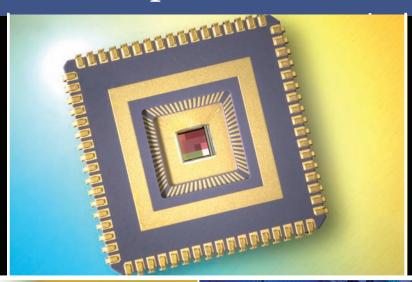
# OCFO LAWRENGE BERKELEY NATIONAL LABORATORY Office of the Chief Financial Officer

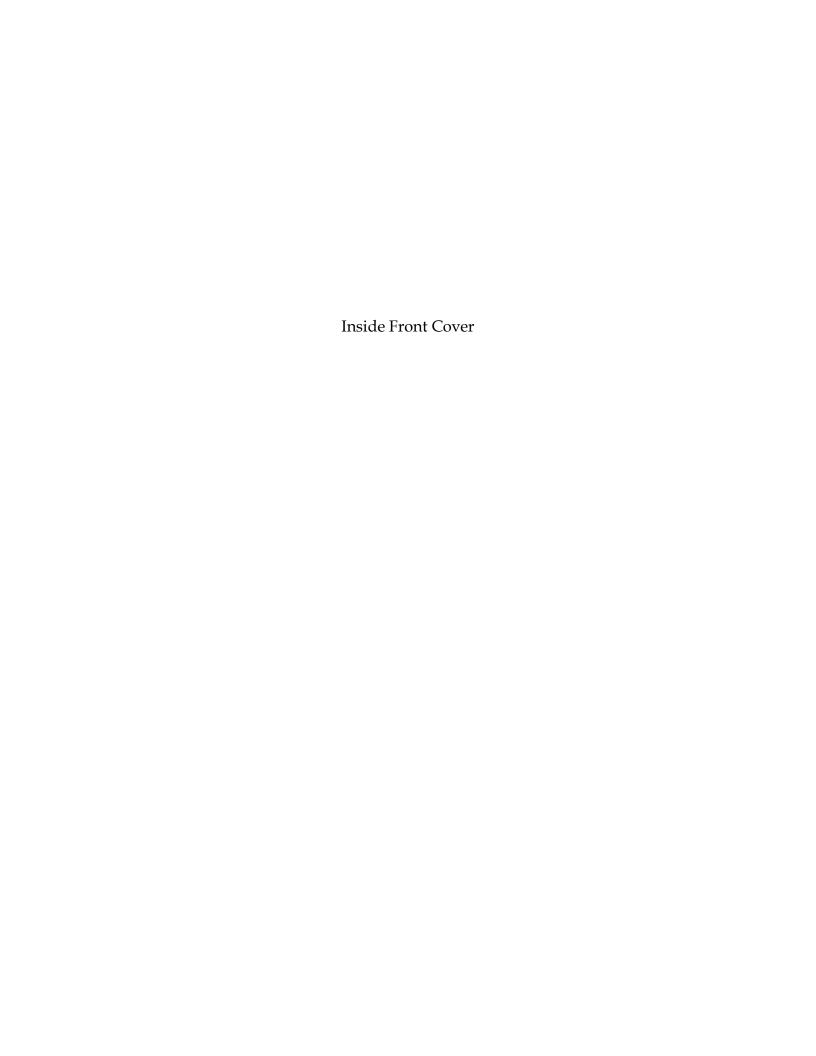
FY2006 Annual Report -













# Annual Report | Fiscal Year 2006

Ernest Orlando Lawrence Berkeley National Laboratory University of California Berkeley, California

January 2007



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### Chief Financial Officer's Statement



t gives me great pleasure to present the FY 2006 Chief Financial Officer's (CFO) Annual Report and hope that you will find it useful as a reference guide. Data included in this report has been gathered from the Budget Office, the Controller, Procurement and Property Management, and the Sponsored Projects Office. Also included are some financial comparisons with other DOE laboratories, and a glossary of common acronyms.

FY06 ushered in several notable financial achievements for the Laboratory. We rounded out our senior management team by adding an Operations Manager. One of the major responsibilities of the Operations Manager is to make sure that we deliver on the promises made in our five year strategic plan. We are now in the execution phase of that plan, and as evidenced by the accomplishments below, are firmly committed to achieving all of our stated goals.

As part of our commitment to Contract 31, we launched the Supply Chain Initiative to achieve efficiencies and cost reductions in Laboratory procurements by rolling out eBuy, a system with a similar look and feel of Amazon.com, with its first vendor, office supplies. Within the first two months over 2000 orders were placed Lab-wide. This is a significant step towards achieving the goal of reducing costs by \$30m over the next five years. At the same time, the Budget Office was working to implement the first phase of a new budget system, funds control. This will allow researchers and analysts to easily access the Lab's funding information in a much more timely fashion and facilitate managing and controlling funding at the project level to ensure adequate controls and reduce the risk of non-compliance.

Training is an important component of the OCFO five year strategic plan. A comprehensive three day course on financial core competencies was provided to all financial professionals. In addition, the OCFO took the lead in enhancing timekeeping awareness responsibilities for all employees and supervisors. The OCFO also provided Timekeeping Awareness Training for all employees. As a result, time reporting improved from 67% to 96%.

In the Controller's area the upgrade of the travel system, GELCO was completed, but still presents challenges in terms of customer satisfaction. Our requirement to meet all obligations for financial controls under OMB-A123 were met on time and the Lab's suggested approach for accomplishing this was adopted by the Department of Energy (DOE). According to Price Waterhouse Coopers' (PWC) partner, the annual audit of the Laboratory's financial data achieved "remarkable results."

Perhaps one of the most significant achievements of the OCFO for FY06 was obtaining the successful change of DOE policy that now allows the Laboratory to carryover immaterial amounts of overhead funds. This has significantly increased our financial flexibility.

FY07 will be another challenging year as our resources continue to shrink, but we are committed to increasing efficiencies. High priorities will be to improve Procurement and Travel customer satisfaction. We will re-engineer Travel by

analyzing various business models and processes to ascertain which model will best alleviate traveler inconvenience while maintaining regulatory obligations. Our goal is to have a hassle-free experience for the traveler. Procurement will continue to roll-out more vendors to the eBuy web site that include lab supplies, computers and computer peripherals.

A complete review of the Property function was completed in FY06 and the recommendations from that review will become effective in FY07. The second phase of the Budget System, institutional planning capabilities, is also scheduled to be complete in FY07.

Training will continue to be an important part of our service and we plan to offer Lab-wide financial training for non-financial professionals. This training will help to ensure that researchers and other staff are aware of their responsibilities in regard to compliance with financial policies and procedures at the Lab.

The information in this report was compiled by the Office of the Chief Financial Officer. Please direct any questions or comments regarding this report to me or members of my staff. We welcome suggestions for improving this report as well as other ideas that will help us enhance our financial management activities in support of the Laboratory's mission.

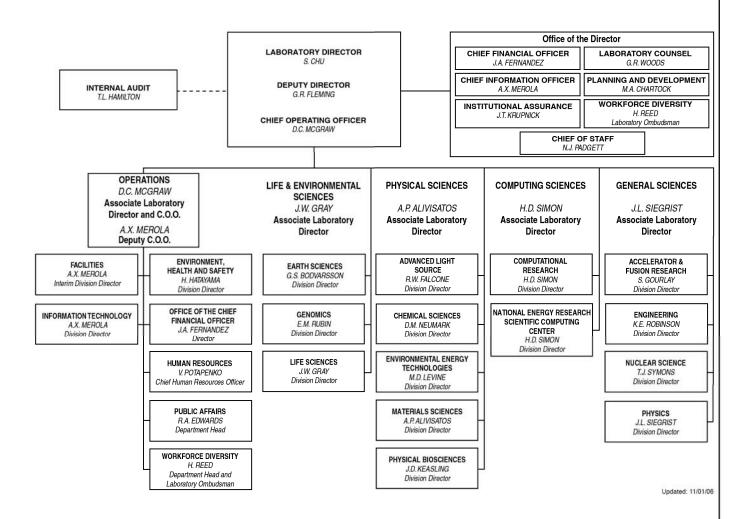
Jeffrey A. Fernandez

Chief Financial Officer

Lawrence Berkeley National Laboratory

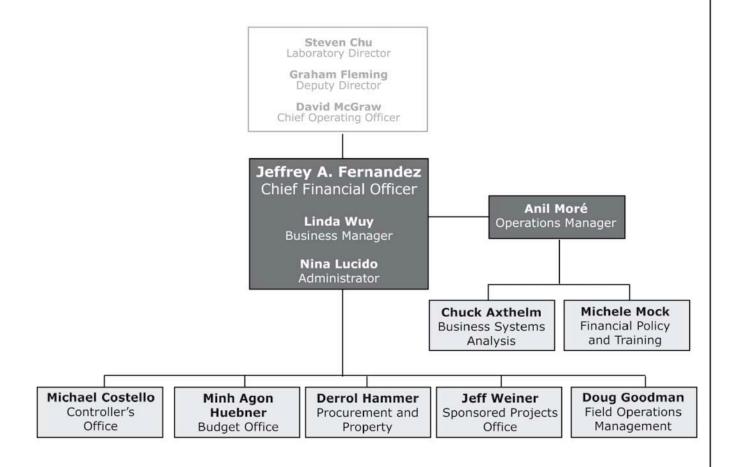
#### Ernest Orlando Lawrence Berkeley National Laboratory

University of California





1. Office of the Chief Financial Officer Organization



#### Michael Costello | Controller

## Controller's Office

The responsibility of the Controller's Office, led by Michael Costello, Controller, is to furnish timely and accurate financial information to UC, DOE, and the Laboratory community. The Controller's Office is dedicated to delivering efficient and cost-effective financial and travel services through a team of highly competent and dedicated professionals. It is also the Controller's responsibility to ensure that the Lab has a strong internal control environment and is in compliance with government accounting standards and applicable laws and regulations.

The Controller's Office consists of the following groups:

#### GENERAL ACCOUNTING

General Accounting (GA) provides overall coordination for the accounting activities at the Lab.

GA is responsible for the monthly financial reporting to DOE and annual reporting to UC. GA handles property accounting, banking relations, and coordinates monthly close activities with divisions and OCFO departments.

#### PAYROLL

Payroll is responsible for all bi-weekly and monthly pay cycles, and all employee payroll-related activities. Payroll works to resolve all timekeeping issues and handles all federal and state regulatory filings (IRS, Franchise Tax Board, etc.).

#### TRAVEL AND CONFERENCE

The Travel Unit coordinates all travel services for the Lab including: travel reservations, travel agency liaison, expense voucher processing, DOE foreign travel documentation and approval, travel hotline, and Gelco system training. Conference Coordination manages all aspects of large and small conferences, meetings, and symposiums including negotiating vendor contracts for hotels, conference space, food, and other conference services.

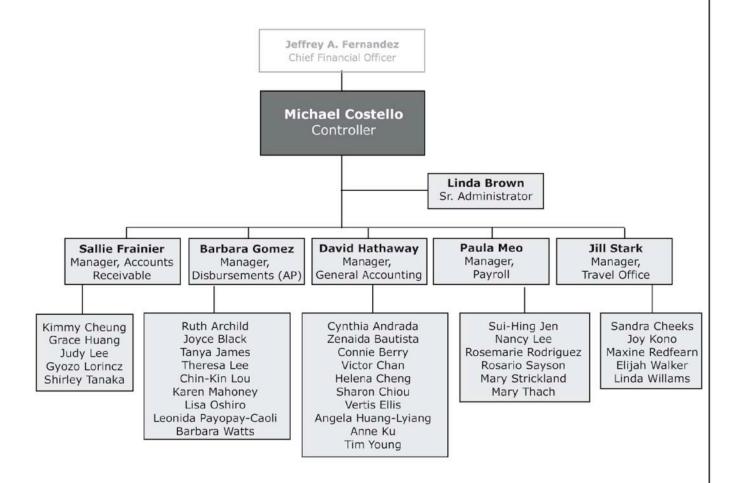
#### **DISBURSEMENTS**

Disbursements (Accounts Payable AP) ensure timely payment of all vendor and non-payroll related employee payment requests. AP maintains a strong system of controls to ensure proper authorization and documentation is received before payments are made.

#### ACCOUNTS RECEIVABLE

Accounts Receivable (AR) provides billing and collection support for the Workfor-Others programs and projects. AR works closely with the Sponsored Projects Office to coordinate financial issues surrounding sponsors' funding, advances, and billings.

## Controller's Office | Organization



#### Minh Agon Huebner | Budget Officer

# **Budget Office**

Minh Agon Huebner, Budget Officer, leads a team of financial professionals dedicated to providing high-quality products and services to DOE and LBNL internal partners in support of effective business decisions and sound financial management practices.

The Budget Office consists of the following two groups:

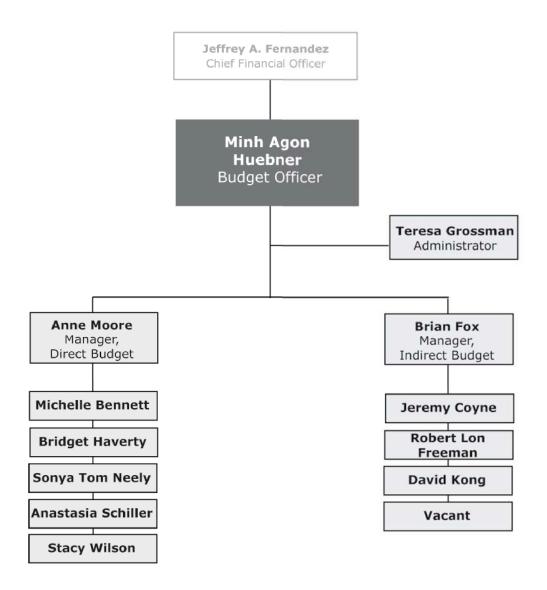
#### DIRECT BUDGET

The primary function of Direct Budget is to provide assurance that the formulation and execution of budgets complies with DOE requirements and remains within Non-DOE sponsors' financial terms. Through interactions with DOE and in partnership with LBNL's financial management community, Direct Budget facilitates funding issue resolutions, interprets DOE directives and guidance, and develops appropriate Lab financial policies.

#### INDIRECT BUDGET

The primary function of Indirect Budget is to provide high-level oversight for indirect budgets. This oversight includes projecting the institutional indirect revenues, managing the indirect budget formulation process, reviewing cost elements and allocation methodologies for distributed budgets, performing related-cost impact analyses, and developing appropriate Lab financial policies.

## Budget Office | Organization



#### Chuck Axthelm | Manager, Business Systems Analysis

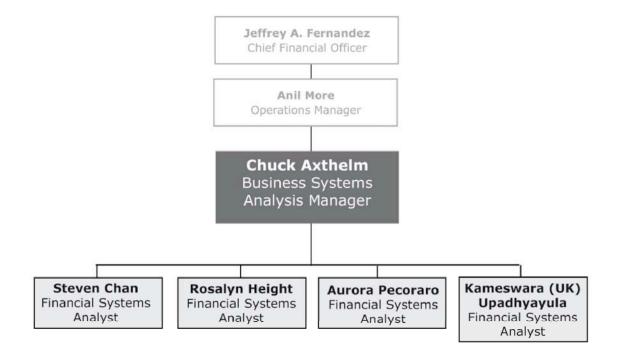
# **Business Systems Analysis**

Under the leadership of Chuck Axthelm, Manager, the Business Systems Analysis Unit is responsible for ensuring that OCFO business systems are responsive to the needs of the Laboratory, that the return on systems investment is maximized, and that systems strategies and plans are effectively communicated. Comprised of a team of professional business analysts, the Business Systems Analysis team partners with OCFO functional units and IT Division professionals in the planning, design, implementation and maintenance of automated information systems.

#### Key services provided include:

- Establishing and maintaining priorities of OCFO business systems projects consistent with the strategic systems plan
- Coordinating with the IT Division on the allocation of IT professionals and Business Analysts to specific systems projects
- Tracking and managing the progress of strategic systems initiatives and other systems-related projects
- Facilitation of business process analysis and automation including requirements gathering, documentation, and interpretation of user specifications
- Assurance testing of new system functionalities
- Reviewing and improving imbedded system controls
- On-going effective communication with systems functional owners and users on the status of systems initiatives
- End user systems support including troubleshooting systems issues, developing and modifying reports, queries and other decision support tools

## Business Systems Analysis | Organization



#### Doug Goodman | Manager, Field Operations

# Field Operations

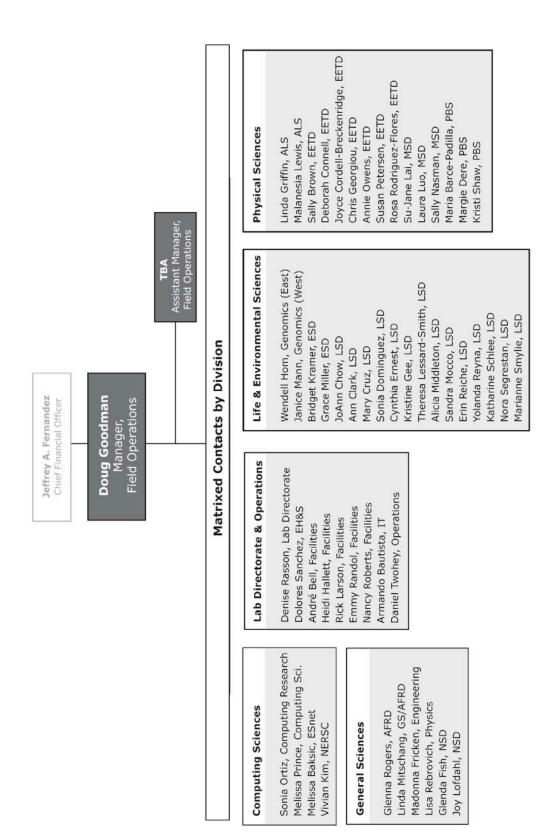
#### FIELD OPERATIONS

The OCFO Field Operations group under the leadership of Doug Goodman, Manager, consists of approximately 50 professional resource managers and analysts that are matrixed to the Laboratory's scientific and operations divisions to assist them in fulfilling their missions.

#### **O**RGANIZATION

OCFO Field Operations resource managers and analysts provide matrix organizations with customer-oriented, project resource management expertise. Their principal role is one of financial stewardship. Resource analyst responsibilities typically include budget preparation, budget execution and closeout, as well as financial consulting and advisory services. Resource analysts may also supervise other resource analysts and administrative staff, and may represent the matrix organization in Laboratory-wide meetings and on project teams.

## Field Operations Management | Organization

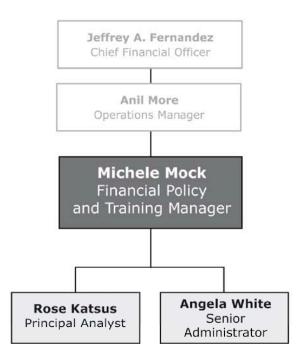


### Michele Mock | Manager, Financial Policy and Training

# Financial Policy and Training

The Financial Policy and Training Office (FPTO), led by Michele Mock, was established in FY 2004. The FPTO is responsible for providing guidance and support to facilitate best practices, compliance and sound financial management at the Laboratory. The FPTO develops and implements financial policies and procedures, provides classroom and web-based training for business processes and policies for the OCFO staff and the entire Laboratory community. FPTO also conducts self assessments and reviews of internal controls and processes, and manages the Contract 31 Appendix B performance measure process for the OCFO.

## Financial Policy and Training | Organization



#### Derrol Hammer | Manager, Procurement & Property Management Department

# Procurement & Property Management

The Procurement & Property Management Department is responsible for the acquisition of goods and services, as well as the management of Laboratory assets that are necessary for the Laboratory to fulfill its scientific mission. Leading the department is Derrol Hammer, Procurement & Property Manager.

In FY 2006, Procurement's Strategic Sourcing Initiative went live with its new "eBuy" system for the purchase of standard catalog items. eBuy electronically integrates supply chain activities including requisitioning, ordering, receiving, invoicing, and payment. It benefits the Laboratory in several areas:

- Requesters have access to entire vendor catalogs and can directly order items without Procurement's involvement in the day-to-day transactions. This eliminates several layers of administrative processing, which gives end-users improved delivery service while reducing transaction costs.
- eBuy has greatly enhanced controls and visibility compared to existing B2B contracts. It has automated workflow requisition approvals, real-time data validation, and extensive reporting.
- The Laboratory does not need to maintain thousands of catalog items since eBuy's "punchout" technology allows vendors to maintain and present their catalogs directly to end-users.

The Procurement & Property Management Department consists of the following groups:

#### SMALL BUSINESS AND STRATEGIC SOURCING MANAGEMENT

This group, headed by David Chen, Deputy Procurement Manager, encompasses management of the Laboratory's Small Business and Supplier Management function as well as the development of the Laboratory's supply chain contracting (eBuy).

#### POLICY, ASSURANCE, AND SYSTEMS

The group is responsible for development of procurement policy and documents, assurance that Contract 31 procurement requirements are being met, and operation of procurement systems.

#### CONSTRUCTION AND INSTITUTIONAL SUPPORT

The function of this group is the acquisition of construction, architect & engineering services, R&D services, and support of the Joint Genome Institute (JGI). They are also responsible for institutional blanket subcontract requirements.

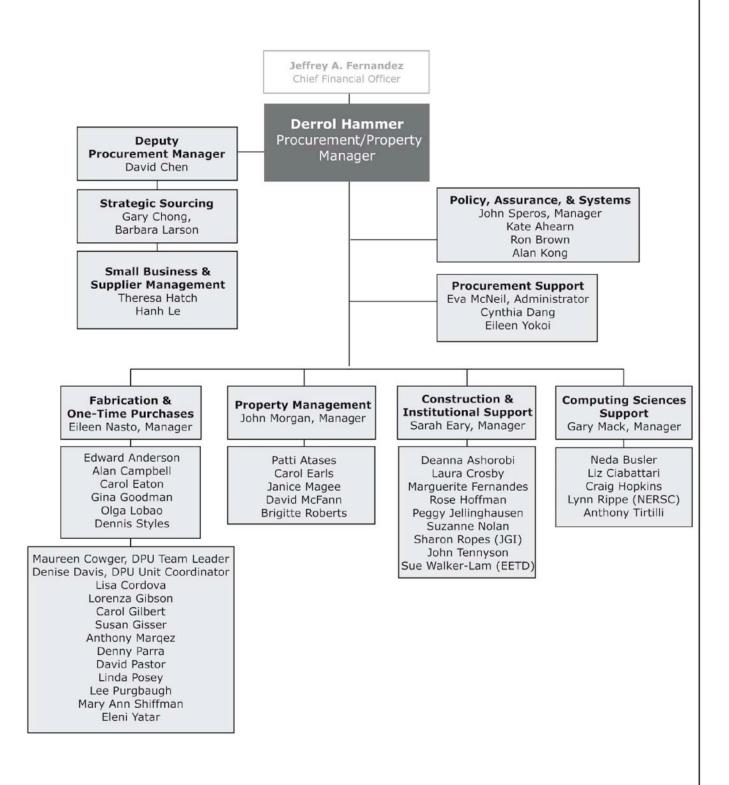
#### FABRICATIONS AND ONE-TIME PURCHASES

The primary function of this group is the acquisition of mechanical and electrical fabrications, equipment and tools; electrical hardware; lab supplies; furniture, raw materials, and credit card purchases. The group also processes Consultant/PSA Agreements and Intra University Transactions.

#### PROPERTY MANAGEMENT

The Property Management group is responsible for all property management policies and systems. They track all accountable and controlled property at the Lab and conduct all inventories of such items as well as asset transaction management.

## Procurement & Property Management | Organization



#### Jeffrey Weiner | Manager, Sponsored Projects Office

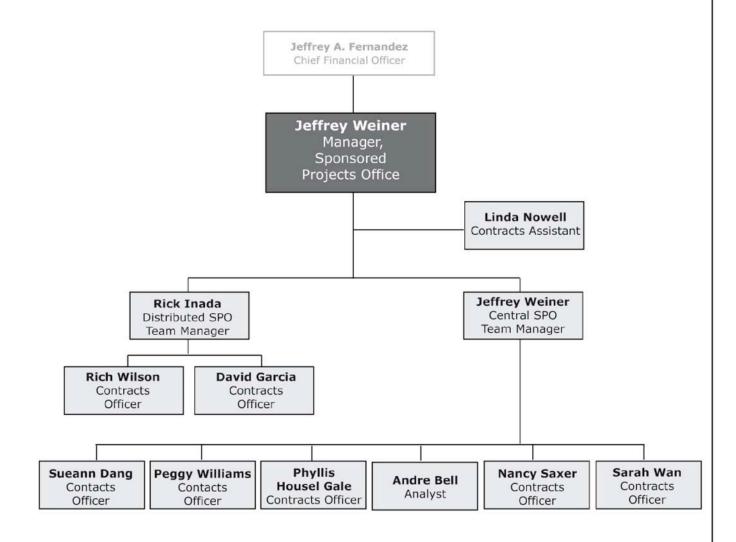
## Sponsored Projects Office

The Sponsored Projects Office (SPO) is headed by Jeffrey Weiner. SPO holds the delegated authority from The Regents (via the Lab Director) to submit proposals and negotiate and accept awards from Non-DOE sponsors. The Sponsored Projects Office obtains the DOE approval for proposals and awards when necessary. Sponsored Projects has Contracts Officers (COs) who serve all the Non-DOE research needs of their assigned divisions. SPO is organized by division so that most customers interact with only one SPO Contracts Officer.

Sponsored Projects handles the following technology transfer agreements:

- Sponsored Research Agreements (Work for Others)
- Cooperative Research and Development Agreements (CRADAs)
- User Agreements
- Agreements with other DOE labs, and Gifts.

## Sponsored Projects Office | Organization



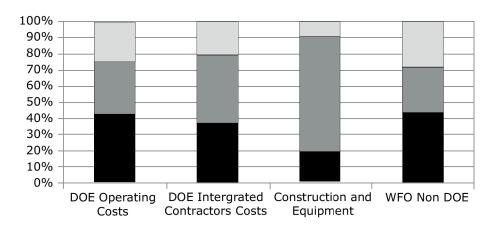
20	ERNEST ORLANDO LAWRENCE BERKELEY NATIONAL LABORATORY

2. Institutional Information

## Where Did Your Program Dollars Go in FY 2006? | Figure 2.1

		LBNL Cost Break	down per Dollar	
Expenses	DOE Operating Costs	DOE Intergrated Contractors Costs	Construction and Equipment	WFO Non DOE
Direct				
Direct Labor				
UC Labor (a)	\$0.37	\$0.31	\$0.16	\$0.37
Contract Labor	\$0.00	\$0.00	\$0.00	\$0.00
Org. Burden (b)	\$0.06	\$0.05	\$0.03	\$0.07
Subtotal Direct Labor	\$0.43	\$0.37	\$0.19	\$0.43
Other Direct				
Services	\$0.20	\$0.02	\$0.24	\$0.12
Materials	\$0.09	\$0.04	\$0.45	\$0.08
Utilities	\$0.01	\$0.00	\$0.00	\$0.00
Other Expenses (c)	\$0.00	\$0.00	\$0.00	\$0.01
Recharges (b,d)	(\$0.01)	\$0.35	\$0.01	\$0.05
Travel	\$0.02	\$0.01	\$0.01	\$0.02
Subtotal Other Direct	\$0.32	\$0.42	\$0.71	\$0.28
Total Direct	\$0.75	\$0.79	\$0.91	\$0.72
Indirect				
Procurement	\$0.01	\$0.00	\$0.03	\$0.01
Travel	\$0.00	\$0.00	\$0.00	\$0.00
G&A (Other Inst.)	\$0.24	\$0.21	\$0.07	\$0.27
Total Indirect	\$0.25	\$0.21	\$0.09	\$0.28
Total Expenses	\$1.00	\$1.00	\$1.00	\$1.00

- (a) UC Labor includes salary and benefits for Scientists/ Engineers, Admin., Students/ GSRA's and Campus Labor
- (b) Distributed activities used by direct funded programs.
- (c) Includes misc. expenses (stipends, sales tax, freight, etc.)
- (d) Includes recharges credited back to direct operating accounts such as ALS and ESnet.



# Cost Trend by Expense Category, FY 2002-2006 (\$M and % of Total) *Table 2.1*

г	FY 2	2002	FY 2	2003	FY	2004	FY :	2005	FY	2006
Expenses	\$M	%	\$M	%	\$M	%	\$M	%	\$M	0/0
Direct										
Direct Labor										
UC Labor (a)	161.2	33.7%	168.7	37.0%	178.2	35.4%	174.8	33.4%	175.4	33.9%
Contract Labor	1.9	0.4%	1.4	0.3%	1.1	0.2%	0.8	0.2%	0.9	0.2%
Org. Burden (b)	27.3	5.7%	27.3	6.0%	28.7	5.7%	27.3	5.2%	29.2	5.6%
Subtotal Direct Labor	190.4	39.8%	197.4	43.3%	208.0	41.3%	202.9	38.7%	205.6	39.7%
Other Direct										
Services	83.3	17.4%	60.0	13.1%	79.6	15.8%	102.1	19.5%	91.7	17.7%
Materials	74.3	15.5%	68.2	14.9%	73.9	14.7%	75.5	14.4%	68.4	13.2%
Utilities	7.0	1.5%	5.6	1.2%	6.0	1.2%	7.1	1.4%	5.1	1.0%
Other Expenses (c)	1.5	0.3%	0.6	0.1%	1.8	0.4%	1.1	0.2%	1.9	0.4%
Recharges (b,d)	11.2	2.3%	10.6	2.3%	9.8	1.9%	8.8	1.7%	10.6	2.0%
Travel	9.0	1.9%	9.1	2.0%	9.4	1.9%	9.4	1.8%	9.8	1.9%
Subtotal Other Direct	186.3	38.9%	154.0	33.8%	180.5	35.8%	204.0	38.9%	187.4	36.2%
Total Direct	376.7	78.7%	351.5	77 <b>.0</b> %	388.5	77.1%	406.8	77.7%	393.0	76.0%
Indirect										
Procurement	4.8	1.0%	4.8	1.1%	7.1	1.4%	6.6	1.3%	7.5	1.5%
Travel (e)	0.0	0.0%	0.0	0.0%	0.9	0.2%	0.9	0.2%	0.8	0.2%
Space (f)	7.8	1.6%	7.6	1.7%	7.5	1.5%	8.7	1.7%	0.0	0.0%
G&A (Other Inst.)	89.4	18.7%	92.5	20.3%	99.7	19.8%	100.7	19.2%	115.2	22.3%
Total Indirect	102.0	21.3%	104.9	23.0%	115.2	22.9%	116.9	22.3%	124.2	24.0%
Total Expenses	478.7	100.0%	456.4	100.0%	503.7	100.0%	523.7	100.0%	517.2	100.0%

<sup>(</sup>a) UC Labor includes salary and benefits for Scientists/Engineers, Admin., Students/GSRA's and Campus Labor

<sup>(</sup>b) Distributed activities used by direct funded programs.

<sup>(</sup>c) Includes misc. expenses (stipends, sales tax, freight, etc.)

<sup>(</sup>d) Includes recharges credited back to direct operating accounts such as ALS and ESnet.

<sup>(</sup>e) Prior to FY04 Travel was included in G&A (FY01) or Procurement Burden (FY02 - FY03).

<sup>(</sup>f) Space rate eliminated in FY06, costs moved to G&A (Site Support).

# Cost By Direct Funding Source by Division, FY 2002 - FY 2006 (\$K) *Table 2.2*

Division	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Accelerator & Fusion Research	33,940	28,068	27,375	27,163	25,595
Advanced Light Source	39,147	42,156	43,067	45,023	44,180
Chemical Sciences	14,169	11,860	12,578	12,351	12,554
Computing Sciences (a, b)	0	0	0	10	79,614
Computational Research (b)	16,011	18,232	19,767	18,828	-
NERSC Center (b)	31,853	22,925	29,470	41,299	-
Information Technology (b)	25,506	19,442	26,203	28,195	3,852
Environmental Energy Technologies	50,555	52,333	54,257	51,514	53,052
Engineering	6,027	5,338	4,557	4,503	5,408
EH&S	12,489	7,277	6,262	5,780	7,360
Earth Sciences	27,518	29,397	29,721	28,954	31,036
Facilities	8,966	8,453	10,050	41,275	31,492
Genomics	58,019	41,828	59,092	54,904	52,838
Life Sciences	55,083	56,540	42,084	43,113	47,788
Materials Sciences	36,050	39,780	51,481	35,352	40,048
Nuclear Science	18,463	19,549	21,676	28,781	26,501
Physical Biosciences	22,448	25,326	31,692	28,680	29,167
Physics	22,450	28,301	33,805	27,305	26,978
Lab Directorate/Other	650	546	664	924	752
Other	(638)	(854)	167	(116)	(1,060)
Division Total	478,706	456,496	503,969	523,837	517,155

<sup>(</sup>a) Computing Sciences Divisions costs for FY 2002 thru FY 2003 are based on FMS project tree as of 12/8/05

<sup>(</sup>b) Computational Research, NERSC Center as well as the ESnet portion of Information Technology became part of Computing Sciences in FY06

## Cost by Direct Funding Source by Division, FY 2006 (\$K) | Table 2.2a

			F	Y 2006			
Division	DOE Operating	DOE Integrated Contractors Costs	WFO Federal	WFO Non Federal	Operating Subtotal	Capital and Equipment	Total
Accelerator & Fusion Research	18,506	499	2,054	3,049	24,108	1,487	25,595
Advanced Light Source	36,269	180	0	928	37,377	6,803	44,180
Chemical Sciences	11,440	12	101	70	11,623	931	12,554
Computing Sciences *	67,768	4,463	3,129	489	75,849	3,765	79,614
Computational Research *	0	0	0	0	0	0	0
NERSC Center *	0	0	0	0	0	0	0
Information Technology *	2,678	0	0	0	2,678	1,175	3,852
Environmental Energy Technologies	29,091	1,597	6,991	14,522	52,201	851	53,052
Engineering	1,530	479	808	798	3,615	1,793	5,408
EH&S	6,469	0	0	0	6,469	890	7,360
Earth Sciences	17,932	6,000	2,777	3,601	30,310	727	31,036
Facilities	3,006	6	0	0	3,011	28,481	31,492
Genomics	1,759	0	7,175	141	9,075	658	9,733
Genomics - JGI	35,543	1,171	1,713	2,410	40,837	2,268	43,105
Life Sciences	11,153	5	29,941	6,607	47,707	81	47,788
Materials Sciences	30,688	38	1,327	5,233	37,287	2,761	40,048
Nuclear Science	15,536	74	1,885	7,423	24,918	1,583	26,501
Physical Biosciences	12,412	652	10,606	4,369	28,039	1,128	29,167
Physics	15,626	684	942	673	17,926	9,052	26,978
Lab Directorate/Other	754	(2)	0	0	752	0	752
Other	(887)	0	0	0	(887)	(173)	(1,060)
Division Total	317,272	15,859	69,449	50,312	452,892	64,262	517,155

<sup>\*</sup> Computational Research, NERSC Center as well as the ESnet portion of Information Technology became part of Computing Sciences in FY06

## Cost By Direct Funding Source by Division, FY 2005 (\$K) | Table 2.2b

				FY 2005			
Division	DOE Operating	DOE Integrated Contractors Costs	WFO Federal	WFO Non Federal	Operating Subtotal	Capital and Equipment	Total
Accelerator & Fusion Research	18,917	592	2,090	2,051	23,649	3,513	27,163
Advanced Light Source	34,384	179	-	917	35,479	9,545	45,023
Chemical Sciences	11,071	1	164	74	11,309	1,042	12,351
Computing Sciences	-	-	-	10	10	-	10
Computational Research	15,346	911	2,495	78	18,828	-	18,828
NERSC Center	30,873	-	-	-	30,873	10,426	41,299
Information Technology	21,923	1,641	1,291	-	24,855	3,340	28,195
Environmental Energy Technologies	29,939	1,343	6,911	12,801	50,994	520	51,514
Engineering	1,256	446	842	1,408	3,952	552	4,503
EH&S	5,694	-	-	-	5,694	85	5,780
Earth Sciences	15,341	7,001	3,055	2,720	28,117	837	28,954
Facilities	1,793	-	-	-	1,793	39,481	41,275
Genomics	739	-	7,048	415	8,203	(5)	8,198
Genomics - JGI	41,283	0	611	1,332	43,227	3,479	46,706
Life Sciences	9,406	4	28,614	4,374	42,398	715	43,113
Materials Sciences	24,294	243	1,885	4,994	31,416	3,936	35,352
Nuclear Science	16,186	20	2,067	8,354	26,627	2,154	28,781
Physical Biosciences	9,982	432	12,921	4,096	27,432	1,248	28,680
Physics	16,348	222	502	867	17,938	9,367	27,305
Lab Directorate	864	59	-	-	924	-	924
Other	(728)	-	-	0	(728)	612	(116)
Division Total	304,913	13,092	70,496	44,490	432,990	90,847	523,837

## Cost By Direct Funding Source by Division, FY 2004 (\$K) | Table 2.2c

				FY 2004			
Division	DOE Operating	DOE Integrated Contractors Costs	WFO Federal	WFO Non Federal	Operating Subtotal	Capital and Equipment	Total
Accelerator & Fusion Research	20,360	804	1,300	1,196	23,660	3,715	27,375
Advanced Light Source	33,929	185	1	421	34,536	8,531	43,067
Chemical Sciences	10,394	-	153	83	10,630	1,948	12,578
Computing Sciences	-	-	1	1	1	-	-
Computational Research	16,697	918	2,066	85	19,767	(0)	19,767
NERSC Center	28,038	-	1	ı	28,038	1,432	29,470
Information Technology	19,397	3,331	1,131	1	23,859	2,344	26,203
Environmental Energy Technologies	34,965	1,353	6,159	11,342	53,819	438	54,257
Engineering	1,226	405	266	1,951	3,847	710	4,557
EH&S	6,107	9	1	1	6,115	147	6,262
Earth Sciences	13,465	10,626	2,537	2,664	29,291	430	29,721
Facilities	3,523	-		(1)	3,522	6,528	10,050
Genomics	803	-	7,692	451	8,946	10	8,956
Genomics - JGI	38,941	-	284	1,092	40,317	9,819	50,136
Life Sciences	10,077	45	27,102	4,653	41,876	208	42,084
Materials Sciences	25,092	958	3,814	5,493	35,356	16,124	51,481
Nuclear Science	16,379	-	2,052	569	19,000	2,676	21,676
Physical Biosciences	10,327	710	15,669	3,774	30,480	1,212	31,692
Physics	14,721	245	604	7,085	22,655	11,150	33,805
Lab Directorate	664		-	-	664		664
Other	(578)		-	-	(578)	746	168
Division Total	304,527	19,588	70,828	40,860	435,802	68,168	503,969

## Cost By Direct Funding Source by Division, FY 2003 (\$K) | Table 2.2d

				FY 2003			
Division DOE Operating		DOE Integrated Contractors Costs	WFO Federal	WFO Non Federal	Operating Subtotal	Capital and Equipment	Total
Accelerator & Fusion Research	16,520	2,549	903	1,297	21,268	6,800	28,068
Advanced Light Source	32,250	372	1	235	32,857	9,299	42,156
Chemical Sciences	9,725	15	167	55	9,962	1,898	11,860
Computing Sciences*	-	-	1	-	1	-	-
Computational Research*	15 <i>,</i> 797	527	1,891	17	18,232	-	18,231.55
NERSC Center*	22,220	-	-	-	22,220	704	22,924.81
Information Technology*	14,369	1,991	1,785	-	18,145	1,297	19,441.81
Environmental Energy Technologies	31,896	2,366	6,887	10,472	51,621	711	52,333
Engineering	1,250	790	859	1,228	4,126	1,212	5,338
EH&S	7,137	1	1	-	7,138	139	7,277
Earth Sciences	14,938	11,016	1,111	1,974	29,040	357	29,397
Facilities	1,381	81	1	21	1,483	6,970	8,453
Genomics	31,382	845	845	1,589	34,662	7,166	41,828
Life Sciences	10,916	243	32,514	7,564	51,237	5,303	56,540
Materials Sciences	24,119	284	1,911	5,642	31,956	7,824	39,780
Nuclear Science	16,844	38	1	936	17,818	1,731	19,549
Physical Biosciences	8,576	406	12,165	3,621	24,769	558	25,326
Physics	14,676	486	822	3,574	19,559	8,742	28,301
Lab Directorate	546	-	-	-	546	-	546
Other	(1,451)	-	-	1	(1,450)	595	(854)
Division Total	273,092	22,009	61,860	38,228	395,189	61,307	456,496

<sup>\*</sup> Computing Sciences Divisions costs are based on FMS project tree as of 12/8/05

## Cost By Direct Funding Source by Division, FY 2002 (\$K) | Table 2.2e

				FY 2002			
Division	DOE Operating	DOE Integrated Contractors Costs	WFO Federal	WFO Non Federal	Operating Subtotal	Capital and Equipment	Total
Accelerator & Fusion Research	15,605	7,401	1,010	236	24,253	9,687	33,940
Advanced Light Source	31,831	564	1	403	32,798	6,349	39,147
Chemical Sciences	8,778	116	240	74	9,209	4,961	14,169
Computing Sciences*	-	-	1	1	1	-	-
Computational Research*	13,880	531	1,515	54	15,980	31	16,011
NERSC Center*	29,521	-	1	-	29,521	2,332	31,853
Information Technology*	19,339	1,960	2,273	14	23,586	1,920	25,506
Environmental Energy Technologies	31,743	2,484	5,890	9,628	49,745	810	50,555
Engineering	1,223	1,116	1,256	1,293	4,888	1,139	6,027
EH&S	12,358	6	1	ī	12,364	125	12,489
Earth Sciences	13,339	10,670	1,649	1,732	27,391	127	27,518
Facilities	2,090	-	1	1	2,090	6,877	8,966
Genomics	33,648	-	2,060	125	35,833	22,186	58,019
Life Sciences	11,419	1,293	31,952	8,792	53,455	1,628	55,083
Materials Sciences	21,777	121	1,798	4,753	28,449	7,601	36,050
Nuclear Science	16,195	83	13	753	17,044	1,420	18,463
Physical Biosciences	5,031	50	11,744	4,016	20,841	1,608	22,448
Physics	15,064	598	978	1,393	18,033	4,417	22,450
Lab Directorate	613	-	1	36	650	-	650
Other	(1,161)	-	-	1	(1,160)	522	(638)
Division Total	282,292	26,993	62,381	33,302	404,968	73,737	478,706

 $<sup>^{\</sup>ast}$  Computing Sciences Divisions costs are based on FMS project tree as of 12/8/05

## Indirect Budget Costs by Division, FY 2006 (\$K) | Table 2.3

	Distr	ibuted Sup	port			Institutional Co	osts		
Division	Org. Burden	Service Centers (b)	Other (c)	LDRD	G&A	Procurement Burden	Site Support	Travel Burden	Total (a)
Accelerator & Fusion Research	1,628	145	159	1,915	-	-	1	-	3,847
Advanced Light Source	1,498	218	-	1,356	-	-	-	-	3,072
Chief Financial Officer Organization	1	-	1	1	7,172	7,560	1	991	15,723
Chemical Sciences	888	-	1	1,619	1	-	1	-	2,507
Computing Sciences*	7,265	1	1	1,742	1	-	1	1	9,008
Computational Research*	1	-	1	ı	-	-	-	-	-
NERSC Center*	-	-	-	1	-	-	-	_	-
Information Technology*	-	8,960	1	-	7,594	-	7,969	-	24,523
Environmental Energy Technologies	3,214	1,095	1	1,387	-	-	-	-	5,696
Engineering	4,475	1,381	-	610	997	-	1,372	-	8,836
EH&S	-	-	-	-		-	15,505	-	15,505
Earth Sciences	2,513	-	-	2,248	-	-	-	-	4,762
Facilities	3,355	7,770	1	-	-	1,783	36,607	-	49,515
Genomics	565	-	-	244	-	-	-	-	808
Genomics - JGI	-	-	1	157	-	-	-	-	157
Lab Directorate	-	-	-	-	9,825	-	-	-	9,825
Life Sciences	3,998	717	-	1,539	-	-	-	-	6,255
Materials Sciences	2,552	359	-	2,342	-	-	-	-	5,253
Nuclear Science	1,393	-	-	1,029	-	-	-	-	2,422
ALD for Operations	-	1,360	2	-	7,644	-	-	-	9,006
Physical Biosciences	1,733	-	-	1,291	-	-	-	-	3,024
Physics	1,482	-	-	1,147	-	-		-	2,629
Other	-	-	1,158	-	8,032	-	_	-	9,190
Division Total	36,559	22,005	1,319	18,626	41,265	9,343	61,453	991	191,561

<sup>(</sup>a) Summation of indirect budget costs provided only to show magnitude of \$'s being managed and does not equate to total indirect costs since there are overlaps between indirect budgets. For example, some organization burden costs are included in G&A and Recharges. (b) Service Centers includes recharge cost centers that default to B&R YN01 (project type OHRCH) only.

<sup>(</sup>c) Includes: Nuclear Non-Proliferation and Safeguards and Security (S&S).

## Average FTE Breakdown by Division, FY 2006 (\$K) | Table 2.4

		Direct f	unded FTEs						
Division	DOE Operating (a)	WFO (b)	Capital and Equipment	Direct Funded Total	Org. Burden (c)	Service Centers (d)	Operations Overhead (e)	Indirect Funded Total	Total FTEs
Accelerator & Fusion Research	70.7	18.5	5.6	94.8	10.7	0.6	7.8	19.0	113.8
Advanced Light Source	149.8	0.4	20.0	170.2	10.4	0.0	6.3	16.7	186.9
Chief Financial Officer Organization	-	-	-	1	1	1	136.3	136.3	136.3
Chemical Sciences	60.4	1.1	0.5	62.0	6.7	-	10.0	16.7	78.7
Computing Sciences	139.7	10.5	-	150.3	51.9	-	7.7	59.6	209.9
Computational Research*	-	-	-	-	-	-	-	-	-
NERSC Center*	-	-	-	-	-	-	-	-	-
Information Technology*	8.2	-	-	8.2	-	35.0	78.1	113.1	121.2
Environmental Energy Technologies	94.1	67.1	0.3	161.6	34.4	10.8	6.8	52.0	213.6
Engineering	6.9	5.6	1.8	14.3	28.7	9.6	10.7	49.0	63.3
EH&S	16.9	-	0.6	17.5	-	-	83.5	83.5	101.0
Earth Sciences	87.0	27.0	0.2	114.2	14.8	-	8.4	23.2	137.5

continued...

- \* Computational Research, NERSC Center as well as the ESnet portion of Information Technology became part of Computing Sciences in FY06
- (a) DOE Operating includes DOE Integrated Contractors, Conferences, and Fellowships
- (b) WFO includes high detail project types CSRUC, GIFTS and ROYAL for presentation purpose only.
- (c) Org Burden includes high detail project types IJE, IPA and MLA.
- (d) Service Centers includes recharge cost centers that default to B&R YN01 (project type OHRCH) only.
- (e) Operations Overhead includes: G&A, LDRD, Site Support, Payroll Burden, Procurement, Travel, S&S and Nuclear Non Proliferation.

## Average FTE Breakdown by Division, FY 2006 (\$K) | Table 2.4 (cont.)

	Direct funded FTEs				Indirect FTEs				
Division	DOE Operating (a)	WFO (b)	Capital and Equipment	Direct Funded Total	Org. Burden (c)	Service Centers (d)	Operations Overhead (e)	Indirect Funded Total	Total FTEs
Facilities	6.3	-	15.2	21.5	20.9	4.3	178.7	203.9	225.3
Genomics	8.6	32.9	-	41.5	6.1	-	1.0	7.2	48.7
Genomics - JGI	134.4	9.8	0.0	144.2	-	-	1.2	1.2	145.4
Lab Directorate	0.2	-	-	0.2	-	-	55.6	55.6	55.8
Life Sciences	50.3	167.9	-	218.2	34.7	4.4	9.0	48.2	266.3
Materials Sciences	139.7	25.9	2.8	168.5	18.8	2.5	14.2	35.6	204.0
Nuclear Science	67.5	29.7	6.1	103.3	11.1	-	6.3	17.4	120.8
ALD for Operations	1.9	0.6	-	2.6	-	12.3	63.9	76.2	78.8
Physical Biosciences	56.1	50.8	1.7	108.6	15.9	-	7.5	23.5	132.1
Physics	57.2	5.8	44.1	107.0	13.7	-	4.0	17.7	124.7
Other	-	1.3	-	1.3	-	-	-	-	1.3
Division Total	1,155.8	455.1	99.0	1,709.9	278.9	79.5	697.1	1,055.5	2,765.5

- (a) DOE Operating includes DOE Integrated Contractors, Conferences, and Fellowships
- (b) WFO includes high detail project types CSRUC, GIFTS and ROYAL for presentation purpose only.
- (c) Org Burden includes high detail project types IJE, IPA and MLA.
- (d) Service Centers includes recharge cost centers that default to B&R YN01 (project type OHRCH) only.
- (e) Operations Overhead includes: G&A, LDRD, Site Support, Payroll Burden, Procurement, Travel, S&S and Nuclear Non Proliferation

<sup>\*</sup> Computational Research, NERSC Center as well as the ESnet portion of Information Technology became part of Computing Sciences in FY06

3. Direct Funding — DOE and Reimbursable Work

## Direct Funding | DOE and Reimbursable Work

### Total Laboratory Funding - Decrease \$13.2M

Total funding decreased (\$13.2M) to a total of \$531.6M. This decrease was due in large part to reduced funding for DOE construction projects (\$24.4M). Direct Operating and maintenance funding from DOE increased \$10.9M and net funding from other DOE Integrated Contractors and non-DOE sponsors remained relatively constant.

## DOE OPERATING AND MAINTENANCE FUNDING - INCREASE \$10.9M

Total DOE operating and maintenance (O&M) funding (budget authority) available to the Laboratory to cost/commit funds totaled \$384.5M in FY 2006, an increase of \$10.9M from FY 2005. O&M funding provides for the execution of direct operations, the purchase of basic items of equipment and the construction of general plant projects.

The majority of the increase in FY 2006 came through the Office of Science, \$15.5M. \$9.5M of this increase is related to the Bevatron Demolition, which is a multi-year project that is currently planned to complete in FY 2012.

An additional net increase came through the Mathematical, Information, and Computational Sciences Program. This was primarily due to an incremental increase in funding to upgrade ESnet's IP Core and Science Data Network. Other increases in operating funding from this Program were offset by a year-to-year drop in equipment funding. These differences do not represent real changes in the Program priorities, but rather changes in the how the Program chooses to fund new systems and upgrades (i.e. lease-to-own vs. direct purchase).

Basic Energy Sciences (BES) program funding also reflected a significant net increase in FY 2006. This was largely driven by increased funding for the operational ramp up of the Molecular Foundry and conceptual design and prototyping required for development of the TEAM microscope. Increased operating funding from BES was partially offset by a year-to-year drop in AIP (Accelerator Improvement Project) funding.

A significant decrease in FY 2006 funding came through the Assistant Secretary for Energy Efficiency and Renewable Energy, (\$6M). The drop was made up primarily of cuts in the Buildings and Industrial related research programs from prior year levels.

### DOE Construction Funding - Decrease \$24.4M

The level of total Laboratory line-item construction funding decreased in FY 2006 to a level of \$13.3M. This can primarily be attributed to the completion of the Molecular Foundry building, which opened in early FY 2006. This new state-of-the-art building (Sponsored by the Office of Science, Basic Energy Sciences) is a User Facility in Nanoscience research.

DOE INTEGRATED CONTRACTOR AND NON-DOE WORK-FOR-OTHERS

## Funding - Flat (Increased \$0.2M)

DOE Integrated Contractor funding increased \$2.8M in FY 2006. This increase is primarily attributed to \$2M in funding for ESnet from multiple sites and \$1.2M in funding from the NNSA Service Center for genome sequencing.

Non DOE reimbursable funding experienced a slight decrease of (\$2.6M) or (2.1%) in FY06. Decreases in Other Federal funding were offset by increases in Non-Federal funding.

Other Federal Funding decreased (\$11.7M) or (16.2%) in FY06. This was primarily due to the timing of receipt of funds from NIH. A total \$8.9M in funding agreements were received shortly after the DOE's fiscal year end processing deadlines.

Non-Federal funding increased \$9.0M in FY06. Overall State and Local Governments and Non Profit Organizations increased \$5.1M, the majority of which can be attributed to additional funding from the Howard Hughes Medical Institute to upgrade and improve two ALS beamlines and an increase from the California Energy Commission. Domestic Industry increased a net \$3.1M. The increase was offset slightly by a planned drop in funding from Universities and Institutes primarily attributed to a decrease in funding from the University of Wisconsin for the IceCube project. Funding for the Cost of Work for Others Program (WN) increased by \$2.2M as a result of DOE Laboratory complex-wide lobbying efforts to increase each Laboratory's funding allocation.

Data Sources for Tables in this section are as follows:

Data Type	Source
FY06 Beginning Uncosted Obligations	Carryover Funding as provided in the LBNL final FY05 Contract Modification (GSO)
FY06 Funds	Budget Authority as provided in the LBNL contract modification for the fiscal year
FY06 Costs	LBNL published Fiscal Year End Costs
FY06 Ending Uncosted Obligations	DOE - Beginning Uncosted + Funds - Costs

# LBNL Fund Trends (BA) by Funding Source (\$K) | Table 3.1

LBNL Fund Trends (BA) by funding source (\$K)	FY02	FY03	FY04	FY05	FY06
DOE Direct Operating				_	
Administrator for National Nuclear Security Administration	6,093	5,757	7,344	4,712	6,045
Assistant Secretary for Energy Efficiency and Renew- able Energy	29,189	27,326	25,885	26,701	20,516
Assistant Secretary for Environment Safety and Health	808	124	465	724	611
Assistant Secretary for Environmental  Management	7,170	3,611	2,784	4,037	3,861
Assistant Secretary for Fossil Energy	7,547	5,488	5,491	5,859	7,017
Assistant Secretary for Policy and International Affairs	-	274	-	-	10
Office of Civilian Radioactive Waste Management	-	155	1,643	3,151	2,331
Office of Economic Impact and Diversity	-	-	-	-	-
Office of Electricity Delivery and Energy Reliability (d)	-	-	5,632	4,500	4,486
Office of Intelligence (e)	-	130	181	-	-
Office of Science (a)	239,952	234,221	249,368	267,062	299,606
Office of Security and Safety Performance Assurance (e)	-	-	-	220	-
Office of the Chief Financial Officer	_	-	-	-	(1)
Office of the Chief Information Officer	-	(0)	538	-	(0)
Total DOE Direct Operating	290,759	277,086	299,331	316,966	344,482
Other Direct Operating					
Work for Other Federal Agencies	67,053	59,911	76,360	71,879	60,209
Work for Non Federal Sponsors (b)	28,845	37,971	42,947	48,036	57,078
Cooperative Research and Development Agreements	3,353	1,014	387	554	633
Work for Other DOE Integrated Contractors (c)	23,713	20,998	16,771	13,092	15,859
Total Other Direct Operating	122,964	119,894	136,465	133,561	133,779
TOTAL OPERATING	413,723	396,980	435,796	450,526	478,260

continued...

## LBNL Fund Trends (BA) by Funding Source (\$K) | Table 3.1 (cont.)

LBNL Fund Trends (BA) by funding source (\$K)	FY02	FY03	FY04	FY05	FY06
DOE Plant and Capital Equipment					
Basic Equipment/Major Items of Equipment					
Administrator for National Nuclear Security Administration	-	-	-	-	450
Assistant Secretary for Energy Efficiency and Renewable Energy	908	(0)	543	400	345
Assistant Secretary for Environmental Management	-	(9)	-	-	-
Assistant Secretary for Fossil Energy	-	-	50	-	(8)
Office of Electricity Delivery and Energy Reliability (d)	-	-	-	-	-
Office of Intelligence	-	-	-	(2)	-
Office of Science	50,020	49,149	51,272	47,508	33,211
Total	50,928	49,140	51,864	47,906	33,998
General Plant Projects					
Office of Science	3,542	3,540	3,500	4,765	4,864
Accelerator Improvement Projects					
Office of Science	2,444	2,573	1,800	4,000	1,200
Line Item Construction					
Administrator for National Nuclear Security Administration	(443)	(53)	-	-	-
Assistant Secretary for Energy Efficiency and Renewable Energy	-	-	-	(10)	-
Office of Science	4,900	11,226	36,882	37,673	13,290
Total	4,457	11,172	36,882	37,663	13,290
TOTAL DOE PLANT AND CAPITAL EQUIPMENT	61,371	66,425	94,046	94,334	53,352
TOTAL LABORATORY	475,094	463,406	529,843	544,860	531,612

Note: Minor variances may occur due to rounding.

Data Source: Budget Authority as provided in the LBNL final contract modification for the fiscal year.

<sup>(</sup>a) Includes funding provided under Office of Science program KX for the Berkeley Site Office. FY04 and FY05 Annual Reports excluded Site Office activity. Prior year funding amounts have been adjusted here to include Site Office funding.

<sup>(</sup>b) Includes funding for Non Federal Sponsors who are precluded by law from paying an advance under the WN02 program.

<sup>(</sup>c) Total funding is assumed to be equal to cost incurred.

<sup>(</sup>d) Formerly reported under the Office of Transmission and Distribution.

<sup>(</sup>e) DOE program GD30 (Energy and Proliferation) erroneously listed under the Office of Intelligence in the FY05 Annual Report. It has been reflected here correctly under the Office of Security and Safety Performance Assurance.

# LBNL Cost Trends by Funding Source (\$K) | Table 3.2

LBNL Fund Trends (BA) by funding source (\$K)	FY02	FY03	FY04	FY05	FY06
DOE Direct Operating					
Administrator for National Nuclear Security Administration	4,118	6,078	8,508	5,689	6,078
Assistant Secretary for Energy Efficiency and Renew- able Energy	29,482	29,378	28,579	25,844	22,337
Assistant Secretary for Environment Safety and Health	520	497	473	684	576
Assistant Secretary for Environmental Management	6,525	4,163	3,285	3,130	3,603
Assistant Secretary for Fossil Energy	6,863	6,922	5,359	4,807	5,012
Assistant Secretary for Policy and International Affairs	-	194	83	-	4
Office of Civilian Radioactive Waste Management	38	219	225	1 <i>,</i> 785	3,000
Office of Economic Impact and Diversity	16	0	-	-	-
Office of Electricity Delivery and Energy Reliability (d)	-	-	4,087	3,650	5,761
Office of Intelligence (e)	10	97	128	86	_
Office of Science (a)	234,720	225,545	253,439	258,899	270,841
Office of Security and Safety Performance Assurance (e)	-	-	-	161	59
Office of the Chief Financial Officer	-	-	-	-	-
Office of the Chief Information Officer	1	-	359	179	-
Total DOE Direct Operating	282,292	273,092	304,527	304,913	317,272
Other Direct Operating				Ι	
Work for Other Federal Agencies	62,381	61,860	70,828	70,496	69,449
Work for Non Federal Sponsors (b)	29,481	36,921	40,506	44,047	49,670
Cooperative Research and Development Agreements	3,821	1,307	354	443	642
Work for Other DOE Integrated Contractors (c)	26,993	22,009	19,588	13,092	15,859
Total Other Direct Operating	122,676	122,097	131,275	128,077	135,620
TOTAL OPERATING	104.000	205 400	42E 902 I	422.004	450,000
TOTAL OPERATING	404,968	395,189	435,802	432,991	452,892

continued...

## LBNL Cost Trends by Funding Source (\$K) | Table 3.2 (cont.)

LBNL Fund Trends (BA) by funding source (\$K)	FY02	FY03	FY04	FY05	FY06
DOE Plant and Capital Equipment					
Basic Equipment/Major Items of Equipment					
Administrator for National Nuclear Security Administration	111	-	10	-	168
Assistant Secretary for Energy Efficiency and Renewable Energy	569	625	282	248	312
Assistant Secretary for Environmental Management	(3)	-	-	-	-
Assistant Secretary for Fossil Energy	-	-	-	41	9
Office of Electricity Delivery and Energy Reliability (d)	-	-	12	-	-
Office of Intelligence	-	-	-	-	-
Office of Science	61,815	45,753	46,291	49,491	32,243
Total	62,492	46,378	46,596	49,780	32,733
General Plant Projects					
Office of Science	3,576	2,455	4,127	1,533	4,135
Accelerator Improvement Projects					
Office of Science	2,028	2,910	2,610	1 <i>,</i> 715	2,453
Line Item Construction					
Administrator for National Nuclear Security Administration	2,353	54	0	-	-
Assistant Secretary for Energy Efficiency and Renewable Energy	8	0	-	-	-
Office of Science	3,281	9,510	14,834	37,819	24,941
Total	5,642	9,564	14,834	37,819	24,941
TOTAL DOE PLANT AND CAPITAL EQUIPMENT	73,737	61,307	68,168	90,847	64,262
TOTAL LABORATORY	478,706	456,496	503,969	523,837	517,155

Note: Minor variances may occur due to rounding.

Data Source: LBNL published Fiscal Year End Costs.

<sup>(</sup>a) Includes costs incurred by the Berkeley Site Office under the Office of Science program KX. FY04 and FY05 Annual Reports excluded Site Office activity. Prior year cost amounts have been adjusted here to include Site Office costs.

<sup>(</sup>b) Includes costs for Non Federal Sponsors who are precluded by law from paying an advance under the WN02 program.

<sup>(</sup>c) The sum of FY06 Beginning Uncosted Obligations, FY06 Funds, and FY06 Costs does not equal FY06 Ending Uncosted Obligations due to various adjustments not reflected in the FY06 Costs column. Examples of these adjustments include bridge funding, suspense items, and Federal Administrative Charge. The total of these adjustments for FY06 is (\$587K).

<sup>(</sup>d) Formerly reported under the Office of Transmission and Distribution.

<sup>(</sup>e) DOE program GD30 (Energy and Proliferation) erroneously listed under the Office of Intelligence in the FY05 Annual Report. It has been reflected here correctly under the Office of Security and Safety Performance Assurance.

# Laboratory Funding and Costs by Source (\$K) | Table 3.3

LBNL FY06 funding and cost by source (\$K)	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
DOE Direct Operating				
Administrator for National Nuclear Security Administration	4,480	6,045	6,078	4,447
Assistant Secretary for Energy Efficiency and Renewable Energy	7,913	20,516	22,337	6,091
Assistant Secretary for Environment Safety and Health	246	611	576	281
Assistant Secretary for Environmental Management	1,541	3,861	3,603	1,798
Assistant Secretary for Fossil Energy	5,601	7,017	5,012	7,606
Assistant Secretary for Policy and International Affairs	0	10	4	6
Office of Civilian Radioactive Waste Management	2,789	2,331	3,000	2,120
Office of Economic Impact and Diversity	-	-	-	-
Office of Electricity Delivery and Energy Reliability (e)	3,570	4,486	5,761	2,295
Office of Intelligence	-	-	-	-
Office of Science (a)	51,207	299,606	270,841	79,973
Office of Security and Safety Performance Assurance	59	-	59	0
Office of the Chief Financial Officer	1	(1)	-	-
Office of the Chief Information Officer	0	(0)	-	-
Total DOE Direct Operating	77,407	344,482	317,272	104,617
Other Direct Operating				
Work for Other Federal Agencies	72,954	60,209	69,449	64,283
Work for Non Federal Sponsors (b)	23,763	57,078	49,670	31,190
Cooperative Research and Development Agreements	1,792	633	642	1,782
Work for Other DOE Integrated Contractors (c)	-	15,859	15,859	-
Total Other Direct Operating (d)	98,509	133,779	135,620	97,254
TOTAL OPERATING	175,917	478,260	452,892	201,871

continued...

## Laboratory Funding and Costs by Source (\$K) | Table 3.3 (cont.)

LBNL FY06 funding and cost by source (\$K)	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
DOE Plant and Capital Equipment				
Basic Equipment/Major Items of Equipment				
Administrator for National Nuclear Security Administration	0	450	168	282
Assistant Secretary for Energy Efficiency and Renewable Energy	636	345	312	669
Assistant Secretary for Environmental Management	0	-	-	0
Assistant Secretary for Fossil Energy	17	(8)	9	0
Office of Electricity Delivery and Energy Reliability (e)	0	1	1	0
Office of Intelligence	-	-	-	-
Office of Science	30,494	33,211	32,243	31,461
Total	31,148	33,998	32,733	32,412
General Plant Projects				
Office of Science	4,650	4,864	4,135	5,379
Accelerator Improvement Projects				
Office of Science	3,033	1,200	2,453	1,780
Line Item Construction				
Administrator for National Nuclear Security Administration	1	-	-	1
Assistant Secretary for Energy Efficiency and Renewable Energy	-	-	-	-
Office of Science	26,861	13,290	24,941	15,210
Total	26,863	13,290	24,941	15,211
TOTAL DOE PLANT AND CAPITAL EQUIPMENT	65,693	53,352	64,262	54,783
TOTAL LABORATORY	241,610	531,612	517,155	256,654

<sup>(</sup>a) Includes activity by the Berkeley Site Office under the Office of Science program KX. This activity was not included in the FY04 or FY05 Annual Reports. The Beginning Uncosted Balance was adjusted to account for this.

<sup>(</sup>b) Includes funding for Non Federal Sponsors who are precluded by law from paying an advance under the WN02 program.

<sup>(</sup>c) Total funding is assumed to be equal to cost incurred.

<sup>(</sup>d) The sum of FY06 Beginning Uncosted Obligations, FY06 Funds, and FY06 Costs does not equal FY06 Ending Uncosted Obligations due to various adjustments not reflected in the FY06 Costs column. Examples of these adjustments include bridge funding, suspense items, and Federal Administrative Charge. The total of these adjustments for FY06 is (\$587K).

<sup>(</sup>e) Formerly reported under Office of Transmission and Distribution

# Administrator for National Nuclear Security Administration (NNSA) (\$K) *Table 3.4*

Admin	istrator for the National Nuclear Security Administration	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operat	ing				
DP12	Science Campaign	332	1,522	1,479	374
DP15	Advanced Simulation and Computing Campaign	310	0	309	0
NN20	Nonproliferation And Verification Research And Development	624	3,705	3,217	1,113
NN41	Russian Transition Initiatives	3,169	575	817	2,926
PS02	Other	8	0	0	8
PS03	NNSA Information Technology	38	243	255	26
	Total Operating	4,480	6,045	6,078	4,447
Capital	Equipment				
NN20	Nonproliferation And Verification Research And Development	0	450	168	282
	Total Capital Equipment	0	450	168	282
Line Ite	em Construction				
39DP	Science Campaign Construction	1	0	0	1
	Total Line Item Construction	1	0	0	1
	L ADMINISTRATOR FOR NATIONAL NUCLEAR RITY ADMINISTRATION	4,482	6,495	6,246	4,730

# DOE Programs (\$K) | Table 3.5

Office of	Science	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating	5				
AT50	Fusion Energy Sciences - Science	966	5,011	4,930	1,047
AT60	Fusion Energy Sciences - Technology	17	0	0	17
FS10	Safeguards and Security - Science	532	3,938	3,993	477
KA11	Proton Accelerator-Based Physics	1,258	7,646	8,039	864
KA12	Electron Accelerator-Based Physics	239	1,453	1,369	324
KA13	Non-Accelerator-Based Physics	88	4,923	4,331	680
KA14	Theoretical Physics	1,124	4,295	3,900	1,519
KA15	Advanced Technology R&D	1,745	10,368	9,332	2,782
KB01	Medium Energy Physics	6	-5	1	0
KB02	Heavy-Ion Physics	2,450	5,205	5,156	2,499
KB03	Nuclear Theory	209	1,758	1,628	339
KB04	Low Energy Physics	1,432	8,531	8,874	1,089
KC02	Materials Sciences and Engineering	9,045	74,207	66,300	16,951
KC03	Chemical Sciences, Geosciences, and Energy Biosciences	6,081	18,612	17,271	7,421
KG06	Excess Facilities Disposition	340	10,900	1,987	9,253
KG08	Safety-Related Corrective Actions	750	0	746	4
KJ01	Mathematical, Information, And Computational Sciences	6,117	72,434	65,855	12,695
KJ02	Laboratory Technology Research	7	0	5	3
KJ03	Advanced Energy Projects	54	0	0	54
KL01	Undergraduate Internships	113	364	349	128
KL02	Graduate/Faculty Fellowships	285	308	354	240
KP11	Life Sciences	13,508	60,639	56,902	17,245
KP12	Environmental Processes	869	4,336	4,173	1,032
KP13	Environmental Remediation	1,421	4,226	3,425	2,222
KP14	Medical Applications And Measurement Science	2,467	458	1,846	1,078
KX03	Science Program Direction - Field Operations Activities (a)	85	0	74	11
Total Ope	erating	51,207	299,606	270,841	79,973

Note: Minor variances may occur due to rounding.

continued...

<sup>(</sup>a) Includes activity by the Berkeley Site Office under the Office of Science program KX. This data was excluded from the FY04 and FY05 Annual Reports.

Office of	Science (cont.)	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Captial E	quipment				
AT50	Fusion Energy Sciences - Science	264	143	180	226
KA11	Proton Accelerator-Based Physics (b)	1,576	6,988	8,204	360
KA13	Non-Accelerator-Based Physics	496	1,850	2,047	300
KA15	Advanced Technology R&D	857	4,538	2,574	2,822
KB02	Heavy-Ion Physics	43	307	314	35
KB04	Low Energy Physics	2,488	3,000	1,440	4,048
KC02	Materials Sciences and Engineering	14,874	7,296	7,917	14,253
KC03	Chemical Sciences, Geosciences, and Energy Biosciences	2,903	2,384	2,020	3,267
KJ01	Mathematical, Information, and Computational Sciences	2,275	2,250	3,414	1,111
KJ03	Advanced Energy Projects	15	0	0	15
KP11	Life Sciences	3,745	4,305	3,899	4,151
KP12	Environmental Processes	11	-7	0	4
KP13	Environmental Remediation	2	315	233	83
KP14	Medical Applications And Measurement Science	944	-158	0	787
Total Cap	ital Equipment	30,494	33,211	32,243	31,461
Accelerate	or Improvement Projects				
KA12	Electron Accelerator-Based Physics	2	0	2	0
KB04	Low Energy Physics	27	0	27	0
KC02	Materials Sciences and Engineering	3,004	1,200	2,424	1,780
Total Acce	elerator Improvement Projects	3,033	1,200	2,453	1,780

Note: Minor variances may occur due to rounding.

(b) Includes landlord General Purpose Equipment activity.

continued...

Office of Science (cont.)		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
General F	Plant Projects				
FS10	Safeguards and Security - Science	700	0	595	105
KA11	Proton Accelerator-Based Physics (c)	3,845	4,535	3,245	5,136
KC02	Materials Sciences and Engineering	1	0	0	1
KG09	General Plant Projects	0	329	296	33
KJ01	Mathematical, Information, And Computational Sciences	33	0	0	33
KP11	Life Sciences	67	0	0	67
KP13	Environmental Remediation	4	0	0	4
Total Ger	neral Plant Projects	4,650	4,864	4,135	5,379
Line Item	Construction				
39KC	Basic Energy Sciences	18,044	9,510	24,543	3,012
39KG	Science Laboratories Infrastructure	8,817	3,780	398	12,199
Total Line	Total Line Item Construction		13,290	24,941	15,210
TOTAL C	DFFICE OF SCIENCE	116,246	352,171	334,613	133,803

<sup>(</sup>c) Includes landlord General Purpose Plant activity.

Assistant Secretary for Energy Efficiency and Renewable Energy		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations					
Operati	Operating									
BM01	Biomass/Biofuels Energy Systems	0	0	0	0					
BT01	Residential Buildings	141	490	550	82					
BT02	Commercial Buildings Integration	820	857	1,472	205					
BT03	Emerging Technologies	1,847	3,896	5,151	591					
BT04	Equipment Standards and Analysis	275	2,352	2,319	308					
BT05	Technical Program Management Support	0	108	58	50					
EB21	Solar Energy	36	0	22	14					
EB25	Wind Energy Systems	173	200	202	171					
EB40	Geothermal	260	1,365	992	633					
EB42	Hydrogen Research R&D	8	100	96	12					
EB55	Department Energy Management Program	178	180	82	276					
EB57	Energy Efficiency and Renewable Energy Program Support	0	330	178	152					
ED18	Industries Of The Future (Specific)	40	19	30	29					
ED19	Industries Of The Future (Crosscutting)	448	1,082	1,393	137					
ED22	Technical Program Management Support	40	0	0	40					
EH01	Program Direction - CRE	20	0	19	1					
EH25	Planning, Evaluation and Analysis	253	0	248	6					
EK60	Integrated Resource Planning	0	0	0	0					
EL17	Federal Energy Management Program	510	2,065	1,951	624					
EL19	FEMP Project Financing Program	0	0	0	0					
EO01	Distributed Energy Resources	204	0	201	3					
HI01	Transportation Systems	18	0	18	0					
HI03	Stack Component R&D	22	705	598	129					
HI04	Fuel Processor R&D	1	0	1	0					
VT03	Hybrid and Electric Propulsion	2,194	6,170	5,947	2,417					
VT04	Advanced Combustion and Engine R&D	0	0	0	0					
VT05	Materials Technology	11	455	433	33					
WB01	IHEM Program Operations	0	0	0	0					
WI01	Intergovernmental Activities	203	20	152	72					

continued...

Assistant Secretary for Energy Efficiency and Renewable Energy (cont.)		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
WI04	Other State Energy Activities	0	0	0	0
WI05	Gateway Deployment	210	75	226	59
WI06	Intergovernmental Activities	0	2	0	2
WI07	Weatherization Assistance Program	0	45	0	45
Total O	perating	7,913	20,516	22,337	6,091
Capital	Equipment				
BT03	Emerging Technologies	307	0	31	276
EB40	Geothermal	5	-5	0	0
EB42	Hydrogen Research R&D	2	0	0	2
ED19	Industries Of The Future (Crosscutting)	1	0	0	1
VT03	Hybrid and Electric Propulsion	317	350	280	387
VT05	Materials Technology	4	0	1	3
Total C	Total Capital Equipment		345	312	669
	ASSISTANT SECRETARY FOR ENERGY ENCY AND RENEWABLE ENERGY	8,549	20,861	22,650	6,760

Office of Electricity Delivery and Energy Reliability (a)		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating					
TD50	Research and Development	1,044	2,158	2,632	570
TD52	Electricity Restructuring	2,527	2,328	3,129	1,725
Total Opera	nting	3,570	4,486	5,761	2,295
	FICE OF ELECTRICITY DELIVERY AND ELIABILITY	3,570	4,486	5,761	2,295
Assistant Secretary for Fossil Energy		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating					
AA10	Fuels	95	0	41	54
AA15	Advanced Research	1,434	368	1,115	688
AA20	Central Systems	112	122	142	92
AA25	Distributed Generation Systems	239	500	715	24
AA30	Sequestration	106	4,159	1,203	3,063
AB05	Natural Gas Technologies	1,091	825	786	1,131
AC10	Oil Technology	2,517	1,046	1,011	2,552
AE10	Advanced Metallurgical Processes	3	0	0	2
AN20	Contractual Services And Supplies	4	-4	0	0
Total Oper	ating	5,601	7,017	5,012	7,606
Capital Equ	ipment				
AC10	Oil Technology	9	0	9	0
AD20	Contractual Services And Supplies	8	-8	0	0
Total Capita	al Equipment	17	-8	9	0
TOTAL AS	SISTANT SECRETARY FOR FOSSIL ENERGY	5,619	7,009	5,022	7,606

<sup>(</sup>a) Formerly reported under the Office of Transmission and Distribution

Office of Civilian Radioactive Waste Management		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operatin	g				
DF01	First Repository	0	200	0	200
DF09	Program Support	2,789	2,131	3,000	1,920
Total Op	erating	2,789	2,331	3,000	2,120
	OFFICE OF CIVILIAN RADIOACTIVE MANAGEMENT	2,789	2,331	3,000	2,120
Assistant Secretary for Environmental Management		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operatin	g				
EW09	Defense ER&WM - Multi-Site Activities	1	0	0	1
EY40	Defense Site Acceleration Completion - Technology Development and Deployment	0	0	0	0
EZ06	Non-Defense Site Acceleration Completion - 2006 Accelerated Completions	1,539	0	1,539	0
EZ09	Non-Defense Environmental Services - Community and Regulatory Support	0	0	0	0
EZ50	Non-Defense Environmental Cleanup - Small Sites	0	3,861	2,064	1,797
TOTAL ASSISTANT SECRETARY FOR ENVIRONMENTAL MANAGEMENT		1,541	3,861	3,603	1,798

Assistant Secretary for Environment Safety and Health		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating					
HA10	Worker Advocacy	58	16	40	34
HD10	Other Defense Activities - Operating	0	100	0	100
HD20	Health	188	495	536	147
Total Opera	ating	246	611	576	281
TOTAL ASSISTANT SECRETARY FOR ENVIRONMENT SAFETY AND HEALTH  Office of the Chief Financial Officer		FY06 Beginning Uncosted	FY06 Funds	FY06 Costs	FY06 Ending Uncosted
0 1		Obligations			Obligations
Operating	Total Paris Transcription	1 41	4	0	0
WM10	Other Related Expenses - Contractual	1	-1	0	0
Total Operating		1	-1	0	0
TOTAL OFFICE OF THE CHIEF FINANCIAL OFFICER		1	-1	0	0

<sup>&#</sup>x27;Note: Minor variances may occur due to rounding.

Office of Security and Safety Performance Assurance (a)		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating					
GD30	Energy and Proliferation	59	0	59	0
<b>Total Operating</b>		59	0	59	0
TOTAL OFFICE OF SECURITY AND SAFETY PERFORMANCE ASSURANCE		59	0	59	0
Assistant Secretary for Policy and International Affairs		FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Operating					
PE01	Policy, Planning, and Analysis	0	10	4	6
Total Operating		0	10	4	6
TOTAL ASSIST TERNATIONAL	ANT SECRETARY FOR POLICY AND IN- LAFFAIRS	0	10	4	6

Note: Minor variances may occur due to rounding.

(a) Formerly reported under the Office of Intelligence

# Other Direct Operating (\$K) | Table 3.6

Reimbursable Work for Other Agencies	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
Work for Other Federal Agencies				
Dept of Agriculture	196	(6)	179	15
Dept of Commerce	154	121	145	134
Dept of Defense	9,155	7,851	8,437	8,820
Dept of Interior	305	206	322	200
Dept of Transportation	7	-	1	7
Environmental Protection Agency	5,271	2,971	3,760	4,594
NASA	5,437	5,339	5,961	4,980
National Science Foundation	63	174	166	74
National Institutes of Health	46,088	34,559	41,908	38,709
Other Fed. Agencies - Defense Related	81	1,529	1,450	165
Other Fed. Agencies - Energy Related	1,915	269	576	1,624
Other Federal Agencies	708	817	911	646
Dept of Homeland Security - Science and Technology	3,571	6,381	5,634	4,310
Dept of Homeland Security - Information Analysis and Infra- structure Protection	0	-	(1)	0
Nuclear Regulatory Commission	4	-	1	4
Total Work for Other Federal Agencies	72,954	60,209	69,449	64,283
Work for Non-Federal Agencies				
Domestic Industry	4,909	13,570	12,947	5,660
Foreign Industry	147	764	712	230
State and Local Govts. And NPO's	5,638	16,851	14,241	8,249
Universities and Institutes	9,408	23,148	20,860	11,582
Cost of Work for Others Program (WN) (a)	3,662	2,745	909	5,469
Total Work for Non-Federal Agencies	23,763	57,078	49,670	31,190
Cooperative Research and Development Agreements				
CRADA - Small Business	114	512	525	97
CRADA - Other	1,678	121	118	1,685
Total Cooperative Research and Development Agreements	1,792	633	642	1,782
TOTAL REIMBURSABLE WORK FOR OTHERS	98,509	117,920	119,762	97,254 continued

continued...

## Other Direct Operating (\$K) | Table 3.6 (cont.)

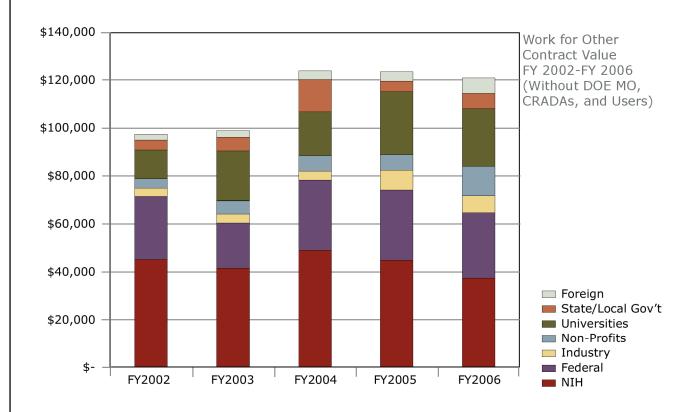
Reimbursable Work for Other Agencies	FY06 Beginning Uncosted Obligations	FY06 Funds	FY06 Costs	FY06 Ending Uncosted Obligations
DOE Integrated Contractors				
Work Performed for Other DOE Locations (b)	-	15,859	15,859	-
Total DOE Integrated Contractors	-	15,859	15,859	~
	•			
TOTAL OTHER DIRECT OPERATION (c)	98,509	133,779	135,620	97,254

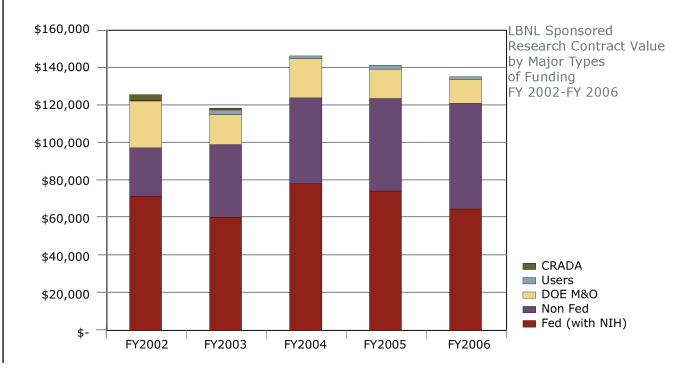
<sup>(</sup>a) Includes funding for Non Federal Sponsors who are precluded by law from paying an advance under the WN02 program.

<sup>(</sup>b) Total funding is assumed to be equal to cost incurred.

<sup>(</sup>c) The sum of FY06 Beginning Uncosted Obligations, FY06 Funds, and FY06 Costs does not equal FY06 Ending Uncosted Obligations due to various adjustments not reflected in the FY06 Costs column. Examples of these adjustments include bridge funding, suspense items, and Federal Administrative Charge. The total of these adjustments for FY06 is (\$587K).

## Sponsored Project Office Information (\$K) | Figure 3.1

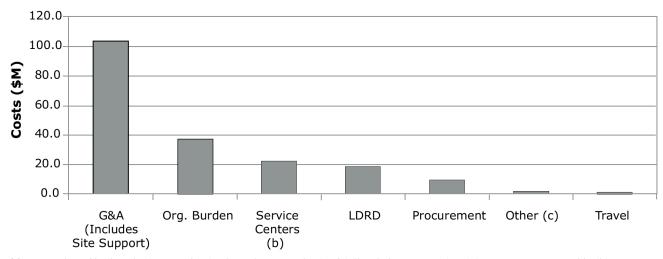




4. Indirect Budgets

# Indirect Budgets—FY 2006 Costs (\$M) | Figure 4.1

Indirect Budgets (a)	FY06 Costs (\$M)
G&A (Includes Site Support)	102.7
Org. Burden	36.6
Service Centers (b)	22.0
LDRD	18.6
Procurement	9.3
Other (c)	1.3
Travel	1.0
Total	191.5

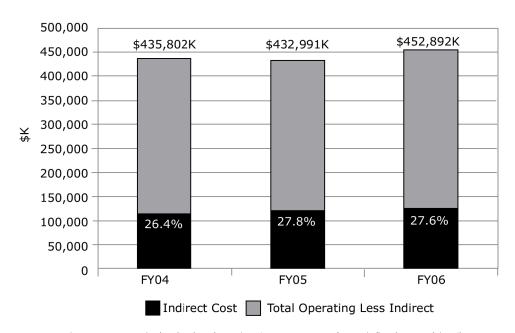


<sup>(</sup>a) Summation of indirect budget provided only to show magnitude of dollars being managed and does not equate to total indirect costs since there are overlaps between indirect budgets. For example, some organization burden costs are included in G&A and Recharges. In addition beginning in FY06, DOE mandated the application of G&A to LDRD projects (\$4.9M of \$18.6M in LDRD cost is G&A).

<sup>(</sup>b) Service Centers includes recharge cost centers that default to B&R YN01 (project type OHRCH) only.

<sup>(</sup>c) Includes: Tech. Transfer, NN, S&S.

# Institutional Overhead Costs as a Percent of Operating Costs, FY 2004-FY 2006 | *Figure 4.2*



Note: Chart represents the institutional overhead costs structure for each fiscal year with adjustments for indirect double count of G&A on LDRD projects (DOE mandate to apply G&A to LDRD projects beginning FY06) and indirect double counts of Procurement and Travel on LDRD and G&A / Site Support projects. Institutional overhead costs include G&A, LDRD, Site Support, Travel, and Procurement. Percent is the percentage of indirect cost to total operating cost.

# Institutional Costs by Division, FY 2006 (\$K) | Table 4.1

Division	G&A (a)	LDRD (b)	Procurement	Travel	Total
Lab Directorate	9,825				9,825
LDRD		18,626			18,626
Engineering	2,369				2,369
ALD for Operations					
ALD Office	904				904
Work Force Diversity Office	466				466
Public Affairs	2,039				2,039
HR	4,235				4,235
EH&S	15,505				15,505
Facilities	36,607		1,783		38,390
OCFO	7,172		7,560	991	15,723
IT	15,563				15,563
General Lab	8,032				8,032
Total	102,717	18,626	9,343	991	131,677

<sup>(</sup>a) Includes Site Support & Strategic Planning Support Activities (SPSA) (b) LDRD costs include \$4.9M of G&A Burden.

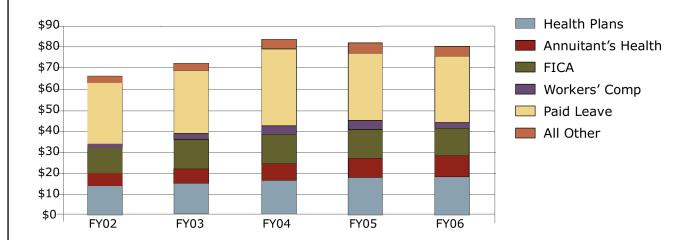
## Institutional FTEs Charged by Division, FY 2006 | Table 4.2

Division	G&A (a)	LDRD	Procurement	Travel	Total
Lab Directorate	55.6				55.6
LDRD (b)		91.6			91.6
Engineering	8.6				8.6
ALD for Operations					
ALD Office	4.7				4.7
Work Force Diversity Office	3.7				3.7
Public Affairs	14.3				14.3
HR	38.8				38.8
EH&S	83.5				83.5
Facilities	155.7		23.0		178.7
OCFO	58.3		69.6	8.4	136.3
IT	78.1				78.1
General Lab	0.3				0.3
Total	501.5	91.6	92.6	8.4	694.2

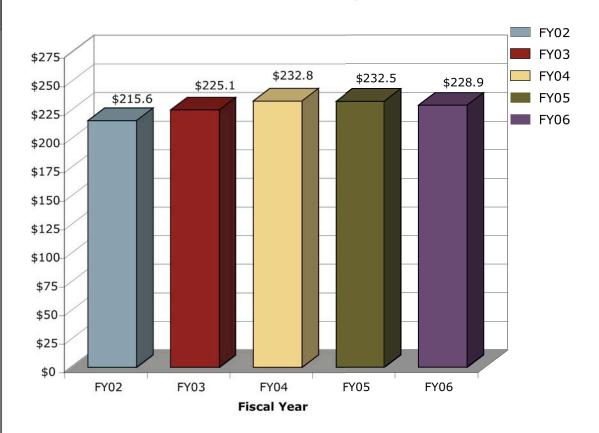
<sup>(</sup>a) Includes Site Support & Strategic Planning Support Activities (SPSA) (b) LDRD projects conducted by multiple divisions as reflected in Table 2.3

## Payroll Burden Summary (\$M) | Figure 4.3

In the indirect budget section, payroll burden was not shown as an indirect cost because it is considered a component of labor costs.



## Gross Payroll Summary, FY 2006 | Figure 4.4



## Organizational Burden Charges and Service Center Costs

Organizational burden includes costs for the management and supervision of division/department activities and is distributed over labor costs including Campus and Contract Labor.

## Organizational Burden Costs and FTEs

Table 4.3

	FY 2006		
	Cost	Avg	
Division Cost Pools	\$K	FTE	
Accelerator & Fusion Research	1,628	10.7	
Advanced Light Source	1,498	10.4	
Chemical Sciences	888	6.7	
Computing Sciences	7,265	51.9	
Environmental Energy Technology	3,214	34.4	
Engineering	4,475	28.7	
Earth Sciences	2,513	14.8	
Facilities	3,355	20.9	
Genomics - On site	565	6.1	
Life Sciences	3,998	34.7	
Materials Sciences	2,552	18.8	
Nuclear Sciences	1,393	11.1	
Physical Biosciences	1,733	15.9	
Physics	1,482	13.7	
Total	36,559	278.9	

Note: Minor Variances may occur due to rounding.

# Service Center Costs and FTEs Table 4.4

### Recharges:

Certain Laboratory services are provided by recharges that recover operational costs through various cost-allocation mechanisms; e.g. by assigning a dollar value to the work performed (a unit charge based on an hourly rate) or the products produced (unit charge per item).

	F	FY 2006		
	Cost	Avg		
Division (a)	\$K	FTE		
Accelerator & Fusion Research	145	0.6		
Advanced Light Source Apartments	218	0.0		
Engineering	1,381	9.6		
Environmental Energy Technology	1,095	10.8		
Facilities	7,770	4.3		
Information Technology	8,960	35.0		
Life Sciences	717	4.4		
Materials Sciences	359	2.5		
NERSC Center	1	0.0		
ALD Operations	1,360	12.3		
Total	22,006	79.5		

Note: Minor Variances may occur due to rounding.

(a) Service Centers includes recharge cost centers that default to B&R YN01 (project type OHRCH) only.

# Distributed Recharges by Resource Category Trends, FY 2002-FY 2006 (\$K) | $Table\ 4.5$

Distributed Recharge (a, b)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006
Computer Parts		2	1		
Vehicle	1,402	1,319	1,285	1,267	1,498
MSD Facility	591	528	540	473	367
Building Manager	136	126	115	127	84
Animal Care	525	563	537	446	444
Creative Services	2,710	2,434	2,139	1,547	1,368
88-Inch Accelerator Operations	417	528	212	67	135
Telephone Services	6,305	6,823	6,909	6,222	4,753
EETD Recharge				1,095	1,077
Molecular Foundry				44	22
Cmptr/Net Recharges	4,700	4,355	4,312	4,558	5,613
Engineering Shop (c)	2,236	1,639	1,165	956	890
CAD		779	780	653	634
Rapid Prototyping Lab		1	(10)	13	
ALS Proprietary Recharge	252	329	433	529	731
ALS Apartment Recharge (d)					218
HTA Non-Material Recharge				5	33
HTA Material Recharge				42	153
JGI Recharge (PSF)				17,760	13,083
JGI WFO Administrative Charge				222	195
ESnet Recharge			4,214	2,442	4,719
Electricity (e)	8,085	6,949	8,153	8,072	6,335
DNA Sequencing					
Biomed Isotopes	174	181	189	141	91
Mixed Waste Recharge/GL					16
Miscellaneous Recharges					39
Conference Recharge	96	115	111	51	73
Low Background Facility	138	123	49	13	11
Print Room	145	87	52	39	1
Total Recharges	27,913	26,882	31,186	46,784	42,581

<sup>(</sup>a) Includes recharges credited back to direct operating accounts such as ALS, ESnet, JGI, etc.

<sup>(</sup>b) Does not include Procurement and Travel recharges

<sup>(</sup>c) Prior to FY03, CAD charges are included in Engineering Shop

<sup>(</sup>d) Prior to FY06 recharge was incorporated within UCDRD funds

<sup>(</sup>e) Prior to FY06 recharge included Electricity Maintenance

5. Financial Statement

# Balance Sheet | Table 5.1

# Comparative Statement of Financial Position (in \$ thousands)

		2005	2006
ASSETS			
Current Assets			
	Accounts Receivable (Note 2)	\$ 14,375	\$ 12,798
	Inventories (Note 3)	954	328
	Other Current Assets (Note 4)	1,616	817
Total Current Assets		16,944	13,944
Pension Plan Assets		327,770	313,268
Net Plant and Equipment (Note 5)		561,158	566,362
TOTAL ASSETS		\$905,872	\$893,574
LIABILITIES AND EQUITY			
Liabilities:			
Current Liabilities			
	Drafts Payable (Note 6)	\$ 5,008	\$ 4,656
	Accounts Payable	53,684	39,760
	Accrued Expenses	17,463	19,651
	Other	28,240	33,423
Total Current Liabilities		104,396	97,490
Post-Retirement Benefits		209,806	250,826
Environmental Liabilities (Note 7)		523,071	535,806
ES&H Liability (Note 8)		103,504	167,851
Total Liabilities		940,777	1,051,973
DOE Equity:			
Beginning Equity		71,868	(34,905)
Change in Equity		(106,773)	(123,494)
Ending Equity		(34,905)	(158,399)
TOTAL LIABILITIES AND E	QUITY	\$905,872	\$893,574

### Note 1:

### Basis of Presentation

Summary of Significant Accounting Policies

These financial statements have been prepared to report the financial position and results of operations of LBNL. They have been prepared from the books and records of the Laboratory in accordance with LBNL's accounting policies which are summarized in this note.

#### REPORTING ENTITY

The Laboratory is a national research facility operated by UC for DOE under the terms of Contract DE-AC02-05CH11231 (Contract 31). The Laboratory's reporting entity status is that of an integrated contractor, meaning LBNL's accounts are integrated with those of DOE through the use of reciprocal accounts. All of the assets and liabilities are owned by the Federal Government.

### Basis of Accounting

The financial records of the Laboratory conform with generally accepted accounting principles and cost accounting standards when they do not conflict with the provisions of the DOE accounting directives for Management and Operating Contractors and are in compliance with Contract 31 between UC and DOE.

### FINANCIAL SOURCES

The Laboratory receives funding from DOE in accordance with the provisions of Contract 31. The Laboratory receives authorizations to incur costs and conduct operations through modifications to the contract.

Reimbursable work is performed for Federal and non-Federal entities. Costs are recorded and billed to the requesting entity by the Laboratory on behalf of DOE. Cash collected from these billings is transmitted to the U.S. Department of the Treasury and deposited in the DOE account. Non-Federally funded work performed at LBNL must be funded in advance.

### LETTER OF CREDIT

The Laboratory receives authority for expenditures according to a checks-paid letter of credit from the U.S. Department of the Treasury. Letter of Credit Contract number DE-GM03-02SF22518 with Union Bank of California has a 3 year term and commenced on October 1, 2002. The contract has options extending to September 30, 2007.

### **Inventories**

The Laboratory uses a perpetual inventory system for all inventories. An annual physical inventory is performed according to a cyclical sampling plan approved by DOE. Stores inventories and precious metals are valued and charged based on a moving average costing method. Special materials are valued by DOE.

## PROPERTY, PLANT, AND EQUIPMENT

Property, plant, and equipment are purchased, constructed, or fabricated in-house

and include major modifications or improvements. These items are capitalized if Note 1: they have an anticipated service life of two years or more and cost \$50K or more. Costs of construction and fabrication are capitalized as construction/fabrication work in process. Upon completion or beneficial occupancy, the value is transferred Policies (cont.) to the fixed-assets account. Depreciation is computed using the straight line method over the estimated useful life of the asset.

# Summary of Significant Accounting

#### LIABILITIES

Liabilities represent the amount of monies that are likely to be paid by the Laboratory as a result of transactions or events that have already occurred. Liabilities cannot be incurred by LBNL without an authorized appropriation, except for approved unfunded liabilities.

## ACCRUED ANNUAL, SICK, AND OTHER LEAVE

Laboratory policy provides for employees' annual vacation benefits ranging form 10 to 16 hours per month, depending upon years of service. Employees may accumulate vacation up to two times their annual leave. Upon retirement or termination, the employee is paid 100% of accumulated vacation pay.

Each employee accumulates sick leave at a rate of eight hours per month. Unused sick leave accumulates until it is used. If an employee terminates before using sick leave, the benefit is forfeited without liability to the Laboratory. Retiring employees are allowed to apply unused sick leave toward additional years of service.

#### RETIREMENT PLAN

Most University career employees are participants in the UC Retirement System (UCRS). UCRS consists of a basic defined benefit plan and two voluntary plans composed of several investment funds that are funded with University and employee contributions.

The following were included in accounts receivable (\$K):

	2005	2006
Trade Receivables	1,459	2,020
Inter-DOE Operations Offices (outside local field office)	4,759	4,741
Intra-DOE Operations Offices (within local field office)	403	352
Employees	27	557
Parent Organization (UC)	24	(2,130)
Reimbursements - Federal Agencies	7,765	7,278
Allowance for Doubtful Accounts	(62)	(20)
Total Accounts Receivable – September 30	14,375	12,798

Note 2: Accounts Receivable

Note 3: The following were included in inventories (\$K): Inventories

	2005	2006
Nuclear Materials	24	24
Precious Metals and Other Special Materials	117	110
Stores Inventories	1,106	962
Allowance for Loss on Stores	(293)	(767)
Total Inventories – September 30	954	328

Note 4: The following were included in other current assets (\$K):

Other

Current Assets

	2005	2006
Advances to Other DOE Locations (Russian Subcontracts)	490	613
Prepayments	1,115	199
Security Deposits	10	5
Total Other Current Assets – September 30	1,616	817

Note 5: The same and Equipment

The following were included in net plant and equipment (\$K):

	Plant & Equip Costs		Accumulated Depreciation		Net Plant & Equip	
Category	2005	2006	2005	2006	2005	2006
Structure, Facilities, & LI	315,328	319,858	(153,481)	(165,059)	161,847	154,799
Equipment	350,145	336,259	(200,149)	(206,417)	149,996	129,842
Assets Under Capital Leases	25,202	25,255	(11,748)	(14,525)	13,454	10,730
Utilities	30,770	31,324	(18,558)	(19,416)	12,212	11,908
Reactors & Accelerators	126,095	139,925	(76,660)	(85,767)	49,435	54,158
Work in Process	174,214	204,925			174,214	204,925
Total	1,021,754	1,057,546	(460,596)	(491,184)	561,158	566,362

The following is an analysis of drafts payable (\$K):

2005 2006 (1,289)5.008 Balance - October 1 Deposits Payments Vouchers - Letter of Credit (507,929)510,524) Miscellaneous Receipts (44,418)(44,439)Disbursements 558,644 554,611 Drafts Payable Balance - September 30 5,008 4,656

Note 6: Drafts Payable

The estimated remaining cost of remediation of environmentally contaminated fa- Note 7: cilities at LBNL is recorded as a liability. The Environmental Management liability Environmental is based on baseline life-cycle cost estimates prepared with the DOE Site Office Liability with updates for subsequent changes pursuant to DOE's established change control process. The Active Facilities liability is based on cost estimates generated for facilities reported in the Facility Information Management System. The funded portion of the liability is \$1,934K and is included in Other Current Liabilities. The following are included in the environmental liability (\$K):

	2005	2006
Environmental Management	13,742	9,036
Active Facilities	509,329	526,770
Total Unfunded Environmental Liability - September 30	523,071	535,806

The ES&H Liability is based on ES&H compliance activities reported annually Note 8: through the ES&H Management Plan that are necessary to bring facilities and op- Environment, Safety erations into compliance with existing environmental, safety, and health laws and and Health (ES&H) regulations, excluding activities included in the Environmental Liability. The fol- Liability lowing are the ES&H liability (\$K):

	2005	2006
Total ES&H Liability – September 30	103,504	167,851

6. Procurement and Property Management Information

# Requisitions Submitted by Laboratory Divisions | Table 6.1

Division	# Requisitions	Est. (\$K)
Accelerator & Fusion Research	982	\$5,736
Advanced Light Source	2,085	\$6,719
Business Services	151	\$4,456
Chief Financial Officer (a)	968	\$13,010
Chemical Sciences	1,006	\$3,724
Computational Research	173	\$7,425
Computing Sciences	514	\$1,840
Environmental Energy Technologies	1,216	\$16,657
Engineering	900	\$7,713
Environment, Health & Safety	705	\$8,751
Earth Sciences	1,135	\$4,364
Facilities	2,839	\$48,231
Genomics	2,585	\$25,045
Human Relations	47	\$49
Information Technologies & Services	831	\$11,475
Laboratory Directorate	305	\$1,112
Life Sciences	3,482	\$10,881
Material Sciences	2,962	\$9,379
NERSC	215	\$13,489
Nuclear Science	733	\$6,875
Operations	168	\$457
Physical Biosciences	2,672	\$9,811
Physics	795	\$6,640
Totals	27,469	\$223,839

<sup>(</sup>a) Includes institutional blanket subcontracts of  $\sim$ \$11M.

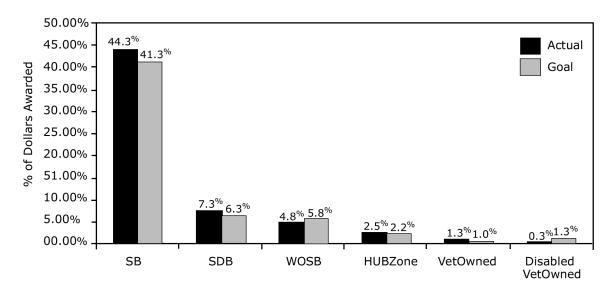
### Purchases Placed Using Purchase Orders/Subcontracts | Table 6.2

	(\$K)	# Actions
Total POs	\$193,231	10,826
\$0 - \$2,500 (non-negative)	\$3,531	6,804
\$2,500 - \$10,000	\$9,661	1,860
\$10,000 - \$25,000	\$15,500	983
\$25,000 - \$100,000	\$40,769	837
\$100,000 - \$1,000,000	\$80,903	321
\$1,000,000 +	\$42,867	21

#### Purchases Placed Using P-Card | Table 6.3

	(\$K)	# Actions
Total POs	\$10,476	17,081
\$0 - \$500	\$2,253	11,948
\$500 - \$1,000	\$1,729	2,448
\$1,000 - \$2,500	\$2,878	1,849
\$2,500 - \$5,000	\$2,183	626
\$5,000 +	\$1,433	210

### Laboratory Socioeconomic Performance | Table 6.4



# Property Management Activity | Table 6.5

	# Assets	Acquisition Value (\$K)
Total Controlled Assets	20,116	\$614,000
Capitalized Equipment Items	8,208	\$574,000
Sensitive Items	11,908	\$4,000
Computers	9,946	\$62,000
Loaned Assets	120	\$3,500
Borrowed Assets	28	\$7,000
Assets Created in FY06	~2,595	\$45,000
Assets to Excess in FY06	2,221	\$13,500

Inventory Campaign	Base	Positive Resolutions	% Positive
Controlled	1,681	1,676	99.70
Sensitive	1,753	1,745	99.54
High Value	74	74	100
Home	528	528	100
Validation Controlled	45	45	100
Validation Sensitive	45	45	100

# Property Management Activity | Table 6.5 (cont.)

Steward	Quantity	Asset Value
CR	1,313	20,603,625.27
AF	894	27,750,381.60
AL	1,438	151,345,849.63
BU	3	6,998.57
CF	266	500,684.63
CH	962	23,280,837.08
CS	56	12,059,518.98
EE	1,124	14,830,674.92
EG	885	12,755,826.71
EH	396	3,437,744.44
ES	850	12,182,881.05
EXCESS TURN-IN CENTER	168	3,141,297.26
FA	932	7,032,832.60
GN	1,347	53,531,195.64
HR	86	143,174.29
IC	1,644	14,624,517.01
LD	145	295,494.29
LS	1,670	26,973,432.33
MS	2,346	69,251,533.04
NE	709	74,588,910.10
NS	602	49,424,064.69
OP	66	432,663.83
PB	1,538	21,657,442.94
PH	603	3,920,692.20
PA	73	174,333.40
	20,116	613,946,606.50



7. Data from Other DOE Laboratories

#### Other Laboratories for Which Financial Information is Available | Table 7.1

It is sometimes helpful to compare cost/FTE data among national laboratories. However, because the cost-accounting systems, overhead definitions, and indirect cost structures can vary greatly between laboratories, benchmarking between organizations is not straightforward. For example, some organizations direct charge activities that others include in overhead. The major idiosyncrasies of each different accounting system are noted in this chapter. Therefore, only general inferences should drawn from these data. Specific comparisons would be invalid.

Acronym	Laboratory
Ames	Ames Laboratory
ANL	Argonne National Laboratory
BNL	Brookhaven National Laboratory
FNAL	Fermi National Accelerator Laboratory
LANL	Los Alamos National Laboratory
LBNL	Lawrence Berkeley National Laboratory
ORNL	Oak Ridge National Laboratory
PNNL	Pacific Northwest National Laboratory
PPPL	Princeton Plasma Physics Laboratory
SLAC	Stanford Linear Accelerator Center
SNL	Sandia National Laboratories

## Summary Cost Data for DOE Laboratories, FY 2002-FY 2005 | Table 7.2

	Total Costs			Operating Costs				FTEs				
Lab	FY 2002	FY 2003	FY 2004	FY 2005	FY 2002	FY 2003	FY 2004	FY 2005	FY 2002	FY 2003	FY 2004	FY 2005
Ames	27.3	27.9	29.5	30.5	23.5	25.3	26.4	27.1	300	317	318	320
ANL (a)	540.8	536.5	569.7	520.7	505.6	500.6	520.9	482.1	3,970	3,866	3,789	2,994
BNL	452.0	446.9	454.4	465.1	401.0	400.4	413.6	428.6	2,855	2,818	2,700	2,617
FNAL	n/p	n/p	317.0	n/p	n/p	n/p	259.3	n/p	n/p	n/p	2,011	n/p
LANL	1,994.0	2,106.0	1,996.2	2,101.2	1,718.0	1,835.0	1,798.1	1,841.7	7,802	8,391	8,591	8,992
LBNL (b)	478.7	456.5	504.0	523.8	405.0	395.2	435.8	433.0	3,000	2,987	2,982	2,891
LLNL (c)	1,540.5	1,594.2	1,629.7	1,625.8	1,233.0	1,309.7	1,452.6	1,483.0	7,457	7,870	7,713	7,661
ORNL	895.8	999.9	1,025.7	1,025.7	602.9	668.8	751.4	863.7	3,866	3,880	3,930	4,035
PNNL	477.3	500.3	558.7	648.8	462.3	486.7	545.9	634.0	2,787	2,821	3,006	3,254
PPPL	74.0	66.5	75.2	81.8	66.5	57.9	56.7	58.1	549	460	470	455
SLAC	216.7	228.2	255.1	292.6	174.7	177.6	207.5	205.0	1,570	1,585	1,645	1,606
SNL	1,698.6	1,944.6	2,227.0	2,302.4	1,583.3	1,742.9	1,941.2	2,059.0	7,731	8,044	8,294	8,561

n/p - not provided.

<sup>(</sup>a) Decrease in costs and FTEs is a result of the transfer of Argonne West to Idaho National Laboratory (INL).(b) Prior year cost amounts have been revised to include Berkeley Site Office costs. FTE revised due to change in FTE calculation algorithm.

<sup>(</sup>c) LLNL operating costs revised upward from FY 2002 to FY 2005 to reflect the reclassification of GPP and Non-Contract costs as operating costs.

#### Overhead Information for DOE Laboratories, FY 2005 | Table 7.3

Laboratory	Overhead Costs (\$M)	Distribution Base (\$M)	Overhead Rate as Applied to Distributed Base (%)	Operating Costs (\$M)	Overhead As a % of Operating	
Ames	9.4	21.1	44.5 (a)	27.1	32.5	(b)
ANL	92.0	383.3	24.0 (c)	482.1	19.1	
BNL	91.2 (d)	238.2 / 219.9 (e)	8.25 / 31.2 (f)	428.6	21.3	
FNAL	n/p	n/p	n/p	n/p	n/p	
LANL	360.0	(g)	(g)	1,841.7	19.5	
LBNL	95.8 (h)	203.8 (i)	47.0	433.0	22.1	
LLNL	283.7 (j)	637.2 (k)	43.5	1,483.0	19.1	
ORNL	172.1 (l)	371.4 (m)	46.3	863.7	19.9	
PNNL	104.6	(n)	(n)	634.0	16.5	
PPPL	25.2	(0)	(o)	58.1	33.7	(p)
SLAC	49.7	207.7	23.9	205.0	24.2	
SNL	307.3	(q)	(q)	2,059.0	14.9	

- a. Ames-Overhead is comprised of three pools: Site at 51%, Procurement at 17%, and G&A at 12%.
- b. Ames-Excludes overhead costs distributed to capital funds. (\$0.6M in FY 2005)
- c. ANL-The various rates in FY 2005 are: Materials/Subcontracts 6.2%; Service Centers 19.3%; Common Support 25.8%; G&A 2.9%.
- d. BNL-Includes Common Support and Traditional G&A only. Costs for material burden and space recharge pools are not part of these costs.
- e. BNL-Distribution base represents the Traditional/Common Support base for the standard G&A rates. Taxable base for special rates not included. Beginning in FY 2005, BNL includes overhead costs distributed to operating-funded accounts only.
- f. BNL-The following are the standard G&A rates applied to the majority of projects: 8.25% is the traditional G&A rate applied on total modified costs plus R&D subcontracts and special procurements less central recharges and central allocations; 31.2% is the common support G&A rate applied on total modified costs only. Total G&A rate is 39.45%.
- g. LANL-Distribution base and overhead rate are not available as a single value because of multiple allocation bases.
- h. LBNL-includes overhead costs distributed to operating-funded accounts only.
- i. LBNL-G&A is distributed over a value-added base, consisting of total costs less direct materials and subcontracts. Distribution base represents the normalized standard base.
- j. LLNL-Excludes \$2.8M of overhead costs distributed to DOE capital accounts.
- k. LLNL-G&A is distributed over a value-added base, consisting of total costs less direct materials and subcontracts. Distribution base represents the normalized standard base.
- l. ORNL-Pre-prices certain overhead costs using pre-approved special rates before net overhead is distributed to the value-added base. Examples of this include funds associated with the Spallation Neutron Source construction and off-site assessments.
- m. ORNL-Uses different distribution bases for each overhead pool. The data shown here represents the G&A base, which is distributed over a total modified cost base.
- n. PNNL-Distribution base and overhead rate are not available as a single value because of multiple allocation bases. Also these numbers do not include private business costs.
- o. PPPL-Distribution base and overhead rate are not available as a single value due to multiple allocation bases. PPPL uses five rates to distribute overhead costs. For FY 2005 these rates were: Site @ 44.8%, Offsite @ 9.0%, Materials/Subcontracts @ 21.5% (\$0.5M threshold on purchase orders and subcontracts; excludes ITER), G&A @ 11.0%, and G&A applied to Safeguards & Security funded programs @ 10.0%.
- p. PPPL-Excludes \$5.6M of overhead costs distributed to capital funds.
- q. SNL-G&A distribution base is modified total cost base. SNL distribution base and overhead rate are not available as a single value because of multiple allocation bases.

n/p - not provided.

# Overhead Costs as a Percentage of Operating Costs for DOE Laboratories, FY 2002-FY 2005 | Table 7.4

Laboratory	FY 2002		FY 2003		FY 2004		FY 2005	
Ames	31.1	(a)	30.8	(a)	31.1	(a)	32.5	(a)
ANL	17.9		18.5		19.9		19.1	
BNL	21.2		22.2		21.6		21.3	
FNAL	n/p		n/p		22.4		n/p	
LANL	16.1		16.6		20.4		19.5	
LBNL	20.7	(b)	22.0	(b)	21.6	(b)	22.1	(b)
LLNL	19.5	(c)	20.1	(c)	18.9	(c)	19.1	(c)
ORNL	22.2		21.7		21.3		19.9	
PNNL	20.2		18.8		18.6		16.5	
PPPL	32.4	(d)	37.0	(d)	34.6	(d)	33.7	(d)
SLAC	24.4		24.1		22.9		24.2	·
SNL	16.6		16.1		14.7		14.9	

<sup>(</sup>a) Ames excludes overhead costs distributed to capital funds. (\$0.6M in FY 2005)

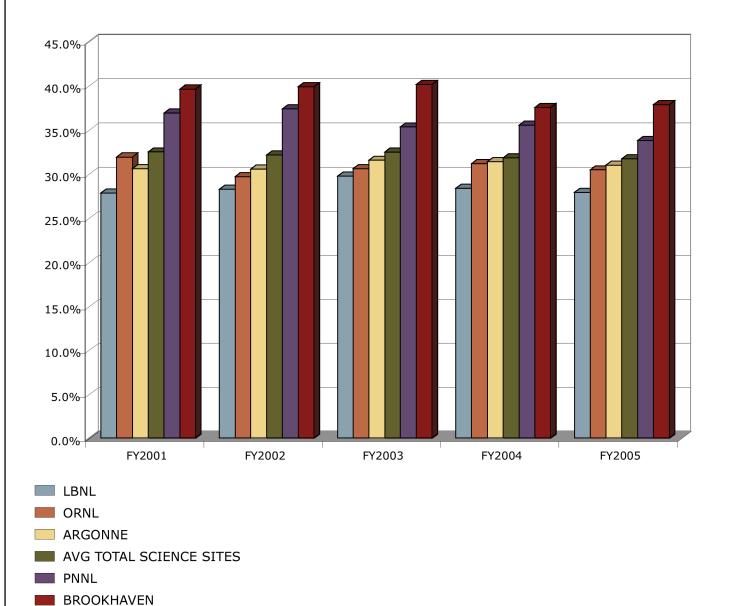
n/p - not provided

<sup>(</sup>b) LBNL includes overhead costs distributed to operating funded accounts only.

<sup>(</sup>c) LLNL excludes \$2.8M of overhead costs distributed to DOE capital accounts.

<sup>(</sup>d) PPPL excludes overhead costs distributed to capital funds. (\$5.6M in FY 2005)

# Functional Support Costs as a Percentage of Total Costs, FY 2001-FY 2005 *Figure 7.1*



# 8. Acronyms and Key Terms

AFRD ALS ANL A/S	Accelerator and Fusion Research Division Advanced Light Source Argonne National Laboratory Assistant Secretary (DOE)
B&R	Budget and Reporting
BA	Budget Authority
BES	Basic Energy Science
BNL	Brookhaven National Laboratory
CAD	Computer Aided Design
CFO	Chief Financial Officer
CRADA	Cooperative Research and Development Agreement
DARHT	Dual Axis Radiographic Hydrodynamic Test
DNA	Deoxyribonucleic Acid
DOD	Department of Defense
DOE	Department of Energy
DOI	Department of Interior
ECSC	Enterprise Computing Steering Committee
ERWM	Environmental Restoration and Waste Management
EH&S	Environment, Health, and Safety
FNAL	Fermi National Accelerator Laboratory
FTE	Full-Time Equivalent
FY	Fiscal Year (Oct. 1 through Sept. 30)
G&A	General and Administrative
G/L	General Ledger
GSO	Goods and Services on Order
HR	Human Resources
HWC	Hazardous Waste Charge
HZE	High-Z High-Energy
I-MANAGE IC ICO ITSD IT LANL I.BF	Integrated Management Navigation System Integrated Contractors Integrated Contractor Order Information Technology Services Division Information Technology Los Alamos National Laboratory Low Background Facilities
IC ICO ITSD IT	Integrated Contractors Integrated Contractor Order Information Technology Services Division Information Technology

LBNL LDRD LLNL	Lawrence Berkeley National Laboratory Laboratory Directed Research and Development Lawrence Livermore National Laboratory
M&O	Maintenance & Operations
NASA	National Aeronautics and Space Administration
NERSC	National Energy Research Scientific Computing Center
NIH	National Institutes of Health
NNSA	National Nuclear Security Administration
O&M	Operations & Maintenance
OASDI	Old Age, Survivors and Disability Insurance
OCFO	Office of the Chief Financial Officer
OHRCH	Overhead Recharge
ORNL	Oak Ridge National Laboratory
PLF	Paid Leave Factor
PNNL	Pacific Northwest National Laboratory
PPPL	Princeton Plasma Physics Laboratory
R&D	Research and Development
SLAC	Stanford Linear Accelerator Center
SNAP	1
SNL	Sandia National Laboratories
SPO	Sponsored Projects Office
STARS	Standard Accounting and Reporting System
UC	University of California
WFDOE	Work for Other DOE
WFDOE WFO	Work for Other DOE Work for Others

#### **Key Terms**

Throughout this document, \$K means dollars in thousands, \$M means dollars in millions, and \$B means dollars in billions.

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