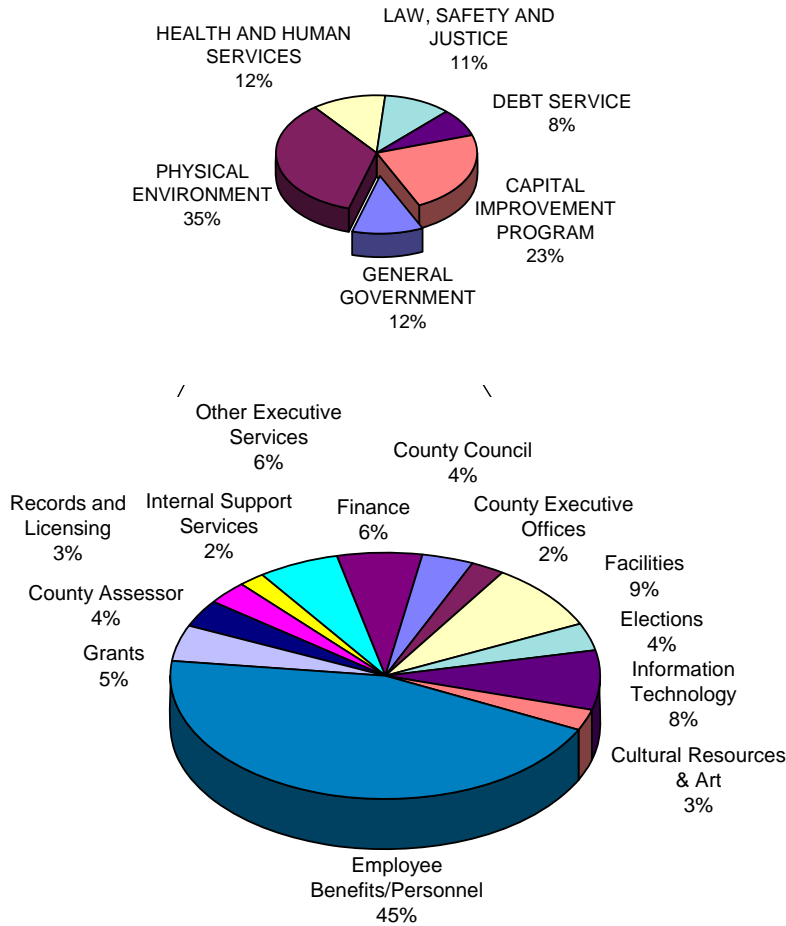


GENERAL GOVERNMENT

**General Government
\$544 Million**



Organization of the Pie Chart: The following agencies were combined to make the pie chart more readable.

Employee Benefits/Personnel: Human Resource Management, Safety & Claims Management, and Employee Benefits.

County Executive Offices: County Executive, Office of the Executive, OMB, and BRED

County Council: Board of Appeals, Council Administrator, County Auditor, County Council, Ombudsman/Tax Advisor, and Hearing Examiner, King County Television, Office of Independent Oversight

Cultural Resources & Art: Cultural Development Fund

Internal Support: Boundary Review Board, Memberships and Dues, Executive Contingency, Internal Support, Salary & Wage Contingency, and State Examiner.

Information Technology: Data Processing, Telecommunications, Printing & Graphic Arts, Cable Communications, OIRM, I-NET, and DES ER.

Other Executive Services: Executive Administration, Property Services and Insurance.

Due to rounding, figures in pie chart may not add to 100%.

Source: Program Plan Summary Page (Found at the end of the section).

P R O G R A M E X P L A N A T I O N S

INTRODUCTION

The General Government program area comprises the major administrative and central support services for King County government. There are a wide variety of agencies represented in this program area. These agencies can be divided into four main categories:

- elected officials (for example, the County Council, County Executive, and Assessor);
- central service agencies that provide a service to other county agencies;
- direct public service agencies; and
- miscellaneous agencies and central reserves.

Approximately 69.4 percent of the General Government budget is located within internal service funds. Internal service funds bill other county departments for their services. A sizeable portion of the total General Government budget (approximately 18.4 percent) is located in the Current Expense Fund. Lesser amounts are budgeted in special revenue funds and enterprise funds.

In total, the 2008 Adopted Budget for General Government is increasing by \$44.1 million or 8.8 percent above the level of the 2007 Adopted Budget. The areas of growth are largely in non-Current Expense funds that receive their funding from a variety of internal and external sources. The agencies with significant increases include: the Office of Information Resource Management; Elections; Employee Benefits; and Facilities Management.

Highlights of the General Government program area such as significant program change dynamics, capital investments in technology and facilities, and central rate changes are described below.

Significant Program Change Dynamics

The 2008 Executive Adopted Budget for General Government continues to focus on containing costs, responding to the service demands of internal and external constituents, increasing transparency and accountability through the deployment of technology, and managing or mitigating the county's exposure to risk. Several key initiatives will reach major milestones in 2008, notably the Executive's Health Reform Initiative (HRI) and the Annexation Initiative.

Some of the significant program initiatives in General Government include the following:

- The Employee Benefits Section, within the Department of Executive Services Human Resources Division, will continue implementation of the Health Advisory Task Force (HATF) recommendations. This includes continuation of the existing labor-management collaboration effort, continued participation in the Puget Sound Health Alliance, and continued implementation and evaluation of the Healthy IncentivesSM Benefit Plan. Two key objectives of the HRI are to improve the health of county employees and their dependents, and reduce the rate of growth of medical plan costs by one third. In 2005 the Joint Labor Management Insurance Committee reached agreement on an innovative benefits plan design that was implemented with the new benefits plans in 2007. In 2006

GENERAL GOVERNMENT PROGRAM PLAN

employees completed Wellness Assessments and Personal Action Plans, which determine eligibility for enrollment in 2007. In 2008 the HRI will continue implementation of a comprehensive measurement and evaluation program designed to provide the county with the information needed to assess the effectiveness of each HRI intervention and determine whether the initiative as a whole is slowing the projected increases in medical care costs, and make recommendations for further refinement and development.

- The Office of Management and Budget will continue the Annexation Public Outreach initiative in order to spur annexations and incorporations of urban unincorporated areas in the county. By the end of 2007, seven unincorporated communities including Benson Hill, Lea hill, Auburn's West Hill, East Federal Way, Fairwood, East Renton, and Klahanie will have had the opportunity to vote on annexation. Several additional annexation elections are pending in 2008, including possible action by Kirkland and Kent to annex their potential annexation areas. The Fairwood community may opt to place incorporation on the ballot again in 2008 as well. The successful August 2007 annexation election for the Auburn West Hill and Lea Hill is anticipated to be effective on January 1, 2008. The adopted budget reflects staffing and resource reductions commensurate with the projected decrease in workload. (See further discussion in the section titled "Regional Government Transition.")
- In 2008 the Elections Division of the Department of Executive Services will operate in a consolidated elections facility and will conduct the first countywide election entirely by mail ballot.

Capital Investment in Facilities and Information Technology

The General Government capital program includes two major project categories: technology and facilities. The budget development methodology and project descriptions are provided below.

Technology Project Prioritization Methodology

The information technology (IT) projects included in the 2008 Executive Adopted Budget have been evaluated with a structured review process to validate alignment with the county's Strategic Technology Plan investment criteria: evaluate the value propositions, and assess project and operating risks. The IT review included initial conceptual presentations and provided early Chief Information Officer (CIO) direction for budget submittals. The review of IT budget requests was coordinated with the county's Technology Governance committees and was presented to the CIO for recommendations.

There are four primary goals used to categorize IT projects:

- Accountability
- Customer service / accessibility
- Efficiency
- Risk management.

Each IT project is categorized by a primary goal alignment. The evaluation of each project is based on the potential achievement of meeting the stated measurable business objectives and

GENERAL GOVERNMENT PROGRAM PLAN

specific benefits aligned with the primary goal. The review process includes an evaluation of project and operating risks, plan of work, approach, and timeline.

This review also yields a high level understanding of the significant technical aspects of the adopted IT project such as architecture and interoperability, effect on current IT environment, alternatives, and feasibility. This analysis forms the basis for the establishment of specific CIO recommendations and conditions concerning the governance requirements for each project.

IT projects aligned to the primary goal of efficiency are evaluated based on the completion of a Cost/Benefit Analysis (CBA). The CBA uses a Net Present Value (NPV) method of comparing future cash flows expected from an IT investment to the expected cash outflow of the investment.

Facilities Project Prioritization Methodology

The Facilities Management Division (FMD) coordinates the building facilities CIP submittal process. Capital Planning and Development section managers and staff engage client agencies in early discussions about their capital needs. As a result, the projects proposed for funding were selected through a collaborative effort of the Current Expense funded agencies. This approach provided a forum for agencies competing for scarce resources to evaluate capital needs countywide and prioritize projects that will address the most critical needs.

The General Government Capital Program for 2008 amounts to \$37.5 million. This amount includes miscellaneous smaller projects along with the \$24.9 to exercise the option to purchase the Elections facility and \$11.6 million for facility major maintenance projects.

For the year 2008, the Facilities Management Division Capital Program includes:

- Purchase of the Earlington Building to serve as the County's consolidated election facility,
- Remodel and tenant improvement projects that will improve the working environment to address health and life safety priorities for employees and the public.
- Projects that either upgrade existing county facilities to bring them into code compliance or maintain the structural integrity of facilities and tenant improvement projects that will result in a more efficient working environment.
- Remodeling projects that respond to the Americans with Disabilities Act to ensure that all county facilities are accessible.

The General Government Capital Program is funded by a variety of sources: the Current Expense Fund, unobligated fund balance in existing bond funds, and bond funding.

Asset Preservation – Major Maintenance Reserve Fund

General Fund major maintenance projects are selected by scheduled year of replacement (based on age and life expectancy of the system), critical nature of the facility, and the condition of the system. These factors are used to determine the priority ranking for any given year. After the final ranking, the design of the system and product selection are based on a 20 year life cycle cost analysis that factors initial cost, replacement cost, and ongoing energy and maintenance cost to determine the present value of all alternatives. The system with the lowest present value is then selected to be incorporated into the final design.

The Major Maintenance Program managed by the Facilities Management Division (FMD) provides funds for the periodic replacement and repair of county-owned building systems and components on the 34 buildings maintained by FMD. In 2008, the Major Maintenance Program continues the investment in these facilities by funding approximately \$11.6 million in projects in 15 buildings. The budget authority is allocated to the following categories: roofs – 8.2 percent; structural – 3.2 percent; exterior finishes – 2.3 percent; interior finishes – 11.8 percent; plumbing – 8.5 percent; HVAC – 47.8 percent; electrical – 4.0 percent; site work – 2.7 percent; fixed furniture - 1.2 percent, contingency – 4.3 percent and debt service – 6 percent. The Major Maintenance Program in 2008 is fully funded as defined in Ordinance 14743 adopted by the County Council in 2003.

General Government Capital Program

Agency	Project Name	2008 Executive Proposed	Existing Project
FACILITIES			
FMD	Elections Building Acquisition	\$ 24,934,000	
FMD	Accessibility Project Allocation	\$ 311,876	X
FMD	Animal Control Facility Master Plan	\$ 180,614	
FMD	Security Master Plan	\$ 507,381	
FMD	Major Maintenance Program	\$ 11,650,430	X
TECHNOLOGY			
DES	E-911 – Equipment Upgrade	\$ 2,604,281	
DES	Electronic Records Management System (ERMS)	\$ 1,444,634	X
DES	FMD Construction Project Management System	\$ 120,000	X
DES	FMD SO-DAJD-FMD Radio System Enhancements	\$ 75,000	X
OIRM	Emergency Radio System Equipment Replacement Assessment & Proposal	\$ 314,238	X
OIRM	Executive Branch IT Reorganization	\$ 940,000	X
OIRM	KingCounty.gov Web Work	\$ 697,000	X
OIRM	Radio Infrastructure Facility & Tower Grounding	\$ 480,000	
OIRM	Radio Tower Repair Work	\$ 120,000	
TOTALS			
	Facilities	\$ 37,584,301	
	Technology	\$ 6,795,153	
	Total	\$ 44,379,454	

Central Rate Changes

Several of the General Government agencies are internal service funds that recover the costs of their operations by charging other county funds for services provided. The significant change dynamics faced by these funds in 2008 include responding to increased customer demand for services, the need to control healthcare expenditures, and the need to effectively manage technology investments. Strategies employed by the Internal Service agencies in 2008 include: prudent investments in technology and operating initiatives that will strengthen current business practices and improve efficiency; realignment of existing budgeted resources to respond to current business needs; and, when necessary the funding of additional resources to meet customer commitments. Significant increases are included for ITS Technology Services, Facilities Management Operations and Maintenance, and Motor Pool Rates.

The following is a brief summary of the major internal service rates and other centrally charged overhead rates.

- Office of Information Resource Management (OIRM) Operating – is responsible for functions within the office of the CIO including: IT governance; strategic planning; the county’s Information Security and Privacy Office; and the CIO office’s IT financial, administrative, human resources, and payroll functions. Revenues are increasing in 2008 due to the realignment of many of these services out of the Technology Services Fund.

GENERAL GOVERNMENT PROGRAM PLAN

- OIRM Technology Services – is responsible for network services, county web infrastructure support, and messaging services for all county agencies. This fund also provides customized services such as business application development and support; mainframe, server and data base maintenance; backup services; and server storage. The cost to operate and maintain enterprise infrastructure is allocated to agencies based on the number of county positions. Messaging costs are allocated based on the number of agency mailboxes. Customized service charges are based on usage of those custom services. The overall revenue decreased by an average of 2.03 percent from 2007, primarily due to the movement of several functions and related staff out of the Technology Services Fund and into the OIRM Operating Fund. Functions that are being realigned include the CIO's office management, security, financial, administrative, human resources, and payroll functions within OIRM. Additional changes include increases related to the implementation of new business continuity functions and various maintenance activities.
- OIRM Radio Services – Radio Communication Services (RCS) serves county agencies, and organizations in other jurisdictions. Rates are set to recover the operation and infrastructure maintenance costs of the county's 800 MHz radio system and the cost associated with servicing and replacing radios used by agencies. Due to changes in the overall number of radio subscribers and the approved rate increases, Radio Communications will bring in an additional \$334,774 in 2008, an increase of 10 percent over 2007, to cover increases in operating costs, and to provide additional funding to the equipment replacement reserve for the system.
- OIRM Telecommunications – The overhead rate charged covers the cost of managing and monitoring the operations of the county's telecommunications environment including the impact of moves, changes, new facilities, monitoring of vendor contracts, and other support services as required. The 2008 rates are 7.0 percent higher than 2007 adopted to cover on-going maintenance and other operating increases. Overhead rates are allocated based on the number of agency phone lines. Direct telecom charges are a pass-through vendor cost managed by the Telecom group. A 12.8 percent decrease from the 2007 adopted budget was built into the 2008 operating budgets for direct telecom usage charges as a result of aggressive efforts in obtaining best-value for contracted services, and elimination of a one-time equipment replacement collection in 2007 for voicemail.
- Facilities Management Operations and Maintenance (O&M) charges reflect the costs of the county general government buildings operated by the division. The charges are assessed on a per square foot basis, and each building has a unique rate. The 2008 rates increased by 17.8 percent from the 2007 adopted level. This overall increase includes the addition of two large new facilities, the NCOB and the new King County Elections Center in the Earlington Building. These new facilities added 383,000 square feet of leased space which amounts to a 14.8 percent increase over the square footage covered by tenant charges in 2007. Without these new facilities, the 2007 to 2008 increase in tenant rates was 6.8 percent. In addition to the impact of normal salary and operating cost increases, the 2008 rates reflect added expenses necessary to meet building maintenance requirements as defined by service level agreements.

GENERAL GOVERNMENT PROGRAM PLAN

- Risk Management – The cost of insurance services, both premiums on insurance policies and claims costs, are billed back to the affected operating and CIP agencies by the Insurance Internal Service Fund. For the 2008 Budget, the rate has decreased by 0.5 percent or \$109,542 from the 2007 Adopted Budget.
- Flex Benefits – The county has a flexible benefit package which offers employees several options for coverage and providers. All of the benefit costs are accounted for in the Employee Benefits Fund, which then recovers its costs through a single standard monthly rate charged to agencies for each eligible employee. The standard rate charged in 2007 was \$1,093 per employee per month. The standard rate for the 2008 Budget is \$1,142 per employee per month, a 4.5 percent increase.
- Healthy Workplace Fund – An amount equal to \$25 per benefits eligible position is provided to each appropriation unit, for a total allocation of \$361,898 countywide in 2008. This funding is provided to help employees get healthy and stay healthy.
- Safety & Claims Management – The cost of workers compensation, including medical payments, time loss wages, disability benefits, excess insurance premiums, liability increases and state fees, are billed out to agencies through a rate based on the number of projected hours worked by employees. The rate is allocated across five job classes from field work to office work. The Transit and Water Treatment Divisions have their own rate allocated on their own claim experience. The change in the rate for a specific job class in 2008 ranged from a decrease of 7.4 percent for police to an increase of 9.0 percent for field workers compared to 2007 rates. Overall department expenditures for workers compensation have increased \$1,476,803 or 8.0 percent from 2007 to 2008. This overall increase is driven more by the number of county employees and not the specific rate for a job class. In 2004, a revised methodology was used to estimate the claims liabilities and as a result this liability increased from \$14.1 million in 2004 to \$53.9 million in 2005. In 2005, under direction from the Council and Executive, the agency embarked on a 20-year plan to build its fund reserves. In this the 3rd year of the plan, Safety and Claims continues to successfully implement the new fund balance accumulation. Workers compensation rates are estimated to increase 8.45 percent annually in future years. They will be adjusted annually based on the actuary's determination of future claim payments and liability estimates.
- Current Expense (CX) Overhead – The cost of several CX agencies that provide services countywide are recovered from non-CX agencies through the Current Expense Overhead Plan. The Current Expense agencies or services included in this plan are the Council agencies, Executive Offices, Office of Management and Budget, Business Relations and Economic Development, Human Resources, Emergency Management, Department of Executive Services (DES) Administration, State Auditor, bus pass subsidy, building occupancy charges, mail services, asset management services, and records management services. The 2008 CX overhead plan decreased by \$4.5 million or 6.2 percent under 2007 adopted. In 2008, the non-CX portion of the total cost pool grew by \$.02 million or 0.7 percent while the CX portion decreased by \$4.8 million or 12.7 percent. There was a change in methodology causing the decrease in CX overhead for 2008. In order to comply with State Auditor findings, elected officials and their personal staff were excluded from cost recovery under this revised methodology.

GENERAL GOVERNMENT PROGRAM PLAN

- Countywide Technology Projects Charge – The OIRM CIP rate was established in 2004 as a transfer to the OIRM Capital Fund. This rate provides for the allocation of costs to county agencies for OIRM managed countywide information technology projects. The rate is allocated based on the number of positions in the various appropriation units.

In 2008 the allocation is \$900,000 for the countywide KingCounty.gov Web Work project. The project and associated funding requirement is summarized below:

Agency	Project Name	Total 2008 Budget Request	CX Transfers	OIRM CIP Rate (non-CX)
OIRM	KingCounty.gov Web Work - 2008	\$ 697,000	\$ 226,235	\$ 470,765
OIRM	KingCounty.gov Web Work - 2007	\$ 203,000	\$ 65,890	\$ 137,110
Total		\$ 900,000	\$ 292,125	\$ 607,875

- Financial Services – Financial services cover a broad array of activities including accounts payable, accounts receivable, payroll processing, benefits and retirement services, financial system operations, financial reporting, procurement, treasury functions, and contracts and construction support. The Treasury Division passes on its costs to the Current Expense fund and other County funds that levy property taxes. Finance rate charges for 2008 have increased 4.14 percent over the 2007 Adopted Budget level, when including a \$217,205 rebate to county agencies, which is a component of the division’s finance rate model.
- Fleet – Motor Pool, Public Works, and Wastewater Equipment Rental and Revolving rates are largely based on three factors: vehicle use, vehicle maintenance, and vehicle replacement. The 2008 rates are based on 2006 actual use. Fleet uses an industry standard model to determine the economically efficient time to replace a vehicle. This vehicle replacement model considers variables such as annual costs, resale and salvage value, and purchase price. Overall, the 2008 Motor Pool charges to operating agencies will increase 13.3 percent over the 2007 adopted level, largely attributable to increases in actual fuel costs from 2005 to 2006.
- Limited Tax General Obligation (LTGO) Debt Insurance - King County issues LTGO bonds on behalf of many of the non-Current Expense funds. The full faith and credit of the county secures these bonds, which means that the county pledges to levy property taxes sufficient to provide the revenue necessary for the repayment of bonds. This assurance to bond holders, combined with the county’s high bond rating, results in lower interest rates charged to the non-Current Expense funds. Lower interest rates result from the Current Expense Fund accepting a certain level of risk. This involves the assumption that in the event that the non-Current Expense revenue stream, whether or not specifically pledged, is inadequate, it will be underwritten or covered by the Current Expense Fund. The 2008 budget includes charges reflecting the estimated interest rate benefit of 0.25 percent. The charge calculated on remaining principal balance of new and existing debt is 0.125 percent, or half of the benefit, provided that the resulting charge is greater than \$10,000. The total charge to be assessed is \$780,589 and is allocated to the following agencies: Airport, \$8,525; Wastewater, \$555,338; Transit, \$189,906; Solid

GENERAL GOVERNMENT PROGRAM PLAN

Waste,\$10,033; and Surface Water Management, \$16,888.

- Long-term Leases - Long-term lease rates for county agency occupancy of leased space are driven by market rates. In the 2008 budget long-term lease rates decrease by \$654,494 or 2.9 percent compared to the 2007 Adopted Budget level.
- PERS and LEOFF Retirement Rate – The 2008 Budget reflects an employer contribution rate of 7.24 percent for PERS and an employer contribution rate of 5.43 percent for LEOFF 2. These rates are significantly higher than the rates which were included in the 2007 Adopted Budget and result in budgeted employer retirement contributions of \$15.6 million, or 32 percent higher than 2007.

Assessments

ASSESSMENTS

Mission
Assessments

To provide the services necessary for the maintenance and certification of a fair and equitable county assessment roll as mandated by Chapter 84 of the Revised Code of Washington (RCW). This includes subsequent levy rate determination and tax roll, established annually for the purpose of administering the property tax system for all real and personal property located within the geographic boundaries of King County.

ISSUES AND PRIORITIES

The Department of Assessments is presided over by the Office of the Assessor, a separately elected county official. The primary focus of the Assessor's budget is to continue to provide the services necessary for the maintenance and certification of fair and equitable county assessment rolls. The services provided by the Department of Assessments directly impacts 167 different taxing districts within King County.

The Assessor is responsible for valuing over 650,000 residential and commercial parcels in King County and more than 90,000 personal property accounts. New construction, the annual revaluation of each parcel, and the physical inspection of one-sixth of the

parcels each year create a significant demand for resources. Demand has increased dramatically since 1995 when parcel revaluations were converted to an annual revaluation cycle. Additionally, King County has been adding more than 10,000 new parcels to the tax roll per year since 2000. To meet the escalating workload, the Department has invested in new technology programs as an alternative to hiring additional staff. Today, technology continues to diminish the need for additional staff by creating efficiencies. An example is the use of new department scanners to make electronic copies of documents that were formerly processed in a labor and material intensive manner. The scanning process allows for electronic access to exemptions, past rulings, appeal decisions, maps, and other relevant information via a central database. The scanning project has provided efficiency to the assessment processes and has enhanced customer service by providing access to information electronically to a much wider audience. Another efficiency the Department will continue to expand on in 2008 is obtaining building permit information electronically.

The 2008 Executive Budget for the Department of Assessments maintains the current level of service. Benefiting from efficiency gains earned through technology, the 2007 budget reflected an FTE reduction of four. The funds saved from the FTE reduction are being used to fund equipment replacement for the department.

In 2008 Assessments, in conjunction with Finance and Business Operations Division Treasury Operations and the Office of Information Resource Management, will continue the Property Based System Replacement Project (PBS), which is designed to replace the 25-year-old system currently used for assessing property, calculating levy rates, and collecting taxes. In 2008 a vendor selection process will be undertaken which is designed to identify a new system that will ensure that the critical property tax functions remain reliable, timely, accurate, and efficient for the tax payers, the county, and the 167 taxing districts that depend upon the Department.

GENERAL GOVERNMENT PROGRAM PLAN

Assessments 0010/0670

Code/Item #	Description	0670	Expenditure	FTEs*
Program Area				
		2007 Adopted	19,728,851	225.00
		Status Quo **	804,203	0.00
GG		Status Quo Budget	20,533,054	225.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA50	Revenue Adjustment		0	0.00
			0	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(118,800)	0.00
CR07	Technology Services Operations & Maintenance Charge		(8,094)	0.00
CR08	Technology Services Infrastructure Charge		(68,030)	0.00
CR09	Geographic Information Systems Charge		21,084	0.00
CR10	Office of Information Resource Management Charge		34,021	0.00
CR11	Telecommunications Services		(6,706)	0.00
CR12	Telecommunications Overhead		562	0.00
CR13	Motor Pool Usage Charge		4,843	0.00
CR14	Facilities Management Space Charge		75,099	0.00
CR16	Radio Access		(38)	0.00
CR17	Radio Maintenance		8	0.00
CR24	FMD Copy Center		38,799	0.00
CR25	Financial Services Charge		(400)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		54,118	0.00
CR35	Underexpenditure		(1,007)	0.00
CR39	COLA Adjustment		54,095	0.00
			79,554	0.00
2008 Adopted Budget			20,612,608	225.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$100,000 shall not be expended or encumbered until the council reviews and by motion acknowledges receipt of a report from the assessor's office identifying cost-effective alternatives to the Runzheimer reimbursement program for meeting employee business travel needs.

The report required by this proviso shall be filed by March 31, 2008, in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the general government and labor relations committee, or its successor.

GENERAL GOVERNMENT PROGRAM PLAN

PROGRAM HIGHLIGHTS

The 2008 Budget for the Department of Assessments is \$20,612,608 and includes funding for 225.00 FTEs.

Technical Adjustments

Central Rate Adjustments – \$79,554. Central rates have increased for Assessments with significant increases in the facilities management space charge, COLA, and retirement, and decreases in flex benefits and ITS infrastructure.

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

Council Agencies

COUNCIL AGENCIES

Mission
Council Agencies

The nine-member elected Metropolitan King County Council is the policy determining body of the county and exercises all legislative powers authorized under the King County Charter, including adoption and enactment of ordinances, levy of taxes, appropriation of funds, establishment of compensation levels for county employees, and organization of administrative offices and executive departments.

ISSUES AND PRIORITIES

In addition to its legislative duties, the Metropolitan King County Council has separate sections that perform daily functions. These functions include Council Administration, Clerk of the Council, Hearing Examiner, County Auditor, Ombudsman-Tax Advisor, Board of Appeals/Equalization, the Office of Law Enforcement Oversight, Charter Review Commission, and King County Television.

Council Administration provides general support to the council through administration of the legislative branch budget and general oversight of legislative offices. Within this section are the

council's central staff who analyze proposed legislation, handle legal and policy issues, and conduct long-term special studies.

The Clerk of the Council is responsible for processing legislation and other official county records, including preparation of council agendas.

The Hearing Examiner conducts quasi-judicial public hearings on land use applications and on appeals of administrative orders and decisions; prepares reports of all hearings; and makes recommendations and decisions on the matters heard.

The County Auditor's Office conducts audits and studies that recommend ways to improve accountability, effectiveness and efficiency of county government. This includes promoting improved performance in the delivery of county services and identifying opportunities for cost savings.

The Ombudsman-Tax Advisor Office investigates citizen complaints against King County agencies, makes recommendations for improvements based on these investigations, and provides information and referral assistance to the public. In addition, the Ombudsman investigates alleged violations of the employee Code of Ethics, and reports of improper governmental action and retaliation pursuant to the whistleblower protection code. The Tax Advisor provides advice to the public on property tax law and the appropriate procedures to appeal property tax revaluations.

The Board of Appeals/Equalization is an independent body comprised of seven citizen members organized to adjudicate property value and other determinations made by the King County Assessor, as well as various business license decisions and animal control orders.

King County Television is the public's window into King County government, providing live and taped coverage of County Council meetings, County Executive news briefings, community forums, and programming highlighting county issues and services. It transmits 24/7 on Comcast Cable 22 and Millennium Cable 72/80.

GENERAL GOVERNMENT PROGRAM PLAN

County Council 0010/0010

Code/Item #	Description	0010	Expenditure	FTEs*
Program Area				
		2007 Adopted	5,660,302	57.00
		Status Quo **	178,693	0.00
GG		Status Quo Budget	5,838,995	57.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(28,644)	0.00
CR07	Technology Services Operations & Maintenance Charge		3,160	0.00
CR08	Technology Services Infrastructure Charge		(6,191)	0.00
CR09	Geographic Information Systems Charge		(330)	0.00
CR10	Office of Information Resource Management Charge		8,758	0.00
CR13	Motor Pool Usage Charge		(689)	0.00
CR25	Financial Services Charge		(13)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		16,134	0.00
CR35	Underexpenditure		(1,480)	0.00
CR39	COLA Adjustment		11,236	0.00
			1,941	0.00
2008 Adopted Budget			5,840,936	57.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Council Administration 0010/0020

Code/Item #	Description	0020	Expenditure	FTEs*
Program Area		2007 Adopted	8,807,522	61.10
		Status Quo **	437,099	0.00
GG		Status Quo Budget	9,244,621	61.10

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(33,792)	0.00
CR07	Technology Services Operations & Maintenance Charge		(2,264)	0.00
CR08	Technology Services Infrastructure Charge		(12,329)	0.00
CR10	Office of Information Resource Management Charge		9,710	0.00
CR11	Telecommunications Services		(15,967)	0.00
CR12	Telecommunications Overhead		(4,430)	0.00
CR13	Motor Pool Usage Charge		8,479	0.00
CR14	Facilities Management Space Charge		(19,370)	0.00
CR16	Radio Access		(113)	0.00
CR17	Radio Maintenance		24	0.00
CR24	FMD Copy Center		37,433	0.00
CR25	Financial Services Charge		296	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		23,565	0.00
CR35	Underexpenditure		(1,990)	0.00
CR39	COLA Adjustment		23,191	0.00
			12,443	0.00
Council Changes				
CC01	Class Comp Study		25,000	0.00
CC02	Training		30,000	0.00
CC03	Granicus Maintenance		11,750	0.00
CC04	Consulting Services		130,000	0.00
			196,750	0.00
		2008 Adopted Budget	9,453,814	61.10

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Hearing Examiner 0010/0030

Code/Item #	Description	0030	Expenditure	FTEs*
Program Area		2007 Adopted	720,648	5.00
		Status Quo **	39,758	0.00
GG		Status Quo Budget	760,406	5.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(2,640)	0.00
CR07	Technology Services Operations & Maintenance Charge		24,147	0.00
CR08	Technology Services Infrastructure Charge		(1,196)	0.00
CR10	Office of Information Resource Management Charge		769	0.00
CR13	Motor Pool Usage Charge		(6,112)	0.00
CR14	Facilities Management Space Charge		1,207	0.00
CR24	FMD Copy Center		3,825	0.00
CR25	Financial Services Charge		(6)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		1,990	0.00
CR35	Underexpenditure		(448)	0.00
CR39	COLA Adjustment		1,935	0.00
			23,471	0.00
Council Changes				
CC01	Reduction of Expenditure Authority		(24,147)	0.00
			(24,147)	0.00
		2008 Adopted Budget	759,730	5.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

County Auditor 0010/0040

Code/Item #	Description	0040	Expenditure	FTEs*
Program Area		2007 Adopted	1,516,655	12.00
		Status Quo **	159,460	0.00
GG		Status Quo Budget	1,676,115	12.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(6,864)	0.00
CR07	Technology Services Operations & Maintenance Charge		114	0.00
CR08	Technology Services Infrastructure Charge		(123)	0.00
CR10	Office of Information Resource Management Charge		2,567	0.00
CR11	Telecommunications Services		(453)	0.00
CR12	Telecommunications Overhead		(81)	0.00
CR25	Financial Services Charge		534	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		4,416	0.00
CR35	Underexpenditure		(334)	0.00
CR39	COLA Adjustment		4,396	0.00
			4,172	0.00
Council Changes				
CC01	Reduction in Status Quo		(32,000)	0.00
CC02	Citizen Counselor Network		130,000	0.00
CC03	Annualize 2007 Positions		0	2.00
CC04	Move Citizen Counselor Network to Separate Appropriation		(130,000)	(1.10)
			(32,000)	0.90
		2008 Adopted Budget	1,648,287	12.90

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Ombudsman/Tax Advisor 0010/0050

Code/Item #	Description	0050	Expenditure	FTEs*
Program Area		2007 Adopted	1,112,900	11.00
		Status Quo **	34,178	0.00
GG		Status Quo Budget	1,147,078	11.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(5,808)	0.00
CR07	Technology Services Operations & Maintenance Charge		89	0.00
CR08	Technology Services Infrastructure Charge		(2,264)	0.00
CR10	Office of Information Resource Management Charge		1,690	0.00
CR11	Telecommunications Services		(1,941)	0.00
CR12	Telecommunications Overhead		(81)	0.00
CR13	Motor Pool Usage Charge		(195)	0.00
CR14	Facilities Management Space Charge		12,360	0.00
CR22	Long Term Leases		92,727	0.00
CR24	FMD Copy Center		4,235	0.00
CR25	Financial Services Charge		(51)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		3,319	0.00
CR35	Underexpenditure		(1,595)	0.00
CR39	COLA Adjustment		3,309	0.00
			105,794	0.00
Council Changes				
CC01	Adjust Status Quo Salaries		33,000	0.00
CC02	Retirement Payouts		15,000	0.00
CC03	Rural Ombudsman Costs		8,200	0.00
CC04	Budget Contra		23,166	0.00
			79,366	0.00
2008 Adopted Budget			1,332,238	11.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

King County Civic Television 0010/0060

Code/Item #	Description	0060	Expenditure	FTEs*
Program Area				
		2007 Adopted	675,395	7.00
		Status Quo **	33,308	0.00
GG		Status Quo Budget	708,703	7.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(3,696)	0.00
CR07	Technology Services Operations & Maintenance Charge		57	0.00
CR08	Technology Services Infrastructure Charge		(1,427)	0.00
CR10	Office of Information Resource Management Charge		1,076	0.00
CR13	Motor Pool Usage Charge		195	0.00
CR25	Financial Services Charge		(1,107)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		1,696	0.00
CR35	Underexpenditure		(121)	0.00
CR39	COLA Adjustment		1,725	0.00
			(1,602)	0.00
2008 Adopted Budget			707,101	7.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Board of Appeals 0010/0070

Code/Item #	Description	0070	Expenditure	FTEs*
Program Area		2007 Adopted	641,623	4.00
		Status Quo **	32,576	0.00
GG		Status Quo Budget	674,199	4.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(2,112)	0.00
CR07	Technology Services Operations & Maintenance Charge		118	0.00
CR08	Technology Services Infrastructure Charge		(668)	0.00
CR10	Office of Information Resource Management Charge		615	0.00
CR11	Telecommunications Services		(115)	0.00
CR12	Telecommunications Overhead		23	0.00
CR14	Facilities Management Space Charge		4,427	0.00
CR25	Financial Services Charge		165	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		1,225	0.00
CR35	Underexpenditure		(153)	0.00
CR39	COLA Adjustment		1,215	0.00
			4,740	0.00
		2008 Adopted Budget	678,939	4.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Office of Law Enforcement Oversight 0010/0085

Code/Item #	Description	0085	Expenditure	FTEs*
Program Area				
		2007 Adopted	404,172	4.00
		Status Quo **	16,317	0.00
GG		Status Quo Budget	420,489	4.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(2,112)	0.00
CR07	Technology Services Operations & Maintenance Charge		32	0.00
CR08	Technology Services Infrastructure Charge		2,774	0.00
CR10	Office of Information Resource Management Charge		1,169	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		1,259	0.00
CR39	COLA Adjustment		1,249	0.00
			4,371	0.00
2008 Adopted Budget			424,860	4.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Charter Review Commission 0010/0086

Code/Item #	Description	0086	Expenditure	FTEs*
Program Area		2007 Adopted	483,006	0.00
		Status Quo **	(187,107)	0.00
GG		Status Quo Budget	295,899	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(1,320)	0.00
CR07	Technology Services Operations & Maintenance Charge		41	0.00
CR08	Technology Services Infrastructure Charge		3,468	0.00
CR10	Office of Information Resource Management Charge		1,461	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		766	0.00
CR35	Underexpenditure		2,809	0.00
CR39	COLA Adjustment		773	0.00
			7,998	0.00
Council Changes				
CC01	Restore Proposed Reduction		80,031	0.00
			80,031	0.00
		2008 Adopted Budget	383,928	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Office of Economic and Financial Analysis 0010/0087

Code/Item #	Description	0087	Expenditure	FTEs*
Program Area				
		2007 Adopted	200,000	2.00
		Status Quo **	5,026	0.00
GG		Status Quo Budget	205,026	2.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(1,056)	0.00
CR07	Technology Services Operations & Maintenance Charge		16	0.00
CR08	Technology Services Infrastructure Charge		1,387	0.00
CR10	Office of Information Resource Management Charge		584	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		634	0.00
CR35	Underexpenditure		(1,248)	0.00
CR39	COLA Adjustment		640	0.00
			957	0.00
Council Changes				
CC01	Add .5 FTE		0	0.50
			0	0.50
2008 Adopted Budget			205,983	2.50

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

PROGRAM HIGHLIGHTS

The Legislative Branch agencies' funding, as included in the 2008 Executive Proposed Budget, totals \$21,135,816. There are 163.10 FTEs and 9.00 TLT positions proposed for the Legislative Branch.

Technical Adjustments

Central Rate Adjustments – \$164,285. A net increase in central rates is reflected in the proposed budget. A significant increase occurred in long-term lease and facility charges primarily for Ombudsman. The Hearing Examiner had an increase for technology services of \$24,147. Other Council Agencies had minor changes in their central rates.

C O U N C I L A D O P T E D B U D G E T

Council Administration-- \$196,750.

Council added \$196,750 for consulting services, technology investment and maintaining its workforce.

Hearing Examiner – (\$24,147).

Council reduced the technology service charge in the amount of \$24,147.

County Auditor – (\$32,000).

Council reduced the auditor's budget by \$32,000 for the Citizen Counselor Network.

Ombudsman/Tax Advisor -- \$79,366.

Council increased the budget by \$79,366 for the Rural Ombudsman program and retirement payouts.

Charter Review Commission-- \$80,031.

Council restored a proposed reduction of \$80,031.

County Executive

COUNTY EXECUTIVE

Mission

County Executive

The County Executive provides strategic and policy direction to county government as an innovative, world-class regional provider of public health, safety, transportation, environmental and human services. The County Executive also establishes a vision for the region's future through comprehensive planning that addresses the challenges of the future while continuing prudent fiscal management of resources.

ISSUES AND PRIORITIES

In 2008, the Executive will continue to provide the policy direction and set priorities for delivery of vital regional services to deliver the highest possible quality of life to the county's 1.8 million residents. Prudent fiscal practices guide budget decisions for the day-to-day operation of the county and long-term strategic planning for criminal justice needs and reforms, public health, human services, transportation, elections, environmental services, and parks and trails.

County Executive 0010/0110

Code/Item #	Description	0110	Expenditure	FTEs*
Program Area		2007 Adopted	296,301	2.00
		Status Quo **	15,764	0.00
GG		Status Quo Budget	312,065	2.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(1,056)	0.00
CR07	Technology Services Operations & Maintenance Charge		16	0.00
CR08	Technology Services Infrastructure Charge		(490)	0.00
CR10	Office of Information Resource Management Charge		307	0.00
CR25	Financial Services Charge		90	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		1,030	0.00
CR39	COLA Adjustment		284	0.00
			181	0.00
		2008 Adopted Budget	312,246	2.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

PROGRAM HIGHLIGHTS

County Executive

The total 2008 Executive Proposed Budget for the County Executive is \$312,246 and includes funding for 2.00 FTEs.

Technical Adjustments

Central Rate Adjustments – \$181. An increase in central rates is reflected in the 2008 Proposed Budget. Increases occurred in Financial Service charge and in Technology Services Infrastructure charge.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Office of the Executive 0010/0120

Code/Item #	Description	0120	Expenditure	FTEs*
Program Area		2007 Adopted	3,624,024	25.00
		Status Quo **	240,856	0.00
GG		Status Quo Budget	3,864,880	25.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(14,256)	0.00
CR07	Technology Services Operations & Maintenance Charge		(6,485)	0.00
CR08	Technology Services Infrastructure Charge		202	0.00
CR10	Office of Information Resource Management Charge		4,580	0.00
CR11	Telecommunications Services		(6,024)	0.00
CR12	Telecommunications Overhead		(1,734)	0.00
CR13	Motor Pool Usage Charge		(540)	0.00
CR14	Facilities Management Space Charge		(16,103)	0.00
CR16	Radio Access		(113)	0.00
CR17	Radio Maintenance		24	0.00
CR18	Radio Direct Charges		102	0.00
CR22	Long Term Leases		32,598	0.00
CR24	FMD Copy Center		9,290	0.00
CR25	Financial Services Charge		1,586	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		10,308	0.00
CR35	Underexpenditure		(1,199)	0.00
CR36	Property Services Lease Administration Fee		835	0.00
CR39	COLA Adjustment		10,171	0.00
			23,242	0.00
		2008 Adopted Budget	3,888,122	25.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Office of the Executive

The total 2008 Executive Proposed Budget for the Office of the Executive is \$3,888,122 and includes funding for 25.00 FTEs and 3.00 TLTs.

Technical Adjustments

Central Rate Adjustments – \$23,242. A net increase in central rates is reflected in the 2008 Proposed Budget. The increase can be attributed to adjustments in long-term lease, copy center, retirement, and COLA charges.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Office of Management and Budget 0010/0140

Code/Item #	Description	0140	Expenditure	FTEs*
Program Area		2007 Adopted	6,536,759	45.00
		Status Quo **	200,753	0.00
GG		Status Quo Budget	6,737,512	45.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Correct Retirement Coding for Three Positions		14,145	0.00
TA02	Convert Two TLT Positions to FTE		0	2.00
			14,145	2.00
Central Rate Adjustments				
CR01	Flexible Benefits		(25,872)	0.00
CR07	Technology Services Operations & Maintenance Charge		(8,192)	0.00
CR08	Technology Services Infrastructure Charge		(13,507)	0.00
CR09	Geographic Information Systems Charge		(309)	0.00
CR10	Office of Information Resource Management Charge		7,668	0.00
CR11	Telecommunications Services		(2,630)	0.00
CR12	Telecommunications Overhead		195	0.00
CR13	Motor Pool Usage Charge		4,644	0.00
CR16	Radio Access		(38)	0.00
CR17	Radio Maintenance		8	0.00
CR22	Long Term Leases		10,516	0.00
CR24	FMD Copy Center		13,115	0.00
CR25	Financial Services Charge		3,435	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		17,121	0.00
CR36	Property Services Lease Administration Fee		391	0.00
CR39	COLA Adjustment		17,991	0.00
			24,536	0.00
2008 Adopted Budget			6,776,193	47.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT:

Of this appropriation, \$100,000 shall not be expended or encumbered until the ABT Program Management office provides to the council, in writing, the proposed Capital Improvement Program ("CIP") reporting and analysis requirements that will be included in ABT High level Business Design for the budget system business functions. Such proposed Capital Improvement Program ("CIP") reporting and analysis requirements shall be the basis for a critical analysis report of all the Capital Improvement Programs managed by the various divisions within the executive departments and subject to proviso P2 of this section.

The ABT Program Management office and the office of management and budget ("OMB") shall continue to work collaboratively with council staff to develop the proposed budget system process for CIP reporting and analysis requirements to ensure that the county-wide budget system selected as part of the ABT Program will be able to report for each CIP project the following "Reporting Elements": (1) the initial, baseline schedule, scope of work and budget ("Baseline information"); (2) all the costs, incurred to date and/or projected to complete the project, by a standard category system ("Standard System") to be used by all agencies to capture and report such project costs; (3) the standards or methodologies used by the CIP agency for estimating those costs; (4) the schedule milestones for each project, completed and projected; and (5) a reporting mechanism that clearly indicates a project's deviations from the initial Baseline Information, when the deviation(s) occurred, in what project cost category, and the reasons why.

Office of Management and Budget 0010/0140

Code/Item # Description 0140 Expenditure FTEs*

The Standard System should include but not be limited to the following cost categories: programming, predesign/planning, environmental/EIS, permitting, Design, mitigation construction/implementation, construction management/inspections, contract/project management and agency internal costs, close-out contingencies.

The Reporting Elements shall be used [for] the framework or format by which the executive shall produce a critical analysis report for selected projects within the CIPs managed by the various divisions within the executive departments as set forth in proviso P2 to this section. By March 3, 2008, the executive shall submit the report on the proposed Reporting Elements for Cip reporting and analysis requirements that will be included in ABT High Level Business Design for the budget system business functions in the form of 11 copies with the clerk of the council, who will retain the original and forward copies to each councilmember and the lead staff of the capital budget committee, or its successor. The resources to develop a and produce the written report shall be provided by the ABT program management office of the department of executive services.

P2 PROVIDED FURTHER THAT: Of this appropriation, \$150,000 shall not be expended or encumbered until the council accepts, by motion, the executive's transmitted critical analysis report, as required by this proviso, for all current CIP projects managed by the various divisions within the executive departments that are currently active or have not been closed-out; however, the executive shall not be required to report on any projects with a total project cost of less than \$750,000, or projects involving work order construction contracts or projects involving small work roster construction contracts. The report shall be broken into chapters, with each CIP agency constituting a chapter.

The executive shall submit the proposed motion and the critical analysis report, in the form of 11 copies with the clerk of the council, who will retain the original and forward copies to each councilmember and the lead staff of the capital budget committee, or its successor. The executive shall submit this proposed motion and report within 120 days after the ABT Program Management Office has submitted in writing, the proposed Capital Improvement Program ("CIP") reporting and analysis requirements that will be included in ABT High level Business Design for the budget system business functions required by proviso P1 to this section 18 of this ordinance. The resources to develop and produce the motion and critical analysis report shall be provided by the ABT program management office of the department of executive services.

P3 PROVIDED FURTHER THAT: Of this appropriation, \$25,000 shall not be expended or encumbered until the council reviews, and by motion acknowledges receipt of a report from the OMB detailing a review of the feasibility of implementing changes in how the county uses its community corrections programs. The office shall transmit the report to the council by April 1, 2008. The OMB, working with representatives of the superior court, district court, office of the prosecuting attorney, office of the public defender, sheriff and the departments of adult and juvenile detention and community and human services, shall review the current use of community corrections alternatives and programs and evaluate whether changes in screening, processing, sentencing or monitoring compliance could lead to better utilization of existing community corrections program capacity. The report shall identify the executive's plans for negotiating and implementing agreements with the courts to implement any proposed changes, schedules, resources needed for implementing program changes and milestones.

The plan required to be submitted by this proviso must be filed in the form of 11copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the law, justice and human services committee, or its successor.

P4 PROVIDED FURTHER THAT: Of this appropriation, \$50,000 shall not be encumbered or expended unless, by February 1, 2008, OMB has transmitted, and the council has approved by motion, a report on the progress of the city of Kirkland towards annexation of the Kirkland Potential Annexation Area. At a minimum, the study will include: (1) a discussion of the communication and outreach plan for the area; (2) a detailed discussion of the GIS mapping needs for the area and any areas of deficiency between what the city feels is needed and what could be provided by the county GIS division; and(3) a discussion of the needs for a fiscal model and any areas of deficiency between what the city feels is needed and what the county could provide. Furthermore, the report will provide options for funding such activities as well as the executive's preferred alternative for doing so. The report required is to be submitted in the form of 11 of copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the operating budget, fiscal

P5 PROVIDED FURTHER THAT: Of this appropriation, \$100,000 shall not be expended or encumbered until council receives and approves by ordinance updated cost estimates and a financing plan for completing all outstanding preservation and historic restoration work on the 91-year-old King County Courthouse that was identified in the comprehensive Cardwell/Thomas Courthouse Restoration Study of 1988.

By May 1, 2008, the facilities management division, in collaboration with the historic preservation program staff and landmarks commission and the office of management and budget, shall submit to the council for its review and approval by ordinance, the updated cost estimates and financing plan described above.

The report and legislation required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the capital budget committee, or its successor.

Office of Management and Budget 0010/0140

Code/Item #	Description	0140	Expenditure	FTEs*
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P6 PROVIDED FURTHER THAT: Of this appropriation, \$250,000 shall not be expended or encumbered until the council receives and approves by ordinance an action plan for county stewardship of county-owned historic structures and receives and adopts legislation officially designating historic preservation and historic restoration and rehabilitation as categories of work that is eligible for major maintenance reserve funding.

By June 1, 2008, the facilities management division, in collaboration with the historic preservation program staff and landmarks commission, shall submit to the council for its review and approval by ordinance a detailed action plan for county stewardship of historic structures including, at a minimum, policies and procedures that ensure that either the county historic preservation office or the landmarks commission, or both review and give technical expertise and guidance before proposed action, such as the sale, remodel or demolition of any county property over 40 years of age or that possesses archaeological value, takes place, and provided further that the facilities management division and office of management and budget add historic restoration, preservation and rehabilitation as important categories of projects on county properties eligible for major maintenance funding as directed in this proviso by the council.

The report and legislation required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the capital budget

GENERAL GOVERNMENT PROGRAM PLAN

Office of Management and Budget

The total 2008 Executive Proposed Budget for the Office of Management and Budget is \$6,776,193 and includes funding for 47.00 FTEs and 2.00 TLTs.

Technical Adjustments

Correct Retirement Coding for Three Positions – \$14,145.

Convert Two TLT Positions to FTE – \$0 / 2.00 FTEs / (2.00 TLTs). The bodies of work performed by two term limited positions were determined to be ongoing. Consistent with council action on the 2007 second quarter omnibus ordinance (15873), an Administrative Specialist II position and a Budget Analyst position were converted to full time equivalent status.

Central Rate Adjustments – \$24,536. An increase in central rates is reflected in the proposed budget. Significant reductions occurred in the Technology Services and Flexible Benefits with offsetting increases in Long Term Leases and Copy Center charges.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Business Relations and Economic Development 0010/0180

Code/Item #	Description	0180	Expenditure	FTEs*
Program Area		2007 Adopted	2,246,932	14.00
		Status Quo **	(170,172)	0.00
GG		Status Quo Budget	2,076,760	14.00

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB01	HB 1386 Historic Preservation Activities		105,000	0.00
			105,000	0.00
Technical Adjustment				
TA01	PSQ Loan In/Out Correction		46,064	0.00
			46,064	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(7,392)	0.00
CR07	Technology Services Operations & Maintenance Charge		114	0.00
CR08	Technology Services Infrastructure Charge		(3,330)	0.00
CR10	Office of Information Resource Management Charge		2,151	0.00
CR11	Telecommunications Services		(5,989)	0.00
CR12	Telecommunications Overhead		(2,273)	0.00
CR13	Motor Pool Usage Charge		2,162	0.00
CR22	Long Term Leases		11,283	0.00
CR24	FMD Copy Center		4,645	0.00
CR25	Financial Services Charge		(4,317)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		4,990	0.00
CR35	Underexpenditure		(998)	0.00
CR36	Property Services Lease Administration Fee		309	0.00
CR39	COLA Adjustment		5,783	0.00
			7,138	0.00
Council Changes				
CC01	Auburn Area Chamber of Commerce		5,000	0.00
CC02	Federal Way Chamber of Commerce		5,000	0.00
CC03	King County Landmarks		100,000	0.00
CC04	PortJobs Program		10,000	0.00
CC05	Southwest King County Chamber of Commerce		10,000	0.00
CC06	Vashon Chamber of Commerce		5,000	0.00
CC07	Historic Preservation Projects		65,000	1.00
			200,000	1.00
2008 Adopted Budget			2,434,962	15.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

ER EXPENDITURE RESTRICTION: Of this appropriation, \$135,000 shall be expended solely for contracts with the agencies and in the amounts listed below.

Auburn Area Chamber of Commerce	\$5,000
Federal Way Chamber of Commerce	\$5,000
King County Landmarks	\$100,000
PortJobs Program	\$10,000
Southwest King County Chamber of Commerce	\$10,000
Vashon Chamber of Commerce	\$5,000

GENERAL GOVERNMENT PROGRAM PLAN

Office of Business Relations and Economic Development

The total 2008 Executive Proposed Budget for the Office of Business Relations and Economic Development is \$2,234,962 and includes funding for 14.00 FTEs and .50 TLTs.

Historic Preservation

Historic Preservation Projects – \$105,000 / 0.50 TLT. This recommendation funds long-standing needs for preservation programs and services including the Barn Preservation Initiative and staff to support the Landmarks Commission’s work and other basic program activities.

Technical Adjustments

Correction of Loan In/Out Amount in PSQ – \$46,064. This adjustment corrects the loan in/out account to correctly reflect discontinuance of grant reimbursement formerly funding a position.

Central Rate Adjustments – \$7,138. Central rates increase can be attributed to Long Term Lease, Retirement, and COLA charges.

C O U N C I L A D O P T E D B U D G E T

Historic Preservation Projects – \$65,000 / 1.00 FTE / (0.50) TLT.

King County Landmarks – \$100000.

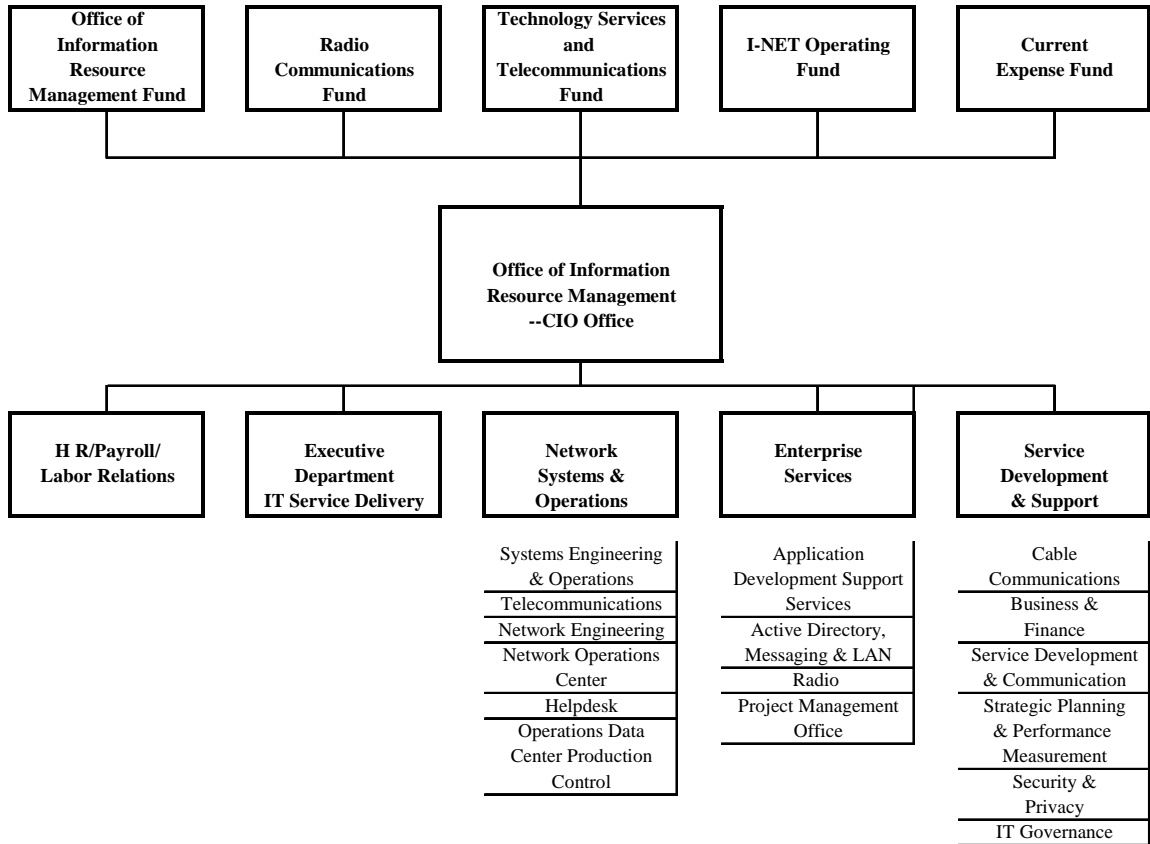
Auburn Area Chamber of Commerce – \$5,000.

Federal Way Chamber of Commerce – \$10,000.

Southwest King County Chamber of Commerce – \$10,000.

Vashon Chamber of Commerce – \$5,000.

GENERAL GOVERNMENT PROGRAM PLAN



OFFICE OF INFORMATION RESOURCE MANAGEMENT

Mission
Office of Information Resource Management
The mission of the Office of Information Resource Management is to provide direction and effective information technology services that enable outstanding service delivery to our customers and their constituents.

ISSUES AND PRIORITIES

The Office of Information Resource Management (OIRM) leads the development of an information technology (IT) framework using a portfolio management approach and facilitates the adoption of this approach through the county's technology governance process. In addition, the office leads efforts to develop IT standards, policies, guidelines, and methodologies for countywide use. As part of this program, the office provides

support and leadership for pilot programs and initiatives that lead to a standard technology solution that many agencies can use to support their service delivery.

In 2006, reorganization of county IT functions was proposed by the County Executive and approved by the County Council. This reorganization resulted in the Information and Telecommunication Services (ITS) Division moving out of the Department of Executive Services (DES) and into OIRM under the management of the county Chief Information Officer. It also paved the way for the implementation of an IT service delivery model that includes all executive department IT service delivery in 2007. The service delivery model may expand to non-executive departments in the future based on positive outcomes within the executive branch.

There are three core businesses in the OIRM:

Core Business – IT Service Development

IT service development is focused on ensuring that OIRM is effective in delivering the right services at the right level of quality to meet customer needs, today and into the future. This is accomplished by ensuring that strategic direction is clear and well communicated and by overseeing the alignment of activities in moving toward that desired direction. There are two programs under the core business of IT Service Development: Strategic Technology Planning and IT Governance.

Core Business – Enterprise IT Services

Enterprise IT Services provides the technology infrastructure services that impact multiple departments within the county and manages the projects that have an enterprise impact. There are several technology infrastructure services within this core business including Enterprise Project Management, Methodology, and Tools; Information Security and Privacy; Enterprise Applications, including E-mail; Enterprise Computing Systems; Enterprise Network; Enterprise Helpdesk; Data Center and Operations; Telecommunications; Radio; and Countywide IT Contracts.

Core Business – Agency IT Service Delivery

Agency IT Service Delivery provides the IT services needed at an agency level, which includes understanding customer needs and matching IT services to those needs. OIRM provides departmental IT services for all executive branch departments through Service Delivery Managers (SDMs). It also provides contracted IT services to the SDMs and to the legislative and judicial branches as needed. OIRM provides these services through two programs: Executive Branch Departmental IT Services and Contracted IT Services.

**Office of Information Resource Management
5471/1550M**

Code/Item #	Description	1550M	Expenditure	FTEs*
Program Area		2007 Adopted	2,155,797	10.00
GG		Status Quo **	108,273	0.00
		Status Quo Budget	2,264,070	10.00

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB14	Printing & Graphics Support		(149,648)	(2.00)
			(149,648)	(2.00)
Technical Adjustment				
TA01	Security & Privacy Operations		120,520	0.00
TA45	Internal Reorganization Alignment		4,415,212	22.00
TA50	Revenue Increment		0	0.00
			4,535,732	22.00
Central Rate Adjustments				
CR01	Flexible Benefits		(16,368)	0.00
CR05	Current Expense Overhead Adjustment		183,804	0.00
CR06	Healthy Workplace Funding Initiative		(50)	0.00
CR07	Technology Services Operations & Maintenance Charge		5,510	0.00
CR08	Technology Services Infrastructure Charge		14,777	0.00
CR10	Office of Information Resource Management Charge		8,549	0.00
CR11	Telecommunications Services		196,773	0.00
CR12	Telecommunications Overhead		31,782	0.00
CR18	Radio Direct Charges		(2,219)	0.00
CR20	Prosecuting Attorney Civil Division Charge		(23,240)	0.00
CR22	Long Term Leases		(86,373)	0.00
CR25	Financial Services Charge		(4,121)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		4,677	0.00
CR30	P&GA Loan Repayment		635	0.00
CR39	COLA Adjustment		50,280	0.00
CR46	Countywide Strategic Technology Projects		(1,554)	0.00
			362,862	0.00
2008 Adopted Budget			7,013,016	30.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Office of Information Resource Management Operating Fund

The total 2008 Executive Proposed Budget for the Office of Information Resource Management (OIRM) Fund is \$7,013,016 and includes funding for 30.00 FTEs and 2.00 TLTs.

Change in Administrative Need

Printing and Graphics Support – (\$149,648) / (2.00 FTEs). This recommendation reduces administrative positions consistent with the executive recommendation for discontinuation of the operations of Printing and Graphic Arts.

Increased Efficiencies

Internal Reorganization Alignment – Total \$4,415,212 / 22.00 FTEs, 1.00 TLT. This recommendation consolidates the budget for the CIO's office, including IT governance and the security and privacy office; financial and administrative functions; and non-labor support costs including building leases, insurance, and facilities management in the OIRM Operating Fund to simplify administration of the reorganized OIRM/ITS. Corresponding position reductions are recommended in the Technology Services Fund. The dollar change between the two funds does not net to zero due to billing between funds, an accounting requirement with no impact on total county cost. Components of the staff move include:

- Service Development, Business, and Fiscal functions – 15.00 FTEs, 1.00 TLT
- Human Resources and Payroll – 3.00 FTEs
- Security and Privacy - 1.00 FTE
- OIRM Management – 3.00 FTEs

Technical Adjustments

Security and Privacy Operations – \$120,520. This recommendation represents an increase in operating costs for annual software maintenance and countywide training to maintain the security and privacy programs initiated as a project in 2005.

Central Rate Adjustments – \$362,862. A net increase in central rates is reflected in the proposed budget. A major component of this increase represents the movement of central rates, such as CX overhead and Telecom, from Technology Services to the OIRM Operating Fund as part of the consolidation of business support within OIRM.

GENERAL GOVERNMENT PROGRAM PLAN

Office of Information Resource Management Operations / 5471

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected ²	2010 Projected ²
Beginning Fund Balance	1,149,279	1,217,882	1,389,691	1,108,098	1,034,941	850,418
Revenues						
* Internal Services Rates Revenues	1,772,865	1,811,089	1,811,089	4,008,596	4,329,284	4,675,626
* Revenues from other OIRM funds				2,506,067	2,581,249	2,658,686
* Miscellaneous Revenues	62,649	20,000	20,000	20,000	20,000	20,000
Total Revenues	1,835,514	1,831,089	1,831,089	6,534,663	6,930,533	7,354,313
Expenditures						
* Operating Expenditures	(1,595,102)	(2,155,797)	(2,155,797)	(2,626,932)	(2,705,740)	(2,786,912)
* Reorganization				(4,415,212)	(4,547,668)	(4,684,098)
* 2008 Recommendations				29,128	30,002	30,902
*						
Total Expenditures	(1,595,102)	(2,155,797)	(2,155,797)	(7,013,016)	(7,223,406)	(7,440,109)
Estimated Underexpenditures ³		43,116	43,116	105,195	108,351	111,602
Other Fund Transactions						
* Equity Transfers				300,000		
*						
Total Other Fund Transactions	0	0	0	300,000	0	0
Ending Fund Balance	1,389,691	936,290	1,108,098	1,034,941	850,418	876,224
Reserves & Designations						
* Compensated Absences ⁴	(296,904)	(252,290)	(311,749)	(327,337)	(343,703)	(360,889)
Total Reserves & Designations	(296,904)	(252,290)	(311,749)	(327,337)	(343,703)	(360,889)
Ending Undesignated Fund Balance	1,092,787	684,000	796,349	707,604	506,715	515,335
Target Fund Balance ⁵	199,388	269,475	269,475	876,627	902,926	930,014
Fund Balance to Target Ratio	548%	254%	296%	81%	56%	55%

Financial Plan Notes:

¹ Actuals are taken from 2006 CAFR

² 2009 and 2010 assume 8% internal services rate revenue growth; 3% from other funds; and 3% expenditure growth

³ Underexpenditure assumed at 2% of operating expenditure for 2007 and 1.5% thereafter

⁴ 2006 compensated absences from CAFR, 5% annual growth thereafter

⁵ Target fund balance for 2007 estimated and beyond is 1.5 month of annual operating expenditure

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

OIRM--Technology Services 5531/0432

Code/Item #	Description	0432	Expenditure	FTEs*
Program Area		2007 Adopted	30,313,597	151.00
		Status Quo **	1,139,820	0.00
GG		Status Quo Budget	31,453,417	151.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Maintenance for NCOB Equipment		58,000	0.00
TA03	Vehicle Lease		10,800	0.00
TA04	Maintenance for Tipping Point (NIDS)		34,000	0.00
TA05	CX Enterprise Licensing		(91,394)	0.00
TA06	Business Continuity		395,022	0.00
TA09	Backup Services		40,000	0.00
TA12	Decreased Email Cost		(50,000)	0.00
TA45	Internal Reorganization Alignment		(1,910,420)	(22.00)
TA50	Revenue Increment		0	0.00
			(1,513,992)	(22.00)
Central Rate Adjustments				
CR01	Flexible Benefits		(70,752)	0.00
CR05	Current Expense Overhead Adjustment		(217,452)	0.00
CR07	Technology Services Operations & Maintenance Charge		79,515	0.00
CR08	Technology Services Infrastructure Charge		(61,346)	0.00
CR09	Geographic Information Systems Charge		(15)	0.00
CR10	Office of Information Resource Management Charge		19,052	0.00
CR11	Telecommunications Services		(209,233)	0.00
CR12	Telecommunications Overhead		(35,765)	0.00
CR13	Motor Pool Usage Charge		7,199	0.00
CR14	Facilities Management Space Charge		60,650	0.00
CR15	Insurance Charges		(1,500)	0.00
CR16	Radio Access		(113)	0.00
CR17	Radio Maintenance		24	0.00
CR18	Radio Direct Charges		(2,050)	0.00
CR20	Prosecuting Attorney Civil Division Charge		303	0.00
CR22	Long Term Leases		462,237	0.00
CR24	FMD Copy Center		39,619	0.00
CR25	Financial Services Charge		(72,405)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		54,807	0.00
CR29	Wastewater Vehicles		3,048	0.00
CR36	Property Services Lease Administration Fee		(7,155)	0.00
CR39	COLA Adjustment		6,877	0.00
CR46	Countywide Strategic Technology Projects		(25,649)	0.00
			29,896	0.00
Council Changes				
CC01	Data Center Costs		(587,000)	0.00
			(587,000)	0.00
2008 Adopted Budget			29,382,321	129.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

OIRM – Technology Services

The total 2008 Executive Proposed Budget for Technology Services is \$29,969,321 and includes funding for 129.00 FTEs and 4.00 TLTs.

Increased Efficiencies

Decrease E-mail Cost – (\$50,000). This recommendation reduces e-mail maintenance and license fees due to cost decreases resulting from newer technology.

Internal Reorganization Alignment – (\$1,910,420) / (22.00 FTEs) (1.00 TLT). This recommendation moves business and fiscal functions, security and privacy, and human resources to the OIRM Operating Fund from Technology Services to consolidate administrative functions. Corresponding position increases are recommended in the OIRM Operating Fund. The dollar change between the two funds does not net to zero due to billing between funds, an accounting requirement with no impact on total county cost. The recommended amount is the net of the labor costs moved to the OIRM Operating Fund, and the cost of overhead that must be reimbursed to the OIRM Operating Fund since overhead budgets, such as building lease costs, now reside in the OIRM Operating Fund.

Maintenance of Investments in Technology

Maintenance for NCOB equipment – \$58,000. This recommendation is for the maintenance cost of network infrastructure in the new county office building.

Vehicle Lease – \$10,800. The OIRM network team is responsible for installing, supporting, and managing the King County WAN at over 200 sites. This recommendation is for the annual vehicle lease on replacements for current OIRM-owned vehicles that have exceeded their useful life and require frequent repairs.

Maintenance for Tipping Point (NIDS) – \$34,000. King County is migrating to a new core/distribution network to provide a fully redundant infrastructure. This recommendation is for maintenance of equipment that hinders attacks to the network systems before they can cause damage to the county infrastructure.

Business Continuity – \$395,022. This recommendation is for on-going maintenance for business continuity operations. The services include alternate data center, e-mail continuity, and mitigations for critical server and mainframe based applications.

Backup Services – \$40,000. This recommendation is for costs of off-site storage required for backup services and required software licenses for customer-owned servers.

Technical Adjustments

CX Enterprise Licensing – (\$91,394). This recommendation adjusts costs recovered from the Current Expense Fund for enterprise licensing to match the proposed revenue transfer.

Central Rate Adjustments – \$29,896. A net increase in central rates is reflected in the proposed budget. The major component of the increase relates to additional space charges for the move to the NCOB and the lease amount for the new consolidated data center that will accommodate the majority of King County servers. There are offsetting decreases from moving some central rate charges, such as CX overhead and Telecom, from Technology Services as part of the consolidation of business support within OIRM.

GENERAL GOVERNMENT PROGRAM PLAN

Technology Services / 5531

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected ²	2010 Projected ²
Beginning Fund Balance	3,608,423	2,426,644	4,638,089	2,731,946	1,785,810	2,227,673
Revenues						
* Central Rate Charges to Other Funds	22,786,313	23,146,696	23,146,696	22,246,124	24,025,814	25,947,879
* Business Continuity		500,098	500,098	601,977	921,974	949,633
* New Development	667,970	1,025,266	1,025,266	1,244,144	1,343,676	1,451,170
* Rates for Equipment Replacement	588,576	1,556,291	1,556,291	1,678,133	1,812,384	1,957,374
* CX transfer (Enterprise Licensing)	731,395	900,083	900,083	900,083	900,083	900,083
* Misc. Revenue (incl. Ext. Customers)	1,414,429	1,573,138	1,573,138	1,624,989	1,673,739	1,723,951
Total Revenues	26,188,683	28,701,572	28,701,572	28,295,450	30,677,668	32,930,090
Expenditures						
* Operating Expenditures	(24,553,298)	(28,257,465)	(27,799,526)	(27,932,078)	(28,988,400)	(29,858,052)
* Business Continuity		(500,098)	(500,098)	(895,120)	(921,974)	(949,633)
* Transfer to ITS Equip. Replace. Fund	(605,719)	(1,556,034)	(1,556,034)	(1,680,794)	(1,812,384)	(1,957,374)
* Data Center			(457,939)	(388,321)	(532,903)	(548,891)
* Reorganization				1,910,420	1,967,733	2,026,765
* 2008 Recommendations				(396,428)	(408,321)	(420,570)
* Reorg Supplemental			(440,000)			
* SPAM Filtering			(150,000)			
* SSL VPN			(170,225)			
Total Expenditures	(25,159,017)	(30,313,597)	(31,073,822)	(29,382,321)	(30,696,249)	(31,707,756)
Estimated Underexpenditures ³		423,862	466,107	440,735	460,444	475,616
Other Fund Transactions						
* Equity Transfers				(300,000)		
Total Other Fund Transactions	0	0	0	(300,000)	0	0
Ending Fund Balance	4,638,089	1,238,481	2,731,946	1,785,810	2,227,673	3,925,623
Reserves & Designations						
* Planning and Moving Data Center	(147,706)	(147,706)	(147,706)			
* Rate Stabilization Reserve	(3,753,784)	(243,051)	(1,652,026)			
* Compensated Absences ⁴				(904,341)	(1,306,786)	(2,974,390)
Total Reserves & Designations	(3,901,490)	(390,757)	(1,799,732)	(904,341)	(1,306,786)	(2,974,390)
Ending Undesignated Fund Balance	736,599	847,724	932,215	881,470	920,887	951,233
Target Fund Balance ⁵	736,599	847,724	932,215	881,470	920,887	951,233
Fund Balance to Target Ratio	100%	100%	100%	100%	100%	100%

Financial Plan Notes:

¹ Actuals are taken from 2006 CAFR

² 2009 and 2010 assumes: 8% central rate, new development, and equipment replacement revenue growth, 3% Misc revenue growth, 3% expenditure growth

³ Underexpenditure assumed at 1.5% of operating expenditures

⁴ To build up reserves towards required compensated absences long term obligation. The reserve required per 2006 CAFR is \$2.1M

⁵ Target fund balance is based on 3% of operating expenditures

C O U N C I L A D O P T E D B U D G E T

Data Center Reduction – (\$587,000).

The Council Adopted Budget reduced the Technology Services budget by \$587,000 so that all 2008 costs of a new data center are considered at the time the proposal for a new data center is deliberated by the Council.

OIRM--Telecommunications 5532/0433

Code/Item #	Description	0433	Expenditure	FTEs*
Program Area		2007 Adopted	2,418,929	8.00
		Status Quo **	(229,932)	0.00
GG		Status Quo Budget	2,188,997	8.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment			
TA01	Transfer to CIP for Equipment Replacement	127,277	0.00
TA50	Revenue Increment	0	0.00
		127,277	0.00
Central Rate Adjustments			
CR01	Flexible Benefits	(4,224)	0.00
CR05	Current Expense Overhead Adjustment	(398)	0.00
CR07	Technology Services Operations & Maintenance Charge	(8,968)	0.00
CR08	Technology Services Infrastructure Charge	(1,256)	0.00
CR10	Office of Information Resource Management Charge	1,229	0.00
CR11	Telecommunications Services	53,579	0.00
CR12	Telecommunications Overhead	(2,773)	0.00
CR20	Prosecuting Attorney Civil Division Charge	(1,442)	0.00
CR21	Debt Service Adjustment	(19,609)	0.00
CR25	Financial Services Charge	97,283	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%	2,791	0.00
CR39	COLA Adjustment	2,778	0.00
CR46	Countywide Strategic Technology Projects	(1,496)	0.00
		117,494	0.00
2008 Adopted Budget		2,433,768	8.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

OIRM – Telecommunications

The total 2008 Executive Proposed Budget for Telecommunications is \$2,433,768 and includes funding for 8.00 FTEs.

Infrastructure Improvement Needs

Transfer to CIP for Equipment Replacement – \$127,277. This recommendation transfers revenue collected for equipment replacement to the capital project based on the 2008 equipment replacement plan.

Technical Adjustments

Central Rate Adjustments – \$117,494. A net increase in central rates is reflected in the proposed budget. Major components of the increase are from changes in Financial Services and Telecommunications Services charges.

OIRM - Telecommunications / Fund 5532

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected ²	2010 Projected ²
Beginning Fund Balance	1,779,761	301,498	608,894	1,188,387	1,230,364	1,480,536
Revenues						
* Services to County Agencies	1,773,684	2,006,115	2,006,115	2,129,624	2,278,698	2,438,207
* Miscellaneous Revenues	124,349	25,000	25,000	25,000	25,000	25,000
* Surcharge for Equip. Replacement	184,026	280,404	280,404	286,524	286,524	286,524
* Surcharge for Equip. Replacement - Voicemail		286,009	286,009			
* Surcharge for Equip. Replacement - One Time		368,900	368,900			
Total Revenues	2,082,059	2,966,428	2,966,428	2,441,148	2,590,222	2,749,731
Expenditures						
* Operating Expenditures	(1,677,926)	(2,132,920)	(2,132,920)	(2,306,491)	(2,375,686)	(2,446,956)
* Transfer to ITS Capital Fund - Voicemail Study	(75,000)					
* Voicemail Transfer (per business case and Omnibus)	(1,500,000)	(286,009)	(286,009)			
* Transfer to ITS Capital Fund - Equip Replc.				(127,277)		
Total Expenditures	(3,252,926)	(2,418,929)	(2,418,929)	(2,433,768)	(2,375,686)	(2,446,956)
Estimated Underexpenditures ³		42,658	31,994	34,597	35,635	36,704
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance	608,894	891,655	1,188,387	1,230,364	1,480,536	1,820,014
Reserves & Designations						
* Equipment Replacement Reserve	(59,836)	(712,050)	(709,140)	(868,387)	(1,154,911)	(1,441,435)
* Compensated Absences ⁴	(115,152)		(120,910)	(126,955)	(133,303)	(139,968)
Total Reserves & Designations	(174,988)	(712,050)	(830,050)	(995,342)	(1,288,214)	(1,581,403)
Ending Undesignated Fund Balance	433,906	179,605	358,337	235,022	192,322	238,611
Target Fund Balance ⁵	162,646	106,646	266,615	288,311	296,961	305,870
Fund Balance to Target Ratio	267%	168%	134%	82%	65%	78%

Financial Plan Notes:

¹ Actuals from 2006 CAFR

² 2009 and 2010 assume 7% services to county agencies revenue growth; expenditure growth 3%

³ Underexpenditure assumed at 1.5%

⁴ 2006 compensated absences from CAFR, 5% annual growth thereafter

⁵ Target fund balance is 5% of operating expenditure for 2006 and 2007 adopted, 1.5 months of operating expenditure thereafter

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

Cable Communications 0010/0437

Code/Item #	Description	0437	Expenditure	FTEs*
Program Area		2007 Adopted	205,032	1.00
		Status Quo **	8,079	0.00
GG		Status Quo Budget	213,111	1.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(528)	0.00
CR07	Technology Services Operations & Maintenance Charge		8	0.00
CR08	Technology Services Infrastructure Charge		(95)	0.00
CR10	Office of Information Resource Management Charge		154	0.00
CR11	Telecommunications Services		(193)	0.00
CR12	Telecommunications Overhead		11	0.00
CR25	Financial Services Charge		(234)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		336	0.00
CR39	COLA Adjustment		340	0.00
			(201)	0.00
		2008 Adopted Budget	212,910	1.00

* FTEs do not include temporaries and overtime.

** This includes revised 20087adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$30,900 shall not be expended or encumbered until the council adopts legislation declaring the county's policy priorities to guide the county in its negotiations on cable system franchise agreements in unincorporated King County.

GENERAL GOVERNMENT PROGRAM PLAN

OIRM – Cable Communications

The total 2008 Executive Proposed Budget for Cable Communications is \$212,910 and includes funding for 1.00 FTE.

Technical Adjustments

Central Rate Adjustments – (\$201). A net decrease in central rates is reflected in the proposed budget. There are no significant rate changes.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

I-Net Operations 4531/0490

Code/Item #	Description	0490	Expenditure	FTEs*
Program Area				
		2007 Adopted	3,218,938	10.00
		Status Quo **	81,717	0.00
GG		Status Quo Budget	3,300,655	10.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Admin Overhead Adjustment		22,957	0.00
TA50	Revenue Increment		0	0.00
			22,957	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(5,280)	0.00
CR05	Current Expense Overhead Adjustment		2,750	0.00
CR07	Technology Services Operations & Maintenance Charge		(3,317)	0.00
CR08	Technology Services Infrastructure Charge		112	0.00
CR10	Office of Information Resource Management Charge		1,814	0.00
CR11	Telecommunications Services		2,249	0.00
CR12	Telecommunications Overhead		1,276	0.00
CR13	Motor Pool Usage Charge		2,392	0.00
CR20	Prosecuting Attorney Civil Division Charge		363	0.00
CR21	Debt Service Adjustment		(26,861)	0.00
CR25	Financial Services Charge		56,268	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		3,630	0.00
CR39	COLA Adjustment		3,601	0.00
CR46	Countywide Strategic Technology Projects		(1,111)	0.00
			37,886	0.00
Council Changes				
CC01	Reduce Operating Costs		(474,304)	0.00
			(474,304)	0.00
2008 Adopted Budget			2,887,194	10.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$50,000 shall not be expended or encumbered until the council approves by motion an I-Net business plan. The I-Net business plan must include the following: (1) an analysis of options for the county to discontinue I-Net operations; (2) an analysis of options for the county to discontinue providing I-Net services to non county entities; (3) specific recommendations for ensuring that expenditures do not exceed revenues both in the short and long term assuming I-Net operations are to continue; and (4) an equipment replacement plan with a proposed strategy for funding it assuming I-Net operations are to continue.

The executive shall file June 1, 2008, a proposed motion and the I-Net business plan in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the general government and labor relations committee, or its successor.

GENERAL GOVERNMENT PROGRAM PLAN

OIRM – I-Net Operations

The total 2008 Executive Proposed Budget for Institutional Network (I-Net) Operations is \$3,361,498, and includes funding for 10.00 FTEs.

Technical Adjustments

Admin Overhead Adjustment – \$22,957. This recommendation is an adjustment to appropriately reimburse OIRM operations for overhead items such as building lease, human resources and finance support, and other administrative related items.

Central Rate Adjustments – \$37,886. A net increase in central rates is reflected in the proposed budget, primarily from increases in Financial Services.

OIRM I-Net Operations / Fund 4531

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected	2010 Projected
Beginning Fund Balance	349,826	889,002	1,303,742	953,237	1,083,161	732,362
Revenues						
* Other Misc Revenue ²	2,021,142	2,288,468	2,130,010	2,315,250	2,523,623	2,750,749
* PEG fee (36705) ³	1,142,578	774,487	792,663	537,958	376,992	281,437
* Interest Earnings	50,991	40,976	40,976	33,986	21,005	8,250
* Transfer from Capital Fund	257,539					
Total Revenues	3,472,250	3,103,931	2,963,649	2,887,194	2,921,620	3,040,436
Expenditures						
* Operating Expenditures ⁴	(2,518,334)	(3,218,938)	(3,002,806)	(2,887,194)	(3,426,615)	(3,489,743)
*			(311,348)			
*						
Total Expenditures	(2,518,334)	(3,218,938)	(3,314,154)	(2,887,194)	(3,426,615)	(3,489,743)
Estimated Underexpenditures ⁵		96,568		129,924	154,198	157,038
Other Fund Transactions						
Total Other Fund Transactions						
Ending Fund Balance	1,303,742	870,563	953,237	1,083,161	732,362	440,093
Designations and Reserves						
* I-Net Operating Reserve	(1,164,785)	(717,708)	(577,886)	(722,261)	(304,036)	(3,875)
Total Designations and Reserves	(1,164,785)	(717,708)	(577,886)	(722,261)	(304,036)	(3,875)
Ending Undesignated Fund Balance	138,957	152,855	375,351	360,899	428,327	436,218
Target Fund Balance ⁶	138,957	152,855	375,351	360,899	428,327	436,218
Fund Balance to Target Ratio	100%	100%	100%	100%	100%	100%

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR

² 2009 and 2010 assume misc. revenue growth of 9%

³ Assumed PEG fee change from 2007: 2007 - \$0.85 per month per subscriber, 2008 - \$0.70, 2009 & 2010 - \$0.55 in accordance with Comcast agreement.

⁴ Expenditure increase out years is per OMB economists projections: 2.59% & 2.48% for labor in 2009 & 2010 respectively; 3.1% & 2.9% for non-labor.

⁵ Underexpenditure assumed at 4.5% of expenditures

⁶ Target Fund Balance is equal to 5% of operating expenditures in 2006 and 2007 Adopted; 1.5 months operating expenditures thereafter

Other Financial Plan Notes:

A revised Business Plan is in process. 2009 and beyond revenues and expenditures will likely to change.

C O U N C I L A D O P T E D B U D G E T

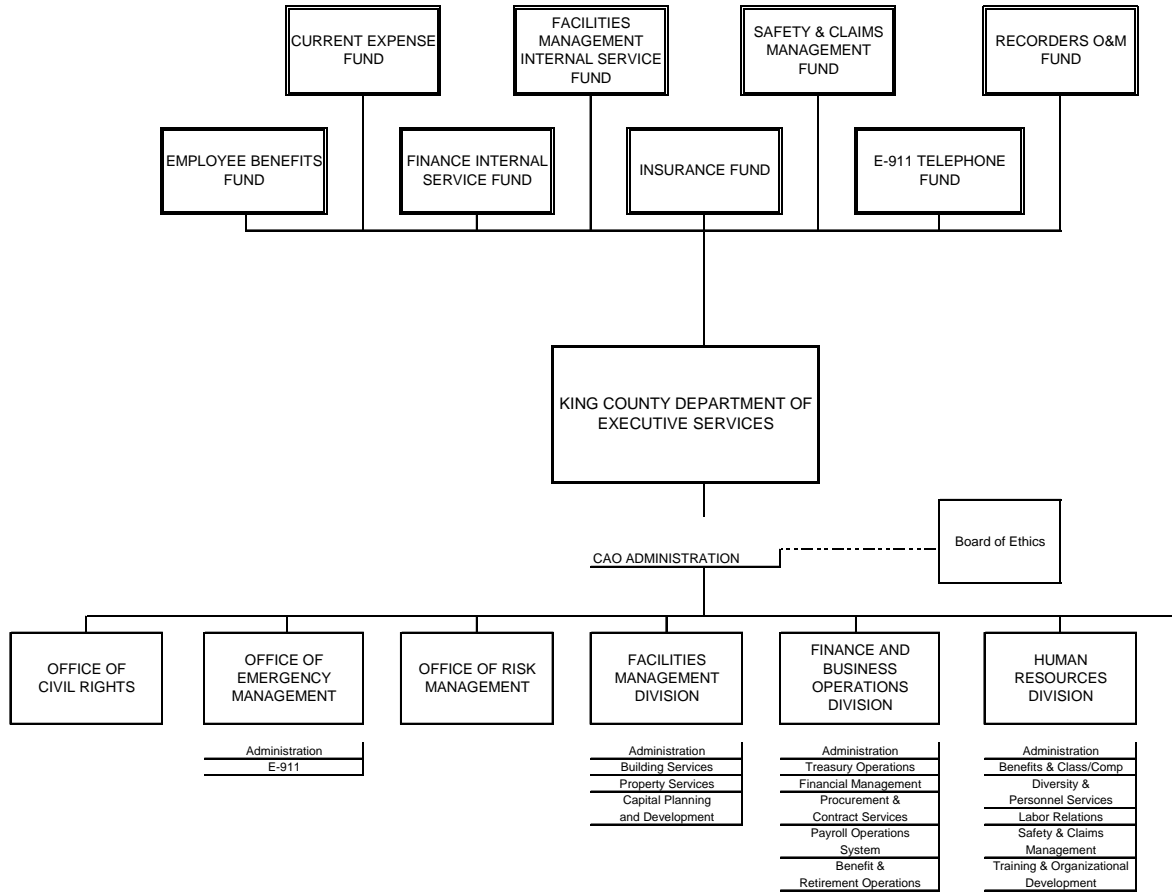
Reduction (\$474,304). - The Council Adopted Budget reduced I-NET expenditures by \$474,304 to align with anticipated revenues.

OIRM – Printing and Graphic Arts

Operation of the Printing and Graphic Arts section will terminate during 2007. The Printing and Graphic Arts Fund is transferred to the Department of Executive Services for close-out and debt retirement activities. The financial plan, including the years of 2006-2007, is included in the Department of Executive Services section. New copy centers providing copy-only services to county offices in the downtown Seattle core area, and with a limited printing capacity, are recommended in the Facilities Management Internal Services Fund.

Executive Services

GENERAL GOVERNMENT PROGRAM PLAN



EXECUTIVE SERVICES

Mission

To make the Department of Executive Services (DES) the provider of choice by providing King County agencies, municipalities and the public with effective and efficient general government services.

ISSUES AND PRIORITIES

The Department of Executive Services (DES) provides nearly all internal services to King County government and a variety of public services to its citizens. This department has over nine hundred employees, with an overall operating budget in excess of \$395 million. The department includes the following divisions: Facilities Management, Finance and Business Operations, Human Resources, Records and Licensing Services, and Elections. It also includes the Offices of Civil Rights, Emergency Management and Risk Management as well as the Board of Ethics and Civil Rights Commission.

Business Plan Overview:

The Business Plan change dynamics requiring budgetary response at the department level by DES agencies include both external and internal forces. The most significant external force impacting King County is the rapidly rising cost of health care. For the future, double-digit health care increases have been projected impelling the county to look outside the traditional approach to employee benefits and to develop innovative ways to strike a balance between the interests of employees and the need to control costs. As internal service providers to other county agencies, DES agencies must respond to changing customer demands in a proactive manner, and play a key leadership role in transforming and standardizing business and technological practices throughout the county. Given the emphasis on direct services to the public, there is a compelling need to contain the cost for internal services by doing more with less. To address these challenges, DES has or is in the process of sponsoring several countywide initiatives that cross department and division lines. Highlights of these initiatives include:

- Implementation of the Health Advisory Task Force (HATF) recommendations which include continuation of the existing Labor-Management Collaboration effort, continued participation in the Puget Sound Health Alliance to reduce the cost of healthcare supplied, and continued development of the Healthy IncentivesSM Benefit Plan to help ease the demand for health care services and provide effective tools that improve the health of employees and their families.
- DES, in a highly collaborative effort with other county agencies, is actively engaged in guiding the development of emergency management, human resource and continuity of operations plans (COOP) to ensure the continuation of essential governmental services to citizens and employees during a possible pandemic influenza outbreak in the region.
- Continued support for, and implementation of Service Level Agreements (SLAs) between internal and external service providers and their customers.
- Providing leadership and resources to help the county build financial, human resource, and budget management functions that are fully integrated, efficient and effective, and enhance the county's ability to provide essential services to its customers as envisioned by the adopted Vision and Goals Statement for Enterprise Financial, Human Resource, and Budget Management and outlined in the Executive's recommendation for Accountable Business Transformation.
- Oversight and coordination for major technology and capital initiatives and projects.

Facilities Management Division:

GENERAL GOVERNMENT PROGRAM PLAN

The Facilities Management Division (FMD) manages and maintains the county's physical and capital assets through capital improvement project management; energy management; space planning; major maintenance, preventative and custodial maintenance; building security and management of the financial and programmatic performance of the county's real estate portfolio.

Expanded and improved service delivery in the downtown core county-owned buildings is the primary change dynamic in the Executive's 2008 Proposed Budget. The 2008 budget also includes business systems software and support to increase accountability and cost efficiency in capital project management. Furthermore, the division is aggressively developing a more strategic approach to management of county facility and property assets. Highlights of the 2008 budget initiatives include:

- Funding for the maintenance and operation of the New County Office Building (NCOB) and the KC Elections Center.
- Funding to establish and operate two copy centers serving downtown Seattle county offices.

Finance and Business Operations Division:

The Finance and Business Operations Division (FBOD) provides central accounting, payroll, procurement, employee benefit administration, and treasury operations services to King County's direct service providers and internal service agencies. Additionally, the division collects, distributes, and invests public funds and manages long-term debt for King County and other local taxing districts.

The delivery of accurate and timely financial information, meeting growing customer demands, and laying the foundation for a single set of payroll and financial systems are the primary change dynamics addressed in the 2008 budget. To address these challenges along with financial challenges facing the CX Fund, FBOD has proposed measures that will realize cost savings while meeting ongoing or increasing demands, as well as standardize and improve key business processes.

Highlights of the 2008 budget are:

- Providing enhanced access to property tax information, which would allow property tax distribution information as well as non-tax fees charged, to be available online. This proposal implements an alternative solution for the council mandate contained in ordinance 15865 in order to provide a more cost-effective solution to mitigate the annual impact to the CX Fund.
- Expanding capacity for sales and use tax support by increasing a half time position to full time. This current position researches and resolves various complex tax issues and provides guidance in tax audits and matters primarily for IBIS agencies. With increased capacity, this will provide consistency, training to staff, and ensure controls and procedures are in place to comply with tax financial auditing requirements for all county agencies.
- Improving quality control for employee leave practices, which ensures compliance with legislation, minimizes audit findings, and works toward consistency in leave administration across county agencies. In 2008, the FBOD budget includes conversion of a TLT position supporting this body of work since 2005 to a permanent FTE position.
- Providing operational support for the agencies that use the payroll on line (POL) system to capture time and attendance data. The number of county agencies using POL as the time reporting tool increased from seven to 32 agencies as a result of the MSA Online project.
- Implementing cost saving measures to address the shortfalls in the CX Fund that will result in future program reductions and policy changes. To achieve costs savings, administration of the Equal Benefits Program will be decentralized and exported to departments. The LEOFF Board coordinator position will be reduced to half time based upon several recent time studies of the number of hours necessary to provide support. FBOD will also reduce resources by implementing changes to the asset capitalization policy.

GENERAL GOVERNMENT PROGRAM PLAN

Human Resources Division:

The mission of the Human Resources Division (HRD) is to deliver timely, consistent, and effective human resource services to county agencies in a manner that meets their business needs and also enhances the integrity of the human resources systems.

In the 2008 Executive Proposed Budget a continued emphasis is placed on: controlling health care costs through the promotion of employee health under the Executive's Health Reform Initiative (HRI); increasing the effectiveness and lower cost growth in Worker Compensation through successful safety education and return to work programs; and increased alignment of human resources practices throughout King County through the Human Resources Unification Program (HRUP). HRD has implemented initiatives that help reduce risk, improve human resource management processes, streamline resource utilization, improve quality control, and promote the health of the workforce. Within HRD, some of the highlights of the 2008 budget initiatives are the following:

- Continue funding for both the internal effort (supply side) and the external effort (demand side) of the Executive's Health Reform Initiative, a comprehensive approach to improving health and reducing the rate of increase in health care costs.
- Increase the capacity to provide work place safety classes in direct response to customer demand.
- Implement a redesigned management and supervisory training program which will help assure legal compliance and enhance the knowledge and skills of supervisors in areas such as human resources practices and county standards.
- Enhance the performance and capability of King County's Civil Service function in order to meet customer demand.
- Proceed with the testing, design, and initial implementation of a new Employee Performance and Accountability System for Executive Branch departments.

Elections

The Elections Division conducts elections, maintains jurisdiction boundaries, and voter registration services, and provides election-related information to the public.

Improved service delivery, changes in county policy, resource projections, demographic trends, and technical adjustments are the primary change dynamics addressed in the 2008 budget.

Highlights of the 2008 budget include:

- Funding of \$2.6 million to adjust the elections operating budget for the impacts associated with the presidential election year. These resources will provide for added seasonal staffing and higher production and service costs created by increased voter participation in the presidential election.
- Funding of \$1.2 million to support the implementation of vote by mail (VBM) elections beginning in May of 2008. Resources support a VBM implementation team, establishment of regional voting centers (RVCs), and adjustments for the costs of conducting elections entirely by mail.

Records and Licensing Services Division:

Records and Licensing Services Division (RALS) records and makes accessible real property and other documents to the public; collects and disburses real estate excise tax payments; provides archives, records management, and mail services; administers and enforces licensing regulations; provides animal care and control services; and promotes responsible pet ownership and animal welfare through education and licensing programs, and community partnerships with public and private sector entities.

Expanded and improved service delivery, resource projections, demographic trends, and technical adjustments are the primary change dynamics addressed in the 2008 budget.

GENERAL GOVERNMENT PROGRAM PLAN

Highlights of the 2008 budget include:

- Funding of \$110,000 to support increased animal care and shelter support. These additional resources provide extra help for shelter support during peak seasonal demand, increased funding for medications to prevent and treat disease among shelter animals, and pet food.
- Reprioritizing funding to achieve policy directives, narrow the service platform, and increase the quality of care by consolidating animal shelters. Consolidation will be implemented by closing the Crossroads Shelter facility and ensuring a continuation of services for eastside residents through public/private partnerships. Resources are redeployed at the Kent shelter to facilitate a healthy shelter environment aimed at increasing the percentage of animals leaving the shelter alive.

Office of Civil Rights:

The Office of Civil Rights (OCR) has two broad areas of focus: enforcement and compliance. The enforcement program focuses on implementation of the county's ordinances prohibiting discrimination in unincorporated King County in housing, employment, public places like stores and restaurants, and contracting. The focus of the compliance program is to work with county departments, county contractors, and members of the public to ensure non-discriminatory access to government for people with disabilities and other protected classes.

In 2008, OCR will work with the City of Seattle Office for Civil Rights to incorporate recently approved King County anti-discrimination ordinances into revised rules for anti-discrimination investigations. The office will continue previous efforts to increase anti-discrimination education for both the public and county employees. OCR will also continue to collaborate with other agencies to make information accessible via the web in order to provide services within existing resources.

Office of Emergency Management:

Office of Emergency Management (OEM) coordinates and advances regional E-911 systems to ensure reliable access for the public to emergency services, and promotes disaster-resistant communities by providing emergency management programs through partnerships and excellence in service.

Improved E-911 service delivery and technical adjustments are the primary change dynamics addressed in the 2008 budget. With Federal attention still focused on homeland security, OEM will continue to maintain an all-hazard planning, preparedness, and prevention oriented program. E-911 efforts will focus on providing technology solutions to improve service by upgrading equipment and databases.

Office of Risk Management:

The Office of Risk Management (ORM) assists county agencies in controlling and minimizing loss exposures; maintains a self-insurance program; protects the county's assets from loss; and processes citizen claims in a prompt, efficient, and equitable manner.

The Loss Control Program continues to be a critical and effective resource and mechanism to all county agencies. The program supports and funds loss prevention and loss control projects, and initiatives that are intended to reduce the county's exposure to liability.

Two predominantly volunteer organizations are supported within the DES organization:

Board of Ethics:

GENERAL GOVERNMENT PROGRAM PLAN

The Board of Ethics (BOE) is a five-member citizen board with both advisory and quasi-judicial functions. The primary responsibilities of the BOE are to interpret the Code of Ethics through advisory opinions; administer financial and consultant disclosure requirements; and to increase awareness of ethics issues through an education and training program. Since 2003, the BOE has continued an awareness campaign to heighten employee understanding of the Code of Ethics and the services provided by the Board. This initiative will continue in 2008, incorporating newly developed outreach and education programs into the ongoing functions.

Civil Rights Commission:

The Civil Rights Commission is composed of 16 citizen volunteers. The commission serves in an advisory capacity to the County Executive and County Council on civil rights issues in the areas of contract compliance, disability access, employment, housing, minority/women business, and public accommodations.

Finance and Business Operations 5450/0138

Code/Item #	Description	0138	Expenditure	FTEs*
Program Area		2007 Adopted	31,087,931	215.80
		Status Quo **	886,822	0.00
GG		Status Quo Budget	31,974,753	215.80

Detail below shows crosswalk from 2007 adopted to 2008

Administrative Service Reductions				
AS01	Technical Adjustments To Treasury Expenditure Activity		(1,400)	0.00
AS02	Increased Efficiencies/Reduced Costs in Audit Services		(220,000)	0.00
AS03	Reduction of Administrative Costs		(20,990)	0.00
AS04	Reduction in LEOFF Coordinator Support		(40,671)	(0.50)
AS05	Raise the County Fixed Asset Capitalization Limit		(23,005)	(0.50)
AS06	Elimination of Equal Benefits Program Support		(93,946)	(1.00)
			(400,012)	(2.00)
Revenue Backed				
RB02	Leave Administration FTE Conversion		0	1.00
RB03	Open Enrollment & Wellness Assessment Extra Help		66,568	0.00
RB04	MSA Online Implementation		85,959	0.00
			152,527	1.00
Technical Adjustment				
TA03	Sales and Use Tax Service Enhancement		466	0.50
TA04	Technical Adjustment to Payroll Budget		7,600	0.00
TA50	Increased Revenues from Internal Service Rate		0	0.00
			8,066	0.50
Central Rate Adjustments				
CR01	Flexible Benefits		(115,632)	0.00
CR05	Current Expense Overhead Adjustment		9,557	0.00
CR06	Healthy Workplace Funding Initiative		(25)	0.00
CR07	Technology Services Operations & Maintenance Charge		(111,198)	0.00
CR08	Technology Services Infrastructure Charge		(41,165)	0.00
CR09	Geographic Information Systems Charge		(26)	0.00
CR10	Office of Information Resource Management Charge		33,744	0.00
CR11	Telecommunications Services		(61,634)	0.00
CR12	Telecommunications Overhead		(24,022)	0.00
CR13	Motor Pool Usage Charge		(469)	0.00
CR14	Facilities Management Space Charge		59,340	0.00
CR15	Insurance Charges		3,903	0.00
CR16	Radio Access		(38)	0.00
CR17	Radio Maintenance		8	0.00
CR20	Prosecuting Attorney Civil Division Charge		(87,382)	0.00
CR22	Long Term Leases		3,616	0.00
CR24	FMD Copy Center		44,264	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		62,575	0.00
CR30	P&GA Loan Repayment		11,449	0.00
0.00				

Finance and Business Operations 5450/0138

Code/Item #	Description	0138	Expenditure	FTEs*
CR39	COLA Adjustment		60,676	0.00
CR46	Countywide Strategic Technology Projects		(41,177)	0.00
			(193,636)	0.00
	Cost Savings			
CS01	MSA Online Project Savings		(76,934)	(1.00)
			(76,934)	(1.00)
	Council Changes			
CC01	Reinstate Equal Benefits Coordinator		93,946	1.00
			93,946	1.00
		2008 Adopted Budget	31,558,710	215.30

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$500,000 shall not be expended or encumbered unless, by April 15, 2008, the executive certifies to the council that, as provided in Ordinance 15865, informational real estate tax notices have been mailed to all taxpayers whose lender has requested and received the tax information for the taxpayer's property. If the certification is not received by April 15, 2008, the appropriation restricted by this proviso shall lapse.

The certification shall be filed in the form of 11 copies with the clerk of the council who will keep the original and forward a copy to all councilmember's and the lead staff of the operating budget, fiscal management and mental health committee, or its successor.

**Finance and Business Operations Division (FBOD)
Finance – Internal Service Fund**

The total 2008 Executive Proposed Budget for the Finance Internal Service Fund appropriation unit is \$31,464,764 with 214.30 FTEs and 2.00 TLTs.

Expanded Service Delivery

Leave Administration FTE Conversion – \$0 / 1.00 FTE / (1.00) TLT. This proposal converts an existing term limited position to a career service full time equivalent because the work of leave administration, implementing recommendations, improving processes, and working with the departments is ongoing work.

Open Enrollment and Wellness Assessment Extra Help – \$66,568. These funds provide funding for phone and technical support for peak workload periods such as during benefits open enrollment and the wellness assessment.

Sales and Use Tax Service Enhancement – \$466 / 0.50 FTE. This is an expansion of the duties of the position that supports sales and use tax service administration. The scope of work performed has expanded over the past five years and service demand is expected to continue to grow.

Improved Efficiencies and Reduced Costs

Technical Adjustments to Treasury Expenditure Activity – (\$1,400). Technical adjustments to more accurately reflect Treasury expenditure activity.

Increased Efficiencies/Reduced Costs in Audit Services – (\$220,000). Audit services were transferred from external auditors to the State Auditor's Office, which has resulted in significant cost savings. Wastewater and Transit are the impacted departments.

Reduction of Administrative Costs – (\$20,990). This recommendation reflects a reduction and reallocation of operating expenses in areas not used and those needing greater allocations based on prior years.

Reduction in LEOFF Coordinator Support – (\$40,671) / (0.50 FTE). This reduces the LEOFF Disability Board Coordinator position to a half time position, reflecting a reduction in the number of LEOFF I retirees and fewer claims.

Raise the County Fixed Asset Capitalization Limit – (\$23,005) / (0.50 FTE). By raising the county's fixed asset capitalization level from \$1,000 to \$5,000 the workload in the fixed asset accounting group is reduced by half of one position.

Elimination of Equal Benefits Program Support – (\$93,946) / (1.00 FTE). The Equal Benefits Program has proven to be successful with few contractors denied contract opportunities over the last three years. Departments will now be required to ensure compliance with the equal benefits requirements.

MSA Online Project Savings – (\$76,934) / (1.00). These cost reductions are realized by the MSA Enhancement Phase I - MSA Online Project. One data entry position and associated supplies are reduced.

Maintenance of Investment in Technology

MSA Online Implementation – \$85,959 / 1.00 TLT. This position is to ensure that Payroll Systems and Operations is fully able to manage the post transition demands of the MSA Online project. A Functional Analyst III position is required to support ongoing quality service and to meet production demands for Payroll Online.

GENERAL GOVERNMENT PROGRAM PLAN

Technical Adjustment

Technical Adjustments – \$7,600. Reallocation of funds to more accurately reflect expenditure activity.

Central Rate Adjustments – (\$193,636). A net decrease in central rates is reflected in the proposed budget. The decrease is largely due to adjustments to Technology Services, Employee Benefits, and Prosecuting Attorney rates.

Finance and Business Operations/5450

	2006 Actual ¹	2007 Adopted	2007 Estimated ²	2008 Adopted	2009 Projected ³	2010 Projected
Beginning Fund Balance	4,214,715	4,011,486	4,558,478	3,823,411	4,151,641	3,778,451
Revenues						
* Operating Revenues						
- CX Rates	6,666,839	7,093,537	7,118,304	7,376,644	7,451,317	7,637,600
- CX Rebate	(163,197)	(182,627)	(182,985)	(54,382)		
- Non-CX Rates	19,941,804	21,388,336	21,143,570	21,771,358	22,205,899	22,761,047
- Non-CX Rebate	(492,545)	(519,611)	(519,250)	(162,824)		
- Other Revenues	1,918,148	1,845,477	2,070,565	1,916,970	1,974,479	2,033,713
* Interest Income	323,844	315,000	402,980	408,000	428,808	450,248
Total Revenues	28,194,893	29,940,112	30,033,184	31,255,766	32,060,504	32,882,609
Expenditures						
* Operating Expenditures - Personal Services	(17,829,858)	(18,806,135)	(19,313,935)	(19,671,156)	(20,851,425)	(22,102,511)
* Operating Expenditures - O&M	(10,020,037)	(12,281,796)	(11,454,316)	(11,887,554)	(12,244,181)	(12,611,506)
* Encumbrance Carryover						
Total Expenditures	(27,849,895)	(31,087,931)	(30,768,251)	(31,558,710)	(33,095,606)	(34,714,017)
Estimated Underexpenditures		621,759		631,174	661,912	694,280
Other Fund Transactions						
GAAP Adjustment	(1,235)					
Total Other Fund Transactions	(1,235)	0	0	0	0	0
Ending Fund Balance	4,558,478	3,485,426	3,823,411	4,151,641	3,778,451	2,641,324
Less: Reserves & Designations						
* Reserved for Encumbrances/Carryovers	(413,051)					
* Reserved for PC Replacement		(320,000)	(160,000)	(320,000)	(480,000)	(540,000)
* Reserved for Equipment Replacement ⁴	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
* Rate Stabilization Reserve ⁵	(2,809,930)	(1,751,441)	(2,240,363)	(2,498,644)	(2,018,026)	(876,939)
Total Reserves & Designations	(3,722,981)	(2,571,441)	(2,900,363)	(3,318,644)	(2,998,026)	(1,916,939)
Ending Undesignated Fund Balance	835,497	913,985	923,048	832,997	780,425	724,385
Target Fund Balance ⁶	835,497	913,985	923,048	927,826	973,011	1,020,592

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR

² 2007 Estimated is based on the 2nd quarter report.

³ CX and non-CX rate revenues grow at 2.5% annually; other revenues grow at 3%; personal expenditures grow at 6% annually; other O&M expenses grow at 3%.

⁴ PC replacement and equipment replacement reserve is constant for 2009 and 2010.

⁵ Rate stabilization reserve is drawn down to mitigate central rate increase.

⁶ Target fund balance is based on 3% of total expenditures net of underexpenditure

COUNCIL ADOPTED BUDGET

Equal Benefits Coordinator \$93,946 / 1 FTE . – Council restored funding for the position supporting Equal Benefits program coordination.

Finance - CX 0010/0150

Code/Item #	Description	0150	Expenditure	FTEs*
Program Area				
		2007 Adopted	3,136,518	0.00
		Status Quo **	158,471	0.00
GG		Status Quo Budget	3,294,989	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA50	Increased Revenues for the County		0	0.00
			0	0.00
Central Rate Adjustments				
CR25	Financial Services Charge		(19,914)	0.00
			(19,914)	0.00
Council Changes				
CC01	Council Adjustment to Revenues		0	0.00
			0	0.00
2008 Adopted Budget			3,275,075	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Finance – CX

The total 2008 Executive Proposed Budget for Finance - CX is \$3,275,075.

Technical Adjustments

Central Rate Adjustments – (\$19,914). This change represents a decrease in the Finance central rate.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Facilities Management Internal Service 5511/0601

Code/Item #	Description	0601	Expenditure	FTEs*
Program Area				
		2007 Adopted	42,713,496	329.01
		Status Quo **	2,749,800	7.00
GG		Status Quo Budget	45,463,296	336.01

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB04	Building Services Capital Outlay		87,500	0.00
RB06	KC Elections Center - Maintenance & Custodial (partial year)		422,892	5.00
RB14	Copy Centers		1,023,158	5.00
RB15	Construction Project Management System Software		120,000	0.00
			1,653,550	10.00
Technical Adjustment				
TA01	JCC Contract Salary Impact		102,718	0.00
TA02	Strategic Initiative Team		0	2.00
TA03	2008 NCOB Non-Labor Annualization		272,578	0.00
TA04	Non-NCOB Utilities		259,698	0.00
TA05	Administrative Specialist III -Parks CIP		61,178	1.00
TA50	Revenue Increment		0	0.00
			696,172	3.00
Central Rate Adjustments				
CR01	Flexible Benefits		(193,028)	0.00
CR05	Current Expense Overhead Adjustment		(93,008)	0.00
CR06	Healthy Workplace Funding Initiative		300	0.00
CR07	Technology Services Operations & Maintenance Charge		2,740	0.00
CR08	Technology Services Infrastructure Charge		(35,382)	0.00
CR10	Office of Information Resource Management Charge		56,642	0.00
CR11	Telecommunications Services		(6,706)	0.00
CR12	Telecommunications Overhead		358	0.00
CR13	Motor Pool Usage Charge		33,637	0.00
CR15	Insurance Charges		(95,449)	0.00
CR16	Radio Access		(223)	0.00
CR17	Radio Maintenance		347	0.00
CR18	Radio Direct Charges		(1,701)	0.00
CR19	Radio Reserve Program		526	0.00
CR20	Prosecuting Attorney Civil Division Charge		34,616	0.00
CR21	Debt Service Adjustment		(31,190)	0.00
CR22	Long Term Leases		88,093	0.00
CR24	FMD Copy Center		17,214	0.00
CR25	Financial Services Charge		177,891	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		74,666	0.00
CR29	Wastewater Vehicles		3,816	0.00
CR30	P&GA Loan Repayment		723	0.00
CR36	Property Services Lease Administration Fee (1,549)	0.00	0.00	

Facilities Management Internal Service 5511/0601

Code/Item #	Description	0601	Expenditure	FTEs*
CR39	COLA Adjustment		90,383	0.00
CR46	Countywide Strategic Technology Projects		(49,274)	0.00
			74,442	0.00
			47,887,460	349.01

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$750,000 shall not be expended or encumbered until the council receives and approves by ordinance an action plan for county stewardship of county-owned historic structures and receives and adopts legislation officially designating historic preservation and historic restoration and rehabilitation as categories of work that are eligible for major maintenance reserve funding.

By June 1, 2008, the facilities management division, in collaboration with the historic preservation program staff and landmarks commission, shall submit to the council for its review and approval by ordinance a detailed action plan for county stewardship of historic structures including, at a minimum, policies and procedures that ensure that either the county historic preservation office or the landmarks commission, or both, review and give technical expertise and guidance before proposed action, such as the sale, remodel, or demolition of any county property over 40 years of age or that possesses archaeological value, takes place and provided further that the facilities management division and office of management and budget shall add historic restoration, preservation and rehabilitation as important categories of projects on county properties eligible for major maintenance funding as directed in this proviso.

The report and legislation required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the capital budget committee, or its successor.

Facilities Management Internal Service Fund

The total 2008 Executive Proposed Budget for the Facilities Internal Service Fund appropriation unit is \$47,887,460 and includes funding for 349.01 FTEs and 0.50 TLT.

Accountability/Transparency

Construction Project Management System Software – \$120,000. This funds completion of implementation of a shared software system to increase the efficiency of Capital Planning project managers by strengthening document management and control; enhancing project collaboration among owner, contractor, and architect; and enforcing adoption of standard work processes.

Change in Administrative Need

Copy Centers – \$1,023,158 / 5.00 FTEs. This proposal transitions from the current, financially unsupported Printing and Graphic Arts operation to a new copy center business model. Costs of the copy centers are fully recovered through the copy center rates allocated to agencies occupying space in the downtown Seattle core. Two copy centers will provide copy and limited printing services. County procurement brokers will facilitate graphics, printing, and copy services beyond the capability of the copy centers.

Expanded Service Delivery

KC Elections Center – Maintenance and Custodial – \$422,892 / 5.00 FTEs / (1.00 TLT). This provides operations and maintenance services for the new Earlington Elections facility. The term limited position reduction reflects reduction of a position that provided custodian service to Elections' temporary facility.

Improved Service Delivery

Building Services Capital Outlay – \$87,500. This provides \$12,500 to replace a broken lift in the courthouse, and \$75,000 for replacement and enhancement of security system equipment.

Technical Adjustments

JCC Contract Salary Impact – \$102,718. This provides funding for the wage settlement with the Joint Crafts Council.

Strategic Initiative Team – 2.00 FTEs. This incorporates in the budget two positions approved in the second quarter omnibus supplemental ordinance 15873, to implement the Property Expert Review Task Force recommendation of creating a real estate and capital asset management strategic approach to meet long-term King County policy goals.

2008 NCOB Non-Labor Annualization – \$272,578. This provides full-year funding for the non-labor operations and maintenance costs of the New County Office Building. Labor costs were annualized in the preparation of 2008 proposed status quo budget.

Non-NCOB Utilities – \$259,698. This adjusts each major utility account using 2006 actual expenditures, and best information on current and future rate changes.

Administrative Specialist III – Parks CIP – \$61,178 / 1.00 FTE. This incorporates in the budget one Administrative Specialist III position consistent with the second quarter omnibus supplemental ordinance 15873, to provide administrative support for Parks Capital planning.

Central Rate Adjustments – \$74,442. A net increase in central rates is reflected in the proposed budget. Major components of the increase are: increases in Financial Services, COLA, and Long Term Leases; partially off-set by decreases in Flexible Benefits and Insurance charges.

GENERAL GOVERNMENT PROGRAM PLAN

Facilities Management Internal Services / Fund 5511

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted	2009 Projected ²	2010 Projected ²
Beginning Fund Balance	1,079,448	1,921,879	2,086,700	1,216,556	1,411,858	2,083,154
Revenues						
* Miscellaneous	1,523,427	1,601,934	1,601,934	1,556,078	1,602,760	1,650,843
* Interest Earnings	209,710	100,000	100,000	100,000	100,000	100,000
* Bldg. Mtc. Charges to CX Agencies	25,246,264	26,465,673	26,465,673	28,917,610	30,912,925	33,045,916
* Bldg. Mtc. Charges to Non-CX Agencies	4,328,535	5,227,607	5,227,607	7,043,575	7,529,581	8,049,122
* Architectural-Engineering	3,127,447	4,912,521	4,796,967	5,241,763	5,399,015	5,560,986
* Crafts	2,681,488	4,153,991	4,153,991	3,537,401	3,643,523	3,752,829
* Copy Center Operations (new in 2008)				1,162,088	1,220,560	1,278,588
* CX Transfer	255,487	285,522	285,522	284,811	293,355	302,156
Total Revenues	37,372,357	42,747,249	42,631,694	47,843,325	50,701,720	53,740,440
Expenditures						
* Director's Office	(3,864,244)	(5,158,211)	(5,158,211)	(6,030,504)	(6,332,029)	(6,648,631)
* Building Services	(29,502,134)	(33,826,526)	(33,826,526)	(37,000,402)	(38,850,422)	(40,792,943)
* Capital Planning and Development	(2,998,727)	(3,728,759)	(3,728,759)	(3,751,259)	(3,938,822)	(4,135,763)
* Copy Center Operations (new in 2008)				(1,105,295)	(1,160,560)	(1,218,588)
* Encumbrance Carryover			(198,632)			
* Supplemental Requests ³			(808,312)			
Total Expenditures	(36,365,105)	(42,713,496)	(43,720,440)	(47,887,460)	(50,281,833)	(52,795,925)
Estimated Underexpenditures ⁴		213,567	218,602	239,437	251,409	263,980
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	2,086,700	2,169,200	1,216,556	1,411,858	2,083,154	3,291,649
Less: Reserves & Designations						
* Encumbrance Carryover	(198,632)					
* OIRM Business continuity		(21,136)	(21,136)			
Total Reserves & Designations	(198,632)	(21,136)	(21,136)	0	0	0
Ending Undesignated Fund Balance	1,888,068	2,148,064	1,195,420	1,411,858	2,083,154	3,291,649
Target Fund Balance (6% of Revenues)	2,242,341	2,564,835	2,557,902	2,870,599	3,042,103	3,224,426
Fund Balance to Target Ratio	84%	84%	47%	49%	68%	102%

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR

² 2009 and 2010 assume:

a) 3% general revenue growth

b) 6.9% central rate revenue growth

c) Copy center revenues at expenditure plus \$60,000 estimated overhead

d) 5% expenditure growth

³ 2007 Supplementals (except for Seattle Steam) represent 3 months; annualized costs are included in budget beginning in 2008. 2007 Supplementals include:

Q-1 Utility increase - Seattle Steam - \$697,925

Q-1 Custodial backfill - \$65,623 / 5.0 FTEs

Q-1 Security backfill - \$29,919 / 2.0 FTEs

Q-2 Parks CIP Admin Spec III - \$14,845 / 1.0 FTE

⁴ Assume 0.5% underexpenditure

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

Real Estate Services 0010/0440

Code/Item #	Description	0440	Expenditure	FTEs*
Program Area				
		2007 Adopted	3,145,059	28.00
		Status Quo **	212,880	0.00
GG		Status Quo Budget	3,357,939	28.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA50	Revenue Increment		0	0.00
			0	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(14,784)	0.00
CR07	Technology Services Operations & Maintenance Charge		2,476	0.00
CR08	Technology Services Infrastructure Charge		(5,571)	0.00
CR09	Geographic Information Systems Charge		(420)	0.00
CR10	Office of Information Resource Management Charge		4,303	0.00
CR11	Telecommunications Services		(930)	0.00
CR12	Telecommunications Overhead		146	0.00
CR13	Motor Pool Usage Charge		(322)	0.00
CR16	Radio Access		(20)	0.00
CR17	Radio Maintenance		4	0.00
CR23	Limited Facilities Services		40,797	0.00
CR24	FMD Copy Center		7,651	0.00
CR25	Financial Services Charge		838	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		8,667	0.00
CR39	COLA Adjustment		8,732	0.00
			51,567	0.00
2008 Adopted Budget			3,409,506	28.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Real Estate Services – CX

The total 2008 Executive Proposed Budget for the Real Estate Services appropriation unit is \$3,409,506 and provides funding for 28.00 FTEs.

Technical Adjustments

Central Rate Adjustments – \$51,567. A net increase in central rates is reflected in the proposed budget. The major component of the increase is an increase in overhead charges for limited facilities services.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Human Resources Management 0010/0420

Code/Item #	Description	0420	Expenditure	FTEs*
Program Area		2007 Adopted	9,469,939	67.50
		Status Quo **	118,020	(0.50)
GG		Status Quo Budget	9,587,959	67.00

Detail below shows crosswalk from 2007 adopted to 2008

Program Change				
PC05	Civil Service Support to Sheriff's Office		116,711	1.00
PC12	Reduce FTE in Layoff Recall		(90,788)	(1.00)
			25,923	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(37,488)	0.00
CR07	Technology Services Operations & Maintenance Charge		(47,032)	0.00
CR08	Technology Services Infrastructure Charge		(11,879)	0.00
CR10	Office of Information Resource Management Charge		11,103	0.00
CR11	Telecommunications Services		(3,542)	0.00
CR12	Telecommunications Overhead		410	0.00
CR13	Motor Pool Usage Charge		1,264	0.00
CR14	Facilities Management Space Charge		81,601	0.00
CR22	Long Term Leases		(1,076)	0.00
CR25	Financial Services Charge		20,153	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		25,074	0.00
CR35	1.25% Underexpenditure		(1,121)	0.00
CR36	Property Services Lease Administration Fee		(179)	0.00
CR39	COLA Adjustment		25,383	0.00
			62,671	0.00
2008 Adopted Budget			9,676,553	67.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Human Resources Division (HRD)

The total 2008 Executive Proposed Budget for the Human Resources Division (HRD) appropriation unit is \$9,676,553 with 67.00 FTEs and 3.00 TLTs.

Improved Efficiency and Reduced Costs

Reduce FTE in Layoff Recall – (\$90,788) / (1.00 FTE). Due to a decline in the number of positions subject to layoff and the low volume of employees with recall rights a full-time position is no longer needed. Existing staff are able to absorb the workload.

Improved Service Delivery

Civil Service Support to Sheriff's Office – \$116,711 / 1.00 FTE. This position increases the staffing for the Civil Service Administration unit, which supports the Sheriff's Office.

Technical Adjustments

Central Rate Adjustments – \$62,671. A net increase in central rates is reflected in the proposed budget. This increase is largely attributable to increases for Facilities Management charges and moderate increases for the Financial Services internal rate and Retirement and COLA adjustments.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Safety and Claims Management 5420/0666

Code/Item #	Description	0666	Expenditure	FTEs*
Program Area				
		2007 Adopted	34,450,878	27.00
		Status Quo **	2,490,494	0.00
GG		Status Quo Budget	36,941,372	27.00

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB02	Effective Safety Training		89,278	1.00
			89,278	1.00
Technical Adjustment				
TA01	Adjust PSQ revenue to Projected Revenue		0	0.00
TA50	Incremental Increase in Revenue based on Rate Model		0	0.00
			0	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(15,312)	0.00
CR05	Current Expense Overhead Adjustment		(5,190)	0.00
CR06	Healthy Workplace Funding Initiative		25	0.00
CR07	Technology Services Operations & Maintenance Charge		207	0.00
CR08	Technology Services Infrastructure Charge		(5,173)	0.00
CR10	Office of Information Resource Management Charge		4,441	0.00
CR11	Telecommunications Services		(1,441)	0.00
CR12	Telecommunications Overhead		112	0.00
CR13	Motor Pool Usage Charge		(222)	0.00
CR14	Facilities Management Space Charge		3,483	0.00
CR15	Insurance Charges		(133,353)	0.00
CR20	Prosecuting Attorney Civil Division Charge		11,918	0.00
CR21	Debt Service Adjustment		(6,401)	0.00
CR25	Financial Services Charge		(56,235)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		8,613	0.00
CR30	P&GA Loan Repayment		964	0.00
CR39	COLA Adjustment		10,305	0.00
CR46	Countywide Strategic Technology Projects		(4,986)	0.00
			(188,245)	0.00
2008 Adopted Budget			36,842,405	28.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Safety and Claims Management

The total 2008 Executive Proposed Budget for the Safety and Claims Management appropriation unit is \$36,842,405 and staffed by 28.00 FTEs and 1.00 TLT.

Improved Service Delivery

Effective Safety Training – \$89,278 / 1.00 FTE. A second Safety trainer is added to support countywide safety and health program training to meet department demands. The new Link Light Rail Division, Brightwater Treatment Plant, and new policies, such as the requirement to secure loads, are anticipated to increase the requirements and demand for safety training.

Technical Adjustments

Central Rate Adjustments – (\$188,245). A net decrease in central rates is reflected in the proposed budget. This decrease is due to a significant decrease in Insurance charges.

Safety & Claims/5420

	2006 Actual ¹	2007 Adopted	2007 Estimated ²	2008 Adopted	2009 Projected	2010 Projected
Beginning Fund Balance	10,144,643	16,776,836	23,128,737	31,068,798	38,525,788	46,627,989
Revenues						
* Charges for Service ³	37,487,624	38,408,986	38,408,986	40,305,342	43,711,143	47,404,735
* Miscellaneous Revenue ⁴	753,773	744,053	744,053	744,053	803,577	867,863
* Interest Income	769,792	800,000	1,250,000	1,250,000	1,313,750	1,379,438
* Unclaimed Property	36,582		(12,100)			
Total Revenues	39,047,771	39,953,039	40,390,939	42,299,395	45,828,471	49,652,036
Expenditures						
* Operating Expenditures ⁵	(26,063,723)	(4,475,277)	(4,475,277)	(4,796,489)	(5,036,313)	(5,288,129)
* Direct Claim Expenditures ⁶		(21,177,559)	(21,177,559)	(23,381,227)	(25,438,775)	(27,677,387)
* Indirect Claim Expenditures		(5,724,000)	(5,724,000)	(5,724,000)	(6,227,712)	(6,775,751)
* Excess Insurance Premiums ⁷		(1,074,042)	(1,074,042)	(940,689)	(1,023,470)	(1,113,535)
* Contingency Reserve		(2,000,000)		(2,000,000)	(2,000,000)	(2,000,000)
Total Expenditures	(26,063,723)	(34,450,878)	(32,450,878)	(36,842,405)	(39,726,270)	(42,854,802)
Estimated Underexpenditures		2,000,000		2,000,000	2,000,000	2,000,000
Other Fund Transactions						
* Prior Period Adjustments						
Total Other Fund Transactions						
Ending Fund Balance	23,128,691	24,278,997	31,068,798	38,525,788	46,627,989	55,425,223
Less: Reserves & Designations						
* Worker's Compensation Claim Liabilities ^{8,9}	(49,456,950)	(53,856,000)	(53,856,000)	(58,595,328)	(63,751,717)	(69,361,868)
* Worker's Compensation Reserve Shortfall	(26,328,259)	(29,577,003)	(36,150,821)	(20,069,540)	(17,123,728)	(13,936,645)
Total Reserves & Designations	23,128,691	24,278,997	31,068,798	38,525,788	46,627,989	55,425,223
Ending Undesignated Fund Balance	--	--	--	--	--	--
Target Fund Balance¹⁰	49,456,950	58,856,000	53,856,000	58,595,328	63,751,717	69,361,868

Financial Plan Notes:

- 1 2006 Actuals are from the 2006 CAFR
- 2 2007 Estimated is based on 2nd quarter report
- 3 Service charges increase 8.45% annually to build liability reserves.
- 4 Miscellaneous revenues projected to grow 8% annually.
- 5 Operating expenditures projected to grow 5% annually.
- 6 Direct, indirect claims and worker's compensation claim liabilities projected to grow 8.8% annually in 2009 and 2010.
- 7 Insurance premiums projected to grow 12% annually in 2009 and 2010.
- 8 From 2006 actuary estimate for claim liabilities.
- 9 Industrial insurance rates increased as per a fund balance accumulation plan, to build fund balance to fully fund the actuarial liability.
- 10 Target fund balance to equal Worker's Compensation Claim Liabilities.

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

Employee Benefits 5500/0429

Code/Item #	Description	0429	Expenditure	FTEs*
Program Area		2007 Adopted	182,497,904	10.00
		Status Quo **	11,900,703	0.00
GG		Status Quo Budget	194,398,607	10.00

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed			
RB01	Health Reform Initiative Programs	250,000	1.00
RB02	Efficient & Effective Staffing Model	(113,421)	0.00
		136,579	1.00
Technical Adjustment			
TA10	Adjustment to Expenditures Based on Actuarial Projections	3,241,624	0.00
TA50	Adjustment to Revenues Based on Actuarial Estimates	0	0.00
		3,241,624	0.00
Central Rate Adjustments			
CR01	Flexible Benefits	(6,864)	0.00
CR05	Current Expense Overhead Adjustment	(14,772)	0.00
CR06	Healthy Workplace Funding Initiative	(25)	0.00
CR07	Technology Services Operations & Maintenance Charge	(16,535)	0.00
CR08	Technology Services Infrastructure Charge	(4,968)	0.00
CR10	Office of Information Resource Management Charge	2,012	0.00
CR11	Telecommunications Services	(280)	0.00
CR12	Telecommunications Overhead	26	0.00
CR13	Motor Pool Usage Charge	363	0.00
CR14	Facilities Management Space Charge	48,917	0.00
CR15	Insurance Charges	(7,898)	0.00
CR24	FMD Copy Center	23,670	0.00
CR25	Financial Services Charge	16,124	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%	4,901	0.00
CR30	P&GA Loan Repayment	29,156	0.00
CR39	COLA Adjustment	2,534	0.00
CR46	Countywide Strategic Technology Projects	(2,367)	0.00
		73,994	0.00
Council Changes			
CC02	Health Alliance Database	(202,967)	0.00
		(202,967)	0.00
2008 Adopted Budget		197,647,837	11.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Employee Benefits

The total 2008 Executive Proposed Budget for the Employee Benefits Program appropriation unit is \$197,850,804, staffed by 11.00 FTEs and 2.00 TLTs.

Change in Administrative Need

Health Reform Initiative Programs – \$250,000 / 1.00 FTE / (1.00 TLT). This proposal includes two items: 1) the conversion of a term limited position to full time equivalent for a position which serves as a liaison between the regional Health Alliance effort and the county staff who work on the elements of the Health Reform Initiative (HRI) that are internal to King County, and 2) the additional cost of consulting for special project work.

Infrastructure Improvement Needs

Efficient and Effective Staffing Model – (\$113,421) / (1.00 TLT). Due to changes in program needs, the work performed by the term limited position is no longer needed. An existing position has been modified to absorb those duties that are ongoing. The continuing position will perform work such as researching available vendors for new program proposals directed by the HRI Policy Committee and potentially setting up new programs if vendors are not found.

Technical Adjustments

Adjustment to Expenditures Based on Actuarial Projections – \$3,241,624. This item adjusts self-insured benefits claims payments and insured premium expenditures to account for revised actuarial and enrollment estimates.

Central Rate Adjustments - \$73,994. A net increase in central rates is reflected in the proposed budget. The increase is due primarily to Facilities Management Space Charge and Printing and Graphic Arts loan repayment.

GENERAL GOVERNMENT PROGRAM PLAN

Employee Benefits/5500

	2006 Actual ¹	2007 Adopted ²	2007 Estimated ³	2008 Adopted	2009 Estimated	2010 Estimated
Beginning Fund Balance	24,163,207	15,950,904	19,615,904	23,343,646	23,947,294	22,800,180
Revenues						
* Flexrate recovery ⁴	145,767,649	161,956,368	162,599,052	173,602,272	187,490,454	202,489,690
* Service charges ⁵	17,467,216	21,314,321	20,975,422	23,799,213	25,535,218	27,444,459
* Interest revenue	1,012,699	750,000	1,100,000	850,000	893,350	938,018
* Misc. revenue						
Total Revenues	164,247,564	184,020,689	184,674,474	198,251,485	213,919,022	230,872,167
Expenditures						
* Ins. Premiums ⁶	(161,152,554)	(172,276,379)	(173,777,140)	(187,804,854)	(204,910,200)	(222,170,278)
* Benefits Administration ⁷	(7,642,313)	(6,637,592)	(6,903,592)	(6,259,050)	(6,572,003)	(6,900,603)
* Enrollment Contingency		(3,583,933)		(3,583,933)	(3,583,933)	(3,583,933)
* Encumbrance Carryover			(266,000)			
* Prior Period Adjustment						
Total Expenditures	(168,794,867)	(182,497,904)	(180,946,732)	(197,647,837)	(215,066,136)	(232,654,814)
Estimated Underexpenditures						
Other Fund Transactions						
* Month 14 Accounting Adjustments						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	19,615,904	17,473,689	23,343,646	23,947,294	22,800,180	21,017,533
Less: Reserves & Designations						
* Reserved for Encumbrance Carryover	(266,000)					
* IBNR ⁸	(13,893,364)	(16,680,186)	(14,384,336)	(15,536,445)	(16,798,344)	(18,186,669)
* IBNR Shortfall						
* Rate Stabilization Reserve	(5,456,540)	(793,503)	(8,959,310)	(8,410,849)	(6,001,836)	(2,830,864)
Total Reserves & Designations	(19,615,904)	(17,473,689)	(23,343,646)	(23,947,294)	(22,800,180)	(21,017,533)
Ending Undesignated Fund Balance	0	0	0	0	0	0
Target Fund Balance ⁹	19,349,904	17,473,689	23,343,646	23,947,294	22,800,180	21,017,533

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR

² 2007 Council Adopted Budget.

³ Flexrate Recovery is adjusted for projected higher FTE count, increased interest is from higher than projected cash balances; other revenue projected from 2007 second quarter report.

⁴ Flexrate for 2008 Proposed is based on adjusted August 2007 actuary report, flex rate of \$1,142 per FTE per month and enrollment of 12,668. In 2009 and 2010 Flexrate increase is estimated at 8.0%.

⁵ In 2009 and 2010, service charges are projected to increase 7% annually.

⁶ Insurance premiums projected based on August 2007 adjusted actuary report.

⁷ Benefits administration projected to increase 5% annually; figure includes cost of health measurement and evaluation programs associated with the county's Health Reform Initiative.

⁸ In 2009 and 2010, IBNR is projected based on historic trends.

⁹ Target fund balance is to equal the sum of IBNR and rate stabilization reserve.

COUNCIL ADOPTED BUDGET

Health Alliance Database (\$202,967). - Council reduced appropriation for the Puget Sound Health Alliance Database project.

Executive Services - Administration 0010/0417

Code/Item #	Description	0417	Expenditure	FTEs*
Program Area				
		2007 Adopted	2,593,086	19.50
		Status Quo **	129,963	0.00
GG		Status Quo Budget	2,723,049	19.50

Detail below shows crosswalk from 2007 adopted to 2008

Program Change				
PC20	Rural Services Initiative		7,413	0.00
			7,413	0.00
Revenue Backed				
RB01	Emergency Sign Language Interpreter Program (ESLIP)		18,587	0.00
			18,587	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(10,560)	0.00
CR07	Technology Services Operations & Maintenance Charge		7,896	0.00
CR08	Technology Services Infrastructure Charge		(3,658)	0.00
CR09	Geographic Information Systems Charge		(256)	0.00
CR10	Office of Information Resource Management Charge		3,134	0.00
CR11	Telecommunications Services		9,448	0.00
CR12	Telecommunications Overhead		4,485	0.00
CR13	Motor Pool Usage Charge		703	0.00
CR14	Facilities Management Space Charge		(3,935)	0.00
CR16	Radio Access		(38)	0.00
CR17	Radio Maintenance		8	0.00
CR22	Long Term Leases		(6,518)	0.00
CR24	FMD Copy Center		5,191	0.00
CR25	Financial Services Charge		204	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		7,338	0.00
CR35	Underexpenditure		(584)	0.00
CR39	COLA Adjustment		7,270	0.00
			20,128	0.00
2008 Adopted Budget			2,769,177	19.50

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Department of Executive Services (DES) Administration

The total 2008 Budget for DES Administration is \$2,769,177 and includes funding for 19.50 FTEs. This agency includes the Department of Executive Services Administrative Office, the Board of Ethics, the Office of Civil Rights, and the Civil Rights Commission.

Change in County Policy

Rural Services Initiative – \$7,413. This proposal represents the DES contribution to the King County Executive's Rural Services Initiative. The Rural Services Initiative is designed to improve service to the county's rural residents through enhanced interdepartmental cooperation. The Rural Services Initiative will include a new Rural Services Manager housed in the Department of Natural Resources and Parks Administration, a team of geographically based Community Liaisons who will be selected from among existing FTEs working in the rural areas, and the creation of a new interagency Rural Planning Team. The costs associated with the Rural Services Initiative were allocated using a methodology based on departmental expenditures in the rural areas.

Increase in Cost of Services

Emergency Sign Language Interpreter Services (ESLIP) – \$18,587. This proposal extends the contract for translation services with sign language interpreters. It is 50 percent revenue backed by funding from the City of Seattle.

Technical Adjustments

Central Rate Adjustments – \$20,128. A net increase in central rates is reflected in the 2008 proposed budget. Significant increases occurred in the COLA Adjustment, the Retirement Adjustment, Telecommunications Services, and the Technology Services Operations and Maintenance Charge. A significant decrease occurred in the Flexible Benefits charge.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

GENERAL GOVERNMENT PROGRAM PLAN

Elections 0010/0535

Code/Item #	Description	0535	Expenditure	FTEs*
Program Area				
		2007 Adopted	0	0.00
		Status Quo **	0	0.00
GG		Status Quo Budget	0	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Council Changes				
CC01	Delete one 20 Day RVC & Add Eleven 4 Day RVCs		234,622	0.00
CC02	Move Elections		19,272,485	60.00
CC03	Adjust Staffing Costs		78,949	1.00
			19,586,056	61.00
2008 Adopted Budget			19,586,056	61.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Elections

Beginning in 2008, the Elections budget will be separated from its former division, Records, Elections, and Licensing Services Division (which will now become the Records and Licensing Services, or RALS). This move is intended to remove unrelated duties and enable Elections to focus solely on the carrying out of fair and accurate elections. Below is a list of the proposed budget changes related to Elections as well as the council changes to the adopted budget.

The 2008 Budget for Elections is \$19,586,056 and includes funding for 61.00 FTEs and 8.00 TLTs.

Change in County Policy

VBM/Systems Implementation Team – \$609,340 / 8.00 TLTs. The Vote by Mail (VBM)/Systems Implementation Team, which consists of eight term limited positions, will implement systems and processes required for the county to conduct elections entirely by mail.

Consolidated Elections Facility Impacts – \$100,000. This funds an increase in the motor pool account for the addition of six vehicles, the addition of approximately 30 PCs for training and signature verification, and various other office supplies.

VBM Operational Budget Reprioritization Impact – \$579,309. This funding is additive to the Presidential /Gubernatorial Year Adjustment (below) and supports changes that will take place in Elections with the move to vote by mail elections. These changes include reductions in polling place rent, poll worker wages, and polling place equipment and supply distribution. Increases are for the cost of Regional Voting Centers, the printing of a ballot for every registered voter rather than the anticipated number of voters for an election, the increased costs of preparing ballots for mail, and for postage costs.

Expanded Service Delivery

Presidential/Gubernatorial Year Adjustment – \$2,609,269. This provides for temporary staffing and overtime in preparation for the increase in elections activity due to the higher level of voter interest and participation in the 2008 Presidential and Gubernatorial elections. The additional labor is required to provide adequate staffing for voter registration desks, call center workstations, ballot processing functions, and other election administration duties.

Improved Service Delivery

Conversion of Extra Help to FTEs – \$225,190 / 7.00 FTEs. This converts temporary staffing resources into full time equivalent positions; four in voter registration and three in elections support. The conversion increases efficiency in the department by bringing consistency to positions that are now able to be sustained throughout the year.

C O U N C I L A D O P T E D B U D G E T

Delete One 20 Day RVC & Add Eleven 4 Day RVCs – \$234,622. This change removes one of two 20 day Regional Voting Centers (RVCs), leaving one at the new facility in Renton, and adds eleven 4 day RVCs throughout the county.

Reduction to Move Elections - \$19,272,485 / 60.00 FTEs, 8.00 TLTs. Accounts for the separation of Elections (from Records, Elections, and Licensing) into it's own division.

Adjusting Staff Costs - \$78,949 / 1.00 FTE. Brings the Confidential Secretary position from the Records and Licensing (RALS) to Elections.

Records and Licensing Services 0010/0470

Code/Item #	Description	0470	Expenditure	FTEs*
Program Area		2007 Adopted	26,360,599	167.33
		Status Quo **	1,132,433	0.00
GG		Status Quo Budget	27,493,032	167.33

Detail below shows crosswalk from 2007 adopted to 2008

Administrative Service Reductions				
AS01	Eastside Shelter Service Model Reprioritization		61,002	1.00
			61,002	1.00
Program Change				
PC01	Presidential/Gubernatorial Year Adjustment		2,609,269	0.00
PC02	VBM/Systems Implementation Team		609,340	0.00
PC06	Consolidated Facility Impacts		100,000	0.00
PC08	Conversion of Extra Help to FTEs		225,190	7.00
PC09	VBM Operational Budget Reprioritization Impact		579,309	0.00
PC11	Animal Care and Control Adjustments		150,000	0.00
			4,273,108	7.00
Revenue Backed				
RB01	Animal Control Enhanced Services		206,772	4.00
RB02	Passport Processing Enhancement		75,949	0.00
			282,721	4.00
Technical Adjustment				
TA50	Revenue Adjustment		0	0.00
			0	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(103,136)	0.00
CR06	Healthy Workplace Funding Initiative		525	0.00
CR07	Technology Services Operations & Maintenance Charge		109,434	0.00
CR08	Technology Services Infrastructure Charge		(34,960)	0.00
CR09	Geographic Information Systems Charge		(359)	0.00
CR10	Office of Information Resource Management Charge		25,866	0.00
CR11	Telecommunications Services		(30,141)	0.00
CR12	Telecommunications Overhead		2,172	0.00
CR13	Motor Pool Usage Charge		(5,091)	0.00
CR14	Facilities Management Space Charge		1,022,297	0.00
CR16	Radio Access		(830)	0.00
CR17	Radio Maintenance		183	0.00
CR18	Radio Direct Charges		(619)	0.00
CR22	Long Term Leases		(568,609)	0.00
CR25	Financial Services Charge		26,368	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		42,173	0.00
CR35	Underexpenditure		(63,596)	0.00
CR36	Property Services Lease Administration Fee		(123,974)	0.00

Records and Licensing Services 0010/0470

Code/Item #	Description	0470	Expenditure	FTEs*
CR39	COLA Adjustment		109,523	0.00
			407,226	0.00
Council Changes				
CC01	Elimination of Zero Tolerance Policy		(391,653)	0.00
CC02	Elimination of Outreach Campaign for Zero Tolerance Policy		(40,000)	0.00
CC03	Elimination of Enhanced Animal Control Contracts		(206,772)	(4.00)
CC04	Reduction to Move Elections		(19,272,485)	(60.00)
CC05	Adjust Staffing Costs		(78,949)	(1.00)
			(19,989,859)	(65.00)
2008 Adopted Budget			12,527,230	114.33

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P2 PROVIDED THAT: The executive and the council share an interest in creating efficient and successful divisions within the department of executive services. To that end a separate elections division and a separate Records and Licensing Services division would be created by the enactment of Proposed Ordinance 2007-0608. The executive has expressed an interest in conducting additional analysis of the reorganization in order to assure appropriate administrative support and the use of best practices in each division. Therefore, the council requests that by March 1, 2008, the executive submit a report with the results of the executive's review of each division's administrative needs, including budget, finance, information systems, human resources, payroll, accounts payable, confidential secretary, training and communications functions.

The report required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the policy staff director. The council will also consider appropriations legislation that may be proposed by the executive if it is determined that additional funding or staffing is required.

P1 PROVIDED THAT: Of this appropriation \$3,284,511 shall not be expended or encumbered until the council by motion determines with the assistance of a preliminary evaluation by an independent consultant hired by the council, whether the King County animal services program has the leadership, human resources and structural capacity to become a model no-kill program consistent with ordinance 15801 and motion 12600, or whether it would be more humane for the county to discontinue animal sheltering services. The executive shall fully cooperate with the preliminary evaluation by the council's independent consultant. A model no-kill program requires highly functional programs, including at a minimum the extensive use of volunteers, community involvement, public relations, pet retention programs, comprehensive adoption programs, rescue groups, foster care, medical and behavior rehabilitation, a feral cat trap-neuter-release program, a high-volume, low-cost spay neuter clinic and leadership committed to these imperatives. By February 28, 2008, the council will by motion notify the executive of the determination of whether the King County animal services program has the requisites to become a model no-kill program, or whether the county must discontinue animal sheltering services.

Should the council determine that county shall continue to provide animal sheltering services, and following the completion of an operational evaluation per council ordinance 15873, the executive shall, in accordance with the special report of the King County Animal Care and Control Citizens Advisory committee's Special Report dated September 24, 2007, and in collaboration with the King County Animal Care and Control Citizens Advisory committee, develop community partnerships and regional alliances to develop a plan on how the county might improve the provision of medical and behavioral rehabilitation services and the expansion of the spay-neuter program.

The plan required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the committee of the whole, or its successor.

Records and Licensing Services

The 2008 Budget for Records and Licensing Services is \$12,527,230 and includes funding for 114.33 FTEs and 2.00 TLTs.

Change in County Policy

Animal Care and Control Adjustments – \$150,000. This provides additional resources which include extra help for shelter support during peak seasonal demand, increased funding for medications to prevent and treat disease among shelter animals, and pet food. Also included are resources to support an outreach campaign to promote a zero tolerance policy for unlicensed pets.

Expanded Service Delivery

Animal Control Enhanced Services – \$206,772 / 4.00 FTEs. This funds staffing to provide additional services to municipalities that contract with the county. Many municipalities have expressed an interest in contracting for enhanced services which include park patrol, school grounds patrol, off leash violations, and barking dog complaints.

Passport Processing Enhancements – \$75,949 / 1.00 TLT. The volume of passport applications continues to be high due to State Department requirements. This recommendation provides a term limited position to assist in the Community Service Centers, where a dramatic increase in passport activity has been experienced.

Infrastructure Improvement Needs

Eastside Shelter Service Model Reprioritization – \$61,002 / 1.00 FTE. This reprioritizes funding to achieve policy directives, narrow the service platform, and increase the quality of care by consolidating animal shelters. This is achieved through the closing of the Crossroads Shelter facility, while ensuring a continuation of services for eastside residents through a public/private partnership with the local Seattle-King County Humane Society. Resources are redeployed to the Kent shelter, including a new Animal Care and Control Officer, along with the existing officer from the Crossroads Shelter to facilitate a healthy shelter environment aimed at increasing the percentage of animals leaving the shelter alive.

Technical Adjustment

Central Rate Adjustments – \$1,602,669. A net increase in central rates is reflected in the 2008 budget. The most significant increases are in the Facilities Management Space Charge, the ITS O&M Charge, and the Long-Term Lease Rate.

C O U N C I L A D O P T E D B U D G E T

Elimination of Zero Tolerance Policy – (\$391,653). This amount was an estimate of revenues that would be raised through the initiation of a zero tolerance policy. That program will not, however, go forward.

Elimination of Outreach Campaign for Zero Tolerance Policy – (\$40,000). This removes funding for the promotion of the zero tolerance policy.

Elimination of Enhanced Animal Control Contracts – (\$206,772) / (4.00) FTEs. This reduction removes funding that would have added additional animal control officers to provide expanded services to contract cities that requested them.

Reduction to Move Elections – (\$19,272,485) / 60.00 FTEs, 8.00 TLTs. Accounts for the Elections costs in the separation of Elections and Records, Elections, and Licensing into two separate divisions.

GENERAL GOVERNMENT PROGRAM PLAN

Adjust Staffing Costs – (\$78,949) / (1.00) FTE. Removes the Confidential Secretary position from the Records and Licensing Division(RALS) and moves it to Elections.

GENERAL GOVERNMENT PROGRAM PLAN

Recorder's Operation and Maintenance 1090/0471

Code/Item #	Description	0471	Expenditure	FTEs*	TLPs
Program Area					
		2007 Adopted	2,605,220	8.50	2.00
		Status Quo **	(130,428)	0.00	0.00
	GG	Status Quo Budget	2,474,792	8.50	2.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment					
TA01	Electronic Records Management System		655,268	0.00	0.00
TA02	Remote Recording at Community Service Centers		38,600	0.00	0.00
TA30	Records Equipment Replacement Plan		22,704	0.00	0.00
TA50	Revenue Adjustment		0	0.00	0.00
			716,572	0.00	0.00
Central Rate Adjustments					
CR01	Flexible Benefits		(5,544)	0.00	0.00
CR05	Current Expense Overhead Adjustment		(712)	0.00	0.00
CR07	Technology Services Operations & Maintenance Charge		85	0.00	0.00
CR08	Technology Services Infrastructure Charge		(1,325)	0.00	0.00
CR09	Geographic Information Systems Charge		(18)	0.00	0.00
CR10	Office of Information Resource Management Charge		1,614	0.00	0.00
CR11	Telecommunications Services		(619)	0.00	0.00
CR12	Telecommunications Overhead		(264)	0.00	0.00
CR14	Facilities Management Space Charge		(1,312)	0.00	0.00
CR25	Financial Services Charge		1,778	0.00	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		2,553	0.00	0.00
CR39	COLA Adjustment		2,461	0.00	0.00
CR46	Countywide Strategic Technology Projects		(1,461)	0.00	0.00
			(2,764)	0.00	0.00
		2008 Adopted Budget	3,188,600	8.50	2.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, no funds shall be spent or encumbered on the implementation of a rollout of the Electronic Records Management System beyond the pilot project in the human resources division of the department of executive services ("HRD") until the executive transmits the written practices and procedures and the complete training curriculum and materials that have been developed through the pilot project in HRD.

The report required to be submitted by this proviso must be filed in the form of 11 copies with the clerk of the council, who will retain the original and will forward copies to each councilmember and to the lead staff for the general government and labor relations committee, or its successor.

Recorder's O & M

The 2008 Budget for the Recorder's O & M Fund is \$3,188,600 and includes funding for 8.50 FTEs and 2.00 TLTs.

Expanded Service Delivery

Remote Recording at Community Service Centers – \$38,600. This adds marriage license recording services to two Community Service Centers (CSC). This initial investment will provide a platform for the expansion of other services at CSCs in the future.

Increased Efficiencies / Reduced Costs

Electronic Records Management System – \$655,268. This represents the incremental funding required for the \$1,444,634 cost in 2008 for the Electronic Records Management System (ERMS) project. The project focuses on creating and providing tools, education, and guidance to county employees on the effective management of public records that are created or migrated into electronic format. The focus for 2008 will be on the updating of records retention schedules and the implementation of the new records management system.

Infrastructure Improvement Needs

Records Equipment Replacement Plan – \$22,704. This provides funding to replace servers and personal computers as they reach the end of their lifecycle. The Recorder's Office has provided OIRM with a list of the equipment to be replaced.

Technical Adjustment

Central Rate Adjustments – (\$2,764). A net decrease in central rates is reflected in the proposed budget. The most significant increase is in the Retirement Adjustment, while the largest decrease is in the Flexible Benefits rate.

GENERAL GOVERNMENT PROGRAM PLAN

Recorder's O&M / 1090

	2006 Actual ¹	2007 Adopted	2007 Estimated ²	2008 Adopted	2009 Projected ³	2010 Projected ³
Beginning Fund Balance	2,933,846	2,834,780	3,660,875	3,148,950	2,099,994	1,249,197
Revenues						
* Document Preservation	629,778	674,088	627,320	564,588	564,588	564,588
* Surcharge Preserv. Historical Record	1,420,333	1,279,381	1,342,517	1,283,113	1,283,113	1,283,113
* Investment Interest ⁵	144,987	111,250	143,214	143,214	150,733	158,646
* REET Electronic Technology	140,669	82,138	132,588	119,329	119,329	119,329
* Other Revenues	5,505	500	550	250	250	250
*						
Total Revenues	2,341,272	2,147,357	2,246,189	2,110,494	2,118,013	2,125,926
Expenditures						
* Operating Expenditures	(1,614,243)	(2,605,220)	(2,605,220)	(2,988,600)	(2,198,798)	(2,288,550)
* 2006 Carryover			(178,946)			
* Reserve for ERMS Project				(200,000)	(800,000)	
Total Expenditures	(1,614,243)	(2,605,220)	(2,784,166)	(3,188,600)	(2,998,798)	(2,288,550)
Estimated Underexpenditures		26,052	26,052	31,914	29,988	22,885
Other Fund Transactions						
*						
*						
Total Other Fund Transactions						
Ending Fund Balance	3,660,875	2,402,969	3,148,950	2,102,758	1,249,197	1,109,458
Reserves & Designations						
* 2006 Carryover	(178,946)					
* Reserve for ERMS Project	(2,710,661)	(2,271,007)	(1,671,007)	(1,471,007)	(671,007)	(671,007)
* Reserves for Equipment Replacement			(250,000)	(200,000)	(200,000)	(100,000)
* Reserves for Microfilm Project			(125,000)	(50,000)	(50,000)	(50,000)
* Reserves for Special Preservation Projects			(125,000)	(50,000)	(50,000)	(50,000)
* Reserves for Digitizing Projects			(100,000)	(100,000)	(100,000)	(100,000)
*						
Total Reserves & Designations	(2,889,607)	(2,271,007)	(2,271,007)	(1,871,007)	(1,071,007)	(971,007)
Ending Undesignated Fund Balance	771,268	131,962	851,891	199,837	148,202	115,566
Target Fund Balance ⁴	80,712	130,261	139,208	159,430	149,940	114,427

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR or 14th Month ARMS/IBIS

² 2007 Estimated is based on revised 2007 plans.

³ 2009 and 2010 Projected are based on 4% increases on non-ERMS Project expenditures.

⁴ Target fund balance is based on 5% of operating expenditures

⁵ Investment Interest is calculated at 5.25% for 2008 and 2009.

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

Risk Management 5520/0154

Code/Item #	Description	0154	Expenditure	FTEs*
Program Area				
		2007 Adopted	28,338,068	21.00
		Status Quo **	324,208	0.00
GG		Status Quo Budget	28,662,276	21.00

Detail below shows crosswalk from 2007 adopted to 2008

Administrative Service Reductions				
AS01	Program Expenditure Reduction		(84,826)	0.00
			(84,826)	0.00
Technical Adjustment				
TA01	Claims and Insurance Premiums Adjustments		(2,030,003)	0.00
TA50	Adjustment to Revenue based on Actuarial Estimates		0	0.00
			(2,030,003)	0.00
Central Rate Adjustments				
CR01	Flexible Benefits		(11,088)	0.00
CR05	Current Expense Overhead Adjustment		(2,525)	0.00
CR07	Technology Services Operations & Maintenance Charge		738	0.00
CR08	Technology Services Infrastructure Charge		(3,993)	0.00
CR10	Office of Information Resource Management Charge		3,226	0.00
CR11	Telecommunications Services		(657)	0.00
CR12	Telecommunications Overhead		235	0.00
CR13	Motor Pool Usage Charge		1,202	0.00
CR14	Facilities Management Space Charge		4,822	0.00
CR15	Insurance Charges		(53,564)	0.00
CR16	Radio Access		(38)	0.00
CR17	Radio Maintenance		8	0.00
CR20	Prosecuting Attorney Civil Division Charge		(12,372)	0.00
CR21	Debt Service Adjustment		(4,905)	0.00
CR24	FMD Copy Center		6,011	0.00
CR25	Financial Services Charge		489	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		6,618	0.00
CR30	P&GA Loan Repayment		429	0.00
CR39	COLA Adjustment		6,647	0.00
CR46	Countywide Strategic Technology Projects		(3,802)	0.00
			(62,519)	0.00
		2008 Adopted Budget	26,484,928	21.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Risk Management

The 2008 Executive proposed Budget for Risk Management is \$26,484,928 and includes funding for 21.00 FTEs.

Improved Efficiencies and Reduced Costs

Program Expenditure Reduction – (\$84,826). In prior years, Risk Management funded a quarter of a position for an investigator in the Human Resources Division, Diversity Management Services section. These services are no longer being provided. In addition, a contingency reserve for general unanticipated and unbudgeted needs during the year is no longer needed.

Claims and Insurance Premiums Adjustments – (\$2,030,003). This addresses reduced county insurance costs based on revised actuarial analysis and reduced insurance premiums.

Technical Adjustments

Central Rates Adjustments – (\$62,519). A net decrease in central rates is reflected in the proposed budget. The decrease is primarily due to a reduction in insurance charges.

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

GENERAL GOVERNMENT PROGRAM PLAN

Risk Management/5520

	2006 Actual ¹	2007 Adopted ²	2007 Estimated	2008 Adopted	2009 Estimated	2010 Estimated	
LOSSES LIMITED TO \$1 MILLION	Beginning Fund Balance	6,404,826	6,294,421	9,982,312	5,587,878	3,121,429	2,297,542
	Revenues						
	* Interfund Charges ³	22,735,359	23,139,357	23,139,357	23,029,770	26,484,236	27,808,447
	* Interest Revenue	3,025,383	2,902,784	3,283,908	3,508,567	3,578,739	3,578,739
	* Other Miscellaneous Revenues	503,686					
	Total Revenues	26,264,428	26,042,141	26,423,265	26,538,337	30,062,974	31,387,186
	Expenditures						
	* Claims Costs (limited to first \$1mil)	(9,258,077)	(14,507,520)	(13,640,739)	(14,177,511)	(15,090,134)	(15,391,937)
	* Insurance Premiums	(7,654,680)	(9,786,716)	(7,584,805)	(8,086,722)	(8,846,346)	(9,023,273)
	* Prosecutors and ORM Overhead	(3,082,891)	(3,768,904)	(3,730,603)	(3,940,268)	(3,985,452)	(4,094,837)
	* Transfers to Other Funds (MARR)	(274,928)	(274,928)	(274,928)	(280,427)	(286,035)	(291,756)
* Encumbrance Carryover			(586,623)				
Total Expenditures ⁴	(20,270,576)	(28,338,068)	(25,817,698)	(26,484,928)	(28,207,967)	(28,801,802)	
Other Fund Transactions							
* Adjustments for Incurred Losses ⁵	(2,416,366)	(1,011,798)		(2,519,859)	(2,678,894)	(2,848,020)	
* Transfer to Cat Loss Fund			(5,000,000)				
Total Other Fund Transactions	(2,416,366)	(1,011,798)	(5,000,000)	(2,519,859)	(2,678,894)	(2,848,020)	
Ending Undesignated Fund Balance	9,982,312	2,986,696	5,587,878	3,121,429	2,297,542	2,034,905	
CATASTROPHIC LOSS RESERVES (above the \$1 Million per-occurrence threshold)	Beginning Cash Balance	14,077,424	12,534,215	9,580,792	14,724,046	15,481,792	16,247,115
	Revenues						
	* Cat Loss Insurance Recoveries			1,349,448			
	* Interest Revenue	537,304	672,385	672,385	757,746	765,323	772,977
	* Other Adjs-Transfer from Reg. Prog.			5,000,000			
	Total Revenues	537,304	672,385	7,021,833	757,746	765,323	772,977
	Expenditures						
	* Claims Costs > \$1.0 million Threshold	(5,033,936)		(1,878,579)			
	Total Expenditures	(5,033,936)	0	(1,878,579)	0	0	0
	Ending Fund Balance⁵	9,580,792	13,206,599	14,724,046	15,481,792	16,247,115	17,020,091
	Less: Reserves & Designations						
* Reserved for Losses Over \$1Million ⁶	(19,956,000)	(21,203,000)	(21,203,000)	(21,203,000)	(21,203,000)	(21,203,000)	
Total Reserves & Designations	(19,956,000)	(21,203,000)	(21,203,000)	(21,203,000)	(21,203,000)	(21,203,000)	
Ending Undesignated Fund Balance	(10,375,208)	(7,996,401)	(6,478,954)	(5,721,208)	(4,955,885)	(4,182,909)	

Financial Plan Notes:

In general, this financial plan is most significantly affected by annual updates to actuary estimates of incurred claims. Its financial portrayal of the Insurance Fund is based on the 2007 actuary report that revised estimates of losses for policy years 1991-2006.

⁵ Difference between actuary's estimate of incurred losses vs. cash flow/actual expenditures for limited losses.

⁶ Per actuary's estimates-- Assumed \$2.5 million Self Insured Retention (SIR).

¹ 2006 Actuals are from the 2006 CAFR

² 2007 Council Adopted Budget.

³ Rates are projected to rise 2.5% from 07 adopted to 08 proposed; 10% average increase from 2008 to 2009, 5% from 2009 to 2010.

⁴ Growth in total expenditures are projected to increase between 2%-6% overall from 2008 - 2010

Printing and Graphic Arts 5600/0415

Code/Item #	Description	0415	Expenditure	FTEs*
Program Area				
		2007 Adopted	1,736,409	16.00
		Status Quo **	(1,736,409)	(16.00)
GG		Status Quo Budget	0	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Interest on Interfund Borrowing		105,000	0.00
TA40	Revenue Increment		0	0.00
			105,000	0.00
2008 Adopted Budget			105,000	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Printing and Graphic Arts

Operation of the Printing and Graphic Arts section will terminate in 2007. The Printing and Graphic Arts Fund is transferred from OIRM to the Department of Executive Services for close-out and debt retirement activities. The financial plan includes 2006-2007 operational information, and 2008-2010 close-out costs.

The total 2008 Executive Proposed Budget for the Printing and Graphic Arts Fund is \$105,000.

Technical Adjustments

Interest on Interfund Borrowing - \$105,000. This recommendation reflects the interest owed on interfund borrowing due to the deficit position of the Printing and Graphic Arts Fund. The deficit is attributable to accumulated operating losses from 2004 through 2007.

Printing and Graphic Arts / Fund 5600

	2006 Actual ¹	2007 Adopted	2007 Estimated	2008 Adopted ²	2009 Projected ²	2010 Projected ²
Beginning Fund Balance	(531,520)	(1,150,949)	(1,328,849)	(2,257,813)	(1,946,062)	(953,419)
Revenues						
* Charges for Services	3,481,673	1,828,133	1,828,133			
* Back Charges for Services				1,097,643	1,097,643	1,097,643
Total Revenues	3,481,673	1,828,133	1,828,133	1,097,643	1,097,643	1,097,643
Expenditures						
* Operating Expenditures	(3,317,001)	(1,736,409)	(1,736,409)			
* Supplemental	(962,000)		(1,020,688)			
* Debt Service				(105,000)	(105,000)	(52,500)
Total Expenditures	(4,279,001)	(1,736,409)	(2,757,097)	(105,000)	(105,000)	(52,500)
Estimated Underexpenditures		34,728				
Other Fund Transactions						
* Close-out Expenditures ³				(680,892)		
Total Other Fund Transactions	0	0	0	(680,892)	0	0
Ending Fund Balance	(1,328,849)	(1,024,497)	(2,257,813)	(1,946,062)	(953,419)	91,724
Less: Reserves & Designations						
Total Reserves & Designations	0	0	0	0	0	0
Ending Undesignated Fund Balance	(1,328,849)	(1,024,497)	(2,257,813)	(1,946,062)	(953,419)	91,724
Target Fund Balance	213,950	86,820	137,855	0	0	0

Financial Plan Notes:

¹ 2006 Actuals are from the 2006 CAFR

² 2008 Adopted reflects the recommended termination of operations in 2007, and the beginning of debt retirement

³ Close-out expenditures to be fronted by the Long Term Lease fund

COUNCIL ADOPTED BUDGET

Council made no changes to the 2008 Executive Proposed Budget.

DES Equipment Replacement 5461/0023

Code/Item #	Description	0023	Expenditure	FTEs*
Program Area		2007 Adopted	783,268	0.00
		Status Quo **	(124,881)	0.00
GG		Status Quo Budget	658,387	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment			
TA01	Adjustment for IT Reorganization	(86,700)	0.00
TA02	Reduction in Equipment Replacement Needs	(200,920)	0.00
TA03	Adjustment for OIRM Direct Service OH Allocation	(77,802)	0.00
TA04	Adjustment for OIRM Staff OH Allocation	(35,735)	0.00
TA50	Revenue Adjustment	0	0.00
		(401,157)	0.00
Central Rate Adjustments			
CR25	Financial Services Charge	(3,450)	0.00
		(3,450)	0.00
2008 Adopted Budget		253,780	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

DES Equipment Replacement Plan

The total 2008 Budget for the DES Equipment Replacement Plan is \$253,780.

Change in County Policy

Adjustment for IT Reorganization – (\$86,700). Due to the ITS reorganization, ITS equipment replacement costs have been removed from this fund.

Adjustment for OIRM Direct Service OH Allocation – (\$77,802). This removes the OIRM overhead charges due to the ITS reorganization.

Adjustment for OIRM Staff OH Allocation – (\$35,735). This reduces OIRM staff contribution to equipment replacement administration.

Technical Adjustments

Reduction in Equipment Replacement Needs - (\$200,920). Within DES the estimate for replacement needs for 2008 have been reduced. This reflects the revised calculation that less equipment than previously estimated will need to be replaced.

Central Rate Adjustments – (\$3,450). A net decrease in central rates is reflected in the proposed budget due to a decrease in the Financial Services Charge.

DES Equipment Replacement / 5461

	2006 Actual ¹	2007 Adopted	2007 Estimated ²	2008 Adopted	2009 Projected ³	2010 Projected ³
Beginning Fund Balance	701,825	458,149	857,904	1,109,044	1,276,442	1,234,957
Revenues						
PC replacement charges	552,153	736,733	530,025	409,905	421,177	421,177
Interest Revenue ⁶	31,898		14,576	11,272	11,864	12,487
Personal Productivity Software (Outlook)						243,505
Total Revenues	584,051	736,733	544,601	421,177	433,041	677,169
Expenditures						
PC purchases (56741)	(337,790)	(645,629)	(293,460)	(229,075)	(449,203)	(309,463)
Fund Management	(90,182)	(137,639)		(24,705)	(25,323)	(25,956)
Personal Productivity Software replacement						(243,505)
Total Expenditures	(427,972)	(783,268)	(293,460)	(253,780)	(474,526)	(578,923)
Estimated Underexpenditures		83,009				
Other Fund Transactions						
Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	857,904	494,623	1,109,044	1,276,442	1,234,957	1,333,203
Reserves & Designations						
Reserve for future replacements ⁴	(836,505)	(455,460)	(1,094,371)	(1,263,753)	(1,211,231)	(1,304,257)
Total Reserves & Designations	(836,505)	(455,460)	(1,094,371)	(1,263,753)	(1,211,231)	(1,304,257)
Ending Undesignated Fund Balance	21,399	39,163	14,673	12,689	23,726	28,946
Target Fund Balance ⁵	21,399	39,163	14,673	12,689	23,726	28,946

Financial Plan Notes:

¹ 2006 Actuals are from IBIS Cost Center Status Report as of 12/06 for fund 5461.

² 2007 Estimated is based on the 2007 Equip. Replacement Funding Release request.

³ 2008 Proposed, 2009 and 2010 Projected are based on the 2008 Updated Equipment Replacement Plan.

⁴ Reserve is Annual Ending Balance plus the Target Fund Balance.

⁵ Target fund balance is 5% of total expenditure.

⁶ Investment Interest is calculated at 5.25% for 2008 and 2009.

GENERAL GOVERNMENT PROGRAM PLAN

C O U N C I L A D O P T E D B U D G E T

Council made no changes to the 2008 Executive Proposed Budget.

Other Agencies

OTHER AGENCIES

This section covers a group of cost centers that do not belong to any one particular department. Budgets in this category include the State Auditor, the Boundary Review Board, Salary and Wage Contingency, Executive Contingency, Internal Support, Sales Tax Reserve Contingency, General Government Fund Transfers, Grants Fund, and the Cultural Development Authority (CDA). Listed below are the 2008 Proposed budgets for these agencies.

State Auditor – \$687,302. The State Auditor's 2008 budget decreased by \$80 due to a reduction in the telecommunications central rate.

Boundary Review Board – \$321,950 / 2.00 FTEs. The Boundary Review Board's 2008 budget increased by \$9,810. This change is primarily due to increases in the facilities management space charge.

Salary and Wage Contingency – \$3,043,000. The Salary and Wage Contingency budget provides funding for mid-year labor settlements to accommodate the cost of labor agreements and negotiated wage adjustments, and provides a reserve for funding costs associated with backfilling positions held for military reservists called to active duty.

Executive Contingency – \$2,000,000. The 2008 Proposed appropriation remains at the historical level.

Internal Support – \$8,068,864. The internal support budget includes charges that are paid centrally on behalf of Current Expense agencies. This budget increased by \$624,171 from the 2007 Adopted Budget level. In 2008, \$533,233 is budgeted to pay the Current Expense obligation for the Printing and Graphic Arts loan repayment. The costs reimbursed to Facilities Management for maintaining and operating the county's parking program increased by almost \$43,801. Central rates also had a net increase for the appropriation.

Sales Tax Reserve Contingency – \$5,599,243. This budget is required to keep a reserve balance of \$15,000,000. This proposed appropriation will accommodate the required reserve level.

Grants Fund – \$24,619,506 / 61.86 FTE, 1.00 TLT. King County is projected to receive an estimated \$24.6 million in grants in 2008. Existing grants with funds remaining from 2007 will be carried over into 2008 through a carryover ordinance.

Byrne Justice Assistance Grant (JAG) – \$358,535. This represents appropriation authority for the 2008 budget year for JAG. The Byrne Justice Assistance Grants replaced the Local Law Enforcement Block Grant (LLEBG). This is an interest-accruing federal grant that is separately budgeted to identify interest accrual. Funds remaining from 2007 will be carried over into 2008 through a carryover ordinance..

Cultural Development Authority – \$14,445,349. This appropriation includes budget authority of \$10.8 million for the transfer of the estimated cultural programming portion of the County's allocation of Hotel-Motel Tax revenues. An additional \$1,356,170 is budgeted to allow for full transfer in the event that actual Hotel-Motel revenues exceed the forecasted revenues in 2008. The request also includes \$1,939,850 contributed from eligible capital projects to support the County's public art program and a \$237,470 CX transfer for administrative support.

General Government General Fund Transfers – \$2,047,135. The budget includes a transfer of \$43,383 to the Facilities Management Division to support homeless shelter security and the Salvation Army contract, \$550,000 in Risk Abatement for the 2006 OMB Fund, \$918,452 to the Information Technology Services Fund to support CX agency enterprise licensing.

Memberships and Dues – \$538,294. The appropriation includes budget to fund the county's membership in the following organizations: National Association of Counties; Puget Sound Regional Council; Washington Association of Counties; the Washington Association of County Officials; and

GENERAL GOVERNMENT PROGRAM PLAN

the Chicago Climate Exchange. The 2008 budget is increased by \$86 to cover increases in dues.

Chicago Climate Exchange Fund – \$50,000. This fund will facilitate settlement of the county's obligations for reduction of greenhouse gas emissions with the Chicago Climate Exchange. The county will true-up in 2008 for 2007 activity.

C O U N C I L A D O P T E D B U D G E T

General Government General Fund Transfers - \$535,300. Council increased General Government Fund transfers by \$535,00 and directed that the funding go to the Cultural Development Authority.

Salary and Wage Contingency – (\$2,000,000). Council reduced the Salary and Wage Contingency by \$2 million and placed \$2 million in reserve for salary issues in the General Fund financial plan.

Executive Contingency – (\$1,000,000). Council reduced appropriation for Executive Contingency by \$1 million.

Internal Support – (\$291,242). Council reduced appropriation to Internal Support, reflecting assumptions related to reductions for the Health Alliance database project, Data Center costs, and reinstatement of the Equal Benefits program support.

Chicago Climate Exchange Fund – (\$50,000). Council eliminated appropriation for the 2007 true-up of the Chicago Climate Exchange fund.

GENERAL GOVERNMENT PROGRAM PLAN

State Auditor 0010/0610

Code/Item #	Description	0610	Expenditure	FTEs*
Program Area		2007 Adopted	687,461	0.00
		Status Quo **	(79)	0.00
GG		Status Quo Budget	687,382	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments			
CR11	Telecommunications Services	(103)	0.00
CR12	Telecommunications Overhead	23	0.00
		(80)	0.00
No Change Items Proposed			
NC01	No Change Items Requested	0	0.00
		0	0.00
		2008 Adopted Budget	687,302 0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Boundary Review Board 0010/0630

Code/Item #	Description	0630	Expenditure	FTEs*
Program Area		2007 Adopted	299,928	2.00
		Status Quo **	12,212	0.00
GG		Status Quo Budget	312,140	2.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR01	Flexible Benefits		(1,056)	0.00
CR07	Technology Services Operations & Maintenance Charge		16	0.00
CR08	Technology Services Infrastructure Charge		(418)	0.00
CR09	Geographic Information Systems Charge		868	0.00
CR10	Office of Information Resource Management Charge		307	0.00
CR11	Telecommunications Services		(155)	0.00
CR12	Telecommunications Overhead		15	0.00
CR13	Motor Pool Usage Charge		(136)	0.00
CR14	Facilities Management Space Charge		9,368	0.00
CR24	FMD Copy Center		546	0.00
CR25	Financial Services Charge		(686)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		627	0.00
CR35	Underexpenditure		(124)	0.00
CR39	COLA Adjustment		638	0.00
			9,810	0.00
		2008 Adopted Budget	321,950	2.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Salary and Wage Contingency 0010/0654

Code/Item #	Description	0654	Expenditure	FTEs*
Program Area		2007 Adopted	1,043,000	0.00
		Status Quo **	0	0.00
Othr		Status Quo Budget	1,043,000	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Contingency for Labor Agreements		2,000,000	0.00
			2,000,000	0.00
Council Changes				
CC01	Reduce Contingency		(2,000,000)	0.00
			(2,000,000)	0.00
2008 Adopted Budget			1,043,000	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Executive Contingency 0010/0655

Code/Item #	Description	0655	Expenditure	FTEs*
Program Area		2007 Adopted	1,000,000	0.00
		Status Quo **	1,000,000	0.00
<i>Othr</i>		Status Quo Budget	2,000,000	0.00

Detail below shows crosswalk from 2007 adopted to 2008

No Change Items Proposed				
NC01	No Change Items Requested		0	0.00
			0	0.00
Council Changes				
CC01	Reduce Contingency		(1,000,000)	0.00
			(1,000,000)	0.00
2008 Adopted Budget			1,000,000	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Internal Support 0010/0656

Code/Item #	Description	0656	Expenditure	FTEs*
Program Area				
		2007 Adopted	7,621,199	0.00
		Status Quo **	(176,506)	0.00
	Othr	Status Quo Budget	7,444,693	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Parking Program Administration Transfer to FMD		43,801	0.00
			43,801	0.00
Central Rate Adjustments				
CR14	Facilities Management Space Charge		(2,257)	0.00
CR15	Insurance Charges		50,594	0.00
CR25	Financial Services Charge		(1,200)	0.00
CR30	P&GA Loan Repayment		533,233	0.00
			580,370	0.00
No Change Items Proposed				
NC01	No Change Items Requested		0	0.00
			0	0.00
Council Changes				
CC01	Eliminate New Data Center Costs		(195,667)	0.00
CC02	Reduce Health Alliance Database		(67,656)	0.00
CC03	Reduce Health Alliance Database - CX Portion for FTE		(34,719)	0.00
CC04	Reinstate Equal Benefits Coordinator		6,800	0.00
			(291,242)	0.00
2008 Adopted Budget			7,777,622	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Sales Tax Reserve Contingency 0014/0651

Code/Item #	Description	0651	Expenditure	FTEs*
Program Area				
		2007 Adopted	4,873,387	0.00
		Status Quo **	0	0.00
	<i>Othr</i>	Status Quo Budget	4,873,387	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment				
TA01	Expenditure Adjustment from Status Quo Budget		725,856	0.00
			725,856	0.00
		2008 Adopted Budget	5,599,243	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Grants 2140/2140

Code/Item #	Description	2140	Expenditure	FTEs*
Program Area		2007 Adopted	18,753,329	67.46
		Status Quo **	252,904	0.00
GG		Status Quo Budget	19,006,233	67.46

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB01	0143 Budget Office: Authority for New Grants		95,000	0.00
RB02	0183 BRED: Authority for New Grants		85,000	0.00
RB03	0203 Sheriff: Authority for New Grants		5,621,706	0.00
RB04	0313 DDES: Authority for New Grants		250,000	0.00
RB05	0403 DES: Authority for New Grants		6,425,000	0.00
RB06	0513/0574 Superior Court: Authority for New Grants		6,409,542	0.00
RB07	0543 DJA: Authority for New Grants		410,916	0.00
RB08	0913 DAJD: Authority for New Grants		128,971	0.00
RB09	0953 OPD: Authority for New Grants		2,195,361	0.00
RB10	0993 Grants Contingency: Authority for New Grants		3,000,000	0.00
			24,621,496	0.00
Technical Adjustment				
TA01	Staffing Changes		(430,694)	(5.60)
TA02	Adjust Contingency Reserve		(18,447,189)	0.00
TA03	Expenditure Contra		(94,390)	0.00
TA50	Revenue Adjustment		0	0.00
			(18,972,273)	(5.60)
Central Rate Adjustments				
CR01	Flexible Benefits		(34,584)	0.00
CR07	Technology Services Operations & Maintenance Charge		556	0.00
CR08	Technology Services Infrastructure Charge		(25,972)	0.00
CR10	Office of Information Resource Management Charge		5,617	0.00
CR11	Telecommunications Services		(64)	0.00
CR12	Telecommunications Overhead		23	0.00
CR13	Motor Pool Usage Charge		3,935	0.00
CR14	Facilities Management Space Charge		(7,401)	0.00
CR25	Financial Services Charge		(18,784)	0.00
CR26	Retirement Adjustment from 6.8% to 7.24%		16,108	0.00
CR28	Equipment Repair and Replacement		17,692	0.00
CR39	COLA Adjustment		6,924	0.00
			(35,950)	0.00
2008 Adopted Budget			24,619,506	61.86

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Byrne Justice Assistance FFY07 Grant 2161/2161

Code/Item #	Description	2161	Expenditure	FTEs*
 Program Area				
		2007 Adopted	0	0.00
		Status Quo **	0	0.00
	GG	Status Quo Budget	0	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Revenue Backed				
RB01	Byrne Justice Assistance FFY 2007 Grant		358,535	0.00
			358,535	0.00
		2008 Adopted Budget	358,535	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Cultural Development Authority 1170/0301

Code/Item #	Description	0301	Expenditure	FTEs*	TLPs
Program Area					
		2007 Adopted	14,121,407	0.00	0.00
		Status Quo **	0	0.00	0.00
	GG	Status Quo Budget	14,121,407	0.00	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Technical Adjustment					
TA01	1% For Art Adjustment		323,942	0.00	0.00
			323,942	0.00	0.00
Council Changes					
CC01	4Culture Programs		535,300	0.00	0.00
			535,300	0.00	0.00
		2008 Adopted Budget	14,980,649	0.00	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

P1 PROVIDED THAT: Of this appropriation, \$535,300 shall be expended solely for contracts with the agencies and in the amounts listed below.

4 Culture Programs \$535,300

General Government CX Transfers 0010/0695

Code/Item #	Description	0695	Expenditure	FTEs*
Program Area				
		2007 Adopted	3,858,222	0.00
		Status Quo **	(2,898,878)	0.00
GG		Status Quo Budget	959,344	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Program Change				
PC01	2006/OMB Fund		550,000	0.00
			550,000	0.00
Technical Adjustment				
TA01	FMD Technical Adjustment		2,491	0.00
			2,491	0.00
Council Changes				
CC01	Transfer to Cultural Development		565,300	0.00
CC02	Decrease Transfer to Cultural Development		(30,000)	0.00
			535,300	0.00
2008 Adopted Budget			2,047,135	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Memberships and Dues 0010/0650

Code/Item #	Description	0650	Expenditure	FTEs*
Program Area				
		2007 Adopted	538,208	0.00
		Status Quo **	36	0.00
	<i>Othr</i>	Status Quo Budget	538,244	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Central Rate Adjustments				
CR25	Financial Services Charge		50	0.00
			50	0.00
No Change Items Proposed				
NC01	No Change Items Requested		0	0.00
			0	0.00
		2008 Adopted Budget	538,294	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

Chicago Climate Exchange 1010/0385

Code/Item #	Description	0385	Expenditure	FTEs*
Program Area				
		2007 Adopted	0	0.00
		Status Quo **	0	0.00
	<i>Othr</i>	Status Quo Budget	0	0.00

Detail below shows crosswalk from 2007 adopted to 2008

Program Change				
PC01	Chicago Climate Exchange		50,000	0.00
			50,000	0.00
Technical Adjustment				
TA50	Revenue Adjustment		0	0.00
			0	0.00
Council Changes				
CC01	Defer Until Needed		(50,000)	0.00
			(50,000)	0.00
2008 Adopted Budget			0	0.00

* FTEs do not include temporaries and overtime.

** This includes revised 2007 adopted, initial status quo, and proposed status quo increments. Under FTEs, annualization is included.

GENERAL GOVERNMENT PROGRAM PLAN

Cultural Development Authority Fund/1170

	2006 Actual ¹	2007 Adopted	2007 Estimated ²	2008 Adopted	2009 Projected	2010 Projected
Beginning Fund Balance	2,212,000	2,212,000	2,265,000	2,265,000	2,265,000	2,265,000
Revenues						
* Hotel/Motel Transient ⁴	8,783,000	9,477,757	10,508,124	10,849,359	11,376,408	11,979,864
* Forecast Contingency Reserve ⁵	-	947,776		1,356,170	1,422,051	1,497,483
* Intergovernmental Revenue						
* Interest earnings	259,000	10,000	10,000	10,000	10,000	10,000
* CX Internal Support ³		231,678	231,678	237,470	243,407	249,492
* Historic preservation funds ⁹				52,500		
* Contribution from Other Funds ⁶	1,790,000	1,704,196	2,162,899	1,939,850	1,000,000	1,000,000
* CX Transfer for Arts Projects	1,188,000	1,750,000	1,880,000	535,300		
Total Revenues	12,020,000	14,121,407	14,792,701	14,980,649	14,051,866	14,736,839
Expenditures						
* Appropriation for transfer to CDA	(12,949,000)	(13,173,631)	(14,090,004)	(13,624,479)	(12,629,815)	(13,239,356)
* Forecast Contingency Reserve ⁵		(947,776)	(702,697)	(1,356,170)	(1,422,051)	(1,497,483)
* Program O&M						
Total Expenditures	(12,949,000)	(14,121,407)	(14,792,701)	(14,980,649)	(14,051,866)	(14,736,839)
Estimated Underexpenditures						
Other Fund Transactions						
* GAAP Adjustment	982,000					
Total Other Fund Transactions	982,000	-	-	-	-	-
Ending Fund Balance	2,265,000	2,212,000	2,265,000	2,265,000	2,265,000	2,265,000
Reserves & Designations						
* Reserved for Prepaid Public Art ⁷	(4,705,000)	(4,078,507)	(4,705,000)	(4,705,000)	(4,705,000)	(4,705,000)
* Use of prepaid public art reserve	2,440,000	1,946,008	2,440,000	2,440,000	2,440,000	2,440,000
Total Reserves & Designations	(2,265,000)	(2,132,499)	(2,265,000)	(2,265,000)	(2,265,000)	(2,265,000)
Ending Undesignated Fund Balance	-	-	-	-	-	-
Target Fund Balance⁸	-	-	-	-	-	-

Financial Plan Notes:

1. 2006 Actuals are from the 2006 CAFR.
2. 2007 Estimated includes \$458,703 in supplemental appropriation for Percent for Art and \$130,000 in supplemental appropriation for arts projects.
3. 2009 and 2010 Projected assume 2.5% annual increase in CX transfer.
4. CDA receives 70% of Hotel/Motel Taxes after \$5.3 million is collected for debt service on Kingdome.
5. Forecast contingency equals 12.5% of Hotel-Motel revenue forecast. The reserve is added to provide sufficient expenditure authority in the event that more revenue is received than forecasted. Prior to 2008, the forecast contingency was 10%, but in 2006 the county received more hotel-motel taxes than projected resulting in the need for supplemental budget authority in 2006. To avoid this potential problem in 2008, the contingency reserve has been increased from 10% to 12.5%.
6. This revenue is collected from eligible CIP projects as determined by the Percent for Art program.
7. Funds in reserves & designations are prepayments to produce public art.
8. Target Fund Balance is zero for the CDA's internally managed funds, with all funds either committed to projects or reserved in the Cultural Endowment.
9. BRED and CDA will split \$105,000 of CX funds in 2008 for historic preservation projects.

GENERAL GOVERNMENT PROGRAM PLAN

General Government Program Area						
	2006 Adopted		2007 Adopted		2008 Adopted	
	Expenditures	FTEs	Expenditures	FTEs	Expenditures	FTEs
County Council Agencies						
COUNTY COUNCIL	5,347,073	57.00	5,660,302	57.00	5,840,936	57.00
COUNCIL ADMINISTRATION	8,033,272	60.00	8,807,522	61.10	9,453,814	61.10
HEARING EXAMINER	727,825	5.00	720,648	5.00	759,730	5.00
COUNTY AUDITOR	1,339,311	11.00	1,516,655	12.00	1,648,287	12.90
OMBUDSMAN/TAX ADVISOR	1,020,365	11.00	1,112,900	11.00	1,332,238	11.00
KC CIVIC TELEVISION	641,021	7.00	675,395	7.00	707,101	7.00
BOARD OF APPEALS	618,544	4.00	641,623	4.00	678,939	4.00
OFFICE OF INDEPENDENT OVERSIGHT	0	0	404,172	4.00	424,860	4.00
CHARTER REVIEW COMMISSION	0	0	483,006	0	383,928	0
OFFICE OF ECONOMIC & FINANCIAL ANALYSIS	0	0	200,000	2.00	205,983	2.50
CITIZEN COUNSELOR NETWORK	0	0	0	0	130,000	1.10
	17,727,411	155.00	20,222,223	163.10	21,565,816	165.60
County Executive Agencies						
COUNTY EXECUTIVE	294,914	2.00	296,301	2.00	312,246	2.00
OFFICE OF THE EXECUTIVE	3,304,885	25.00	3,624,024	25.00	3,888,122	25.00
OFFICE OF MGMT & BUDGET	6,167,464	44.00	6,536,759	45.00	6,776,193	47.00
BUSINESS REL & ECON DEV	2,073,158	14.00	2,246,932	14.00	2,434,962	15.00
INFORMATION RESOURCE MGMT	1,938,328	8.00	2,155,797	10.00	7,013,016	30.00
CABLE COMMUNICATIONS			205,032	1.00	212,910	1.00
INET OPERATIONS			3,218,938	10.00	2,887,194	10.00
DES EQUIPMENT REPLACEMENT			783,268	0		
DATA PROCESSING SERVICES			30,313,597	151.00	29,382,321	129.00
TELECOM SERVICES			2,418,929	8.00	2,433,768	8.00
PRINTING/GRAPHIC ARTS SRV			1,736,409	16.00		
	13,778,749	93.00	53,535,986	282.00	55,340,732	267.00
Executive Services						
FINANCE-CX	3,220,699	0	3,136,518	0	3,275,075	0
EXECUTIVE SVCS-ADMIN	2,306,478	18.50	2,593,086	19.50	2,769,177	19.50
CABLE COMMUNICATIONS	203,512	1.00				
HUMAN RESOURCES MGMT	8,181,844	67.50	9,469,939	67.50	9,676,553	67.00
REAL ESTATE SERVICES	2,793,133	28.00	3,145,059	28.00	3,409,506	28.00
RECORDS & ELECTIONS	22,887,207	167.33	26,360,599	167.33		
RECORDS & LICENSING					12,527,230	114.33
ELECTIONS					19,586,056	61.00
RECORDER'S O & M FUND	2,422,585	8.50	2,605,220	8.50	3,188,600	8.50
INET OPERATIONS	2,839,130	8.00				
DES EQUIPMENT REPLACEMENT	448,447	0			253,780	0
SAFETY & WORKERS' COMP	33,496,546	27.00	34,450,878	27.00	36,842,405	28.00
FINANCE-INTERNAL SVC FUND	28,657,070	214.80	31,087,931	215.80	31,558,710	215.30
EMPLOYEE BENEFITS PROGRAM	171,871,802	8.00	182,497,904	10.00	197,647,837	11.00
FACILITIES MANAGEMENT	38,371,810	291.61	42,713,496	329.01	47,887,460	349.01
INSURANCE	28,290,009	21.00	28,338,068	21.00	26,484,928	21.00
DATA PROCESSING SERVICES	26,342,903	139.00				
TELECOM SERVICES	2,023,250	8.00				
PRINTING/GRAPHIC ARTS SRV	3,384,871	16.00			105,000	-
	377,741,296	1,024.24	366,398,698	893.64	395,212,317	922.64
County Assessor						
COUNTY ASSESSOR	18,644,305	229.00	19,728,851	225.00	20,612,608	225.00
	18,644,305	229.00	19,728,851	225.00	20,612,608	225.00
Other Agencies						
STATE AUDITOR	667,278	0	687,461	0	687,302	0
BOUNDARY REVIEW BOARD	284,263	2.00	299,928	2.00	321,950	2.00
MEMBERSHIPS AND DUES	498,005	0	538,208	0	538,294	0
SALARY & WAGE CONTINGENCY	2,043,000	0	1,043,000	0	1,043,000	0
EXECUTIVE CONTINGENCY	2,000,000	0	1,000,000	0	1,000,000	0
INTERNAL SUPPORT	7,764,437	0	7,621,199	0	7,777,622	0
CULTURAL DEVELOPMENT AUTHORITY	9,152,880	0	14,121,407	0	14,980,649	0
	22,409,863	2.00	25,311,203	2.00	26,348,817	2.00
General Government Grants						
	23,758,192	3.00	18,658,955	2.00	24,977,344	3.00
	23,758,192	3.00	18,658,955	2.00	24,977,344	3.00
Total General Government	474,059,816	1,506.24	503,855,916	1,567.74	544,057,634	1,585.24

Emergency Management division of Executive Services is reported out under the Law, Safety, and Justice program plan area. In 2007, a reorganization of information technology moves appropriation units from the Department Executive Services to the Office of Information Resource Management, under County Executive Agencies. In 2008, Printing & Graphic Arts moved back into the Department of Executive Services.