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8 UNITED STATES DISTRICT COURT
9 NORTHERN DISTRICT OF CALIFORNIA
10 SAN FRANCISCO DIVISION
11

12 UNITED STATES OF AMERICA,)
13 Plaintiff,)
14)
15 v.)
16)
17 DAVID A. THATCHER,)
18 Defendant.)
19 _____)

No.

VIOLATION: Conspiracy to Commit
Securities Fraud – 18 U.S.C. § 371

SAN FRANCISCO VENUE

20 I N F O R M A T I O N

21 The United States Attorney charges:

22 COUNT ONE: 18 U.S.C. § 371 (Conspiracy to Commit Securities Fraud)

23 1. Between at least September 2000 and February 2001, both dates being
24 approximate and inclusive, in the Northern District of California, and elsewhere, the
25 defendant

26 DAVID A. THATCHER

27 and others knowingly and willfully conspired to commit offenses against the United
28 States, namely, (a) fraud in connection with the offer and sale, and the purchase and sale,

INFORMATION

1 of Critical Path securities, in violation of Title 15, United States Code, Sections 78j(b)
2 and 78ff(a), and Title 17, Code of Federal Regulations, Section 240.10b-5; (b) false and
3 misleading statements of material fact in reports and documents required to be filed under
4 the Securities Exchange Act of 1934 and the rules and regulations thereunder, in violation
5 of Title 15, United States Code, Sections 78j(b) and 78ff(a); and (c) violation of Critical
6 Path's internal accounting procedures and system of accounting controls, in violation of
7 Title 15, United States Code, Sections 78m(b)(2)(B)(ii)(I) and 78ff(a).

8 I. BACKGROUND

9 A. The Company

10 2. At all times relevant to this Information, Critical Path, Inc. was a high-tech
11 software and services company, incorporated in California and headquartered in San
12 Francisco, California. Critical Path was founded in 1997 with a business plan that called
13 for it to "handle the world's email" on an outsourced basis. Critical Path went public in
14 1999, and its common stock was publicly traded under the symbol "CPTH" on the
15 nationwide automated quotation system ("NASDAQ") operated by the National
16 Association of Securities Dealers.

17 3. In 1999 and 2000, Critical Path embarked on a succession of cash-and-stock
18 acquisitions of other high-tech companies. Buoyed by these acquisitions, Critical Path
19 enjoyed skyrocketing revenues during the first two quarters of 2000. While the Company
20 reported revenues of approximately \$16.1 million for all of 1999, its revenues for the first
21 quarter of 2000 alone jumped to approximately \$24.6 million, and its second-quarter
22 revenues jumped again to approximately \$33.5 million.

23 4. These accelerating revenues fueled even higher expectations for further
24 revenue growth at Critical Path. On July 20, 2000, a stock analyst publicly forecasted that
25 Critical Path would report approximately \$39 million in revenues for the third quarter of
26 2000. Critical Path's internal revenue goals were even more aggressive, with third-
27 quarter revenues projected at approximately \$44 million. Critical Path's CEO publicly
28 stated that the Company would "handily" exceed analysts' estimates.

1 5. As the third quarter drew to a close, however, Critical Path was far short of
2 its public and internal financial goals. By September 26, 2000, Critical Path had
3 internally recorded revenue of approximately \$28.38 million, with additional revenue of
4 approximately \$4.45 million forecasted for the remainder of the quarter, leaving the
5 Company millions of dollars short of publicly-stated goals and millions more short of its
6 internal goals.

7 B. The Defendant

8 6. Defendant DAVID A. THATCHER was president of Critical Path from
9 January 2000 to February 2001. Previously, from December 1998 to January 2000, he
10 was the executive vice president, chief financial officer and secretary of Critical Path. In
11 addition, during part of the fourth quarter of 2000, he was both president and acting CFO
12 of Critical Path. THATCHER was a certified public accountant and a former auditor with
13 the accounting firms Price Waterhouse and Touche & Ross.

14 II. MANNER AND MEANS OF THE CONSPIRACY

15 7. It was part of the conspiracy that defendant THATCHER and others
16 allowed and caused Critical Path improperly to record and accelerate revenue from
17 transactions with Peregrine Systems, Inc. (“Peregrine”), International Computers Limited
18 (“ICL”) and StarMedia Network, Inc. (“StarMedia”) during the third quarter of 2000, and
19 with Bestseats, Inc. (“Bestseats”), Storerunner Network, Inc. (“Storerunner”) and
20 Educational Networks of America (“ENA”) during the fourth quarter of 2000.

21 A. Peregrine

22 8. In or about early September 2000, defendant THATCHER and others
23 discussed a product swap for approximately \$500,000 between Critical Path and
24 Peregrine. Although the companies would be exchanging software, the transaction would
25 be structured as two separate software purchases, thereby allowing Critical Path
26 improperly to recognize revenue on Peregrine’s purchase, without obtaining the evidence
27 needed to establish the fair value of this barter exchange.

1 9. In the weeks following this initial proposal, the Peregrine product swap
2 under discussion grew in size as defendant THATCHER and others at Critical Path
3 realized that Critical Path needed additional revenue to meet its financial goals for the
4 third quarter of 2000. By September 29, 2000, Peregrine agreed to buy more than
5 approximately \$3 million of software and services from Critical Path, in return for
6 Critical Path's agreement to buy more than approximately \$3 million of software and
7 services from Peregrine.

8 10. To disguise the true nature of the Peregrine product swap, the transaction
9 documents were prepared as standard software-licensing agreements; the agreements did
10 not refer to the barter nature of the transaction; each company paid the other in the gross
11 amount attributed to its purchase; and the companies paid each other on different days.

12 11. Critical Path recognized third-quarter revenue for the gross amount
13 attributed to the software license that Peregrine received from Critical Path. Meanwhile,
14 Critical Path delayed recognition of the expense attributable to its purchase from
15 Peregrine by capitalizing this purchase as a nondepreciating asset.

16 12. Defendant THATCHER and others at Critical Path caused and allowed
17 Critical Path improperly to recognize revenue for the Peregrine product swap.
18 THATCHER and others at Critical Path caused and allowed Critical Path to structure the
19 Peregrine product swap in a manner intended to mislead Critical Path's auditors about
20 facts material to Critical Path's recognition of revenue from this product swap.

21 B. ICL

22 13. In the third quarter of 2000, Critical Path acquired PeerLogic, Inc.
23 ("PeerLogic"). ICL claimed that it was owed approximately \$8.7 million by PeerLogic.
24 Critical Path assumed PeerLogic's obligation to ICL when Critical Path acquired
25 PeerLogic. ICL expressed its willingness to accept approximately \$6 million to satisfy its
26 claim, if Critical Path paid this lesser amount before the end of the third quarter.

27 14. Critical Path did pay approximately \$6 million to ICL. However, the
28 transaction was structured so that Critical Path paid approximately \$8.7 million to ICL to

1 settle the PeerLogic claim, and ICL paid back approximately \$2.7 million to Critical Path
2 as a software-licensing fee. Critical Path then recognized revenue for ICL's payment of
3 approximately \$2.7 million.

4 15. To avoid the appearance that the settlement agreement and the software-
5 licensing agreement were related, the agreements were prepared as separate documents,
6 which did not refer to each other. Further, Critical Path and ICL exchanged checks in the
7 full amount of the gross payments, rather than having Critical Path pay the net amount
8 owed to ICL.

9 16. Defendant THATCHER and others at Critical Path caused and allowed
10 Critical Path improperly to recognize revenue for the ICL transaction. THATCHER and
11 others at Critical Path caused and allowed Critical Path to structure the transaction in a
12 manner intended to mislead Critical Path's auditors about facts material to Critical Path's
13 recognition of revenue from the ICL transaction.

14 C. StarMedia

15 17. As the third quarter of 2000 drew to a close, Critical Path was engaged in
16 negotiations with an existing customer, StarMedia, for an extension of its software-
17 licensing agreement. To obtain the StarMedia extension during the third quarter,
18 defendant THATCHER and others at Critical Path agreed to extend the time StarMedia
19 would have to pay for the extended licensing agreement from 30 to 100 days. Believing
20 that this payment extension would require Critical Path to delay its recognition of the
21 StarMedia revenue, THATCHER executed, on or about September 30, 2000, a side letter
22 containing this payment extension. The side letter was separated from the software-
23 licensing agreement, and only the software-licensing agreement was forwarded to Critical
24 Path's internal accounting and finance department, which was responsible for recording
25 sales revenue.

26 18. Defendant THATCHER believed that the change in payment terms from 30
27 to 100 days was material and would prevent Critical Path from recognizing third-quarter
28 revenue from the StarMedia transaction. THATCHER realized that withholding the

1 StarMedia side letter was improper. THATCHER and others at Critical Path caused and
2 allowed Critical Path improperly to recognize third-quarter revenue from the StarMedia
3 transaction.

4 D. Critical Path's Predictions of Fourth-Quarter Revenues and Profitability

5 19. Improperly based on the Peregrine, ICL and StarMedia transactions, and
6 others, Critical Path exceeded its third-quarter revenue goals and expectations. On
7 October 19, 2000, Critical Path announced third-quarter revenues of approximately \$45
8 million and quarterly losses, excluding special charges, of approximately \$0.14 per share.
9 These results were materially misstated in part as a result of Critical Path's improper
10 recognition of revenue for the Peregrine, ICL and StarMedia transactions.

11 20. In announcing the Company's financial results on October 19, 2000,
12 Critical Path's CEO predicted that Critical Path would earn revenues of \$54 to \$56
13 million during the fourth quarter, and that Critical Path would become profitable for the
14 first time ever during that quarter.

15 21. On November 2, 2000, at a conference attended by stock analysts, Critical
16 Path reaffirmed these predictions of fourth-quarter revenue growth and profitability. On
17 that same day, Critical Path issued a press release stating in part: "The fourth quarter of
18 2000 is a pivotal one for Critical Path, one in which we join an elite group of profitable
19 new economy companies." The press release predicted fourth-quarter revenues of \$54 to
20 \$56 million, and fourth-quarter earnings of \$0.01 per share.

21 22. On or about November 14, 2000, Critical Path filed its third-quarter report
22 on Form 10-Q with the United States Securities and Exchange Commission. With the
23 knowledge and approval of defendant THATCHER and others at Critical Path, the
24 Company's misstated third-quarter results were incorporated into this filing.

25 23. As the fourth quarter of 2000 drew to a close, however, Critical Path was
26 far short of its financial goals. Defendant THATCHER and others concluded there was
27 no legitimate means by which Critical Path could achieve its financial goals.

1 24. Although Critical Path's fourth quarter ended on December 31, 2000,
2 defendant THATCHER and others at Critical Path told Critical Path salespeople that
3 transactions closed as late as January 5, 2001 could be included in Critical Path's fourth-
4 quarter revenues. With the knowledge and approval of THATCHER and others at
5 Critical Path, transactions with Bestseats, Storerunner and ENA were closed in January
6 2001 and improperly included in Critical Path's revenues for the fourth quarter of 2000.

7 E. Bestseats

8 25. On or about January 5, 2001, Bestseats executed an agreement to license
9 approximately \$2 million in Critical Path software. With the knowledge and approval of
10 defendant THATCHER and others at Critical Path, the agreement was backdated to
11 December 29, 2000.

12 26. On or about January 16, 2001, as Critical Path's auditors were attempting to
13 ascertain Bestseats' ability to pay for the software that Bestseats was purporting to license
14 from Critical Path, the Bestseats CEO sent Critical Path an email summarizing Bestseats'
15 capitalization. The email showed that Bestseats had recently received private-placement
16 funding in the amount of \$250,000. Defendant THATCHER believed that Bestseats
17 could not pay Critical Path \$2 million and believed that the Bestseats email revealed
18 Bestseats' inability to pay. THATCHER altered the email to say that Bestseats had
19 received funding in the amount of \$12,500,000. THATCHER altered the email in a way
20 that did not reveal that it had been altered, and so that it appeared the \$12,500,000 figure
21 was provided by the Bestseats CEO. THATCHER forwarded the altered email believing
22 that it would be provided to Critical Path's auditors, and believing that the altered email
23 would deceive the auditors about Bestseats' ability to pay Critical Path.

24 27. Defendant THATCHER and others at Critical Path caused and allowed
25 Critical Path improperly to recognize revenue for the Bestseats transaction. THATCHER
26 and others at Critical Path made statements to Critical Path's internal accounting, finance
27 and legal personnel, which statements were, in the circumstances in which they were

1 made, false and misleading, and omitted information that was material to Critical Path's
2 recognition of revenue from the Bestseats transaction.

3 F. Storerunner

4 28. On or about January 5, 2001, a Critical Path salesperson signed a software-
5 licensing agreement between Storerunner and Critical Path in the amount of
6 approximately \$2 million. The agreement was backdated to December 29, 2000 with the
7 knowledge and approval of defendant THATCHER and others at Critical Path.

8 29. Defendant THATCHER believed that Storerunner did not have the ability
9 to pay for the transaction and was aware that the transaction was not completed during the
10 fourth quarter of 2000. THATCHER and others at Critical Path caused and allowed
11 Critical Path improperly to recognize revenue from the Storerunner transaction.

12 G. ENA

13 30. On or about January 5, 2001, ENA executed a software-licensing agreement
14 with Critical Path in an amount exceeding approximately \$2 million. With the knowledge
15 and approval of defendant THATCHER and others at Critical Path, this agreement was
16 backdated to December 29, 2000.

17 31. Critical Path issued two side letters to ENA. The side letters extended
18 ENA's payment schedule and allowed ENA to cancel the software-licensing agreement
19 "at the sole discretion of ENA." These side letters were not provided to Critical Path's
20 accounting and finance department, which was responsible for recording sales revenue.
21 Critical Path recognized approximately \$2 million in revenue for the ENA agreement
22 during the fourth quarter of 2000.

23 32. Defendant THATCHER was aware that ENA had been given a side letter.
24 THATCHER was aware that the ENA agreement had not been executed until after the
25 close of the fourth quarter of 2000. THATCHER and others at Critical Path caused and
26 allowed Critical Path improperly to recognize fourth-quarter revenue for the ENA
27 agreement.

1 H. Critical Path's Reported Financial Results for the Fourth Quarter of 2000

2 33. On January 18, 2001, Critical Path announced financial results for the
3 fourth quarter of 2000. Critical Path reported quarterly revenues of approximately \$52
4 million and a net loss for the quarter, excluding special charges, of approximately \$0.16
5 per share. These results were materially misstated in part as a result of Critical Path's
6 improper recognition of revenue for the Bestseats, Storerunner and ENA transactions.
7 Despite Critical Path's improper revenue recognition for these transactions, the Company
8 fell short of its stated financial goals of \$54 to \$56 million in quarterly revenues and
9 \$0.01 in quarterly net profits per share.

10 III. CRITICAL PATH'S REVISION AND RESTATEMENT
11 OF ITS FINANCIAL RESULTS

12 34. On January 18, 2001, before Critical Path announced financial results for
13 the fourth quarter of 2000, the Company's stock traded as high as approximately \$25.95
14 per share.

15 35. On February 2, 2001, Critical Path formed a Special Committee of the
16 Board of Directors to conduct an investigation into the Company's revenue-recognition
17 practices. Later that same day, NASDAQ suspended trading in Critical Path common
18 stock.

19 36. NASDAQ trading in Critical Path stock resumed on February 15, 2001. On
20 that day, Critical Path's stock traded down to less than approximately \$4 per share. This
21 trading price reflected more than an approximately 80% drop from Critical Path's January
22 18 market value. Approximately one year earlier, on March 9, 2000, Critical Path's stock
23 had traded as high as approximately \$116.75 per share.

24 37. On April 5, 2001, Critical Path restated its financial results for the third
25 quarter of 2000 and revised its results for the fourth quarter and fiscal year of 2000. The
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1 restatement and revision included the following adjustments to quarterly and annual
2 revenues and net losses, excluding special charges, in millions of dollars:

3 Critical Path's FY 2000 Restated and Revised Financial Results

4 Revenues

Net Losses

5

6 <u>Period</u>	<u>Originally Released</u>	<u>As Restated or Revised</u>	<u>% Original Overstated</u>	<u>Originally Released</u>	<u>As Restated or Revised</u>	<u>% Original Understated</u>
7 Q3	\$45	\$35.3	27.47%	(\$8.7)	(\$18.6)	53.22%
8 Q4	\$52	\$42.3	22.93%	(\$11.5)	(\$23.3)	50.64%
9 FY	\$155	\$135.7	14.22%	(\$57.2)	(\$78.9)	27.50%

10 OVERT ACTS

11 38. In furtherance of the conspiracy and to effect the objects thereof, in the
12 Northern District of California, and elsewhere, defendant THATCHER and others
13 committed the acts described in paragraphs 11 through 32 of this Information, which are
14 realleged as if fully set forth here.

15 39. Defendant THATCHER and others also committed the following overt acts
16 in furtherance of the conspiracy, in the Northern District of California, and elsewhere:

- 17 (a). On or about September 20, 2000, defendant THATCHER sent an email to
18 StarMedia, proposing that StarMedia and Critical Path enter into an
19 agreement with stated payment terms of 30 days and an "understanding"
20 that Critical Path would not collect for 100 days. Explaining the need for
21 stated payment terms of 30 days, THATCHER said in email, "If cash terms
22 are specifically extended, then revenue recognition is correspondingly
23 extended."
24 (b). On or about September 30, 2000, defendant THATCHER executed a side
25 letter to the StarMedia agreement. The side letter stated in part,
26 "Notwithstanding the provisions of Section 4.3 of the Software License
27 Agreement, the payment by Licensee to Critical Path of the Licensee Fees
28 will be due on the one-hundredth (100th) day following the Effective Date."
29 (c). On or about December 20, 2000, defendant THATCHER sent an email to a
30 Critical Path salesperson, stating in part, "As long as we get contracts by
31 1/5/01 I believe we will be ok."
32 (d). On or about January 16, 2001, defendant THATCHER altered an email
33 describing Bestseats' capitalization. The email stated that Bestseats had
34 received private-placement funding in the amount of \$250,000.
35 THATCHER altered the email to state that Bestseats had received funding
36 in the amount of \$12,500,000.

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(e). In or about February 2001, defendant THATCHER attempted to delete emails revealing the existence of the criminal conspiracy from his computer.

All in violation of Title 18, United States Code, Section 371.

DATED: _____

DAVID W. SHAPIRO
United States Attorney

J. DOUGLAS WILSON
Chief, Criminal Division

(Approved as to form: _____)
AUSA Anderson