

CITY OF ALBUQUERQUE, NEW MEXICO
STATEMENT OF EXPENDITURES - BUDGET AND ACTUAL BY GOALS AND STRATEGIES
BUDGETED OPERATING FUNDS
Year ended June 30, 2001
(In thousands of dollars)

| | <u>Budget</u> | <u>Actual</u> | <u>Variance Favorable (Unfavorable)</u> |
|--|---------------|---------------|---|
| GOAL 1 - HUMAN AND FAMILY DEVELOPMENT | | | |
| <u>General Fund</u> | | | |
| Cultural Services: | | | |
| Strategic support | \$ 3,227 | \$ 3,224 | \$ 3 |
| Public library | 7,941 | 7,782 | 159 |
| Family and Community Services: | | | |
| Provide community recreation | 5,493 | 5,832 | (339) |
| Partner with public education | 6,217 | 6,190 | 27 |
| Supportive services to the homeless | 385 | 329 | 56 |
| Provide transitional housing | 232 | 211 | 21 |
| Provide mental health services | 274 | 275 | (1) |
| Provide early childhood education | 4,140 | 3,941 | 199 |
| Develop affordable housing | 655 | 685 | (30) |
| Offer health and social services | 1,956 | 1,821 | 135 |
| Plan and coordinate | 1,815 | 2,045 | (230) |
| Provide emergency shelter services | 234 | 267 | (33) |
| Parks and Recreation: | | | |
| Provide quality recreation | 3,716 | 3,727 | (11) |
| Promote safe use of firearms | 274 | 283 | (9) |
| Senior Affairs: | | | |
| Access to basic services | 446 | 420 | 26 |
| Well being | 2,836 | 2,870 | (34) |
| <u>Recreation Fund</u> | | | |
| Parks and Recreation: | | | |
| Transfer to General Fund | 340 | 340 | - |
| <u>Golf Course Operating Fund</u> | | | |
| Parks and Recreation: | | | |
| Unbudgeted FY/01 overexpenditures | 41 | - | 41 |
| Transfer to Golf Capital Fund | 500 | 500 | - |
| Transfer to General Fund | 415 | 398 | 17 |
| Affordable and quality golf | 3,073 | 3,131 | (58) |
| Total - Goal 1 - Human and Family Development | 44,210 | 44,271 | (61) |

GOAL 2 - PUBLIC SAFETY

General Fund

Corrections and Detention:

| | | | |
|--|--------|--------|------|
| Transfer to Corrections and Detention Fund | 15,987 | 15,987 | - |
| Family and Community Services: | | | |
| Prevent and reduce youth gangs | 1,124 | 1,175 | (51) |
| Substance abuse treatment prevention | 3,189 | 2,757 | 432 |
| Reduce DWI | 94 | - | 94 |

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| GOAL 2 - PUBLIC SAFETY, continued | | | |
| General Fund, continued | | | |
| Fire: | | | |
| Fire prevention-fire marshall's office | 2,656 | 2,790 | (134) |
| Fire department - technical services | 309 | 325 | (16) |
| Fire department - CIP funded employees | 81 | 78 | 3 |
| Fire department - planning | 117 | 127 | (10) |
| Logistics | 790 | 841 | (51) |
| Training and safety | 1,548 | 1,546 | 2 |
| Paramedic rescue | 6,602 | 6,818 | (216) |
| Fire suppression | 24,094 | 24,953 | (859) |
| Dispatch | 1,553 | 1,738 | (185) |
| Fire department - headquarters | 921 | 935 | (14) |
| Emergency management | 47 | 51 | (4) |
| Police: | | | |
| Off duty police overtime | 975 | 980 | (5) |
| Neighborhood policing | 40,862 | 40,888 | (26) |
| Investigative services | 13,483 | 13,332 | 151 |
| Central support services | 17,413 | 19,070 | (1,657) |
| Administration | 3,000 | 3,547 | (547) |
| Community partnerships- crime prevention | 369 | 378 | (9) |
| Basic sworn overtime | 3,800 | 3,756 | 44 |
| <u>State Fire Fund</u> | | | |
| Fire: | | | |
| State fire fund | 576 | 576 | - |
| <u>Corrections and Detention Fund</u> | | | |
| Corrections and Detention: | | | |
| Unbudgeted FY/01 overexpenditures | 1,540 | - | 1,540 |
| Administrative support | 2,744 | 2,680 | 64 |
| Corrections - detention | 26,777 | 28,482 | (1,705) |
| Transfer to General Fund | 1,285 | 1,285 | - |
| Detoxification | 1,439 | 1,200 | 239 |
| Alternatives to secured detention | 519 | 656 | (137) |
| Total - Goal 2 - Public Safety | 173,894 | 176,951 | (3,057) |
| GOAL 3 - PUBLIC INFRASTRUCTURE | | | |
| <u>General Fund</u> | | | |
| City Support Functions: | | | |
| Transfer to Sales Tax Refunding Debt Service Fund | 468 | 468 | - |
| Transfer to City/County Building Debt Service Fund | 95 | 95 | - |

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| GOAL 3 - PUBLIC INFRASTRUCTURE, continued | | | |
| <u>General Fund, continued</u> | | | |
| Public Works: | | | |
| Development services | 1,184 | 1,207 | (23) |
| Transfer to Capital Acquisition Fund | 6,244 | 6,244 | - |
| Street services | 11,718 | 11,872 | (154) |
| Storm drainage | 2,590 | 2,570 | 20 |
| Construction | 3,778 | 3,722 | 56 |
| Transfer to Gas Tax Road Fund | 1,800 | 1,604 | 196 |
| Transit and Parking: | | | |
| Special events parking | 19 | 19 | - |
| Transfer to Transit Operating Fund | 17,361 | 17,361 | - |
| Transfer to Parking Operating Fund | - | - | - |
| <u>Gas Tax Road Fund</u> | | | |
| Public Works: | | | |
| Street services | 6,097 | 5,843 | 254 |
| Transfer to General Fund | 260 | 260 | - |
| <u>Aviation Operating Fund</u> | | | |
| Aviation: | | | |
| Aviation operations | 18,858 | 18,397 | 461 |
| Transfer to Aviation Capital and Deferred Maintenance Fund | 8,000 | 8,000 | - |
| Transfer to General Fund | 1,103 | 1,150 | (47) |
| Transfer to Aviation Revenue Bond Debt Service Fund | 29,452 | 27,252 | 2,200 |
| <u>Joint Water and Sewer Operating Fund</u> | | | |
| Public Works: | | | |
| State conservation fee | 1,170 | 1,082 | 88 |
| Transfer to General Fund | 6,604 | 6,514 | 90 |
| San Juan/Chama | 2,000 | 2,049 | (49) |
| Unbudgeted FY/01 overexpenditures | 2,577 | - | 2,577 |
| Low income utility credit | 138 | 185 | (47) |
| Finance | 2,748 | 2,637 | 111 |
| Customer services | 3,137 | 3,184 | (47) |
| Wastewater treatment | 10,442 | 12,074 | (1,632) |
| Transfer to Joint Water and Sewer Debt Service Fund | 31,300 | 31,300 | - |
| North I-25 industrial reuse | 108 | 40 | 68 |
| Wastewater laboratory | 1,306 | 1,299 | 7 |
| Information systems | 465 | 384 | 81 |
| Wastewater collection | 3,751 | 3,927 | (176) |
| Transfer to Joint Water and Sewer Capital Fund | 511 | 511 | - |
| Utility development | 470 | 430 | 40 |
| Strategic support | 1,480 | 1,410 | 70 |

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| GOAL 3 - PUBLIC INFRASTRUCTURE, continued | | | |
| <u>Joint Water and Sewer Operating Fund, continued</u> | | | |
| Public Works, continued: | | | |
| Wastewater pre-treatment | 904 | 791 | 113 |
| Water utility | 20,839 | 22,234 | (1,395) |
| Transfer to Joint Water and Sewer Rehabilitation Fund | 11,000 | 11,000 | - |
| <u>Sustainable Water Supply Operating Fund</u> | | | |
| Public Works: | | | |
| Transfer to General Fund | 303 | 280 | 23 |
| Transfer to Joint Water and Sewer Debt Service Fund | 1,218 | 1,218 | - |
| Transfer to Joint Water and Sewer Capital Fund | 2,000 | 2,000 | - |
| Sustainable water supply | 4,000 | 3,608 | 392 |
| Transfer to Joint Water and Sewer Operating Fund | 108 | - | 108 |
| <u>Parking Facilities Operating Fund</u> | | | |
| Transit and Parking: | | | |
| Transfer to Parking Facilities Revenue Bond Debt Service Fund | 1,075 | 1,075 | - |
| Unbudgeted FY/01 overexpenditures | 145 | - | 145 |
| Parking services | 2,093 | 2,218 | (125) |
| Transfer to General Fund | 569 | 588 | (19) |
| Transfer to Plaza Del Sol Building Fund | 30 | 30 | - |
| <u>Transit Operating Fund</u> | | | |
| Transit and Parking: | | | |
| Sun van | 4,159 | 3,962 | 197 |
| Unbudgeted FY/01 overexpenditures | 1,816 | - | 1,816 |
| Transfer to Transit Grants Fund | 275 | 275 | - |
| Transfer to General Fund | 1,119 | 1,140 | (21) |
| Special events | 210 | 118 | 92 |
| Circulators | 286 | 335 | (49) |
| Operations | 17,563 | 19,425 | (1,862) |
| Total - Goal 3 - Public Infrastructure | <u>246,946</u> | <u>243,387</u> | <u>3,559</u> |
| GOAL 4 - SUSTAINABLE COMMUNITY DEVELOPMENT | | | |
| <u>General Fund</u> | | | |
| Family and Community Services: | | | |
| Prevent neighborhood deterioration | 97 | 121 | (24) |
| Parks and Recreation: | | | |
| Parks management | 11,167 | 11,160 | 7 |
| Quality parks and trails system | 673 | 695 | (22) |
| Strategic support | 847 | 838 | 9 |

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| GOAL 4 - SUSTAINABLE COMMUNITY DEVELOPMENT, continued | | | |
| <u>General Fund, continued</u> | | | |
| Planning: | | | |
| Long range planning | 629 | 619 | 10 |
| Strategic support | 880 | 894 | (14) |
| Community revitalization | 1,127 | 1,087 | 40 |
| Development process and policy | 4,446 | 4,521 | (75) |
| Code enforcement | 1,763 | 1,725 | 38 |
| Total - Goal 4 - Sustainable Community Development | 21,629 | 21,660 | (31) |
| | | | |
| GOAL 5 - ENVIRONMENTAL PROTECTION AND ENHANCEMENT | | | |
| <u>General Fund</u> | | | |
| Environmental Health: | | | |
| Consumer health protection | 1,062 | 998 | 64 |
| Program support | 370 | 392 | (22) |
| Environmental services | 1,466 | 1,436 | 30 |
| Animal services | 3,341 | 3,308 | 33 |
| Parks and Recreation: | | | |
| Transfer to Open Space Expendable Trust Fund | 177 | 177 | - |
| | | | |
| <u>Air Quality Fund</u> | | | |
| Environmental Health: | | | |
| Unbudgeted FY/01 overexpenditures | 67 | - | 67 |
| Vehicle pollution management | 1,133 | 1,197 | (64) |
| Transfer to General Fund | 59 | 60 | (1) |
| Operating permits | 597 | 600 | (3) |
| | | | |
| <u>Joint Water and Sewer Operating Fund</u> | | | |
| Public Works: | | | |
| Water resources | 3,374 | 3,222 | 152 |
| | | | |
| <u>Refuse Disposal Operating Fund</u> | | | |
| Solid Waste: | | | |
| Transfer to Joint Water and Sewer Operating Fund | 475 | 475 | - |
| Transfer to Corrections and Detention Fund | 78 | 68 | 10 |
| Recycling | 3,276 | 3,015 | 261 |
| Transfer to Refuse Disposal Revenue Bond Capital Fund | 4,906 | 4,906 | - |
| Transfer to Refuse Disposal System Debt Service Fund | 4,493 | 4,493 | - |
| Transfer to General Fund | 2,264 | 2,280 | (16) |
| Clean city section | 2,569 | 2,413 | 156 |
| Disposal | 4,261 | 4,218 | 43 |
| Collections | 16,465 | 16,919 | (454) |

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| GOAL 5 - ENVIRONMENTAL PROTECTION AND ENHANCEMENT, continued | | | |
| <u>Open Space Expendable Trust Fund</u> | | | |
| Parks and Recreation: | | | |
| Open space management | 2,563 | 2,470 | 93 |
| Total - Goal 5 - Environmental Protection and Enhancement | 52,996 | 52,647 | 349 |
| GOAL 6 - ECONOMIC VITALITY | | | |
| <u>General Fund</u> | | | |
| Convention Center: | | | |
| Convention Center | 3,983 | 4,019 | (36) |
| Family and Community Services: | | | |
| Develop community based activities | 240 | 286 | (46) |
| Train lower income persons | 624 | 623 | 1 |
| <u>Lodgers Tax Fund</u> | | | |
| Chief Administrative Officer: | | | |
| Lodgers tax promotion | 4,042 | 4,009 | 33 |
| Transfer to Sales Tax Refunding Debt Service Fund | 3,982 | 3,982 | - |
| <u>Aviation Operating Fund</u> | | | |
| Aviation: | | | |
| Economic development | 50 | 52 | (2) |
| <u>Transit Operating Fund</u> | | | |
| Transit and Parking: | | | |
| Sun ride | 354 | 214 | 140 |
| Trolleys | 389 | 414 | (25) |
| Total - Goal 6 - Economic Vitality | 13,664 | 13,599 | 65 |
| GOAL 7 - COMMUNITY BUILDING | | | |
| <u>General Fund</u> | | | |
| Cultural Services: | | | |
| Community events | 1,699 | 1,846 | (147) |
| Explora science center | 550 | 550 | - |
| Museum | 1,995 | 2,005 | (10) |
| Biological park | 8,927 | 8,449 | 478 |
| Senior Affairs: | | | |
| Volunteerism | 133 | 107 | 26 |
| Total - Goal 7 - Community Building | 13,304 | 12,957 | 347 |

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| GOAL 8 - ORGANIZATIONAL EXCELLENCE | | | |
| <u>General Fund</u> | | | |
| Chief Administrative Officer: | | | |
| Office of Management & Budget | 839 | 772 | 67 |
| Office of Capital Implementation | 1,765 | 1,739 | 26 |
| Office of City Clerk | 1,066 | 951 | 115 |
| Office of Employee Relations | 313 | 266 | 47 |
| Office of Economic Development | 536 | 508 | 28 |
| Chief Administrative Officer | 1,305 | 1,174 | 131 |
| Economic development | 78 | 65 | 13 |
| International trade | 25 | 14 | 11 |
| Office of Management & Operational Improvements | 340 | 284 | 56 |
| City Council: | | | |
| Council services | 1,596 | 1,543 | 53 |
| City Support Functions: | | | |
| Joint Committee on Intergovernmental Legislative Relations | 287 | 234 | 53 |
| Dues and memberships | 435 | 375 | 60 |
| Compensation in lieu of sick leave | 395 | 246 | 149 |
| Transfer to Operating Grants Fund | 4,183 | 4,183 | - |
| Transfer to Capital Acquisition Fund | 50 | 50 | - |
| Unbudgeted FY/01 overexpenditures | 830 | - | 830 |
| Early retirement | 3,034 | 4,083 | (1,049) |
| Special audits | 100 | 35 | 65 |
| Vehicle Replacement Fund | 2,456 | - | 2,456 |
| Finance and Administrative Services: | | | |
| Information services | 7,247 | 7,221 | 26 |
| Strategic support | 349 | 324 | 25 |
| Transfer to City/County Facilities Fund | 2,828 | 2,828 | - |
| Treasury | 1,336 | 1,305 | 31 |
| Purchasing | 1,105 | 1,044 | 61 |
| City buildings | 4,098 | 4,071 | 27 |
| Transfer to Plaza Del Sol Building Fund | 944 | 944 | - |
| Accounting | 2,692 | 2,573 | 119 |
| City-wide financial support services | 629 | 909 | (280) |
| Human Resources: | | | |
| Personnel services | 1,827 | 1,825 | 2 |
| Internal Audit: | | | |
| Office of Internal Audit | 675 | 659 | 16 |
| Legal: | | | |
| Utility franchising office | 454 | 772 | (318) |
| Legal services | 4,312 | 4,463 | (151) |
| Real property | 591 | 570 | 21 |

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| GOAL 8 - ORGANIZATIONAL EXCELLENCE, continued | | | |
| <u>General Fund, continued</u> | | | |
| Mayor's Office: | | | |
| Mayor's office | 644 | 645 | (1) |
| Public Works: | | | |
| Transfer to Fleet Management Fund | 1,116 | 1,116 | - |
| <u>City/County Building Operating Fund</u> | | | |
| Finance and Administrative Services: | | | |
| City/County building | 2,830 | 2,468 | 362 |
| Transfer to City/County Building Debt Service Fund | 1,305 | 1,305 | - |
| Transfer to General Fund | 86 | 86 | - |
| <u>Plaza Del Sol Building Operating Fund</u> | | | |
| Finance and Administrative Services: | | | |
| Transfer to Sales Tax Refunding Debt Service Fund | 569 | 569 | - |
| Plaza del Sol building | 714 | 687 | 27 |
| <u>Risk Management Fund</u> | | | |
| Finance and Administrative Services: | | | |
| Workers compensation | 3,058 | 3,864 | (806) |
| Tort and other claims | 12,397 | 17,638 | (5,241) |
| Transfer to General Fund | 1,006 | 979 | 27 |
| Substance abuse program | 272 | 284 | (12) |
| Safety office | 958 | 913 | 45 |
| Employee health services | 416 | 394 | 22 |
| Unbudgeted FY/01 overexpenditures | 5,902 | - | 5,902 |
| Employee equity | 93 | 48 | 45 |
| Human Resources: | | | |
| Unemployment compensation | 267 | 249 | 18 |
| <u>Supplies Inventory Management Fund</u> | | | |
| Finance and Administrative Services: | | | |
| Transfer to General Fund | 418 | 418 | - |
| Materials management | 626 | 555 | 71 |
| <u>Fleet Management Fund</u> | | | |
| Public Works: | | | |
| Unbudgeted FY/01 overexpenditures | 736 | - | 736 |
| Transfer to General Fund | 820 | 866 | (46) |
| Fleet management | 8,812 | 9,447 | (635) |

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| <u>Employee Insurance Fund</u> | | | |
| Human Resources: | | | |
| Transfer to General Fund | 108 | 98 | 10 |
| Insurance and administration | 24,753 | 24,221 | 532 |
| <u>Communications Management Fund</u> | | | |
| Finance and Administrative Services: | | | |
| Transfer to General Fund | 218 | 220 | (2) |
| City communications | 822 | 819 | 3 |
| Total - Goal 8 - Organizational Excellence | 117,666 | 113,919 | 3,747 |
| TOTAL - ALL GOALS AND STRATEGIES | \$ 684,309 | \$ 679,391 | \$ 4,918 |