DDES / 1340

	2006 Actual [1]	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected [2]	2010 Projected [3, 6]
Beginning Fund Balance	**13,792,931**	**12,655,726**	**17,721,963**	**14,286,027**	**12,203,222**	**9,996,741**
Revenues						
Fee Receipts	25,358,518	25,470,343	22,362,758	24,393,004	21,953,704	23,051,389
Other Revenue	1,087,638	1,293,724	1,293,724	1,224,866	1,102,379	1,102,379
Investment Interest	2,180,750	400,000	1,677,548	1,200,000	1,263,600	1,330,571
Operating Contingency		977,905	977,905	970,608	1,000,000	1,000,000
CX Transfers	3,152,269	3,465,290	3,465,290	2,541,641	2,414,559	2,293,831
Total Revenues	**31,779,174**	**31,607,262**	**29,777,225**	**30,330,119**	**27,734,242**	**28,778,170**
Expenditures						
Salaries and Benefits	(21,248,772)	(24,101,545)	(22,072,599)	(25,037,980)	(22,534,182)	(20,280,764)
Supplies and Contracts	(1,225,694)	(1,544,937)	(1,602,889)	(1,807,246)	(1,716,884)	(1,631,040)
Intragovernmental Services	(4,956,024)	(4,968,163)	(4,973,865)	(4,082,254)	(4,163,899)	(4,964,135)
Capital & Others	(419,653)	(1,645,864)	(1,185,094)	(561,277)	(578,115)	(595,459)
Operating Contingency		(975,000)	(975,000)	(975,000)	(1,000,000)	(1,000,000)
Encumbrance Carryover			(24,290)			
P&L Final Order			(2,449,430)			
Total Expenditures	**(27,850,143)**	**(33,235,509)**	**(33,283,167)**	**(32,463,757)**	**(29,993,080)**	**(28,471,397)**
Estimated Underexpenditures		70,006	70,006	50,833	52,358	53,929
Other Fund Transactions						
*						
Total Other Fund Transactions						
Ending Fund Balance	**17,721,963**	**11,097,485**	**14,286,027**	**12,203,222**	**9,996,741**	**10,357,443**
Less: Reserves & Designations						
Reserve for Staff Reductions		(456,272)	(456,272)	(456,272)	(456,272)	(456,272)
Reserve for Revenue Shortfall		(1,273,517)	(1,273,517)	(1,626,200)	(1,463,580)	(1,265,963)
Reserve for Technology Replacements		(1,099,744)	(1,099,744)	(1,914,595)	(1,914,595)	(1,914,595)
Reserve for Fee Waivers & Unanticipated Costs		(1,000,000)	(1,000,000)	(1,083,338)	(1,354,173)	(1,692,716)
Reserve for Encumbrances	(24,290)					
Reserve for Fee Stabilization [5]				(4,300,000)	(2,500,000)	
Designated for DDES	(2,522,508)					
Designated for Equipment Replacement	(965,241)					
Total Reserves & Designations	**(3,512,039)**	**(3,829,533)**	**(3,829,533)**	**(9,380,405)**	**(7,688,620)**	**(5,329,546)**
Ending Undesignated Fund Balance	**14,209,924**	**7,267,952**	**10,456,494**	**2,822,816**	**2,308,122**	**5,027,897**
Target Fund Balance [4]	**1,392,507**	**1,661,775**	**4,160,396**	**4,057,970**	**3,749,135**	**3,558,925**

Financial Plan Notes:

1 2006 Actual Expenditures and Revenues based on 2006 CAFR or 14th month ARMS.

2 2009 Revenues are estimated to decrease due to dwindling inventory and reduction of DDES' hourly rates

3 2009 and 2010 have a 5% reduction for salary and wages due to annexation expectations

4 Target fund balance is calculated as 5% of total expenditures for 2006 Actual and 2007 Adopted and 1/8th of total expenditures (12.5%) thereafter

5 Interest Earnings on cash balance to defer future rate increases

6 Assumes a 5% fee increase in 2010.