

UNITED STATES OF AMERICA  
DEPARTMENT OF AGRICULTURE  
FOOD SAFETY AND INSPECTION SERVICE  
NATIONAL ADVISORY COMMITTEE  
on  
MEAT AND POULTRY INSPECTION MEETING

The Washington Plaza  
National Hall  
10 Thomas Circle  
Washington, D.C.

Wednesday  
November 14, 2001

The above captioned meeting convened at 8:43 a.m.

Chairperson:

Margaret O'K. Glavin  
Acting Administrator  
FSIS

Executive Court Reporters  
301-565-0064

FSIS Participants:

Charles Gioglio

Dr. Elsa Murano  
Under Secretary for Food Safety

Don Mussachio  
Food Bio-Security Action Team

Ken Petersen  
HACCP-based Inspection Models Project

Dr. William James  
Office of Public Health and Science

John O'Connell  
Policy Staff

Jane Roth  
Cheryl Oros  
Lucie Vogel  
Lee Puricelli  
Regulations Development Staff

Judy Riggins  
Assistant moderator

Linda Swacina

Dr. Robert Post  
Jeff Canavan

Bobby Palesano  
Tech Services Center

Mark Mina

Committee members:

Standing Sub-Committee Number 1 members:

Dr. Daniel LaFontaine, Chairperson  
Director,  
South Carolina Meat and Poultry Inspection Department

Sandra Eskin  
American Association of Retired Persons  
Maryland

Carol Tucker Foreman  
Food Policy Institute  
Consumer Federation of America  
Washington, DC

Michael Govro  
Assistant Administrator, Food Safety Division  
Oregon Department of Agriculture

Martin Holmes  
North American Meat Processors Association  
Virginia

Irene Leech  
Virginia Tech

John Neal  
Courseys Smoked Meats  
Arkansas

Standing Sub-Committee Number 2 members:

Dr. Lee Jan, Chairperson  
Director, Meat and Poultry Inspection Program  
Texas Department of Health

Gladys Bayse

Department of Chemistry  
Spelman College  
Atlanta, Georgia

Nancy Donley  
Safe Tables Our Priority (STOP)  
Illinois

Alice Johnson  
National Food Processors Association  
Washington, DC

Collette Schultz Kaster  
Premium Standard Farms  
Missouri

Charles Link  
Director of Regulatory Affairs  
Cargill Turkey Products  
Virginia

Dr. Catherine Logue  
Department of Veterinary and Microbiological Sciences  
North Dakota State University

Michael Mamminga  
Iowa Department of Agriculture

Public Commentors:

Deborah White  
Regulatory Attorney  
Food Marketing Institute

P R O C E E D I N G S

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8:43 a.m.

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DR. GIOGLIO: Good morning. Thank you all for coming. Welcome to the Fall 2001 meeting of the National Advisory Committee on Meat and Poultry Inspection. My name is Charles Gioglio. I and my staff are here to help you, the Committee, since you're going to be helping us over the next couple of days. We appreciate your all coming out. I hope your travels, those of you who traveled from various parts of the country, were easy enough and uneventful, as they were.

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Let me just mention one quick note here. We do have a telephone, as usual, set up out at the registration table for incoming calls for you, if your offices need to contact you. That number is 202-842-1300, that's extension 7035. One of our FSIS folks out at the registration table will take the messages for you and get them to you as quickly as we can.

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With that, I would like to turn the proceedings over to Ms. Margaret Glavin, the Acting Administrator of FSIS and the Chair of this Committee. Thank you.

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MS. GLAVIN: Thank you, Charlie. One -- a

1 couple of practical things before we get started. One  
2 is that you have to push your microphone on to activate  
3 it. I can see they're all activated because they have  
4 nice little red lights on them. And the second one is  
5 to remind you of the sort of rule of practice that when  
6 you speak, you identify yourself for the benefit of the  
7 recorder. So, I'll try to remind you if you don't  
8 remember yourself.

9 First of all, I'd like to welcome you all on  
10 behalf of the USDA, since you are a committee that --  
11 who advises the Secretary of the Department of  
12 Agriculture, and on behalf of FSIS, since it is on FSIS  
13 issues that you proffer your advice. As always, we  
14 truly appreciate your willingness and dedication to  
15 serve on this committee. This is a committee that has  
16 a record of real service and of real comedy (ph) in  
17 coming to advice that you proffer to the Department.

18 The last committee made very valuable  
19 recommendations to the Department on issues such as  
20 emerging egg and egg products strategy, on the industry  
21 petition for proposed changes to the HACCP final rule,  
22 and on Federal, State, and local government relations.

23 We're very grateful for these recommendations and  
24 guidance, and have taken them into consideration in our

1 policy making process.

2 That's why we are looking forward again to  
3 getting your advice and input today and tomorrow on  
4 several important issues that we have jointly  
5 identified. The first issue is FSIS's current thinking  
6 on how we implement the retail exemption. The retail  
7 exemption is an exemption in our statute, and so we're  
8 not talking about whether there is or is not a retail  
9 exemption, but rather, how we implement that exemption.

10 We think this is an important issue and one that has  
11 food safety implications and we're looking forward to  
12 your input.

13 The second issue we've identified is  
14 modernizing the standards of identity for meat and  
15 poultry products. Again, an important issue that we  
16 think that this committee has some unique expertise to  
17 contribute.

18 In a few minutes I'm going to ask you to  
19 introduce yourselves, but before I do that, I want to  
20 open the discussion to our new Under Secretary for Food  
21 Safety, Dr. Elsa Murano. We're very pleased to have an  
22 individual with such a wealth of experience in public  
23 health to hold this position. Dr. Murano is, as I'm  
24 sure you know, enormously qualified, not the least of

1 her qualifications being that she has served on this  
2 committee as a member. She is a food microbiologist by  
3 profession, and has been a researcher in the field of  
4 food safety for many years. Dr. Murano.

5 DR. MURANO: Thank you, Maggie. Well,  
6 welcome to Washington. I never thought I'd say those  
7 words. I'd like to welcome you on behalf of Secretary  
8 Vaneman and as Maggie says, certainly on behalf of USDA  
9 and FSIS. This is a very important meeting because  
10 it's a very important committee.

11 As you know, I was sworn as Under Secretary  
12 about a month ago -- a little bit over a month ago, and  
13 the world has changed. I was here September fourth,  
14 and of course we know a week later things changed  
15 dramatically, and it makes the work that we do on  
16 behalf of food safety all the more important. As Ms.  
17 Glavin said, I do think a lot of this committee. This  
18 committee means a lot to me since I served on this  
19 committee, even if just for one meeting, it really gave  
20 me an insider's look at what this committee does and  
21 the kinds of contributions that it can make. So I do  
22 want to have input, as much as you allow me, in this  
23 committee.

24 And I want to say a few words to you to



1 encourage you to be pro-active in your service in this  
2 committee in terms of bringing forth issues that you  
3 believe should be discussed by this committee, so that  
4 this committee can really serve in its advisory role to  
5 FSIS. It's extremely important that you all  
6 brainstorm, if that's what it will take, that you bring  
7 your ideas here to this committee and give us your  
8 thoughts on what issues are of great importance to meat  
9 and poultry inspection that should be discussed in this  
10 committee, because we appreciate and hold very closely  
11 the advice that this committee provides.

12 I want to make a few comments because of what  
13 I just mentioned that's happened since September 11th  
14 regarding food safety, I do want to make a few comments  
15 briefly on biosecurity. As you well know, FSIS has a  
16 long history of dealing with food emergencies, that's  
17 one of the things that FSIS does, and I'd like to say  
18 to people that at FSIS food safety is not just what we  
19 talk about, it's what we're all about. And I really  
20 believe that.

21 I do want to go over with you, I believe,  
22 four things that we have done in -- recently, because  
23 of the events of September 11th, regarding biosecurity  
24 that I believe is important for you to realize that

1 we're doing at USDA. First of all, USDA is  
2 coordinating its biosecurity activities with the new  
3 Office of Homeland Security, as you might expect, and  
4 working closely with Governor Ridge on biosecurity. In  
5 fact, the Bush administration has proposed about a \$45  
6 million dollar allocation to USDA, some of which will  
7 be earmarked for FSIS, to strengthen its programs and  
8 so forth, regarding biosecurity.

9           Secondly, I have reactivated the Food  
10 Emergency Rapid Response Evaluation Team, FERRET. Food  
11 Emergency Rapid Response Evaluation Team. This is an  
12 entity that's been in place for some time at USDA. It  
13 serves to coordinate activities of agencies within USDA  
14 regarding food emergencies. So, given the fact that  
15 not only was I a new person at USDA, but almost all the  
16 other -- well, all the other Under Secretaries for all  
17 the other missionaries were equally as neophyte as  
18 myself, and none of us had dealt with FERRET or knew  
19 what FERRET was, and we quickly learned what its  
20 mission was and saw that it was important to reactivate  
21 it -- or activate it, I should say, for the purpose of  
22 looking at what needs to be done to protect our food  
23 supply from bioterrorism.

24           Thirdly, at FSIS particularly, we have

1 recently formed an entity called the Food Biosecurity  
2 Action Team, and this morning we're going to have a  
3 speaker present to you exactly what F-BAT, as we like  
4 to call it, what F-BAT does, what its activities are,  
5 and what is the connection between what F-BAT does and  
6 industry and so forth, and our stakeholders in general,  
7 including of course, consumer groups. It's important  
8 that we have this kind of a focus. We know, certainly,  
9 that FSIS has been involved in food safety issues --  
10 again, as I said, is what we're all about -- but we  
11 felt the need to focus on biosecurity by creating this  
12 entity, F-BAT, and be able to do a lot of preventive  
13 passive activities.

14           And fourthly, in addition to establishing F-  
15 BAT, FSIS is working very closely with its sister  
16 agencies, with FDA, with CDC, and so forth, and I can  
17 tell you that we are in discussions at the highest  
18 levels between USDA and the Department of Health and  
19 Human Services regarding formalizing this relationship  
20 so that we can, not only respond to food emergencies  
21 regarding biosecurity, but that we can prevent those as  
22 much as we possibly can. It's crucial that we have a  
23 good working relationship with our colleagues at HHS,  
24 and we're committed to doing that. And as I said,

1 we've been in discussions at the highest levels and  
2 getting ourselves organized into a network that can  
3 rapidly respond, but also come up with some preventive  
4 activities.

5           Having said that, I do want to also express  
6 to you that having been a researcher in food safety and  
7 food microbiology, having science as a foundation of  
8 what I do is -- is what my life has been all about,  
9 professionally speaking. So I do believe very strongly  
10 that we have to enhance the scientific foundation of  
11 policy making whenever possible. It's one of my main  
12 priorities, and I assure you that the Office of the  
13 Under Secretary for Food Safety is going to operate  
14 with science as its guide. And I have to add to that  
15 the fact that the FSIS certainly has been engaging in  
16 these kinds of activities before I even got here, so  
17 that's making my job a lot easier, but I am committed  
18 to absolutely standing on the safe and truthful ground  
19 of science on whatever decisions we make.

20           One of the ways in which we are injecting  
21 science into the process, if you will, is by soliciting  
22 expert input from advisory committees. This committee,  
23 of course, and our other advisory committee, the  
24 National Advisory Committee on the Microbiological

1 Criteria for Foods -- I don't know if you know this,  
2 but this committee, the National Advisory Committee on  
3 Meat and Poultry Inspection is on its 30th anniversary  
4 year. Did you know that? So it has a long history of  
5 advising FSIS on matters of meat and poultry  
6 inspection, and I do want to illustrate for -- or tell  
7 you that what makes -- one of the things that makes  
8 this committee great is the involvement of our  
9 stakeholders in it.

10 It's very important that we receive advice  
11 from well represented cross section of stakeholders,  
12 and this committee needs to continue that tradition,  
13 that 30 year tradition of basically doing exactly that.

14 We need to hear all sides, and we need to engage all  
15 our stakeholders so that we can make recommendations --  
16 so that you all can make recommendations to us that  
17 include the input of everybody who has a stake in the  
18 process.

19 And secondly, transparency. Because it's a  
20 public meeting, we insure transparency whenever  
21 possible (loud noise) -- did that wake you up?

22 DR. GIOGLIO: We planned it that way.

23 DR. MURANO: Yes, we planned it that way. I  
24 don't think I can have children after that. Okay,

1 where was I?

2 Transparency, that's correct. We have to  
3 have a process that is absolutely transparent because  
4 we never, never want to have the recommendations of  
5 this committee or our other advisory committee be in  
6 question because of lack of openness, if you will, in  
7 the process.

8 So having said all of that, I do want to  
9 commend this committee for the work that it's done in  
10 the past 30 years, and certainly the work that this  
11 specific group of people has done regarding some of the  
12 issues that were discussed last June, as Maggie  
13 mentioned, and certainly the two issues that are on the  
14 floor or are going to be discussed in this meeting, are  
15 ones that we seek your input on. But again, I'd like  
16 to urge you strongly that you decide or tell us before  
17 leaving Washington, what are issues that you believe  
18 need to be discussed in this committee, so that the  
19 committee continues to do the important work of  
20 advising FSIS on important issues.

21 Secretary Vaneman and I certainly look  
22 forward to receiving your recommendations and advice,  
23 and I thank you very much ahead of time for the hard  
24 work that you're going to be putting in, working

1 through the evening, as I understand it. I remember  
2 that very well, and I wish you well and hope that you  
3 receive as much benefit from your participation in this  
4 committee as we receive in getting your advice. Thank  
5 you.

6 MS. GLAVIN: Thank you, Elsa. What I'd like  
7 to do now is ask each of you to introduce yourselves  
8 and not only who you are, but also a little bit about  
9 what you are bringing to his committee. And let me  
10 start at this end with Catherine.

11 DR. LOGUE: Good morning. I'm Catherine  
12 Logue from North Dakota State University. I'm a food  
13 microbiologist, specializing in meat. My other area of  
14 expertise is food safety education.

15 DR. LAFONTAINE: Dan LaFontaine. I'm the  
16 Director of the South Carolina Meat and Poultry  
17 Inspection Department, and I'm one of the old timers.  
18 This is -- I'm fortunate to be on my third term on the  
19 committee -- third and last term, but it's been a good  
20 journey and I'm looking forward to today's meeting.  
21 Thank you.

22 DR. BAYSE: Gladys Bayse, Spelman College in  
23 Atlanta. I'm a biochemist, teach biochemistry and labs  
24 and toxicology course. My students and I do research

1 on the potential human impact of certain feed additives  
2 in poultry and swine.

3 MR. LINK: Charles Link. I'm director of  
4 regulatory affairs for Cargill Turkey Products,  
5 formerly known as Rocko. I've been in this business  
6 for almost 20 years, I guess, primarily in the quality  
7 control, regulatory side of the business, so hopefully  
8 I can give a little input from an industry perspective,  
9 if you will.

10 MR. NEAL: John Neal, Courseys Smoked Meats  
11 from Arkansas. We have a small plant, and basically  
12 this -- who I represent in my views and concepts are  
13 based on the small plant ideas and problems, and how  
14 they relate to the new FSIS rulings and ... programs.

15 MS. JOHNSON: I'm Alice Johnson with the  
16 National Food Processors. I'm vice president of the  
17 food safety programs, and I am serving on my second  
18 term which I certainly enjoy the committee and working  
19 with the different members of the committee.

20 MR. GOVRO: I'm Mike Govro. I'm with the --  
21 I'm the assistant administrator of the food safety  
22 division, Oregon Department of Agriculture. Been there  
23 25 years and this is my first term on the committee.

24 MS. FOREMAN: I'm Carol Tucker Foreman with



1 Consumer Federation of America. From 1977 to '81, I  
2 was Assistant Secretary of Agriculture for what was  
3 then called Food Consumer Services and had the  
4 responsibilities that are now part both of Under  
5 Secretary Murano's job and the Food and Nutrition  
6 Service's Under Secretary. This is my third term, and  
7 I would like to say something, when you go all the way  
8 around, I'd rather not interrupt now, thank you.

9 DR. JAN: I'm Lee Jan. I'm the director of  
10 the meat and poultry inspection program for Texas, in  
11 the Texas Department of Health. I've been with that  
12 organization, that government group for about 14 years  
13 and prior to that I was a private citizen and private  
14 business owner, veterinary practice. And I've been on  
15 this committee, it's my second term on this committee,  
16 so I've probably got another few more meetings to go.

17 MR. HOLMES: I'm Marty Holmes with the North  
18 American Meat Processors Association. We represent  
19 roughly 360 further processors throughout the United  
20 States and Canada. I'm primarily involved in servicing  
21 the food service HRI business. Prior to coming to  
22 NAMPA, I was Southwest Meat Association, and prior to  
23 that I was a member of the Southwest Meat Association  
24 and working for a meat processor in the state of Texas.

1           MS. GLAVIN: Thank you very much. Carol, did  
2 you want to say something now?

3           MS. FOREMAN: If I may, please, even though  
4 I'm sorry that a lot of members haven't gotten here  
5 yet, no doubt a result of continuing transportation  
6 difficulties. I believe that the other consumer  
7 representatives on the committee agree with what I'm  
8 about to say. We have -- we've talked about it  
9 previously. I am a very strong believer in advisory  
10 committees. I'm afraid that I'm a hopelessly committed  
11 good government person, even after 40 years of being  
12 involved with government. This is one of the best  
13 committees I have ever served on. It has a very broad  
14 base. The members come to the meetings. We work very  
15 hard. The Department has given us very substantive  
16 issues, asked our advice, and generally taken it when  
17 we've made recommendations.

18           Maggie just acknowledged a few minutes ago  
19 that the agencies make good use of our recommendations.  
20 Those of us who have been on the committee before know  
21 that that hasn't always been easy, that some of those  
22 subcommittee meetings at night have lasted for a long  
23 time and that we've struggled and rewritten  
24 recommendations once they got back into the full

1 committee.

2           The consumer people on the committee have  
3 worked with the industry and with the government  
4 because we thought that this was a worthwhile  
5 enterprise, and we did come up with proposals that we  
6 thought everybody could use. I want to address a  
7 couple of those now.

8           One of them is interstate shipment of state  
9 inspected meat. I think most of the people in this  
10 room know that consumer organizations have always  
11 opposed interstate shipment of state inspected meat.  
12 My own organization opposed putting that provision in  
13 the legislation in 1967, and they have never changed  
14 that position until I went to them and asked them to do  
15 so as a result of the recommendations of this  
16 committee.

17           The recommendation out of this committee  
18 assumed and in fact, discussed, the presence of  
19 pathogen performance standards for state inspected meat  
20 moving in interstate commerce. It was understood that  
21 this would be part of the problem -- program. Some of  
22 the members didn't like that. We struggled over it.  
23 But that was the agreement that came out of the  
24 committee, and based on that, I went to the Congress

1 and testified on behalf of Nancy Donley and Caroline  
2 Smith-Dewald and myself, saying that we had decided we  
3 could support this program because of the way the  
4 inspection system had changed, that we thought that you  
5 would in fact, have a system that's equal to in all  
6 states, not just in the states where it traditionally  
7 has been done at a very high standard.

8           You can imagine my shock, my disappointment,  
9 when I discovered that only the consumer  
10 representatives seemed to have decided to live by the  
11 recommendations made by this committee. Every other  
12 one of the groups here at the table walked away from  
13 it. The National Association of State Departments of  
14 Agriculture has said they'd be happy to have interstate  
15 shipment without any kind of performance -- pathogen  
16 performance standards. The cattlemen, who were on the  
17 committee at that time, have taken the same position.  
18 The AMI, which was on the committee at that time has  
19 taken the same position. In other words, so far, we're  
20 the only ones who are supporting what came out of here.

21           Now, that has serious implications for the  
22 work that we do here together in the future. Consumer  
23 representatives traditionally opposed HACCP as being  
24 used in federal meat inspection programs. We

1 ultimately agreed to it and tried to sell it to our  
2 members because we thought the Department had found a  
3 way to adjust an industry quality assurance program to  
4 make it appropriate for use in a government health and  
5 safety regulatory program. Their efforts are almost  
6 surely going to be successful efforts to end the  
7 present pathogen performance standards and enforcement  
8 that have been part of the HACCP program.

9 I'm not sure that the members at the table  
10 understand that we do have members. We're not self-  
11 appointed consumer representatives. My organization  
12 has 265 organizational members that stretch from the  
13 National Farmers Union to state and local consumer  
14 groups. CSPI has members, STOMP has members. We have  
15 to answer to those people. They send us here to  
16 represent them, and they assume that we're doing that  
17 well.

18 I just wanted to put it on the record that  
19 the things that have happened with the industry's  
20 unending opposition to the continuation of performance  
21 standards and enforcement of those standards in meat  
22 and poultry inspection, seriously jeopardizes our  
23 continued support for HACCP. People may think that we  
24 can't now withdraw support. I can tell you there are

1 groups within my organization that want to. I think  
2 our support for interstate shipment of state inspected  
3 meat is dead. It will never be resurrected. It has  
4 serious implications for HIMP because I don't know  
5 where the trust is for me to go forward and suggest my  
6 members that they can be confident that HIMP will be  
7 run in a way that protects consumer health and safety.

8 So, I wanted to put on record that I think  
9 that we have a very serious problem here and I'm not  
10 entirely sure that my organization will allow me to  
11 continue to participate in this advisory committee, and  
12 when we have our board meeting in a couple of weeks,  
13 I'll have better information about that. Thank you.

14 MS. GLAVIN: Okay, thank you very much,  
15 Carol. I appreciate that. What I'd like to do is go  
16 over today's agenda and make sure everyone is aware of  
17 what we're going to cover and how we're going to try to  
18 cover it, and also see if there are any particular  
19 needs that are not being addressed through the agenda.

20 First of all, you'll notice that there are  
21 two different kinds of presentations. There are  
22 briefings and there are issue presentations. The  
23 briefings are relatively short presentations on  
24 something that has relevance at the moment. It is not

1 something that we will be asking you to explore in  
2 depth at this time, but something that we think you  
3 need to know about and that may well be an issue  
4 discussion at a future meeting. There'll certainly be  
5 time for questions and answers on these briefings, but  
6 not for extended discussion. Again, as I said, some of  
7 these might be topics for discussions at future  
8 meetings.

9           The second kind of presentation will be the  
10 issue presentations, and you'll see two of these on the  
11 agenda. The issue presentations are issues that we  
12 have asked you to focus on over the next few days, and  
13 to give us your thoughts on them.

14           You'll notice that we have divided you into  
15 two subcommittees to work on the two issues this  
16 evening. We ask that you return tomorrow to give us  
17 the benefit of your deliberations on those two issues.

18           So that's the distinction we're making between the  
19 issue presentations and the briefings.

20           We'll start this morning off with a briefing  
21 on our Food Biosecurity Action Team that Dr. Murano  
22 referred to in her remarks this morning. Dr. Karen  
23 Henderson, who is an Assistant Deputy Administrator in  
24 our field operations part of the organization, was

1 scheduled to provide this presentation. Unfortunately,  
2 she had an illness and is unable to be here, but in a  
3 few minutes, her able stand in, Don Mussachio will do  
4 the presentation, and I would say, Don arrived at work  
5 this morning not knowing he was going to do this, so we  
6 have to give him a little bit of leeway here as he goes  
7 through.

8 After Karen's -- I'm sorry -- after Don's  
9 briefing, we'll take a short break and reconvene to  
10 discuss our first issue, which is -- I'm sorry, our  
11 first briefing, and that is the HACCP-based Inspection  
12 Models Project. Mike Grasso and Ken Peterson will be  
13 giving us an update on that project.

14 Then we will examine our first issue, which  
15 is the current thinking -- FSIS's current thinking on  
16 the retail exemption. Matthew Michael and John  
17 O'Connell will lead the discussion.

18 Before breaking for lunch -- I hope you're  
19 ready for a long morning here, you can see this is not  
20 going to be quick. Before breaking for lunch, we'll  
21 have a briefing from Jane Roth on surveys of field  
22 personnel on FSIS issuances.

23 After lunch, we have a half hour allotted for  
24 legislative update from Linda Swacina, our Assistant



1 Administrator for Staff Services. This is a new  
2 position within FSIS's management team, and Linda has  
3 just recently taken that position.

4 After her presentation, Robert Post, who is  
5 the Staff Director of our labeling and consumer  
6 protection staff, will lead a discussion on modernizing  
7 standards of identity for meat and poultry products.  
8 We'll have a break after Robert's discussion.

9 We'll then have our last briefing of the day  
10 from Bobby Palesano, I believe, and Bobby is from our  
11 tech services center in Omaha. He is going to provide  
12 us an update on our new field correlation reviews,  
13 along with results from the earliest of those reviews,  
14 the ones that are already completed.

15 We'll wrap up the afternoon's briefing with a  
16 little more than an hour allotted for public comments.

17 For those interested in providing public comments, it  
18 would be useful for you to notify either Charles  
19 Gioglio, who's sitting right here to my right, or Sonia  
20 West, who I believe is out at the desk. So it helps us  
21 to manage the afternoon if you will sign up in advance  
22 if you want to make comments.

23 Starting at seven this evening, the two  
24 subcommittees will convene. Daniel LaFontaine, who is

1 the Assistant Director of the South Carolina Meat and  
2 Poultry Inspection Department will lead the  
3 subcommittee on FSIS's current thinking on retail  
4 exemption, and Lee Jan, who's the Director of Meat  
5 Safety at the Texas Department of Health, will lead the  
6 subcommittee on modernizing standards of identity from  
7 meat and poultry products.

8           Tomorrow morning we'll start again at 8:30  
9 and each subcommittee will provide us with information  
10 from their discussions and any recommendations that  
11 they are proposing from the evening's session.

12           After lunch, we'll have three more briefings  
13 -- actually two. One of them -- we had scheduled a  
14 briefing from Pat McCaskey, who is our Assistant Deputy  
15 Administrator in charge of our laboratories. He was  
16 going to brief us on the status of our ISO  
17 certification efforts. Unfortunately, our Athens lab  
18 had a fire over the weekend, and he is dealing with the  
19 fallout from that. I'm happy to say that there were no  
20 injuries, and in fact our labs were not directly  
21 affected, but the building which is an ARS building, is  
22 -- remains closed. So he's sort of dealing with that,  
23 and is not able to be with us tomorrow.

24           However, Brenda Halbrook, also from OPHS,

1 will give us an update on the National Advisory  
2 Committee for Microbiological Criteria for Foods. This  
3 is something that we try to put on every agenda so that  
4 the two committees can stay in contact with one another  
5 in their work.

6 And then finally, Barbara Masters and Yvonne  
7 Davis will give a briefing on our recent introduction  
8 of consumer safety officers to our field operations  
9 workforce.

10 Then we'll discuss any remaining issues, as  
11 well as plans for the next meeting, and again, be  
12 available for public comments at the end of the day.

13 Before we get started with Don's  
14 presentation, are there questions or issues with  
15 respect to the agenda?

16 (no response.)

17 MS. GLAVIN: Okay, Don Mussachio, who is  
18 Assistant Deputy Administrator in the agency, and who  
19 is a member of the Food Biosecurity Action Team, and  
20 who is showing his flexibility by giving this  
21 presentation, will walk you through some of the things  
22 we've been doing over the past two months.

23 MR. MUSSACHIO: Thank you, Maggie. Can you  
24 hear me? Can everyone hear me? I think introductions

1 are in order. I took biology twice to get a D. The  
2 reason they wouldn't let me take it a third time is  
3 they didn't want me mutilating another frog or whatever  
4 we were cutting up, so any technical questions will  
5 have to be held for those who actually paid attention  
6 in biology class. The other comment I'd like to make  
7 is I thought we were actually starting with the  
8 feedback of the only rendition of the Star Spangled  
9 Banner that we haven't heard, and that would be Jimmy  
10 Hendrix's version, which I personally have at home, if  
11 you're interested.

12           If we could move ahead. I wanted to give you  
13 an idea of the variety of agencies involved in food  
14 security. While we'll be talking about what FSIS does,  
15 you can see from the organization of the USDA that  
16 across the spectrum of food, we have agencies that are  
17 involved, not only in their own specific area, but can  
18 cross over when food emergencies happen. So it is very  
19 important to understand that we're not just USDA, one  
20 single person making all the decisions. There are  
21 quite a number of missionaries that can be involved in  
22 any food emergency.

23           As you can see that we're involved in both  
24 internal and external groups. We're part of the

1 National Security Council, Weapons of Mass Destruction  
2 Working Group. One of the things it is important to  
3 note is that many of the scenarios up until September  
4 11th, dealt with nuclear and explosive kinds of  
5 scenarios. Since then, we've all come to understand  
6 that there are many other ways to affect terrorism, not  
7 just mass destruction, but mass terrorism in the  
8 country, and it doesn't take a nuclear device to do  
9 that. So we are changing the way we've been thinking  
10 for several decades.

11 And we do have a subgroup that we chair,  
12 which is the Protection of Agriculture and Food Supply.

13 We're also on the -- at the sub-Cabinet level -- the  
14 Counter-Terrorism Council, the Biosecurity Committee,  
15 and then FERRET that you've heard about this morning.  
16 So we do have a number of involvements all along the  
17 sort of policy chain.

18 Early on, though, most of the food issues  
19 we're dealing with, how to provide food stamps to  
20 individuals who were affected by these weapons of mass  
21 destruction. It's only been lately that people sort of  
22 figured out, well, we give you the food stamps, but  
23 what can you eat? What's important now is to protect  
24 the actual food itself and not be as concerned as we

1 have been with the provision of the food.

2           Okay, we're at FSIS. We've been active in  
3 maintaining safety of our missionary food supplies  
4 since 1906. Obviously, we have authorities in our  
5 statutes that give us statutory authority to control  
6 and protect the food supply. We have 7600 -- actually  
7 have more than that now -- but the number we've been  
8 using, 7600 inspection personnel actually in the in  
9 plant level work and in our labs, working on a daily  
10 basis, as I said, to protect the food supply. So we  
11 are in the unique position, in relation to several  
12 other agencies who have to ramp up and get ready for  
13 emergencies, we deal with anomalies in the food supply  
14 every day. That's our job. So we've actually been at  
15 a very good position to work with other agencies and  
16 let them know how we've handled these things in the  
17 past. So we're in a very unique position.

18           We do have surveillance systems. We do a lot  
19 of testing. We do a lot of reporting back of the  
20 results and working with other agencies are involved in  
21 determining trends that identify emerging hazards. We  
22 have a number of things that we do with CDC, where we  
23 are party to their information that lets us know about  
24 food borne outbreaks, so that we can adjust our

1 procedures as necessary.

2 We do have a long history of dealing with  
3 food outbreaks, so we do have standard operating  
4 procedures for responding to them. It isn't a make it  
5 up as you go system, so we do have quite a number of  
6 procedures, as well as experience in applying those  
7 procedures.

8 Our laboratories are very experienced in the  
9 testing of food borne pathogens. As a matter of fact,  
10 as you'll see later, we're now moving on to adding  
11 capacities to test for Anthrax and other biological  
12 agents so that we can be on the leading edge, working  
13 with other agencies and the Homeland Security people to  
14 make sure that the -- any resources that we have can be  
15 added to the effort.

16 As Dr. Murano mentioned, after September  
17 11th, it became obvious that we had a number of  
18 individuals working very hard on a number of projects  
19 and a number of missionaries, and -- but we did not  
20 have a coordinating body. And so the Agency determined  
21 that we would have a coordinating body, and Dr. Karen  
22 Henderson, who actually did pay attention in biology  
23 class, would head that effort. And so we named that  
24 the Food Biosecurity Action Team, or F-BAT, and that's

1 -- fat-bat is what I call it, but it doesn't work for  
2 me.

3           The mission is to coordinate and facilitate  
4 all activities pertaining to biosecurity, counter-  
5 terrorism, emergency preparedness, and emergency  
6 response within FSIS. Actually, on the 11th, the day  
7 of the terrorism attack, it became obvious that we were  
8 prepared because we had some systems in place in  
9 relation to some of our sister agencies who had not  
10 exercised their continuation of government plans, all  
11 those kinds of things, but it isn't a single entity.  
12 There are a number of areas -- our policy area, our  
13 field inspection personnel, public health and science  
14 people -- so we needed a coordinating body with  
15 representatives from all of those areas, and so that's  
16 what F-BAT is designed to do is to have a single point  
17 of contact and then to staff out the work that needs to  
18 be done so that we don't have people working at cross  
19 purposes or duplicative purposes.

20           Now we have five goals. First is to  
21 coordinate a response to agricultural terrorism or  
22 attacks on the food supply. We do believe that it's a  
23 short step from agri-terrorism to an effect on the food  
24 supply, and so that we want to be able to be in a



1 position to react appropriately when there is an attack  
2 on the agriculture, and not necessarily just the things  
3 that we regulate.

4 One thing that's very important to us is our  
5 employees, because they are on the front line in, not  
6 only their day to day work, but in this particularly  
7 sensitive work. So we want to make sure that their  
8 safety -- they're safe and their safety is taken into  
9 account, so that we do have individuals from our safety  
10 department working closely on areas of protective  
11 equipment, equipping them with the knowledges and  
12 skills to identify biohazards.

13 As I mentioned earlier, we want to now insure  
14 that we have adequate laboratory capacity, and as Dr.  
15 Murano mentioned earlier, there's been some money that  
16 the Department of Agriculture has received out of the  
17 first allotment from Congress, and we are working --  
18 Dr. McCaskey (ph) is working to insure that are labs  
19 are state of the art, and are protected as well, from a  
20 possible attack on the lab itself.

21 The -- one thing that's very important in a  
22 terrorist attack is to make sure that there is a  
23 continuing operation of the mission of the Agency, and  
24 there are a number of procedures and policies that are

1 in place to decide who does what, if certain  
2 individuals are incapacitated or are unable to perform  
3 their duties, so this group would coordinate and make  
4 sure that those functions continue.

5 Also out of the 11th, we found that  
6 communications is very, very important. Since everyone  
7 can't watch CNN to get the latest, we need to  
8 communicate directly with our employees and we have to  
9 have consistent messages. In times of high stress,  
10 you'd be amazed at the importance of a change in a word  
11 -- happy to glad -- people reading into it, what does  
12 that mean? Are you now changing the policy? Are you  
13 now changing the way you're interacting with us. So  
14 it's very important to have a consistent and single  
15 message. So we'll be -- part of this group's function  
16 is to work internally as well as to work with the  
17 Department and Homeland Security so that we have a  
18 single and consistent message in times of emergency.

19 So you can see, food safety, employee safety,  
20 laboratory security, continuation of our function, and  
21 communications are the goals of this particular group.

22 Some other things that this group is starting  
23 to work on and is working closely with others, is to  
24 cooperate with industry on tightening of plant

1 security. Immediately after the events of the 11th, it  
2 became clear to us that we needed to cooperate with  
3 sort of visitor control and plant security issues.  
4 It's always been a delicate balance between access to  
5 the plant and interference with our ability to inspect,  
6 and so we are working closely with plant operators to  
7 make sure that that balance is maintained. And we're  
8 looking at other avenues, such as picture IDs. Many of  
9 our field force do not have photo IDs and that is  
10 causing some concern among plant owners, that a  
11 government badge can be stolen and then used for access  
12 into a plant. And we've also experience some delays of  
13 our folks being allowed entry because of the lack of a  
14 photo ID, so we're working closely on that to make sure  
15 that we can keep the food supply safe, but also take  
16 care of the industry's concerns about who has access to  
17 their plant.

18 We've also placed our inspectors on  
19 heightened awareness at ports of entry and in the  
20 establishments themselves. As you've seen from the  
21 newspapers, there's quite a bit of concern about the  
22 introduction of biohazards through import or export  
23 products imported into this country, so we are working  
24 closely with our sister agencies at the borders to

1 insure that we are taking an increased look at the  
2 foodstuffs that come into the country.

3           One of the things that it's becoming clear,  
4 is that what may start out as a food borne illness  
5 could rapidly turn into a terrorism event, or has the  
6 potential to turn into a terrorism event. Once that  
7 determination is made, then much of the evidence and  
8 much of the work that we have done now becomes evidence  
9 in the criminal case, so we have to work very closely  
10 with law enforcement agencies so that we can meet their  
11 needs for evidence protection as well as having them  
12 provide us with information concerning possible  
13 contamination and adulteration of food products through  
14 their information sources.

15           We've been dealing with humane slaughter  
16 concerns for quite a while, and in response to that, we  
17 placed in each of our 17 district offices, a specific  
18 individual devoted to human slaughter. It is also  
19 recognized that the individuals will be dealing with  
20 the live animal part of our mission, also would be in a  
21 unique position to train others and themselves to  
22 identify, along with our veterinarian folks from APHIS  
23 -- identify live animal situations. And so we added  
24 those responsibilities, so that they are not just

1 focusing on humane slaughter procedures, but also  
2 dealing with live animal information that may come up.

3 One of the things that is important is to  
4 have a trained workforce. We're working with a number  
5 of other regulatory agencies so that we can have a  
6 consistent message on how regulatory agencies will be  
7 acting in this. Also field force needs to be trained  
8 for the -- our particular force -- needs to be trained  
9 in biohazards that are likely to be introduced into  
10 meat, poultry, and eggs, and so we're developing  
11 training. Part of F-BAT is working with other agencies  
12 and contractors to develop training that will equip our  
13 folks to do so.

14 Also we're -- assuming that we weren't  
15 affected by the fire there -- we're working with our  
16 Athens laboratory to beef up, as I mentioned earlier,  
17 on -- specifically on Anthrax first, and then other  
18 bioagents. We've been asked by the Homeland Security  
19 folks for what kind of capacity do we have, not just us  
20 but other -- all federal agencies, and it will be a  
21 move to have maximum capacity throughout the government  
22 for testing for bioagents.

23 As we've all read in the papers, handling of  
24 mail has become quite a concern, both incoming and

1 outgoing mail, and so we are working specifically with  
2 our employees, as well as the Department, in a  
3 standardized way of handling mail, both incoming and  
4 outgoing, equipping our folks to know what to do with a  
5 suspicious package comes in, or letter comes in. I've  
6 been throwing away everything that I didn't recognize  
7 the return address on. Most of my creditors now want  
8 me to recognize their address, so you can only use that  
9 for about a month and then you really have to start  
10 paying your bills. But there is quite a bit of concern  
11 about the handling of mail, not so much that you would  
12 be the target, but because of the cross contamination  
13 of the mail. So we are taking specific precautions in  
14 that.

15           Also we've been asked, along with other  
16 federal agencies, to review our website, to remove  
17 information that others can use to determine  
18 vulnerabilities, not just with our agency, but the  
19 entire USDA, and so we're doing that now. So you may  
20 see some things that are normally on the website being  
21 removed until a determination can be made whether those  
22 pose something specifically attractive to those who  
23 would do us harm.

24           The end. Now, I'll be glad to answer any

1 questions that folks have. Usually you can say right  
2 before a break or lunch, and then no one has a  
3 question.

4 MS. GLAVIN: Okay, I think you've got one,  
5 I'm afraid, Don.

6 MR. MUSSACHIO: Alright, how can I help.

7 MS. FOREMAN: I've got a couple, Don. First,  
8 just to go to the last point you raised -- I'm sorry,  
9 Carol Tucker Foreman from Consumer Federation. What  
10 are the standards that are going to be applied in  
11 determining what information should be removed from the  
12 website?

13 MR. MUSSACHIO: The general standard is one  
14 that can show vulnerability in the ability to carry out  
15 your mission. I can give you an example that's not  
16 directly related to FSIS, but the Nuclear Regulatory  
17 Commission used to put on its website when they were  
18 going to be inspecting certain plants. They determined  
19 that out of that, part of the inspection procedure is  
20 to open up the sort of the captured dome. That shows a  
21 vulnerability such that an explosion that would happen  
22 when the dome is down would not penetrate the nuclear  
23 material. If the dome is off the same side as the  
24 explosion, could in fact have a nuclear effect. So

1 that's one of the things -- that's the example that  
2 they use. So something that would seem innocuous --  
3 we're going to be inspecting this plant -- that gave  
4 someone an indication that at that particular time that  
5 the plant itself was vulnerable.

6 So we would be looking at things like  
7 staffing patterns, when we may have some difficulties  
8 in staffing. We'd be looking for other kinds of  
9 things, information that we normally post, not  
10 necessarily just on our website, but in other venues,  
11 so we'll be looking at does that expose us to some --  
12 does that let people know about a possible  
13 vulnerability.

14 MS. GLAVIN: Carol, another example that I've  
15 heard is at EPA -- EPA maintained on its website for  
16 some number of years, information on where certain,  
17 particularly agricultural chemicals, were stockpiled,  
18 and that's been pulled down. So those are the kinds of  
19 things.

20 MS. FOREMAN: Will the Agency publish what  
21 the standards are for removing and have some sort of  
22 public notice about what information is being removed  
23 for the future?

24 MR. MUSSACHIO: I haven't been involved in



1 that discussion, but I can certainly take that back and  
2 get you a specific answer on it. I'm not sure there's  
3 any super secret thing about what the criteria were,  
4 but I'll have to take that back.

5 MS. FOREMAN: Okay, I hope you'll make it  
6 public, because obviously we have a big concern about  
7 information disappearing. I have other question, but  
8 I'll let others go first.

9 DR. JAN: Lee Jan with Texas Department of  
10 Health. One thing you mentioned was one of the other  
11 duties or other things the group is doing is adding  
12 responsibilities for the humane slaughter positions for  
13 dealing with -- providing or being information source  
14 for bioterrorism. I wonder if you have considered  
15 expanding that information source base to include the  
16 state of animal health industry -- not the industry,  
17 but the agency that regulate animal health and as well  
18 as APHIS. These folks are out there dealing on the  
19 farm and in, not only in the plant, but in a lot of  
20 areas that might see and may be involved in something  
21 that -- and certainly foreign animal disease is their  
22 concern, and that's what a bioterrorism incident might  
23 look like, or in fact be composed of or caused by --  
24 foreign animal disease. So those folks -- and if there

1 be some kind of a link with those groups or those  
2 agencies with your -- with this F-BAT team, maybe  
3 another link and a quicker response.

4 As well as state programs that regulate  
5 renderers. A lot of state have a little more ability  
6 to get -- or have a better control, have specific state  
7 laws dealing with renderers, and renderers picking up a  
8 bunch of dead animals -- they may be the first ones and  
9 if that's as far as it goes, it could be missed.

10 MR. MUSSACHIO: It is going to be very  
11 important to work with our state partners. Clearly  
12 before the 11th -- before we even added these new  
13 duties, part of their responsibility was to work  
14 closely with the states. Because of our limited  
15 mission, the majority of the interaction with the  
16 states would be with APHIS, and they certainly are  
17 working closely, and yes, we are going to have to have  
18 a coordinated effort with all interested parties. So,  
19 yes, we will be working closely with the states.

20 MS. GLAVIN: And in fact, we are working with  
21 APHIS to have their foreign animal disease training  
22 provided to these veterinarians, these 17  
23 veterinarians. So, yes, there's a real connect. But  
24 your point on the state is very well taken.

1           MR. MUSSACHIO: We would be looking for these  
2 individuals to work with our folks mainly as part of  
3 their -- but you can't do that without interaction.  
4 You're absolutely correct.

5           MS. GLAVIN: Okay, I'm going to do Alice and  
6 Mike, then Dan.

7           MS. JOHNSON: Don, thank you for the  
8 presentation. I think Jimmy Hendricks really would  
9 have appreciated the sound effects that were in your  
10 slides. A couple of comments, and some questions. I  
11 want to support Carol's thought that it would be good  
12 to know what types of criteria is being used for what  
13 goes -- is made public. As you know, industry is  
14 working through an alliance with various trade  
15 associations, coming together to share information,  
16 trying to get information out to the different --  
17 various members of this group, and it is of a concern,  
18 well, what do you actually put out publicly, and what  
19 do you limit. So if there's standard guidelines as  
20 what should be out there and what shouldn't -- should  
21 remain private, then that would good, I think, for  
22 everybody to know, as well as the idea that when  
23 information shows up and then disappears, it's of a  
24 concern to everybody, I think.

1           One thing I would ask, when you're talking on  
2 the F-BAT group, and you're talking with your  
3 employees, one thing that the Food Safety Alliance, the  
4 Food Security Alliance has been working with is  
5 incorporating the farm to table approach to the  
6 biosecurity issue. And for the -- speaking from the  
7 National Food Processors, we've tried to separate the  
8 biosecurity issues from our HACCP food safety issues,  
9 and I wonder if that's how you're communicating with  
10 your employees in that arena. We consider food safety  
11 to deal with hazards reasonably likely to occur, and  
12 when you look at threats posed by the biosecurity  
13 issue, especially if you try to coordinate farm to  
14 table, you know the introduction of certain animal  
15 diseases would not be a food safety concern, but would  
16 certainly have a major impact on the food supply.

17           We've looked at taking an approach similar to  
18 the Operational Risk Management, calling it like a  
19 threat evaluation and assessment management, looking at  
20 putting out documents which we call the team approach.

21       But just wonder if you're -- how you're addressing  
22 that with your employees. You can see there's a real  
23 concern that HACCP would become incorporated into the  
24 all-encompassing, and I think it's important that we

1 try to keep that separate.

2 MR. MUSSACHIO: The efforts that we're  
3 working with within USDA, not just FSIS, is identifying  
4 all of the steps in sort of the chain from production  
5 through consumption. And we're looking at areas where  
6 there's the possibility of introduction of agents --  
7 vulnerabilities. And then we would be looking at what  
8 can we do to either prevent them or contain them if  
9 they have, in fact, been introduced. So we have not,  
10 at this point, gone as far as saying because something  
11 could possibly be introduced you therefore have to  
12 include it in your HACCP plan. But we are now trying  
13 to identify those things, and we certainly would be  
14 looking for the industry to do the same. And so I  
15 don't see that, at this point, as being a major  
16 emphasis for us. We're looking for the vulnerability  
17 points and then looking at what we can do along those  
18 points.

19 MS. JOHNSON: Yes, I would -- one more thing.  
20 I think that's good but I'd be careful about -- we've  
21 tried in industry to separate terms like hazards and  
22 threats and work through the process of identifying  
23 threats to security separately from using the HACCP  
24 concept.

1           MR. MUSSACHIO: Sure and again, as part of  
2 our communication strategy -- and you're absolutely  
3 right -- is words have taken on supreme importance now,  
4 and so it is important to have a consistent message,  
5 and we will be careful about that in the future.

6           MR. GOVRO: Mike Govro with the Oregon  
7 Department of Agriculture. My question is similar to  
8 Lee's, but with respect to USDA's increasing its  
9 preparedness and capabilities in the laboratories, and  
10 just wondered to what extent you were going to utilize  
11 other laboratories around the country, such as those at  
12 State Departments of Agriculture and universities?

13           MR. MUSSACHIO: When you say "you", as far as  
14 USDA, and FSIS, we are looking at being self-contained.  
15 However, the Homeland Security, as well as USDA in its  
16 larger picture, participating in efforts to determine  
17 what capabilities are available throughout the United  
18 States so that we can react quickly, no matter the  
19 source. And so I'm sure there are efforts -- I know  
20 there are efforts we've been providing -- what labs are  
21 available close by, those kinds of things -- and so  
22 there will be a sort of overall determination of what's  
23 available. And so my assumption is that if an effort  
24 requires something quickly and there's a site where

1       there is a state lab that can provide the testing  
2       that's necessary, analysis that's necessary, they would  
3       certainly be used. But at this point in time, we've  
4       not tried to expand it. We're looking internally.

5               MR. GOVRO: Thank you.

6               MS. GLAVIN: Dan, then Carol, then Marty.  
7       Dan.

8               DR. LAFONTAINE: I'd like to comment -- Dan  
9       LaFontaine, South Carolina. I'd like to comment  
10       further on the state involvement in this. Lee  
11       mentioned the -- part of this, but my perspective is  
12       that in the state programs -- there's 27 state  
13       programs, well over 1000 people, and since these are  
14       very small plants, the inspectors, at least in my state  
15       and I think most states, are what I call community-  
16       based. They live in small communities, or even some  
17       metropolitan areas and they really have an ear to the  
18       ground, eyes and ears on what's happening. Unusual  
19       events, large animal -- number of animals dying, or a  
20       lot of animals ill, and so in our state, and I -- in  
21       talking to other states last week at our national  
22       meeting, we're putting a lot of emphasis on our front  
23       line people to pay attention to what's going on, and  
24       also to report it up the chain and don't blow it off as

1 just a non-event.

2           So, I guess my point is that we've got a --  
3 at least in 27 states -- a cadre of folks out there who  
4 are down at the working level, that can be good eyes  
5 and ears in this whole biosecurity issue. And kind of  
6 to close my comments, although it's not a food safety  
7 disease, foot and mouth disease in England was detected  
8 by people in a small abattoir in England, so that shows  
9 you a good example of where the little guys are  
10 sometimes the first to know about what's going on.

11           MS. GLAVIN: Thank you. Carol?

12           MS. FOREMAN: Hi. It's Carol Tucker Foreman  
13 with Consumer Federation. Don, the very first goal,  
14 can you get it back up there? It related to this  
15 relationship between agricultural terrorism and the  
16 food supply.

17           MR. MUSSACHIO: Right. I don't have the  
18 button, so I --

19           MS. FOREMAN: Would you elaborate just a  
20 little bit on how you view that?

21           MR. MUSSACHIO: Yes, there are a number of  
22 interrelated -- we believe to be interrelated issues  
23 between us and APHIS, us and FDA, and other federal  
24 agencies that deal with the food supply, not just meat,



1 poultry, and eggs, so we would be coordinating. We  
2 often get requests for information, requests for a  
3 number of things -- have we noticed anything in the  
4 animals showing up? So we're looking at the feed  
5 supplies, we're looking at the possibility of an attack  
6 on major agriculture, such as wheat or corn, what  
7 effect would that have on meat, poultry and eggs, not  
8 so much just in the area of making it adulterated, but  
9 what could be the possible effect of an attack on the  
10 wheat or corn supply in this country. Where agri-  
11 terrorism would have an effect on the meat, poultry and  
12 eggs, not necessarily on the individual animal, but on  
13 the industry and our ability to carry out our mission  
14 as well.

15 MS. FOREMAN: Everything that has been  
16 discussed so far has worked from the assumption that  
17 the problem would begin with the animal. Is anybody  
18 worried about what happens if somebody decides to  
19 poison meat after the animal is dead? You know, there  
20 -- in addition, there are a lot of bugs that do not  
21 make animals sick that do make us sick. That's how we  
22 have been in this problem with pathogens for years and  
23 years and years because USDA always started from the  
24 presumption if it didn't make the animals sick it was

1 no problem. I thought we had moved beyond that. The  
2 one instance where there have been people made ill,  
3 that we know of, by an intended act, was in fact from a  
4 salad bar out in Oregon, not from somebody going out to  
5 poison the animals.

6 MR. MUSSACHIO: Right.

7 MS. FOREMAN: So what are we doing to worry  
8 about from the point where it gets slaughtered on? And  
9 I don't mean what's the industry doing, I mean what's  
10 FSIS doing?

11 MR. MUSSACHIO: Yes, we are -- as I mentioned  
12 earlier, we're mapping out, along with other agencies,  
13 the entire -- from production to consumption, and  
14 looking at what can we do. We have, again, some  
15 limited -- not as strong as we have inside the plant --  
16 after the meat, poultry and eggs leave the plants,  
17 there are things we can do, there are things states can  
18 do, there are things local health authorities -- and we  
19 do have people at the Homeland Security physically on  
20 site, working with that group in determining what is an  
21 overall national response to an introduction anywhere  
22 along the line.

23 MS. FOREMAN: I have two specific  
24 suggestions.

1                   MR. MUSSACHIO: Yes, ma'am. I knew you  
2 would.

3                   MS. FOREMAN: First of all, from 1980 on,  
4 some of us have tried to get traceback authority for  
5 USDA if, in fact, you have a problem, you can trace it  
6 back to the door of the slaughterhouse, but the step  
7 beyond that, you don't know, and we never know where  
8 the animals originated that ultimately made people  
9 sick. The Department at one time supported that  
10 legislation, you've withdrawn your support for it. It  
11 seems to me this would be a good time, talking about  
12 the importance of making the tie between sick animals  
13 and sick people, that's one way to make that tie -- get  
14 authority to trace back.

15                   If we're not really into just business as  
16 usual, it's time to go and consider that. If this is  
17 just a look everybody, we're going to do anything as  
18 long as it doesn't inconvenience us, then you don't  
19 need to do that.

20                   The second thing I would suggest is to take a  
21 very hard look at the existing residue testing and  
22 detection system, because now it would seem to have an  
23 overlay that we've never had to think about before.  
24 And I would point out that in 1978, in the United

1 States, and in 1999 in Belgium, there were severe PCB  
2 contaminations. The one in Belgium actually, in the  
3 end, making animals ill. In '78, in the United States,  
4 because we didn't have a system that picked it up  
5 quickly enough, we ate contaminated cream pies and  
6 baked goods circulated through 18 states and several  
7 foreign countries by the time USDA picked up on it, and  
8 that caused some changes in the detection system.

9 But now, it would seem worthwhile to go and  
10 think, okay, if somebody intended to do this at some  
11 level below which it would cause the animals to drop  
12 dead immediately, but carry residues, how would you  
13 look for it?

14 MR. MUSSACHIO: Again, I haven't the faintest  
15 idea how they would look for it -- I got a D, I told  
16 you earlier. But one of the things we are doing is  
17 taking some of the money that was earmarked for USDA  
18 and passed on to us for laboratory security and  
19 capacity, and doing exactly the things that you're  
20 talking about, making sure that if we do have a big  
21 spike in residue, we can handle it, that we, in fact,  
22 are ready and capable of dealing with those kinds of  
23 events. As well as considering whether we should up  
24 the number of samples to begin with. But a lot of it

1 is capacity and certification driven, so we are making  
2 sure those are taken care of first.

3 MS. FOREMAN: Now we are talking two, three  
4 weeks to a month before you -- between the time that an  
5 animal with a residue is slaughtered and the time that  
6 the Department knows there was a residue?

7 MR. MUSSACHIO: I'll defer to someone who  
8 knows the answer to that.

9 MS. GLAVIN: It's not real time. Your point  
10 -- I don't know the exact dates, but it is not real  
11 time on residues. The -- your point of there being  
12 vulnerabilities all the way down the chain is obviously  
13 one we're very concerned about and our first line of  
14 defense is the fact that we have people in those  
15 plants, those people are on alert to be aware of --  
16 they're more aware than normal of their surroundings.  
17 Some of the things about plant security are part of  
18 that. Certainly some of the things we do in terms of  
19 tracking food borne illness is a part of that. If --  
20 if -- so we have people both in the plants looking for  
21 things, and we also are looking for illnesses starting  
22 to emerge.

23 I think we tend to talk about the recognition  
24 of animal disease because it is something that we are

1 uniquely in a position to do. There are other agencies  
2 and concerns dealing with things farther down the line,  
3 which we are also dealing with, but we're in the unique  
4 position because every animal that goes for food, goes  
5 through one of our employees, and so that's -- but we  
6 shouldn't imply, or you shouldn't reach the conclusion  
7 that that is where we're focusing. It's just a very  
8 unique area for us because we have those people there.

9 MS. FOREMAN: I would urge you when you talk  
10 about it, to really make it clear to the public that  
11 you do care about something after the animal dies.

12 MS. GLAVIN: Okay, that's a good point.

13 MS. FOREMAN: And I also point out, that with  
14 regard to plant security, in meat and poultry plants,  
15 the turnover rate for employees is constant, so it's  
16 very hard to have any sort of security in terms of  
17 plant employees. You can have somebody in there one  
18 day that nobody ever heard of the week before, and will  
19 be gone the next week, having, perhaps, done something  
20 in between. The inspection staff doesn't turn over --  
21 maybe more than we'd like, but not a lot --

22 MS. GLAVIN: Not very much.

23 MS. FOREMAN: The personnel in the plants  
24 turns over and I suspect that a majority of employees

1 in meat and poultry plants are now foreign born.

2 MS. GLAVIN: Marty, John, Catherine. So,  
3 Marty?

4 MR. HOLMES: I'd like to start -- one thing -  
5 - NAMP has certainly been in favor of traceback. I  
6 appreciate your comments there, Carol, because you  
7 know, that's been disturbing to at least the members of  
8 NAMP from the standpoint of -- of FSIS being interested  
9 in human health and APHIS being interested in animal  
10 health, and we were -- we saw an opportunity with BSE  
11 potentially being a hazard to both animals and humans.

12 Particularly, the thing that has affected our  
13 members over the last number of years has been 0157H7  
14 in ground beef operations. Obviously, it's present in  
15 animals, does not have the effect on animals that it  
16 does on humans, and so we saw an opportunity there to  
17 bridge the authority for FSIS to have some on-farm, at  
18 least, interest that relates at least to that pathogen  
19 and maybe BSE. So I'm -- I want to echo what Carol was  
20 saying regarding at least APHIS and FSIS working  
21 together in terms of those types of things.

22 I think this is also going to tie into  
23 something we're going to talk about later this morning,  
24 which is retail, and I would echo again what Carol said

1 about having some security measures at -- you know,  
2 past either the plant, or certainly past the animal  
3 being slaughtered.

4           It has been somewhat comforting, and  
5 ironically, I guess, to answer to media and to  
6 customers over the last number of months about what  
7 about my meat supply. When I'm able to tell them about  
8 FSIS and the inspectors that are in our plants on a  
9 daily basis, and knowing that we have that type of  
10 oversight from FSIS on what we're doing -- we're going  
11 to talk about retail exemption later and I think  
12 there's a difference in inspection.

13           We're going to talk about retail exemption  
14 later, and I think there's a difference in inspection.

15           Obviously, not being an FSIS inspector status versus  
16 having a health inspector or something in the plant,  
17 what you could do at a retail store, whether it be with  
18 fruits and vegetables or anything that's not completely  
19 packaged prior to getting to the store, I think raises  
20 issue on this F-BAT and biosecurity measures.

21           I did want to take the opportunity while I'm  
22 agreeing with Carol on a number of things, to at least  
23 verbally come on on the table as saying that NAMP has  
24 not been opposed to performance standards, as long as



1 they're scientifically based, and that was just an  
2 earlier statement, but I did want Carol to know that  
3 we're not opposed to performance standards as long as  
4 they are scientifically sound. Thank you.

5 MS. GLAVIN: John?

6 MR. NEAL: Yes, Marty said some of what I was  
7 going to talk about, but that's fine, that makes it  
8 easier to go on. I don't know about anybody else, but  
9 I may have to go to the bathroom pretty soon, so make  
10 it quick, Catherine. Something that what this  
11 gentleman right here was talking right here, we're  
12 going back to the farm to table issue.

13 One of the things that I think that you'll  
14 find with farmers and people that I know in my area,  
15 I've had a little discussion with them, and I've worked  
16 with some of these gentlemen in the fire department,  
17 and a lot of them do farm on the side. And something  
18 they are aware of, number one, our whole nation has  
19 national awareness, so I think it's important  
20 concerning bioterrorism and stuff, going as far as the  
21 agriculture and the feed supply, that you need to make  
22 that public to them, because you'll find that all these  
23 farmers and everything, they will be very cooperative,  
24 even in the small farms, big large farms -- large wheat

1 and growers and such -- you'll find that the national  
2 awareness is very high right now and we're very focused  
3 on what we want to do, so this is a good time to be  
4 informative and tell them what you want them to look  
5 for. They're the people -- they're the eyes and ears  
6 out there. That goes with the state people were  
7 talking about that -- they are the people that are  
8 going to find the people that are -- you're going to  
9 have a lot of wild goose chases, just as you had leads  
10 on this situation that happened in New York, but at the  
11 same time, those leads -- that's a lot cheaper to go  
12 with following a false lead, or one that wasn't  
13 presumed false, as not having one at all to follow.

14 As far as the feed supply, I believe in  
15 animals, the feed supply is where, if I was going after  
16 it, I would go after the feed supply. Even though  
17 Carol said that animals are resistant to certain type  
18 bugs, if they go after -- the best way to get to the  
19 biggest part of the meat is to go through the feed,  
20 whether it be in poultry houses, fields, slaughter  
21 plants and the units -- they'll go with the feed. And  
22 that's where I think we ought to focus on.

23 As far as some of the residue we were talking  
24 about 1978, there's one thing we have in our favor. We

1 do need good residue testing -- I'm talking about what  
2 Marty and Carol were saying, but at the same time,  
3 since 1978, we have a whole lot better sanitation  
4 methods and we're a lot more aware and we're a lot  
5 better than we were. So you know, I'm trying to put a  
6 positive light on that. Awareness is a necessity, but  
7 we need to watch that.

8 But I will -- excuse me -- I feel very  
9 strongly that we need to go with the national awareness  
10 thing if you're concerned about the farmers out there.

11 They're the people -- they're the eyes and ears, and  
12 they're the people that are going to make it happen.  
13 So I think you ought to get a campaign out on them. I  
14 feel strongly about that.

15 MR. MUSSACHIO: Thank you.

16 MS. GLAVIN: Thank you. Catherine, and you  
17 can take as long as you want.

18 DR. LOGUE: I'll only be a minute. I just  
19 wanted to make the point, based on Ms. Tucker's  
20 comments, and the thing about the residue testing. I  
21 can look at this from both the European and an American  
22 perspective because I worked in both places, and I've  
23 seen it both ways. And I can tell you that the push is  
24 on to make this a real time thing. I work at North

1 Dakota State, just got this massive grant in  
2 association with the USDA, to work on this exact issue.

3 I came from a pest conference two weeks ago where this  
4 was launched. So this is at the forefront of it. They  
5 know about this and they're working to make it even  
6 faster than it already is, to make it more specific,  
7 more real time. You name it, they're going after it.  
8 So it's being looked at right now.

9 MS. GLAVIN: Alice, your neighbor is going to  
10 whack you.

11 MS. JOHNSON: This will be a quick question.  
12 USDA, and I think FDA, had said that they are working  
13 on putting out some recommendations or guidelines that  
14 deal with some of the areas in plant. I think some of  
15 the points that have been talked about, or as Carol  
16 said, the personnel issues, security of the facilities,  
17 security of delivery trucks, the whole works. And I  
18 think the agencies said they're working on putting out  
19 something similar to that in the form of  
20 recommendations or guidelines. Do you have any idea  
21 when we might expect to see those and what type of  
22 interaction -- I mean, the inspectors, it's my  
23 understanding, will be discussing this with the  
24 facilities. Can you give us any kind of --

1           MR. MUSSACHIO: I don't have a timeline at  
2 this time. I do know that they are working on those  
3 kinds of guidance because it is important that we get  
4 those out relatively soon, but will it be next month?  
5 I know that there is an emphasis on getting them out  
6 quickly because the longer we delay, the more  
7 vulnerable you are in the interims. So we will get  
8 those out as quickly as possible.

9           MS. GLAVIN: Okay. Charles?

10          MR. LINK: Charles Link. Just a follow up, I  
11 think, to Alice's comment. What we're doing in plant,  
12 in distribution, you know, industry is taking this very  
13 seriously, and we've gone through and we're reviewing  
14 our procedures for all our points of vulnerability  
15 through sealing trucks, locking warehouses, things of  
16 that sort, wherever the product is. So as you're  
17 working through your guidance materials, I think it  
18 would behoove us all if we could share, compare notes,  
19 things that we know that you might miss, so as we do  
20 publish these we're all in the same space.

21          MS. GLAVIN: Okay, we have asked people to  
22 share the guidelines that they have either with Dr.  
23 Henderson, Karen Henderson, or with Phil Doerfler.  
24 They can come in either place and I know they have

1 received quite a few already. So thank you.

2 MS. FOREMAN: One last thing, Maggie. Could  
3 we have a print copy of the slide show?

4 MS. GLAVIN: I don't have one, but we will  
5 get one for you.

6 MS. FOREMAN: Thank you.

7 MR. MUSSACHIO: Thank you very much.

8 MS. GLAVIN: Thank you. We are up to our  
9 break and we will return at 10:20.

10 (Whereupon, a 23 minute recess off the record  
11 was taken.)

12 MS. GLAVIN: Alright, we are going to give  
13 committee members another minute or two to come back  
14 in. We'll reconvene. Our next presentation is a  
15 briefing on our HIMP, HACCP-based Inspection Models  
16 Project, and Ken Petersen and Bill James are here to  
17 present that. Mike Grasso, whose name is on the  
18 program is not here, so Ken and Bill are here and will  
19 bring us up to date on the HACCP models project. Ken.

20 MR. PETERSEN: Okay. Good morning again, and  
21 welcome back. I believe we're in Tab four, to just  
22 give you a brief status report on where we're at with  
23 the HIMP project. May I have the next slide, please.

24 This is a list of young chicken plants that

1 are currently actively participating in the project,  
2 and I believe since we last met in June, there's about  
3 four or five new plant startups that have occurred.  
4 The most recent of which is at the bottom of the list,  
5 simply that's the order they came in. ConAgra in  
6 Gainesville, Georgia started in the project about a  
7 month ago. So currently on the young chicken side we  
8 have 19 plants actively running in the project. Next  
9 slide.

10 On the swine side, the same plants -- these  
11 same initial participants -- the three swine plants  
12 remain in the project, and so these three also continue  
13 to run. The last one, we have started some RTI  
14 redesign data collection, where RTI goes back in and  
15 RTI has been into all three of these plants. The first  
16 two, they've completed their redesign data collection,  
17 and they are currently in the last plant, Hormel Foods  
18 in Freemont, Nebraska.

19 We have started a new species in the project.  
20 Farbest Foods in Huntingberg (ph), Indiana became the  
21 first young turkey plant to enter into the project, and  
22 we're certainly pleased with that. They began, I  
23 believe in early October. We expect that additional  
24 young turkey plants will start after the beginning of

1 the next calendar year, so in January 2002.

2 RTI sampling has been going on, as you're  
3 aware, for quite some time, in the redesign phase of  
4 the project. The last two plants that they're in, in  
5 fact they just recently completed the last of 16  
6 plants, the last of 16 plants was OK Foods in Fort  
7 Smith, Arkansas. They just finished data collection  
8 about a week ago, and so they're finishing up some of  
9 their microbial analysis, I imagine, and we expect that  
10 RTI will start working up a draft report on the 16  
11 plant models data collection for young chickens, and I  
12 expect we'll start working that up in December.

13 We expect to have a public meeting -- I don't  
14 have the exact date in front of me, but we're looking  
15 at early February, I believe -- a public meeting that  
16 will largely focus on the data that RTI has collected  
17 on the young chicken side in the project, so the 16  
18 plant data collection for chickens is complete as far  
19 as the agency and RTI are concerned, and so we expect  
20 to present that -- or RTI to present that in February.

21 Then, as previously mentioned, the market hog  
22 data is ongoing for the third market hog plant right  
23 now.

24 Okay, we have done quite a bit of training of



1 FSIS inspectors. We put this up here -- actually the  
2 numbers are larger than I thought. We have over 400  
3 line inspectors that have been trained in both HACCP  
4 and HIMP inspection procedures, and over 140 either in-  
5 plant veterinarians or other supervisors, meaning  
6 circuit supervisors or district personnel, that have  
7 also received statistical process control training and  
8 the HIMP training.

9           The next line on tentative training for Allen  
10 Foods, I would request that we strike that. Allen  
11 Foods was targeted to be the 20th young chicken plant  
12 to participate in the project, but they have chosen  
13 recently not to go forward, so we are currently looking  
14 at a substitute plant to become the 20th participant on  
15 the young chicken side, and the 20 will be the maximum  
16 number of young chicken plants that are eligible to  
17 participate. So going back to the first slide, we had  
18 19 that are running now, and we're looking to pick up  
19 the 20th young chicken plant, but it will not be the  
20 plant that's listed there.

21           Then last week we completed a recent class  
22 for supervisory management personnel, and we held that  
23 out at the technical service center. We also offer,  
24 largely at industry's request, some slaughter and

1 statistical process control classes that largely we've  
2 held at our training center in Texas, and those classes  
3 basically we provide them -- these are typically plant  
4 supervisory personnel, plant management. We provide  
5 them with material that we train our inspectors on and  
6 then a consultant comes in and provides them with some  
7 statistical process control training. So those have  
8 been ongoing. Typically, we do one every -- at least  
9 one every quarter.

10 That's it on the slides. I would add -- of  
11 course the case -- the project is still under  
12 litigation, and the -- we've had an exchange of legal  
13 briefs this fall. The case is under appeal, as you may  
14 recall, to the US Court of Appeals for the DC Circuit,  
15 and the end of September there was a brief filed by  
16 AFGE on behalf of the inspectors' union. At the end of  
17 October, the Agency filed their brief to the Appellate  
18 Court, and then late last week the final rebuttal brief  
19 was filed by the AFGE. The case is scheduled for oral  
20 arguments before a three judge panel in January of  
21 2002. So that's where we're at on the legal side.

22 And that's it for the update. Oh, let me --  
23 we gave you two handouts on data. One titled HIMP  
24 redesign is largely an update of data that was handed

1 out at the last meeting. These are inspector  
2 verification results for young chickens, so these are  
3 the random samples that inspectors collect at the end  
4 of the line to verify the performance standards. And  
5 if you'll look towards the bottom, we see that over the  
6 last year we've collected over one million food safety  
7 samples in the 19 plants. And the numbers -- these  
8 numbers are largely similar to what you saw last time,  
9 in that when we summarized the results, the plants are  
10 meeting the performance standards.

11 But I've also provided a more recent update,  
12 and that's the second handout, HIMP redesigned current  
13 FSIS data, and that's data really from the most recent  
14 two months that we have, from mid-August until mid-  
15 October, and these would be for the 19 plants,  
16 including those recent startups that came along since  
17 the last meeting, and the numbers are similar, though  
18 somewhat different. We have smaller sample size, but  
19 still even in a two month period we had over 350,000  
20 random, scheduled verifications in these plants. So  
21 these just give you an update of where we're at as far  
22 as the verification data.

23 And with that, I'll be happy to entertain any  
24 questions. Yes.

1           DR. JAN: Lee Jan from Texas Department of  
2 Health. I just would like to be reassured one more  
3 time, or explained again how this project insures that  
4 foreign animal diseases can be recognized, or will be  
5 recognized if they show up at a plant, and not turned  
6 away before an inspector or veterinary inspector has a  
7 chance to look at it. That's the first thing. And  
8 then the other question I would have is do you have or  
9 can you give us any idea on what the salmonella  
10 performance standard results were at these plants? Did  
11 they successfully meet standards in all the plants or  
12 some of the plants, or -- and what's the status?

13           MR. PETERSEN: Okay. On the first question,  
14 on foreign animal diseases, much of our focus for  
15 detection of foreign animal diseases occurs at ante  
16 mortem. And in both the poultry end of the project,  
17 and the swine end of the project, there have been  
18 essentially no changes in how the agency does ante  
19 mortem. For poultry, it has always been subject to the  
20 discretion of the Secretary, and we still routinely  
21 check flocks as they come in, not necessarily each  
22 flock, but we check flocks on trucks. And -- but we're  
23 able to do that in the project more frequently than we  
24 were in a traditional system, so that's the poultry

1 side.

2 On the swine side, the only change that  
3 occurs is inspectors still -- well, it's not a change,  
4 but inspectors still inspect each animal on ante mortem  
5 in exactly the same way as they do in a traditional  
6 system. So ante mortem in HIMP on the inspection of  
7 each animal is identical to how it's done in a  
8 traditional system.

9 DR. JAN: These are FSIS inspectors?

10 MR. PETERSEN: Correct.

11 DR. JAN: Is that a change or --

12 MR. PETERSEN: No. Federal inspectors are  
13 required to inspect each animal prior to slaughter, and  
14 they continue to do that in the HIMP plants in exactly  
15 the same way as they do in a traditional plant. The  
16 modification in HIMP is that when inspectors do their  
17 inspection, of course they may suspect some animals,  
18 have them set aside for final disposition by the  
19 veterinarian. So they have already been inspected and  
20 either held pending a subsequent reinspection by the  
21 veterinarian. In the HIMP plants, the veterinarians  
22 are not required to look at each of those suspect  
23 animals. We leave it to their discretion, based on  
24 plant performance whether that veterinarian decides to

1 look at particular suspect animals. So they've already  
2 been inspected and at the veterinarian's discretion  
3 basically, they're using their judgement, their  
4 professional judgement based on what the plant is able  
5 to accomplish. Some of the veterinarians continue to  
6 look at each animal. Some recognize that the person  
7 doing the plant examinations on the suspect animals  
8 seem to be doing very well, and so they may spot check  
9 them. Plus it also depends on the type of diseases  
10 that may be going through that particular day. So the  
11 only slight modification is that when the veterinarian  
12 uses their professional judgement in a swine plant on  
13 whether to look at the suspect animals. But the normal  
14 inspection of each animal is the same in both systems.

15 On the salmonella side, I'll ask Bill James,  
16 with our Office of Public Health and Science, to make  
17 comments on that.

18 DR. JAMES: We don't have a set of FSIS data  
19 comparable to RTI to review for you. But generally,  
20 the -- all the plants that are participating in the  
21 pilot project are having little or no trouble meeting  
22 the performance standards based on the HACCP compliance  
23 samples that we are routinely taking from them. When  
24 each plant came on to the models project, we also

1 targeted each of them for a directed HACCP compliance  
2 sampling to insure -- to assure ourselves that the  
3 plants were not having any trouble meeting those  
4 standards when they switched over to the models  
5 program. And they have not have any particular  
6 problems meeting that standard.

7 RTI, as you know, has also collected  
8 salmonella samples in each of the plants, and we have  
9 been looking at that -- we have had some periodic  
10 updates on that, and we have had only a couple of  
11 plants that started to have problems, which seem to get  
12 quickly under control. But I don't have that RTI data  
13 to share with you today. We'll make that available at  
14 the public meeting.

15 MS. GLAVIN: That was what I was going to  
16 say, that the February meeting will have both agency  
17 data and RTI data for all of the plants.

18 MR. PETERSEN: Yes, I would only add that I  
19 was not aware -- again, we've only seen snippets of  
20 what RTI has been collecting in total. We're expecting  
21 their report soon, but I'm not aware of any plant in  
22 the project that has failed either a salmonella  
23 regulatory compliance set while they've been in the  
24 project, or a plant, even when RTI was in there, that

1 exceeded the regulatory thresholds. But again, we're  
2 waiting for the final numbers. Mr. Link.

3 MR. LINK: Charles Link with Cargill.

4 Previously, when we were Rocko, we were pretty actively  
5 involved in this HIMP project with the chicken plant.  
6 And now, even as Cargill, we're still involved. We've  
7 got a plant, I guess, slated to go in after the first  
8 of the year -- a turkey plant. But we've got other  
9 turkey plants that would like to get involved in the  
10 process but are somewhat locked out because of the  
11 limitation on how widely you wanted to look at this  
12 project. Technically, inclusion of yearling breeder  
13 turkeys. So I just wondered -- I keep asking the  
14 question, and we'll keep asking the question, have you  
15 considered a position on inclusion of breeders in the  
16 project at this point?

17 MR. PETERSEN: Well, perhaps you could give  
18 us a sense of -- when you talk about breeders being  
19 slaughtered in the project, what practically that  
20 means. Is that the only thing the plant slaughters or  
21 how often do they slaughter? What kind of numbers are  
22 you talking about?

23 DR. JAMES: You might also explain to us what  
24 kinds of breeders that you're talking about. Are we



1 talking about the young yearling turkeys? Are we  
2 talking about older breeders?

3 MR. LINK: To start with, as far as volume.  
4 Primarily we slaughter young turkeys. We do process  
5 our own breeders, approximately one percent, two  
6 percent of our production may come from breeder  
7 processing, which is a very small percentage of our  
8 operation. These breeders are typing what are  
9 considered to be yearling breeders, which is, I  
10 believe, under 15 months of age. When we looked at  
11 condemnation rates of these birds relative to our young  
12 turkeys, the numbers slightly increased over what our  
13 young turkeys are, but are still well below what the  
14 national baselines are on young turkeys, even.

15 And we've gone through all this, trying to  
16 figure out how we can get involved in the project.  
17 We've given you the data on our condemnation rate, the  
18 percentages of slaughter, as I say, has been one or two  
19 percent, very small numbers. Typically, when we do  
20 slaughter a breeder flock, we bring in 1500 birds,  
21 approximately once every other week or so, to run  
22 through the process. Because we do that, we're locked  
23 out of the process. Does that answer your question?

24 MR. PETERSEN: Well, is there any particular

1 reason these birds can't be slaughtered elsewhere?

2 MR. LINK: The turkey industry -- you know,  
3 somebody might be able to help me out -- but the turkey  
4 industry is, for the most part, we do not have a  
5 dedicated process that slaughters breeder birds.  
6 Chickens, I think, do. They have some fowl plants you  
7 can send things to a particular plant to have them  
8 processed. It becomes a matter of -- it's not --  
9 there's really no where to send them. Nobody -- you've  
10 got to find somebody that's willing to take these birds  
11 in and process them, and you may have to ship them half  
12 way across the country to get 1500 birds processed.  
13 Economically, it just doesn't make sense to do it.

14 MR. PETERSEN: Okay, I guess if I understand  
15 your proposal correctly, and I've heard it in the past,  
16 is that the plants need to occasionally depopulate a  
17 slightly older animal in their existing plants.

18 MR. LINK: Right.

19 MR. PETERSEN: And those birds may total,  
20 over a year's time, perhaps one or two percent of your  
21 slaughter.

22 MR. LINK: That's right.

23 MR. PETERSEN: And the proposal, if I've  
24 heard it before, is that we would apply the performance

1 standards to those birds also, and -- the existing  
2 performance standards, so intermittent slaughter of  
3 these other birds -- would we entertain that in the  
4 project? And I think that's partly a question for this  
5 committee.

6 MS. GLAVIN: Can I do Alice and then Dan,  
7 because I think Alice is coming in on this point. Am I  
8 right? Okay.

9 MS. JOHNSON: Yes, I'd like to say a few  
10 things about some of the work that we've done in the  
11 past with trying to get other classes of animals  
12 included in the project. During our last committee  
13 meeting, I think we even talked about putting on, as an  
14 agenda topic, the discussion of including other --  
15 other classes of species in the project.

16 It's my understanding that under the  
17 Memorandum of Understanding with the union, you have so  
18 many young chickens, so many of the market plants and  
19 so many of the young turkeys that can be included in  
20 the project. And that that's part of the hangup when  
21 we've talked about including plants that weren't  
22 breeders or even some of the cattle facilities that  
23 have shown an interest in participating in the pilot,  
24 that because of the MOU out with the union, you were

1 going to meet that obligation with that number of  
2 plants first, and then consider others.

3 Because of the fact that it is a pilot and it  
4 is looking at coming in under, I think you talked about  
5 doing proposed rules -- you're looking at making this  
6 regulatory. It looks like that by excluding other  
7 classes, be it breeders, be it cattle, whatever, that  
8 you were not being fair to other classes and other  
9 species.

10 Have you thought about renegotiating,  
11 whatever the appropriate term is, with the union to  
12 expand that original MOU to include additional classes?

13 MR. PETERSEN: Well, we've looked into others  
14 -- you may be aware we recently undergone some  
15 renegotiations of our Collective Bargaining Agreement  
16 and that has taken precedent over the time and  
17 resources to consider renegotiating that MOU.

18 We have some interest in renegotiating the  
19 MOU, but I think that the question that at least Mr.  
20 Link put on the table, is even the plants that could  
21 come in now -- and I think we're really talking about  
22 poultry, when we talk about some older birds, perhaps  
23 being allowed in the plants on a limited basis, one or  
24 two percent is the number that was put out -- I don't

1 think we're considering that at all for livestock, but  
2 simply because of the nature of poultry in general, and  
3 the turkey industry specifically, that they need to  
4 depopulate these birds somewhere and would we consider  
5 it through the project. And I think it could be done  
6 under the existing MOU. Again, if that's something  
7 this committee wants to consider.

8 MS. JOHNSON: Now that's something in  
9 previous lives having worked for the turkey industry,  
10 we submitted several requests to allow the inclusion of  
11 breeders. We submitted a lot of data on condemn rates,  
12 numbers looking at similarities in microtesting with  
13 the young turkeys as opposed to breeder flocks, and the  
14 fact that breeder flocks right now are held to the same  
15 standards that young turkeys are when you're doing the  
16 testing, and the whole hangup seemed to be on the MOU.

17 That's great that you are considering maybe expanding  
18 and would encourage to do so, as far as the inclusion  
19 of breeder flocks as well.

20 I think at the last meeting, either during  
21 public comment or somebody from the table actually said  
22 that there were some cattle facilities that would like  
23 to be considered, and I'm assuming at some point that  
24 there may be a regulation on that as well.

1           MR. PETERSEN: Well, the hangup -- it's never  
2 been really related to the MOU. It's simply been that  
3 our position since the project began is that the pilot  
4 was targeted for classes of animals that are young,  
5 healthy, and uniform. And initially -- of course this  
6 goes back to 1998 or so -- the feeling was that limited  
7 depopulation of some older animals, one or two percent,  
8 didn't fit that definition. And now, if we apply the  
9 existing standards, is that acceptable? And I think  
10 it's something worthy of consideration.

11           DR. LAFONTAINE: Dan LaFontaine, South  
12 Carolina. I'd like to make a statement, and then I  
13 have a question. My comment is first that the baseline  
14 or foundation of any system is that the individuals  
15 performing the tasks know what they're doing. In other  
16 words, proper training by the industry folks in this  
17 case, to make the proper decisions and dispositions as  
18 they look at live animals or the carcasses and their  
19 organs.

20           I notice that there has been, in the HIMP  
21 project, training going on, probably some internally  
22 that I'm not aware of in the company, but also  
23 assistance from FSIS. So, repeat my baseline -- you  
24 need to have a cadre of folks that know what they're

1 doing for this to be effective, if you eventually go  
2 nation-wide as your future mode of inspection.

3 My question to FSIS is, what is your current  
4 thinking on this issue as far as -- well, first I guess  
5 you have to say do you agree with me, but then if you  
6 do, what is your basic thinking on how to assure this  
7 is accomplished in the industry?

8 DR. JAMES: Dr. -- Bill James, FSIS. Dr.  
9 LaFontaine, we do appreciate your consistency. We --  
10 and I mean that sincerely. Your point is well made in  
11 that if the industry has people doing the job who are  
12 not well trained, they will do the job poorly, and FSIS  
13 does recognize that. Throughout this project, how we  
14 have measured the plant's ability to do the job is  
15 through doing verification samples, and looking at each  
16 carcass as it goes down the line, and we have been  
17 satisfied that the plants are routinely doing a good  
18 job there.

19 As you know, to date we have not required any  
20 minimal amount of formal training, although FSIS has,  
21 as you pointed out, worked with the industry to get  
22 them prepared to do this job. Right now, we are not  
23 ready to say that we will take a different approach,  
24 but we are talking about whether or not more is needed

1 in the way of requirements for training for the  
2 industry. It will be useful to us to see the final  
3 results of the RTI samplings, see what they read. It  
4 will be useful to us to look at our final FSIS --  
5 although maybe I shouldn't use the word final -- to  
6 look at the most recent updates in all of the species  
7 from our FSIS data and see how plants are doing.

8 But we don't consider it a dead issue. We  
9 are still talking about what the right way to do this  
10 is.

11 MS. GLAVIN: I think it's fair to say that  
12 the Agency will consider this issue very seriously as  
13 we go into rule making. It is one that is very much on  
14 the table.

15 DR. LAFONTAINE: Just a follow-on comment. I  
16 usually have the example of HACCP and HACCP  
17 implementation. In the final rule, there were basic  
18 minimum elements that had to be met as far as the  
19 person developing the plan, and maintaining the plan.  
20 And that bode well because it forced the industry, as  
21 it was mandated across the country, to have individuals  
22 that understood, in this case, the principles of HACCP  
23 and how they need to be implemented. So I use a real  
24 life event as an example that could -- that I think



1 needs to be applied here.

2 Now it's a different venue. We're talking  
3 about not only systems, but actual sensory evaluation  
4 that needs to be made. So I would strongly encourage  
5 that you have at least some minimum standards that the  
6 industry has to meet as far as their training to be  
7 able to enter and execute the future, if it goes that  
8 way.

9 MR. PETERSEN: Well, the existing HACCP  
10 requirements for training, which as you know are in the  
11 regulations, and you mentioned that in the HACCP final  
12 rule, those would be incorporated automatically into an  
13 implemented HIMP system of course, on the food safety  
14 side.

15 DR. LAFONTAINE: I realize that, but we're  
16 talking beyond that where you're taking what was  
17 clearly government roles, government responsibilities,  
18 government decisions, and saying, industry, you have  
19 first line responsibility and we're going to step back  
20 and only verify and observe. So that's where I'm  
21 coming from.

22 MS. GLAVIN: Nancy?

23 MS. DONLEY: Nancy Donley, from STOP, Safe  
24 Tables Our Priority. I'm concerned with the direction

1 -- where this is going as far as introducing  
2 introducing additional classes to be eligible for the  
3 HIMP project. When HIMP was first designed, it was  
4 very specifically explained to us that it was around  
5 the concept of young, healthy and uniform animals. And  
6 the reason that that was -- was designed that way was  
7 for possibility of the impact on public health and  
8 safety. So anything that deviates from that, I would  
9 have very, very, very, very great concerns with, again,  
10 because of the public safety ramifications. The HIMP  
11 project was -- and these standards were put in place  
12 for public health, and not for industry convenience or  
13 inconvenience. If there's another class of animals,  
14 that's just something they're going to have to deal  
15 with. And we just can't start adding in all of these  
16 exceptions.

17           Also, history has shown us, and experience  
18 has shown us that if the poultry people ask for an  
19 exception here today, you'd better believe that the red  
20 meat people are going to ask for the same type of  
21 considerations. So I think we're going to be opening a  
22 giant Pandora's box if we start even considering this.

23       And I would say, you know, my constituency would be  
24 opposed to it. Thank you.

1 MS. GLAVIN: Okay. Are there other -- okay,  
2 Alice.

3 MS. JOHNSON: Nancy, just one question. As  
4 far as the inclusion of other classes. If there are  
5 standards set to address public health issues similar  
6 to what they've done with the young classes, in fact I  
7 think most of the people in the HIMP project right now  
8 will tell you that the standards set and established  
9 for HIMP in a lot of cases are higher than they are  
10 under traditional, whatever type of inspection, you  
11 want to say they have in the non-HIMP -- non-HIMP  
12 inspections. If there are standards that are developed  
13 for other classes that represent public health  
14 priorities, do you think that your association would be  
15 willing to consider other classes if there are the  
16 public health standards established?

17 MS. DONLEY: I would -- without knowing what  
18 those are, I would still be very hesitant because I  
19 think it does go back to the point that Dan made, and  
20 that is that it's the -- educational background and  
21 training of these people making these decisions, these  
22 other classes of animals are traditionally ones that  
23 carry more risk of disease and factors that can affect  
24 public health and safety, and that's why I think at

1 this point in time, it's just best left for the  
2 government inspectors and veterinarians to be dealing  
3 with that class of animals.

4 MS. GLAVIN: Carol, you flagged up? Sorry, I  
5 didn't see it.

6 MS. FOREMAN: I just -- it falls over every  
7 time I put it up, so --

8 MS. GLAVIN: We'll have to get you a plastic  
9 one.

10 MS. FOREMAN: Is it a message? Carol Tucker  
11 Foreman with Consumer Federation. The -- we haven't  
12 gotten the final data on HIMP to determine whether or  
13 not we can support it even in the classes that it is  
14 now limited to. We have made it clear all the way  
15 along the line that until final data come in from RTI,  
16 that we're withholding any approval of it, and  
17 certainly wouldn't, until the Department sets forth  
18 exactly how you'd like to approach it on a regulatory  
19 basis, we will not ever support making this a program  
20 in all young chicken plants. There are plants clearly  
21 to have the management capacity to make this work quite  
22 well, and there are some, unfortunately, that can't and  
23 won't. And it's unlikely that we'll ever support  
24 making it an across the board program within FSIS. So

1     until we have some data and we know how the  
2     Department's going to approach a regulatory framework  
3     for it, it's pretty early to be talking about extending  
4     it to new classes of animals.

5             MS. GLAVIN:   Okay.   Thank you, Ken and Bill  
6     and as I think it was Ken indicated, we are planning a  
7     public meeting after the first of the year.   I believe  
8     it is -- the current thinking is early February, to  
9     bring the Agency data and the RTI data to the public to  
10    review where we are in terms of what kinds of results  
11    can be achieved under this project.   And that clearly  
12    is the next step to let people have a full review and  
13    discussion of that data.   So I would strongly urge the  
14    members of this committee to keep their eye on that  
15    particular meeting.   I know we have a lot of public  
16    meetings, but that's one I think that this group would  
17    be very well advised to pay attention to.   So, thank  
18    you.

19            Our next subject is a briefing by John  
20    O'Connell of our Policy Staff, on our current thinking  
21    on the retail exemption.   John is down here to my  
22    right, and I will turn it over to him.

23            MR. O'CONNELL:   Good morning.   You have a  
24    copy of the issue paper in your briefing book, I think

1 it's under Tab Number five.

2 This committee has asked the Agency to  
3 reexamine its policy regarding retail exempt  
4 operations. The Agency has done this. The purpose of  
5 this presentation is to provide the committee with an  
6 understanding of the Agency's new thinking on retail  
7 exempt status for meat and poultry processing  
8 operations.

9 The Agency believes that its current policy  
10 of exempting from inspection operations that produce  
11 certain amounts of meat and poultry products for sale  
12 to hotels, restaurants, and similar institutions does  
13 not advance the purpose of the Acts. That is, some  
14 meat and poultry prepared and processed for wholesale  
15 sales is not subject to inspection.

16 Inspection of meat and poultry products  
17 prepared and processed for wholesale sale is required  
18 under the Federal Meat Inspection Act and the Poultry  
19 Products Inspection Act. Generally, operations that  
20 prepare meat products or process poultry products are  
21 subject to inspection, however, preparation or  
22 processing activities that have traditionally and  
23 usually been conducted at retail stores and restaurants  
24 where meat and poultry is sold to individual consumers

1 in normal retail quantities are exempt from inspection.

2 The regulations define what the Agency  
3 considers as normal retail quantities. It's important  
4 to note that meat and poultry products produced without  
5 inspection, are still subject to the Adulteration and  
6 Mishandling Provisions of the Acts, except for the  
7 requirement of the inspection legend.

8 The types of operations traditionally and  
9 usually conducted at a retail establishment are:  
10 cutting up, slicing and trimming carcasses; grinding  
11 and freezing meat products; curing, cooking, smoking,  
12 rendering or refining of livestock fat, et cetera;  
13 breaking bulk shipments of products; and wrapping or  
14 rewrapping products.

15 The types of operations that have not been  
16 traditionally or usually conducted at a retail  
17 establishment, and consequently are not eligible for  
18 retail exemption status are: slaughtering, canning and  
19 irradiation.

20 By regulation, FSIS exempts from inspection  
21 operations that produce meat and poultry products for  
22 sale to hotels, restaurants and similar institutions.  
23 This is known as our HRI policy: If 75 percent of  
24 total sales, in terms of dollar value, of product

1 represents sales to household consumers, and the total  
2 dollar value of sales of product to consumers other  
3 than household consumers does not exceed a dollar  
4 limitation set each calendar year by the Administrator.

5 In response to a recommendation by this  
6 committee, and based on the Agency's review of the  
7 current situation, the Agency's new thinking is that it  
8 should eliminate the HRI policy I just explained. This  
9 HRI policy, as I said before, does not advance the  
10 purpose of the Acts to insure food safety. Foods are  
11 prepared or processed for wholesale without protections  
12 provided by inspection or consumer observation, that is  
13 consumers can make general determinations about the  
14 sanitary conditions and processing practices in retail  
15 stores and restaurants they frequent.

16 This HRI policy is also troublesome because  
17 it creates inequalities for small wholesalers, who bear  
18 the cost of inspection while competing, large retailers  
19 do not.

20 The Agency's new thinking is that the Agency  
21 should only exempt from inspection the preparation of  
22 meat products and the processing of poultry products  
23 if: 1) preparation and processing are performed at a  
24 retail store, restaurant or similar retail type of



1 establishment that performs operations of the types  
2 that have been traditionally or usually conducted at a  
3 retail establishment; and 2) that the establishment  
4 sells product in normal retail quantities at the same  
5 price, terms and conditions available to all consumers.

6 This new policy would: 1) no longer define as  
7 a retail store one that may make up to 25 percent of  
8 its total sales in terms of dollar value of product to  
9 non-household consumers. It would: 2) define retail  
10 sales of meat and poultry products as any sales of  
11 normal retail quantities in which all product is  
12 available to all consumers at the price and under the  
13 terms and conditions of sales to household consumers.

14 The Agency would like to pose some questions  
15 to the committee concerning their new thinking on  
16 retail sales exemptions. First, what is the  
17 committee's reaction to the Agency's new thinking?  
18 Second, are there additional factors or concerns that  
19 should be considered by the Agency in revising this  
20 policy? Third, how many new exempt firms would be  
21 placed under inspection as a result of this revision?  
22 How many establishments now under inspection would be  
23 exempted from inspection as a result of this revision?

24 And finally, what would be the expected impact on

1 state inspection and regulatory programs? Thank you.

2 MS. GLAVIN: Alright, this is an issue that  
3 will be considered by one of the subcommittees tonight,  
4 so at this time I think we should focus on clarifying  
5 questions and discussion for John, and we will  
6 obviously have a much fuller discussion, both in the  
7 subcommittee and when the subcommittee brings the  
8 results of its work back to the full committee  
9 tomorrow. So I don't want to cut off discussion, but  
10 I'd like to make sure that, for the subcommittee's  
11 benefit, there's clarity about the Agency's current  
12 thinking. Okay, Carol's trying to make her name tag  
13 stand up. Carol?

14 MS. FOREMAN: I can't believe it's standing.

15 So, since I succeeded once --

16 Are there any requirements here that are  
17 connected to high risk products and processes that are  
18 -- I see one that talks about 25 percent of its total  
19 sales and one talks about sales of normal retail  
20 qualities. But some of the processes that are included  
21 here -- grinding and freezing, cutting up, slicing and  
22 trimming are ones that have some risk associated with  
23 them, and if we try to move towards a risk-based  
24 system, maybe we should think about considering risk.

1           MR. O'CONNELL:  There's nothing currently in  
2  our regs, or even new policy that specifically  
3  considers risk, except for the fact that the operations  
4  that have not traditionally been usually been conducted  
5  in retail establishments.  That's something the  
6  committee, if it feels is important, we could  
7  investigate further.

8           MS. GLAVIN:  I think it's important to put  
9  this in the -- the retail exemption is in the law and  
10 is not by any research we've been able to do, based on  
11 risk.  It was based on other factors, and it exempts  
12 those things that are normally performed at retail,  
13 which include some pretty high risk activities by  
14 current thinking.  What -- what -- the way we are using  
15 risk in this current thinking is by approaching all  
16 exemptions, in this case, the retail exemption, as an  
17 exception to the rule and therefore to be interpreted  
18 as narrowly as possible.  But if -- if you want to get  
19 into a true risk discussion, or getting into a change  
20 in our statute and so we chose, in this thinking, to  
21 look at restricting exemptions to the nearly universal  
22 requirement that all meat processing must be under  
23 inspection.  So there is, in that sense, a risk  
24 approach to it, but not in the sense of looking at the

1 exemption itself.

2 MS. FOREMAN: Would you later today, and this  
3 evening, have somebody bring the actual statutory  
4 language?

5 MS. GLAVIN: Sure.

6 MS. FOREMAN: Thanks.

7 MS. GLAVIN: Okay, let's do Dan and then  
8 John, and then Lee, and then Marty. Better write that  
9 down, I'll never remember it.

10 DR. LAFONTAINE: Dan LaFontaine, South  
11 Carolina. Carol, I think I have an answer for you.  
12 I've done some homework on this and pulled out an RTI  
13 study from back in 1993-94, and if you'll bear with me,  
14 I want to quote from that executive summary.

15 "First of all, the Food Agriculture  
16 Conservation and Trade Act Amendments of 1991 amended  
17 the FMIA and the Poultry Products Inspection Act to  
18 commission two studies to be conducted in consultation  
19 with the National Academy of Sciences. They were a  
20 product exception study and then the second one was a  
21 wholesale exemption study to determine the  
22 appropriateness of granting an exception from the  
23 requirements of the FMI and PPIA to wholesale meat  
24 outlets for products sold to hotels, restaurants and

1 institutions, provided by the processing by the outlet  
2 is limited to cutting, grinding, slicing, and  
3 repackaging."

4 I have a further statement but here we have a  
5 Congressional mandate to do two studies. One of those  
6 was a wholesale exception study. This is 1991. As I  
7 mentioned a moment ago, the Research Triangle Institute  
8 was contracted to do this study, and issued their final  
9 report in January of 1994, and again, I'm quoting from  
10 the executive summary, two short quotes here -- and I  
11 realize I'm taking a little bit out of context, but the  
12 intent is clear.

13 "USDA product exception policies have been  
14 applied unevenly and inconsistently since the passage  
15 of the Wholesome Meat Act of 1967 and the Wholesome  
16 Poultry Products Act of 1968. A reevaluation of the  
17 USDA exception is needed for products that have been  
18 exempted since then under the Consumer Perception  
19 Criteria."

20 In this study, there's a Chapter two that  
21 says -- called Simple processing risk assessment. "The  
22 major findings of this chapter are that meat and  
23 poultry processing, however simple, presents  
24 microbiological hazards and consistently poses a

1 potential risk to public health. Further, the simple  
2 processes of cutting, slicing, grinding, and  
3 repackaging meat and poultry are not necessarily low  
4 risk compared to the 'more complex meat and poultry  
5 products' according to experts."

6 That's the end of the quote. This RTI study  
7 lists the experts they used, and there's a lot of names  
8 that you would recognize, even today, that -- from  
9 regulatory agencies and the industry, so it wasn't just  
10 RTI, that they went out to about -- I think it was  
11 about 16 or 18 individuals. So they did a risk  
12 assessment and felt these 'simple processes' posed the  
13 same food safety risk as the 'more complex'. So, I'd  
14 like to enter that for the record, because I think it's  
15 very pertinent to this whole discussion. Thank you.

16 MS. GLAVIN: Thank you for bringing that up,  
17 that's good information, and I know will be useful in  
18 your discussions tonight. I think John is next.

19 MR. NEAL: Yes, Dan, thank you for that  
20 comment. I'd like a copy of that if you have time to  
21 make one, I really do.

22 This situation here involves more than HRI.  
23 We have a tendency to look, and of course my job, I  
24 think, is to talk about small business a little bit,

1 and I'm very familiar with the HRI. I think those  
2 people should be under inspection just as well as  
3 anybody else. I have -- I have problems with that  
4 type, they have a tendency to not have good policy on  
5 return product and such, and -- that I know of -- and  
6 not to knock anybody, but I think return product is one  
7 important issue in this type of wholesale business,  
8 because it happens.

9           The other thing with small plants, when  
10 you're talking about -- it depends on the small plant,  
11 as Carol said, the risk involved. One plant in  
12 particular would be my plant. If we compare product,  
13 it's nothing but smoked and cured product. It's under  
14 smoke, it cools, it comes out and where we could  
15 contaminate something would be slicing. Good  
16 sanitation, GMPs, you mean this is as good as you can  
17 get. And if you're a good plant, and you do your job,  
18 this -- I mean there's always a possibility that the  
19 earth will break in half, but if you do your job and  
20 have those standards set up well for you, you won't  
21 have a problem. I think a lot of small plants take a  
22 lot of USDA's time and effort, where they don't need  
23 constant overseeing, where these GMPs and SSOPs would  
24 set things up.

1           One of my main questions for John here,  
2           though, is that -- Mr. O'Connell -- is that what  
3           defines, after you have a small plant that meets the  
4           criteria such as the Agency is wanting to move to as a  
5           plant that would be retail exempt? If a plant ships  
6           across state lines with an approved product and it's a  
7           finished product and it's shipped in approved packaging  
8           and everything, to household consumers that order from  
9           you because they've been in your store or facility and  
10          seen the product and it becomes a -- especially in our  
11          situation -- a gourmet product, does that still put you  
12          in retail exempt status?

13                 MR. O'CONNELL: I know that transportation  
14                 adds another issue to it, but basically if you're --  
15                 under this policy, if you're selling product, retail  
16                 product, that's available at the same -- that's the key  
17                 in our new thinking -- at the same price and conditions  
18                 to anyone, and it's a normal retail quantity, then it's  
19                 -- those of you who are doing that, that could be  
20                 exempt.

21                 MR. NEAL: Right. Okay, thank you.

22                 DR. JAN: Lee Jan, Texas. I've got a few  
23                 points and maybe some questions, but one of the things  
24                 -- and I am glad to see the Agency looking at



1 exemptions or being willing to open that can of worms,  
2 but when you look at exemptions -- and I'm talking  
3 about HRI exemptions -- there are a lot of other  
4 exemptions and I think John alluded to some of those,  
5 but I think really while we have it open, let's look at  
6 all the exemptions and I'm thinking of product  
7 exemptions or exemptions by product.

8           For example, chicken salad is required to be  
9 produced under inspection if it's going to be sold to  
10 other than household consumers, but put that same  
11 chicken salad between two pieces of bread and now it  
12 does not require inspection if it's sold to household  
13 consumers. Same thing with ground beef. You put it  
14 between buns, it does not require inspection, but you  
15 put it in between Mexican bread or tortillas and call  
16 it a taco, it requires inspection. Hot dogs in the bun  
17 versus hot dogs in a dough -- dough, there's no rhyme  
18 or reason -- so I think all those exemptions need to be  
19 looked at.

20           Now one of the questions that comes up here  
21 also is, looking back just at the HRI portion of this,  
22 how many more plants would require inspection or  
23 something to that effect -- what impact would that  
24 have? And of course, I don't think that should be a

1 consideration, although there should be some  
2 consideration to what it would do to economic impact of  
3 programs.

4 I gave a quick calculation on the flight up  
5 here what impact would it have on the Texas program  
6 under the current inspection requirements for  
7 continuous inspection, and we could estimate or expect  
8 immediately, 50 or about 50 new plants in only one  
9 company, and that's Wal-Mart or Sam's stores, and other  
10 stores similar to that that are right now doing a big  
11 HRI business, but are exempt from inspection because  
12 they're just under the threshold, or so their records  
13 indicate.

14 Now, that seven percent does not have to mean  
15 a seven percent increase in the size of the program, if  
16 the Agency is willing -- or maybe it should go higher  
17 to the Secretary -- is willing to relook at the Act,  
18 which I have here, and the Act talks about inspections  
19 -- examinations and inspections in other than ante  
20 mortem or post mortem, this would be in processing, and  
21 it states in the law that "Inspections shall be  
22 conducted with such frequency and in such manner as the  
23 Secretary considers necessary and is provided in the  
24 rules and regulations issued by the Secretary and

1 taking into account the factors the Secretary considers  
2 to be appropriate, including the nature and frequency  
3 that the processing operations in such establishments,  
4 the adequacy and reliability of processing controls and  
5 sanitary procedures at such establishments" -- this is  
6 where in my opinion, SSOPs and HACCP come into play and  
7 gives more latitude maybe than the Secretary had  
8 before, or more reason to reconsider continuous  
9 inspection. And finally "the history of compliance  
10 with inspection requirements."

11 We're talking -- I think the law talks about  
12 risk-based inspection. If you allow that or reconsider  
13 that and get away from saying continuous is daily, and  
14 make it risk-based, that would allow, instead of  
15 saying, well, are we going to be able to cover this, so  
16 maybe we should exempt it, it would allow us to cover  
17 and provide inspection according to the Act, SSOP and  
18 HACCP failed to mandate those things on processes or  
19 establishments that currently are not required to  
20 implement those safety ... controls.

21 So I think that is something that has to be  
22 part of this, rather than consider, you know, what is  
23 the impact going to be, let's say, first off, do we  
24 need to continue to ... exemption if it's in the

1 interest of safety not to -- let's look at how we can  
2 provide the inspection.

3 And then finally, we talked about -- well,  
4 I'll wait on that because I made my main point.

5 MS. GLAVIN: Marty?

6 MR. HOLMES: Yes, I want to revisit a little  
7 bit the reason this was originally put in place, and  
8 this is my understanding, so please correct me if I'm  
9 wrong. It's many years ago that the fact that some of  
10 these hotels and restaurants and institutions were in  
11 outlying areas and did not have a local supplier that  
12 would service them on a daily basis, they could go to  
13 their local retail store and purchase that product on  
14 the wholesale basis. Okay? That's my understanding.  
15 Correct me if I'm wrong there.

16 You have a statement here on this page --  
17 it's I guess the first bullet point. It refers to the  
18 total value of sales of product to consumers, other  
19 than household consumers. I don't think that's exactly  
20 correct. My understanding is that product that's not  
21 processed that may be on the same truck, or may be  
22 purchased by the same customer, by a wholesale  
23 customer, if it's not processed by that retailer, it  
24 doesn't count against that dollar volume. So I could

1 sell a truckload of product from a packer, and one  
2 pound of ground beef and the only dollar volume in  
3 sales that works against me is that one pound of ground  
4 beef. Is that correct?

5 MR. O'CONNELL: I --

6 MR. HOLMES: Did you not follow that?

7 MR. O'CONNELL: I didn't follow you.

8 MR. HOLMES: I'll restate it. As a  
9 wholesaler -- to be retail exempt, I can sell as much  
10 product that I don't process -- in other words, I buy  
11 it from a packer and resell it in --

12 MR. O'CONNELL: Oh, a pass through, yes.

13 MR. HOLMES: -- a pass through product --

14 MR. O'CONNELL: Yes, you're right. Yes.

15 That doesn't count against you, you're correct.

16 MR. HOLMES: This says the total dollar value  
17 of sales of product -- the way this reads is that pass  
18 through product does count. And pass through product  
19 does not count.

20 MR. O'CONNELL: As I -- it's not in my intent  
21 to say that. I think that this is taken from actually  
22 the way the regs read --

23 MR. HOLMES: And I just want to make sure  
24 that everybody understands what's actually happening.

1           MR. O'CONNELL: That's right, you're correct  
2 about pass through.

3           MR. HOLMES: Okay, so pass through product  
4 does not count against the dollar volume, and the  
5 dollar volume is increased every year, and so when you  
6 come to small plants and small business that's under  
7 federal inspection, and oversight, and maybe it's a  
8 small plant competing in a city that may have a large  
9 retailer, or that qualifies for retail exemption,  
10 you've got a different scenario there. So I want to  
11 realize that not only does -- in that situation, the  
12 processed product is all that is being counted against  
13 that -- when I have a truck on the road that's selling  
14 pass through product from my facility, competing  
15 against a retail exempt store that is also selling pass  
16 through product, it's not being counted against their  
17 volume. So I just want you to take that into account  
18 as we discuss this tonight.

19           Also, it's been our experience that the only  
20 time that a -- that a host or retail exempt facility is  
21 investigated is if there's a complaint. There's no  
22 continuous, periodic oversight of a wholesaler or of a  
23 retail exempt facility to look at their records to see  
24 what they're selling under retail exemption. When it

1 is investigated, it's very difficult to look at an  
2 invoice that says whatever's on the invoice to  
3 determine whether or not that product was actually  
4 processed and should be marked against their dollar  
5 volume or whether it was not. So it's very difficult  
6 to investigate when a complaint is made, and it's not  
7 investigated unless there is a complaint.

8 And the other thing I wanted to bring up, I  
9 was glad Dan brought it up, was the RTI recommendation  
10 all the way back to January of 1994.

11 Another point I would -- I'm aware of some  
12 research that was done comparing the initial bio-load  
13 of raw ground beef produced in retail establishments  
14 versus the bio-load of raw ground beef produced in  
15 federally inspected establishments, and a significant  
16 difference in the sanitation and initial bio-load of  
17 that product. So keep that in consideration this  
18 evening. Thank you.

19 MS. GLAVIN: Okay, Mike and then Carol.

20 MR. GOVRO: I'm approaching this from the  
21 standpoint of a state program that inspects retailers,  
22 and I am concerned about a proposal that might bring a  
23 second agency into facilities that we currently  
24 inspect. We've dealt with that situation before in

1 food service operations, and we were told by our  
2 legislature to eliminate that problem. I see this as  
3 potentially the same problem and I'm reluctant to  
4 endorse anything in a concept form without a few more  
5 details.

6 And so my question goes to -- about the  
7 Agency's plans to deal with establishments that are  
8 currently considered to be retailers, that because of a  
9 change in the definition would then not be retail  
10 exempt and have the Agency deal with that. Would you  
11 apply the same rules that you apply to a wholesale  
12 plant? How would you structure that? What is  
13 continuous inspection? A number of details that I  
14 would like a little more clarity on.

15 MR. O'CONNELL: All I can say is if an  
16 operation is under inspection, then it would be under  
17 inspection. Part of our thinking is -- part of the  
18 reason behind this is trying to make a clearer  
19 distinction between wholesale and retail. So if the  
20 operations are retail or retail-type, then according to  
21 this newer thinking, they would still not be under  
22 inspection. But if they were selling wholesale, then  
23 they would come under inspection. Unless -- at least  
24 unless there were some other exemption they fell under.



1           MR. GOVRO: Well, I guess my understanding is  
2 that there are a lot of rules in place that have to do  
3 with how USDA is set up in the plants and when they do  
4 certain things and what they look at and where they do  
5 go and where they don't go, and I would think that  
6 retailers are not designed to fit in that box at this  
7 time. So, I -- I guess you answered my question in  
8 that you would treat those retailers that are no longer  
9 retail-exempt exactly like you would a plant.

10           MR. O'CONNELL: Well, I guess by definition,  
11 they would no longer be retailers. I mean that's the -  
12 - at least according to this that's what we're trying  
13 to say. If you're selling retail, then you don't have  
14 to worry about getting inspection. But if you're  
15 selling wholesale, then you would come under  
16 inspection.

17           MR. GOVRO: Well, isn't this discussion about  
18 the places that do both? I guess I'm missing  
19 something.

20           MR. O'CONNELL: Okay, but what we're trying  
21 to see is what would happen, and that's one reason  
22 we're coming to committee -- what would happen to  
23 these? Would they -- would they sell -- would they  
24 just become retailers under this definition, or would

1 they -- how would they -- how would it affect them?  
2 We're not sure, and that's the reason we're coming here  
3 to ask for your advice.

4 MS. GLAVIN: Mike, I think your point is very  
5 well taken, that the devil is in the details, but I  
6 don't think we're at that point yet. Obviously, there  
7 needs to be discussion of kind of the concept and how  
8 we can move forward, but then, you're right, we need to  
9 again have a discussion about if we move in that way,  
10 how is this going to work in fact, and that's going to  
11 be equally important. I think Carol is next.

12 MS. FOREMAN: Yes, I -- I think we need to  
13 have somebody make a check. I believe, Lee, that the  
14 provision that you read expired in 1992, that they were  
15 part of the 1986 Process Products Inspection  
16 Improvement Act that gave the Secretary the authority  
17 to make risk-based inspections, but it says in a  
18 footnote there that they were only in effect until  
19 1992. I can't find them in this document, and I  
20 remember them fairly precisely. I'd like the Council's  
21 office to check unless you're sure, but I do believe  
22 they expired and there is, to my regret, no risk-based  
23 provisions in the law now. Am I --

24 MS. GLAVIN: I think you're correct, but

1 we'll have it checked by Council just to solve the  
2 problem. Nancy, and then Marty.

3 MS. DONLEY: Nancy Donley. On the second  
4 bullet point on the first page it says in the last --  
5 that last sentence that "Meat and poultry products  
6 produced without inspection are subject to the  
7 Adulteration and Misbranding provisions of the Act,  
8 except for the requirement of the inspection legend."

9 My question is, can -- is that discretionary?  
10 Can they put the inspection, whether it's USDA  
11 inspected beef if it is in fact sold to a hotel, can  
12 they put it on their menu that's it's USDA inspected  
13 beef?

14 MR. O'CONNELL: I don't think they do, no.  
15 That's the point. They don't have to have it on -- I  
16 don't think they have access to the legend.

17 MS. GLAVIN: The inspection legend cannot be  
18 --

19 MS. DONLEY: So they do not have access to  
20 it?

21 MS. GLAVIN: That's right. The inspection  
22 legend is only put on under the supervision of an  
23 inspector in a federally inspected plant.

24 MS. DONLEY: So they are prohibited from

1 doing that?

2 MS. GLAVIN: Yes.

3 MS. DONLEY: Thank you.

4 MR. HOLMES: On that same note, though,  
5 Nancy, the pass through product does have the  
6 inspection legend on it. Only the product they're  
7 processing, that they take out of the box, further  
8 process, add value to, and sell, they could not -- they  
9 wouldn't have access to the label that had that  
10 inspection.

11 Which comes back to my original point, which  
12 is if this statement here was true, which says "by  
13 regulations emphasize exempts from inspection  
14 operations that produce meat and poultry products for  
15 sale to hotels" -- HRI -- if -- if you take both  
16 points, if both those points were actually true the way  
17 they read, that 75 percent of total sales in terms of  
18 dollar value of product represents sales to household  
19 consumers and if the next line was actually true, that  
20 the total dollar value of sales of products to  
21 consumers other than households -- it says to  
22 consumers, I think that should be to consumers other  
23 than household consumers, i.e., HRI customers, does not  
24 exceed a dollar limitation set each calendar year by

1 the Administrator, and that new number, I believe, is  
2 \$44,900, I believe for this next year.

3 If that was actually true, if the total  
4 dollar value of sales of product, including pass  
5 through -- if it included pass through, I don't think I  
6 would have a problem with it. I think it's the fact  
7 that, you know, if there's a limited quantity and  
8 there's rationale for there being a limited quantity  
9 being sold from a retailer, that's one thing. But we  
10 have massive amounts of product being sold under HRI  
11 that's not inspected, and that's why it's an issue. So  
12 if this was actually true the way this reads, the total  
13 dollar value of sales -- and it's not that, because as  
14 we've said the pass through product is not included --  
15 if it did, if it was accurate the way this is written  
16 here, I would not be nearly as concerned as I am  
17 concerning the amount of product that is pass through.  
18 Thank you.

19 MS. GLAVIN: Are there other questions or  
20 comments before we -- Dan?

21 DR. LAFONTAINE: I wanted to make one more  
22 comment to kind of get perspective on this for our  
23 deliberations this evening and tomorrow. As someone  
24 just mentioned, the current limit in calendar year 2001

1 is \$44,900 sales. So I did some quick calculation. I  
2 used the price of -- oh, by the way, most of this  
3 product going out -- a large percentage of it, is  
4 ground beef. That's kind of the number one thing that  
5 is sold for retail markets to HRI. So I took the price  
6 that AMS is currently buying ground beef -- frozen  
7 ground beef patties for the school lunch program, which  
8 is approximately \$1.27, and did the calculations that  
9 equates to about 35,000 pounds of ground beef. And if  
10 you take that one step further and break it into  
11 quarter pounders, what we're talking about is serving  
12 about 140,000 meals with this exemption -- in other  
13 words, 141,000 quarter pound hamburgers. So I just  
14 wanted to bring that on the table that we're not  
15 talking about a little bit of sales, but enough to feed  
16 140,000 people over a period of time. Thank you.

17 MS. GLAVIN: Okay. Other questions?  
18 Comments at this point? Sounds like you're going to  
19 have a lively evening, Dan.

20 Our final briefing of the morning is by Jane  
21 Roth who is going to advise you on surveys of field  
22 personnel that her office has been doing in order to  
23 improve our field personnel's understanding of the  
24 directives and requirements that they are to carry out.

1 So, Jane.

2 MS. ROTH: Before I begin, I wanted to  
3 introduce three people who are here with me today.

4 MS. GLAVIN: Microphone.

5 MS. ROTH: Oh. Can you hear me now? Okay.  
6 Let me start again. I asked three people to join me  
7 today because all three of them have been closely  
8 involved since this activity started in early 2000.  
9 Two people from my staff, Lucie Vogel and Cheryl Oros,  
10 and on my right, many of you may know Lee Puricelli.  
11 He's in the Reg and Development staff and he's been  
12 closely involved with, particularly directive  
13 development.

14 So what we're going to be talking to you  
15 about is the activity of evaluating directives and  
16 notices. So before we begin, we wanted to be sure that  
17 everybody had a clear understanding of what a directive  
18 is and what a notice is. So Lee's going to begin with  
19 giving you that -- those definitions.

20 MR. PURICELLI: Okay. Real quick for those  
21 who don't know, or just to refresh -- our issuance to  
22 the field, we have issuances that cover many topics.  
23 But those numbered from 5000 to 12000, based on our  
24 system at FSIS, talk to the inspectors and deal with

1 processing issues, import/export, labeling, things that  
2 go on in the plants. We issue directives. Directives  
3 are instructions that stand until they are canceled or  
4 amended in some way. And then, FSIS notices -- we  
5 usually use those for the field for announcements or  
6 policy clarifications, and they expire in a year or  
7 less. And those are the two main documents we use to  
8 clarify the regulations and provide the instructions to  
9 inspectors on how to enforce the regulations.  
10 Directives cannot be imposed -- the instructions in  
11 directives cannot be imposed on establishments. That's  
12 the purpose of the regulations, and all directives or  
13 notices are based on published regulations.

14 MS. ROTH: Okay, with that understanding, you  
15 can also realize why FSIS wanted to begin this  
16 activity. Instructions to the field and clarification  
17 of Agency policy is really germane to what we do and to  
18 insure that inspection goes on as it should in the  
19 regulations and in a consistent manner. So what we did  
20 was, we looked at the question. We evaluated how  
21 directives are communicating Agency policy and  
22 procedures, both to federal and state inspection  
23 personnel.

24 Specifically, we looked at three purposes.



1 First, we wanted to determine if the directives are  
2 reaching the right people in a timely manner. We  
3 wanted to be sure that directives were reaching people  
4 who should be getting them. Were we reaching the  
5 appropriate personnel? And we also asked the question  
6 initially, how would inspection personnel like to  
7 receive the directives?

8 Second, we looked at the new directive  
9 format. FSIS directives are now written in a question  
10 and answer format in a new simple language, and we  
11 wanted to get feed back from the field if that was  
12 helping them to understand FSIS policy. And when I say  
13 field personnel, we actually sampled both supervisory  
14 and non-supervisory personnel who would be using the  
15 directives and the notices.

16 And finally, when we got the answers to these  
17 two questions, where folks receiving the directives who  
18 should be, and did they understand them, we focused on,  
19 in all of our reports, identifying recommendations that  
20 would help the Agency in revising its directives and in  
21 the distribution of the directives. We have  
22 suggestions in the reports on how to improve the  
23 language and the format of the directives, where the  
24 policy or procedures needed to be clarified, and where

1 the particular issues were with the field. And we also  
2 made some suggestions on how the Agency might convey --  
3 what vehicles it might use to explain these areas, such  
4 as additional Q and A's or hold meetings in the field  
5 when questions arise. And also we've talked to the  
6 folks in headquarters who issue directives and they've  
7 moved ahead and made some improvements in terms of  
8 distribution issues.

9           So, with those three purposes in mind, let me  
10 tell you actually how we began the effort, and how we  
11 actually solicited the information from the users of  
12 the directives and the notices. We had to actually  
13 work with our union and reach an agreement with the  
14 union, and we're particularly pleased that when we  
15 started the discussions with the union, we were able to  
16 get agreement to do what we're terming recurrent  
17 surveys in a standard format, with a small sample of  
18 randomly selected field personnel. So basically,  
19 whenever the Agency feels it has a particular directive  
20 or notice that it does want to survey the field to get  
21 information back, we can move ahead on that. We do not  
22 have to have separate negotiations with our union,  
23 which can be quite lengthy.

24           So we have been able to do that, and to date

1 we have completed four such evaluations. You have  
2 copies of those behind Tab six. We've completed the  
3 evaluation of the export directive -- that's the first  
4 evaluation that we undertook, and Cheryl, on my left,  
5 is going to talk about that.

6 You also have an evaluation of the listeria  
7 reassessment, and the evaluation of the sanitation  
8 directive, and the one that we've just completed, which  
9 Lucie's going to talk about is the evaluation of the  
10 RTE directive. We also have several directives and  
11 notices that we're planning to conduct surveys for and  
12 Lee's going to be addressing those.

13 I also wanted to mention that along with  
14 other parts of the Agency, my office is establishing a  
15 web page, and we hope that it'll be up at the end of  
16 this year, and it will contain copies of all the  
17 evaluation reports that we do of directives and  
18 notices, as well as providing you with additional  
19 information on what my staff does and its role in the  
20 Agency.

21 So with that overview, what I'd like to do is  
22 let Cheryl start, giving you some specifics about what  
23 we found with the export directive, followed by Lucie,  
24 and then Lee will wrap up with where we plan to go in

1 the future.

2 MS. OROS: Good morning. I just want to take  
3 a few minutes to explain to you what we included in our  
4 survey, what we found, what we reported, how we  
5 reported and to whom we reported, and follow ups went  
6 along with this.

7 This is the export certification directive  
8 right here. As you can see, it's about a 15 page  
9 document of instructions. It addresses the inspection  
10 procedures and certification of US products for export.

11 It tells our field staff how to inspect, what forms to  
12 use, how to learn the requirements of foreign  
13 countries, and how to address changes in product  
14 shipments, amongst other topics.

15 We surveyed field personnel that conducted  
16 export certification and we asked them about the  
17 clarity of the content of the directive -- that's not  
18 whether they agreed with the policy or what they  
19 thought the policy should be, although they of course  
20 were free to make comments to us on that, because this  
21 was a phone interview -- the clarity and helpfulness of  
22 the new style -- and this was one of the first  
23 directives that was moving into a new way of writing,  
24 trying to write more clearly, trying to use questions

1 and answers and so forth -- and we also asked them  
2 about distribution issues.

3           These inspectors, like many of our  
4 inspectors, were -- travelled to multiple field  
5 locations. We wanted to make sure that if they went to  
6 different facilities, they were able to obtain copies  
7 of these new directives as they came out.

8           We found first, in general, that inspectors  
9 found the content to be fairly clear. They like the  
10 new style, and they also told us, and we reported in  
11 our document the sections that were not clear enough at  
12 that point. They viewed the new style positively, and  
13 actually were very happy to be interviewed and felt  
14 that they were really part of this process and felt  
15 very positively about the new directive.

16           There were problems in distribution. They  
17 were infrequent, but difficult for inspectors to solve,  
18 and there is a number of distribution issues that we  
19 noted in our report, such as ways to make quick address  
20 changes if their facilities that they were inspecting,  
21 if they were moved to new facilities or if facilities  
22 closed where they were receiving their mailings.

23           We reported our findings on clarity and style  
24 to Lee Puricelli who will talk to us in a few minutes

1 more -- he's in charge of writing these directives. We  
2 developed a report format for him that would be most  
3 helpful for him and his staff to either make changes or  
4 address any confusion with additional material that  
5 they would send out after the directive.

6 We also reported our distribution problems to  
7 the distribution staff, and as far as follow up with  
8 this, Lee issued additional questions and answers which  
9 we'll discuss in a minute, and we've noticed over time  
10 that some of the distribution problems are being  
11 addressed, and Lucie'll talk about that in a minute,  
12 because we continued in future surveys to ask about  
13 these issues, to see if they're being taken care of.

14 MS. VOGEL: Hi, can you hear me? I'm getting  
15 close to lunch, and I'm glad Lee is the last one to go,  
16 so I'll just take a couple minutes to talk about our  
17 most recent survey. We did an evaluation of the Ready  
18 to Eat directive -- that's the directive that addresses  
19 procedures for microbial sampling of ready to eat  
20 products, and it came out about this time last year.  
21 And we did our survey in June.

22 Several things that differed in this  
23 evaluation -- we think new improvements. We included a  
24 sample of directors of state programs for the first

1 time, so they were part of our random sample. We noted  
2 their concerns in the report. You have a copy of it,  
3 where their ideas differed from others in the sample,  
4 we noted their concerns, and they provided some helpful  
5 input, especially about very small plants.

6 This survey also covered the delivery of  
7 directives, as well as substance, and was a follow up  
8 to the one Cheryl mentioned. We addressed some of the  
9 questions that were raised in that survey of export  
10 directive, and we wanted to see whether things had  
11 improved. So we asked some of the similar questions.

12 With this information we updated these  
13 findings, as I mentioned, on how they received they  
14 directive, whether by email, US mail, or fax, and how  
15 they get further information about it, through district  
16 meetings, the technical services center or  
17 headquarters, or other sources they might have.

18 Similar to the export directive, overall the  
19 respondents felt the directive was reasonably clear,  
20 but they did have some suggestions for improvements  
21 that you'll find in your copy of the report. These  
22 suggestions will be used in redrafting the directive  
23 and Lee will be talking about that. They'll also be  
24 used in future training -- and I will note that in

1 some of the next steps tapes, some of the items that  
2 were needed -- noted for clarification -- were included  
3 in those tapes, so they're used in training since we  
4 had the feedback. Inspection personnel found there was  
5 confusion about several of the items.

6 In terms of the delivery of the directives,  
7 several changes were made in the mailing procedures.  
8 It is a contract -- the printing and mailing is done on  
9 a contract basis, so we worked with the staff in charge  
10 of that at headquarters, and we found that at that time  
11 there really was no backup for this person. If she  
12 were out sick or off, then the whole process stopped,  
13 so one of the improvements they made was to designate a  
14 backup for her so that now once it's in the mill, it  
15 won't stop because someone's not there. They also have  
16 awarded the contract to a new printer who they tell me  
17 is very responsive and timely. So that was one of the  
18 criteria that they used when they selected the new  
19 printer.

20 Another change which supposedly is going to  
21 help this process along -- they have now gone to a  
22 system where rather than hand addressing envelopes,  
23 they must be actually printed. This is because the  
24 machines that read the mail can read the printed



1 version better than the hand written copy. This  
2 presents some challenges for some of these exceptions -  
3 - changes in addresses, but they assure me that it's  
4 going to speed the process along in terms of getting it  
5 out to the field.

6 A final item, which we had nothing to do  
7 with, but which should address some of the concerns, is  
8 the new learn system. There was discussion about the  
9 length of time it took to get sample results out to the  
10 field, and that should address some of those. So with  
11 that, I'll turn it over to Lee.

12 MR. PURICELLI: >From my perspective, I used  
13 surveys first for the export directive. There were  
14 some questions that came up that needed some  
15 clarification on signing of forms and exactly -- again  
16 clarifying, who does what and when between the VMOs and  
17 the inspectors. So the survey helped there, to the  
18 point where we decided to issue questions and answers -  
19 - additional questions and answers to that directive.  
20 And since then, I think, just about all of the issues  
21 have been cleared up.

22 As for the ready to eat directive, we're  
23 looking at that directive based on other comments, so  
24 we're just holding the survey and the comments from the

1 survey and we'll incorporate it as we begin to rewrite  
2 that directive.

3           And there was -- I think you have the  
4 sanitation survey. That one we looked at -- what was  
5 brought up was more about the policy, so that's a case  
6 where we really couldn't change the directive, but we  
7 did find that they generally liked the format, and in  
8 general that's what we found from these surveys. The  
9 format -- the Q's and A's have been working. I've  
10 learned a lot about improving how they're written, the  
11 formatting, how the Q's and A's go, so I think from  
12 everybody's perspective the directives are getting  
13 better.

14           That's in fairness to the surveys. I will  
15 throw something else out.

16           In terms of the clearance process and the  
17 availability of directives, we are looking at now,  
18 trying to make directives available on our home page  
19 during the clearance process, fairly early on in the  
20 clearance process. We will put them up on the home  
21 page for the same amount of time that we take to clear  
22 them, and people could send in comments. It won't be a  
23 formal type of APA process, it won't be like ... but  
24 what we want to offer is if there's something that is -

1 - that can be corrected -- a little thing or a big  
2 thing that would make it run smoother, that's kind of  
3 what we're looking for. In terms of policy, again,  
4 that's -- these directives are based on existing  
5 policies or regulations. But any comments that we can  
6 get early on, because we are aware that directives have  
7 reached the public and have been issued in publications  
8 in the clearance process anyways, so to formalize it a  
9 little more, we're just going to make them available  
10 and take some comments, and do what we can to address  
11 issues.

12 That's pretty much what I have. I'll take  
13 some questions.

14 MS. RIGGINS: Alice, and Dan and Charles and  
15 Carol --

16 DR. GIOGLIO: Doesn't matter.

17 MS. RIGGINS: Alice?

18 MS. JOHNSON: Well, I think this is great  
19 that you're going through a process of after  
20 something's published, looking at the need for  
21 additional clarification. I think surveying the  
22 inspectors is great, and I appreciate that other  
23 stakeholders will have the opportunity to provide input  
24 on the clarity of instruction is the way that I

1 understand Lee, based on the draft. When you put the  
2 draft on the website, will you specifically ask for any  
3 type of comments, and will there be like one individual  
4 responsible for collecting these comments? I assume  
5 that these comments will be taken at the end of  
6 whatever clearance process and they will all be mixed  
7 in with other Agency clearance reviews. How will you  
8 make it known to people that you are taking comment on  
9 this and the individuals that will be receiving these?  
10 Thanks.

11 MR. PURICELLI: We're still early in the  
12 process, trying to figure all that out. I -- what I  
13 would assume, and I'm leaning towards -- I mean as  
14 they're available on the home page, it'll give an  
15 address to send any comments to. It'll probably be me,  
16 or our office, and we'll just handle them that way.  
17 Probably put a phone number too, or something. We're  
18 trying to figure all that out. I'm working with the  
19 public affairs office too on all that. What we don't  
20 want to do is have this bog down the time it takes to  
21 get them out, so it will be a short window, but I think  
22 there'll be an opportunity provided, and we'll look at  
23 the comments. So I assume, probably an address, phone  
24 number, and I'm going to look at the email. We don't

1 want to overload one computer.

2 MS. JOHNSON: I think it's real important  
3 that everyone understands that they can and how to  
4 comment on it. I also think it's very important --  
5 we've had some cases where the Agency in good faith put  
6 up a draft directive and asked for comments, and the  
7 directive, even though it was not final and published  
8 and signed, there was enforcement of the directive that  
9 caused some problems within facilities, so I think it's  
10 very important that when these things go up it's made  
11 clear that it's still in the clearance and not  
12 finalized.

13 MR. PURICELLI: Sure. The page will -- I  
14 assume it will be an existing page -- we'll have to  
15 work this out -- that'll have an explanation of what's  
16 on the page, the general process, how we're going to  
17 view the comments and again where to send the comments.

18 And that'll probably just like be there, and then  
19 we'll just throw directives and notices up -- those  
20 that we think are appropriate. We'll still have some,  
21 especially notices that will be -- the main .. will go  
22 up, I don't want to commit to everything. There are  
23 some notices that we have to get out very quickly, and  
24 they're more on the lines of change of addresses,

1 something to do with samples that we just have to get  
2 out. But anything that we have some time on and will  
3 be existing for a while, I think we'll put up.

4 MR. MINA: To avoid the maybe premature  
5 implementation, another step in the process is that we  
6 have a discussion with all the district managers on  
7 drafts, and specifically make that point that this is a  
8 draft and implementation date is X, and we don't want  
9 anyone to prematurely implement the directives.

10 MR. PURICELLI: Right.

11 MS. RIGGINS: Dan?

12 DR. LAFONTAINE: Dan LaFontaine, South  
13 Carolina. First a comment, and then a suggestion.

14 Currently, when the directive is finalized,  
15 it's sent out to all individuals through FAIM, as soon  
16 as it's released, and that's an excellent step, because  
17 it gets to us several weeks, maybe even to a month  
18 earlier than the hard copy, and it really gives us a  
19 chance to read it, interpret it, and you might say ramp  
20 up for the effective date. For those that don't know  
21 what I mean by FAIM, that's the Field Automation  
22 Information Management system that FSIS has for all of  
23 its personnel and almost all state personnel are on  
24 that system now also. So keep that up. That's a good

1 step when you started that six months or a year ago.

2 My suggestion is just -- at the same time  
3 that you put it on the web page, that you send it out  
4 through FAIM to all individuals who will have to  
5 implement it and this is a push system, where it goes  
6 to them automatically, so they don't have to pull it,  
7 they don't have to go look to the web site and see if  
8 there's something on there. So my suggestion is send  
9 it out through FAIM as a draft for those that have wide  
10 impact, and I think you'll get good, valid feedback.  
11 Thank you.

12 MR. PURICELLI: On that, we'll look into  
13 that. I think that's really what we use the National  
14 Joint Council for -- I think that sending it out to all  
15 inspectors, that would get into some labor issues and  
16 time and stuff, but that is exactly what the NJC's  
17 review is, and that review would probably come after  
18 all these comments. And they represent the inspectors,  
19 so that's the process -- we'll look at all that.

20 MS. RIGGINS: Mark, were you going to say  
21 something?

22 MR. MINA: Yes, I just wanted to add also you  
23 don't want to risk premature implementation.

24 MS. RIGGINS: Okay, I'm sorry, Charles.

1           MR. LINK: Charles Link. I think Alice beat  
2 me to it. I just wanted to echo that we do appreciate  
3 your efforts to go through these directives and to  
4 survey your field staff on how to make them more clear,  
5 because there have been some issues in interpretation.

6           I'd also encourage you, if you haven't  
7 considered it, you could certainly survey the industry  
8 personnel that are affected by these directives if  
9 you'd like. We certainly would help you out.

10          MR. PURICELLI: Sure, right now our biggest  
11 problem is the OMB paperwork ... because that would be  
12 a survey that we'd have to get approval for, but if you  
13 want to let OMB know that you want to be surveyed, that  
14 could help us.

15          MS. RIGGINS: Okay, Carol you had -- and then  
16 Alice again.

17          MS. FOREMAN: Well, then we could -- Carol  
18 Tucker Foreman -- we could have a contest to see whose  
19 permission is harder to get -- the Joint Union or OMB.

20          I'd like to ask a question about methodology,  
21 please. What was your -- you had 47 telephone surveys  
22 -- what was your rate of response? Did everybody you  
23 called agree to be -- to participate?

24          MS. ROTH: Yes. Basically what Dan suggested



1 in some ways sounds attractive. What we have found out  
2 is to talk to the field personnel and to get their  
3 feedback, it really is better to try to do a telephone  
4 interview, that a lot of these issues are fairly  
5 complicated, and for them to be able to express in  
6 detail what they want, that it usually works best with  
7 the telephone, so we do randomly draw, from an  
8 appropriate sample, and we track them down -- and as  
9 Cheryl alluded to, they're very pleased to talk with  
10 us.

11 MS. FOREMAN: Are they afforded the  
12 opportunity to talk anonymously --

13 MS. ROTH: Absolutely. When we talk to them  
14 we explain to them who we are and what we're doing, and  
15 the purpose, and what they say will be kept  
16 confidential and in fact, that they're really speaking  
17 for their colleagues, because we're not going to be  
18 touching base with everybody, but really a very small  
19 number.

20 MS. FOREMAN: That's terrific, and that was  
21 my concern. Thanks.

22 MS. RIGGINS: Alice?

23 MS. JOHNSON: Just -- Carol's point about OMB  
24 and getting a response from OMB about permission to do

1 this. You said with the National Joint Council where  
2 you had gotten kind of a blanket reoccurring -- is it -  
3 - I don't know the legal -- and don't deal with OMB,  
4 but can you do something like that? Can you get a  
5 blanket -

6 MS. FOREMAN: Not a chance.

7 MR. PURICELLI: Thank you, Carol. She  
8 answered it.

9 MS. JOHNSON: Can you get a blanket to survey  
10 industry as well, or something?

11 MR. PURICELLI: Well, we can try to do -- we  
12 used to have consumer -- the OMB used to provide for  
13 customer surveys from -- for the Departments. That  
14 kind of expired, but that's what I would check into,  
15 because this would be a customer, so we could consider  
16 you customers too, I think, I know in OMB's definition  
17 of it.

18 MS. ROTH: Let me build on a little bit of  
19 what Lee's saying. I'm happy to say that my office has  
20 gotten to a reasonable size and highly qualified staff,  
21 so we're beginning to strengthen the evaluation  
22 activities within the Agency. And so what we're  
23 actually doing right now is we're preparing two packets  
24 to go to OMB, one to do a recurrent survey of industry

1 on larger issues, and also to do recurring survey of  
2 consumers. So we have begun to think ahead and to try  
3 to go to OMB one time and then get permission to  
4 continue to survey both industry and consumers. And  
5 perhaps once we finish that effort we could always go  
6 back to them on another topic.

7 MS. RIGGINS: Marty?

8 MR. HOLMES: Although, if we know that this  
9 is going to be going up on the website, and you're  
10 inviting people to comment, I don't know that surveying  
11 and getting OMB approval and all that -- I don't know  
12 if even through the constituent alert we can be  
13 notified that they're up.

14 MS. ROTH: It's walking a very fine line.  
15 There's no question about that.

16 MR. HOLMES: Either that or we can be -- you  
17 know, we are humans, we can be trained to look at the  
18 website.

19 MS. ROTH: We're hoping we're beginning that,  
20 yes.

21 MR. HOLMES: Okay, that's fine.

22 MR. PURICELLI: Yes, right now, I'm going to  
23 look at that office to see the timing on getting  
24 something out.

1           MS. ROTH: You know, we do have to be very  
2 careful in terms of raising the ire of OMB. You don't  
3 want to do that, and yet we do want to get feedback  
4 from you, so we will put the information out. I think  
5 a standard directive has a name and phone number at the  
6 bottom, and so perhaps we should do that and --

7           MR. PURICELLI: I'll be on the home page.

8           MS. ROTH: It'll be on the home page. And  
9 then hopefully, word of mouth. We cannot solicit.

10          MS. RIGGINS: Mike?

11          MR. GOVRO: Mike Govro, Oregon. It sounds as  
12 if the surveys that you conducted were designed to ask  
13 the respondents whether they felt the information was  
14 clear, or what could be more clear, and I'm wondering  
15 if you did any other kind of follow up to actually test  
16 to see that they received the information and  
17 understood it, sort of a quiz kind of format?

18          MS. ROTH: That's the -- there always is a  
19 difference between asking people what they know or what  
20 they think they know, and actually seeing them actually  
21 perform the activity. That's an issue, I think, one of  
22 the members of your group said she deals in the area of  
23 consumer education -- that's a constant battle. No, we  
24 believe that our inspectors are performing the tasks

1 that they should, and if in fact they're having some  
2 difficulty in understanding what the directive is  
3 saying that they actually will seek -- they'll call the  
4 tech service center, or, you know, find out through  
5 their colleagues. But what we're basically trying to  
6 do is make sure that they can get the information in  
7 the easiest manner, the quickest way.

8 MS. RIGGINS: Any other questions? Comments?

9 Okay, we're moving into lunch. Charlie's given me a  
10 couple of restaurant suggestions -- Moshe has given me  
11 restaurant suggestions. There are several on Vermont  
12 Avenue -- the Vermont Cafe, that's on Vermont Avenue  
13 between K and L Streets, and then Au Bon Pain, which is  
14 on L between 14th and Vermont. And then there's the  
15 Solto (ph) at 13th and K, and there are other delis  
16 down Vermont Avenue that give you fairly quick service  
17 and decent food. So I'm going to ask you to come back  
18 at 1:15, and at that time we'll have Linda Swacina give  
19 us the update on the legislation that's important to  
20 food safety.

21 Moshe has handed out copies of the RTI report  
22 from 1994 for your use in this evening's session, and  
23 he wants you to know the last page is stapled  
24 backwards. So, read it first, and then flip it. Okay,

1     thanks very much, see you after lunch.

2                     (Whereupon, at 12:12 p.m., the meeting was  
3     recessed, to reconvene at 1:34 p.m., this same day,  
4     Wednesday, November 14, 2001.)



1 million over what was appropriated in FY 2001. It is  
2 the amount that was requested in the President's  
3 budget, with an additional \$100,000 that was given by  
4 the committees for work on Codex.

5           We also had a couple of interesting language  
6 additions -- report language additions. One of them  
7 has to do with inspections by states of the -- let me  
8 just read you the language, probably the easiest thing  
9 to do. "Ohio school food service authorities continue  
10 to work with other state agencies and the Department to  
11 develop an inspection system that insures the safety  
12 while maximizing the number of eligible children  
13 receiving the benefit of the program. The conferees  
14 direct the Department to continue to work towards  
15 developing a pilot project for school food safety  
16 inspections in Ohio and to keep the committees advised  
17 of any action in this matter."

18           This language addresses an issue that's been  
19 going on for a couple of years with the state of Ohio,  
20 and other states as well in their school food service  
21 programs, who don't particularly want to be under  
22 federal or state inspection for some of the products  
23 that they produce for use outside of the schools, or in  
24 addition to the schools, or for other schools within a



1 school district. And we've been trying to work with  
2 them and this language is basically telling us to  
3 continue to work with them on trying to find the right  
4 line between keeping the children in school food  
5 service programs and the level of inspection that's  
6 appropriate for the facilities.

7           The second piece of language also concerns  
8 the state of Ohio, and this has to do with interstate  
9 shipment, and I probably again, easiest thing to do is  
10 to read you the language. "The conferees are aware  
11 that certain states have meat and poultry inspection  
12 standards that are as stringent as federal standards  
13 and that those states would like to be able to ship  
14 state-inspected meat interstate. The conferees  
15 encourage the Department to consider developing a  
16 limited pilot project that would allow for such  
17 shipment, involving the state of Ohio. The conferees  
18 direct the Department to provide a report to the  
19 Committee on Appropriations before the fiscal year 2003  
20 appropriation hearings regarding the feasibility of  
21 such a pilot project, including the legal requirements  
22 and a proposed design."

23           There are a couple of other provisions that  
24 survived from the House report language, one of them

1       having to do with irradiation.  It's basically  
2       encouraging us to continue to work with firms who want  
3       to include irradiation as part of their production  
4       processes and to make sure that we provide any required  
5       review in a timely manner.

6               The next one has to do with microbiological  
7       testing, and I have to admit I am hoping maybe somebody  
8       here can shed light on exactly where this provision is  
9       coming from, because we don't really know.  It says,  
10      "The committee strongly encourages the Agency to  
11      consider outsourcing microbiological testing to private  
12      laboratories approved by the American Association for  
13      Laboratory Accreditation as a method of increasing  
14      budgetary efficiencies, expediting test turnaround  
15      time, and increasing food safety."

16              And we, I think as you all know, have not  
17      contracted out any of our microbiological testing and  
18      don't know if anyone here has any information about the  
19      need for us to do that, or desire for us to do that,  
20      or, --

21              DR. LOGUE:  Does it help you in any way if  
22      you suddenly get to an area and there was like a major  
23      crisis and you need to do this in a hurry?  You know,  
24      that maybe your own labs can't handle it, but that you

1 would have a lab on the side that you could turn around  
2 and call them and say, okay, we need you to take some  
3 of these for us. Is that what they're thinking?

4 MS. SWACINA: I don't know what they're  
5 thinking, that's why I'm asking the question what are  
6 they thinking.

7 DR. LOGUE: Maybe that's what they're  
8 thinking, but I was just going to say, in terms of  
9 whether it would be any cheaper for you or not, I don't  
10 know. I would have suspected that it would have been  
11 more expensive going outside.

12 MS. SWACINA: I think that's probably true,  
13 it would be more expensive, but I guess I was thinking  
14 that they're making an assumption that a company could  
15 go directly to these labs, possibly, and that therefore  
16 a company would be paying for the tests -- it's very  
17 unclear, and then again, it's just report language. I  
18 know if it's asking us to consider outsourcing the  
19 testing, so I guess it wouldn't necessarily be -- a  
20 company wouldn't be able to do that.

21 MS. GLAVIN: John?

22 MR. NEAL: We had a discussion about this  
23 last night, kind of a back alley meeting over here, and  
24 I think it was brought up several times -- I think it

1 was brought up that there were several issues.  
2 Sometimes, I believe Mike and I had this talk --  
3 sometimes the USDA doesn't really accept lab testing  
4 that maybe the state does in comparison to their  
5 testing, you know, if there's a cross over there --  
6 Mike was talking about this whole cross over situation  
7 earlier. The other part is, if I test, even though  
8 there are approved laboratories and microbiologists and  
9 everything, and I was even given these, they still want  
10 to test my product, even if I'm testing it on my own.  
11 So waste the time and effort testing, when I'm doing it  
12 by a certified microbiologist or a testing company.  
13 And I think that's where it's coming -- I'm pretty sure  
14 that's where it's coming from, and I don't know if  
15 industry has brought it in -- you know anything about  
16 this, Marty?

17 MR. HOLMES: The only thing I can think of --  
18 and I don't know what the current status is -- but as  
19 we talk about labs later, the volume and turnaround  
20 times on some of the samples, from time to time, I  
21 know, there was some concern about it. I don't know  
22 what currently the situations is. That's the only  
23 reason I could think that it may be in the language to  
24 either consider it because of previous bottlenecks.

1 MS. SWACINA: Okay, thanks. Let's see, I  
2 think the only other thing that's in here that might be  
3 of interest to someone is the Fit Animal Residue  
4 Avoidance Database, FARAD. It was given --  
5 appropriated -- \$800,000 through CSREES.

6 Then, just to keep on appropriations for a  
7 second, we did earlier in the year get, through one of  
8 the first emergency supplementals prior to 9/11, an  
9 additional \$1.25 million for humane handling changes  
10 that they wanted us to make, and this language was put  
11 in by Senator Byrd on the Senate side, and we are now  
12 in the process of hiring additional veterinarians --  
13 that won't hire a whole lot of people, but we will hire  
14 as many as we can with it, who -- we will put these  
15 people in district offices to oversee in each district,  
16 humane slaughtering operations and to make sure that  
17 the practices are being adequately enforced.

18 Does anyone have any questions on  
19 appropriations? Yes.

20 MS. FOREMAN: Hi, Linda, I'm sorry that I was  
21 late getting back here and missed the first part, did  
22 you talk about the provision in the conference report  
23 urging or directing the USDA to consider or perform a  
24 pilot project in interstate shipment of state inspected

1 meat using Ohio? Would you like to comment on how the  
2 Department might do that under the existing law?

3 MS. SWACINA: Well, we're asked to file a  
4 report about the feasibility of such a pilot project.

5 MS. FOREMAN: Oh, the feasibility of a pilot  
6 project?

7 MS. SWACINA: Yes, including the legal  
8 requirements and a proposed design. And I -- it is  
9 report language as you noted, and it just says that we  
10 are -- we're directed to provide the report. We're  
11 encouraged to consider developing the pilot project.  
12 So, other than that, we just made any decision on  
13 exactly how we're going to do this yet.

14 MS. FOREMAN: I hope you all will keep us  
15 posted on how you plan to approach this.

16 MS. SWACINA: Yes, ma'am. Any other  
17 questions on appropriations? Okay. The other big  
18 piece of legislation that's moving through the House  
19 and Senate, of course, is the farm bill. On the House  
20 side, the bill has now passed the committee, passed the  
21 House floor and there really aren't any provisions on  
22 the House side that directly affect us.

23 During mark up of the bill on the House side,  
24 in committee and on the floor, but in committee, the

1 issue of country of origin labeling came up. An  
2 amendment was offered by -- I guess it was Congressman  
3 Robs from Arkansas, and then there were other  
4 provisions added to it, but it was to require country  
5 of origin labeling through the Agriculture Marketing  
6 Service for meat, poultry, catfish, and perishable  
7 agriculture commodities. And that amendment failed.

8           There was also, however, an amendment offered  
9 on the floor during consideration of the House farm  
10 bill, and Congresswoman Bono offered an amendment on  
11 country of origin labeling for just perishable  
12 agriculture commodities, and that amendment did pass by  
13 291 to 120. So I don't know exactly what's going to  
14 happen with this on the Senate side.

15           The Senate provisions dealing with country of  
16 origin labeling were included in the competition title  
17 of the farm bill, which yesterday the Senators voted to  
18 remove from the farm bill. So, I don't know that  
19 anybody knows exactly what this means as to what's  
20 going to happen with counter of origin labeling yet,  
21 but that's kind of the status of that issue, other than  
22 what we're doing at the Department already.

23           We published our advanced Notice of Proposed  
24 Rule Making on the definition of US cattle and US fresh

1 beef -- I'm not sure I remember the exact date of that,  
2 but I believe the comment period closed on that in  
3 October --

4 PARTICIPANT: A couple weeks ago.

5 MS. SWACINA: Couple weeks ago, okay. And at  
6 the same time that we were doing this, AMS was working  
7 on a certification program that will permit the use of  
8 "Product of the USA" or "Made in the USA" on a user fee  
9 basis.

10 I think -- there's not a lot more I can say  
11 about the farm bill, it's still in a great deal of flux  
12 on the Senate side. Even though they've removed this  
13 title, the competition title, I'm sure there are lots  
14 of other provisions that could be put in, it could be  
15 added back while we're speaking, I just don't know  
16 what's going to happen with that one. But that is the  
17 latest on the farm bill. Does anybody have any  
18 questions on the farm bill.

19 MR. NEAL: What number is the farm bill?

20 MS. SWACINA: Oh, boy. I have to look that  
21 one up. HR2646.

22 MR. NEAL: Thank you.

23 MS. SWACINA: Okay, and the last legislative  
24 issue I mention is I gleans, the second round of



1 emergency supplementals. This one was post 9/11. The  
2 2001 emergency supplemental appropriation for recovery  
3 and response to terrorist attacks. Out of that, the  
4 money that was appropriated there, FSIS was allocated  
5 \$9.8 million, which we need to use for lab security,  
6 increasing our lab capability, and for general training  
7 for biosecurity responses.

8 That's all I have. If anyone has any  
9 questions, I'll be happy to answer them.

10 MS. FOREMAN: Carol Tucker Foreman. The  
11 Kennedy-Friss (ph) bill doesn't have any provisions --  
12 well it's not that -- Kennedy-Friss and Daschle-Roberts  
13 bills have been married and will go to the floor  
14 together. Are there provisions relating to FSIS in  
15 that combined legislation?

16 MS. SWACINA: I have not seen the combined  
17 legislation. I do know that in both the draft Daschle  
18 and the draft Roberts bill I saw, there was money, but  
19 they were not specific about exactly what it was for,  
20 or specific enough for me to be able to know -- if  
21 that's how it ended up. There were not the big policy  
22 changes that there are -- at least there were in the  
23 Kennedy-Friss bill for FDA.

24 MS. FOREMAN: Thanks.

1 MS. GLAVIN: Okay, are there any other  
2 questions or comments for Linda while we have her?  
3 Okay, thank you. Our next item is the second issue  
4 briefing, and this is the issue briefing on standards  
5 of identity for meat and poultry products, and Robert  
6 Post is here, and you are accompanied by Jeff Canavan -  
7 - is that right? So, I'll turn it over to you.

8 MS. FOREMAN: I'm sorry, before we start on  
9 that, could I ask a question. When we had the  
10 discussion on the retail exemption, we didn't say  
11 anything about the central kitchen provisions, and I  
12 was just looking at them, and I'm not confident that I  
13 am clear about what constitutes a central kitchen and  
14 when something is exempt from inspection because it's  
15 prepared in a central kitchen, and when it's not. And  
16 I was wondering -- I know, I assume those folks have  
17 gone back over to the Department now, since there's  
18 going to be a big discussion of this this evening,  
19 maybe we could get a little further explanation before  
20 the subcommittee meets, or at least part of the  
21 subcommittee. You might be able to just rattle it off.

22 MS. GLAVIN: Okay, we can try to do that. My  
23 memory, which is not one anyone should ever rely on, is  
24 that the central kitchen is the kitchen and the

1 receiving entities have to be owned, operated by the  
2 same entity. And that the product has to be sent in a  
3 ready-to-eat, although it can be frozen or chilled for  
4 reheating form, from the central kitchen to the owned  
5 or operated, and that sort of gets into the issue that  
6 Linda mentioned as having some report language in our  
7 approps bill, with respect to school central kitchens.

8 Many school districts have central kitchens which  
9 supply meals to a number of schools in the district.  
10 That does not require inspection.

11 MS. FOREMAN: Is that turkey in there again  
12 this year?

13 MS. GLAVIN: Yes. That does not require  
14 inspection, however, many of the school districts also  
15 sell meals to -- for example, the local Head Start  
16 program or the local private school that they pass by,  
17 and that brings them under the requirement for  
18 inspection, and that's what that issue in a number of  
19 states, and particularly Ohio, is.

20 MS. FOREMAN: That actually -- that one  
21 slipped by me this year. My question was a little bit  
22 different -- I won't get into my views about that one -  
23 - but we went over to Fresh Fields to have a bite of  
24 lunch and I remember that I've been a little vague on

1 this. My recollection is that if the meals -- if the  
2 deli bar there, which is very extensive has that food  
3 shipped in from a central kitchen, because it is a  
4 process that used to take place in the back room of  
5 that store, but has now been moved one step back into a  
6 central kitchen, it is not subject to inspection. But  
7 I'm not sure of that, and I think that's an important  
8 part of this discussion we're going to have this  
9 evening.

10 MS. GLAVIN: And I can't help you, so we'll  
11 try to get somebody who can. Okay, Robert, we'll let  
12 you proceed.

13 DR. POST: Thank you. Well, as you're  
14 probably aware, with regard to food composition and  
15 labeling standards, both the Federal Meat Inspection  
16 Act, and the Poultry Products Inspection Act provide  
17 that whenever the Secretary of Agriculture determines  
18 that it is necessary to protect the public, the  
19 Secretary may prescribe labeling rules and definitions  
20 and standards of identity or composition for meat and  
21 poultry products.

22 The purpose of food standards is to avoid  
23 false or misleading labeling and misbranded products.  
24 Food standards have been established to promote honesty

1 and fair dealing in the interest of consumers, and that  
2 is standards protect consumers from nutritional and  
3 economic fraud by establishing standardized names and  
4 characteristics for some products.

5 To avoid inconsistency with food standards  
6 established under the Federal Food, Drug and Cosmetic  
7 Act under which FDA operates, the Acts also indicate  
8 that there should be consultation between FDA and the  
9 USDA in the matters of standards. More important to  
10 this committee is that the Act provides that there  
11 should be a consultation between the Secretary and an  
12 appropriate advisory committee prior to the issuance of  
13 food standards under the Act to avoid, insofar as  
14 feasible, inconsistencies between federal and state  
15 standards.

16 And therefore, I am here to present an update  
17 on the Agency's efforts for modernizing food standards  
18 of identity for meat and poultry products. And the  
19 purpose of the presentation is to provide the committee  
20 with an understanding of the Agency's current thinking  
21 on standards of identity for meat and poultry products,  
22 and to identify outstanding issues on which the  
23 committee could provide guidance and useful input.

24 As a further introduction, let me say that

1     USDA, FSIS standard setting authority is derived from  
2     early statutes, most notably, the 1906 Meat Inspection  
3     Act. The intent of these Acts is to prohibit the  
4     marketing of products that are misbranded or  
5     adulterated, and to assure accurate and consistent  
6     product identity.

7             Food standards prescribe minimum meat or  
8     poultry contents, the maximum fat and water contents,  
9     methods of processing, cooking and preparation,  
10    permitted safe and suitable ingredients, and expected  
11    or characterizing ingredients. Standards of identity  
12    are generally require the presence of certain expected  
13    ingredients in a food product, or mandate how a product  
14    is to be formulated or prepared. Thus food standards  
15    provide a system by which consumer interest is  
16    protected and consumer expectations of a food are met.

17            Standards of identity represent a very  
18    heterogeneous mix of foods. The formats that  
19    individual standards or groups of standards follow are  
20    also diverse, depending on the complexity of the food  
21    and the level of detail needed to define the  
22    characterizing features for the food. Some standards  
23    are relatively simple, consisting of a sentence or two,  
24    for example, beef stew requires 25 percent meat, or

1 they are composed of a paragraph or two, for example,  
2 the potted meat standard describes what cannot be added  
3 to the product and also limits the water that can be  
4 used to make the product.

5 Other standards are extremely detailed and  
6 may be very prescriptive. The standard for hot dogs  
7 describes the form of the product, for example, it has  
8 to be a semi-solid ... product, how it's prepared, the  
9 expected ingredients, and the allowable meat, meat by-  
10 products, and non-meat ingredients.

11 At present, it is estimated that over half  
12 the foods in the grocery store are covered by federal  
13 food standards. Currently, FSIS has approximately 80  
14 food standards of identity and composition that are  
15 codified in the federal regulations. These are found  
16 in 9CFR in parts 319 and 381.

17 The Agency started the modernization of food  
18 standards effort in 1994 after the Agency's new  
19 nutritional labeling regulations became effective. As  
20 part of a larger regulatory reform effort, the Agency  
21 was committed to making regulatory changes to enable  
22 food manufacturers to produce more products with better  
23 nutritional profiles. In other words, products with  
24 less constituents of health concern to certain

1 individuals, for example, fat and cholesterol. The  
2 Agency also recognized the need for reforming food  
3 standards in response to the increasing view of  
4 industry and consumer groups that food standards could  
5 be anti-innovative and thus may be harmful to the  
6 consumer's interests that they are designed to protect.

7           The national advisory committee was briefed  
8 in June of 1995 on the Agency's four-pronged strategy  
9 to deal with food standards modernization, and at that  
10 time, the four elements of the initiative were  
11 presented. And they are: to develop an interim policy  
12 for allowing some degree of flexibility for industry in  
13 meeting food standards while the regulations are in  
14 fact developed; to publish rules to allow for a general  
15 standard of identity for products that are identified  
16 by a nutrient content claim in conjunction with their  
17 traditional product name; to streamline the process  
18 with the Food and Drug Administration for jointly  
19 approving the use of new, safe and suitable,  
20 ingredients -- for example, new binders for fat  
21 replacement; and to establish through rulemaking, as  
22 set of principles to guide industry and others through  
23 the necessary steps for updating, modifying, or  
24 revoking existing standards, or to establish new meat



1 and poultry standards.

2 I'm happy to report that there has been some  
3 success in pursuing this strategy, and with regard to  
4 the first prong in the strategy, the interim policy  
5 involved the publication of policy memos 121B and 123  
6 in January of 1995, and these policies provided some  
7 flexibility for manufacturers interested in making  
8 variations of traditional meat and poultry products,  
9 whose standards of identity restricted the creation of  
10 new products with reductions in constituents -- for  
11 example, fat and cholesterol that were of health  
12 importance to certain individuals.

13 Specifically, these policies permit the use  
14 of novel fat replacement systems, such as binders like  
15 carrageenan and sodium caseinate and water to make  
16 modified substituted versions of products, such as  
17 sausage, ground beef products and cooked sausages that  
18 are named by a nutrient content claim and the  
19 standardized or traditional product name. Thus, using  
20 these interim policies, industry has been able to make  
21 products that you're probably familiar with today --  
22 low fat hot dogs, fat free bologna, and reduced fat  
23 pepperoni -- in order to meet the demands of consumers.

24 The second element of the four pronged

1 strategy included creating, through regulatory  
2 amendments, a general standard of identity that would  
3 allow the manufacturer of meat and poultry products  
4 named by a defined nutrient content claim, for example,  
5 low fat, and a traditional or standardized product  
6 name, for example, corned beef. In December 1995, the  
7 Agency published a proposed rule that mirrors FDA final  
8 regulations regarding these types of products specified  
9 in Title 21 of the Code of Federal Regulations,  
10 specifically Section 130.10. The Agency is currently  
11 preparing a final rule for publication early next year.

12 The third element of this strategy involved  
13 working with FDA on streamlining the process for  
14 approving ingredients used in the production of meat  
15 and poultry products. A landmark regulation was made  
16 final in December of 1999. After the rule was  
17 published, FSIS and FDA agreed to a Memorandum of  
18 Understanding, an MOU, in January of 2000. And the MOU  
19 outlines the responsibilities and procedures of each  
20 Agency in the joint evaluation and approval of requests  
21 or petitions for the new uses of ingredients.

22 In the future, this action will enable the  
23 streamlined evaluation of new fat replacing  
24 ingredients, and other functional food ingredients for

1 use in standardized meat and poultry products.  
2 Building on this streamlined food ingredient approval  
3 regulation, the Agency is now developing an amendment  
4 to the regulations to permit any safe and suitable  
5 binder in standardized meat and poultry products, and  
6 any safe and suitable antimicrobial agent, to promote  
7 the food safety of standardized meat and poultry  
8 products.

9 The last element in the strategy is the joint  
10 exploration by FDA and FSIS, of the purpose and  
11 usefulness of food standards in today's marketplace.  
12 And to request public input on the value of food  
13 standards to industry and consumers. The intent is to  
14 use this information to outline the steps necessary to  
15 modify, eliminate, or establish new food standards in  
16 an effort to reflect consumers' current expectations.

17 In 1998, advanced Notices of Proposed  
18 Rulemaking were published by FSIS and FDA, and those  
19 ANPRs ask questions about the purpose and usefulness of  
20 food standards. The responses to these questions would  
21 help the Agencies determine the appropriate course for  
22 standards modernization. Modernization is expected to  
23 increase the development of food products with better  
24 nutritional profiles, to help stimulate innovations in

1 food processing technology, and reduce the burdens  
2 placed on FSIS and FDA by their enforcement of outdated  
3 food standards.

4 In the ANPRs, both Agencies presented  
5 alternatives for food standards modernization, and  
6 these alternatives included the use of lesser amounts  
7 of meat or poultry in standardized food products;  
8 requireing food labels to declare the percentage of the  
9 meat or poultry content of a product; and even  
10 considered amending the statutes to allow for private  
11 organizations to certify that food products meet  
12 consumer expectations.

13 FSIS and FDA received 123 comments in  
14 response to the ANPR from industry -- from industry and  
15 consumer groups. The comments contained little support  
16 for completely eliminating food standards. Similarly,  
17 very few comments on the ANPRs expressed support for  
18 food standards as they are now written. Many comments  
19 stated that food standards protected consumers from  
20 fraudulent and substandard products by establishing a  
21 core basis upon which similar products are formulated.  
22 Although most comments supported retaining food  
23 standards in some form, most stated that food standards  
24 should be simplified, made more flexible, or clarified.

1           Now from these responses, the agencies  
2 determined that they do not have a regulatory procedure  
3 in place to consistently and adequately evaluate the  
4 legitimacy of food standards. Moreover, as now  
5 written, some standards may impeded technological  
6 innovation in the food industry, and may included  
7 manufacuring and ingredient requirements that are not  
8 necessary to protect the interest of consumers.

9           As the culmination of the modernization  
10 strategy, FSIS and FDA will be proposing a set of  
11 guiding priinciples in the Federal Register that will  
12 define how modern food standards will be structured to  
13 protect the interest of consumers, provide for advances  
14 in food technology, provide for consistency between  
15 domestic and international food standards, and  
16 establish how standards can be clear, simple, and easy  
17 to use for both manufacturers and the agencies that  
18 enforce compliance with the standards.

19           FSIS and FDA believe that the agencies and  
20 external parties can follow the guiding principles as a  
21 road map or a check list, so to speak, as they review  
22 existing standards to determine whether these standards  
23 should be revised or eliminated, or whether new  
24 standards should be created. Furthermmore, under this

1 proposal, any new standards that are developed based on  
2 petitions from external groups, or based on Agency  
3 research, would follow these guiding principles. The  
4 Rule itself would not propose any specific changes to  
5 the regulations on existing standards, instead the Rule  
6 would address how the existing regulations might be  
7 modified or deleted, or how new standards could be  
8 created.

9           Some of the examples of guiding principles  
10 that FSIS and FDA have jointly developed include the  
11 following:

12           A food standard should reflect the essential  
13 characteristics of the food. The essential  
14 characteristics of a food are those that define or  
15 distinguish a food or describe the distinctive  
16 properties of a food that take into account consumer  
17 expectations of a food product.

18           Another example of a guiding principle is the  
19 food standard should permit maximum flexibility in the  
20 food technology used to prepare the standardized food,  
21 as long as that technology does not alter the basic  
22 nature or adversely affect the nutritional quality or  
23 safety of the food.

24           Another example is, the food standard should

1 be harmonized with international food standards to the  
2 extent feasible. Food standards adopted by the Codex  
3 Elementarious (ph) Commission should be reviewed if the  
4 food standard is different from the requirements of the  
5 Codex standard for the same food. The petition should  
6 specify the reasons for these differences.

7 Another guiding principle that will be useful  
8 for today's food safety concerns about ready to eat and  
9 not ready to eat products, is that the food standard  
10 should identify whether the product is, in fact, ready  
11 to eat, or not ready to eat. Currently this only  
12 occurs in a limited number of standards, for example,  
13 cooked sausages are in fact defined as cooked products.

14 And a final example of a guiding principle  
15 that is consistent with the Agency's direction on other  
16 consumer protection activities, is that the food  
17 standard should be based on the finished product, and  
18 not on the product formulation, and therefore  
19 compliance could be measured in distribution and not  
20 necessarily the food establishment.

21 Currently the labeling and consumer  
22 protection staff in FSIS and the regulations  
23 development staff in FSIS are working with the staff at  
24 FDA's Office of Nutritional Products, Labeling and

1 Dietary Supplements, on completing the economic  
2 analysis for the proposed Rule. The proposal is on  
3 FSIS's regulatory agenda for completion by December of  
4 2002.

5 With regard to the guiding principles,  
6 several outstanding issues remained toward completing  
7 data collection for the proposal, and FSIS believes the  
8 National Advisory Committee could provide guidance and  
9 input in several areas, and we've outlined those areas  
10 and addressed them as specific questions.

11 One question is, what are the general  
12 comments of the committee on the strategy and guiding  
13 principles outlined by the Agency.

14 Do any committee members have data that  
15 demonstrate the relationship between food standards  
16 modernization and the impact on public health?

17 What is the process used by representatives  
18 of the meat and poultry industry, consumer groups and  
19 others to identify the need for a change to an existing  
20 food standard, or the creation of a food standard? And  
21 this question, or the answer to it, will certainly help  
22 us assess the impact on industry in following the  
23 guiding principles, especially small businesses.

24 Does the committee have any data on the costs



1 to industry for compliance with food standards, such as  
2 time, resources, trade competition, and compliance?

3 Is the committee aware of any research  
4 available regarding consumer and industry perceptions  
5 of food standards to support the rule making process?

6 Also we're asking if the committee is aware  
7 of any economic harm to industry because of the  
8 enforcement of outdated food standards, or because of  
9 the absence of a way for industry to modify current  
10 standards.

11 Is the committee aware of any implications of  
12 federal food standards modernization on state  
13 regulations, or international food standards of  
14 identity.

15 And lastly, does the committee have any  
16 evidence that shows that modernization of food  
17 standards will result in greater product diversity in  
18 the marketplace?

19 All these are -- the answers to these  
20 questions will be useful in us completing the proposal  
21 that we're currently working on. And with that, I'll  
22 close.

23 MS. GLAVIN: Okay. Questions?  
24 Clarifications? Comments for Rob to inform -- Alice.

1 MS. JOHNSON: One of the questoins that was  
2 asked in the issue paper deals with any type of data  
3 that's available on consumer perception, and Dr. Post,  
4 we talked about this a little bit during lunch, but  
5 there is a document by the National Pork Producers  
6 Council and the National Cattlemen Beef Association in  
7 which they did some consumer focus groups and  
8 researched those. I was wondering if we could get  
9 copies and use for the committee to review tonight?

10 MS. GLAVIN: Absolutely, we can. If you  
11 would hand to Moshe -- thank you.

12 MS. JOHNSON: Thank you.

13 MS. GLAVIN: Yes, Gladys.

14 DR. BAYSE: Gladys Bayse. In terms of the  
15 subcommittee's deliberations this evening, will we have  
16 access to a copy of international -- the Codex  
17 standards -- the Codex standards that are in item  
18 three? Are those well known to everyone?

19 DR. POST: With regard to meat and poultry  
20 products, actually there aren't that many. There are  
21 about six Codex standards, and unfortunately, no, I  
22 won't have those. They are commodity standards. I can  
23 describe what they are when we meet this evening.

24 MS. GLAVIN: Carol and then Marty.

1           MS. FOREMAN: Carol Tucker Foreman. I just  
2 want to commend the Agency for moving recently to end  
3 the standard for meat pizza, dictating the ingredients  
4 for the frozen pizza. Consumer Federation wrote to the  
5 Department back in 1999 urging that you take this  
6 action, and you did, and if we can get a copy, I'd like  
7 to let people have a copy of this -- doesn't matter,  
8 either this evening or tomorrow, and I have an AP  
9 article that came out about it. It might be more  
10 appropriate to have your press release.

11           MS. GLAVIN: Thank you. We --

12           MS. FOREMAN: Although your press release  
13 isn't as much fun --

14           MS. GLAVIN: I was going to say, would you  
15 like the serious version of this? It's very easy to  
16 make fun of food standards. Marty.

17           MR. HOLMES: Yes, I was going to reference --  
18 you talk in question number six about -- is there  
19 economic harm to the industry because of enforcement of  
20 outdated food standards? I was visiting with one of my  
21 colleagues and I think we would agree that if you just  
22 do away with the current food standards, you're going  
23 to pose an economic threat to the industry who have  
24 used those standards for years to evaluate or to set up

1 a standard on what consumer expectations are for those.

2 I do think we need to have some mechanism, as  
3 we increase in technology and science, to use  
4 processing aids, interventions to make products safer,  
5 we need to address how those affect the labeling of  
6 those products, and specifically I bring up ground  
7 beef, and maybe as an example, the Alfside (ph) Sinova  
8 (ph) product that's used as a processing aid, and I  
9 believe -- I don't know exactly where that stands,  
10 whether that was -- that individual product was  
11 approved in ground beef and what effect that had on  
12 labeling. You know, there was one thing that I  
13 understood, well, you can use that on trimmings because  
14 that -- trimmings go into the ground beef, trimmings  
15 aren't ground beef, and so you can use that technology  
16 and spray trimmings -- am I right?

17 DR. POST: Yes, you are.

18 MR. HOLMES: So you can use it on primals and  
19 trimmings, but you can't use it on the end product.

20 DR. POST: You can use it on primals and  
21 trimmings, right, but you can't use it on end product  
22 because of the way FDA went about their final rule,  
23 right.

24 MR. HOLMES: So, I guess what I'm saying is

1     there needs to be some common sense approach to this,  
2     but if the "additive" or processing aid is being used  
3     as a food safety mechanism, and you're not using it for  
4     an economic benefit, you're using it for a consumer  
5     benefit in terms of safety, that there needs to be some  
6     consideration on whether or not that affects the label  
7     of a product that already has a standard.

8             DR. POST:  If I can add a point or accentuate  
9     a point that I mention.  We recognize that issue, and  
10    that's why we're going to consider an amendment to the  
11    regulations to allow for any safe and suitable, not  
12    only binder in this issue where we're talking about  
13    standards and lower fat products, but also the use of  
14    antimicrobials that will help benefit and improve the  
15    safety of standardized products.

16            MR. HOLMES:  I'm just saying we support that.  
17    Wholeheartedly.

18            MS. FOREMAN:  Just -- Marty mentioned those  
19    things that would advance the process because it would  
20    acknowledge new processing aids and new ways to  
21    process.  Our comment on the frozen pizzas was directed  
22    to the fact that you have a frozen product that -- our  
23    comment was directed to the fact that consumers ought  
24    to have access to the widest possible range of

1 products. You have rules that apply to frozen pizzas  
2 that didn't apply to restaurant pizzas or delivered  
3 pizzas. The frozen pizzas were required to have so  
4 much cheese and so much meat, and therefore it limited  
5 the range of products that could be offered to  
6 consumers, and we thought that that didn't really  
7 benefit anybody.

8 So I would just add to your modernization of  
9 equipment, the modernization of consumer preferences.

10 MR. HOLMES: To kind of switch issues on you  
11 a second. When FDA approves a foreign country's  
12 products coming into this country, and it's a meat  
13 product, but it's non-amenable species, I'd just like  
14 some consideration -- and I don't know, it may not tie  
15 in particularly to this, but it does from the labeling  
16 standpoint of -- if a -- and I think you've seen our  
17 letter, Robert, regarding buffalo -- but we tried to  
18 figure out some way to coordinate -- if FDA recognizes  
19 a foreign country's process and USDA considers them a  
20 country able to import into this country, but it's a  
21 non-amenable species, we need to figure out some way to  
22 coordinate that, because it creates a lot of confusion  
23 to have one agency to accept another country's product  
24 in its entirety, and FSIS only accepts it partially.

1 So there's -- I don't know if that ties in directly  
2 with this, but if we can fix that at the same time, it  
3 sure would be nice.

4 DR. POST: We'll consider that, yes, and  
5 we're aware of the issue and we're working on a  
6 response.

7 MS. GLAVIN: Okay, are there other questions  
8 for Rob? I think you're going to be here this  
9 afternoon, so -- and he will be in the meeting tonight  
10 I gather, so if you -- if something comes up as you  
11 think some more about it -- okay, so with that I will  
12 call a break. Don't go too far.

13 (Whereupon, a 27 minute recess off the record  
14 was taken.)

15 MS. GLAVIN: Thank you. It took a cowbell,  
16 but I won't make any comments on that. Okay, our next  
17 briefing is on our field correlation reviews, which are  
18 a relatively new tool that the Agency has been using,  
19 and we have Bobby Palesano from the Tech Services  
20 Center, so he would rather be in Washington than in  
21 Omaha, and that's just because of you all. So,  
22 anyway, Bobby, if you would help us and walk us through  
23 this, I'd be very grateful.

24 MR. PALESANO: Thanks, Maggie. The weather

1 here is much better than it is in Omaha -- that's the  
2 reason I'm here, the real reason. Actually if I spend  
3 more than two days in Omaha during the same week,  
4 somebody thinks something's wrong, so they try to find  
5 me somewhere to go.

6 I'm here today to talk to you about the food  
7 safety systems correlation effort that we put in place  
8 as part of the domestic review activity. We, several -  
9 - oh, almost a year ago, or a little over a year ago --  
10 we initiated an effort where we would actually go out  
11 into the facilities, by district, and gather  
12 information. Don't confuse this with an in depth  
13 verification review in any form or fashion. It's not  
14 intended to be. We are not there to drag out  
15 everybody's dirty laundry and issue a list of all the  
16 things that we find.

17 The intent of this whole initiative is  
18 actually to increase the effectiveness of inspection  
19 verification while we are increasing the quality level  
20 of the food safety systems in operation. We actually  
21 go out and gather information. We randomly select  
22 plants within a district. We select plants within  
23 every circuit within that district. We randomly select  
24 those, then we give the district the opportunity to



1 add, subtract or have an opportunity to add plants to  
2 that list, based on the information that they have at  
3 the district level.

4           The technical service center actually sends  
5 staff officers out there to be part of a team. They  
6 accompany the circuit supervisor and the in-plant  
7 inspection personnel. They have check lists, and those  
8 are listed in the materials that you have, I believe  
9 behind Tab eight, and they utilize, I believe, four of  
10 those checklists to gather information. We do not  
11 issue that plant any report at all. We do have an  
12 entrance meeting and an exit meeting with the  
13 establishment. We answer any questions that they may  
14 have about any questions that we may have asked them.

15           After we have gathered this information, then  
16 we go back out into the facility -- or into the  
17 district, pardon me -- and conduct correlation sessions  
18 with industry and inspection personnel. And you are  
19 probably already aware of all of that the last time you  
20 had a briefing, but I thought if there were some people  
21 here that had not been aware of that, perhaps I would  
22 start with that, just to give you an overview of that  
23 activity.

24           The real key ingredient in this whole

1 initiative is the correlation sessions that we have  
2 after we have conducted the plant visits.

3 With that, I would kind of like to just bring  
4 you up to date as to where we are in the activity right  
5 now. I believe in April of last year, we -- or this  
6 year -- we actually went, conducted a pilot in the  
7 Boulder district. That was the first district that we  
8 went to. We have completed all of the plant visits  
9 there, as well as the correlation sessions. We have  
10 also completed the plant visits and correlation  
11 sessions in the Dallas district.

12 Last week, we were in the Madison district.  
13 A few weeks prior to that we were in the Lawrence  
14 district. So we actually, at this point in time, we  
15 have conducted some plant visits and some correlation  
16 activities in several districts, and we are continuing  
17 that effort. We're actually scheduling to go back into  
18 the Lawrence district the last week of this month to  
19 conduct our correlation activities. A little bit later  
20 on in the year we will go to Madison and conduct our  
21 correlation activities with them.

22 Any questoins about what we've done so far?  
23 As we continue to go about this, we add materials that  
24 we find. Obviously, when we went into the first

1 district we had some ideas, but we really didn't have  
2 the data to know exactly what we needed to correlate  
3 on. So when we put our correlation material together  
4 from the first district, we did it based on one  
5 district. After we had completed the correlation in  
6 the Dallas district, we added any trans- or range of  
7 practices that we picked up within that district, to  
8 that information that we had from the Boulder district,  
9 and so on. So our correlation material will be  
10 continually updated to include the range of practices  
11 of all of the districts as we pursue.

12 For next FY, we have already scheduled five  
13 districts -- Atlanta, Chicago, Alameda, Minneapolis,  
14 and Beltsville (ph) are the districts that we have  
15 tentatively scheduled. I believe if you're interested  
16 in looking at when we are going to be where, that  
17 information is on the website. Certainly if you have  
18 any questions about that, you're free to give me a call  
19 at the tech center. The remaining districts, after  
20 those, will be conducted the following FY.

21 Probably this might be the part of the  
22 program that everybody was most interested in, and that  
23 was what have you guys been finding when you go out?  
24 And you know, again, I want to emphasize to you that

1 we're there to see the range of practices within a  
2 district. We are not there to identify problems that  
3 are plant specific.

4 So some of the trends or range of practices  
5 that we found so far, district by district, are that  
6 the SSOP records did not indicate that there were any  
7 preventive measures being documented or perhaps  
8 implemented when the establishment had found SSOP  
9 problems.

10 We also noted that there were flow charts and  
11 hazard analysis that did not line up, as far as the  
12 process steps were concerned. One of the things that  
13 the staff officers do, in conjunction with the in-plant  
14 inspection personnel, is to look at the flow chart,  
15 then walk into the facility to verify that the flow  
16 chart is indicative of that process. Sometimes they  
17 don't line up. Also sometimes the hazard analysis will  
18 include more or less steps than the flow chart does.

19 We also notice that there are times when an  
20 establishment has identified a food safety hazard being  
21 reasonably likely to occur in the process, and are  
22 controlling it with an SSOP or GMP, rather than a CCP.

23 One of the things that, particularly seems to  
24 be in every district that we have come to, is the lack

1 of scientific support for critical limits. I heard  
2 someone this morning allude to the fact that they were  
3 in favor of something as long as there was scientific  
4 support. And I would like to say that we look for a  
5 lot of supporting data, but particularly in the area of  
6 critical limits, we certainly would anticipate that  
7 when an establishment sets a critical limit, that they  
8 would have scientific support for that.

9           There is a lack of supporting data for  
10 monitoring procedures and frequencies, and even though  
11 the establishments have gathered a lot of data through  
12 their records, there is no evidence that most of those  
13 establishments are reviewing those records to determine  
14 the effectiveness of the systems.

15           We also looked at inspection records and  
16 there seems to be indications that our inspection  
17 personnel do not realize and recognize the regulatory  
18 requirements that the establishments must have to  
19 support their systems. There is also indications that  
20 our inspection personnel are not documenting non-  
21 compliance that we see evidenced within the  
22 establishment. And when we start looking through the  
23 establishment's records as well as the inspection  
24 files, there seems to be a trend that would denote that

1 if there's a problem in the establishment, it might be  
2 indicative that we have a lack of documentation in the  
3 inspection file.

4 Any questions? I did that so well and fast  
5 you probably don't have any. Yes, Dan.

6 DR. LAFONTAINE: Could we go back two slides?

7 MR. PALESANO: I don't have the control.  
8 Somebody? Can you go back?

9 DR. LAFONTAINE: Well, let me tell you which  
10 one -- it's the monitoring -- you made comments about  
11 the monitoring procedures and frequency support. Okay  
12 -- now, I'm jumping around here a little bit --  
13 supporting your critical limits on a scientific basis,  
14 I understand that, and it's pretty straightforward.  
15 You know, what is your technical reference?

16 Monitoring procedures and frequency support -  
17 - can you elaborate on what you're seeing? What the  
18 deficiency is? What you're expecting? I'm not sure  
19 what you mean by that.

20 MR. PALESANO: Yes, be happy to do that as  
21 best I can, Dan. And I was careful how I worded that  
22 because I stress scientific support when it came to  
23 critical limits, but I omitted the word scientific when  
24 I talked about that. The regulation 417.5, I believe

1 it's A(3) -- somebody here could probably correct me if  
2 I'm wrong -- it basically says that the establishment  
3 must have support adequate for their monitoring  
4 procedures and frequency. That could be through a  
5 multitude of ways, in my opinion. You know, one way,  
6 obviously, there may be some monitoring that could be  
7 supported with some statistically based activity.  
8 Others might be just the decision making situation that  
9 where the establishment has enough knowledge of their  
10 process, they know that if they will monitor at a  
11 certain frequency, that frequency is adequate to  
12 demonstrate that their process is in control.

13 The bottom line, in my opinion is, that the  
14 process should be in control and the monitoring should  
15 be adequate to demonstrate that it is in control.

16 MS. GLAVIN: That answer your question?  
17 Alice?

18 MS. JOHNSON: Alice Johnson, National Food  
19 Processors. Thank you, Bobby, for your presentation,  
20 and I think everyone agrees that the correlations are a  
21 good thing, that we need to look at trends across the  
22 nation. >From what I understand right now, it's still  
23 looking at trends and going in on training on  
24 individual districts.

1           And one of our bullets in our briefing paper,  
2     it talks about CCPs and controlling hazards with CCPs  
3     instead of SOPs, good manufacturing practices and plant  
4     procedures. We know that, based on the recommendations  
5     from the committee last June when we met, I guess, that  
6     the Agency is working on a proposal to talk about how  
7     prerequisite programs relate to a HACCP system. I  
8     assume that part of your training is consistent with  
9     what you have in this document where you talk about  
10    CCPs, and that you are training with the Agency's  
11    current philosophy on prerequisites.

12           If, after proposal, comments are made that  
13    support the inclusion of prerequisites somehow in HACCP  
14    plans, do you envision doing another correlation and  
15    doing retraining? And how do you envision bringing  
16    everyone up to speed? I imagine about the time you get  
17    through with the correlations, there'll be a final rule  
18    coming out.

19           MR. PALESANO: Since I have arrived in  
20    Washington DC, I've been practicing on my diplomacy,  
21    Alice, but I've only been here since last evening, so I  
22    will do my best at that.

23           First of all, I want to say that I do not  
24    believe that anything that we are recording in a



1 district contradicts the present Agency philosophy on  
2 the use of GMPs. Keep in mind, as I went through my  
3 slides I think I worded that very carefully. If I  
4 didn't, I may need to go back and change it. Once the  
5 establishment has gone through their hazard analysis  
6 and determined that there is a food safety hazard  
7 likely to occur in the process, they must have a CCP  
8 somewhere in that process to control that hazard.

9 I believe -- and I know there are a lot of  
10 people here a whole lot smarter than I am -- that the  
11 Agency is looking at expanding the use of GMPs or  
12 allowing the use of GMPs, control point SOPs, et  
13 cetera, but I do not believe that they are, at this  
14 point in time, considering them to be used for a food  
15 safety hazard -- to control a food safety hazard that  
16 has been found likely to occur in the process.

17 MS. GLAVIN: Okay, other questions or  
18 comments or discussion -- I can't see -- oh, it's  
19 Nancy, sorry.

20 MS. DONLEY: Behind the projector. I was not  
21 here for the meetings last June and I'm kind of  
22 learning about this on the spot. So, forgive me if  
23 some of my questions are really, really elementary  
24 grade questions.

1           Once you go in and do these correlations, and  
2     it says here -- I guess I'm kind of perplexed on the  
3     main points on your first page here, on what we were  
4     given, it says, "No record is made of individual  
5     establishment findings". But some of these things that  
6     you've talked about here in problems with correlations  
7     are pretty significant. So -- and I know your purpose  
8     here isn't to go in and do an individual in-depth  
9     verification review. But what happens when these  
10    inconsistencies and these problems come up? What's the  
11    next step?

12           MR. PALESANO: Okay, Nancy, I will try my  
13    best to address that, and I have plenty of support here  
14    if I don't do it adequately. Just for your  
15    information, I only learned about this five minutes  
16    ago. I wasn't here last week either. I'm teasing.

17           Actually, when we go into an establishment,  
18    even though the findings may sound significant -- and  
19    they are significant -- if there are situations that  
20    are found in the establishment that relate directly to  
21    food safety, the inspection personnel are directed to  
22    handle that then, on the spot. If it's a matter of an  
23    establishment not having support for a critical limit,  
24    as an example, if an establishment has a critical limit

1 of 40 degrees in a raw process as being their critical  
2 limit for food safety, they may not have support for  
3 that, but that doesn't mean the food is not safe that  
4 they are producing.

5 MS. DONLEY: Okay --

6 MR. PALESANO: So the intent of the  
7 correlations is to make the inspection personnel aware  
8 of the regulatory requirements, and at the same time,  
9 making the establishments aware of the regulatory  
10 requirements and how they can raise the quality level  
11 of their food safety systems at the same time.

12 MS. DONLEY: And when you go back with -- and  
13 it says with having the actual correlation meeting  
14 then, is that done with the inspection personnel and  
15 the plant personnel, and the correlation team all  
16 together in the same room, or how is that done?

17 MR. PALESANO: Actually the inspection  
18 personnel session lasts about eight hours. The  
19 industry session lasts three hours. They are separate  
20 -- they are done separately. All of the establishment  
21 personnel in that district are notified of the  
22 correlation activities and when they're scheduled.  
23 Obviously, we don't mandate that they attend. Our  
24 Agency has mandated that all of our inspection

1 personnel attend those sessions -- all the inspection  
2 personnel at the GS-8 and above level.

3 MS. GLAVIN: So, Bobby, just to make sure I  
4 didn't miss hear. The inspection personnel at GS-8 and  
5 above in the district are mandated to attend. The  
6 plant personnel are invited to attend.

7 MR. PALESANO: Absolutely.

8 MS. GLAVIN: Okay. Marty.

9 MR. HOLMES: Bobby, I just want to tell you  
10 that in the industry, many times that this correlation  
11 team and the fact of their coming creates a number of  
12 potential areas of confusion, not only by industry, but  
13 also by your inspection personnel, of wanting to do  
14 their own -- what you want to call it, an IDV or a  
15 correlation on their own, prior to the team getting  
16 there, and that that goes same for your IDV team et  
17 cetera. And the fact that we have this food safety  
18 systems correlation team, we have IDV teams, we have  
19 consumer safety officers, and then we have compliance  
20 officers -- it starts to get confusing as to okay,  
21 what's going on here? And so all I'm -- all I'm -- I  
22 don't have the answer for you, and I usually don't like  
23 to bring anything to the Agency unless I have a  
24 resolution or a solution to the problem. I'm just

1 telling you that there is confusion as to kind of --  
2 okay, what are all these teams? What's the differences  
3 between them? And we do our best to explain when we  
4 get calls.

5 But when an IC is a part -- he is included on  
6 the food safety systems correlation team when it comes  
7 to the plant, and although they may not be directed to  
8 -- from the food and safety systems correlation team --  
9 to make any changes, as they leave the plant, the IC  
10 many times requests that the plant make changes, based  
11 on the correlation team. And I don't think they're  
12 supposed to be doing that.

13 But anyway, I'm not telling you anything you  
14 don't already know. I just wanted to bring it to the  
15 table.

16 MR. PALESANO: And I appreciate that, Marty.  
17 I don't have the answers either. I do appreciate that  
18 feedback, however.

19 MS. GLAVIN: Charles?

20 MR. LINK: Charles Link. Just to follow up.  
21 I think we were just told in one of our circuits last  
22 week that we've seen the fiscal year 2002 schedule,  
23 we're on it, and start preparing, because the  
24 correlation team is coming. But anyway.

1           The question I've got is, how does this  
2 information as you go through district to district to  
3 district, and it keeps building, you keep finding new  
4 things -- how do you circulate that information to the  
5 rest of the world that is waiting for a correlation, so  
6 that when you do come maybe we've already been  
7 addressing these issues and we don't have to wait.

8           MR. PALESANO: Presently, I don't believe we  
9 have a mechanism in place where that we are publicizing  
10 that on the home page at all. We have had some  
11 discussions in line with that, but at this particular  
12 point in time, I think about the only materials that I  
13 have seen floating around out there are materials that  
14 someone has abrogated, I believe.

15           MS. GLAVIN: Bobby, but is not the intention  
16 -- you know one of the things we hope to gain from this  
17 effort, to have information for everyone so that they  
18 can see what kinds of issues are coming up, what kinds  
19 of things they might want to look at themselves. But  
20 this is still early days. We only have two completed,  
21 and two more underway.

22           MR. PALESANO: That is correct, yes. I  
23 believe Dr. ... it was one of Dr. ..., I believe,  
24 initial directions to us was we want to get that

1 information to everyone. It's not like we're on a  
2 secret mission of any kind, other than to raise the  
3 quality level of the food safety systems and increase  
4 inspection verification, effectively. That's a good  
5 point, Maggie. Dr. Mina?

6 MS. GLAVIN: Lee Jan and then Nancy.

7 DR. JAN: Lee Jan, Texas. Bobby, I just  
8 wanted to I just wanted to comment -- didn't have a  
9 question this time. Texas, of course, the Dallas  
10 district, had their correlation and the Texas state  
11 program provides inspectors in about 47 or so federal  
12 plants under the Talmadega (ph) agreement, so about  
13 ten of our plants were included in this correlation,  
14 and not only because of that, but because we have a  
15 good rapport with the district manager, we were able to  
16 get many of our inspectors in to these correlation  
17 sessions. I think we got all our supervisors, and I  
18 think we got a lot of our inspectors themselves in. And I  
19 causing problems. It may not have given -- may not  
20 have made them a perfect inspector, but I think it made  
21 many of our inspectors better inspectors because from  
22 that they could not only hear that -- or they could see  
23 that they weren't the only ones that were having  
24 difficulties in these particular areas. They heard the

1 same answers that everybody else got, and although  
2 there may have been a few inconsistencies among the  
3 different teams that presented the training across  
4 Texas, they were very close, very similar, and I felt  
5 like that's the right way to go, and I'd like to see  
6 that kind of process maybe be included in the state  
7 reviews when the states are reviewed.

8 MR. PALESANO: Thank you, Dr. Jan.

9 MS. GLAVIN: Okay, it sounds like we need to  
10 make sure, in the future, that we invite the state  
11 system into the process when we're in a state that has  
12 a state inspection program, because -- is that kind of  
13 where you were?

14 DR. JAN: Yes, I would be -- I would like to  
15 have included some state plants in that whole review,  
16 because we are providing -- even though our product,  
17 somehow, is deemed not acceptable to go across state  
18 lines, unless it's a retail store that doesn't have ...  
19 at all, but otherwise, we still try to produce the same  
20 level of product, and the quality and safety, same  
21 system, same standards, so if we were included -- if  
22 ours were included, that might show or bring out some  
23 stuff that because our plants are smaller, and a very  
24 small federal plant may not have been selected, there



1 may be some problems unique to very small plants that  
2 some of the federal inspectors struggling with as well,  
3 and that may have come out, where in the federal plants  
4 are generally larger and since you miss some of that  
5 group.

6 MR. MINA: My understanding Lee, that we have  
7 used a similar approach in some states, and Bobby maybe  
8 he can correct me if that's not the case, so we use the  
9 same approach when we reviewed some states, and  
10 obviously we highly encourage the states to participate  
11 in those reviews when we do them for their plants.  
12 Whether we select a state plant as a part of the  
13 review, I think we need to keep them maybe a little bit  
14 separate because, you know, we certify the state. But  
15 in terms of training and education, I think everyone  
16 can benefit from that.

17 MR. PALESANO: Yes, I would add to that, Dr.  
18 Jan, that in some of the states, obviously the district  
19 schedules the correlation sessions, we try to get the  
20 district offices to invite the state programs. One of  
21 the correlation sessions that I personally was involved  
22 in, they had their entire inspection staff sat through  
23 the entire all day session, plus the evening session,  
24 to be sure they heard everything they needed to hear.

1 So if we did not contact you, we should have, to have  
2 any of your inspection personnel to come in and to  
3 listen to the correlation, certainly.

4 DR. JAN: Well, that did happen. At my  
5 request to the district manager. He didn't come and  
6 ask us to participate except as TA inspectors, but he  
7 said no, everybody's welcome as long as we've got room,  
8 don't all come at the same time. And it worked out  
9 fine.

10 MR. PALESANO: The review system that we had  
11 in place for the state programs -- presently we're  
12 trying to use as much of that philosophy in it that we  
13 can and still meet the criteria that's outlined in the  
14 directive for comprehensive reviews, Dr. Jan, so we've  
15 still got some tweaking to do before we can get the  
16 systems to completely line up. But we do have that --  
17 in fact, I was talking to Dr. Lee... about it at break  
18 just a few minutes ago.

19 MS. GLAVIN: Okay, so this sounds like an  
20 area where we could maybe even make an improvement.  
21 It'd be great. Nancy.

22 MS. DONLEY: A couple questions. First one's  
23 real simple. Are you visiting all different types of  
24 plants ranging from slaughter and -- or processing --

1           MR. PALESANO: Yes, ma'am. We try -- we not  
2 only try to get every process that's there, but  
3 obviously we also try to get some of each size.

4           MS. DONLEY: Okay. First of all, I think it  
5 sounds like a very important, necessary program that  
6 you're doing here. I'm just hoping that what comes out  
7 of it is something that's just going to really come --  
8 that's meaningful and will really, truly tweak the  
9 system and make it better. Did I understand you  
10 correctly that you have got like a checklist that you  
11 bring through this process with specific questions?

12           MR. PALESANO: Yes, the checklist that we use  
13 are designed to gather information from -- Nancy,  
14 that's correct, we don't use the same checklist in  
15 every establishment, however, because if we did that it  
16 would look more like an ADB or some similance thereof.  
17 And we want this to be information gathering effort  
18 while we're in the plant.

19           MS. DONLEY: And is this information  
20 available to the public?

21           MR. PALESANO: The only information that is  
22 generated out of a district, is the district summary,  
23 where we put all of the information together, from the  
24 notes.

1 MS. DONLEY: But is a checklist available?

2 MR. PALESANO: The checklists themselves are  
3 available. Actually if you look at the latest  
4 directive that has been published by the Agency, I  
5 believe it's -- I say the latest one, I'm not sure, but  
6 the one on IVV (ph) methodology. I think it's 5500,  
7 but I could be wrong. The checklists that are attached  
8 to that, some of those checklists are basically what we  
9 are using to gather the information from. We are only  
10 using a few of those, rather than spending three days  
11 in an establishment, we're probably spending three or  
12 four hours there, just looking at very specific issues.

13 MS. DONLEY: So we would be able to, though,  
14 if we wanted to get those -- copies of those  
15 checklists, available to FOIA along with the --

16 MR. MINA: They're available. You don't have  
17 to FOIA them.

18 MS. DONLEY: Okay.

19 MR. PALESANO: They're available.

20 MS. DONLEY: And then last question -- I  
21 promise, my last one. How does this system correlate  
22 with what we had earlier -- an earlier discussion back  
23 on the evaluation reports that we had? Is there some  
24 way you're marrying the two of them with how the

1 directives are being interpreted and by the inspection  
2 personnel? Is there some -- is there something within  
3 the Agency where you're kind of looking back -- and I  
4 pulled the one, for instance -- I looked at the  
5 evaluation report on the feedback on sanitation  
6 directive, and one of the key findings -- and this is  
7 what I'm saying -- one of the key findings in that one  
8 was that in some cases respondents said "the intent of  
9 the directive was clear, that is to inspect for proper  
10 sanitary conditions, but that the terms for compliance  
11 used in the regulations were vague. This vagueness,  
12 combined with an absence of standards, would lead to  
13 controversy with plant management."

14 So when we see things where there's a  
15 difference going on in this correlation study, can you  
16 somehow go back to what your evaluation here of these  
17 directives is doing and try to say, okay, how do we --  
18 maybe this is the problem?

19 MS. GLAVIN: Yes, very good point. Very good  
20 point. The evaluation studies are looking at whether  
21 the instructions are understood. The correlation are  
22 looking at the -- the implementation of that, and so,  
23 yes, there can be a crosswalk to see if -- you know,  
24 maybe everybody in the evaluation study said yes, we

1 understand this directive. It's clear. But then when  
2 we get out there, the actual implementation is flawed,  
3 and it may be they thought they understood it, until  
4 they tried to implement it. So, that's a good point,  
5 Nancy.

6 MR. PALESANO: There would probably be a  
7 direct correlation if both directives related to food  
8 safety publications, and then we were actually looking  
9 at or getting information from the food safety systems  
10 in operation. Obviously, all the directives we publish  
11 don't necessarily relate to food safety.

12 MS. GLAVIN: Right. Mike.

13 MR. GOVRO: Mike Govro, Oregon. Nancy just  
14 asked my question, but to extend on that, I would  
15 encourage you to work together to put that information  
16 together because obviously this is the test that I  
17 asked about this morning, or can be, and I would think  
18 that from there you could come up with some conclusions  
19 about areas where you could improve and deal with your  
20 training staff or, you know, go forward with it.

21 MS. GLAVIN: Dan.

22 DR. LAFONTAINE: I wanted to put a little  
23 point of clarification to Nancy, to your question, and  
24 also Bobby's answer. The example you used -- this gets

1 a little technical, but it's worth bringing out. The  
2 sanitation performance standards directive deals with  
3 part 416.1 through 416.6. The sanitation standard  
4 operating procedures are 416.11 through 416.16, I  
5 believe. So they are two different things is what --  
6 in this particular case. Your point is still well made  
7 that it's a directive that's dealing with the things  
8 that they're looking at, there should be that  
9 coordination. But in this particular case, they're two  
10 different sets of references. One is sanitation  
11 performance standards, the other sanitation standard  
12 operating procedures. It gets very complicated, but --  
13 but the important thing is that the SSOPs deal  
14 primarily with the food contact surfaces. It could  
15 have impact on food -- adulteration or contamination.  
16 The others deal with the rest of the sanitation in that  
17 facility, that's not directly food contact.

18 MS. GLAVIN: Okay, thank you, Dan, for that  
19 clarification. Are there other comments or questions  
20 or discussions on this particular issue? Okay, thank  
21 you. Good presentation.

22 We are up to our time for public comments,  
23 and I am told that we have one person who has asked to  
24 make a comment, and this is Deborah White. Is Deborah

1 White available to make a presentation or a comment?

2 Okay, thank you.

3 MS. WHITE: Or two or three.

4 MS. GLAVIN: Okay.

5 MS. WHITE: I'm Deborah White. I'm a  
6 regulatory attorney for the Food Marketing Institute.  
7 We represent the supermarket industries, and so we are  
8 very interested in your discussions with respect to the  
9 retail exemption. And as an initial matter, I wanted  
10 to make the point that this is an issue that's near and  
11 dear to our hearts.

12 MS. GLAVIN: I'm sorry, your microphone is  
13 not working, so I apologize, but you do want everyone  
14 to hear it.

15 MS. WHITE: I do. Okay, it's working, I'm  
16 just vertically challenged. Okay.

17 MS. GLAVIN: Members, can you hear her now?  
18 Dan?

19 MS. WHITE: Can you hear me?

20 DR. LAFONTAINE: Yes, stay close up to the  
21 mike.

22 MS. WHITE: Can you hear me now?

23 MS. GLAVIN: That did it.

24 MS. WHITE: As I said, my name is Deborah



1 White. I'm a regulatory attorney for the Food  
2 Marketing Institute. We represent the supermarket  
3 industry. We have some 2200 members and we are very  
4 interested in the retail exemption. And to that end,  
5 as an initial comment, I would like to note that there  
6 is no retail representation that currently sits on this  
7 committee, so this committee is going to be looking at  
8 the statutory, regulatory exemption that applies to our  
9 industry without anybody sitting at the table to  
10 discuss the practical implications of that, and we  
11 think that that is an issue of which the committee  
12 should be aware when they're having their discussions.

13 In addition, I wanted to make some remarks  
14 about the law itself. Carol Tucker Foreman repeatedly  
15 asked for citations to the law, wanted to look at it,  
16 and I think it's important to consider this issue in  
17 the overall context. And I'd like to start by noting  
18 that the Federal Meat and Inspection Act and the  
19 Poultry Products Inspection Act both require that all  
20 meat and poultry products be not adulterated or  
21 misbranded, so regardless of whether the product is  
22 coming out of continuous inspection or not, that  
23 standard applies, and applies to retailers as well.

24 Second, with respect to the continuous

1 inspection requirement, I think it's a little  
2 misleading the way it was presented this morning by  
3 USDA that generally meat and poultry products that are  
4 processed or prepared are required to be inspected.  
5 The statute, actually, is very specific, and it reads  
6 as follows.

7 "The Secretary shall cause to be made by  
8 inspectors appointed for that purpose, an examination  
9 and inspection of all meat food products prepared for  
10 commerce in any slaughtering, meat canning, salting,  
11 packing, rendering or similar establishment."

12 What that language says to me, at least, is  
13 that there's a list of establishments at which Congress  
14 felt it was appropriate to apply continuous inspection.

15 And it's not just me that interprets the language that  
16 way. In the Honey Baked Ham case, which was the case  
17 that -- in which the judicial branch most recently  
18 considered how the executive branch, in this case,  
19 USDA, interpreted the language of the retail -- the  
20 retail exemption overall, the court looked at that  
21 specific language, that enumeration of places where  
22 inspection is required and said as follows:

23 "The Act lists the sorts of establishments  
24 subject to federal inspection. Because the list does

1 not include retail establishments, one would supposed  
2 that meats prepared in retail stores are not subject to  
3 the federal inspection requirements. The functions of  
4 slaughtering and packing plants differ considerably  
5 from those of retail establishments. The meat  
6 inspection act does strongly suggest that retail  
7 establishments are exempt from the federal inspection  
8 requirements. A statute listing the things it does  
9 cover exempts, by omission, the things it does not  
10 list. As to the items omitted, it is a mistake to say  
11 that Congress has been silent. Congress has spoken.  
12 These are matters outside the scope of the statute."

13 So, again, we have a judicial interpretation  
14 of the language -- not of the retail exemption, but of  
15 the language in the statute requiring continuous  
16 inspection that makes it clear that retail isn't  
17 included.

18 As a secondary matter, there is the statutory  
19 provision that does provide for retail exemption. That  
20 language is as follows:

21 "The provisions of this chapter requiring  
22 inspection of the preparation of meat food products or  
23 the processing of poultry products in specific  
24 establishments shall not apply to operations of types

1 traditionally and usually conducted at retail stores  
2 and restaurants, when conducted in any retail store or  
3 restaurant or similar retail type establishment, for  
4 sale in normal retail quantities or service of such  
5 articles to consumers at such establishments."

6 So you have a two pronged statutory standard  
7 for where continuous inspection is required, and you  
8 have a standard for where it's not required.

9 Today the Agency shared with us their new  
10 thinking about the retail exemption, and what it sounds  
11 like to me -- and again, it would be helpful if we were  
12 part of the process, we would have a little more time  
13 to prepare for this -- but what it sounded like to me  
14 was basically taking the statutory standard, that is,  
15 traditional and usual operations that are conducted at  
16 retail are exempt, but then adding something new, a new  
17 requirement that all meat will be sold at the same  
18 price, the same terms and the same conditions.

19 And the basis for that, the reason for that,  
20 as I heard, was that exempting HRI, or allowing 25  
21 percent HRI sales is not advancing the purpose of the  
22 Act, and because there are inequalities created between  
23 wholesalers and retailers. With respect to the second  
24 point, I would respectively state that the

1     inequalities within the market place may not be the  
2     appropriate guiding principle for the Food Safety and  
3     Inspection Service.

4             With respect to the first point, advancing  
5     the purposes of the Act, the court again, in Honey  
6     Baked Ham, was very clear about what the purposes of  
7     the Act are, that is to make sure that food products  
8     that are given to consumers are wholesome and not  
9     adulterated. It's unclear to me how eliminating the  
10    ability of retailers of providing up to 25 percent of  
11    their product to HRI would in any way advance the  
12    purposes of the Act.

13            There was some allegation at one point about  
14    poor policies on return product at retail, but again,  
15    it's unclear to me what the relationship is between  
16    that and the HRI problem.

17            I would submit that if you're going to work  
18    on the retail exemption, the standard should be  
19    predicated on health and safety. And Carol Tucker  
20    Foreman made a remark about that as well. In Honey  
21    Baked, again, the court repeatedly referred to the  
22    purpose of the Act, the wholesome and unadulterated  
23    product as being the basis for deciding what was  
24    appropriate for the Agency to be doing.

1           I don't see any basis for alleging that  
2 removing the HRI part of the retail exemption is going  
3 to improve the safety. The standard that Honey Baked  
4 applied was whether or not it bears a logical  
5 relationship to the goals of the Act. Again, changing  
6 the economic dynamic between wholesalers and retailers  
7 -- I don't see how that's going to improve food safety.

8           And I've got a couple of other just general  
9 comments that I wanted to bring up. I wanted to  
10 reinforce what Mr. Govro said about the importance of  
11 looking at what the effect of making this change would  
12 be in a practical application, or practical matter. At  
13 this point you do have the state and local authorities  
14 who go around and inspect retail establishments on a  
15 very regular basis. It may not be a continuous basis,  
16 as is required under the Acts for certain segments of  
17 the meat producing population, but it is on a regular  
18 basis. And if you simply change today what the  
19 definition is, without thinking about what or how you  
20 would apply the new inspection requirements to an  
21 existing facility, I think that's short sighted, and I  
22 think it underscores the importance of having retail  
23 representation on the committee.

24           With that, I'd be happy to answer any

1 questions.

2 MS. GLAVIN: Okay. John?

3 MR. NEAL: Your name was Deborah?

4 MS. WHITE: Yes.

5 MR. NEAL: I appreciate your comments. I  
6 agree with you in some aspects of that. I'm from a  
7 small business. We do nothing but retail. We're  
8 probably going to retail 4000 hams through the next 30  
9 days. Do it all right there, take care of it. I'm  
10 USDA though. I slice, smoke and at the same time I'm  
11 dealing with a cured product. The smoke has inhibitors  
12 in it, also, and the problems are I do have a little  
13 issue with why we are, when we're retail to not retail,  
14 the difference is as number one, you have a raw  
15 product. When you deal with a raw product and you  
16 start cutting into a raw product, you know, the odds  
17 change. You have people in big plants, or even small  
18 plants like myself, trying to make a living. They're  
19 USDA inspected, wholesaling meats, and you have the  
20 bigger stores and conglomerates sitting down and just  
21 because they're wholesaling out, they're getting the  
22 benefit and taking the little businessmen out of it.

23 This isn't a personal -- no, just hear me --  
24 you're fine. I'm going to agree --

1           MS. WHITE: I would like to respond to your  
2 comment.

3           MR. NEAL: Yes, that's true. I've got a  
4 little bit more to say on that. But at the same time,  
5 I appreciate what you all do, what you're talking  
6 about, but at the same time, it's not a fair deal on  
7 both sides of the coin. It's unbalanced. You know,  
8 what's good for one because it's a small outlet and he  
9 doesn't do the percentage, doesn't mean the big  
10 retailer -- when you're talking about 75 percent, 21  
11 percent, 25 percent -- when you talk big dollars to  
12 little dollars, that's a lot of money. And if a little  
13 guy has to do it, the big guy should do it too. Okay,  
14 that's it.

15           MS. WHITE: I appreciate your points about  
16 the economics, I do. That's not my forte, but I  
17 certainly can respect the realities of the situation.  
18 But I think, if you're interested in improving the  
19 economic dynamics, it should be done under the guise of  
20 improving the economic dynamics, and not under the  
21 guise of food safety. I think to say that removing --  
22 to change -- I guess actually I didn't say this before.

23           You've got two statutory prongs and in  
24 addition you've got USDA's interpretation of what a



1 retail establishment is, and within that interpretation  
2 you've got six different criteria, one of which or half  
3 of which has to do with the amount of sales that go to  
4 HRI. I don't see how tinkering with that one standard  
5 in any way improves food safety, and I think that's  
6 what the goal of this committee, of this Agency, of  
7 this body should be, and I think if you're talking  
8 about economic inequalities, you need to go someplace  
9 else.

10 MR. NEAL: Okay, I didn't quite finish that,  
11 and I'm sorry about misleading you on the economic  
12 inequalities, there is that. But the issue here is  
13 food safety. No, it is food safety, and I'll tell you  
14 what. When you develop a HACCP plan, and you have a  
15 HACCP plan, there's one thing you have to control. You  
16 have to control where the product goes, what it's  
17 shipped in, how it's shipped, what temperature it's  
18 shipped and what do you do -- and it happens all the  
19 time -- when that product goes out, what do you do when  
20 that product comes back because they won't accept it?  
21 You know, when you lose control of products from one  
22 establishment to the other, you know, I was talking  
23 about that negative aspect -- and I feel strongly on  
24 this, more so than the economic factor -- once you lose

1 that circle, the further away you get from that whole  
2 piece of meat, the further away you get, once it goes  
3 in the big circle, that's when you get issues and  
4 that's where you're going to get contamination and  
5 adulteration.

6 MS. WHITE: Two points. One, we're bound by  
7 the same standards of adulteration and misbranding that  
8 you are and that everybody else is, so if the product  
9 is adulterated it's per se, illegal, gets kicked out of  
10 the market, whatever, it's done. And whether or not  
11 you have -- I think you might all agree that continuous  
12 inspection, although it gives you a higher assurance,  
13 it's not an absolutely guarantee. There are products,  
14 God forbid, that get out that there might be  
15 adulterated. So that's one point.

16 The other point is, you know you were saying  
17 that -- I think, if I heard you properly before -- that  
18 in many cases for your facility, good GMPs, sanitation  
19 procedures -- you felt that that would be a sufficient  
20 basis, that you wouldn't need continuous inspection on  
21 top of that. I think that same argument applies to  
22 retail. In a lot of cases, you know, that's sufficient  
23 at retail, and more than that isn't necessary.

24 MR. NEAL: Oh, yes, I'm sitting here right

1 now, I know mine are good enough, if I didn't have my  
2 program. Because I have a limited menu, I know mine  
3 are good enough right now, but I'm setting this, and  
4 I'm doing it and you can forget the term economics,  
5 that was just something we were talking about because I  
6 know that's part of the issue. I mean I know that. We  
7 can hide that if we want, but that's part of the issue.

8 But adulteration, sanitation, things like that. But  
9 let me tell you something. If you don't have  
10 guidelines, and don't have good GMPs, and have  
11 something that lists it and logs it, and maintains it,  
12 believe me, you lose control down the road. Turnover  
13 in employees, people, management -- you lose control of  
14 that unless they're listed and set up.

15 MS. WHITE: Okay, that's fine.

16 MR. NEAL: I wasn't attacking you at all --  
17 set the argument to rest -- okay --

18 MS. WHITE: With you.

19 DR. JAN: Lee Jan from Texas, and I don't  
20 want to turn my back to you, but I don't have much  
21 choice. I did want to ask or get some -- make some  
22 points or maybe get your clarification on your  
23 position. You listed the different establishments that  
24 the law requires inspection and one of those

1 establishments -- or one type is not retail. But not  
2 being a lawyer, I may have missed it, but I didn't see  
3 in the law any provision that a retail store could or  
4 could not sell 25 percent or vice versa, so if it's not  
5 in the law, that -- I think that's the arbitrary --  
6 that's an area that can be considered, but it would  
7 seem to me that if you take the position that you did,  
8 that a retail store is exempt, then any establishment  
9 that currently processes under inspection, if they were  
10 to establish a retail outlet, could now say I'm a  
11 retail store and be exempt from this inspection.

12 I'd have to agree with John -- I think there  
13 are some economic issues here. Certainly we are told  
14 by establishments that it's more costly to implement  
15 the provisions of SSOP and HACCP and all those things,  
16 and it's a higher cost to them, and they feel -- the  
17 producers feel an economic disadvantage when competing  
18 with establishments that, yes, they do have to meet or  
19 produce products that are not adulterated, but they may  
20 get inspected -- you say they're on a regular basis --  
21 but I would doubt that retail meat market type  
22 operations or retail stores that have meat operations  
23 are inspected more than once a year, and that may be  
24 being generous. They may not get that often.

1           Our complaints, or compliance complaints for  
2 off-condition products and off-condition meat and  
3 poultry products -- and I would consider that  
4 adulterated -- come from retail -- persons that buy at  
5 retail stores, so to say that their standards are the  
6 same -- there's a difference in saying that they have  
7 the same requirements to meet and to say that they're  
8 being met, because there's no system in the retail  
9 stores, such as SSOP and HACCP, to guarantee or to  
10 demonstrate that those systems are producing  
11 unadulterated product.

12           MS. WHITE: Okay, that was a lot to which to  
13 respond. I'm going to try to remember it from the  
14 beginning. You're correct, the statute does not say  
15 that a retail store can sell up to 25 percent and still  
16 be a retail store. That's part of the regulatory  
17 interpretation, what USDA put into their regulations in  
18 9CFR 303.1(d) I believe, is where the list of what the  
19 criteria are for a retail store. And in USDA's  
20 interpretation of the statute, of what it means to be  
21 retail, they recognized, as Mr. Govro pointed out  
22 earlier today, that some facilities are going to sell a  
23 little bit to -- you know, it isn't going to be  
24 entirely household consumer. A retail store doesn't

1 actually have entire control over that. But really if  
2 what you're doing -- if most of what you're doing, if  
3 75 percent of what you're doing is consumer sales, you  
4 know, we won't hold the other 25 percent against you --  
5 and here I'm speaking for the Agency -- I'm not  
6 speaking for the Agency, this is my interpretation of  
7 what the language says. That's where that comes from.

8 So it's not in the statute, it's in the regulation  
9 which is also law, but it's administrative law --  
10 executive body of laws as opposed to Congressional  
11 legislative law. That was one point.

12 Another point that you made was that you  
13 don't think that the end product -- correct me if I'm  
14 wrong -- but that the end product that comes out of a  
15 retail store isn't necessarily of the same quality as  
16 it is if it comes out of a plant that's under  
17 continuous inspection. Was that your point? That you  
18 get some complaint? Oh, that and you don't know how  
19 often retail stores are inspected for their meat  
20 facilities. Honestly, I don't either, but I keep  
21 getting this question, so I think we're going to do a  
22 survey of our members.

23 But having talked to them on an ad hoc basis,  
24 and some of the folks I know I have talked to said

1 they've got people in there once a month. I believe  
2 Mr. Govro is indicating that they do meat inspections  
3 four times a year, so I think there's some difference  
4 in how that happens.

5           Again, with respect to the quality of the  
6 ultimate product, it has to meet the same legal  
7 standard. It does. And if it's adulterated, it's  
8 adulterated. If it's not adulterated, it's not  
9 adulterated, but it's got to meet the same standard.

10           MS. GLAVIN: Okay, thank you. Are there  
11 other questions -- Marty, sorry.

12           MR. HOLMES: Yes, thanks. Debbie, I  
13 appreciate your comments too, and I think, not in  
14 defense of the Agency, but this committee is the -- the  
15 National Advisory Committee for Meat and Poultry  
16 Inspection, and the fact that you all are not inspected  
17 by FSIS might be -- but I do appreciate the fact that  
18 you came here to give us your input, and we'll  
19 certainly take that into consideration this evening as  
20 we -- as we debilitate -- debate long through the night  
21 -- we may debilitate as well -- it may be quite  
22 appropriate.

23           However, you know, you talked about meeting  
24 the same standard in terms of adulteration, but realize

1 also, we also have performance standards that we have  
2 to meet that retail does not. We have sampling  
3 procedures that go on from FSIS that retail does not.  
4 We've got food safety systems correlations teams; we've  
5 got IDV teams; we have consumer safety officers; we  
6 have compliance officers. There's a whole lot -- you  
7 know, we have mandatory HACCP. There's a lot of things  
8 that go on in a federally inspected establishment that  
9 don't go on in a retail facility, and so there is --  
10 there is a significant difference there, not just from  
11 a level playing field, but also from a food safety  
12 standpoint.

13 And when -- I am aware of some research and  
14 I'm not allowed at this point to share it, I'll check  
15 and see if I can, of sampling of the bioload -- initial  
16 bioload on raw ground beef at retail, that was ground  
17 at retail, versus the bioload of product ground at  
18 federally inspected establishments.

19 MS. WHITE: Does it take into account the  
20 time lag?

21 MR. HOLMES: Time lag in terms of?

22 MS. WHITE: Well, between the product that's  
23 received at retail came from a plant -- I mean there's  
24 a time --



1           MR. HOLMES: No, no. This is product that  
2 was ground at retail versus product that was ground at  
3 the established facility. It's basically coming out of  
4 the grinder where the sampling was taking place. So  
5 they're both grinding the same raw materials.

6           MS. WHITE: Right, but the process initially  
7 -- it's been around longer in --

8           MR. HOLMES: This is not a slaughter plant.  
9 This is a plant that buys boxed beef just like a retail  
10 establishment would.

11          MS. WHITE: Okay, so it does take into  
12 account the time lag?

13          MR. HOLMES: Yes. I mean you're comparing  
14 apples to apples in terms of what's coming out of the  
15 grinder, and the difference was the sanitation or what  
16 they were correlating or being able to show to the  
17 research is the difference in sanitation in the back of  
18 a retail grocery store -- even though it may not be  
19 adulterated product -- don't get me wrong, we're not  
20 talking about adulterated product. Talking about the  
21 sanitation that affects the process. So if you want to  
22 say based on that research, if you did a shelf life  
23 study on product from a grinder in a federal  
24 establishment, versus the shelf life of a product

1 ground beef in a retail establishment, you'd find a  
2 significant difference in terms of how long that  
3 product would hold.

4 MS. WHITE: And how would getting rid of the  
5 HRI problem affect that?

6 MR. HOLMES: Because if a retail  
7 establishment is not allowed to sell HRI, okay, then  
8 that means all product going to HRI is federally  
9 inspected, or state inspected, and therefore, the  
10 product is safer.

11 MS. WHITE: That's going to HRI?

12 MR. HOLMES: Correct. That would also be  
13 consistent if you look at the CDC data of where food  
14 borne illness outbreaks occur, which is typically, as  
15 you look at the comparison of where they're found,  
16 they're typically found in the home, and that's not all  
17 meat products. There's a number of products, but the  
18 majority of it happens in the home, and they're buying  
19 products at retail.

20 MS. WHITE: Well, we'd be happy to look at  
21 your data. I mean Gerald Hollingsworth (ph) is our  
22 microbiologist, I'm not qualified to do that, but I  
23 would like to address your point about the different  
24 standards. You've got all these things that go on in

1 plants and they don't all go on at retail, but that's a  
2 function of what the statute says. The statute --  
3 Congress, in its wisdom, decreed that plants need to be  
4 subject to federal inspection. USDA has interpreted  
5 that to require that whole laundry list of things that  
6 you just cited. That's one box. Statues says it's  
7 another box for retail, and that's the way the statute  
8 is set up.

9 MS. GLAVIN: Nancy?

10 MS. DONLEY: Nancy Donley from STOP. Marty,  
11 Marty, Marty, I was so with you until the very end  
12 there. I have to just put in on public record that the  
13 CDC statistics which shows food borne illness is  
14 occurring -- that the number has been passed around for  
15 years that most food borne illness occurs in the home.

16 The CDC has a published letter clarifying that they  
17 don't say that that is where the food borne illness  
18 occurs, that is where, when they do their follow up  
19 reviews, they find the people that it's product that  
20 has been purchased that has been brought in to the  
21 home. But I want to make it very clear, it's not  
22 because it is product that the consumer has -- it's  
23 contaminated product that was brought into the home.

24 MR. HOLMES: Are you saying it is

1 contaminated product brought into the home or the fact  
2 that it was mishandled at the home?

3 MS. DONLEY: No. I'm saying that if it was  
4 uncontaminated product, there would not be a problem.  
5 The problem is that it is contaminated to begin with.  
6 The contamination does not spontaneously combust in the  
7 consumer's home. It's contaminated product brought in.

8 MR. HOLMES: Okay. And that's what I was  
9 saying too, is that -- that -- I was just making, and I  
10 don't know -- the research that I'm referring to was  
11 not testing that, but I'm saying that would be  
12 consistent to say the fact that the retail product was  
13 less sanitary than the federally inspected product, you  
14 could make an assumption that because retail product  
15 was less sanitary, that may be partially translated  
16 into food borne illnesses happening at the house  
17 because they're buying it at retail and taking it home  
18 to prepare.

19 MS. DONLEY: That -- I agree with you, as  
20 long as we don't -- as long as you're not saying to me  
21 that it's a problem in the home that's causing it.

22 MR. HOLMES: No, no. That's not what I was  
23 saying.

24 MS. DONLEY: Okay.

1 MR. HOLMES: We're on the same page.

2 MS. DONLEY: So now we're completely  
3 together. I agree with everything he says.

4 MS. GLAVIN: You better stop there, Marty.

5 MS. WHITE: One other response to something  
6 that Marty said, which was that retailers don't deserve  
7 a seat at this table because we're not inspected, well  
8 that was how I interpreted what you said -- you want to  
9 clarify?

10 MR. HOLMES: All I was saying was that the  
11 only reason I can think that you may not be sitting at  
12 this table -- I don't know if you've ever -- if ...  
13 ever been a part of this committee in previous years or  
14 not, I was trying to rationalize, okay, why aren't you  
15 here? You should be. I'm not disagreeing with that at  
16 all. I appreciate --

17 MS. WHITE: Okay, I just wanted to --

18 MR. HOLMES: -- the fact that even though you  
19 aren't here, you came to give me some input so that I  
20 can take that tonight --

21 MS. WHITE: And I appreciate that.

22 MR. HOLMES: -- and I was just trying to  
23 figure out why aren't you here, and that's the only  
24 rationale I could think, and that is if they're not

1 inspected by USDA and this is the Meat and Poultry  
2 Inspection --

3 MS. WHITE: And we are. We're just not under  
4 continuous inspection.

5 MR. HOLMES: Okay, fair enough.

6 MS. GLAVIN: Okay. Other questions or  
7 comments on this statement? Thank you Ms. White, and I  
8 hope that you will be able to attend the subcommittee  
9 meeting this evening and participate. Thank you. Lee,  
10 did I cut you off?

11 DR. JAN: I just wanted to mention that at  
12 least last -- I guess last group, last year's group, we  
13 did have a member that was a retail store operator on  
14 this committee. I can't remember his name, but --

15 MS. GLAVIN: I'm sorry, I don't remember it  
16 either, I don't remember that.

17 DR. JAN: But yes, we did. He even sat on  
18 some of the committees I was on.

19 MS. GLAVIN: Okay. Are there other comments  
20 from the general public or statements that people want  
21 to make?

22 (no response)

23 MS. GLAVIN: Is there anything more anyone on  
24 the committee would like to discuss this afternoon?

1     Okay, well, you will have your subcommittee meetings  
2     starting at seven, and Charlie is going to give you  
3     some instructions.

4             DR. GIOGLIO:   Okay, thank you, Maggie.   I  
5     guess primarily I'm speaking right now to Dan and to  
6     Lee regarding the proceedings tonight.   As we know,  
7     we're going to reconvene at seven.   Each one of the  
8     subgroups, and I believe all the committee members know  
9     which subgroups you're on, it's in your briefing books.  
10    Start at seven.   We hope to run through to nine  
11   o'clock, and we sort of hope to keep as best we can to  
12   that schedule -- nine o'clock.

13            Again, as usual, those proceedings are open  
14   to the public.   It will be up to you to manage the  
15   subgroups and I would suggest, as was mentioned before,  
16   utilize the input from the public that are there for  
17   information for yourselves and so forth, but they're  
18   really not part of the subgroup and the committee.

19            As usual, we'll have FSIS folk in the rooms  
20   with you to facilitate.   If you need anything, you need  
21   additional information, we'll try our best to get it to  
22   you.   We have handed out to all of the members here,  
23   some additional information that has come up during the  
24   discussion today that I think you should find useful,

1 and I guess, come back and be ready to report out  
2 tomorrow morning.

3 I guess I'm just reminded that if we really  
4 left you insufficient time to discuss -- and  
5 potentially, I guess, the retail issue is one -- we  
6 know we're going to come back tomorrow morning and  
7 we've allotted, I guess, about an hour and a half or so  
8 for each item, to discuss it more fully with the  
9 committee at large. We can do whatever wordsmithing we  
10 need to right on the floor here tomorrow and try to get  
11 everybody's points covered and we'll try our best,  
12 really, to come to a consensus.

13 I guess I'll leave it at that unless you have  
14 something more.

15 MS. GLAVIN: Okay, I wanted to ask committee  
16 members, please, to attend the subcommittee to which  
17 you are assigned. We have attempted to have balance,  
18 both in terms of numbers and in terms of expertise in  
19 the various groups, and so it would be preferable if  
20 you would attend the subcommittee to which you are  
21 assigned. Okay? Yes.

22 MR. GOVRO: Could you just clarify for me the  
23 purpose of the subcommittee? I heard the word  
24 consensus mentioned here, and I really doubt, at least



1 the retail exemption issue, that it's going to be  
2 possible to reach a consensus. Are we actually after a  
3 consensus or are we just after an airing of all the  
4 different sides of the issue?

5 MS. GLAVIN: I think what we are hoping for  
6 is that you can provide input on the questions that are  
7 asked and other questions that arise during the course  
8 of your discussions, and certainly in the past there  
9 has been a mix of -- you know, on some of the  
10 questions, some of the issues, the group is able to  
11 make recommendations. On others, perhaps the consensus  
12 is that further work is needed in a particular area, so  
13 it's -- and that that work needs to cover some of the  
14 things that are identified during the subcommittee as  
15 not having consensus.

16 So, we're looking for your advice and counsel  
17 on how to proceed on these issues, and it would be  
18 wonderful if you would come up with 'here's how to  
19 solve all the problems', but short of that, you know,  
20 sort of how to proceed from here is also extremely  
21 useful and an identification of what are the outlying  
22 or the remaining issues. Does that help?

23 Okay, thank you very much for a good day's  
24 work.

1                   (Whereupon, at 3:56 p.m., the meeting in the  
2 above captioned matter was adjourned, to be reconvened  
3 in subcommittee this evening, Wednesday, November 14,  
4 2001, at 7:00 p.m.)