

The Challenge

USAID's key objectives in Lebanon are to contribute to economic growth through the creation of jobs; improve environmental practices through water and wastewater management activities; and strengthen democracy through support of civil society, local government, parliament, as well as judicial and security institutions. Former Prime Minister Rafiq Hariri's assassination in February 2005, followed by the withdrawal of Syrian troops and the election of the first "made in Lebanon" government since the end of the civil war, resulted in some programmatic delays as the Lebanese coped with a tenuous security situation and political gridlock. However, the changes also created new opportunities to engage with the central government.

Objectives, Sectors and Workforce

Mission Director: Raouf Youssef

MCA Status: Not a Candidate

PEPFAR Focus Country: No

Provided or Received Services From Other Missions: Stand Alone

Program Budget (Appropriations by Objective)

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07	2005 SO Performance Score	Direct SO Admin. Cost Ratio
268-001 Economic Development	18,794	21,720	27,600	0	N/A	1.29	Exceeded
268-002 Promoting Democracy and Good Governance	4,000	6,000	7,000	0	N/A	1.10	Exceeded
268-005 Improved Environmental Policies and Practices	12,400	7,500	5,000	0	N/A	0.76	Not Met
268-SSS Department of State Programs	0	5,000	0	0	N/A	N/A	0.01
268-XXX Strengthening Democracy through Economic	0	0	0	15,500	N/A	N/A	N/A
268-YYY Enhancing Rule of Law and Political Will	0	0	0	10,000	N/A	N/A	N/A
268-ZZZ Improved Environmental Policies and Practices	0	0	0	10,000	N/A	N/A	N/A
Country Total	35,194	40,220	39,600	35,500	0.9%		

Program Budget (Appropriations by Account)

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Development Assistance	400	500	0	0	N/A
Economic Support Fund	34,794	39,720	39,600	35,500	2.0%
Total	35,194	40,220	39,600	35,500	0.9%

Program Budget by Sector and Account

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Basic Education ESF	0	0	600	300	N/A
Agriculture and Environment ESF	17,494	7,500	21,800	16,900	-3.4%
Higher Education & Training ESF	5,300	0	5,400	3,700	-30.2%
Economic Growth ESF	8,000	26,220	4,800	4,600	-42.5%
Human Rights DA	400	500	0	0	N/A
Democracy and Governance ESF	4,000	6,000	7,000	10,000	150.0%
Total	35,194	40,220	39,600	35,500	0.9%

Workforce

	FY 2004	FY 2005	FY 2006	FY 2007	Percent Change FY 04-07
US Direct Hires	0	1	2	2	N/A
US Non Direct Hires	0	0	0	0	N/A
Foreign Nationals	8	9	9	9	12.5%
Total	8	10	11	11	37.5%

Operating Expense

	FY 2004 (\$000)	FY 2005 (\$000)	FY 2006 (\$000)	FY 2007 (\$000)	Percent Change FY 04-07
Salaries and benefits	370	348	363	354	-4.3%
Travel	35	26	100	75	114.3%
Transportation of things	0	4	30	0	N/A
Rent	29	29	61	61	110.3%
Security	68	63	0	0	N/A
Equipment	19	72	25	40	110.5%
ICASS - Operating Expense only	334	345	368	477	42.8%
Other Operating Expense	48	61	118	93	93.8%
Total OE Budget	903	948	1,065	1,100	21.8%
US direct hire salary and benefits	196	219	378	419	113.8%
Program Funded Administrative Expenses				124	
Country Total Administrative Budget				1,643	
Percent of Bureau OE Total				#REF!	

Mission Summary

FY 2004	FY 2005	FY 2006	FY 2007
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Program per US Direct Hire (\$000)	N/A	40,220	19,800	17,750
Program per All US (\$000)	N/A	40,220	19,800	17,750
Program per Position (\$000)	4,399	4,022	3,600	3,227
Operating Expense as % of Program Funding				3.1%
Program Funded Admin Expense as % of Total Admin				7.5%
Total Admin Expense as % of Program Funding				4.6%

Other Major Donors:

Bilateral: A number of countries offer bilateral assistance to Lebanon, namely the United States, France, Italy, Germany, Japan, Iran, the Netherlands, Saudi Arabia, Kuwait, and the United Arab Emirates.

Multilateral: A number of multilateral donors have developed programs in Lebanon, namely the World Bank, the Arab Fund for Economic and Social Development, Islamic Development Bank, Kuwaiti Fund for Arab Economic Development, Saudi Fund for Development, International Bank for Reconstruction and Development, European Investment Bank, and European Union.