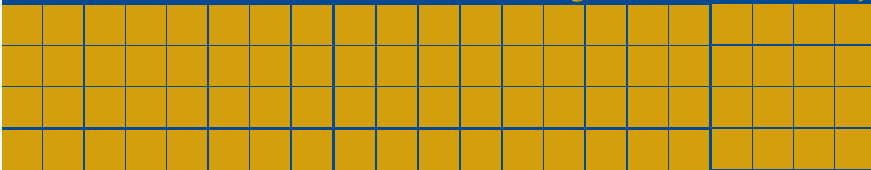


# Strategic Plan Report Card

## FY2007

*Measuring the Nation's Economy.*



## **BEA FY 2007 Strategic Plan Report Card**



*I am very pleased to report that in 2007, BEA outdid itself in achieving the goals laid out in its Strategic Plan. BEA's success, detailed in this Report Card, belongs to BEA's staff, who are dedicated to producing the world's most timely and accurate statistics, to BEA's expert advisors and data users, who work with BEA to identify and evaluate statistical challenges, and to BEA's data providers, who provide the foundation for BEA's estimates. I thank all of them.*

*J. Steven Landefeld  
Director  
Bureau of Economic Analysis*



## Highlights

### The 2007 Performance Measures...

- **Timeliness:** BEA has long held a stellar reputation for timely releases. This measure confirms that reputation: Once again, BEA has met its target by releasing **all** of its economic data on schedule.
- **Relevance:** BEA scored **4.3** out of a maximum score of 5 on its Customer Satisfaction Survey, indicating a high degree of customer satisfaction.
- **Accuracy:** For 2007, BEA's target was to achieve accuracy in greater than 85% of its GDP estimates. BEA exceeded this target with an accuracy percentage of **93%**.
- **Milestones:** BEA successfully completed **184** out of a total **189** milestones in its 2007 Strategic Plan.

### ...Reflect a Year of Important Achievements!

- The recent satellite account for research and development provides, for the first time, R&D statistics for R&D-intensive industries, regional accounts, and international accounts.
- The Benchmark and Annual Input-Output Accounts were reconciled using a generalized least-squares model.
- Several BEA surveys were redesigned and extended to provide improved coverage and accuracy in BEA's estimates of U.S. direct investment abroad and foreign direct investment in the U.S.
- Several regional estimates were accelerated, and prototypes of new estimates for disposable personal income by metropolitan area were released.

To access information on BEA's success in completing any of the milestones included in the Strategic Plan, follow the links provided in this Report Card, or visit BEA's website at [www.bea.gov](http://www.bea.gov).



## Scores at a Glance

BEA's Strategic Plan identifies four objectives—customers, employees, management, and statistics—that guide its efforts to fulfill its mission. Detailed milestones provide the steps toward achieving those objectives, and each milestone is related to one or more performance measures.

Thus, BEA's success in fulfilling its mission can be assessed through an evaluation of the number of successfully-completed milestones for each objective, or through an evaluation of the number of successfully-completed milestones related to each performance measure.

Additionally, three of the performance measures (timeliness, relevance, and accuracy) can be evaluated using alternative means: for timeliness, using the number of scheduled statistical releases that are released on time; for relevance, using the rating received from BEA's Customer Service Survey; and for accuracy, as the percentage of GDP estimates that are accurate according to a prescribed formula. (Each strategic objective and performance measure is defined in the appendix to this report).

### BEA's Strategic Objectives: Target and Actual Milestones

Strategic Objective	Target Milestones	Milestones Completed
Customers	34	32
Employees	37	37
Management	25	25
Statistics	93	90
<b>Total</b>	<b>189</b>	<b>184*</b>

\*Of the five milestones that were not met, one depended on source data which could not be provided by the source data agency; the other four were removed from the Plan as a result of changing priorities.



**BEA's 2007 Performance Measures: Target and Actual Milestones\***

Performance Measure	Target Milestones	Milestones Completed
Timeliness	79	79
Relevance	171	166
Accuracy	136	133
Improving GDP and the Economic Accounts	79	76
Accelerating Economic Estimates	23	23
Meeting U.S. International Obligations	29	29
Knowledge Economy	21	21

\*As each milestone may have more than one related performance measure, totals are not provided.

## Appendix: Strategic Objectives and Performance Measures

**Strategic Objectives:** The detailed milestones presented in BEA's Strategic Plan serve to guide its efforts to achieve four objectives.

- 1. Customers:** Make BEA's economic accounts and services more responsive to the needs of its customers and partners.
- 2. Employees:** Attract, develop, and retain a highly qualified, diverse workforce prepared to innovate and improve BEA's statistics.
- 3. Management:** Upgrade resource management to support BEA's mission.
- 4. Statistics:** Upgrade BEA's economic statistics by improving statistical methodologies and source data and by using new technologies.

### Performance Measures

- 1. Timeliness:** Reliability of Delivery of Economic Data (Number of Scheduled Releases Issued on Time).

The importance of BEA data as an ingredient for sound economic decision making requires BEA to deliver data into the hands of decisionmakers and other data users not only quickly but also reliably—that is, on schedule. The measure is derived as the number of scheduled releases released on time. It is also evaluated as the number of related milestones successfully completed.

- 2. Relevance:** Customer Satisfaction with Quality of Products and Services (Mean Rating on a 5-Point Scale)

Timeliness and accuracy are meaningless if the data are not relevant to the needs of BEA's customers. To measure customer satisfaction, BEA conducts an annual mail and Internet survey of users that uses a 5-point scale to gauge their use of, and satisfaction with, BEA products. The measure is derived as the ranking received, on a 5.0 scale, on BEA's annual survey of customer satisfaction. The "FY 2007 Report on the Customer Satisfaction Survey" is available on BEA's website at [www.bea.gov](http://www.bea.gov); select "About BEA" and "Director's Corner." This measure is also evaluated as the number of related milestones successfully completed.

- 3. Accuracy:** Percent of GDP Estimates Correct

BEA's most important statistic is gross domestic product (GDP). This measure uses a composite index to track BEA's success in estimating GDP with respect to six indicators of accuracy: (1) whether the economy is expanding or contracting; (2) whether the

economy is growing faster or slower, (3) whether the economy is strong or weak, (4) the trend GDP growth rate, (5) the average quarterly GDP growth rate, and (6) the level of current-dollar GDP. The measure is also evaluated as the number of related milestones successfully completed.

#### **4. Improving GDP and the Economic Accounts**

BEA must continually update its economic accounts to keep pace with the increasingly complex and rapidly changing U.S. economy. To do so, BEA includes in the Strategic Plan specific quality improvements needed in its estimates; specific budget initiatives are proposed for each year to implement these improvements. This measure is derived as the number of related milestones successfully completed.

#### **5. Accelerating Economic Estimates**

In order to meet the demands of its customers, BEA proposed a multiyear budget initiative to accelerate the release of its most valued economic estimates. This measure is derived as the number of related milestones successfully completed.

#### **6. Meeting U.S. International Obligations**

BEA is a leader in economic measurement, and as such, has a responsibility to make its data series conform to standards agreed to by the United States Government with international organizations and other countries. In order to meet these commitments and provide leadership worldwide, BEA proposed a multiyear budget initiative. This measure is derived as the number of related milestones successfully completed.

#### **7. Measuring the Knowledge Economy**

In order to keep its economic statistics accurate and relevant, BEA must continually monitor changes in the economy and update its accounts accordingly. The increasing importance of knowledge—including all the associated and often intangible assets such as research and development, investments in human capital, and investments in improved business processes—in the current economy is the latest step in the transition of the United States economy from one originally founded on agriculture and manufacturing to one that is focused on services and supported by information and knowledge. The measurement of knowledge is so important, and yet so complicated by its intangible nature, that BEA proposed a multiyear budget initiative to implement specific milestones for each year of the Strategic Plan. This measure is derived as the number of related milestones successfully completed.

NATIONAL ECONOMIC ACCOUNTS							
Programs and New Initiatives: FY 2007							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS</b>							
1.1	<b>Communications About the National Income and Product Accounts (NIPAs)</b>	Conduct NIPA data users' conference. Develop frequently asked questions (FAQs) for website.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See National Economic Accounts Data Users Conference, 2007 under "Conferences and Meetings" on BEA's website at www.bea.gov or follow link.  For FAQ's, see Frequently Asked Questions on BEA's website at www. Bea.gov or follow link	<a href="#">BEA: National Economic Accounts Data Users' Conference - April 13, 2007</a>  <a href="#">BEA: Frequently Asked Questions</a>
1.2	<b>Methodology Papers/Documentation</b>	Release updated "Introduction to National Accounting" and a guide for new users of the national accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See "An Introduction to the National Income and Product Accounts," at BEA's web site under "methodologies" and "Measuring the Economy: A Primer on GDP and the National Income and Product Accounts," at BEA's web site under "Methodologies" then "Analytical and Presentational Articles from the National Accounts" or follow the links.	<a href="http://www.bea.gov/scb/pdf/national/nipa/methpap/mpi1_0907.pdf">http://www.bea.gov/scb/pdf/national/nipa/methpap/mpi1_0907.pdf</a>  <a href="http://www.bea.gov/national/pdf/nipa_primer.pdf">http://www.bea.gov/national/pdf/nipa_primer.pdf</a>
1.3	<b>NIH Biomedical Research &amp; Development (R&amp;D) Price Index</b>	Prepare estimates of chain-type research and development (R&D) biomedical prices indexes for National Institutes of Health (NIH) under reimbursable contract.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Follow link to National Institutes of Health website.	<a href="#">General Budget Information</a>



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>EMPLOYEES</b>							
1.4	<b>National Accounts Training</b>	Implement new employee orientation process. Conduct training on U.S. national accounts and on System of National Accounts (SNA).	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone; no related references or links are available.	NA
<b>MANAGEMENT</b>							
1.5	<b>Modernize and improve national accounts processes and systems</b>	Continue to migrate income-side current estimates and test NIPA central system for these estimates. Evaluate results of NIPA central system for benchmark revisions. Begin to develop private and government capital stock processing systems modeled on the NIPA central system. Continue FAME conversions for current and annual estimates.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone; no related references or links are available.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>MANAGEMENT (continued)</b>							
1.6	<b>Improve Major NIPA Revisions</b>	Internal Steering Committee evaluates major methodological and definitional internal proposals for the comprehensive NIPA revision. Industry and national accounts teams test major internal proposals in the two account frameworks. Initial framework and proposals for flexible annual revisions are developed and reviewed.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates	For information on changes being considered for the 2009 comprehensive revision of the NIPAs, see "Preview of Revised NIPA Estimates for 2002: Effects of Incorporating the 2002 Benchmark I-O Accounts and Proposed Definition and Statistical Changes," <i>Survey</i> (March 2008): 20-17, and upcoming articles in the <i>Survey</i> .  For information on BEA's plans to implement flexible annual revisions, see the announcement in the July 2007 <i>Survey</i> or follow the link, and upcoming <i>Survey</i> articles.	<a href="http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf">http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf</a>  <a href="http://www.bea.gov/scb/pdf/2007/07%20July/0707_ta.pdf">http://www.bea.gov/scb/pdf/2007/07%20July/0707_ta.pdf</a>
<b>STATISTICS Programs</b>							
1.7	<b>National Income and Product Accounts (NIPA) Estimates</b>	Prepare quarterly and annual estimates of GDP and NIPA tables for 2004-2007.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For GDP estimates, see the "National" page or the latest GDP news release on BEA's website, or follow the links.	<a href="#">BEA National Economic Accounts</a> ,  <a href="#">BEA: News Release: Gross Domestic Product</a>
1.8	<b>Monthly Personal Income and Outlays</b>	Prepare monthly estimates of personal income and outlays for 2004-2007.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For personal income and outlays estimates, see the "National" page or the latest personal income and outlays release on BEA's website at www.bea.gov, or follow the links.	<a href="#">BEA National Economic Accounts</a>  <a href="#">BEA : News Release: Personal Income and Outlays, January 2008</a>
1.9	<b>Fixed Assets and Consumer Durable Goods</b>	Prepare annual estimates of fixed assets and consumer durable goods for 2004-2006.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For national accounts estimates, see the "National" page on BEA's website at www.bea.gov or follow the link.	<a href="http://www.bea.gov/national/FA2004/index.asp">http://www.bea.gov/national/FA2004/index.asp</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Programs (continued)</b>							
1.10	<b>International Submissions</b>	Update NIPA and fixed asset estimates consistent with 1993 SNA for Organisation for Economic Cooperation and Development (OECD) including, for the first time, estimates by OECD product type and by International Standard Industrial Classification (ISIC). Prepare 2003-2006 Government Finance Statistics and quarterly International Financial Systems (IFS) for Treasury to submit to International Monetary Fund (IMF).	✓		Meeting U.S. International Obligations	For BEA's submission of estimates consistent with the SNA, follow the link.	<a href="http://www.bea.gov/national/sna.htm">http://www.bea.gov/national/sna.htm</a>
<b>Addressing Data Gaps and Other Shortcomings</b>							
1.11	<b>Extend research and development (R&amp;D) satellite account into NIPAs</b>	Develop prototype R&D satellite account.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimates Correct Improving GDP and the Economic Accounts Knowledge Economy	For R&D estimates, including those for national accounts, see the 1959-2004 R&D data section, the latest news release, or "Research and development Satellite Account Update" Survey of Current Business (October 2007) under the "Research and Development" section of the Industry page of BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="http://www.bea.gov/national/index.htm#researchanddevelopment">http://www.bea.gov/national/index.htm#researchanddevelopment</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Addressing Data Gaps and Other Shortcomings (continued)</b>							
1.12	<b>Improve Estimates Using Real-Time Data</b>	Evaluate real-time scanner data from alternative sources; if the evaluation warrants, prepare an internal proposal to incorporate scanner data into PCE goods estimates. Continue work with Census on exact-match study.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Scanner data will be incorporated into estimates of PCE for goods during the 2008 annual revision of the NIPAs. See upcoming annual revision articles in the <i>Survey of Current Business</i> .	NA
1.13	<b>Improve Income Estimates</b>	Review most recent National Research Program and exact-match tabulations. Prepare improved industry estimates of noncompliance. Prepare a report that evaluates alternative approaches for extrapolating wages and salaries based on indicators such as tax collections, stock prices (to account for stock options), or other methods. Review pensions data from various sources and analyze the differences.		✗	Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Updated estimates of misreported income have been evaluated and will be incorporated into income estimates during the 2009 comprehensive revision of the NIPAs.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Addressing Data Gaps and Other Shortcomings (continued)</b>							
1.14	Improve Estimates of Personal Consumption Expenditures	Review/reconcile 2002 I-O table for PCE estimates. For motor vehicle output, investigate consistency of unit production data & net export data. For motor vehicles, investigate price indexes used in private fixed investment & change in private inventories. Based on research outcomes, propose needed improvements to motor vehicles estimates. Prepare internal proposal on air transport prices. Research methodology for insurance deflation & improvements to estimates of nonprofit	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	An article discussing the new classification system for PCE will be included in the May, 2008 issue of the Survey. Additionally, see "Preview of Revised NIPA Estimates for 2002," <i>Survey of Current Business</i> , March 2008, or follow the link.  For information on changes to motor vehicles being considered for the 2009 comprehensive revision of the NIPAs, see upcoming <i>Survey</i> articles.	<a href="http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf">http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf</a>
1.15	Improve Estimates of Private Investment	Critically evaluate contractor's final report on software prices and test alternative models for estimating custom and own-account software. Pending outcome of research, prepare internal proposals to incorporate improved custom and own-account software price indexes. Incorporate new inventory price weights for selected industries.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For changes proposed for the upcoming comprehensive revision of the NIPAs, see upcoming <i>Survey</i> articles.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Addressing Data Gaps and Other Shortcomings (continued)</b>							
1.16	<b>Improve Government Sector Estimates</b>	Prepare internal proposals and estimates on government property and casualty insurance, territorial adjustments, pension benefit guaranty corporation, and strategic petroleum reserve.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For changes proposed for the upcoming comprehensive revision of the NIPAs, see upcoming Survey articles.	NA
1.17	<b>Improve Fixed Asset Estimates</b>	Evaluate the results of the research on nonresidential building contract data. Begin review of methodology for residential fixed assets. Research ways to improve investment by industry and by legal form.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Improving Consistency and Integration With Other Accounts</b>							
1.18	<b>Improve Integration of National Accounts with Other U.S. Agency Statistics</b>	Prepare a joint article with the Federal Reserve Board reconciling flow of funds and NIPA measures. Prepare a joint article with BLS describing differences between BEA's personal consumption deflator and BLS's consumer price index. Investigate differences between BEA and BLS estimates of employment and hours.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See Clinton P. McCully, Brian C. Moyer, and Kenneth J. Stewart, "A Reconciliation between the Consumer Price Index and the Personal Consumption Expenditures Price Index," BEA Paper, available on BEA's website, or follow link. Also see "Comparing the Consumer Price Index and the Personal Consumption Expenditures Price Index," <i>Survey</i> (November 2007): 26-33, or follow the second link.  For comparisons of the Flow of Funds to the /NIPAs, see the section on "Integrated Macroeconomic Accounts for the United States," under "Supplemental Estimates" on the National Economic Accounts page of BEA's website at www.bea.gov, or follow the third link. This page also includes a link to "Integrated Macroeconomic Accounts of the United States," <i>Survey</i> (February 2007): 14-31.	<a href="http://www.bea.gov/papers/pdf/cpi_pce.pdf">http://www.bea.gov/papers/pdf/cpi_pce.pdf</a>  <a href="http://www.bea.gov/national/nipaweb/nipa_underlying/pce-cpi.asp">http://www.bea.gov/national/nipaweb/nipa_underlying/pce-cpi.asp</a>  <a href="#">Integrated Macroeconomic Accounts for the United States RFM</a>
1.19	<b>Research on National Accounts Concepts and Methods</b>	Report on results for defined benefit pension plans and consider options for the NIPAS.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	See "Alternative Measures of Personal Saving" <i>Survey</i> (February 2007): 7-13, or follow the link. Also see the personal saving comparison at the second link.	<a href="http://bea.gov/scb/pdf/2007/02%20February/0207_macro_accts.pdf">http://bea.gov/scb/pdf/2007/02%20February/0207_macro_accts.pdf</a>  <a href="#">U.S. Department of Commerce. Bureau of Economic Analysis</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Improving Consistency and Integration With Other Accounts (continued)</b>							
1.20	<b>Improve Integration of National and Industry Accounts</b>	Based on industry and national accounts feedback, prepare and evaluate improved prototype estimates within the two accounting frameworks. Industry and national accounts teams test major internal proposals in the two account frameworks.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For information on changes being considered for the 2009 comprehensive revision of the NIPAs, see upcoming articles in the <i>Survey</i> .	NA
1.21	<b>Improve Integration of Fixed Assets Estimates</b>	Publish reconciliation of private fixed investment by type of asset. Conduct research and, if feasible, prepare internal proposals on harmonizing the classifications of structures.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	See "Private Fixed Investment Reconciliation Tables" in the "Fixed Assets" section of NEA's page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf">U.S. Department of Commerce. Bureau of Economic Analysis</a>
<b>Improving Consistency With International Standards</b>							
1.22	<b>Research and Update PCE Classifications</b>	Prepare historical estimates consistent with recommendations for updated PCE classification; prepare internal proposal to update NIPA tables.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	For information on the reclassification of PCE estimates according to a new classification system, see "Preview of Revised NIPA Estimates for 2002," <i>Survey</i> , March 2008, or follow the link, and see upcoming articles in the <i>Survey</i> .G13	<a href="http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf">http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf</a>
1.23	<b>Improve Government Sector Estimates</b>	Conduct research on enterprise and pension plan sectoring, on positive returns to government capital, and on real output measures.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Internal milestone.	NA



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Improving Consistency With International Standards (continued)</b>							
1.24	Improve Consistency with International Standards of Fixed Assets	Conduct research, and, if feasible, prepare an internal proposal on reclassifying disaster adjustments from depreciation (in NIPA income components) to "other changes in volume of assets" (in fixed assets). Conduct research on capitalizing acquisition costs of residential dwellings.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	For information on changes being considered for the 2009 comprehensive revision of the NIPAs, see upcoming articles in the <i>Survey</i> .	NA
1.25	Implement North American Industry Classification System (NAICS) and North American Product Classification System (NAPCS)	Prepare for conversion of fixed assets estimates to 2002 NAICS.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Internal milestone.	NA
1.26	Participate in SNA Revision	Continue to participate in SNA Advisory Expert Group. Review final recommendations for SNA revision.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Meeting U.S. International Obligations	For information on the changes being made to the SNA, visit the United Nations Statistical Division website at <a href="http://unstats.un.org">http://unstats.un.org</a> , or follow the link.	<a href="http://unstats.un.org/unsd/sna1993/draftingphase/pubdefault.asp">http://unstats.un.org/unsd/sna1993/draftingphase/pubdefault.asp</a>
<b>INDUSTRY ECONOMIC ACCOUNTS</b>							
<b>Programs and New Initiatives: FY 2007</b>							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS</b>							
2.1	External Communication Enhancements for Industry Accounts	Continue to enhance external communication with data users through outreach, presentations at conferences, new products, and website improvements.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See "Industry" page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> for information on industry accounts, and "conferences and meetings" for presentations related to industry accounts, including the R&D satellite account.	<a href="#">BEA Industry Economic Accounts</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS (continued)</b>							
2.2	<b>Communication about the Industry Accounts</b>	Continue to increase user knowledge of Industry accounts' estimates through conferences and training sessions with various Federal agencies and foreign delegates.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See "Industry" page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> for information on industry accounts, and "conferences and meetings" for presentations related to industry accounts, including the "Industry Accounts Directorate Users' Conference," or follow the link.	<a href="#">Industry Accounts Directorate Users' Conference - October 26, 2007</a>
<b>EMPLOYEES</b>							
2.3	<b>New Employee Training</b>	Continue new employee training on the Industry Accounts. Explore the development of an internal Industry Accounts C13Directorate (IAD) mentoring program.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
<b>MANAGEMENT</b>							
2.4	<b>IT Reengineering and Documentation</b>	Continue to improve and integrate the processing systems for the annual I-O, GDP-by-industry, and benchmark I-O accounts; continue the documentation of these processing systems and related operating procedures.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>MANAGEMENT (continued)</b>							
2.5	<b>Improve Processes for Revising the Industry and National Accounts</b>	Internal Steering Committee evaluates major methodological and conceptual proposals for the comprehensive NIPA revision. Industry and national accounts teams evaluate major proposals across the full set of accounts. Proposals for more flexible annual revisions are prepared and reviewed; initial framework is developed.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates	For information on changes being considered for the 2009 comprehensive revision of the NIPAs, see "Preview of Revised NIPA Estimates for 2002: Effects of Incorporating the 2002 Benchmark I-O Accounts and Proposed Definition and Statistical Changes," <i>Survey</i> (March 2008): 20-17, and upcoming articles in the <i>Survey</i> .  For information on BEA's plans to implement flexible annual revisions, see the announcement in the July 2007 <i>Survey</i> or follow the link, and upcoming <i>Survey</i> articles.	<a href="http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf">http://www.bea.gov/scb/pdf/2008/03%20March/0308_preview.pdf</a>  <a href="http://www.bea.gov/scb/pdf/2007/07%20July/0707_ta.pdf">http://www.bea.gov/scb/pdf/2007/07%20July/0707_ta.pdf</a>
<b>STATISTICS</b>							
2.6	<b>2002 and 2007 Benchmark Input-Output (I-O) Accounts</b>	In collaboration with the national economic accounts, review and reconcile all GDP final demand categories with those from the NIPAs, and finalize the 2002 benchmark I-O accounts and publish results.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For 2002 benchmark I-O accounts estimates, see the "Benchmark I-O Accounts" section of the "Industry" page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="#">BEA Industry Economic Accounts</a>
2.7	<b>Annual Industry Accounts (GDP-by-Industry and Annual I-O)</b>	Prepare and release all estimates for 2005 and revised estimates for 2003 and 2004.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For annual I-O accounts estimates, see the "Annual Accounts" section of the "Industry" page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="#">BEA Industry Economic Accounts</a>
2.8	<b>Advance GDP-by-Industry Estimates</b>	Prepare and release advance estimates of GDP-by-industry for 2006.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For GDP-by-industry estimates, see the "Annual Accounts" section of the "Industry" page on BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="#">BEA Industry Economic Accounts</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS (continued)</b>							
2.9	<b>GDP-by-Industry Estimates for the International Community</b>	Prepare update of GDP-by-industry estimates for 2003-2005.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For GDP-by-industry estimates that are consistent with the 1993 System of National Accounts, select "Estimates Prepared for International Comparison" under the Supplemental Estimates section of the "National" Accounts page on BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/national/xls/tab113.xls">http://www.bea.gov/national/xls/tab113.xls</a>
2.10	<b>Travel and Tourism Satellite Accounts (TTSA)</b>	Release 2006 and revised 2003-2005 annual estimates of the TTSA and quarterly estimates of tourism commodity sales and tourism industry employment.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For TTSA estimates, see the "Travel and Tourism" section of the "Industry" page on BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA Industry Economic Accounts</a>
<b>Assessing and Enhancing the Benchmark Input-Output Accounts</b>							
2.11	<b>Improved Estimates of Final Uses in the Benchmark I-O Accounts</b>	Incorporate approved changes into the 2002 Benchmark I-O Accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For improvements implemented in the 2002 Benchmark I-O Accounts, see "U.S. Benchmark Input-Output Accounts, 2002," <i>Survey</i> , (October 2007): 19-48, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/10%20October/1007_benchmark_io.pdf">http://www.bea.gov/scb/pdf/2007/10%20October/1007_benchmark_io.pdf</a>
2.12	<b>Improved Estimates of Taxes on Production and Imports in the Benchmark I-O Accounts</b>	In conjunction with the regional economic accounts, continue research to improve estimates of taxes on production and imports.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Assessing and Enhancing the Benchmark Input-Output Accounts (continued)</b>							
2.13	<b>Improved Estimates of Value Added by Industry in the Input-Output Accounts</b>	Develop methodology to reconcile estimates of gross operating surplus in the Benchmark I-O accounts; evaluate reconciled Benchmark I-O estimates of gross operating surplus with estimates from the Annual Industry Accounts; incorporate reconciled results in the 2002 Benchmark I-O accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	See "Integrating the 2002 Benchmark Input-Output Accounts and the 2002 Annual Input-Output Accounts," <i>Survey</i> (December 2007): 14-22, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/12%20December/1207_indyaccount.pdf">http://www.bea.gov/scb/pdf/2007/12%20December/1207_indyaccount.pdf</a>
<b>Assessing and Enhancing the Annual Input-Output and GDP-by-Industry Accounts</b>							
2.14	<b>Quarterly GDP-by-Industry Estimates</b>	Test and evaluate experimental estimates for reliability and consistency.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone. For preliminary information regarding quarterly GDP-by-industry estimates, select "Quarterly GDP-by-Industry: under "Industry Accounts Directorate Users' Conference, October 2007" on the "Conferences and Meetings" page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/industry/pdf/2008%20and%20Beyond%20--%20Quarterly%20GDP%20by%20Industry.ppt">http://www.bea.gov/industry/pdf/2008%20and%20Beyond%20--%20Quarterly%20GDP%20by%20Industry.ppt</a>
2.15	<b>Improved Advance GDP-by-Industry Estimates</b>	Evaluate advance estimates for 2005; prepare prototype advance estimates for 2005 and 2006 incorporating a double-deflation methodology; prepare current-dollar and real estimates for gross output and intermediate inputs.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone. For preliminary information regarding improvements to advance GDP-by-Industry estimates, select "Annual Industry Accounts: Overview and Relationship to Benchmark I-O Accounts, NIPAs, and Other BEA Program Areas," under "Industry Accounts Directorate Users' Conference, October 2007" on the "Conferences and Meetings" page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/industry/pdf/Annual%20Industry%20Accounts.ppt">http://www.bea.gov/industry/pdf/Annual%20Industry%20Accounts.ppt</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Assessing and Enhancing the Annual Input-Output and GDP-by-Industry Accounts (continued)</b>							
2.16	<b>Improved Estimates for Annual Industry Accounts</b>	Develop new methodologies for improved estimates as part of the comprehensive revision of the annual industry accounts. Develop methodology to interpolate annual estimates between benchmark year estimates; prepare and evaluate prototype estimates of intermediate inputs by industry based on new expense estimates from Census annual surveys; develop reclassification framework for PCE categories to agree with NIPAs.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone. For preliminary information regarding the upcoming comprehensive revision of the annual I-O accounts, select "Priorities for the Industry Accounts," under "Industry Accounts Directorate Users' Conference, October 2007" on the "Conferences and Meetings" page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/industry/pdf/2008%20and%20Beyond%20--%20Priorities%20for%20IAD.ppt">http://www.bea.gov/industry/pdf/2008%20and%20Beyond%20--%20Priorities%20for%20IAD.ppt</a>
2.17	<b>Detailed Estimates for Annual Industry Accounts</b>	Continue publishing detailed estimates assessed to be of high quality.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Select "Underlying Estimates" on the "Industry Accounts" page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/industry/more.htm">http://www.bea.gov/industry/more.htm</a>
<b>Assessing and Enhancing Satellite Accounts (TTSA and R&amp;D)</b>							
2.18	<b>Improved Annual and Quarterly Travel and Tourism Estimates</b>	Incorporate measures for the rental of vacation homes and use of gasoline. Research developing more timely estimates of quarterly employment.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	See "U.S. Travel and Tourism Satellite Accounts for 1998-2006," <i>Survey</i> (June 2006): 14-28, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/06%20June/0607_Travel.pdf">http://www.bea.gov/scb/pdf/2007/06%20June/0607_Travel.pdf</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Assessing and Enhancing Satellite Accounts (TTSA and R&amp;D) (continued)</b>							
2.19	<b>Development of Satellite Research and Development (R&amp;D) Account</b>	Develop revised R&D satellite account, and continue research into the feasibility of creating industry-level R&D satellite accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimates Correct Improving GDP and the Economic Accounts Knowledge Economy	See "Research and Development Satellite Account Update: Estimates for 1959-2004," <i>Survey</i> (October 2007): 49-64, or follow the link.  For information on the development of industry-level R&D satellite accounts, see Sumiye Okubo, "Framework for an Industry-based R&D Satellite Account," BEA/NSF Background Paper, 2007, under "Satellite Accounts" on the Industry page of BEA's website, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/10%20October/1007_rd_text.pdf">http://www.bea.gov/scb/pdf/2007/10%20October/1007_rd_text.pdf</a>  <a href="http://www.bea.gov/papers/pdf/industry_based_rdsa_122007.pdf">http://www.bea.gov/papers/pdf/industry_based_rdsa_122007.pdf</a>
<b>Integration with BLS Productivity Estimates</b>							
2.20	<b>Review and Reconcile Output with Comparable Bureau of Labor Statistics (BLS) Measures</b>	Continue to work with BLS to implement proposals to harmonize measures of industry output.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>Integration with National Economic Accounts</b>							
2.21	<b>Improve Integration of National and Industry Accounts</b>	Based on industry and national accounts feedback, prepare and evaluate improved prototype estimates within the two accounting frameworks. Industry and national accounts teams test major proposals in the two account frameworks.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For information on changes being considered for the 2009 comprehensive revision of the NIPAs, see upcoming articles in the <i>Survey</i> .	NA

INTERNATIONAL ECONOMIC ACCOUNTS							
Programs and New Initiatives: FY 2007							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS</b>							
3.1	<b>Analyses and Articles</b>	Prepare regular articles and analyses.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For articles related to BEA's international accounts, see the "articles" section of the international page on BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA International Economic Accounts: Articles and Publications</a>
3.2	<b>Prepare Additional Special Studies</b>	Prepare special studies to extend analyses of international accounts data, including contributing to research on the R&D satellite account.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimates Correct Improving GDP and the Economic Accounts Knowledge economy	For research articles related to BEA's international accounts, including contributions to the R&D satellite account, go to "selected research and analysis" in the "articles" section of the international page on BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA International Economic Accounts: Articles and Publications</a>
3.3	<b>Electronic Data Collection and Dissemination</b>	Maintain and update the international accounts Web site and the electronic reporting system.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For international accounts information, see the international page on BEA's website at www.bea.gov. For electronic survey forms, select "International surveys" on the international page, or follow the link.	<a href="#">BEA: International Surveys: U.S. Direct Investment Abroad</a>
3.4	<b>Presentations</b>	Present research and analysis at outside conferences.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For articles and presentations related to BEA's international accounts, see the "articles" section of the international page on BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA International Economic Accounts: Articles and Publications</a>



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS (continued)</b>							
3.5	<b>Special Sworn Employees Program</b>	Expand special sworn employees program and provide information on their research results on BEA's web site and in occasional articles in the <i>Survey of Current Business</i> .	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For an example of the work done through the SSE program, see "The Internal Markets of Multinational Firms," <i>Survey</i> (March 2007): 42-48, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/03March/0307ResearchSpotlight.pdf">http://www.bea.gov/scb/pdf/2007/03March/0307ResearchSpotlight.pdf</a>
<b>EMPLOYEES</b>							
3.6	<b>Reorganize Directorate</b>	Reorganize the directorate to improve communication, broaden areas of employee responsibilities, and promote cross training.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone. Reorganization partially implemented and continuing.	NA
3.7	<b>Cross-Divisional Teams</b>	Expand the use of cross-divisional teams to work on special projects, including improving survey sample frames.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>EMPLOYEES (continued)</b>							
3.8	<b>Hiring and Succession Planning</b>	Replace staff when openings occur as quickly as feasible. Continue and expand developmental assignments for staff, such as providing opportunities for them to give outside presentations, serve on committees, and complete assignments in new areas.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
<b>MANAGEMENT</b>							
3.9	<b>International Statistical Leadership</b>	Assist other nations seeking support in upgrading and modernizing their statistics, especially in the areas of foreign direct investment and international services.	✓		Meeting U.S. International Obligations	Internal milestone.	NA
3.10	<b>Reorganize Directorate</b>	Restructure organization to consolidate similar activities, better focus staff to respond to new challenges, and provide for improved succession planning.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations	Internal milestone. Reorganization partially implemented and continuing.	NA
3.11	<b>Modernization of IT systems for international accounts</b>	Work with outside contractors to modernize the IT systems for the international accounts and related survey processing systems.	✓		Timeliness: Reliability of Delivery of Economic Data	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
3.12	<b>International Transactions Accounts (ITAs)</b>	Prepare estimates for the ITAs.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For international transactions estimates, see the "International" page or the latest International Transactions news release on BEA's website, or follow the links.	<a href="#">BEA International Economics Accounts</a>  <a href="#">BEA : News Release: U.S. International Transactions, Fourth Quarter 2007</a>
3.13	<b>International Investment Position (IIP) Accounts</b>	Prepare annual estimates of the IIP.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For international investment position estimates, see the "International" page or the latest International Investment Position news release on BEA's website, or follow the links.	<a href="#">BEA International Economics Accounts</a>  <a href="#">BEA: News Release: U.S. International Investment Position, 2006</a>
3.14	<b>Benchmark and Annual Financial and Operating (F&amp;O) Data</b>	Prepare F&O estimates.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For F&O data, see the "Operations of Multinational Companies" section of the International page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/international/index.htm#omc">http://www.bea.gov/international/index.htm#omc</a>
3.15	<b>International Services</b>	Prepare estimates of international services transactions.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For international services estimates, select "International services" on the International page of BEA's website, or follow the link.	<a href="http://www.bea.gov/international/index.htm#services">http://www.bea.gov/international/index.htm#services</a>
3.16	<b>Research and Improve Estimates of Trade in Goods</b>	With Census Bureau assistance, report on results of efforts to improve goods trade data.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone. For estimates of trade in goods, see the International Accounts page of BEA's website at www.bea.gov	<a href="#">BEA International Economics Accounts</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives</b>							
3.17	<b>Research and Improve Estimates of Affiliated and Unaffiliated Services Trade</b>	Compare BEA's cross-border services methodologies and UK methodologies; add questions to Census Bureau Company Organization Survey and work to obtain data from Census Bureau and/or IRS for BEA sample frame improvement; and/or take other measures to improve estimates of services imports and exports.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For a discussion of the joint work with the UK Office of National Statistics, see "Preliminary Investigations into Asymmetries in Bilateral Trade in Services Between the USA and the UK," on the IMF's website at <a href="http://www.imf.org">www.imf.org</a> , or follow the first link. For a discussion of BEA estimates of cross-border trade for 2006, see "U.S. International Services: Cross-Border Trade in 2006 and Sales Through Affiliates in 2005," Survey of Current Business, (October 200&): 94-113, or follow the second link.	<a href="http://www.imf.org/external/pubs/ft/bop/2007/07-19.pdf">http://www.imf.org/external/pubs/ft/bop/2007/07-19.pdf</a>  <a href="http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf">http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf</a>
3.18	<b>Derivatives</b>	Incorporate results from the Department of Treasury's new quarterly derivatives surveys in the ITAs and the IIP accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	See Christopher L. Bach, "Annual Revision of the U.S. International Accounts, 1997-2006," Survey of Current Business, July 2006, 37-53, or follow the link.	<a href="http://www.bea.gov/scb/pdf/2007/07%20July/0707_ita_annual.pdf">http://www.bea.gov/scb/pdf/2007/07%20July/0707_ita_annual.pdf</a>
3.19	<b>Quarterly Surveys of International Services Transactions</b>	Combine coverage of affiliated and unaffiliated services on the same survey instruments, to improve accuracy and usefulness. Conduct these new quarterly services surveys beginning with the 1st quarter of 2007, and incorporate data in the ITAs.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Data from new surveys conducted in early 2007 partially incorporated into estimates released in " U.S. International Services: Cross-Border trade in 2006 and Sales Through Affiliates in 2005," <i>Survey</i> , October, 2007, 94-113, or follow the link. Data covering 2006 will be fully incorporated in the international transactions accounts tables in the July and October 2008 issues of the <i>Survey</i> .	<a href="http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf">http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives (continued)</b>							
3.20	<b>Benchmark Surveys of International Services Transactions</b>	Conduct the redesigned 2006 survey of selected services and intangible assets, which will close data gaps and for the first time cover both affiliated and unaffiliated services with the same level of detail.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Data from new surveys conducted in early 2007 partially incorporated into estimates released in " U.S. International Services: Cross-Border trade in 2006 and Sales Through Affiliates in 2005," <i>Survey</i> , October, 2007, 94-113, or follow the link. Data covering 2006 will be fully incorporated in the international transactions accounts tables in the July and October 2008 issues of the <i>Survey</i> .	<a href="http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf">http://www.bea.gov/scb/pdf/2007/10%20October/1007_int_srvcs_text.pdf</a>
3.21	<b>Exports of Services by State</b>	Study the feasibility of producing estimates of exports of services by State. The study will ultimately conclude whether new data collection efforts or the use of Census Bureau or other outside source data are needed, and the costs associated with the production of these data. It will also examine and report on issues associated with any public release of these data, such as confidentiality issues.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal research milestone; study delivered to International Trade Administration.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives (continued)</b>							
3.22	<b>Utilize Statistical Sampling Techniques</b>	Conduct both the annual foreign direct investment in the U.S. (FDIUS) and U.S. direct investment abroad (USDIA) surveys using appropriate sampling techniques.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For the FDIUS and USDIA surveys, see the "Survey Forms and Related Materials" section of the International page of BEA's website at www.bea.gov, or follow the link. For improvements to the survey designs, see "From Respondent Debriefings to Pilot Test and Beyond: A Comprehensive Redesign of a Questionnaire Measuring Foreign Direct Investment," in the "Papers and Working Papers" section of BEA's homepage at www.bea.gov, or follow the second link.	<a href="http://www.bea.gov/international/economic_accounts/">BEA International Economics Accounts</a>  <a href="http://www.bea.gov/papers/pdf/TuttleMorrisonGaller_ICES.pdf">http://www.bea.gov/papers/pdf/TuttleMorrisonGaller_ICES.pdf</a>
3.23	<b>Monitor and Contribute to the Work of International Organizations in Updating Statistical Standards</b>	Contribute as appropriate to the work of groups involved with updating international statistical standards, such as the IMF, OECD, United Nations, and/or others.	✓		Meeting U.S. International Obligations	Internal milestone. BEA has been actively involved in the ongoing review and revision of the System of National Accounts; information on the revision is available on the United Nations Statistical Division's website at <a href="http://unstats.un.org/unsd">http://unstats.un.org/unsd</a> , or follow the link.	<a href="http://unstats.un.org/unsd/">United Nations Statistics Division - National Accounts</a>
3.24	<b>Update Statistical Methods</b>	Work on identifying areas where BEA statistical practices may deviate from the most recent or expected international recommendations, or where data quality may be improved.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives (continued)</b>							
3.25	<b>New, Improved, and/or More Timely Data on Multinational Companies (MNC) Operations</b>	Obtain OMB clearance to cover bank activities annually on BEA's annual surveys of U.S. direct investment abroad, beginning with data year 2007.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For the new survey forms covering bank activities, see Form BE-11B(FN) on the "Survey Forms and Related Materials" section of the International page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/surveys/pdf/be11bfn.pdf">http://www.bea.gov/surveys/pdf/be11bfn.pdf</a>
3.26	<b>Supplemental Classifications for Holding Companies</b>	On an experimental basis, allocate estimates of USDIA in foreign affiliate holding companies to the countries and industries of operations. Share results with the international community.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Results presented to OECD meeting on international statistics.	NA
3.27	<b>Cognitive Redesign of Surveys</b>	Implement the new survey design on the quarterly survey of foreign direct investment in the U.S. Consider expanding the survey design improvements to other BEA surveys.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For information on the redesign, see "From Respondent Debriefings to Pilot Test and Beyond: A Comprehensive Redesign of a Questionnaire Measuring Foreign Direct Investment," in the "Papers and Working Papers" section of BEA's homepage at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/papers/pdf/TuttleMorrisonGaller_ICES.pdf">http://www.bea.gov/papers/pdf/TuttleMorrisonGaller_ICES.pdf</a>
3.28	<b>Interagency Data Sharing Projects</b>	Conduct interagency data sharing projects with Census (on foreign direct investment), National Science Foundation and Census (on R&D), BLS, and/or others, to improve the quantity or quality of data on direct investment, R&D spending, international outsourcing, or other important topics.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Knowledge Economy	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives (continued)</b>							
3.29	Improvements to Travel Estimates with Credit Card Data	Design an exploratory survey of passengers to determine their modes of paying for travel, as a building block in improving BEA's estimates of travel.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
<b>REGIONAL ECONOMIC ACCOUNTS</b>							
<b>Programs and New Initiatives: FY 2007</b>							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS</b>							
4.1	External Communication Enhancements for the Regional Program	Continue external outreach by organizing a user conference with external partners, holding user training workshops, and presenting at regional economics conferences.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For information on 2007 activities, select "Outreach" on the Regional page of BEA's website at www.Bea.gov, or follow the link. Additionally, see the "exhibits" section under "Conferences and Meetings" on BEA's home page at www.bea.gov.	<a href="#">BEA : Regional Economic Accounts: Outreach</a>
4.2	RIMS Online Systems	Implement and evaluate the RIMS Web-based ordering and delivery system, making changes as needed. Begin development of a RIMS online training capability.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See the "Ordering RIMS II Multipliers" section of the Regional page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA : Regional Input-Output Modeling System (RIMS II)</a>
4.3	Personal Income Mapping	Implement a test-version of an interactive Web-based state and county personal income mapping application. Evaluate user feedback.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See the "State and Local Personal Income" section of the Regional page of BEA's website at www. Bea.gov, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>
4.4	User Handbooks and Methodology Volumes	Begin development of a revised RIMS User Handbook. Release a detailed GDP-by-state methodology volume.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	See the "Methodologies" section of the Regional page of BEA's website, or follow the link.	<a href="#">BEA : Gross Domestic Product by State Estimation Methodology</a>



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>EMPLOYEES</b>							
4.5	<b>Staff Professional Development</b>	Continue to provide staff with opportunities to develop professionally. Continue in-house Regional speaker series. Update basic Regional Economics course.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
4.6	<b>Team Building</b>	Continue team building exercises. Provide a follow-up one-day session on the DISC assessment.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
4.7	<b>Mentoring/ Sponsoring</b>	Update New Employee Handbook as needed, provide new employee orientation, and continue with sponsorship program. Participate in BEA mentoring program.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>MANAGEMENT</b>							
4.8	<b>Manage BEA's Staff</b>	Attract, recruit, and retain a highly qualified, diverse workforce.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone	NA
4.9	<b>Manage BEA's Budget</b>	Ensure the Regional Program meets or exceeds all budget requirements or constraints.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone	NA
4.10	<b>Manage BEA's IT Infrastructure</b>	Integrate RIMS multiplier estimation system into Web ordering and delivery system. Continue to improve the regional pages of the BEA website. Update estimation systems and documentation as needed.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services	See "Ordering RIMS II Multipliers" section of the Regional page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA : Regional Input-Output Modeling System (RIMS II)</a>
4.11	<b>Manage Inter-divisional and Inter-agency communications</b>	Participate in Bureau-wide Change committees. Participate in interagency quarterly meetings with Census, IRS, and BLS. Share Regional Bi-Weekly report with BEA Directorates.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimates Correct	Internal milestone	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
<b>Base Program</b>							
4.12	<b>Annual/Benchmark State Personal Income (SPI) Including Disposable SPI</b>	Release annual 2006 SPI with NAICS 2002 industries.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For annual state personal income estimates, see the interactive tables or the latest press release on the "Regional" page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA : News Release: State Personal Income 2007</a>  <a href="#">BEA : State Annual Personal Income</a>
4.13	<b>Annual/Benchmark Gross Domestic Product (GDP) by state</b>	Release annual revision for 2003-2005 on a NAICS basis.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For the estimates, press release, and Survey article (Gross Domestic Product by State: Advance Estimates for 2006 and Revised Estimates for 2003-2005, July 2007) associated with the annual revision of GDP by state, select "Gross Domestic Product by State" on the Regional page of BEA's website, , or follow the link.	<a href="#">BEA : Gross Domestic Product by State</a>
4.14	<b>Quarterly SPI</b>	Release quarterly SPI with NAICS 2002 industries.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For quarterly state personal income estimates, see the "Regional" page or the latest SPI news release on BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA : News Release: State Personal Income 2007</a>
4.15	<b>Annual Local Area Personal Income (LAPI)</b>	Release annual 2005 LAPI with NAICS 2002 industries and new area definitions.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For annual estimates of local area personal income, see the interactive tables or latest press release on the "Regional" page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>
4.16	<b>Regional Input-Output Multipliers</b>	Incorporate 2005 national annual I-O table and local area data.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	For the RIMS multipliers, see the Regional page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Base Program (continued)</b>							
4.17	Implementation of NAICS for GDP by state	Continue research to extend NAICS-based GDP by state back to 1992.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone	NA
4.18	Implementation of NAICS for Personal Income (PI)	Report on the feasibility of producing NAICS-based LAPI for 1990–2000.		✗	Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	This item was removed from plan as the result of budget reductions.	NA
<b>Accelerated Estimates</b>							
4.19	Accelerated Quarterly State Personal Income	Implement one week acceleration of the 2007:2 release of quarterly state personal income in September 2007.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accelerating Economic Estimates	Release was accelerated by one week.	NA
4.20	Accelerated Metropolitan Area Personal Income (MAPI)	Accelerate the release of preliminary annual 2006 MAPI by an additional month. Evaluate the quality of these accelerated estimates.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Accelerating Economic Estimates	For the release of the annual 2006 MAPI, select "Personal Income for Metropolitan Areas" on the Regional page of BEA's website at www.bea.gov, or follow the link. The release includes a section on "Accelerated MSA Estimates."	<a href="#">Personal Income for Metropolitan Areas, 2006</a>
4.21	Accelerated GDP by state	Monitor revisions in advance estimates. Modify procedures and/or source data as appropriate. Release advance total and sector-level GDP by state for 2006.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates	For accelerated total and sector-level GDP by state estimates, see the interactive tables or press release under "GDP by State" on the Regional page of BEA's website at www.Bea.gov, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Accelerated Estimates (continued)</b>							
4.22	<b>Accelerated County-Level Personal Income and Components</b>	Research the feasibility of accelerating the release of county compensation by NAICS sector to 8 months after the reference year from the current 12 months after the reference year. Continue to release 2006 county compensation by NAICS subsector 12 months after the reference year.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Accelerating Economic Estimates	For estimates of county compensation by industry, see BEA's news release under "Current Releases" on BEA's home page at www.bea.gov, or follow the link.	<a href="#">BEA: News Release: County Estimates of Compensation by Industry, 2004-2006</a>
<b>New Estimates and Area Definitions</b>							
4.23	<b>Disposable Metropolitan Area Personal Income (MAPI)</b>	Release prototype estimates of metro area disposable personal income for 2003. If feasible, extend years estimated prior to 2001. Research and evaluate producing estimates for more recent years.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Estimates back to 2001 are available upon request. Research determined that it was not feasible to produce estimates for years prior to 2001 due to source data limitations.	NA
4.24	<b>Alternative Measures of Income by State</b>	If feasible, produce prototype alternative measures of income and continue to produce prototype estimates of pension receipts. Evaluate pension estimates, modifying procedures and/or source data as appropriate.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Estimates of pension receipts and an alternative measure of income were produced in FY 2007 and presented at the AUBER conference and the APDU conference in October 2007. The estimates are also presented in the BEA Working Paper "State Retirement Income Estimates and an Alternative Measure of State Personal Income" available under "BEA papers and working papers," on BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/papers/pdf/state_retirement_income_estimates.pdf">http://www.bea.gov/papers/pdf/state_retirement_income_estimates.pdf</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Estimates and Area Definitions (continued)</b>							
4.25	<b>Substate Gross Product</b>	Release top-down prototype estimates of GDP for metropolitan areas. Continue research on preparing bottom-up prototype estimates of GDP for metropolitan areas.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For estimates of GDP by metropolitan area, see the interactive tables or latest press release for GDP by metropolitan area on the Regional page of BEA's website at www.bea.gov, or follow the link. For a discussion of the estimates, see "Introducing New Measures of the Metropolitan Economy: Prototype GDP-by-Metropolitan-Area Estimates for 2001-2005," Survey of Current Business (November 2007): 79-114, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>  <a href="http://www.bea.gov/scb/pdf/2007/11%20November/1107_gdpmetro.pdf">http://www.bea.gov/scb/pdf/2007/11%20November/1107_gdpmetro.pdf</a>
4.26	<b>Revised BEA Economic Areas</b>	Begin assessing the use of American Community Survey (ACS) and LEHD commuting patterns data for future revisions to BEA economic areas.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone	NA
<b>Program Improvements</b>							
4.27	<b>Enhancements to RIMS Multipliers</b>	Implement and evaluate new regionalization methods, revising methods as needed. Continue research into estimating interregional flows.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	For the RIMS multipliers, see the Regional page of BEA's website at www.bea.gov, or follow the link.	<a href="#">BEA: Regional Economic Accounts</a>
4.28	<b>Improved Consistency of BEA's Economic Accounts</b>	If feasible, incorporate value-added multipliers as a standard output of the RIMS system.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	BEA announced the inclusion of value added multipliers in all 2005 RIMS orders in the following link.	<a href="#">BEA : New value-added multipliers available with 2005 multipliers (October 2007)</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Program Improvements (continued)</b>							
4.29	<b>New Source Data for GDP by state and Personal Income Estimates</b>	Research more recent tabulations of IRS information returns data and evaluate its use in state personal income. Research new data sources for improving the accuracy of the advance GDP-by-state estimates.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone	NA
<b>STATISTICAL AND METHODOLOGICAL SUPPORT</b>							
<b>Programs and New Initiatives: FY 2007</b>							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
5.1	<b>Program Support</b>	Expand data sharing opportunities with Census Bureau, BLS, and Internal Revenue Service.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
5.2	<b>External Sessions</b>	Organize sessions to showcase recent BEA research, such as sessions at Allied Social Sciences Association (ASSA) and International Association for Research in Income and Wealth (IARIW).	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
5.3	<b>Research</b>	Support and foster research across BEA, working jointly with program staff.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS (continued)</b>							
5.4	<b>Maintenance and Improvement of Source Data</b>	Work with Census Bureau on 2007 economic census questionnaire.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
5.5		Expand Services Annual Survey (SAS) for expenses and work with Census to maintain the overall industry detail.		✗	Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Census was unable to expand the SAS due to budget constraints.	NA
5.6		Reviewing NAICS for future changes	✓		Relevance: Customer Satisfaction with Quality of Products and Services Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Internal milestone.	NA
5.7		Continue development of NAPCS.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Improving GDP and the Economic Accounts Meeting U.S. International Obligations	Internal milestone.	NA
5.8		Incorporate Quarterly Services Survey (QSS) and work with Census on the expansion of QSS.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	All available QSS data have been incorporated.	NA
5.9		<b>Maintaining Quality of Estimates</b>	Maintain information under the Information Quality Guidelines (IQG) and address any concerns.	✓		Accuracy: Percent of GDP Estimates Correct	Internal milestone.



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS (continued)</b>							
5.10	Conduct Research for Satellite Accounts	Develop final prototype R&D satellite account, and continue research into the feasibility of creating industry-level R&D satellite accounts.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Knowledge Economy	For R&D estimates, including those for regional accounts, see the 1959-2004 red data section, the latest news release, or "Research and development Satellite Account Update" Survey of Current Business (October 2007) under the "Research and Development" section of the Industry page of BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/national/index.htm#researchanddevelopment">http://www.bea.gov/national/index.htm#researchanddevelopment</a>
5.11	Establish Relationships with the Research Community	Maintain contacts with the research community. When the budget allows, fund research related to BEA program areas.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
5.12	Advisory Committees	Seek advice from experts through meetings of the BEA advisory committee and Federal Economic Statistics Advisor Committee (FESAC).	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
<b>MANAGEMENT</b>							
<b>Programs and New Initiatives: FY 2007</b>							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>CUSTOMERS</b>							
<b>Sustaining and Enhancing BEA's External Communications</b>							
6.1	Public Web Site	Continue implementing improvements identified in the FY 2007 website customer satisfaction survey, with input from BEA program areas.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	BEA's website includes enhanced navigation, a database-driven glossary, and a more user-friendly organization of information.	<a href="http://www.bea.gov">www.bea.gov</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Sustaining and Enhancing BEA's External Communications (continued)</b>							
6.2	<b>Survey of Current Business</b>	Conduct evaluation of the presentation and content of the <i>Survey of Current Business</i> , with input from BEA program areas.		✗	Relevance: Customer Satisfaction with Quality of Products and Services	This item was removed from the strategic plan.	NA
6.3		Provide writing and editorial guidance for all written matter printed in the <i>Survey</i> .	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.4		Provide design expertise for all charts, graphics and ads printed in the <i>Survey</i> .	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.5		Manage the production of the <i>Survey</i> .	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.6	<b>Exhibit Services</b>	Create FY 2007 conference schedule to connect with data users and reinforce existing alliances. Solicit Bureau wide participation and create Intranet page.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For conference and exhibit schedule, see the "Conferences and Meetings" page of the Home page of BEA's website at <a href="http://www.bea.gov">www.bea.gov</a> , or follow the link.	<a href="#">BEA: Conferences and Meetings</a>
6.7	<b>Communications Planning</b>	Develop a comprehensive communications plan. Implement improvements identified in FY 2006 evaluation.		✗	Relevance: Customer Satisfaction with Quality of Products and Services	This item was removed from the strategic plan.	NA
6.8	<b>Graphic Design Services</b>	Design presentation aids (e.g., PowerPoint Presentations and posters) for all directorates, as needed.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.9		Design exhibit and promotional items (e.g. fact sheets and Web usage brochures) for all directorates, as needed.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Sustaining and Enhancing BEA's External Communications (continued)</b>							
6.10	Editorial Services	Provide writing and editorial services to all directorates, as needed.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.11		Maintain and update BEA's editorial style guide.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.12	Publication Services	Provide layout, desktop publishing, and production services for Bureau publications, e.g., data booklets, CD-ROMs, and DVDs.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.13	Organizational Branding	Maintain and update BEA's visual style guide. Ensure a consistent "look and feel" for all products disseminated by BEA.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>Providing Opportunities for User Feedback</b>							
6.14	Customer Surveys	Continue to conduct website customer survey. Continue to act on survey results, with input from BEA program areas and the Web Steering Committee.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.15		Evaluate results of the FY 2006 survey, circulate results, and create action plan for CD-applicable outcomes. Provide feedback to survey respondents. Conduct FY 2007 survey, write report, and share findings with the Bureau.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	For results of the 2007 Customer Satisfaction Survey, see "FY 2007 Report on Customer Satisfaction," on the "Director's Page" under "About BEA" on BEA's website at www.bea.gov, or follow the link.	<a href="http://www.bea.gov/about/pdf/2007_CSS_R.pdf">http://www.bea.gov/about/pdf/2007_CSS_R.pdf</a>

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives</b>							
6.16	Outreach to New Audiences	Evaluate results from the FY 2006 Report on Customer Satisfaction. Create a FY 2007 outreach plan for reaching new audiences.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>EMPLOYEES</b>							
<b>Sustaining and Enhancing BEA's Internal Communications</b>							
6.17	Intranet	Continue implementing plan to enhance internal communications through improvements to the BEA Intranet based on organizational assessment process. Evaluate effectiveness. Identify further improvements to BEA Intranet.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
6.18	Newsletters	In support of the DWG, manage the writing, editing, design, and production of the Diversity Newsletter on a quarterly basis.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.19		Manage the writing, editing, design, and production of BEA Details on a quarterly basis.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.20	Meetings	Manage Bureau-wide meetings and events, including the Annual Awards Ceremony, the Diversity Town Hall Meetings, and special roll-outs and kickoffs.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>New Initiatives</b>							
6.21	<b>Newly-designed Intranet</b>	Responsibility of main BEA Intranet site to the Web staff. Using results of the OAS survey and incorporating best practices, redesign the BEA Intranet. Begin posting updated content.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>Assessing and Improving BEA's Organizational Climate</b>							
6.22	<b>Organizational Assessment</b>	Publish results of FY2006 employee survey change committee recommendations approved by Executive Staff and initiate recommendations	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
6.23	<b>Quality of Work Life Program</b>	Implement improvements to Quality of Work Life program identified in FY 2006 evaluation.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>Managing BEA's Workforce Toward Effective Accomplishment of the Mission</b>							
6.24	<b>Workforce Development</b>	Analyze and evaluate workforce development programs with data identified in 2006 OAS, change committee, and program evaluations. Develop improvements to the comprehensive workforce development programs. Complete IT Specialists core competencies. Implement Economist and Accountant core competencies.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Managing BEA's Workforce Toward Effective Accomplishment of the Mission (continued)</b>							
6.25	<b>Workforce Management</b>	Evaluate effectiveness of the recruitment, retention, and succession efforts and identify processes to be improved.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
<b>Sustaining and Enhancing Workforce Safety and Security</b>							
6.26	<b>Security Programs</b>	Implement improvements to security program and to physical security measures identified in FY 2006 review. Review the OEP and evaluate effectiveness of the plan.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
6.27	<b>Safety &amp; Health Programs</b>	Assess effectiveness of safety and health program.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
<b>MANAGEMENT</b>							
<b>Ensuring the Continuation of BEA's Mission and Essential Functions in an Emergency</b>							
6.28	<b>Continuity of Operations (COOP)</b>	Evaluate effectiveness of the COOP. Continue annual testing.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Sustaining and Enhancing the Management and Integration of BEA's Resources</b>							
6.29	Freedom of Information Act (FOIA)	Serve as central contact point for all FOIA requests. Gather information for, respond to, and record all FOIA requests.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
6.30	Advisory Committee Management	Implement improvements identified in FY 2006 review to advisory committee process. Conduct BEA advisory committee meetings. Renew committee charter. Review appointment terms.	✓		Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts	Internal milestone.	NA
6.31	Financial Management	Review budget execution processes. Evaluate automated budget execution support provided to customers. Develop and implement Management Information Systems (MIS) Phase II budget formulation and execution applications. Prepare FY 2008 BEA President's budget submission. Prepare FY 2009 Secretarial and OMB budget submissions.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
6.32	Acquisition Management	Review internal procurement service operation for areas of improvement. Review level of procurement services from external service provider.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
6.33	Central Publishing System (CPS)	Use the CPS for submission of BEA data for publication. Continue evaluation of and improvements to the CPS. Evaluate and renew support contract.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>INFORMATION TECHNOLOGY</b>							
<b>Programs and New Initiatives: FY 2007</b>							
No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Efficiently Manage IT Investments in Support of BEA's Mission, Vision, and Strategic Objectives.</b>							
<b>MANAGEMENT</b>							
7.1	Information Technology (IT) Planning & Architecture	Update BEA Strategic Plan, Strategic IT plan, Operational IT Plan, and Enterprise IT Architecture (EA).	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	<a href="#">BEA Director's Page</a>
7.2		Complete/update Capital Planning and Investment Control (CPIC) and EA maturity models-self assessments.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA



No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>MANAGEMENT (continued)</b>							
7.3	<b>Department of Commerce Chief Information Officer (DOC CIO)</b>	Liaison with DOC OCIO and prepare reports such as Office of Management and Budget's (OMB) exhibit 300 for the FY 2009 budget submission.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct Improving GDP and the Economic Accounts Accelerating Economic Estimates Meeting U.S. International Obligations Knowledge Economy	Internal milestone.	NA
7.4	<b>IT Security</b>	Conduct IT security maturity model self assessment.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.5		Conduct IT security awareness training.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.6		Maintain and revise security plan and policies as needed. Address Plans of Actions and Milestones (POA&MS) as appropriate.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.7		Complete penetration testing of BEA network.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>EMPLOYEES</b>							
7.8		Conduct monthly vulnerability scanning of network infrastructure.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.9	IT Training	Maintain an effective IT Training Program. P Provide necessary IT training to Bureau staff.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>Redesign Core Systems and Applications to Improve Timeliness, Accuracy, and Comprehensiveness of Bureau Outputs</b>							
<b>CUSTOMERS</b>							
7.10	Electronic Survey Reporting	Support ASTAR operations.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.11	Regional Systems	Implement and support the RIMS web-based ordering/ delivery system.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>EMPLOYEES</b>							
7.12	Commercial Off-The-Shelf (COTS) Software	Upgrade/Add various COTS software as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>MANAGEMENT</b>							
7.13	Office Automation Software	Support office automation upgrades as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
7.14	<b>System for Tabling and Aggregating Time Series (STATS) (GDP System)</b>	Support and upgrade STATS, as appropriate.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.15	<b>Industry System</b>	Support the production and publication of the 2002 Benchmark I-O. Support other industry accounts systems as appropriate.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.16	<b>FAME &amp; Econometric / Statistical Software</b>	Continue to support limited conversion to FAME.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.17	<b>International Systems Modernization</b>	Complete functional/technical requirements for the modernization of international systems.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>Standardize Data Structures and Databases to Use Web Technologies to Improve the Collection, Access, and Dissemination of Data</b>							
<b>CUSTOMERS</b>							
7.18	<b>Web Applications</b>	Support interactive data dissemination web applications as funded.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>EMPLOYEES</b>							
7.19	<b>Intranet Support</b>	Support implementation of approved Bureau Task Force recommendations for Intranet modernization.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>STATISTICS</b>							
7.20	Database	Begin migration to SQL 2005. Maintain and upgrade database structure and platform standards and principles; apply to application re-engineering efforts as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>Maintain Infrastructure to Ensure Reliability and Security.</b>							
<b>CUSTOMERS</b>							
7.21	Internet Support	Provide technical support for BEA internet infrastructure as funded	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>EMPLOYEES</b>							
7.22	HelpDesk	Enhance HelpDesk tracking system software features.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.23		Evaluate and implement appropriate suggestions from OCIO customer satisfaction survey.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.24	Voice Mail System	Complete voice mail system upgrade.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
7.25	Desktop Management System Software	Maintain desktop management system software.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>EMPLOYEES (continued)</b>							
7.26	<b>Desktop and Laptop</b>	Replace limited desktop and laptop computers as funded. Investigate new client workstation.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.27	<b>E-Mail System</b>	Implement Instant Messaging.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
7.28	<b>Mobile Technology</b>	Continue to support mobile technology. Test and implement mobile security.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
7.29	<b>Printers</b>	Replace limited network and personal printers.	✓		Timeliness: Reliability of Delivery of Economic Data Relevance: Customer Satisfaction with Quality of Products and Services Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.30	<b>WebCasting</b>	Support webcast operations and enhance as necessary.	✓		Relevance: Customer Satisfaction with Quality of Products and Services	Internal milestone.	NA
<b>Timeliness: Reliability of Delivery of Economic Data</b>							
7.31	<b>Virus Protection Software</b>	Evaluate and upgrade virus protection, spam and content filtering, and related software as needed.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.32	<b>Network Servers</b>	Replace limited local area network (LAN) server hardware as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.33		Continue preparations for migration to Internet Protocol version 6 (IPv6).	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA

No.	Programs	2007	Met	Not Met	Related Performance Measures	Comments/References	Links
<b>Timeliness: Reliability of Delivery of Economic Data (continued)</b>							
7.34	Network Bandwidth	Evaluate higher bandwidth access to the Internet.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.35	Remote Access	Upgrade remote access infrastructure as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.36	Data Storage	Upgrade SAN capabilities. Perform SAN health check and space upgrade as funded.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
<b>STATISTICS</b>							
7.37	Disaster Recovery Systems	Test & upgrade disaster recovery services to meet expanding Bureau needs.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.38	LAN backup system	Investigate enhancement or replacement to the tape backup system.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA
7.39	Perimeter Security/Firewall System	Investigate upgrades to perimeter firewalls and security systems and recommend alternatives.	✓		Timeliness: Reliability of Delivery of Economic Data Accuracy: Percent of GDP Estimate Correct	Internal milestone.	NA