, approving write-off of receivables as uncollectible, or maintaining control of accounts written off?
 - (d) Approving customer discounts, returns, or allowances?
 - (e) Preparing of recording the billings?
 - (f) Keeping records of or reviewing amounts to be received from miscellaneous sources?
 - (g) Posting to the general ledger?
- 12. Is the office routine so arranged that the cashier is denied access to the accounts receivable ledgers and monthly statements?

| | | | | Date: | | |
|-------------|-------------|--|------------|----------|----------|----------------|
| | | | | | | |
| <u>QUES</u> | TIO | <u>N</u> | <u>YES</u> | <u>N</u> | <u>0</u> | <u>REMARKS</u> |
| 13. | Ma | il Receipts: | | | | |
| | (a) | Does the mail routine prohibit the deliver of unopened mail to employees having access to the accounting records? | у | _ | | |
| | (b) | Is a record of the money and checks received prepared by the person opening the mail? | | _ | | |
| | (c) | If so, is this record given to someone other then the cashier for independent verification of daily deposits? | | _ | | |
| | (d) | Is this record compared with the receipts "booked" regularly? | | _ | | |
| 14. | Oth | er Receipts: | | | | |
| | (a) | Are receipts recorded by cash registers or other devices? | | _ | | |
| | (b) | If so, are the automated totals checked independently by the accounting department? | | _ | | |
| | (c) | Are sales books or receipt books used? | | _ | | |
| | (d) | If so: | | | | |
| | | (1) Are the slips or receipts pre-numbered? | | _ | | |
| | | (2) Are the daily totals and numerical sequence checked independently by the accounting department? | | _ | | |
| | | (3) Are unused slips safeguarded? | | _ | | |
| 15. | mis of f | here an adequate safeguard against appropriation of cash through the recordin actitious discounts or allowances by the hiers? | g | | | |

| | | Name: Date: Unit: Activity: | |
|-------------------|------------|---|----------------|
| | | Period Ended: | |
| | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| rol provided over | | | |

16. Is effective control provided over miscellaneous receipts such as interest, credits, etc., by matching with internal and external documents?

QUESTION

- 17. Is the bank receipt of the deposit forwarded to a person who does not have access to the cash receipts and who compares it with cash receipts recorded on the books?
- Are all bank debit and credit memos and deposit items returned as uncollectable received directly and controlled by an employee who has no access to cash receipts?____
- 19. Is the cashier responsible for the cash receipts from the time they are received until they are sent to the bank?
- 20. Does someone other than the cashier or accounts receivable employee take the deposits to the bank, if applicable?
- 21. Are proper physical safeguards employed to protect cash and cash transactions?

| | | | | Period | Ended: | |
|------------|----------|--|------------|--------|-----------|----------------|
| <u>Q</u> L | JES' | TION | <u>YES</u> | | <u>NO</u> | <u>REMARKS</u> |
| J. | <u>C</u> | ASH DISBURSEMENTS | | | | |
| | 1. | Are all disbursements, except those from an authorized petty cash fund, made by check or electronically? | | | | |
| | 2. | Is the practice of drawing checks to "CASH" or "BEARER" prohibited? | | | | |
| | 3. | Are supplies of blank checks kept under control during the day and kept locked up at night and during non-working hours? | | | | |
| | 4. | Do only employees authorized to prepare or supervise the preparation of checks have access to blank checks? | | | | |
| | 5. | Are all voided checks properly mutilated, retained, and filed? | | | | |
| | 6. | Are checks required to be countersigned above a certain amount? | | | | |
| | 7. | Is the signing of blank checks prohibited? | | | | |
| | 8. | Are authorized signatures identified in writing and limited to the MWR Officer/Director or employees who have no access to accounting records or to cash? | | | | |
| | 9. | If the answer to the preceding question was "no," is the indicated weakness minimize by: | ed | | | |
| | | (a) Dual signatures where both signers review the supporting data? | | | | |
| | | (b) Dual signatures where one signer is independent of the functions in the preceding question and this signer review the supporting data? | /S | | | |
| | 10. | Are checks prepare manually or is the process automated? | | | | |

| | | | Name: Date: Unit: Activity: Period Ended: | |
|-------------|---|------------|---|----------------|
| <u>QUES</u> | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| 11. | Are all checks completely filled out before being signed? | | | |
| 12. | Are vouchers or other supporting documents presented together with the checks submitted for signature? | | | |
| 13. | Do the signers reviewed the documentation before signing checks? | | | |
| 14. | If checks are prepared automatically and a facsimile stamp is used, is the stamp/plate kept under effective control? | | | |
| 15. | Are checks mailed out without allowing them to return to the employee who drew the checks or to the accounts payable employee? | | | |
| 16. | Are invoices and supporting evidence properly voided or marked so as to prevent reuse after submission for payment? | | | |

| | | | | Name: | |
|----|-----------|--|------------|---------------|----------------|
| | | | | Date: | |
| | | | | Unit: | |
| | | | | Activity: | |
| | | | | Period Ended: | |
| QU | ES | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| K. | <u>PI</u> | JRCHASING AND RECEIVING | | | |
| | 1. | Are the receiving and purchasing functions entirely separated? | | | |
| | 2. | Are receiving reports prepared in a required format? | | | |
| | 3. | Are purchase orders: | | | |
| | | (a) Pre-numbered, controlled, and their use reviewed? | | | |
| | | (b) Required for all purchases (except those small purchases with petty cash)? | | | |
| | | (c) Approved by authorized personnel? | | | |
| | 4. | Is there an adequate record of open purchase orders and commitments? | | | |
| | 5. | Is information clearly indicated on purchase orders where partial shipments and partial payments are involved to avoid duplicate payments upon completion of the order? | | _ | |
| | 6. | Are purchase prices approved by an authorized employee and are they considering reasonable prices and any other limitations? | g | | |
| | 7. | Is the quantity and condition of goods received determined at the time of receipt by someone independent of the purchasing department? | | _ | |
| | 8. | Is the accounting department notified promptly of purchased goods returned to the vendor? | | | |
| | 9. | Are unmatched receiving reports reviewed periodically and researched for proper recording? | | | |
| | 10. | Are vendors' invoices registered immediately upon receipt? | · | | |

| | | | Name: Date: Unit: Activity: Period Ended: | |
|------|---|------------|---|----------------|
| QUES | TION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
| 11. | Are invoices checked against purchase orders and receiving reports (as to quantity and condition)? | | | |
| 12. | Do all incoming shipments pass through a central receiving point? | | | |
| 13. | Is a copy of the receiving report or other permanent record of receipt kept in the receiving department and a copy furnished to the accounting department? | | | |
| 14. | Are all incoming shipments inspected for condition and counted, weighed, or measured if applicable? | l, | | |

| | | | | Name: Date: Unit: Activity: Period Ended: | |
|----|------------|---|------------|---|----------------|
| QU | JES | TION | <u>YES</u> | NO | <u>REMARKS</u> |
| L. | <u>P</u> / | AYROLL | | | |
| | 1. | Are the persons who perform the following functions independent of each other: | | | |
| | | (a) Approve hours worked? | | | |
| | | (b) Prepare payrolls? | | | |
| | | (c) Distribute pay? | | | |
| | | (d) Maintain custody of any unclaimed wages? | | | |
| | 2. | Are employees paid by check? | | | |
| | 3. | If so, are payroll checks pre-numbered and accounted for? | | | |
| | 4. | Is the hiring of new employees approved by an appointing official? | | | |
| | 5. | Is the starting and subsequent change in pay rates approved by the MWR Officer/Director? | | | |
| | 6. | Do all employees punch a time clock or prepare time sheets? | | | |
| | 7. | Are there any indications that he time sheets are being prepared completely near the end of the payroll periods rather than on a day-to-day basis? | | | |
| | 8. | If an employee prepares his/her own time sheet, is it checked and approved by the supervisor? | | | |
| | 9. | Is there a separate personnel department that maintains complete personnel records including wage and salary data? | | | |

| nte: |
|-------------|
| |
| nit: |
| ctivity: |
| riod Ended: |
| |

| QUESTION | <u>YES</u> | <u>NO</u> | <u>REMARKS</u> |
|---|------------|-----------|----------------|
| 10. Are the payroll registers or paychecks verified at regular intervals against the personnel files to ensure validity of all information? | | | |
| 11. Are all wage rates periodically verified to the approved position descriptions, Form 50, and wage schedules? | | | |
| 12. Is there an adequate check against payments for vacation, etc., in excess of amounts authorized? | | | |
| 13. Is the payroll double-checked as to hours, rates, deductions, extensions, and footings, if applicable? | | | |
| 14. Are signed authorizations on file for all deductions being made from employees' wages? | | | |
| 15. Is the payroll bank account reconciled monthly by employees having no other connection with payroll work, if applicable? | | | |
| 16. Does the reconciliation procedure, if applicable, include the comparison of the paid checks with the payroll and the scrutiny of any endorsements? | | | |
| 17. Are unclaimed wages immaterial? | | | |
| 18. Has the individual distributing pay checks been authorized to do so in writing? | | | |

1. WORKPAPERS

A. GENERAL

- Audit workpapers should be prepared to document the work performed by the auditor. Organize each workpaper so it is easy to follow, and its purpose readily identifiable. Use cross referencing wherever appropriate. Photo copy existing documents or cut and paste. Use tic marks and describe work performed to keep documentation time to a minimum. Describe test work in sufficient detail so the steps can be retraced, if necessary. This is especially appropriate when discrepancies are noted – the auditors' conclusions may be challenged.
- 2. Overall organization, review, and planning will be assisted by the following:
 - a. Each workpaper should be properly identified at the top of the page. Include: Unit name and number, subject matter, audit date, period covered if different from audit date, name and date of work performed for every person working on or approving the workpaper, and general ledger account number and name.
- 3. Workpapers must be safeguarded. The workpapers should be locked in a briefcase while the auditors are at lunch and should be removed from the premises each evening. If the latter is not feasible, the files should be kept under lock and key. The key will be kept under the auditor's control.

B. INDEXING

- 1. Prepare a workpaper index and place at the front of the workpapers.
- 2. Use a standard lettering scheme to identify workpapers. All workpapers must be identified by a reference code in the upper right hand corner, the first letter of which will indicate the section.
- 3. All workpapers should be cross indexed.
- 4. When more than one account exists for any one indexing section, the index letters should be numbered consecutively, for example: A-1, A-2, A-3. Additional supporting detail would be placed on workpapers labeled A-2-1, A-2-2, etc.
- 5. When there are several pages to a memorandum, a schedule near the upper right of the workpaper, indicates its place in the sequence i.e., "page 5 of 7."
- 6. The last amount on a working paper schedule will be cross-referenced to the extended trial balance. To complete the cross-reference, enter the index letter of the schedule to the right of the account balance in the extended trial balance.

C. TIME BUDGET

Prepare a time budget by audit program section. Indicate actual time spent by each auditor in each section. Budget time for meetings, report preparation, travel and other necessary areas so that all time is planned.

D. WORKPAPER TECHNIQUE

1. Leave space at the end of the workpaper for journal entries and for additional information to include: source of information, purpose scope, and summary of findings.

E. PERMANENT FILE

- 1. Maintain a separate permanent file of workpapers that will be useful from year-to-year. This should be reviewed prior to each audit, and updated continuously. Any documents that will assist the auditor in future audits should be kept in the permanent file. Identify each page and provide an index for referencing. Some examples of documents to include in the permanent file of workpapers are:
 - a. General organizational charts.
 - b. Loan agreements.
 - c. Leases.
 - d. Satellite agreements.
 - e. Concession and vendor agreements.
 - f. Special accounting practices.
 - g. Summarized transactions of certain accounts such as fixed assets and allowances for depreciation such papers should be cross-referenced to the current year's working papers.
 - h. Procedural memoranda, flowcharts, and write-ups of sections of the unit's account and control systems.

2. AUDIT REPORT

A. FORMAT

1.General

- a. Location being audited.
- b. Names of auditors and experience summary.
- c. Dates of field work.
- 2. Scope of audit.
 - a. Time period audited.
 - b. Type of audit, i.e.
 - (1) Management.
 - (2) Financial.

- (3) Balance Sheet or Inventory.
- c. Scope restrictions, if any.
- 3. General comments. Briefly state your overall opinion as to adequacy of internal controls, accuracy of financial statements, etc.
- 4. Major findings and associated recommendations.
- 5. Minor findings and recommendations.
- 6. Details of exit conference.
 - a. Date.
 - b. Attendees.
- 7. Attach revised financial report or list of adjusting entries, if significant.

INTERNAL AUDIT/REVIEW

| QL | JEST | ION | Date/Scope Explanation | <u>Initials</u> |
|----|------|--|---------------------------|-----------------|
| 1. | FIN | ANCIAL STATEMENT AND JOURNAL ENTRIES | | |
| | A. | Audit objective | | |
| | | 1. Ascertain that there is adequate maintenance and support of the general ledger. | | |
| | B. | Internal control features | | |
| | | . Documentation exists for journal entries and adjustments to the trial balance. | | |
| | | 2. Adequate approval for entries to the general ledger. | | |
| | | E. Ensure accurate and timely posting from source documents to the general ledger. | | |
| | C. | Audit procedures | | |
| | | . Obtain a copy of the trial balance as of the closing date for the period. | | |
| | / | 2. Prepare a working trial balance. | | |
| | - | 5. Trace all figures to the general ledger. | | |
| | 2 | Ascertain that adjusting journal entries at the close of the preceding period were properly recorded and that entries requiring reversal were properly made. | | |
| | : | 5. For periods not selected for detailed research, scan journal entries for unusual items to research further. | | |
| | (| 5. Scrutinize accounts opened and closed during the period. | | |
| | , | 2. Select at least 5% of the journal entries for a detailed examination. Review the supporting documentation and accurate posting to the general ledger. | | |
| | : | 8. For periods not selected for detailed checking and for the period following the balance sheet date, scan the journal entries for unusual items to research. | | |
| | 0 | Check to see if all nonstandard journal entries are being approved by someone other than the person making the entries. | | |
| | 1 | Trace all ending trial balance figures to properly indexed work papers. | | |

INTERNAL AUDIT/REVIEW

| QUESTION | | | Date/Scope Explanation | <u>Initials</u> | |
|----------|-------------|--|---------------------------|-----------------|--|
| 1. | <u>FINA</u> | NCIAL STATEMENT AND JOURNAL ENTRIES | | | |
| | 11. | Review journal entries proposed from the audit with the MWR Director/ Officer and the accountant. | | | |
| | 12. | Copy the finalized working trial balance and approved journal entries. Provide a copy to the MWR Director/Officer. | | | |
| | 13. | Indicate any additional procedures. | | | |

| | | | Date/Scope Explanation | <u>Initials</u> |
|----|-----------------|---|---------------------------|-----------------|
| 2. | <u>CASH FU</u> | INDS AND PETTY CASH | | |
| | A. <u>Audit</u> | objective | | |
| | | ify that cash balances, as stated in the financial reports, perly represent cash and cash items on hand. | | |
| | B. Interna | l control features | | |
| | 1. Asc | ertain the propriety of cash on hand balances. | | |
| | C. <u>Audit</u> | procedures | | |
| | 1. Pet | ty cash and change funds. | | |
| | (a) | Obtain or prepare a schedule of petty cash and change funds. Include the following for each separate fund: | | |
| | | (1) Amount authorized in writing. | | |
| | | (2) Responsible employee. | | |
| | | (3) Location. | | |
| | | (4) Specific purpose. | | |
| | | (5) Actual amount as of the audit date. | | |
| | (b) | Reconcile the total amount of funds to the working trial balance. | | |
| | (c) | Review reports submitted by the custodian(s). | | |
| | (d) | Make a surprise cash count of all funds or randomly select several funds. Review cash funds as follows: | | |
| | | (1) In your presence, have the custodian count currency and reconcile with the general ledger. | | |
| | | (2) List details (date, name, description, and amount) of vouchers, checks, collections, etc. | | |
| | | (3) Ascertain that non-cash items are properly approved and that supporting data is adequate. | | |
| | | (4) Obtain explanations of differences and exceptions from the custodian(s). | | |
| | | (5) Have a responsible official other than the custodian review for irregular items that list if vouchers, checks, etc., included in the count. | , | |

| QU | UESTION | | | Date/Scope Explanatio | <u>Initials</u> |
|----|----------------|-----|---|--------------------------|-----------------|
| 2. | <u>CASH FU</u> | JND | S AND PETTY CASH | | |
| | | (6) | Have the checks included in the count deposited. | | |
| | | (7) | Ascertain whether any of the checks are subsequently dishonored and if so, research. | | |
| | | (8) | Trace deposit to bank statement. | | |
| | | (9) | If counting a cash register drawer, prove the sales balance from the prior period and current register readings and/or submitted reports. | | |
| | (e) | unn | urprise cash counts are not performed, or of deemed necessary, select several petty cash reimbursement inchers and perform the following: | | |
| | | (1) | Examine the petty cash disbursement vouchers for approval, type of disbursement, signature of payee, and completeness of explanation, including dates, when appropriate. | | |
| | | (2) | Review the accounting distribution of petty cash disbursements. | | |
| | | (3) | Observe if receipts are authorized and approved by anyone other than the responsible employee. | | |
| | | (4) | Are disbursement vouchers and attachments canceled immediately following the signing of the reimbursing check so that they cannot be reused? | | |
| | (f) | | e cash funds kept locked and under proper security ditions? | | |
| | (g) | MV | e monthly physical counts of cash funds made by the VR Director/Officer of his/her designee and are rtages promptly investigated? | | |
| | (h) | Do | custodians have access to other funds? | | |
| | (i) | Poi | nts for observation: | | |
| | | (1) | Is the cash register places in such a manner that customers can see the "ring-up?" | | |
| | | (2) | Note who has the combination to any safes. | | |
| | | (3) | Is the safe portable of fixed to the floor? | | |

| QUESTION | | Date/Scope Explanation | <u>Initials</u> |
|----------------------|---|---------------------------|-----------------|
| 2. <u>CASH FUNDS</u> | S AND PETTY CASH | | |
| . , | Examine the space surrounding the safe and note anything unusual. | | |
| | Determine when changes were made to the safe combination and make note as to the last time the combination was changed. | | |
| (j) Indi | cate any additional procedures. | | |

| | | | | | Date/Scope <u>Explanation</u> | | |
|----|--------------|--------|--|-------|----------------------------------|--|--|
| 3. | BAN | K A | <u>CCOUNTS</u> | | | | |
| | А. <u>А</u> | udit | objectives | | | | |
| | 1. | | ensure that proper cut-offs have been achieved for eipts and disbursements. | | | | |
| | 2. | | ascertain that reconciling items between bank book balances are proper. | | | | |
| | 3. | | verify the propriety of cash balances recorded on the ancial statement. | | | | |
| | В. <u>In</u> | iterna | l control features | | | | |
| | 1. | wit | nk reconciliations are being prepared by someone hout other receipts or disbursement functions and being iewed by a management official. | | | | |
| | 2. | | unination of canceled checks for alternations unusual endorsements. | | | | |
| | 3. | | view and write-off of checks outstanding for more n six months. | | | | |
| | С. <u>А</u> | udit j | procedures | | | | |
| | 1. | Cas | h in bank. | | | | |
| | | (a) | Obtain or prepare a copy of the reconciliation for each checking account and trace balances to the working trial balances. Obtain a listing of savings account balances by institution and tie to the trial balance. Trace deposits in transit and outstanding checks to supporting records and ascertain proper cut-off. Investigate any unusual items. | | | | |
| | | (b) | Obtain a list of authorized signatures as per bank record from each bank in which an account is carried. | s | | | |
| | | (c) | If considered necessary, obtain bank cut-off statements, including canceled checks up to a cut-off date, approx. 2 weeks after the audit date. | | | | |
| | | (d) | Upon receipt of bank statement and canceled checks as of a cut-off date: | | | | |
| | | | (1) Trace bank balances included on the bank reconciliation to beginning balance shown on cut-off bank statement. | | | | |

| QUESTION | Date/Scope <u>Explanation</u> | <u>Initials</u> |
|---|----------------------------------|-----------------|
| 3. <u>BANK ACCOUNTS</u> | | |
| (2) Trace deposits in transit shown on the bank reconciliation to cut-off bank statement. Note tha the time lag is reasonable. | .t | |
| (3) Reconcile total credits per bank statement with total receipts per cash receipt book for the cut-off period. | | |
| (4) Compare dates and amounts of daily deposits as shown on the cut-off bank statement with the cash receipts book. | 1 | |
| (5) Compare canceled checks and debit memos return with cut-off statement to entries in the cash disbursement book as to number, date, payee, and amount. Scrutinize canceled checks for authorize signatures, irregular endorsements, and alterations | l vd | |
| (6) Sort out canceled checks received with cut-off bar statement that were recorded in the cash disbursement book prior to the date of the bank reconciliation; ascertain that they were listed as outstanding. | nk | |
| (7) For canceled checks and debit/credit memos that were received with the cut-off bank statement and represent transfers between bank accounts, ascerta that both sides of these transactions have been properly recorded on the books as of the end of th accounting period. | ain | |
| (8) Ascertain that reconciling items other than outstanding checks and deposits in transit are proper. | | |
| (e) If the bank statement has already been received for the period immediately following the audit date, obtain such statements and canceled checks and proceed as follows: | | |
| Scrutinize bank statements for erasures and prove math accuracy of statements (ending balance equals opening balance plus deposits less withdrawals). | | |

| QU | JESTION | | Date/Scope <u>Explanation</u> | <u>Initials</u> |
|----|---------|---|----------------------------------|-----------------|
| 3. | BANK A | <u>CCOUNTS</u> | | |
| | | (2) Run adding machine tape of canceled checks and debit memos and ascertain that the total equals total withdrawals per bank statements. | | |
| | | (3) Examine the perforation or paid date of each check to ascertain that the check was paid by the bank during the period covered by the bank statements. | | |
| | | (4) Request banks to confirm deposits during the first 5 days following the balance sheet date. | | |
| | (f) | Compare receipts per cash book with credits per bank statements for the last 5 days of the period under revie and the first 5 days of the cut-off period. | w | |
| | (g) | Review all stale outstanding checks with the accountir staff (checks over 6 months old). Suggest voiding checks (at least 1 year old). | | |
| | (h) | Prepare "proof of cash" for a test period. Base the length of the test period on the Internal Control Questionnaire answers and other factors such as separation of duties for cash receipts, cash disbursements, reconciliation of bank accounts, etc. Review reconciling items closely. Are all cash transactions going through the general ledger and bank | c? | |
| | (i) | Determine of a test basis if cash receipts were deposite on a timely basis. | ed | |
| | (j) | Determine if all checks are accounted for and if voided checks are marked, "VOID" and retained. | l | |
| | (k) | Request confirmation as of the audit date from all depositories with whom the MWR program did any business during the period under review. | | |
| | (1) | Upon receipt of confirmation from banks: | | |
| | | (1) Check balances and confirm to reconciliations. | | |
| | | (2) Ascertain that all other matters confirmed (notes payable, assets pledged, etc.) are reflected in the records. Ascertain that all bank confirmations requested have been received. | | |

| QL | JESTION | | Date/Scop Explanation | <u>Initials</u> |
|----|---------|--|--------------------------|-----------------|
| 3. | BANK A | <u>CCOUNTS</u> | | |
| | (m) | For a selected date prior to the audit date, ascertain that bank reconciliations are prepared on a timely basis for all bank accounts and that reconciliations agree with the general ledger. | | |
| | (n) | Tabulate transfers between bank accounts for 5 days before and 5 days after the close of the period under review. Ascertain that both sides of these transactions have been properly recorded on the books. | | |
| | (0) | Review interest earned and interest accrual by: | | |
| | | (1) Tracing earnings to statements or postings to the register. | | |
| | | (2) Are current period accruals reasonable? | | |
| | (p) | Review general procedures for cash management in the MWR program to see that investment earnings are maximized. Consider: | | |
| | | (1) Taking of cash discounts. | | |
| | | (2) Mailing vendor payments on the last day due. | | |
| | | (3) Keeping checking account balances low. | | |
| | | (4) Rolling CD's and other investments over promptly | • | |
| | (q) | Indicate any additional procedures. | | |

| <u>QI</u> | JESTI | <u>ON</u> | Date/Scope Explanation | <u>Initials</u> |
|-----------|--------------|--|---------------------------|-----------------|
| 4. | INVI | ESTMENTS | | |
| | А. <u>А</u> | udit objectives | | |
| | 1. | Verify the existence and ownership of securities. | | |
| | 2. | Determine that interest income has been properly recognized. | | |
| | В. <u>In</u> | ternal control features | | |
| | 1 | . The securities show that the NAF is the owner. | | |
| | 2 | . Transactions are made directly, or authorized by the appropriate official. | | |
| | 3 | . Securities purchased are either direct obligations of the U. S. Government or are insured by a Federal Agency. | | |
| | С. <u>А</u> | udit Procedures | | |
| | 1. | Prepare a schedule of securities owned as of the balance sheet date. Reconcile to the general ledger and tie to the trial balance. | | |
| | 2. | Examine securities on hand as close to the audit date as possible. | | |
| | 3. | Request confirmation from holders of securities not on hand (or inspect such securities if considered necessary). | | |
| | 4. | Check replies to requests for confirmation. | | |
| | 5. | Obtain and list certificates of deposit and other investments. | | |
| | | (a) Who has custody of certificates of deposit? | | |
| | | (b) Are these documents properly safeguarded? | | |
| | | (c) Is authority to purchase or sell vested in more than one individual? | | |
| | 6. | Compute the accrued interest receivable to the end of the accounting period (Annual audit only). | | |
| | 7. | Reconcile interest income for the audit period. | | |
| | 8. | Indicate any additional procedures. | | |

| <u>QU</u> | QUESTION | | | <u>Initials</u> |
|-----------|--|---|---|-----------------|
| 5. | TAK | ING OF INVENTORY | | |
| | Α. <u>Αι</u> | udit objectives | | |
| | 1. | The balance sheet reflects merchandise, materials, and supplies on hand, in transit, in storage, or on consignment that belong to the NAF Activity. | | |
| | 2. | The items are valued at cost or sell price, if lower. | | |
| | 3. | The inventory listings are accurately compiled, extended, footed, and summarized. The totals are properly reflected in the accounts. | | |
| | 4. | Excess, slow-moving, obsolete, and defective items are reduced to net realizable values. | | |
| | 5. | Assure proper cut-off of purchases and sales. | | |
| | B. <u>Internal control features</u> 1. That written inventory plans are distributed in advance and provide for: | | | |
| | | | | |
| | | (a) Detailed instructions for each task. | | |
| | | (b) Adequate supervision. | | |
| | | (c) Test counts. | | |
| | | (d) Segregation of goods to facilitate counts. | | |
| | | (e) Proper identification of goods. | | |
| | | (f) Identification of slow moving or obsolete merchandise. | • | |
| | | (g) Control of merchandise movement during inventory. | | |
| | | (h) Control of inventory sheets and tags. | | |
| | | (i) Proper cut-off procedures. | | |
| | 2. | Inventory summarization and pricing is double checked. | | |
| | 3. | Perpetual inventory records are reviewed to verify count. | | |

| QUESTION | | | Date/Scope Explanation | | <u>Initials</u> | |
|----------|--------------|---------------------------|---|--|-----------------|--|
| 5. | TAKI | ING | OF INVENTORY | | | |
| | C. <u>Au</u> | ıdit 1 | procedures | | | |
| | 1. | Obt dete Pay Asc | ermine locations and estimated value of inventory. ain a copy of inventory instructions and timetables to ermine adequacy thereof. Schedule work accordingly. particular attention to areas with a history of shortages. ertain that procedures are consistent with the CGES nual. | | | |
| | 2. | Obs | serve inventory and review as follows: | | | |
| | | (a) | Tour the premises with the person responsible for the inventory taking. | | _ | |
| | | (b) | Ascertain that the inventory instructions are being followed. Review the count sheets and/or tags to be sur that the counts, descriptions, last operations, completed, unit of measure, etc., are correctly recorded. | | | |
| | | (c) | Determine that quality and condition of inventory has been properly recorded on count sheets. | | | |
| | | (d) | Make test counts and record a representative number in the work papers for later tie-in. | | | |
| | | (e) | Record several receiving transactions before and after inventory cut-off for future use in testing inventory cut-off. | | | |
| | | (f) | See that any obsolete or damaged merchandise is recognized and identified for proper evaluation later. | | | |
| | | (g) | Ascertain whether any cosigned goods are on hand and, if so, make test counts for later disposition. | | | |
| | | (h) | Where perpetual records are readily available (normally maintained on firearms and high cost items), compare test counts made and descriptions noted with perpetual records and investigate differences. Note amount and value of adjustments. | | | |
| | | (i) | Inspect receiving and shipping areas to determine whether items located there have been properly counted | | | |
| | | (j) | Near the conclusion of the inventory, tour the area to determine that all items have been counted (and tagged) and are listed on count sheets. | | | |

| | | | Date/Scope Explanation | <u>Initials</u> |
|----|------|--|---------------------------|-----------------|
| 5. | TAKI | NG OF INVENTORY | | |
| | | (k) Ascertain that all count tags or sheets have been properly controlled. Account for all unused or voided count tags or sheets on a test basis. | | |
| | | Discuss with operating personnel and note any significant property and equipment additions or retirements during the period. Observe major additions. If selling or receiving is not halted during inventory taking, ascertain that the proper control is maintained over stock movements. | | |
| | 3. | Write memo to summarize work done and any areas needing follow-up at a later date. | | |
| | 4. | Trace test counts to final inventory listings and reconcile any difference noted. | | |
| | 5. | Test-check extensions and footings on all inventory sheets. | | |
| | 6. | Scan inventory compilation sheets for possible misplaced decimal points and items in erroneous inventory classifications. | | |
| | 7. | Review specific prices for reasonableness including price for the unit of quantity common for that item. | | |
| | 8. | Trace totals of inventory compilation sheets to summaries and foot inventory summary sheets. | | |
| | 9. | Compare totals of final summaries with those recorded in the general ledger trial balances. | | |
| | 10. | Price-test a representative number of items (approximately 10%) by reference to venders invoices. Note that freight has been included in the cost price and discounts have not. | | |
| | 11. | Test the reasonableness of inventory on hand at year-end by comparing current period gross profit to prior periods. Determine reasonableness of cost of sales by referenced to prior years' cost of goods sold percentages and those of other similar activities. | | |
| | 12. | Compute inventory turnover. | | |

| QUESTION | | Date/Scope Explanation | <u>Initials</u> | | | |
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| 5. <u>TAKI</u> | 5. <u>TAKING OF INVENTORY</u> | | | | | |
| 13. | Determine that slow-moving, obsolete, and damaged items have been priced at amounts not greater than net realizable value. | | | | | |
| 14. | Discus possibility of overstocked, damaged, or obsolete stock with appropriate operating personnel. Relate any items noted during the physical observation to this discussion. | | | | | |
| 15. | Indicate any additional procedures. | | | | | |

| QUESTION I | | | | | | <u>1</u> | <u>Initials</u> |
|------------|-------------|--------|------------------|--|--|----------|-----------------|
| 6. | INVENTORIES | | | | | | |
| | А. <u>А</u> | udit o | objec | etives | | | |
| | 1 | | termi urate | ine that inventory quantities and valuation are | | - | |
| | 2 | | termi quat | ine that the physical security of inventory is e. | | | |
| | В. <u>I</u> | nterna | al cor | ntrol features | | | |
| | 1 | | | ce and maintenance of a perpetual inventory system cost items. | | | |
| | 2 | | - | sibility for inventory and shrinkage control has been an appropriate individual. | | | |
| | 3 | | insfei itroll | r and purchase order forms are pre-numbered and ed. | | | |
| | 4 | . Per | iodic | reviews are made for slow moving items. | | | |
| | 5 | . Inv | ento | ry pricing and extensions are doubled checked. | | | |
| | С. <u>А</u> | udit j | proce | edures | | | |
| | 1 | | hysio owir | cal inventory has not been observed, perform the ng: | | | |
| | | (a) | inv | tain the last physical inventory sheets, and the entory instructions and review for compliance with applicable guidance. | | | |
| | | (b) | | ce selected items form the physical inventory sheets he purchase order file for price. | | | |
| | | (c) | Tes | t computation of extensions. | | | |
| | | (d) | Tes | t footings of detailed sheets and summaries. | | | |
| | | (e) | Tra | ce totals to summary. | | | |
| | | (f) | Tes | t perpetual inventory records as follows: | | | |
| | | | (1) | Test entries on perpetual records to and from physical count records. Also check the perpetual records against current inventory quantities. | | | |
| | | | (2) | Test arithmetical accuracy of perpetual records. | | | |

| QUESTION | | | | | Date/Scope Explanation | <u>Initials</u> |
|----------|------|-----|------------|---|---------------------------|-----------------|
| 6. | INVE | ENT | ORI | ES | | |
| | | | (3) | Scrutinize perpetual records for slow-moving and obsolete items. | | |
| | | (g) | inv | certain that slow-moving, obsolete or damaged entory has been appropriately valued at net lizable value. | | |
| | 2. | | | the following procedures whether or not the inventory was observed: | | |
| | | (a) | the led | he final inventory listing is as of a date other than balance sheet date, prepare analysis of the general ger control accounts for the intervening period and eck entries to supporting records. | | |
| | | (b) | Asc | certain propriety of purchase cut – off: | | |
| | | | (1) | Request principal suppliers to furnish us with a statement of unpaid invoices and material on consignment as of inventory date (or to confirm balances payable). | | |
| | | | (2) | Check replies from suppliers to accounts payable and consignment records and investigate differences. | | |
| | | | (3) | Check receiving cut – off details to accounts payable. | | |
| | | | (4) | For selected periods before and after inventory date, check purchase invoices to and from receiving records, and debit memos for purchase returns to shipping records. | | |
| | | | (5) | If inventory – in – transit items are noted in accounts payable as of inventory date, ascertain that the items have been added to the physical inventory. | | |
| | | | (6) | Test inventory – in – transit items included in the physical inventory to purchase invoices, receiving reports, and accounts payable. | | |
| | | | (7) | Review unmatched receiving reports and unvouchered purchase invoices. | | |

| | | | | Date/Scope Explanation | <u>1</u> | <u>Initials</u> |
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| 6. | INVENT | RIES | | | | |
| | (c) | Ascertain propriety of | sales cut – off: | | | |
| | | cash receipts journ | eceipt recaps to the sales and hal for two to four days prior to of the accounting period. off. | | | |
| | (d) | erform an analytical r | eview as follows: | | | |
| | | | y turnover and gross profit are with prior periods and at changes. | | | |
| | | than the balance sl percentages form of balance sheet date | bry listing is as of a date other heet date, compute gross profit date of final inventory to c, compare with percentage for final inventory date, and explain es. | | | |
| | | | of an unusual nature made to during the period of examination. | | | |
| | (e) | ndicate any additional | l procedures. | | | |

| QI | JES' | TIC | <u>DN</u> | Date/Scope Explanation | <u>l</u> | <u>Initials</u> |
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| 7. | <u>A</u> (| CC | OUNTS RECEIVABLE | | | |
| | A. | A | udit Object | | | |
| | | 1. | To ascertain the propriety and collectibility of accounts receivable balances. | | | |
| | B. | In | ternal control features | | | |
| | | 1. | Periodic reconciliation of subsidiary ledgers with general ledger accounts. | | | |
| | | 2. | Periodic aging of accounts receivable. | | | |
| | | 3. | Effective collection procedures. | | | |
| | C. | <u>Aı</u> | udit procedures | | | |
| | | 1. | Obtain aged listing of balances by individual account. Foot the listing and trace the total to the working trial balance. | | | |
| | | 2. | Request confirmation from debtors by positive and/or negative requests. Positive confirmations are suggested for all large amounts. The accounts selected will depend upon the following factors: | | | |
| | | | (a) Adequacy of internal control. | | | |
| | | | (b) Significance of receivables to the balance sheet. | | | |
| | | | (c) Size, nature, and number of accounts involved. | | | |
| | | 3. | It is important that the auditor maintain proper control over the confirmation requests from the time that the selection has been made up to and including deposit of the letters into a mail depository. A record must be made of accounts selected. | | | |
| | | 4. | Send second requests for confirmation where replies to positive requests are not received. | | | |
| | | 5. | Reconcile all confirmation replies returned. | | | |
| | | 6. | Investigate requests returned undelivered and replies with differences. | | | |
| | | 7. | Perform alternative auditing procedures on all non- replies to positive confirmation requests. Alternative procedures should include the following: | | | |

| QL | JESTIC | <u>DN</u> | | Date/Scope Explanation | <u>L</u> | <u>Initials</u> |
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| 7. | ACC | OUI | NTS RECEIVABLE | | | |
| | | (a) | Tracing of subsequent collections to the cash receipts records and to customer's remittance advices and other related records. | | | |
| | | (b) | Tracing of items not subsequently collected to invoice copies, evidence of customer purchase and to other proof of performance. | | | |
| | 8. | Inc the ana | mmarize the results of confirmation requests. Hude a brief explanation of the factors that determined selection of accounts to be confirmed, as well as a brief hysis of the relation of the replies to the total requests de and the total receivables. | | | |
| | 9. | Rev | view aging policy and test aging of balances. | | | |
| | 10. | | scuss collectibility of receivables with responsible icial(s) and review applicable correspondence. | | | |
| | 11. | list | restigate reason for all credit balances shown in detail ing of accounts receivable and reclassify as a liability, ignificant. | | | |
| | 12. | acc | eck propriety of material transactions in selected counts for a period of approximately two weeks luding balance sheet date. | | | |
| | 13. | she | r period of examination and period following balance bet data scan general ledger control for material arge – offs and unusual transactions and investigate. | | | |
| | 14. | Ac | counts receivable – Non Sufficient Fund (NSF) checks: | | | |
| | | (a) | Obtain a listing of returned checks. | | | |
| | | (b) | Verify the balance and trace the balance to the working trial balance. | | | |
| | | (c) | Discuss and evaluate the collection and accounting procedures with a responsible official. | | | |
| | | (d) | Prepare an aged analysis of this account. | | | |
| | | (e) | Test check the correspondence and payment files to determine debtor acknowledgement of intent to pay. Determine whether prescribed procedures are being followed. | | | |

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| 7. | ACCOU | NTS RECEIVABLE | | |
| | (f) | Review write – off file to see if employees of MWR and other unit operations are included. | | |
| | (g) | Determine what continuing efforts are made after the account is written off. | | |
| | (h) | Discuss the collectibility of the receivable with a responsible official. Propose an adjustment, if considered necessary. | | |
| | 15. Inc | dicate any additional procedures. | | |

| <u>QI</u> | ESTI | <u>ON</u> | Date/Scope Explanation | Initials |
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| 8. | PRE | PAID EXPENSES AND OTHER ASSETS | | |
| | А. <u>А</u> | udit objectives | | |
| | 1. | Balances represent proper charges against future operations and will be realized through future operations. | | |
| | 2. | The additions are proper charges to these accounts and represent actual cost. | | |
| | 3. | Amortization or writeoffs are reasonable under the circumstances and are computed on an acceptable basis consistent with prior periods. | | |
| | to | ternal control features In addition to those for purchasing, review account amortization periodically for accuracy and opriety of balances. | | |
| | C. <u>A</u> | udit procedures | | |
| | 1. | Obtain schedules detailing prepaid expense accounts by type. Foot and trace to working trail balance. | | |
| | 2. | Review reasonableness of each account separately by: | | |
| | | (a) Comparison with previous month and any year end balances. | | |
| | | (b) Review and evaluate supporting documentation of account balance. | | |
| | | (c) Ascertain that amortization rates used during period appear to be reasonable in the circumstances, and determine effect of changes in rates. | | |
| | 3. | Indicate any additional procedures. | | |

| QU | JESTION | Date/Scope Explanation | <u>Initials</u> |
|----|--|--|-----------------|
| 9. | FIXED ASSETS | | |
| | A. Audit objectives | | |
| | The basis upon which the proper proper and has been consistent major categories of property w | ly followed with respect to | |
| | The additions during the period capital charges and represent ac installed or constructed; and wh should have been capitalized ha charged to maintenance or othe | ctual physical property nether material items which ave been mistakenly | |
| | 3. Provision for asset replacement accordance with requirements. | charges are made in | |
| | B. Internal control features | | |
| | 1. Existence and maintenance of a | a fixed asset schedule. | |
| | 2. Use of tags or identification nu | mbers on MWR assets. | |
| | 3. Periodic examination of assets the fixed asset schedule. | to verify the accuracy of | |
| | 4. Existence of a policy for disting transactions. | guishing capital and expense | |
| | C. Audit procedures | | |
| | Obtain and test or prepare a sch accumulated depreciation (if ap The summary should show add Reconcile balances with genera asset records. Tie to trial balan | pplicable) for the period. itions, sales and retirements. Il ledger and detailed fixed | |
| | 2. Vouch additions to underlying authorization, etc. | purchase invoices, | |
| | Examine supporting documents were properly authorized, gain appropriated, and that the amou and depreciation accounts (if approximation) | or loss was recognized if ints removed from the asset | |
| | Test the provision for depreciat period under review and recond accounts. Determine that rates is consistent with the prior perior | cile to related expense are reasonable and method | |

| QUESTI | ION | Date/Scope Explanation | <u>Initials</u> |
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| 9. <u>FIXE</u> | D ASSETS | | |
| 5 | Ascertain whether or not spot checks, within the accounting period, have been made by the MWR Officer to assure that property is being properly safeguarded, used, and kept in good repair. | | |
| 6 | . Ascertain whether discrepancies between the property records and physical inventories were investigated and adjustments approved. | | |
| 7 | . Prepare a random sample listing of property from the actual observation. Ensure that property is properly tagged and that the records indicate proper location of the items for control and inventory convenience. | | |
| 8 | . Note that property records include the date of purchase cost, location, and description of the property (including manufacturer's serial number). | | |
| 9 | . Review major repair and maintenance expenses during the period. Examine supporting documents to ascertain whether such charges should properly be capitalized. | | |
| 10 | Review policy for transfers of equipment purchased by appropriated funds to MWR accounting records. Examine related accounts to ascertain whether the stated policy is being consistently followed. | | |
| 11 | . Indicate any additional procedures. | | |

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|-----|-----------|-----------|--|---------------------------|-----------------|
| 10. | <u>A(</u> | CC | DUNTS PAYABLE | | |
| | A. | <u>Aı</u> | dit objectives | | |
| | | 1. | The liability is recorded for all merchandise received prior to the audit date. | | |
| | | 2. | The offsetting charge to the accounts payable entry has been made to the proper activity and department (if applicable). | | |
| | B. | Int | ernal control features | | |
| | | 1. | Same features as purchasing. | | |
| | | 2. | Adequate record of receipts under open purchase orders. | | |
| | | 3. | Proper distribution of costs; all liabilities recorded. | | |
| | | | (a) Check of prices and quantities received. | | |
| | | | 1. Check of mathematical accuracy. | | |
| | | | 2. Verification of account distribution. | | |
| | | | 3. Approval for payment. | | |
| | | | 4. Effective cancellations of paid invoices. | | |
| | | | (b) Periodic reconciliation of unpaid liabilities with general ledger balance. | | |
| | | 4. | Use and control of pre – numbered receiving reports. | | |
| | | 5. | Verification of invoice to purchase order and receiving report prior to approval for payment. | | |
| | | 6. | Effective cancellation of paid invoices. | | |
| | C. | <u>Αι</u> | dit procedures | | |
| | | 1. | Obtain audit listing of accounts payable as of audit date; foot and reconcile total to the general ledger control. Test listing to supporting records. | | |
| | | 2. | Confirm, on test or other basis, with vendors with whom the client has done business. | | |
| | | 3. | Reconcile confirmations to listing. Account for differences and trace to supporting records and documents. | | |

| QUEST | TION | Date/Scope Explanation | <u>Initials</u> |
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| 10. <u>A(</u> | COUNTS PAYABLE | | |
| | 4. If accounts payable confirmation was performed as of a preliminary date: | | |
| | (a) Reconcile control accounts from date of confirmation to audit date. | | |
| | (b) Review major reconciling items on a test basis. | | |
| | (c) Trace accounts payable listing as of balance sheet date to supporting documents. | | |
| | 5. Perform alternative procedures on confirmation, non- respondents, and a portion of those accounts not confirmed. Examine the voucher for the next payment to the vendor. See that the amount accrued as a payable was proper, and that purchases were charged to the proper activity and department. | | |
| | 6. Review invoices received for the first five days after the preparation of financial statements to determine if they show any indication of receipt or acceptance prior to the statement preparation and if they should have been included as liabilities. Review and vouch large disbursements on a test basis for an additional twenty days. | | |
| | 7. Review file of unmatched receiving reports for possible unrecorded liabilities. | | |
| | 8. Determine the reasons for not settling old accounts (60 days old or over). | | |
| | 9. Investigate large, irregular or disputed items. | | |
| 1 | Review several paid invoices to determine if they are supported and stamped or marked paid to prevent duplicate payments. | | |
| 1 | 1. Determine if the government is being paid for the cost of utilities consumed. | | |
| 1 | 2. Note debit balances and investigate their nature and collectibility. Consider confirmation and reclassification. | | |
| 1 | 3. Indicate any additional procedures. | | |

| QUESTION | Date/Scope Explanation | Initials |
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| 11. <u>OTHER LIABILITIES</u> | | |
| A. Audit objectives | | |
| 1. All significant liabilities existing as of the audit date are reflected in the statement at the proper amounts. | | |
| 2. Liabilities are properly described and classified. | | |
| 3. All borrowings have been authorized and made in compliance with established procedures. | | |
| B. Internal control features | | |
| 1. Same features as disbursements. | | |
| 2. Periodic review of liability balances to determine propriety. | | |
| 3. All borrowing is authorized by the Commanding Officer. | | |
| 4. Adequate detailed records are maintained to support the general ledger. | | |
| C. <u>Audit procedures</u> | | |
| 1. Obtain or prepare analysis of notes payable and other debt for the year and perform the following procedures: | | |
| (a) Determine that all terms and other details are included. | | |
| (b) Reconcile analysis to general ledger (balance sheet and related income statement accounts) and supporting records. | | |
| (c) Test computation of accrued and/or prepaid interest. | | |
| (d) Verify interest paid. | | |
| (e) Examine related transactions during the year. | | |
| (f) Vouch charges during the period. | | |
| 2. Confirm as of balance sheet date with all lenders and banks with whom the MWR program has done business during the year. Reconcile confirmations with analysis obtained in step 1 above. | | |
| 3. Determine whether or not the MWR program has compiled with provisions of its loan agreements. If not, ascertain if waivers of such noncompliance were obtained. | | |

| QUESTION | Date/Scope Explanation | <u>Initials</u> |
|--|---------------------------|-----------------|
| 11. <u>OTHER LIABILITIES</u> | | |
| If considered necessary, request confirmation of notes paid off during period. | | |
| 5. Obtain and check (or prepare) schedules of (1) amoun withheld from employees, (2) accrued wages, vacation pay, etc., and (3) other accrued liabilities and reconcil-with general ledger. | n | |
| 6. Ascertain propriety of amounts by such means as reviewing calculations and methods of determining accruals, referring to supporting documents, related expense accounts, etc., and comparing with payments subsequent to balance sheet date where applicable. | | |
| 7. Compare amounts at end of period with those at end pervious period and account for significant differences | s | |
| 8. Ascertain that the balance of remittances payable is be current and accurate. | oth | |
| 9. Indicate any additional procedures. | | |

| QU | ESTI | <u>ON</u> | | Date/Scope Explanation | <u>Initials</u> | |
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| 12. | <u>SALI</u> | ES AN | ID CASH RECEIPTS | | | |
| | A. <u>A</u> | udit ob | ojectives | | | |
| | 1. | Prop | er sales cut off. | | | |
| | 2. | Prop | er recording and application of cash receipts. | | | |
| | 3. | | ting internal control over sales and cash receipts ation effectively. | | | |
| | В. <u>In</u> | ternal | control features | | | |
| | 1. | | ired approval of activity manager or MWR Officer ignificant items, such as large markdowns. | | | |
| | 2. | Perio accou | dic reconciliation of subsidiary ledgers to control unts. | | | |
| | 3. | Daily | y deposit of cash receipts. | | | |
| | 4. | | y review or audit of cash receipts documentation orting the daily deposit. | | | |
| | C. <u>A</u> | <u>udit pr</u> | rocedures | | | |
| | 1. | repor | lomly select a sample of daily cash reports covering tts from each location and dates spread throughout eriod and perform the following: | | | |
| | | (a) l | Foot report. | | | |
| | | | Does it cover only one day (some minor operations may be justified in not remitting daily reports). | | | |
| | | (| Vouch all entries on the report to supporting documentation such as register tapes, receipted deposit slips, credit/refund vouchers, etc. | | | |
| | | | Trace daily report to monthly cash receipts journal and to subsidiary ledgers, as applicable. | | | |
| | | | Trace deposit to monthly bank statement, note promptness of deposit. | | | |

| QUESTION | <u>N</u> | Date/Scope Explanation | <u>.</u> | <u>Initials</u> |
|------------------|---|---------------------------|----------|-----------------|
| 12. <u>SALES</u> | S AND CASH RECEIPTS | | | |
| | Randomly select two to four months during the period and perform the following tests: | | | |
| (| a) Foot and cross – foot cash receipts journal. | | | |
| (| b) Check postings from cash receipts journal to general ledger and to other subsidiary ledgers (e.g. accounts receivable). | | | |
| (| c) Review reasonableness of distribution. | | | |
| (| d) Reconcile total credits per bank statement with total receipts per cash accounts and general ledger. | | | |
| (| e) Make note of unusual cash receipts such as sale of equipment, repayments of advances, re-deposit of large returned checks, etc. | | | |
| (| f) If initial controls are established over daily cash receipts, compare entries in such records with entries in cash receipts book. | | | |
| | Prepare a schedule of exceptions noted during above test and review for: | | | |
| (| a) Effect on financial statements. | | | |
| (| b) Effect on internal control. | | | |
| i | For period(s) selected for detailed checking, vouch entries n general ledger cash accounts from sources other than cash receipts book and cash disbursements book. | | | |
| I | Dbtain any mark – up schedules from the MWR Officer. Pick, on a random basis, invoice cover sheets and test nark – up by item. | | | |
| r | investigate and evaluate procedures in use for controlling refunds and overrings. If necessary, prepare a summary of refunds and overrings to determine if any unfavorable rend or pattern exists. | | | |
| c a | Investigate and evaluate procedures in use for controlling cash overages and cash shortages. If necessary prepare a summary of cash overages and shortages to determine f any unfavorable trend or pattern exists. | | | |

| QUESTION | Date/Scope Explanation | <u>Initials</u> | |
|--|---|-----------------|--|
| 12. <u>SALES AND CASH REC</u> | <u>EIPTS</u> | | |
| 8. Evaluate controls for | returned checks: | | |
| (a) Write a brief out copy of station of | line of procedure in effect or obtain order. | | |
| | nd credits from the office daily report, cks and redeposits, to the sales and rnal. | | |
| 9. Prepare summary of with preceding year. | monthly sales in comparative form | | |
| 10. Obtains explanation Verify explanations a | of material fluctuations in sales. as appropriate. | | |
| 11. Indicate any addition | al procedures. | | |

| QUESTION | Date/Scope Explanation | <u>Initials</u> |
|---|---------------------------|-----------------|
| 13. <u>CASH DISBURSEMENTS</u> | | |
| A. <u>Audit objectives</u> | | |
| 1. Purchased goods have been received, and are for MWR purposes. | | |
| 2. Proper distribution of costs to asset, expense, and other accounts has been made. | | |
| Costs and expenses have not been misstated by processing errors. | | |
| 5. Cash disbursements are valid and have been properly recorded. | | |
| B. Internal control features | | |
| 1. All goods received are for MWR purposes. | | |
| (a) Use and control of pre-numbered, approved purchase orders. | | |
| (b) Independent review of prices paid. | | |
| (c) Adequate record of open purchase orders. | | |
| (d) Use and control of pre – numbered receiving report. | | |
| (e) Physical verification of goods received. | | |
| (f) Written receiving copy of purchase order or receiving report required before invoice processed. | | |

| <u>QU</u> | QUESTION | | | Date/Scope Explanation | <u>Initials</u> | |
|-----------|--------------|------------|--|--|-----------------|--|
| 13. | CAS | H DI | BURSEMENTS | | | |
| | 3. | Cas | disbursements valid. | | | |
| | | (a) | Jse and control of pre – | numbered checks. | | |
| | | (b) | Properly approves vouch | er required for disbursement. | | |
| | | (c) | Check signing machine a | adequately controlled. | | |
| | | (d) | Dual signature required of | on checks when practical. | | |
| | | (e) | Check signers independe unction, and required to locuments before signin | | | |
| | C. <u>Au</u> | dit p | ocedures | | | |
| | 1. | aud Kee | period, and make select | of purchase orders for the ive tests of price and terms. tc. which would result in a | | |
| | | (a) | Test the accuracy of the period technology is the receipts and issues to the | purchase orders by tracing purchase order. | | |
| | | (b) | Determine and test the properties of the propert | rocedures followed in recording direct deliveries, if | | |
| | | (c) | period, commenting on t | ases made over the review he reason for the return, and lures have been followed. | | |
| | 2. | peri | | checks issued during the of 50 checks be selected) and | | |
| | | (a) | Examine applicable invo | vices for: | | |
| | | | 1) Net payable same as | amount of check. | | |
| | | | 2) Accurate mathemati | cs. | | |
| | | | 3) Payee same as cash listing. | disbursements journal | | |
| | | | 4) Amount and accoun | t distribution accurate. | | |
| | | | 5) General reasonablen whips). | ness (not paying for buggy | | |

| QUESTION | | | Date/Scope <u>Explanation</u> | <u>Initials</u> |
|----------|------|--|----------------------------------|-----------------|
| 13. | CASI | I DISBURSEMENTS | | |
| | | (b) Examine applicable cancelled checks for payee, mount, and endorsement. | | |
| | 3. | Randomly select two to four months and perform the following tests: | | |
| | | (a) Foot all columns of purchases and (if separate records) and cash disbursements journal. | | |
| | | (b) Check postings from cash disbursements journal to general ledger and other ledgers. | | |
| | | (c) Review reasonableness of distribution. | | |
| | | (d) Compare cash disbursements supported by a purchase register with the related entries in such register. | | |
| | | (e) Compare entries in the purchase register to purchase orders and receiving reports. | e | |
| | | (f) Review numerical sequence of checks, purchase orders and transfer forms issued during period. Are all forms accounted for? | | |
| | 4. | For period(s) not selected for detailed checking and for period following balance sheet date, scan cash disbursements book and debits on bank statements for unusual items, and investigate. Scan purchase register (if applicable) for unusual items and investigate. | | |
| | 5. | Prepare a schedule of exceptions noted during above tests and review financial statements and internal contro | ıl | |
| | 6. | Review all significant exceptions with the MWR Officer | r | |
| | 7. | Prepare a summary of conclusions and recommendation as a result of the audit. | s | |
| | 8. | Indicate any additional procedures. | | |

| QU | ES | TIC | <u>DN</u> | Date/Scope Explanation | <u>l</u> | <u>Initials</u> |
|-----|-----------------|------------|--|---------------------------|----------|-----------------|
| 14. | <u>P</u> | Y | ROLL | | | |
| | A. | <u>A</u> ı | dit objectives | | | |
| | | 1. | Ascertain that payroll costs have been properly recorded and distributed. | | | |
| | | 2. | Verify that payroll costs incurred are for legitimate purposes. | | | |
| | | 3. | Determine that payroll costs are not misstated due to processing errors. | | | |
| | B. | In | ernal control features | | | |
| | | 1. | Separate individuals approve hours and prepare payrolls. | | | |
| | | 2. | Adequate personnel records maintained. | | | |
| | | 3. | Proper approval required for additions/deletions to payroll. | | | |
| | | 4. | Payments made by direct deposit. Note any check payments. | | | |
| | | 5. | Check signers independent of other payroll functions. | | | |
| | | 6. | Mechanics of payroll preparation rechecked and mathematical calculations re-verified. | | | |
| | | 7. | Records maintained of available benefits (e.g., unused vacation, sick leave, etc.). | | | |
| | | 8. | Payroll personnel cannot add, change, or delete electronic bank data, such as account numbers. | | | |
| | C. | <u>A</u> ı | dit procedures | | | |
| | | 1. | For payrolls selected for detailed checking: | | | |
| | | | (a) Test – check details of payrolls to most appropriate underlying data (employee files, W-4 forms deduction authorization forms, time cards, etc) as to: | | | |
| | | | (1) Names. | | | |
| | | | (2) Rates (to wage schedules and personnel records). | | - | |
| | | | (3) Time. | | | |
| | | | | | | |

| QUEST | <u>'ION</u> | | Date/Scope Explanation | <u>Initials</u> |
|---------------|------------------|--|---------------------------|-----------------|
| 14. <u>PA</u> | YROI | <u>.L</u> | | |
| | (b) | Test extensions and footings on payroll. | | |
| | (c) | Test distribution and trace totals to general ledger. | | |
| | (d) | Compare payroll entries with cancelled checks or payroll records. Inspect thoroughly for any discrepancies as to number date, payee and amount. | | |
| | (e) | Scrutinize cancelled checks for authorized signatures, irregular endorsements, and alterations. | | |
| | (f) | Ascertain that the payroll has been approved by the MWR Officer. | | |
| ź | | r payroll(s) not selected for detailed checking, scan roll register for unusual items and investigate. | | |
| | inc all be | y a surprise observation of one of the regular payoffs, luding control of payroll records and an accounting for employees listed. Payroll checks (or envelopes) should intercepted after they are ready for distribution. mplete the following procedures: | | |
| | (a) | Compare each amount to that shown on the payroll register. | | |
| | (b) | Verify footings. | | |
| | (c) | Verify propriety of payroll distributed prior to the completion of the payroll. | | |
| | (d) | Have an Officer familiar with the employees but having no connection with preparation or distribution of the payroll, approve one or two payrolls during visit as a check against fictitious employee pay checks. | | |
| | (e) | List and investigate all undistributed checks or envelopes. If time clocks are used, see that employees missing for payoff are not "punched-in. | | |
| | (f) | Review any undistributed checks or envelopes with company personnel as to safekeeping and reason for holding. It is particularly important that the auditor satisfy himself that the checks are for valid employees. | | |
| | | restigate any extraordinary fluctuations in salaries l wages. | | |

| <u>QUESTI</u> | <u>NC</u> | Date/Scope Explanation | <u>Initials</u> |
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| 14. <u>PAY</u> | ROLL | | |
| 5. | Ascertain that the number of payrolls corresponds to the number of pay periods. | | |
| 6. | Prepare a memorandum summarizing your recommendations and conclusions reached as a result of the audit. | | |
| 7. | Determine how employee bank accounts are recorded. | | |
| 8. | Indicate any additional procedures. | | |

| QUESTION | | | | Date/Scope Explanation | L | <u>Initials</u> |
|----------|----|-----|--|---------------------------|---|-----------------|
| 15. | 01 | THI | ER INCOME AND EXPENSES | | | |
| | A. | Au | dit objectives | | | |
| | | 1. | Reported revenues, costs, and expenses are properly applicable to the accounting period under examination. | | | |
| | | 2. | All material transactions of a non-operation nature have been excluded from operating income or otherwise appropriately treated. | | | |
| | | 3. | Revenues, costs, and expenses are appropriately classified and described in the statement of income. | | | |
| | B. | Int | ernal control features | | | |
| | | 1. | General controls relative to management investigation and review of unusual non-recurring transactions is applicable to this area. | | | |
| | | 2. | Internal controls of cash disbursements are applicable to this area. | | | |
| | C. | Au | dit procedures | | | |
| | | 1. | The systematic tests of detailed transactions performed in connection with other procedures (including tests of cash receipts and disbursements, purchases and expenses, payrolls, sales, and tests of purchases cut- offs and sales cut-offs) should not be duplicated here but should be taken into consideration in performing the procedures called for in this section. | | | |
| | | 2. | Obtain a monthly schedule of general and administrative expenses for the period under examination. Compare the totals in the schedule to the totals in the related general ledger accounts. Examine the major sub- classifications of expenses to determine: | | | |
| | | | (a) Whether the amounts and the relative importance of the items have varied significantly from month to month in the current year. | | | |
| | | | (b) Whether the totals and ratios correspond reasonably with those for the preceding year. | | | |
| | | | (c) Investigate and explain any significant variations. Vouch items as appropriated. | | | |

| QUESTION | | Date/Scope Explanation | <u>Initials</u> |
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| 15. <u>OTHER I</u> | NCOME AND EXPENSES | | |
| and | pare a comparative schedule of revenue and revenue expenses for the 31 January current and prior period review any wide fluctuations with MWR personnel. accounts that appear unreasonable. | | |
| ratio inve majo | pare a carry forward analysis of important operating is including gross profit rates, accounts receivable and ntory turnover rates, percent of net sales for various or activities, etc. Investigate and explain significant mations from year to year. | | |
| desc such reco proc direc | ew prior year's working paper for sources and ription of non-operating income and ascertain that income earned in the current year has been properly rded. Consider the adequacy of accounting control edures over significant items of other income not ctly related to tangible assets such as scrap sales, ain deposits, etc. | | |
| leas | ertain that revenues are being received for rental or e contracts, concession contracts, license agreements in accordance with the terms of such agreements. | | |
| expe | lyze any other significant miscellaneous income and ense accounts as necessary noting that all amounts due wing appear to have been properly paid or accrued. | | |
| 8. Indi | cate any additional procedures. | | |

| QU | ES | <u>TI(</u> | | Date/Scope Explanation | <u>l</u> | <u>Initials</u> |
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| 16. | NE | ET | <u>WORTH</u> | | | |
| | A. | <u>Aı</u> | udit objectives | | | |
| | | 1. | Transactions affecting net worth accounts properly recorded. | | | |
| | | 2. | Proper matching of profit distribution to the related accounting period. | | | |
| | B. | Int | ernal control features | | | |
| | | 1. | Authorization of net worth transactions by the MWR Officer. | | | |
| | | 2. | Schedule or budget of required profit distribution transactions and follow-up of these payments at the appropriate level. | | | |
| | C. | <u>Aı</u> | udit procedures | | | |
| | | 1. | Schedule all net worth entries during the year for each net worth account. Satisfy yourself regarding the propriety of each transaction. | | | |
| | | 2. | Ascertain that any Provision for Asset Replacement entry was made in accordance with regulations, and that only appropriate use is being made of these funds. Inquire whether a long range plan of asset replacement has been made and if reserves will be adequate to meet project needs. | | | |
| | | 3. | Are sufficient earnings being retained to provide for expansion, asset replacement, building new structures, etc. | | | |
| | | 4. | Indicate any additional procedures. | | | |

| QUESTION | | | Date/Scope Explanation | | <u>Initials</u> | |
|-------------|-------------|--------|--|--|-----------------|--|
| 17 . | ACT | TVI | TY AUDIT PROCEDURES | | | |
| | А. <u>А</u> | udit (| objectives | | | |
| | 1 | | e that specific control and accounting procedures related each type of activity are being followed. | | | |
| | В. <u>І</u> | nterna | al control features | | | |
| | 1 | . Ret | ail. | | | |
| | | (a) | Using perpetual inventory system for high value items (see inventory section of audit program). | | | |
| | | (b) | Maintaining and reviewing comparative sales, by department data. | | | |
| | | (c) | Taking inventory by department. | | | |
| | | (d) | Reviewing sales, purchases, gross profit (if applicable) and other departmental information to help identify and reduce shrinkage. | | | |
| | 2 | . Foo | od and bar operations. | | | |
| | | (a) | Portion controls. | | | |
| | | (b) | Frequent inventories, if possible, holding the accountability for inventory levels to one person. | | | |
| | | (c) | Documentation and stores requisition. | | | |
| | 3 | . Ve | nding, concessions. | | | |
| | | (a) | Adherence to written agreement with machine owners. | | | |
| | | (b) | Control over access to vending equipment. | | | |

| QUESTION | | Date/Scope Explanation | <u>n Initials</u> |
|---------------------------------|--|---------------------------|-------------------|
| 17. <u>ACTIVITY AU</u> | DIT PROCEDURES | | |
| C. Audit procedu | ures | | |
| 1. Retail: | | | |
| appra mana phase wareh | nternal auditor should make an independent isal of the accounting, financial, and other gerial controls practiced by the activity in all es of the retail operation including procurement, nousing, transfer to other activities and through timate sale. Note and test any deficiencies ved. | | |
| | ate inventory position in relation to sales trends lan, noting any unusual changes. | | |
| mont | ference to comparative reports (preferably hly) of this type of retail activity, make ations of this activity as it relates to others in of: | | |
| (1) F | Retail sales percentages by department. | | |
| (2) (| Dperating profit and percentage. | | |
| (3) N | Markdowns and markdown percentages. | | |
| (4) S | Stock-turns and stock-to-sales ratios. | | |
| (5) (| Gross profits, by department, if available. | | |
| (d) Revie regard | ew the results of the last physical inventory ding: | | |
| d c P E k | The amount of the shortages and its percentage to lepartmental sales. If shortages cannot be calculated directly, compare the "expected" gross profit to actual be department, if possible. Expected" gross profit can be determined by chowing the approximate markups of the product ines and their percentage of total sales. | | |
| (2) 7 | The aging of the inventory. | | |
| (e) List o used | or describe deficiencies in forms and controls for: | | |
| (1) V | Varehoused items. | | |
| (2) N | Non-warehoused items (direct issues). | | |

| QUESTION | | Date/Scope Explanation | <u>Initials</u> |
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| 17. <u>ACTIVI</u> | TY AUDIT PROCEDURES | | |
| | (3) Direct deliveries. | | |
| | (4) High-unit value items. | | |
| | (5) Transfers among the various retail activities. | | |
| | (6) Returns to vendors. | | |
| (f) | Review and evaluate the physical materials, handling flow, and related forms and controls with the auditor- in-charge. | | |
| | Observe general housekeeping and security precautions – doors locked, floor clean, etc. | | |
| | (2) Observe receiving, marking, storage, and shipping procedures. Merchandise actually counted. Tickets controlled. Merchandise transferred. | | |
| | (3) List selected merchandise over six months old and seasonal merchandise and discuss markdown plans with exchange merchandise manager. | | |
| | (4) List select merchandise with price changes and trace to price change records. | | |
| (g) | Indicate any additional procedures. | | |
| 2. Foo | od and bar operations. | | |
| (a) | Matters relating to sanitary conditions, quality of food displays, physical lay-out, and quality of service to customers are matters for inspection personnel and will not be reported by the internal auditor. | | |
| (b) | Evaluate controls over stores requisition, including control of pre-numbered requisition forms. | | |
| (c) | Examine and test perpetual stores records. Note whether frequent physical inventories are being used to reduce shrinkage. Note any deficiencies in controls over goods. | | |
| (d) | Compare "expected" gross profit to actual for the operation. Note substantial deviations and consider additional audit procedures. | | |

| <u>QUEST</u> | ION | Date/Scope Explanation | <u>Initials</u> |
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| 17. <u>AC</u> | TIVITY AUDIT PROCEDURES | | |
| (e |) Evaluate monthly (if available) operating results for trends in sales volume, operating profit, markdowns, stock turnover, stock-to-sales ratios, expense, and gross profit. | | |
| (f | Examine and test cost control forms. | | |
| (g |) Evaluate inventory position relative to budget and sales. Note substantial deviations. | | |
| (h |) Indicate any additional procedures. | | |
| 3. V | ending. | | |
| (a |) Review contracts and related correspondence being aware of authority, termination dates, renewal dates, settlement dates, collection procedures, amount due the unit, attachments and amendments to the contract, change funds, counters, and whatever else that is pertinent to this phase of the audit. | | |
| (b |) Review the vending operation from records available in order to justify any deviation from the below audit steps. | | |
| (c |) Obtain the master list of vending machines and physically inspect the machines. Trace them to the master list. Determine that all machines sighted are on the list and that no machines are on the list that have not been seen. Verify that the machine number and location is in agreement with the list. | | |
| (d |) Summarize the vending receipts form the office daily report and sales and cash receipts journal, to the vending cash collection slip (or the contractor's form used in lieu of the cash collection slip). | | |
| (e |) Trace the receipts checking for timeliness, and the related information such as meter readings, inventory count or units sold, to the office daily report. | | |
| (f | Indicate any additional procedures. | | |

| QUESTION | | | | Date/Scope Explanation | <u>Initials</u> |
|----------|-----------|-----|---|---------------------------|-----------------|
| 18. | <u>RE</u> | VI | EW OF COMPUTER SYSTEMS | | |
| | A | Au | dit objectives | | |
| | | 1. | Determine adequacy of controls over computer systems processing. | | |
| | В. | Int | ernal control features | | |
| | | 1. | Organization of processing function to maintain proper physical control of input and output, files, processing, etc. | | |
| | | 2. | Segregation of duties within accounting so that Information System (IS) personnel do not: | | |
| | | | (a) Initiate/authorize transactions. | | |
| | | | (b) Make initial entry of transactions. | | |
| | | | (c) Make changes to master files. | | |
| | | | (d) Correct errors that arise outside the IS department. | | |
| | | 3. | Employees are required to take consecutive vacation or is there a program of rotating duties. | | |
| | | 4. | Adequate security over physical assets. | | |
| | | | (a) Insurance coverage. | | |
| | | | (b) Formal disaster plan including a tested alternate location. | | |
| | | | (c) Off site back-up files. | | |
| | | | (d) Security at the building and data center perimeters limit access to only authorized individuals. | | |
| | | | (e) Protection from fire and water damage. | | |
| | | 5. | Documented operating procedures including operator and user manuals. | | |
| | | 6. | Adequate review and testing of system enhancement and modifications including approval by a higher authority. | | |
| | | 7. | Adherence to regular maintenance schedules. | | |
| | : | 8. | Access to facilities, programs, data and the system documentation is limited to authorized personnel that need access to meet their responsibilities. | | |

| QUESTION | Date/Scope Explanation Initials |
|---|------------------------------------|
| 18. <u>REVIEW OF COMPUTER SYSTEMS</u> | |
| 9. Input controls. | |
| (a) Use of control totals originating outsid operation. | e the IS |
| (b) Keypunch verification. | |
| (c) Edit, limit, or other tests for completen reasonability of data. | ess or |
| (d) Identification and proper processing of transactions. | rejected |
| 10. Processing controls. | |
| (a) Edit routines to ensure that data is accuand reasonable. | rate, complete |
| (1) Verify data against a file or table. | |
| (2) Check budgets. | |
| (3) Limit test. | |
| (4) Missing data or sequence checks. | |
| (5) Traditional controls over source da numbered forms, logs, etc. | ata, such as pre- |
| (b) Proper labeling of files, externally and | internally. |
| 11. Output controls: | |
| (a) Comparison with input control to table | S |
| (b) Scanning output for unusual items. | |
| (c) Delivery of reports only to appropriate | individuals. |
| Adequate documentation, including System program logic flowcharts, program listings, file layouts, table codes and their meaning user instructions, revision log, and use of ti | record layouts, pperator and |
| 13. File controls: | |
| (a) Adequate retention. | |

| <u>QUESTI</u> | <u>ON</u> | Date/Scope Explanation | <u>Initials</u> |
|----------------|--|---------------------------|-----------------|
| 18. <u>REV</u> | IEW OF COMPUTER SYSTEMS | | |
| | (b) On and off site back-up. | | |
| | (c) Protection against physical damage. | | |
| | (d) Secured location with limited access. | | |
| 14. | Control totals should be maintained on all important files and updated after each revision. | | |
| 15. | Maintenance of adequate audit trial. | | |
| В. <u>А</u> | udit procedures | | |
| 1. | Review current system and planned systems or revisions for adequate control features. | | |
| 2. | Determine compliance with existing policies. | | |
| 3. | By observation and/or test work, see that the control features and policies described above are in effect. | | |
| 4. | Indicate any additional procedures. | | |