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SEPTEMBER 28, 1999
MEETING FOR SMALL BUSINESS OUTREACH
FOR GOOD MANUFACTURING PRACTICES

ORIGINAL

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3 MR. VARDON: Welcome, everybody. My name is
4 Peter Vardon. I'm an economist with the Food and Drug
5 Administration. And we are here to introduce you to our
6 food and drug administration small business outreach for
7 proposed rule to require good manufacturing practices in
8 the dietary supplement industry.

9 This is a public meeting, and so our comments
10 will be recorded. Heather there will be transcribing our
11 comments. And we're doing this because several years ago
12 the industry submitted a proposal to us, the dietary
13 industry submitted a proposal to us, suggesting that
14 dietary supplement, the industry might benefit from a good
15 manufacturing practice proposal. The FDA then submitted to
16 the ANPR, which is there on the front desk and it's been
17 out for a couple of years for public comment. Our
18 stakeholders have also supported the initiative and that's
19 led us here today in a nutshell.

20 Richard Williams, Dr. Williams will open the
21 meeting by first telling you the regulatory process, how a
22 rule goes into effect, and what sort of comments will help
23 us write the best sort of rule especially as it regards to
24 the impact on small businesses. Following Richard, Karen
25 Strauss, our consumer safety officer, the one who is

1 actually writing the rule, will then talk about the
2 provisions of the rule, then we'll open it up for public
3 comments.

4 One reason we have done this small business
5 outreach is because this industry perhaps uniquely is
6 characterized by small businesses. Our estimate is that of
7 the 2000 firms in the industry about 40 percent have fewer
8 than 20 people, and the median firm has only 15 people. So
9 the industry in character has been very small businesses.
10 And also uniquely, the firm only has about six percent
11 large businesses. And I'm defining large and small as the
12 Small Business Administration defines them, as fewer than
13 500 employees.

14 Also, the industry has a large number of firms
15 that are just unknown to us, about 40 percent of the
16 industry is just unknown to us, the composition of the
17 firm, and so because of that uncertainty, and because of
18 how much we do -- what we do know about the industry being
19 characterized by small firms, we wanted to endeavor to
20 reach out to you as much as we can to get your comments
21 about how this rule will impact your firms.

22 Because this is a public meeting, if you would
23 like to make a comment, we ask that you go to the center of
24 the room and state your name and the firm you're with, and
25 so that Heather can record your name correctly, correct

1 spelling, if you would give her also your correct spelling
2 of your name and your firm afterwards we'd appreciate it.

3 So without further ado, I'll turn it over to
4 Richard.

5 MR. WILLIAMS: Thank you for coming. This is a
6 nice small group, so I hope everybody will feel like it's
7 okay to get up. I think Karen wants to go through her
8 presentation all the way through without interruptions,
9 that is not what I want. While I'm talking, if anything I
10 say -- if I'm going too fast, which I have a tendency to
11 do, or if there's just something that you don't understand,
12 please stop me and ask a question, or make a comment, or
13 whatever.

14 I would also like to thank you for coming. As
15 Peter said, the Food and Drug Administration has announced
16 through our advanced notice of proposed rule making, our
17 intention to create a new rule, and I think that there is a
18 possibility this rule will affect your business
19 considerably.

20 And this morning, what I want to talk to you
21 about is first of all about our process for creating rules,
22 because I think many people in your industry may not be
23 familiar with how the process goes, and then some
24 suggestions for how you can play a part in helping make
25 this rule better. And finally, I will lead into Karen's

1 discussion, which will be about the actual elements that
2 were put forward in the advanced notice.

3 Typically, even though most of the firms that we
4 in the Center for Food Safety and Applied Nutrition
5 regulate are small, you are the people we hear the least
6 from. I'm not as familiar with the dietary supplement
7 industry as I am with the food industry, but when I talk to
8 the food industry, they say the reason is because we're
9 busy making payroll, we don't have time to pay much
10 attention to what you do. But I think it's important that
11 you're here, and I think it's important that you do play a
12 role in this process.

13 Peter, can you start? You can just skip that
14 one.

15 The first thing I just want to bring to your
16 attention if you're not already aware of it are the two
17 laws that affect what regulatory agency that basically
18 create a lot of percussions for small businesses. And the
19 first one was Regulatory Flexibility Act of 1980, and
20 essentially that is the law that said that for significant
21 rules we have to analyze what the impacts of small
22 businesses are. That was really the meat of that rule. It
23 was given a lot more teeth however in 1996 with the Small
24 Business Regulatory Enforcement and Fairness Act. That
25 rule requires us to reach out to small businesses to

1 solicit your comments, it requires us to analyze what the
2 cost will be to your firms, and it requires us to look at
3 flexible regulatory options. Where we can, while we're
4 still accomplishing our public health and consumer
5 information mission, if we can make the rule more flexible
6 to lower your cost, then that's what we have to at least
7 consider doing. However, it's very difficult for us to do
8 that if we don't hear from you.

9 Here is generally how our analyzing process
10 works, if you're not familiar with our rule making
11 processes. We don't always start with advanced notice of
12 proposed rule making, but we did in this case, and we did
13 because your industry came forward and said here is some
14 elements we would like to see in a good manufacturing
15 practicing rule.

16 Right now we're holding not just small business
17 meetings like this, but we're also holding general meetings
18 for the entire industry to talk about some of these
19 provisions.

20 The next step will be the notice of proposed rule
21 making. What's important, though, is right here at this
22 point in time if you want to give comments either in this
23 meeting or in written comments to us, you can, and it's a
24 good time to make your voice heard, I think.

25 Once we go through the notice of proposed rule

1 making, then we'll have a period, I think typically 90
2 days, I think, for public comments. Again, that's another
3 opportunity for you to send your comments into the FDA
4 after you actually see what's in the proposed rule making,
5 then we will go to a final rule, and finally somewhere
6 within that final rule will contain a date by which you
7 have to comply with the provisions of that rule.

8 Some suggestions, you can comment on any aspect
9 of this rule that you want. There's nothing that says --
10 but let me just suggest some areas that typically we see in
11 the comments. Some people comment on whether or not
12 there's any need for the rule at all. One important thing,
13 I think, that you can comment on is other ways to
14 accomplish goals. In other words, if we have a provision
15 that we're suggesting might be a way to accomplish a goal
16 and you know a better way to do it, after all, it's your
17 industry, there's often more than one way to accomplish the
18 mission.

19 This is the thing that I'm going to spend most of
20 the time talking about, what it will cost you to comply
21 with the rule. That is the thing you have intimate
22 knowledge about, and that is that thing that here at SBREFA
23 we are required by law to analyze.

24 Finally, you can look at specific provisions of
25 the rule and say whether or not you think that that

1 particular provision of the rule will accomplish what it's
2 intended to accomplish.

3 Mostly I want to talk about cost. The cost that
4 we look at are your costs to doing new things, things that
5 you haven't done before. And what I want to do is I want
6 to take you through and describe to you how we analyze
7 cost. Most of you are familiar with how accountants
8 analyze cost, for economists like Peter, it's a different
9 story. So the first thing that we're going to look at when
10 we analyze cost is who in your industry will have to do
11 something different? And if you want to submit -- if you
12 would like to submit comments along these lines, what I've
13 done is I've got some categories across the explanation of
14 what I'm talking about, and some examples.

15 So in this case, for example, you might say if we
16 have a GMP rule put in place, managers would have to do
17 something different. They might have to start focussing on
18 quality control and stop focussing on hiring. So the first
19 thing we might like to know is who actually would have to
20 do something different, and you would look through each one
21 of the provisions of the rule and say, okay, I know that
22 this kind of person in my plant will be affected.

23 Next thing you want to do, is say, okay, well, if
24 they have to do something different, what is it that they'd
25 actually have to do? And that's not always

1 straightforward. You will have to look at the provisions
2 of the rule and say in order to comply what will I do in my
3 firm, what will these people do in my firm that's different
4 from what they're doing now, what new duties will they take
5 on? For example, again, I threw managers in there,
6 managers may have to spend some time on implementation.
7 Again, this is different than the way most people think
8 about cost. Managers are still going to be paid what
9 they're paid, so an accountant will say there's no cost
10 here, but to an economist, if they have to stop doing one
11 thing and do something different to comply with the rule,
12 this is a cost, and the FDA wants to know how many hours
13 will a manager have to spend, for example, on complying
14 with a particular rule? How much time will they spend?

15 Okay, we've already looked at who's going to
16 comply, what new duties do they have to take on, how much
17 time will it take, is it in hours, days, weeks, months, or
18 years, however you want, however, in fact, it makes sense
19 for you to put it down. So for example you might say that
20 quality control workers might have to now as a result of
21 this rule spend two hours a day taking samples. Okay, so
22 that's the third element. How much additional time per
23 person will be spent?

24 In order for us to calculate costs, we have to
25 figure out, basically, how you value their time. So, for

1 example, and, again, now that I'm getting into things like
2 average salaries, I'm going to say this a couple of times,
3 don't send anything to the FDA that you don't want in the
4 public records. In other words, if you don't want the
5 world to know, is all I'm suggesting, if you don't want the
6 whole world to know it, don't send it into us, because
7 everything that we get has to go in the public record.
8 Generally we will try to guess what average salaries are,
9 but if you would like to supply us that information for a
10 group of people maybe like tell us what their hourly rate
11 is or what their annual salary is. I have an example here
12 that QC workers get 19 per hour which includes overhead.

13 It may be that for provisions of the ruling not
14 only are you going to have labor costs and management
15 costs, you may also have new material costs or equipment
16 costs. So, for example, if in fact an element of this rule
17 ended up testing for pesticide residue, I don't know the
18 cost of pesticide residue, so don't pay attention to \$40, I
19 just threw it in there to put a number in there.

20 Pesticide, you might have to buy a pesticide residue kit,
21 and you might need, say, ten per month. Again, I'm just
22 saying that as an example, I have no idea if that's the
23 actual cost or whether or not that in fact that would be a
24 provision of this rule.

25 So you could include actual cost of new equipment

1 in materials, whether or not you just have to buy something
2 one time, or whether or not it's an annual expenditure.

3 Also, if you have equipment that would have to be
4 tossed out, we might want to know what's the depreciated
5 value of that equipment?

6 What's the size of your firm? As Peter said, the
7 breakup is pretty specific about who is a small firm and
8 who is not. If you have less than 500 employees, which, I
9 think, includes virtually everybody in your industry, you
10 are a small firm. We would like to know, you know, who is
11 submitting the comments. It will matter to us if a firm is
12 submitting comments and they have 15 employees or if they
13 have 490 employees. So you might, for example, say our
14 firm has 200 full-time employees and 20 part-time
15 employees. I should also add that if you are a small
16 entity, but you are owned by a large entity who is actually
17 a large firm, you are, under the law, a large firm. Even
18 if you operate entirely independently, if you are owned by
19 a large company, you are a large firm, and you would not be
20 under the SBREFA rules.

21 In order for us to think of this regulation in a
22 sensible way, we want to know what kinds of products that
23 you are submitting costs for. So if you're submitting
24 costs for this is what it will cost me to make herbal
25 supplements, that's one thing, and if it was vitamins and

1 minerals that would be another thing.

2 One of the things we are going to look at as we
3 go about trying to structure this rule, is to see are they
4 requirements that make sense for the entire dietary
5 supplements industry across the board and are there some
6 things that would apply only, for example, to vitamins and
7 minerals and herbals and such. So what products do you
8 make?

9 This probably is the most sensitive thing, we do
10 get to talk to some firms because they're interested in
11 telling us and the small business administration asks us to
12 look for it, it's virtually impossible for us to get this
13 information. I do want to point this out, it's sensitive
14 information for you, you need not send this in, what are
15 your average annual profits. However, if you want to send
16 that in or you want to send it in as a range, I make
17 between \$20,000-50,000 a year, that's fine. That gives us
18 some idea of what you have to operate with in order to
19 basically spend money to comply with a new rule. Again,
20 don't send it in if you don't want the whole world to know
21 what it is, because it will become public information.

22 Again, this is the subsidiary question, if you
23 are a subsidiary to a large firm you would not necessarily
24 be a small business firm.

25 So those are the elements of cost that we look

1 for. Those are the things that we will try to analyze
2 under SBREFA in order to see what the impact of a potential
3 rule would have on your firm. The more information that we
4 get from you, the more closely we can analyze what the
5 actual impacts will be.

6 Let me go on to the next slide. Let me just
7 start, just for a minute, and I'm not going to take a lot
8 of time with this because Karen's going through it in
9 detail, but let me tell you some of the things we've
10 already heard from small firms in your industry that are
11 concerned about them. These are some of the things that we
12 have heard some concerns about.

13 There are concerns about any requirements that
14 would require them for written procedures. In other words,
15 standard operating procedures, if they had to write them
16 down they felt that that would be quite a burden. There
17 were suggested, and Karen will go through specifically,
18 lots of record keeping requirements that were put in by the
19 industry that we repeated in the advance notice of proposed
20 rule making and there are testing requirements. These are
21 the things that mostly, what we're hearing from small
22 businesses they have some concerns about. So those I just
23 want to alert you to these if you want to focus in on those
24 when you hear them in the presentation, those might be
25 things that you might want to comment on.

1 Here is an example, one of the things we had in
2 the ANPR was creation of master batch records. Again, I
3 just want to talk to you just in the cost perspective,
4 master batch records you'd obviously have to develop them,
5 there would be costs, I think, just to develop the system
6 to keep them. If your people didn't know how to keep batch
7 records, you might have to send them or give them in-house
8 training or send them to training and then there would be
9 the actual recording cost. Again, there is a frequency to
10 these things, I expect you'd only have to deal with them
11 one time, training cost if you had some turnover where you
12 had to retrain people every couple of years, every other
13 year, and, I think, recording costs will mostly be by
14 batch.

15 Again, the master batch records, who would be
16 involved in creating these? I mean, I don't know, I assume
17 maybe it would be the quality control people, production
18 people, management might be involved in setting it up.
19 This is the formula that we use, basically we would say in
20 order to calculate the cost of doing master batch records
21 we would say how many people, okay, again, this is what
22 kind of people, what's their wage, so we have a number of
23 people and their wage, how many hours would it take, and
24 what's the frequency, would this be once a batch, once a
25 week, once a year? This is sort of a general formula that

1 we use to get costs, and it's this kind of information that
2 we'll be looking for.

3 Another example, testing raw materials. There is
4 a number of possible tests that could be included in this
5 proposal. One would be tests for identity, to test to see
6 that what you list on the ingredient label is actually what
7 you have in the product. Possibly microbial tests to see
8 if you have pathogens, or there are other possible tests
9 that you can run for all sorts of contaminants, heavy metal
10 contaminants like lead, or contaminants like aflatoxin,
11 pesticides, or any other ones.

12 One of the things about ingredient testing that
13 you might want to consider if you want to analyze this is
14 you might want to tell us what is it you do now, for
15 example, to identify ingredients, do you do organologic
16 tests, or do you just do morphological plant structure
17 tests? Do you use certificates of analysis, or some sort
18 of certificate of guarantee? Do you do chemical or
19 laboratory tests, or analysis of markets? What would be
20 important if you use one thing now and then the rule comes
21 out and says, okay, maybe you're using this now, we think
22 it's important you use this, then that might create a cost
23 to you that you would want to say, the difference between
24 this and this for me is considerably more man hours.

25 So, again, cost items, you'd want to talk about

1 the hours that it would take people to take and prepare
2 samples to run tests, you might want to talk about the
3 material that you have to have to run tests, how many
4 samples you have to take, obviously you lose product when
5 you do this, you might have to buy new equipment, if you
6 need space to store raw material while you're waiting for
7 the results of the product, production time would be lost
8 if, in fact, you had a period of time where you couldn't
9 produce because you're waiting for the results of the test.
10 And you would have to, undoubtedly any tests that you
11 created you will have to retain the records that you create
12 out of those, and you will have to -- and that's a cost
13 also.

14 The kinds of factual information that I've been
15 talking about, about costs, these are the kinds of comments
16 that, I think personally, really help to make it a better
17 rule, and they're -- it's the kinds of comments that I
18 think will help you. It's definitely under your
19 protections under SBREFA, it's the kind of thing that the
20 federal government is required to look at, and I think it's
21 probably in your best interest to submit those kinds of
22 costs.

23 Again I want to caution you, the third time I
24 think, don't send anything that you don't want in the
25 public record. There's nothing that compels you to send

1 any of these things in, nothing at all. You don't have to
2 comment at all. On the other hand, the more that we know
3 about you and your products, the better the chance the
4 agency can address your needs.

5 Okay, that's where I would like to stop and
6 introduce Karen Strauss who is going to talk to you about
7 some of the elements in the advanced notice of proposed
8 rule making, unless there are any questions at this point?

9 GLEN PUTNAM (USANA): I have one question.

10 MR. WILLIAMS: If you would please stand up.

11 GLEN PUTNAM (USANA): You mentioned the size of
12 the company was very important, saying how you seem to
13 focus more on the small business entity, how are you going
14 to factor the differences between a large corporation of
15 about six percent that you talked about and the smaller
16 business? If you get costs requirements from a very large
17 corporation, they are going to be somewhat different than
18 that of a small business, how do you take into
19 consideration that compensation so you actually get the
20 information you're looking for?

21 MR. WILLIAMS: Hopefully people identify the kind
22 of firm they are when they send in the cost information,
23 that will be very important. I mean, we need to know
24 enough to know that a company is a small business. If they
25 are a small business, that will be analyzed under the

1 Regulatory Flexibility Act. We then have to take that
2 information and we have to say is there something different
3 that we can do for small business? Sometimes it's a matter
4 of they simply need more time to comply. Sometimes it's a
5 matter of we can actually structure the rule differently.
6 And it depends, we don't have all the answers, I think, for
7 small businesses. A lot of the time the best suggestions
8 come from the industry on ways we can make it more
9 flexible, but under the law we can consider doing different
10 things for small businesses and for large businesses.

11 I don't know if I've answered your question.

12 GLEN PUTNAM (USANA): That's all right. We'll
13 see how the discussion goes.

14 MR. VARDON: Would you mind stating your name
15 also?

16 GLEN PUTNAM (USANA): Glen Putnam, P-U-T-N-A-M.

17 MR. WILLIAMS: Anything else? Yes, sir.

18 MONZUR AHMED (Enrich International): My name is
19 Monzur Ahmed from Enrich International. I wondered if you
20 could explain a little bit more under what laws that large
21 company that owns a small company subsidiary, subsidiary is
22 not defined as a small business.

23 MR. WILLIAMS: Yeah. It's pretty
24 straightforward. If you are an entity owned by a larger
25 firm, even if you sort of feel like you're an independent

1 operation, if your employment combined, the large company
2 and the smaller subsidiary, is over 500 employees under the
3 law you are a large business, and that's just
4 straightforward. You do not really qualify as a small
5 business.

6 Karen.

7 MS. STRAUSS: I would like to say that I'm not
8 going to be the only person writing the proposed rule,
9 there is a team approach and I'm one of the team. And we
10 will have on the team various kinds of experts within the
11 scientific resources of FDA, so I didn't want anyone to
12 think that I was going to go away in a room and write it
13 all by myself.

14 As was mentioned before, the purpose of this
15 meeting is to receive your comments that will help us, help
16 us The Center for Food Safety and Applied Nutrition, to
17 understand the economic impact that any proposal to
18 establish current manufacturing practices for dietary
19 supplements would have on a small business in the dietary
20 supplement industry.

21 A little bit of background, you probably don't
22 need this, but I'll just highlight it anyway, the Dietary
23 Supplement Health and Education Act is the authority that
24 gives FDA the authority to adopt GMP regulations. And a
25 significant segment of the industry has told FDA that GMP

1 regulations would be helpful, and they did this by
2 submitting the industry outline to us.

3 DSHEA defines dietary supplements as vitamins,
4 minerals, amino acids, other dietary substances used to
5 supplement a diet, and concentrates, metabolites,
6 constituents, extracts, or combinations of these. And as
7 was mentioned, FDA is in the process of developing good
8 manufacturing practices and as a starting point we're
9 examining the industry outline. If this was developed by a
10 coalition and submitted to FDA, and then FDA published it
11 as an Advanced Notice of Proposed Rule making. And as
12 we've referred to this, we call it an ANPR. It was
13 published February 6, 1997 in the Federal Register. An
14 ANPR is not binding on the FDA, it's not a regulation, but
15 because we are examining it and we need something to kind
16 of get your comments as opposed to, we'll be using it as a
17 framework at this meeting.

18 I'll provide an overview of the dietary
19 supplement GMP proposed in the outline. And that's an
20 unenviable task, it's not very interesting or exciting,
21 it's not very interactive, it's kind of to give you a
22 description of, in brief, what was in the ANPR.

23 I wonder if you would raise your hand if you have
24 seen the ANPR before this meeting. Okay, so it's not that
25 new. How many sent comments in during the comment period

1 to ANPR? A few. And how many were participants in the
2 industry coalition? So some of you as well.

3 As Dr. Williams noted, we are interested in
4 knowing about your firm's current manufacturing practices,
5 because it's changed, that will be used in determining the
6 economic analysis. We also want to know what you think
7 about the elements included in the ANPR, what associated
8 costs and time frames would be needed to meet these
9 elements. The purpose of the GMP is to ensure that
10 customers are provided with dietary supplements which are
11 not adulterated during the manufacturing process. The
12 Food, Drug, and Cosmetics Act prohibits the selling of
13 adulterated products. In a lay person's terms this means a
14 product contains contaminants. The industry submitted
15 draft was modeled after the food GMPs, but it also adopted,
16 modified, and extended to meet the special manufacturing
17 requirements of dietary supplements not addressed in the
18 food GMPs.

19 The ANPR includes the requirements that are
20 related to personnel that work in the dietary supplement
21 firm. The sanitation, maintenance of grounds that surround
22 the physical plant or building used to manufacture dietary
23 supplements are addressed. A building or physical plant
24 design and construction are also considered, and the design
25 of equipment utensils as well as their insulation, their

1 use, the sanitation of equipment and utensils, these are
2 also addressed in the ANPR. Production and process
3 controls that are designed to endure quality throughout the
4 manufacturing process are included. And, finally, the ANPR
5 identified GMP records that are needed during the
6 manufacturing process and after distribution to ensure that
7 a recall could be implemented if necessary.

8 The next slides and my remarks will include
9 elements of the industry suggested by GMP that was
10 published in 1997, and I'm going through these elements so
11 that you can be aware of the types of issues that FDA is
12 examining while we develop the GMP rules. And at the
13 conclusion of the presentation we would like to hear from
14 you how elements like the ones we're about to go through
15 will affect your business.

16 Now, these are some personal concerns. All
17 persons working in direct contact with dietary ingredients
18 or dietary supplements must use hygienic practices and not
19 have any diseases that will result in an adulterated
20 product. And all employees should have the proper
21 education, training, or experience to perform their
22 assigned functions. Appropriately trained and experienced
23 supervisory personnel should have the responsibility for
24 insuring that employees follow the appropriate hygienic
25 practices and are capable of performing their assigned

1 functions.

2 The grounds about a manufacturing plant must be
3 kept in a condition that would protect against
4 adulteration. This may involve storing equipment, removing
5 litter, waste, cutting weeds or grass within the immediate
6 vicinity of the plant that might attract or provide a
7 breeding place or a home for pests.

8 Physical plant design and construction must be
9 suitable in design and size, facilitate maintenance,
10 cleaning, and sanitary operations, and also to prevent
11 mix-ups between different ingredients and different
12 materials, in processed materials, finished dietary
13 supplement product. Plumbing, sewage disposal, rummage
14 disposal, public handwashing facilities, all of these
15 elements in the manufacturing plant are addressed as
16 measures to insure that dietary supplement production are
17 not adulterated.

18 Equipment and utensils are also addressed in the
19 ANPR. And these are so designed and made of materials that
20 are adequately cleanable and maintained. The installation
21 should facilitate maintenance, cleaning, sanitation, and be
22 positioned so that workers can move appropriately during
23 manufacturing. Design, construction, materials, that are
24 used in the equipment, the calibration of instruments to
25 maintain accuracy, these are all elements to protect

1 against adulteration during the manufacturing process.

2 Production and process controls, these elements
3 include a quality control unit or a quality control person.
4 It includes laboratory operations, manufacturing
5 operations, packing and labeling, and holding and
6 distributing of dietary supplements.

7 I'll give a little information on each of these,
8 but more detail on the type of control considered can be
9 found in the ANPR.

10 There must be a quality control unit or quality
11 control person that has a responsibility and authority to
12 do the following: To approve or reject all procedures,
13 specifications, controls, tests, examinations, or
14 deviations from these examinations in specifications that
15 impact the purity, quality, and composition of an
16 ingredient or dietary supplement. You must have the
17 authority and responsibility to approve or reject all raw
18 materials, packing materials and labeling, and to assure
19 that completed production records are reviewed. There
20 should be adequate laboratory facilities with
21 responsibilities and procedures established in writing and
22 followed. There would also be an option for outside
23 laboratory testing, but the laboratory tests are the
24 control issue here.

25 Holding and distributing elements include

1 conditions under which ingredients and packing materials
2 are labeled and received and held, the holding of
3 in-process and finished product, and distributing dietary
4 supplements.

5 The elements listed on this slide are found in
6 the ANPR in various sections. They're in the production
7 and process controls, they're in the warehousing,
8 distribution, and post-distribution procedures sections.
9 Ingredients in processed materials and finished dietary
10 supplements must be stored in the manner that prevents
11 adulteration or mix-up. When receiving ingredients,
12 packing materials, and label materials they must be
13 examined and tested to determine if they meet
14 specifications. Each lot of materials must undergo at
15 least one test by the manufacturer to verify its identity
16 and to conform to other specifications. Tests may include
17 chemical, laboratory tests, gross organoleptic analysis,
18 microscopic identification, or analysis of constituent
19 markers, these are what were mentioned in the ANPR. The
20 ANPR says that in lieu of such testing by a manufacturer, a
21 guarantee or certificate of analysis, or C of A, may be
22 accepted from the supplier provided that the manufacturer
23 establishes that that C of A is reliable.

24 A recently submitted draft report of an FDA food
25 advisory committee, GMP working group, that included

1 dietary supplement industry members recommended something
2 different than this and wanted you to know about what they
3 recommended. This working group recommended that multiple
4 tests be conducted to confirm identity. So this is a GMP
5 element in which we would especially like to hear your
6 comments.

7 Raw materials should be examined and tested for
8 filth, infestation or extraneous material, microbiological
9 contamination, aflatoxin and other natural toxins.

10 In-process materials must be tested during manufacturing to
11 detect adulteration.

12 These are manufacturing operations. All
13 operations in receiving, inspecting, transporting,
14 segregating, preparing, manufacturing, packing, storing,
15 must be conducted in accordance with sanitation principles
16 and conducted under conditions to minimize the growth of
17 microorganisms. Chemical, microbial, or
18 extraneous-material testing procedures must be used where
19 necessary to identify sanitation failures or possible
20 product adulteration.

21 In the ANPR it says that any product that has
22 been adulterated within the meaning of the act shall be
23 rejected, or if permissible, treated or processed to
24 eliminate the contamination.

25 The ANPR includes manufacturing operation

1 elements such as ingredient and material specification,
2 tests of ingredients, the use of a master and batch
3 production record. Also included are various operations
4 such as those that are involved in heat treatment,
5 grinding, refrigeration and so forth.

6 Filling, assembling, packaging and other
7 operations must be performed in a way that protects against
8 adulteration. The ANPR lists several methods to protect
9 against adulteration including cleaning, sanitizing, use of
10 appropriate equipment, and use of appropriate materials for
11 packaging.

12 Dietary supplements must be identified with a lot
13 number that permits determination of the history of
14 manufacturing and control of each batch.

15 Products and packaging materials not meeting the
16 specifications must be rejected.

17 Storing and distributing of finished products.
18 An ANPR element says that the finished product must be
19 stored in conditions that will protect against
20 adulteration. It requires reserved samples of each batch
21 of dietary supplement that is representative of the batch,
22 or each batch of dietary supplement must be retained and
23 stored under conditions consistent with product labeling.
24 And the reserve sample must consist of an amount that would
25 be available to test at least twice the quantity. Let me

1 say that again, the reserve sample must consist of at least
2 twice the quantity that's needed to perform all required
3 tests.

4 These are some elements concerning written
5 procedures and records. In the ANPR the industry
6 identified certain written procedures and records that the
7 industry coalition thought were necessary to be included in
8 the GMP. Under the ANPR outline, written procedures must
9 be established and followed. Records would document the
10 use of the written procedures. Written procedures were
11 included for cleaning and maintaining equipment and
12 utensils used in manufacturing, procedures for
13 responsibilities and order of the quality control unit,
14 written procedures for processing batches, including a
15 master production record and a batch production record.
16 Elements of the master and batch production record are
17 identified in the ANPR and I'm not going to go through them
18 all here, but, for example, the master production record
19 includes the names and amounts of ingredients, steps in
20 manufacturing, quality control, containers, closures, and
21 labels that would be used in producing that product.

22 The batch record documents how the master record
23 was followed and it documents any deviations from the
24 master record and any investigations of those deviations.

25 Written procedures that describe appropriate

1 laboratory tests are mentioned in the ANPR. And these
2 would be tests or examinations conducted to insure purity,
3 composition, and quality of a dietary supplement. And
4 records or written procedures for the receipt, storage,
5 handling, sampling, examination, and testing that might be
6 necessary to assure the identity of labeling. Appropriate
7 identity, cleanliness and quality characteristics of
8 packaging materials.

9 Written procedures to assure that correct labels,
10 labeling, and packaging materials are issued and used, and
11 the ANPR includes written procedures in reference to
12 describing the handling of all written and oral complaints
13 regarding a dietary product.

14 The industry submitted outline identifies these
15 records as those to be retained: Records pertaining to raw
16 materials, any laboratory, any production, any control, or
17 any distribution record, and any complaint record
18 specifically associated with a batch of dietary supplement.

19 And how long must these records be retained? The ANPR
20 noted that the records must be retained for at least one
21 year after the expiration date of the dietary supplement,
22 or if no expiration date is identified on the product for
23 at least three years after the date of manufacture.

24 So there you have probably in brief the elements
25 that were included in the ANPR, just an overview, with more

1 detail, of course, and in the ANPR. And as was mentioned
2 earlier, we're in the process of drafting a proposal.

3 MR. WILLIAMS: I just want to add two more notes.
4 One of the things you should know is we have been out
5 visiting dietary supplement firms trying to get a handle on
6 really what goes on in your plants. To date we have
7 visited only very large plants and large operations. At
8 some point I think if anyone's interested we might also
9 like to visit a smaller operation to see what's going on.

10 The last note is we sent out, some of you may
11 have received, a portion of what I talked about and there
12 was a phone number on there. It is our intention
13 ultimately to set up a small business hotline to help
14 people in writing comments the way I suggested. That
15 number will be ultimately (202) 401-4590. I think what was
16 originally sent out and we had to stop it, we had 205
17 instead of 401, but that is the number.

18 Okay, I think we're ready to open it up for any
19 comments at this point.

20 MR. VARDON: Glen Putnam wanted to speak first.

21 GLEN PUTNAM (USANA): Thank you, Peter. I said I
22 only needed five minutes, but when you said I had more time
23 I went ahead and elaborated a little bit here. Again, my
24 name is Glen Putnam, that's G-L-E-N, P-U-T-N-A-M. I'm with
25 a company known as USANA, U-S-A-N-A.

1 I appreciate the opportunity to address this body
2 this afternoon. It is my hope that the information
3 presented will be beneficial in your meeting your
4 objectives in trying to establish GMP regulations for
5 dietary supplements. First, I want to state for the record
6 that the information and statements that I will make may or
7 may not represent the opinions or views of other
8 manufacturers or trade groups. I'm not acting as a
9 spokesman in their behalf. I am representing, however,
10 both my employer USANA, and myself as a consumer that
11 advocates the need of high quality dietary ingredients and
12 products. In this dual role, it is my opinion that the
13 proposed GMP for dietary ingredients and supplements
14 outline in the February 6, 1997 issue of the Federal
15 Register is inadequate and does not provide both the safety
16 and quality needed in this industry. Secondly, the
17 difference between food and dietary supplement GMP are for
18 the most part minor. The increased cost burden associated
19 with the proposal in reality will represent mostly
20 insignificant cost adjustments to most manufacturers. I
21 hope that as I elaborate on several issues, I can identify
22 why we do not see a large cost associated with the proposed
23 program.

24 I am the quality assurance and regulatory affairs
25 manager for USANA, Inc. We are a multi-level marketing

1 company that develops and manufactures a variety of
2 nutritional products. Our dietary supplements are produced
3 here locally in Salt Lake City, Utah with approximately
4 430,000,000 tablets manufactured annually. As a company we
5 have transitioned from a small Utah based company with a
6 handful of employees, to approximately 500 employees
7 throughout the world. Therefore, we have experienced the
8 costs associated with small operations to that of our
9 current size. Our product distribution is through
10 independent distributors and not the usual retail outlet.
11 Therefore, we have other costs not usually associated with
12 the more traditional selling methods. For us we are very
13 cost-minded and proactive to change particularly those that
14 affect regulatory requirements.

15 We maintain an active pharmaceutical license with
16 certain foreign countries to meet their regulatory
17 position. Certain dietary supplements as defined under
18 DSHEA are considered drugs in such countries as Canada and
19 Australia. We have a quality system that reflects the
20 highest drug standard in order to compete internationally.
21 However, as we have transitioned from making dietary
22 supplements as foods, then classified under DSHEA, and
23 finally classified as drugs internationally, we have
24 experienced what real costs are associated with that
25 transition. Despite the growth phases or conditions of the

1 company, total quality and regulatory costs have been on
2 average about one percent of our sales. For example, in
3 fiscal 1998, total U.S. sales were approximately
4 \$70,000,000. The quality and regulatory costs were
5 approximately \$675,000. So we feel somewhat experienced in
6 costs and controlling them to maintain compliance with
7 regulations but keep our company profitable.

8 When reviewing the proposed GMP language, we
9 compared it to the current food GMP model as mandated by
10 Congress under section 9 of DSHEA. We wanted to compare
11 current methodologies with proposed new ones to determine a
12 relative cost. We took the position that we had a basic
13 system, with adequate staff, procedures and equipment for
14 full compliance to food GMP. A significant change from
15 food GMP to dietary GMP was noted and assessed for needed
16 tasks, manpower, and equipment. This was then reviewed and
17 assigned as either a cost addition or reduction. For the
18 most part, we found minor wording and format changes when
19 making this comparison with no added costs. The more
20 significant additions that we also viewed as insignificant
21 because of the vague nature of the wording. Let me
22 illustrate our review.

23 Under the definition section, eleven new terms
24 were added and seven were removed from the basic list found
25 under the food GMP. There would be no additional costs or

1 savings with this section.

2 The personnel section for the most part is
3 similar to food with a minor addition that required the
4 retention of training records. Again, it was viewed to
5 have no additional -- no cost burden to the company.

6 Both of the plant and grounds and sanitation of
7 building and facilities remained so similar to current
8 methods that costs were unaffected.

9 Under equipment and utensil, two new additions
10 were noted, the cleaning procedures and records. Again,
11 both requirements are considered to be very minor with no
12 additional costs associated with their implementation.

13 Under quality control and laboratory operations
14 section, the first major change was presented. We noted an
15 addition of five major tasks with potential manpower and
16 equipment requirements would be needed depending upon the
17 operation. However, after careful consideration of the
18 requirements, it was realized that the terms were vague.
19 Because of the loose language we could rationalize sharing
20 the tasks with others, and avoid additional costs in
21 manpower and equipment. This is our interpretation of the
22 rational:

23 The QC unit could be manufacturing, warehouse, or
24 even accounting personnel given some added
25 responsibilities. Neither the definition nor this section

1 speaks in terms or takes into consideration potential
2 conflicts of interest. Unlike the language in drug or
3 medical device GMP programs, the needed clear and distinct
4 separation of this unit from all other company units does
5 not exist. Therefore, the QC unit could be a shared
6 responsibility with others in the company to incur no
7 additional costs.

8 The wording, and I quote, "Adequate laboratory
9 facilities should be available as needed," close quote, can
10 also be interpreted as not needed. Because testing
11 requirements throughout the proposed GMP are vague, a
12 laboratory can be viewed as not a necessary item for
13 compliance to this regulation. For example, the minimum
14 one identity test required on raw material can be done with
15 no facility needed. Most manufacturers will verify
16 identity with a visual comparison of the receipt sample to
17 their internal standard test. If any test is needed, it
18 can be sent to an outside contract-testing lab to save
19 costs.

20 Dietary data is only required when a, and I
21 quote, "dietary ingredient and dietary supplement bears an
22 expired date," close quote. With no additional
23 requirements for mandatory expiry dating, companies can
24 choose never to place an indication on the label and avoid
25 this requirement. Again no additional costs are incurred.

1 With the production and process controls section,
2 several new paragraphs were added, but again, these were
3 viewed as a standard among the industry. Master batch
4 formulas and records are commonly used to produce dietary
5 supplements. Procedures for the receipt, rotation,
6 storage, control, identity, and traceability are all common
7 practice. Those that may need to implement these processes
8 will experience very little cost to their overhead. The
9 only potential cost addition was the raw material and
10 finished product testing. However, as stated earlier the
11 requirements are still vague. Most manufacturers will
12 simplify this process to minimize costs. They will
13 continue to perform this function by comparing raw material
14 received with the internal standard. The same will be true
15 for finished product. If additional costs are incurred,
16 they will be minimal at best.

17 The last section on warehousing, distribution,
18 and post-distribution presents some new ideas not as common
19 as most would believe. Sample and record retention,
20 complaint files, investigation, and rework procedures are
21 not difficult to implement. However, those that are
22 familiar with these practices can testify that it
23 represents a small cost initially and is a minimal cost
24 long-term.

25 Therefore, we concluded that the associated cost

1 adjustment needed for full compliance to the proposed GMP
2 was minimal and insignificant. The larger and more
3 reputable companies have better quality programs than that
4 proposed. However, let us be honest and realistic with how
5 most companies will implement the proposed regulations.
6 Both as an employee and a private consultant in this
7 industry, I can tell you that most will do the least
8 possible. In boardrooms and departmental meetings, more
9 time and effort will be used to find ways to avoid any
10 large expense for compliance purposes. I have already
11 alluded to this with examples of how the loose language of
12 the proposal will be used in a company's best interest, not
13 the consumer's. So to truly assess the economical impact
14 on business, the language needs to be clarified.

15 We found the vagueness of terms and requirements
16 to even be somewhat in contradiction to some of the wording
17 in DSHEA. For example, section 7 of DSHEA amended section
18 403 of the FD and C to add conditions of misbranding of
19 dietary supplements. If the label or labeling of the
20 supplement fails to list an ingredient by name and
21 quantity, it was to be considered misbranded. Now I will
22 not claim to interpret the intent of Congress, but the term
23 quantity can be viewed in two different ways. One is the
24 theoretical amount added to the formula and the other is
25 the real quantity or potency. Under the proposed GMP

1 regulations, it appears that it has been interpreted as the
2 theoretical amount. It is our opinion that many in the
3 industry want this interpretation, because it's easier and
4 will not cost them very much. However, we disagree with
5 this viewpoint and interpretation. I will illustrate with
6 two real examples, and these are examples I know
7 personally.

8 I have two samples of Cyanocobalamin, vitamin
9 B12. It's in a one percent concentration. Both claim to
10 use USP grade vitamin B12 that is diluted with Dicalcium
11 Phosphate. Both come from major well-known suppliers in
12 this industry. They always supply a Certificate of
13 Analysis. As you can see, they're both very different. As
14 I have already stated, most manufacturers will examine the
15 material upon receipt, if it matches their internal
16 standard it will be used. No other tests will be
17 performed, and this is perfectly acceptable under the
18 proposed GMP. However, upon chemical analysis, one of
19 these samples proved to be sub-potent at .076 percent. The
20 products that contain this material will not have the real
21 quantity of B12 represented on the label. The manufacturer
22 will not be aware of this condition because it is not
23 required under the proposed GMP and would cost money to
24 find out. When we questioned this with the supplier, their
25 comments to us were not surprising, that they had never

1 heard from their customers that it was sub-potent, and they
2 probably never would have heard because of the language,
3 the way it was written.

4 A local company was selling a multivitamin tablet
5 with folic acid. They used a local contract manufacturer
6 to make their product. The folic acid was received with a
7 C of A from a well-known and reliable source. Again, it
8 matched their internal standard, so it was used to make
9 product. Lot after lot after lot, this process was
10 repeated. Batch records and other process controlled
11 records confirmed that folic acid was added to the batch in
12 the right quantity. Everything was processed in accordance
13 with the proposed GMP requirements.

14 Eventually a consumer of the product complained
15 to the FDA because her child was born with neural tube
16 defect or spina bifida. The woman was educated and knew
17 she needed folic acid for her developing child. She relied
18 on the label that gave a quantity that was not realistic.
19 From the investigation it was discovered that the product
20 was sub-potent for folic acid. A recall order was issued
21 with very little product being returned due to the
22 consumption rate. Even though strict compliance to GMP was
23 followed, the product was sub-potent for folic acid and a
24 consumer was not protected.

25 The conflict in the term quantity poses a

1 significant risk to consumers. Many of you are aware of
2 the Los Angeles Times article that reported the results of
3 independent laboratory tests on ten products labeled with a
4 quantity of St John's Wort. Even conflicts within the
5 regulations need to be reviewed. For example, compare the
6 finished product testing requirement and that of product
7 salvage. The wording is not shared evidence from
8 laboratory testing.

9 Therefore, we restate our original opinion that
10 the proposed GMP does not have the muscle to prevent such a
11 situation from occurring again. We feel that it will
12 continue to defraud the American public of safe and high
13 quality dietary products. In section two of DSHEA,
14 Congress stated that improving the health status of the
15 United States citizens ranks at the top of the national
16 priorities of the Federal Government. If this is true, why
17 are the regulations so watered-down? Why is not quality
18 defined as potency or some other term to assure consumers
19 receive what's on the label?

20 Consumers do not view food labels the same way
21 they view dietary supplements. Industry only confuses the
22 issue by making health claims. If the industry wants to
23 use health claims to help market their product, then they
24 should be required to do more to prove the safety and
25 quality of the products they sell.

1 Inasmuch as FDA representatives are visiting
2 supplement manufacturers and suppliers, USANA would also
3 like to extend an invitation to visit our facility. We
4 have transitioned from a local small source to a large
5 international competitor. Our quality system offers
6 potency guaranteed products economically. This system
7 enhances consumer safety and product quality. We would be
8 supportive in providing methods, systems, alternatives, and
9 the economical impact of our company with you. Thank you.

10 MR. VARDON: Thank you, Glen.

11 MR. WILLIAMS: Thanks very much for those
12 comments. I just want to point out one thing, and I think,
13 Karen, I don't know if you want to respond to it also, but
14 before you do I want to point out where we are in this
15 process again, because you kept using the term proposed
16 rule making. We're not there yet. All we have so far is
17 an advanced notice of proposed rule making and what that
18 was, was our reflection of what the industry submitted. We
19 are in the process of developing an FDA proposed rule
20 making now, and this is part of that process. So the
21 things that you read in there are not necessarily what we
22 would go with. That's what we're in the process of
23 developing now.

24 Karen, do you want to take it from there?

25 MS. STRAUSS: I just want to say what was in the

1 ANPR was the industry submitted outline.

2 GLEN PUTNAM (USANA): I realize that.

3 MR. WILLIAMS: Do you have any other --

4 MS. STRAUSS: I just wanted to back up a little
5 bit. I appreciate the invitation to visit and thought it
6 might be helpful to tell you that in deciding which sights
7 to visit, FDA received invitations through industry groups.
8 We made known our interest in visiting sites so that we can
9 learn more about manufacturing practices, and then through
10 the industry organizations they made their members aware of
11 our interest, and then the invitations came in that way.
12 So if you are a small business and you would like us to
13 visit, an invitation would be well received.

14 MR. VARDON: Would anyone else like to make a
15 comment or do you have any questions so far of any
16 proposal, any of the provisions? Yes, sir.

17 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
18 My name is Ira Porterfield. I am a consultant out of
19 Denver, Colorado, and I just have several questions that
20 I'd like to get out on the table.

21 Number one, given the fact that the FDA has a
22 limited budget and certainly as it addresses certain parts
23 of its mandate, those limitations have restricted the
24 number of audits and the auditing techniques or instruction
25 techniques that have been changing. And with that in mind,

1 I guess, one question is what's your reaction to the
2 ability to keep up with the regulation as it may be
3 promulgated here sometime in the future?

4 Will you -- as a second question, will you
5 consider third-party contractors in this process, whether
6 that be industry association driven? GMP compliance
7 programs, I understand there is at least one that is being
8 developed or just an independent qualification of
9 consultants and contractors.

10 I guess another question along those lines is
11 whether or not -- and I know this would be a departure from
12 tradition, but some kind of a seal, a GMP seal, is being
13 proposed through one industry association, is that
14 something that FDA would consider as a way of branding
15 products that, in fact, do comply?

16 And, I guess, the last question I have, have you
17 actually inspected? You've indicated that you visited
18 several larger dietary supplement manufacturers, has there
19 been any attempt to assess the quality systems that are
20 there today given the DSHEA mandate that food GMPs would
21 likely be the standard? So, in other words, do you have a
22 good sense from a compliance perspective of how well the
23 industry is currently doing, large and small, and how they
24 can through that mechanism how you might discover for
25 yourself the impact that it may have on this industry?

1 And the last question I have, I guess, is more in
2 line with the process that you're going through. Do you
3 have any preconceived notions, any threshold of -- in your
4 cost analysis as to where it will impact both timing of the
5 promulgation as well as the content? In other words, I
6 know you're in the fact gathering process, but do you have
7 any -- I use the term preconceived notions not negatively
8 necessarily, but just as a guidance to the industry at this
9 point as to where and when and how you might react to the
10 data and the information you're gathering during these
11 sessions?

12 MR. WILLIAMS: I'll take the first couple of
13 them. I think I got them all down, there goes that
14 feedback again. How will we keep up was your first
15 question. I guess, I'd like to say that anybody who would
16 like to write to Congress and say that FDA needs more money
17 for inspectors, I applaud you, but if that doesn't
18 happen --

19 The second question was about third-party
20 contractors. We actually are looking into that in some
21 other areas, not dietary supplements, but I think it's
22 something that the agency is looking at right now. We have
23 no idea how this will work or if it will work, but I think
24 it's an interesting suggestion.

25 What else, how -- well, I'm going to skip the GMP

1 seal one and I am going to leave it to our general counsel.

2 Attempt to assess how well the industry is doing
3 now. That is what we're in the process of doing, and Peter
4 Vardon up here, that's primarily his job. He's doing it by
5 a number of methods, not the least of which is some of
6 these industry visits that we've had. We're not
7 necessarily getting that information through inspections,
8 but we are doing everything we can. We're always hamstrung
9 in our ability in terms of how we go about gathering data,
10 we have rules for that as well. But we rely a lot on what
11 the industry tells us, that's just the way it is. And like
12 I said at the outset of my talk, the people we usually hear
13 the least from is particularly the really small businesses.
14 And that's why we are coming out in this session. We've
15 had a previous one and we've got another small business
16 outreach in Baltimore scheduled for next month. We're
17 trying to get small businesses to come forward and tell us
18 more about where they are now and what their potential
19 costs would be.

20 I'm going to leave the process question to across
21 the way here and the GMP seal.

22 MS. BARNETT: My name is Alexa Barnett, and I'm
23 from the office of chief counsel at FDA.

24 As far as the question on the FDA seal, that's
25 something that stakeholders have raised at our public

1 meetings and it's certainly something that the agency is
2 aware that people are interested in. But I think all I can
3 say is that we hear you and you've raised it and it's under
4 review.

5 On the last one, I believe, correct me if I'm
6 wrong, I think you're asking for when can you expect the
7 rule?

8 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
9 The proposal.

10 MS. BARNETT: The proposal. All I can say is
11 that both the commissioner and Joe Leavitt, who is the
12 director of center for foods, this is on their top and high
13 priority list. I mean, I'd say top three, top five. So
14 we're under a lot of pressure to get it out, but we're also
15 under pressure to put out a proposed rule that makes sense
16 and takes into consideration all the things we have to like
17 the small business concerns. So I apologize, all I can say
18 is we're working on it.

19 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
20 Is it possible to put it into some rough time frame?

21 MR. WILLIAMS: Next year.

22 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
23 Next year, okay.

24 MS. BARNETT: Can I just follow up on one last
25 thing? On your first question on inspections I think Rich

1 addressed that, but I just wanted to follow up and say
2 that, you know, the people sitting here don't set the
3 priorities for the agency on what we do inspections on, so
4 we're just doing our part and hopefully we'll follow up
5 with inspections later on. But certainly I can't commit
6 the agency's resources to doing anything.

7 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
8 I guess I recognize that's necessarily not your mandate,
9 but I wondered if that would be helpful to you to actually
10 conduct given the fact that DSHEA set the food GMP up as a
11 standard. And during this process would it make sense to
12 actually employ the uses of some of your food inspectors to
13 evaluate a sampling of these companies to see just how well
14 they're doing. Maybe they're not doing well even against
15 food standards, so adding to that standard would be the
16 added requirements may, in fact, further complicate and it
17 may not be necessary.

18 MR. WILLIAMS: I think it's a great suggestion,
19 and we need to take it back and talk to our field people
20 about it. Obviously we have to compete with all the other
21 inspection priorities in the agency. Thank you.

22 MR. VARDON: Thank you, Ira. Does anyone else
23 have any comments, we have plenty of time?

24 Well, I think, unless -- oh, here we go.

25 ANGELO CONTINO (Neutraceutical Corp.): My name

1 is Angelo Contino from Neutraceutical Corporation, and I
2 just have one question. I just wanted to read the
3 statement in the proposed rule making, but it states that
4 the Food and Drug Administration establishes national
5 levels for these defects in dietary products produced under
6 current GMP and uses these levels in deciding whether or
7 not to recommend regulatory action. And it's in reference
8 to the defect action levels, and my question is what are
9 the FDA's plans as to how those max levels will be
10 determined?

11 MS. STRAUSS: I'll try to answer your question.
12 It's unlikely that defect action limits would be considered
13 along with or at the same time or proposed at the same time
14 as the GMP proposal. They would come sometime later. And
15 at present there isn't, you know, a set plan for timing of
16 those, but the same kinds of considerations that go into
17 determine any kind of defect action limits, you know, the
18 scientific background, that kind of information would be
19 used for dietary supplement action as well.

20 ANGELO CONTINO (Neutraceutical Corp.): Would
21 there be any involvement with the industry?

22 MS. STRAUSS: I would imagine, yes.

23 MR. WILLIAMS: Can I ask you to elaborate, do you
24 have any suggestions for how the industry would like to
25 participate in setting defect action levels?

1 ANGELO CONTINO (Neutraceutical Corp.): I think
2 that's a question we all need to kind of go back and
3 research, but I would assume that it would be very similar,
4 that we look at scientific data and make sure there's
5 adequate data to be able to make an assessment. If there
6 wasn't we should find more or not set those limits. But I
7 would assume it would be very similar to what you
8 described.

9 MR. VARDON: Actually, last Friday we had a
10 discussion about defect action limits, and I think our
11 scientists felt there wasn't a lot of science available
12 right now.

13 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
14 Forgive me for my ignorance in this material, but what --
15 certainly like, for example, in the medical device
16 industry, the issue of addressing defects is handled
17 through a number of different mechanisms, and they start
18 with regard to nonconforming material reports, et cetera,
19 manufacturing processes, all the way to corrective and
20 preventive action techniques that are applied throughout
21 and as well their complaint handling side. Are those
22 provisions -- are they missing in this proposed rule making
23 and if not, how are they being addressed or how is that
24 being integrated? Because some of this is a learning
25 process, is it not, and that's a very dynamic closed-loop

1 approach to addressing defects depending on where they
2 occur. Could you comment on that?

3 MS. BARNETT: I think the kinds of defects that
4 you're talking about are the kinds of things that we
5 envision catching here, like manufacturing failures. From
6 my understanding of defect action levels, they're really
7 product specific and not only product, but like foods you
8 have them for a certain kind of fungus that grows on
9 peanuts, you know. And so you set a defect action level
10 for those peanuts for that level. And, of course, the
11 scientists are involved in, you know, figuring out what's
12 an appropriate level for that.

13 And I think with the GMP certainly we're really
14 concerned with at least initially getting out a broad
15 regulation out there, and then later on if necessary defect
16 action levels would be developed for specific products.

17 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
18 So this would be a formally published, kind of a generally
19 regarded as safe level for a given contaminate, or
20 whatever?

21 MS. BARNETT: Well, I can't really speak for it.
22 I know for foods there is a whole book with defect action
23 levels for certain types of products.

24 MR. WILLIAMS: Yes. Those are published for our
25 inspectors, and they are available to the public.

1 Obviously you need to know what the defect action levels
2 are, and that's how it's done.

3 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
4 I had one additional question here. I think in some point
5 in your presentation you mentioned that there's been a
6 recommendation for multiple tests to confirm identification
7 or identity, can you tell us what the basis for that was?

8 MS. STRAUSS: That one test would not be
9 sufficient. For example, viewing a root in a botanical
10 would not be sufficient to confirm identity. Typically a
11 botanist would want to have the whole plant and parts of it
12 wouldn't be there, and may be microscopic, wouldn't be yet
13 enough to confirm. Maybe some chemical tests for
14 fingerprinting would be needed to show that you had the
15 right substance there in the right amount, and that there
16 wouldn't be something there that was not expected to be
17 there. So that multiple tests, not just one visual test,
18 was recommended.

19 MR. VARDON: Loren?

20 UNIDENTIFIED SPEAKER: That was actually my
21 question as well, that identity for botanicals is probably
22 going to be probably the most expensive element for many
23 small companies. And as it relates to finished raw
24 material from a certified vendor, which is, say, a finished
25 extract, with clear ratio markers and percentage level

1 markers, and this is a vendor that is absolutely qualified,
2 clearly it seems to me there is no need to have multiple
3 confirming tests. Certainly one chemical identity test
4 makes sense, but you're not going to see a lot of raw
5 material botanicals in the future, it's going to become far
6 more sophisticated. And small businesses are really in a
7 struggle with this.

8 MS. BARNETT: Could I just get a clarification?
9 You said they're from qualified vendors, could you explain
10 that?

11 UNIDENTIFIED SPEAKER: There's certainly vendors
12 who are in the world marketplace who are producing
13 pharmaceutical standards in a domestic market, and they are
14 selling those products in this country as dietary
15 supplements. And they have been audited, they have been
16 inspected very carefully at various levels, governmental
17 and by U.S. companies who they work with here.

18 I have absolutely no question about the
19 confirmation of those analytical tests that they would send
20 with their finished goods. And small companies need to
21 rely more and more on other vendors and the valuated
22 process. They're going to get stuck with multiple tests
23 that seem to be truly redundant and yet add a significant
24 amount of cost in the process.

25 Having said that, that the raw material testing

1 element is going to be very difficult as well for small
2 companies, because of the small lot size but the relative
3 cost of testing remains relatively constant. You have to
4 run an HPLC or a GC, and that's a lot of money. And if
5 you've got a 50 kilo lot, it's pretty hard to make a profit
6 on that, frankly.

7 MR. VARDON: Would you state your name and --

8 IDENTIFIED SPEAKER: Executive director, Utah
9 Natural Products Alliance.

10 MR. WILLIAMS: I just missed something you said.
11 You said something about there was something changing, and
12 I just missed what you said at the very end of your first
13 comment.

14 MS. BARNETT: I believe you were saying that the
15 market was changing and you're not seeing --

16 UNIDENTIFIED SPEAKER: Commercial relationships
17 are changing a lot between vendors and companies, either
18 marketing companies or in-process manufacturers.

19 MR. WILLIAMS: How would you describe that
20 change? I mean, what's actually changing?

21 UNIDENTIFIED SPEAKER: Well, for one thing the
22 average cost of raw materials has gone up probably actually
23 tenfold over the last ten years. So whereas people use to
24 pay say \$10 a kilo, they're now paying \$100 a kilo. That's
25 because the type of -- nature of products being sold has

1 changed dramatically.

2 So we're talking about thousands of dollars a
3 kilo now, instead of tens or hundreds of dollars a kilo.
4 So that complicates things for small businesses, because
5 they're buying quantities that are relatively small, but
6 it's whole raw material, but they're still small lots. But
7 you're expected to burden that with very expensive tests
8 that are normally associated with much, much larger lots,
9 where you can advertise the costs of those tests over
10 thousands of pounds per lot, then that could be absorbable
11 but for small businesses, this is going to be a real
12 problem.

13 MR. VARDON: Thank you.

14 MIKE ROSE (Celestial Seasonings): My name is
15 Mike Rose with Celestial Seasonings. I would like to make
16 one comment that was brought up about an FDA seal of
17 approval or something like that. On the surface that seems
18 like it would be a really good quality attribute to have
19 for companies to have that on their package. In essence,
20 it creates a real what I call, dummied-down effect.

21 We just recently went through an experience with
22 something similar where we have an organic seal for our
23 product. We have a very high quality, relatively expensive
24 product that's out there. A competitor of ours came out
25 with another same seal, same organic trade association with

1 their seal on it. Unfortunately they had a much lower
2 quality product, but the consumers did not perceive that.
3 What happened is the consumer turns the product around,
4 sees the same seals, sees two different price points,
5 purchases the lower quality product.

6 So, in essence, you're really not bringing the
7 quality of the industry up by doing that, you're actually
8 dummied it down to the very base price.

9 MR. VARDON: Thank you.

10 LINDA HAMMONS (Natures Sunshine Products): I'm
11 Linda Hammons with Natures Sunshine Products. It seems
12 like there's been a lot of questions about the reporting of
13 adverse reactions with nutritional supplements. And do you
14 feel that this is one area that's going to be closer to the
15 pharmaceutical regulations? And how do you think the FDA
16 is going to handle everybody reporting these reactions?

17 MS. STRAUSS: Because we're in the developmental
18 process, I would actually be more interested in what you
19 have to say or what your comments would be, what you think
20 it should be?

21 MR. VARDON: Is it costly to develop that
22 information?

23 LINDA HAMMONS (Natures Sunshine Products): As
24 far as the reporting, yeah. I think it's more -- maybe not
25 so much the cost because we are a \$300 million company, and

1 right now we have a lot -- you know, we have staff to do
2 these types of things. I think it's more of a question
3 what should be reported? I mean, we do get reports from
4 everything like this caused a stomach ache, and, you know,
5 that it probably isn't the herb. You know, after you do
6 the investigation it's just maybe that person couldn't take
7 that or maybe they didn't take it with food, that type of
8 thing, or that reaction based upon an efedron reaction.

9 It's like -- it seems like you're going to be
10 inundated with all these little types of reactions, and I
11 think that's going to be more of how it's going to be
12 handled, and is it going to cause a reaction in the
13 industry and with people in taking a nutritional
14 supplement. So I think it's more what should be reported
15 and how that's going to be handled.

16 MR. VARDON: Can we also ask how you handle those
17 now?

18 LINDA HAMMONS (Natures Sunshine Products): As
19 far as reporting those?

20 MR. VARDON: Yes.

21 LINDA HAMMONS (Natures Sunshine Products): We do
22 some reports. We have a health scientist department that
23 reviews those reactions, and we do investigation follow-up,
24 you know, by testing retentions and going through that type
25 of things. So we right now we look at what the reaction

1 is, what the product is, and that -- before we do, you
2 know, reporting, so we would not just report everything.

3 MR. VARDON: But you would report some to the
4 FDA?

5 LINDA HAMMONS (Natures Sunshine Products): Yeah.
6 Just depends on what the reaction is and what the product
7 is and that type --

8 MR. VARDON: Thank you. Yes, sir.

9 JERRY ARENO (Modern Health Strategies): Yeah.
10 I'm Jerry Areno from Modern Health Strategies. I'm
11 interested in knowing about the other folks here in the
12 room that have read the -- if I use the term correctly,
13 advanced noticed for the proposed ruling. We have read it,
14 and we believe that it's more towards the pharmaceutical
15 side than it is towards the food side.

16 Now, obviously, USANA doesn't believe that,
17 because they believe that it's a long ways away from
18 pharmaceutical, but we believe it's very close to
19 pharmaceutical, and it's not close to DSHEA regulations
20 which is modeled after food.

21 MR. WILLIAMS: I guess I would point out that the
22 reason we publish the ANPR is because it did come from your
23 industry, and we put it out for comments like that
24 essentially. I mean, what we really want to know from you,
25 are what are the actual elements in it that you will find

1 burdensome and you think are perhaps not worthwhile for
2 dietary supplements? Those are the kinds of things that --
3 that's what we're in the process of doing now, trying to
4 get those comments from you. But I would also like to hear
5 about it from other people about that.

6 MR. VARDON: Does anyone else have any comments
7 or questions? This certainly has been very helpful to us.

8 Well, if no one else -- yes, sir.

9 UNIDENTIFIED SPEAKER: Sorry about cutting you
10 off. I just have a couple of follow-up comments in regards
11 to the GMP seal, just so you know, I know that with the
12 medical device, because I have been in that industry for
13 some time, the same proposal was raised but the general
14 counsel said that that would be an announcement that they
15 could not give because that would be a conflict of interest
16 and I think the same would hold true here.

17 Now with regard to the adverse reaction reporting
18 or that particular part of the proposal, those things that
19 are being debated, I know that within the pharmaceutical
20 industry they have the same problem that you're going to
21 find here. One of the problems that you have first is
22 substantiation of the claim. You know, someone calls in,
23 it is merely an allegation until you can prove otherwise.
24 Now you have doctors and medical staff that are also in the
25 reporting system that talk about bad reactions with drugs

1 that they may have encountered, but it's more along the
2 severe injury and/or death terminology. A stomach ache,
3 for example, would not be one from my standpoint that we
4 would even report, because it is an incidental.

5 MR. VARDON: Okay.

6 DENNIS HAGAN (Nutraceutical): My name is Dennis
7 Hagan. I too am from Nutraceutical, and I wanted to
8 comment on some of the things, particularly that was raised
9 about whether this is pharmaceutical. I come from a
10 medical device background, and there's a lot of overlap
11 that I see and I think much of it's going to come down to
12 how it's enforced and how these particular GMPs are
13 interpreted by auditors, by inspectors, who come into
14 plants.

15 And one thing that comes to mind in particular,
16 for example, in the C of A case and the analytical results
17 example that Mr. Putnam from USANA brought up, I think that
18 if an inspector were to come in and ask the manufacturer
19 how they validated a vendor's C of A or how they validated
20 the tests that were used, you look for appropriate
21 documentation, possibly some audits, on-site audits of your
22 supplier, and then maybe do some of your own additional
23 redundant testing using your own laboratory or an outside
24 laboratory. That may be enough to justify those results.
25 A lot of companies just accept a vendor's C of A without

1 any further inspection, and if that's the way it's
2 interpreted and audited then I think there's some risk
3 there.

4 So, again, much of it's going to come down to how
5 auditors and inspectors interpret the rule and how they
6 hold manufacturers responsible for really challenging under
7 certain things.

8 MR. VARDON: Anyone else like to make a comment
9 or ask a question? Yes, sir.

10 KEN DRISSAN (American Laboratories): Ken Drissan
11 with American Laboratories. I wonder if what -- all that's
12 going on here implies that all these dietary supplement
13 manufacturers will then become registered with FDA, would
14 have, you know, identification and traceability?

15 MS. BARNETT: Could you explain the last part,
16 traceability?

17 KEN DRISSAN (American Laboratories): Well, we
18 are an FDA registered company and we have our inspections.
19 Would this situation imply that the dietary supplement
20 manufacturers also would then be registered with FDA and
21 subject to FDA inspections and all that goes on?

22 MS. BARNETT: Yes. I mean, registered, I can't
23 speak to, I don't know about that. But certainly if you're
24 putting out a dietary supplement and we have -- in the
25 future, you know, we have a final rule out there putting

1 down the GMPs, then, yes, when an inspector showed up at
2 your facility they would expect to go in and make sure
3 you're complying with the law.

4 UNIDENTIFIED SPEAKER: But how are you going to
5 know who is making dietary supplements and who isn't if
6 they're not listed like a drug manufacturer?

7 MR. WILLIAMS: We have -- our field keeps a list
8 of who makes dietary supplements and has -- they get those
9 lists from various sources, but there's no requirement
10 right now that dietary supplements manufacturers register
11 with the FDA, nor food companies, for that matter, but
12 we'll find you.

13 IRA PORTERFIELD (Porterfield Enterprises, Inc.):
14 I think the question may be, is that going to change? Is
15 it likely that the industry will be required to register?

16 MR. WILLIAMS: I think it would require, we would
17 have to have new legal authority in order to do that.

18 MS. BARNETT: I don't want to speak to the legal
19 authority, because that's not something I was prepared to
20 speak on today, but we put the ANPR out there to hear from
21 you, and it's not part of the ANPR but if you're interested
22 in registering for inspections, I can take your name down.
23 I'm just kidding.

24 MR. VARDON: Okay. Well, if no one else would
25 like to speak, I think we can wish you all well and thank

1 you for coming. And we will have another public meeting in
2 October in Baltimore, October 21st. And I've already
3 gotten a number of registrations, a number of you have
4 registered for that also and we're looking forward to that.
5 And we're very eager to hear your written comments also.
6 Thank you.

7 (The meeting was concluded.)

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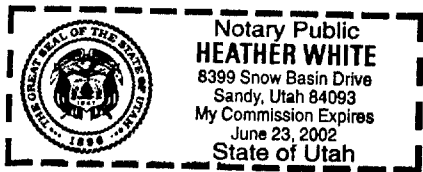
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I, HEATHER WHITE, Registered Professional Reporter and Notary Public in and for the State of Utah, do hereby certify:

That said public meeting was taken down by me in shorthand on September 28, 1999, at the place therein named and thereafter pages 2 through 62 were reduced to transcription under my direction.

I further certify that I am not of kin or otherwise associated with any of the parties to said cause of action and that I am not interested in the outcome thereof.

WITNESS MY HAND AND SEAL this 5th day of October, 1999.



Heather White
HEATHER WHITE, RPR/CSR
Notary Public
Residing in Salt Lake County

My Commission Expires:
June 23, 2002