

U.S. CHEMICAL SAFETY
AND HAZARD INVESTIGATION BOARD

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PUBLIC MEETING

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FINAL REPORT OF CSB ON
THE FIRE AND DUST EXPLOSIONS
AT THE CTA ACOUSTICS, INC., PLANT
CORBIN, KENTUCKY, FEBRUARY 20, 2003

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TUESDAY, FEBRUARY 15, 2005

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The Public Meeting of the U.S. Chemical Safety and Hazard Investigation Board was held at 7:00 p.m., at the London Community Center, 528 South Main Street, London, Laurel County, Kentucky, Carolyn W. Merritt, Chairman, presiding.

APPEARANCES

Chairman & CEO Carolyn W. Merritt
Board Member John S. Bresland
Board Member Gary L. Visscher
General Counsel Christopher Warner

INVESTIGATION TEAM:

Mr. William (Bill) Hoyle
Investigations Supervisor

Mr. Mark Kaszniak
Chemical Incident Investigator

Mr. Stephen J. (Steve) Wallace
Chemical Incident Investigator
and Recommendation Specialist

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PROCEEDINGS

Opening Statements by Chairman Carolyn W. Merritt	3
Staff Report by Investigator William (Bill) Hoyle	7
Presentation by Investigator Mr. Mark Kaszniak	10
Questions by the Board	26
Key Findings, Root and Contributing Causes by Investigator William (Bill) Hoyle	33
Questions by the Board	43
Recommendations by Investigator Stephen J. (Steve) Wallace	52
Questions by the Board	59
Public Comment by Mr. Guy Colonna	61
Public Comment by Mr. Van Cook	64
Questions by the Board	65
Motions and Voting	67
Closing Comments by Chairman Carolyn W. Merritt	72

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P-R-O-C-E-E-D-I-N-G-S

(7:00 p.m.)

CHAIRMAN MERRITT: Good evening, and welcome to this public meeting of the U.S. Chemical Safety and Hazard Investigation Board, known as the CSB.

I am Carolyn Merritt, and I am Chairman and CEO of the U.S. Chemical Safety Board. And with me this evening are our Board Members John Bresland and Mr. Gary Visscher. Also joining us tonight are our General Counsel Chris Warner and other staff members who have worked very hard to make sure that this meeting comes off and is possible. And for that, we thank them.

Before we begin, I would like to point out some safety features, since this is a meeting about safety, and information about this building. Emergency exits, should we need them, are here and when you came in. And that door right there leads to the outside. And the one in the back also is a fire exit.

If you would, please, if you have pagers or telephones, please put them on mute or turn them off so these proceedings are not disturbed. I thank

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1 you for that.

2 Tonight the subject is the CSB's final
3 report on dust explosion and fire at the CTA Acoustics
4 facility in Corbin on February 20, 2003. Tragically,
5 this incident took seven lives, and injured 37 others.

6 It was the worst workplace disaster in Kentucky since
7 1989.

8 All of us at the agency offer our
9 condolences to those who lost loved ones in this
10 accident. To those who suffered injury, we wish you a
11 full recovery.

12 Tonight's agenda will begin with a
13 presentation of the staff report and recommendations,
14 followed by questions from the Board. At that point,
15 which should be about 8:20, there will be an
16 opportunity for public comment, and all of you are
17 encouraged to participate.

18 I do ask that you please keep your
19 comments brief and relevant to the investigation. We
20 can accept comments, but not questions.

21 If you plan on commenting, please register
22 at the sign-in table in the front by about 8:00
23 o'clock, and I will call on you first.

24 Following public comments, the Board will

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1 consider approval of the final report, and then
2 adjourn around 9:00 o'clock.

3 Before we hear the staff report, I hope
4 you would allow me to make a few personal comments.
5 The tragedy at CTA occurred just three weeks after the
6 Columbia Space Shuttle disaster that claimed the lives
7 of seven astronauts. The Columbia investigation found
8 that the incident was not a technical mystery, rather,
9 it was a failure to address known hazards and to take
10 corrective actions when warning events occurred during
11 earlier launches.

12 Like the Columbia accident, the incident
13 at CTA Acoustics was preventable. Unlike the
14 astronauts who accepted the risk of a hazardous
15 venture, CTA employees simply went to work that
16 Friday, expecting to come home at the end of the day
17 unhurt, just as we all do, but around them was the
18 fuel for an explosion. At 7:30 a.m., on February 20,
19 the conditions were in place for tragedy.

20 For almost two years the Chemical Safety
21 Board has been investigating this incident at CTA
22 Acoustics in an attempt to understand why it occurred,
23 not to find fault, but in order to prevent similar
24 instances from happening in the future.

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1 The purpose of this meeting tonight is to
2 share that knowledge with you the public. And I thank
3 you all for coming here tonight.

4 I will now recognize any of the Board
5 Members who would like to have any opening statements.

6 Mr. Bresland?

7 BOARD MEMBER BRESLAND: Thank you,
8 Chairman Merritt. I also would like to extend warm
9 words of sympathy to the victims of this tragedy and
10 to their loved ones.

11 This is my third visit to the Corbin area.

12 The first time was to visit the damaged CTA facility
13 and attend our first public meeting that was held in
14 Corbin. The second time was to visit the replacement
15 CTA plant. And I am here tonight for our final public
16 hearing.

17 When we complete our presentation tonight,
18 I hope you will leave with a better appreciation of
19 what happened on that day two years ago. For those of
20 you who are closely affected by the explosion, we hope
21 you will find this information to be useful.

22 The goal of the CSB is to determine what
23 happened and to make recommendations that will
24 hopefully prevent future accidents like this.

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1 As you will hear this evening, the
2 explosion here in Corbin is one of three similar
3 accidents that we are investigating. Because of these
4 three explosions, we have launched a general
5 investigation of the issue of combustible dust
6 explosions.

7 So, if any good can come out of the
8 heartbreak and sorrow suffered by the workers and
9 their families at CTA, we hope that in years to come
10 we will not have to investigate accidents like this.
11 We hope that we will not be visiting towns like Corbin
12 and London to explain why a facility was destroyed and
13 why so many lives were lost.

14 Thank you, Chairman Merritt.

15 CHAIRMAN MERRITT: Thank you, Mr.
16 Bresland. Mr. Visscher?

17 BOARD MEMBER VISSCHER: No, thank you.

18 CHAIRMAN MERRITT: Now I would like to
19 recognize Mr. Bill Hoyle who is our lead investigator
20 on the CTA acoustics incident. Bill will present the
21 staff report.

22 Mr. Hoyle has been active in the chemical
23 safety and incident investigation field for 22 years.

24 He has extensive experience in incident

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1 investigations, process safety management, and
2 emergency response planning. Mr. Hoyle.

3 STAFF REPORT BY INVESTIGATOR

4 WILLIAM (BILL) HOYLE:

5 INVESTIGATOR HOYLE: Thank you, Madam
6 Chair and Board Members.

7 First, I want to acknowledge the hard
8 work of the investigation team that prepared this
9 report. They include Mark Kaszniak, Stephen Wallace,
10 Francisco Altamirano, Giby Joseph, and Cheryl
11 MacKenzie.

12 In our presentation this evening we will
13 discuss a brief summary of the incident; we will have
14 an overview of our findings; we will discuss
15 combustible dust hazards; we will explain the
16 production process; we will describe the incident,
17 then our key findings, followed by the root and
18 contributing causes, and finally, our recommendations.

19 At 7:30 a.m., on February 20, 2003, a
20 fire and series of explosions occurred at the CTA.
21 Seven employees were killed, 37 were injured. The
22 neighborhood was evacuated as a precaution. And a 12-
23 mile section of Interstate 75 was closed temporarily
24 as a precaution.

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1 Ford Motor Company suspended operations
2 at four assembly plants due to lack of acoustic
3 insulation parts normally supplied by CTA.

4 We took this photograph the morning
5 after the incident. The scene is typical of what we
6 found. This incident was the worse workplace disaster
7 in Kentucky in 14 years.

8 This was an avoidable tragedy, the
9 result of the explosion of combustible dust -- a
10 hazard that CTA and its raw material supplier were
11 aware of, a hazard that Kentucky state inspectors and
12 insurance inspectors never detected.

13 The dust that exploded at CTA came from
14 phenolic resin powders manufactured by Borden Chemical
15 in Louisville, Kentucky. Memos and minutes show that
16 CTA managers knew of dust explosion hazard in the
17 facility.

18 Dust from a similar Borden phenolic
19 resin had exploded at a foundry in 1999, killing three
20 workers. Borden knew about this incident, but did not
21 inform its customers such as CTA that the resin dust
22 could explode catastrophically.

23 Finally, numerous safety and insurance
24 inspections of the CTA facility failed to detect the

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1 combustible dust hazard.

2 I want now to turn over the next portion
3 of the presentation to Investigator Mark Kaszniak.

4 Mark joined the Chemical Safety Board
5 after a 20-year career in the private sector as a
6 health and safety specialist at IMC Global, Vigoro
7 Corporation, and Morton International. He also worked
8 for eight years for OSHA, the Occupational Safety and
9 Health Administration.

10 Mark holds a bachelor of science in
11 chemical engineering, and he is also a certified fire
12 and explosion investigator.

13 PRESENTATION BY

14 INVESTIGATOR MARK KASZNIAK:

15 INVESTIGATOR KASZNIAK: Thank you, Mr.
16 Hoyle.

17 In order to understand what happened at
18 the CTA Acoustics facility on February 20, 2003, let
19 me first explain a little bit about combustible dusts
20 and their fire and explosion hazards.

21 Most organic materials, many metals, and
22 even some inorganic materials, when finally divided
23 into small particles and disbursed into the air, will
24 either burn or explode if they contact a sufficiently

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1 strong ignition source.

2 Some examples that may be familiar to
3 you from news sources are coal mine explosions due to
4 coal dust and grain elevator explosions from grain
5 dust.

6 Like all other fires, a dust fire occurs
7 when a fuel, in this case a combustible dust like
8 phenolic resin, comes in contact with an ignition
9 source in the presence of oxygen.

10 As you know, the air we breathe provides
11 sufficient oxygen in order to sustain a fire. This is
12 called the fire triangle, which may be familiar to
13 many of you. And removing any one of these elements
14 eliminates the possibility of that fire.

15 A dust explosion requires the
16 simultaneous presence of two additional elements:
17 dust suspension and confinement. A suspended dust
18 burns more rapidly, and confinement allows pressure to
19 build up, thus, resulting in an explosion. This is
20 called a dust explosion pentagon.

21 Again, if any one element of this
22 pentagon is not present, a dust explosion will not
23 occur. Thus, as you can see, dust explosions are more
24 rare than dust fires, because they require more

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1 elements to be brought together.

2 What we intend to show in this
3 presentation is that based on our investigation of the
4 fire and explosion patterns and eyewitness statements,
5 that three combustible dust explosions occurred at the
6 CTA facility, along with the combustible dust fire.

7 Another feature of combustible dust
8 explosions that I would like to bring to your
9 attention is the fact that they often occur in a
10 series, cascading rapidly through a facility. This is
11 because combustible dust generally settles in elevated
12 locations, on flat surfaces throughout the facility.

13 Then some event, either an initial
14 explosion or some other event lofts the dust into the
15 air where it creates a cloud. If this cloud is then
16 ignited by a suitable ignition source, the dust will
17 explode. As the pressure wave produced from this
18 explosion moves faster than its flame front, the
19 pressure wave shakes loose the dust from the building
20 surfaces and the flame following it then ignites this,
21 producing a series of explosions where there is
22 suspension and confinement.

23 While examining the CTA facility, CSB
24 noticed and observed powdered material that was burned

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1 onto building surfaces, and that the explosion damage
2 at the facility was consistent with that produced by
3 other dust explosions.

4 As a result of this, CSB collected 42
5 samples from the facility, which had them examined by
6 an independent testing laboratory. This nationally-
7 recognized laboratory sampled these materials and
8 tested them for their explosive properties using a
9 variety of standardized tests.

10 The results of these tests demonstrate
11 that in the presence of a suitable ignition source,
12 that the phenolic and fiberglass resin combinations
13 will explode when suspended in the air in adequate
14 concentrations.

15 The video clip that I am about to show
16 you demonstrates some of the explosive potential of
17 the black phenolic resin that was being used at CTA.
18 A small amount of this resin, a couple of teaspoons,
19 has been placed inside the container on the table.
20 The lab technician is about to place a lighted flame
21 at the open top of the container. A blast of
22 compressed air supplied by the hose entering the
23 container will then be used to loft the phenolic resin
24 towards the flame. And then, you will see and hear

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1 what happens.

2 There he is lighting the flame. He is
3 now going to pressurize the air. And then, the air
4 will be injected in the container. This test will
5 repeat in slow motion.

6 As you can see, the dust visibly
7 flashed. If there had been containment present, there
8 would have been an explosion with using only two
9 teaspoons of this particular phenolic resin.

10 At the time of the explosions at the CTA
11 facility, there was much more of this dust present on
12 the building rafters and inside the plant.

13 As previously explained by our Board,
14 the fire and explosions that occurred at CTA were the
15 second of three combustible dust explosions that CSB
16 is currently investigating. The first CSB explosion
17 occurred at the West Pharmaceutical Services in
18 Kinston, North Carolina. This explosion occurred on
19 January 29, 2003, and involved the polyethylene dust,
20 which is also a plastic dust.

21 As a result of that explosion, six
22 employees died, and 38 others were injured.

23 The third explosion occurred at the
24 Hayes Lemmerz facility in Huntington, Indiana, on

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1 October 29, 2003. This particular explosion involved
2 aluminum dust. One employee died and six others were
3 injured.

4 CSB will be presenting the results of
5 this investigation at some point in the near future.

6 What I would like to do now is describe
7 the CTA production process, followed by a detailed
8 description of the fire and explosion that occurred on
9 February 20, 2003.

10 The CTA Acoustics plant manufactures
11 acoustic insulation products for industrial and
12 automotive uses. The photo on the right shows some of
13 CTA's automotive acoustic insulation products. These
14 products are formed to specifics to shapes during
15 their use and are used as hood liners and other in
16 areas inside the engine compartments of automobiles
17 and light trucks.

18 The plant that the explosion occurred at
19 was built in 1972 by the Certain Teed Corporation, who
20 operated it and maintained it for 20 years, before it
21 was acquired by CTA in 1992.

22 At the time of the incident, 561
23 employees were employed by CTA at the facility.

24 This is a simplified plant layout of the

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1 CTA facility on February 20, 2003. The overall size
2 of the facility for your reference is 300,002 square
3 feet, and it was located just outside the Corbin city
4 limits in Laurel County.

5 Most of the fire and explosion damage
6 was in the production area of the plant. This is
7 where the four production lines labeled on the diagram
8 as Lines 401, 402, 403, and 405 manufactured the
9 acoustical insulation products using the phenolic
10 resins.

11 Lines 401 and 402 were used to
12 manufacture industrial acoustic insulation products
13 primarily used for duct liner for heating,
14 ventilating, and air conditioning systems. The duct
15 liner came off the lines in rolls. These rolls were
16 then coated on Line 416. No phenolic resin was used
17 on Line 416, and so, it was not damaged in the fires
18 and explosions.

19 Lines 403 and 405 were used to make the
20 automotive acoustic insulation products. These
21 products came off the production lines in pelts and
22 were hung on racks. Later, these pelts would be moved
23 into the molding department, where they would be
24 formed to their final shapes.

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1 Significant fire damage was found in the
2 raw materials roll and pelt storage areas of the
3 facility. Both the maintenance department and the
4 offices were also damaged by the pressure waves
5 generated by the explosions as they vented through the
6 facility.

7 Three raw materials: fiberglass,
8 plastic sheeting known as facing, and phenolic resin
9 powder were used to manufacture the industrial and
10 automotive acoustic insulation products at CTA. Only
11 the phenolic resin, however, was a combustible dust.
12 The consistency of this phenolic resin was like that
13 of talcum or baby powder.

14 The phenolic resin came in the facility
15 in 2000-pound bags called super sacks. A super sack
16 was suspended above a feed hopper on each processing
17 line. A screw conveyor attached to this feed hopper
18 then transported the resin powder to the resin feeder.

19 Two types of phenolic resin were used in
20 the facility called natural and black. The black
21 resin contained two percent carbon black to produce
22 the desired color for the automotive products. The
23 natural was used on the industrial lines for the HVAC
24 duct liner. Several thousand pounds of phenolic resin

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1 were used in the manufacture of CTA's products every
2 month.

3 Through interviews with employees and
4 analysis of fire and explosion patterns, CSB
5 determined that the initial dust explosion occurred on
6 Line 405. To help you understand how the phenolic
7 resin cloud was generated and how it subsequently
8 exploded, let me explain how the raw materials were
9 produced on this processing line through the aid of
10 this diagram.

11 Various types of fiberglass were fed
12 into the line by land line feeders, which were then
13 moved into a picker, which opened up the fiberglass
14 and separated out. Another series of conveyors then
15 moved the fiberglass into the resin feeder. At the
16 resin feeder, phenolic resin was metered in on top of
17 the fiberglass. And in the mat former, this phenolic
18 resin was sucked down into the mat to create a resin-
19 impregnated fiberglass mat.

20 The material that didn't get sucked up
21 in the mat ended up going up through the four vertical
22 pipes and into what is known as the bag house, which
23 was on the roof. The bag house separated out the fine
24 fibers and fiberglass from the air stream, and

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1 deposited it in the bottom of the bag house.

2 Daily cleaning crews then removed this
3 material from the bag house by processing it on a
4 conveyor, through a shoot, through an air lock, where
5 it was deposited into a box on the floor in the blend
6 room. This box would be removed by a forklift truck
7 when it was full.

8 As the mat exited the mat former, facing
9 was applied above and below the mat to sandwich it
10 before it went into the curing oven. In the curing
11 oven, hot air circulated around this sandwich
12 construction, binding the fiber, namely, heating the
13 fiberglass, heating the resin up so that it partially
14 melted to stick both the facing and the fiberglass
15 together into a firm fiber pad. The firm fiber pad
16 then exited the curing oven, was cut and shaped to
17 size, suspended in the racks, and then later processed
18 in the molding department.

19 The combustible dust explosions and the
20 fire occurred while the processing lines at the CTA
21 facility were being cleaned, not while they were being
22 operated. Compressed air, chimney sweeps, and metal
23 tools were used by operators to clean excess resin and
24 fiberglass from the processing lines at the beginning

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1 of each shift.

2 These materials were then dumped onto
3 the plant floor, and then swept up with brooms, and
4 placed in a dumpster for disposal. Fans were used to
5 blow dust generated during these cleaning operations
6 away from the operators. The result was that
7 combustible dust disbursed and settled on flat
8 surfaces throughout the facility.

9 During its investigation, CSB noted a
10 number of pre-incident events that created conditions
11 that led up to the fire and explosions on February 20,
12 2003. First, the Line 405 bag house was operating
13 inefficiently, creating excessive dust inside the
14 plant.

15 When this bag house was not operating
16 properly, employees told CSB the phenolic resin dust
17 blew out the base of the mat former and into the
18 facility.

19 Second, the Line 405 oven door was open
20 because the oven was running too hot. This was due to
21 a malfunctioning temperature controller that operators
22 had been having problems with for the past several
23 weeks. As no spare controller was available at the
24 facility, the oven doors were being opened in order to

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1 regulate the oven temperature.

2 Third, there has been a history of small
3 fires in the ovens. Pieces of phenolic resin and
4 fiberglass broke off the edges of the mats as they
5 passed through the oven and accumulated inside. These
6 pieces, subjected to the continued heat of the oven,
7 would overheat, and then ignite, resulting in a fire.

8 These fires were normally extinguished by operators
9 using garden hoses and portable fire extinguishers.

10 On the morning of the incident, the day
11 crews arrived at the facility and began routine
12 cleaning of the processing lines. During this
13 cleaning, the Line 405 crew discovered a plugged area
14 in the ducts leading to the bag house. They removed
15 this plug by breaking it up with a stick and using
16 compressed air. These cleaning activities, coupled
17 with other cleaning activities on the plant floor,
18 created a dust of phenolic resin inside the plant.

19 Meanwhile, combustible dusts that had
20 previously built up inside the curing oven, overheated
21 and ignited, causing a fire to occur inside this oven.

22 The fire was not discovered by the line operators
23 because they were busy cleaning the line elsewhere.

24 Then, the dust clog created by the

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1 cleaning activities, blown in the direction of the
2 oven by the fans, was ignited by the flames from the
3 fire burning inside the oven at the open oven door.
4 The result was a combustible dust explosion.

5 As shown in this overhead figure diagram
6 of Line 405, the first explosion occurred inside the
7 oven in the relatively confined area between the oven
8 and the firewall. The location of this explosion was
9 confirmed by interviews with eyewitnesses in the plant
10 and examination of the explosion damage by CSB.

11 The firewall across the aisle from the
12 Line 405 oven was partially collapsed. The force from
13 this explosion also shook the facilities, suspending
14 dust into the atmosphere. Employees told CSB that as
15 the dust fell on them from above, the lights of the
16 facility then went out.

17 When the first explosion occurred,
18 flames shot up into the bag house from the process
19 below. Two employees on the plant roof cleaning the
20 bag house were burned. This photo of the Line 405 bag
21 house shows the fire damage that the bag house
22 sustained. And you can see that on the right side of
23 the photo. This is the area where the employees were
24 working at the time.

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1 A second dust explosion occurred in the
2 confined area above the Line 405 blend room when the
3 falling suspended dust was ignited by the fireball
4 from the first dust explosion as shown in this side
5 diagram of Line 405. The force from the second
6 explosion damaged nearby firewalls and the roofs of
7 both the blend room and the plant. Four employees
8 were injured near Line 405 by these two explosions.
9 Three of these employees were seriously burned, and
10 one later died.

11 This photo shows the explosion damage at
12 the end of Line 405. As you can see in the
13 foreground, the firewall has been knocked down from
14 the force of the explosion. Also, notice the metal
15 panels above the blend room were blown out, as well as
16 portions of the roof.

17 This overhead diagram of the production
18 area shows the first and second explosions at Line
19 405. After the second dust explosion, a fireball,
20 indicated by the red arrow, traveled along the ceiling
21 to other processing lines. These three events
22 happened in quick succession, leaving little time for
23 employees working in various parts of the production
24 area to escape.

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1 When the fireball reached Line 403, it
2 moved into the blend room. Six employees working on
3 this line were severely burned. Four of them later
4 died.

5 Portions of the fireball continued
6 moving over Line 403, into Line 402. Three employees
7 were burned in the narrow aisleway between Lines 402
8 and 401. Two of these people later died.

9 Next, a third explosion occurred in the
10 Line 401 blend room. Three employees working in the
11 blend room were severely injured, while two others
12 received minor injuries. Another 30 employees in
13 other areas of the plant were injured. These injuries
14 varied from first-degree burns, fractures, cuts,
15 bruises, and smoke inhalation from the fire and the
16 force of the explosions.

17 What you are about to see are three
18 computer simulations developed for the CSB. They show
19 the three combustible dust explosions and the fire
20 spread that occurred at the CTA facility on February
21 20, 2003. These simulations were used by CSB to
22 evaluate hypotheses concerning the development of the
23 explosions and the spread of the fire. The computer
24 simulation is shown on a scale drawing of the

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1 facility, with all the major pieces of equipment in
2 place.

3 The first simulation is an overhead
4 view. The roof of the facility has been made
5 translucent so that you can see what is going on
6 inside the plant, along with what is going on on the
7 roof. The model follows the visible combustion
8 products produced as the explosions occur and as the
9 fire spreads.

10 There is the initial explosion, followed
11 by a secondary explosion over 405, leading down to
12 403, across the roof, down to 402, 401, where it then
13 dissipates in the other end of the facility.

14 This second simulation is an eye-level
15 view from a vantage point between Lines 405 and 403,
16 as if you were standing inside the plant. Again, the
17 roof of the facility has been made translucent so you
18 can see what is going on inside the plant, as well as
19 what is happening on the roof.

20 Initial explosion going over Line 405,
21 across the roof to Line 403, and then into the rest of
22 the facility.

23 The final simulation picks up where the
24 last explosion left off. Again, same parameters as

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1 before, only this time, we will be looking at a
2 vantage point of the facility near Line 416, towards
3 Lines 403, 402, and 401.

4 There is the explosion passing through
5 403, onward to 402, to 401, and then dissipating out
6 into the other end of the facility.

7 So how can combustible dust fires and
8 explosions be prevented? As part of its
9 investigation, CSB examined the standards that are
10 applicable to these hazards. CSB found previously-
11 existing standards published by the National Fire
12 Protection Association, or NFPA.

13 You may already be familiar with the
14 NFPA which develops codes and standards to reduce the
15 loss of life and property. These safety standards are
16 present in our everyday life. Take, for example, this
17 auditorium. NFPA standards were used to determine the
18 location of the exit signs and the size of the door
19 openings and their placement around the facility.

20 NFPA standards are widely adopted by
21 regulatory agencies such as OSHA and state and local
22 authorities. The primarily safety standard pertaining
23 to this investigation is the NFPA 654, which is the
24 standard for preventing fire and dust explosions from

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1 manufacturing and processing and handling of
2 combustible particulate solids.

3 NFPA 654 addresses dust explosion
4 prevention for industrial facilities such as CTA
5 through safe design, construction, housekeeping, and
6 other practices. The standard was originally
7 developed back in 1943 to prevent dust explosions in
8 the process in the plastics industry, but this was
9 later expanded to include all combustible dust
10 industries.

11 As you will hear in a moment, during the
12 discussion of the key findings, use and enforcement of
13 NFPA 654 by state agencies and the companies involved
14 would have prevented this incident.

15 At this point, we would like to turn it
16 back to the Board for questions regarding the fires
17 and explosions.

18 CHAIRMAN MERRITT: Thank you, Mr.
19 Kaszniak. At this time are there any Board questions?
20 Mr. Bresland?

21 QUESTIONS BY THE BOARD:

22 BOARD MEMBER BRESLAND: Mr. Kaszniak,
23 can you compare the energy of this explosion or the
24 dust, the combustible dust involved in this explosion,

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1 with other materials that we have been involved with
2 or other explosions that we have been involved with;
3 for example, the explosion at West Pharmaceutical, in
4 North Carolina, which involved polyethylene dust.

5 INVESTIGATOR KASZNIAK: Sure. The
6 phenolic resin dust is more energetic from an
7 explosion severity standpoint than the polyethylene
8 dust that was used at West Pharmaceutical. It is also
9 more energetic than coal dust that is typically found
10 in coal dust, as well as corn starch, which is
11 typically used in some of the grain elevator
12 facilities. So this dust was slightly more energetic
13 than corn starch.

14 BOARD MEMBER BRESLAND: In your last
15 slide you talked about the National Fire Protection
16 Association, NFPA, and their code number 654, and you
17 suggested that had the facility complied or used 654
18 in their operation design, it might have prevented
19 this accident. Can you enlighten us on that as to
20 some examples of what changes would have taken place
21 in the process if they had used the examples set in
22 NFPA 654.

23 INVESTIGATOR KASZNIAK: Well, NFPA 654
24 contains a number of features too lengthy to describe

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1 here in detail, but I will point out a few for your
2 benefit.

3 One is the design criteria and the
4 standard. The standard has certain criteria for
5 minimizing flat surfaces in elevated areas, such as on
6 beams and pipes and things like that. If the flat
7 surfaces would have been eliminated in the CTA
8 facility, the dust would have had no place to settle
9 in the higher parts of the facility.

10 There are also extensive standard
11 operating procedures listed in NFPA 654 for cleaning
12 practices employed at the CTA for proper cleaning
13 practices for facilities that have combustible dust.

14 As I noted in my presentation, CTA used
15 a variety of methods such as sweeping and using
16 compressed air, along with fans, to clean the
17 combustible dust from the processing areas. All these
18 practices are not recommended by NFPA 654.

19 NFPA 654 recommends vacuuming as the
20 technique for removing combustible dusts. Any
21 technique that stirs up the combustible dust as you
22 are trying to clean it obviously creates more of a
23 hazard.

24 BOARD MEMBER BRESLAND: And how would,

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1 legally or administratively, how would NFPA 654 be
2 applied to a facility like this or to a state like
3 Kentucky or the previous case in North Carolina? What
4 would have to happen for that to be in effect?

5 INVESTIGATOR KASZNIAK: There are two
6 primary mechanisms for application of NFPA 654. One
7 is adoption by state and local fire codes. Here,
8 building facility officials would adopt 654 to apply
9 to specific facilities. And then, when the facilities
10 are designed or modified, those code requirements
11 would be applied.

12 The other area would be, of course, for
13 the Occupational Safety and Health Administration or
14 the Kentucky Office of Safety and Health to adopt 654
15 as a workplace safety standard.

16 BOARD MEMBER BRESLAND: And what is the
17 current status in the state of Kentucky?

18 INVESTIGATOR KASZNIAK: The state of
19 Kentucky has adopted 654 as part of its fire codes,
20 but due to the long period of time that this facility
21 has existed, those standards were not applicable to
22 this facility when the facility was constructed. So
23 the facility was what is known as grandfathered from
24 those requirements.

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1 As for the OSHA standards, neither
2 federal OSHA or the state of Kentucky have adopted
3 NFPA 654 as a standard for industrial dust explosion
4 prevention.

5 BOARD MEMBER BRESLAND: I have no more
6 questions.

7 CHAIRMAN MERRITT: Mr. Visscher?

8 BOARD MEMBER VISSCHER: Thank you, Madam
9 Chair. Just a couple questions about the presence of
10 the dust that you have described. You've describe it
11 as dust, at least with regard to the secondary
12 explosion and the kind of rolling fireball, as being
13 present on flat surfaces. In your investigation, was
14 the dust visible or primarily invisible to the
15 employees? Were they aware that the dust was there?
16 Both the management and employees.

17 INVESTIGATOR KASZNIAK: The dust was
18 present at the facility. CTA had a cleaning program
19 for cleaning the floor level of the plant on a regular
20 basis, as well as cleaning the processing lines.

21 Unfortunately, some of the dust settled
22 in the upper areas of the plants on rafters and on
23 beams, and these were not cleaned as frequently as the
24 processing lines were cleaned. So the dust would have

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1 been visible on these beams. Without going up into
2 those upper reaches of the facility, it would be
3 difficult to tell just exactly how much dust was up
4 there.

5 But as Mr. Hoyle will present in the key
6 findings, it does not take a great quantity of dust in
7 order to create a dust explosion hazard, especially
8 when it is disbursed over a wide area.

9 BOARD MEMBER VISSCHER: So the dust that
10 fueled this explosion and fireball was primarily in
11 the rafters and sort of along the ceiling line, the
12 roof line?

13 INVESTIGATOR KASZNIAK: Well, at the CTA
14 facility there are various I-beams and building roof
15 trusses that support the roof and horizontal pipes,
16 and ductworks from the ovens, and a lot of different
17 horizontal pipes that are up high in the facility, as
18 well as the areas on top of the blend rooms where dust
19 could accumulate. These areas are above eye level,
20 and thus, not subject to the normal cleaning
21 requirements.

22 BOARD MEMBER VISSCHER: You mentioned
23 just kind of in passing that the bag house was not
24 operating efficiently. To what extent was that a

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1 significant cause of the dust being present? Was it
2 largely due to the fact that the dust was present
3 because the bag house was not operating efficiently,
4 or were there other sources?

5 INVESTIGATOR KASZNIAK: Well, the bag
6 house itself during the operation of the plant when it
7 wasn't operating efficiently -- and we are not saying
8 it was operating inefficiently all the time, but at
9 least the day prior to the explosion and other periods
10 that we can document, there were periods of
11 inefficient operating at the facility.

12 When it was operating that way while the
13 production lines were being run, dust would emanated
14 out of the mat former, and thus, contribute to that
15 which was being suspended in the air. To the point
16 where this dust would settle on elevated surfaces, it
17 was contributory to the dust in the facility.

18 The other means of, you know, the dust
19 getting into the facility was the fact that during the
20 cleaning process itself they were using improper
21 methods for cleaning, and thus, they were generating
22 this dust during the cleaning itself, and putting it
23 into higher areas of the facility by using compressed
24 air, dry sweeping, and the like.

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1 CHAIRMAN VISSCHER: Thank you.

2 CHAIRMAN MERRITT: In your presentation
3 you talked about a fire in the oven. I understand
4 from the report that this oven is a forced-hot-air
5 oven, and that there actually isn't a flame in the
6 oven. Can you explain to me again how this material
7 or how an open flame would have occurred in the oven.

8 INVESTIGATOR KASZNIAK: Yes. You are
9 correct -- this is a forced-air oven. The flame is
10 heating the air up in the air intake exhaust, so there
11 is no flame normally present in the oven.

12 However, as this sandwiched mat went
13 through the oven, it is in a very fragile condition
14 until it gets heated and fuses together. It is
15 basically fiberglass fibers with phenolic resin on top
16 of it being fed through on a conveyor.

17 As it gets fed through the facility,
18 parts of this mat stick onto that conveyor, and the
19 edges in particular, come off, and they stick on the
20 conveyor or they fall to the bottom of the oven,
21 creating accumulations.

22 The oven is designed as a single pass-
23 through device, meaning that the mat goes through
24 once, becomes firm, and then it is cut into place.

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1 These materials that fall off inside the oven or stick
2 to the conveyor go around and around again, being
3 subjected to the heat of this oven.

4 There is also a lubricating oil used on
5 this conveyor, which then mixes with this material as
6 well. And as a result, the material stays in the oven
7 for prolonged periods of time, continually heating,
8 until it overheats, and then bursts into flames.

9 We noted several, in the history of the
10 plant, several small fires that occurred inside the
11 oven, you know, on a regular basis. And as a result,
12 these would normally be put out by the operators as
13 they were watching the processing lines. In this
14 case, everybody was busy cleaning elsewhere, and there
15 was nobody watching the oven, which was still on at
16 the point where this line was being cleaned.

17 CHAIRMAN MERRITT: Okay. Thank you. If
18 there are no other questions, then, I would like to
19 introduce Mr. Hoyle who will talk about the key
20 findings.

21 KEY FINDINGS, ROOT AND

22 CONTRIBUTING CAUSES BY

23 INVESTIGATOR WILLIAM (BILL) HOYLE:

24 INVESTIGATOR HOYLE: The investigation

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1 team identified 11 key findings. I will discuss each
2 of those.

3 First, combustible phenolic resin dust
4 fueled the fire and explosions. We ruled out natural
5 gas leaking as a cause of the fire and explosions. We
6 examined blast and fire patterns, as well as conducted
7 many interviews, and all of these clearly establish
8 that the facility had experienced a dust fire and
9 explosions.

10 We examined the natural gas system
11 because natural gas fueled the ovens. We conducted
12 tests of the piping and the components of the natural
13 gas system to ascertain was there any leak that could
14 have released natural gas into the facility. And our
15 testing concluded that there was no leak into the
16 facility.

17 In addition, the operators working the
18 line that day, none of them when we interviewed them
19 reported smelling natural gas, which has an odor in it
20 and is easily detected.

21 Second, the Line 405 was operated with
22 the oven doors open due to a malfunction of
23 temperature control equipment. Combustible material
24 inside the oven caught fire, and the flames then

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1 ignited a dust cloud outside the oven.

2 As Mark has explained, we determined
3 that the incident initiated on Line 405. This
4 determination is consistent with the conclusion of
5 investigations conducted independently of ours, those
6 conducted by the Bureau of Alcohol, Tobacco, and
7 Firearms, as well as the Kentucky State Fire Marshall.

8 Here is a picture of the open oven door
9 on Line 405. This door is approximately four feet by
10 four feet in diameter. As has been explained, fire is
11 not normally present in the oven. However, there was
12 a history of small fires associated with this oven.
13 We have already explained that those are normally put
14 out, but on the morning of the incident, there was no
15 one stationed at the oven, because they were cleaning
16 the line, who would have detected it and put it out.
17 In fact, there were a number of water hoses and fire
18 extinguishers situated in close proximity to the oven
19 because of the frequent fires.

20 Third key finding: Lack of effective
21 firewalls and blast-resistant physical barriers
22 allowed the fire and explosions to spread to non-
23 production areas of the facility.

24 We have here a picture of a collapsed

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1 firewall between Lines 403 and 405. The walls were
2 not designed to withstand explosions. And the
3 production area was not effectively equipped with
4 venting to vent explosive forces so as to help the
5 walls to not be toppled in an explosion event.

6 Fourth: Borden Chemical did not
7 explicitly communicate the explosive hazard of
8 phenolic resins to CTA. Material safety data sheets
9 provided by Borden to CTA noted that the material was
10 combustible, but they did not warn that the phenolic
11 resin could explode.

12 Borden's material safety data sheets
13 referred customers to the combustible dust safety
14 standard NFPA 654. However, CTA did not have a copy
15 of that standard and was not aware of its
16 requirements.

17 Fifth: Borden Chemical did not
18 communicate to CTA the safety lessons from the 1999
19 Jahn Foundry dust explosions that involved a similar
20 Borden phenolic resin powder. In that incident, three
21 employees were killed, nine others were injured.

22 This is a picture of the Jahn Foundry.
23 After this incident, a task force at Borden drafted a
24 "Dear Customer" letter to warn their phenolic resin

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1 customers about the explosion hazard in light of the
2 foundry explosion.

3 Borden also planned to send a copy of
4 the joint Massachusetts OSHA and State Fire Marshall
5 Investigation Report into that incident, but that
6 report would be attached to the letter. Borden never
7 sent the letter or the report to their phenolic resin
8 customers -- including CTA.

9 In addition, Borden did not modify their
10 material safety data sheets for phenolic resin powder
11 to explicitly warn of the explosion hazard.

12 Six: CTA management was aware of the
13 explosive potential of dust, but did not implement
14 effective measures to prevent explosions or
15 communicate the explosion hazard to the general
16 workforce.

17 Company memos and minutes of meetings
18 from 1992 through '97 showed discussions about the
19 explosive potential of dust in the facility. The CTA
20 fire brigade training manual warned of fire and
21 explosion potential when dust accumulates. Job safety
22 analyses on line-cleaning activities warned against
23 cleaning with compressed air, as it would suspend the
24 dust in the air and create a dangerous situation.

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1 Next: Inefficient bag house operation
2 and improper production-line-cleaning activities
3 disbursed combustible dust and deposited it on
4 elevated flat surfaces where it accumulated.

5 Interviews with many employees revealed
6 that the area around the production lines was very
7 dusty during the cleaning activity. In addition, the
8 Line 405 bag house was not operating efficiently and
9 was releasing excessive dust into the facility, in
10 particular, the night before the incident.

11 The combustible dust safety standard
12 NFPA 654, warns against use of compressed air for
13 cleaning, because it actually increases the risk of
14 fire and explosions. It was so dusty during the line-
15 cleaning activity that operators used large room fans
16 to blow the dust away from them.

17 Eight: Lack of housekeeping on elevated
18 flat surfaces allowed the combustible dust to build up
19 to unsafe levels.

20 As Mark has explained, this included
21 I-beams, ductwork, pipes in the top of the blend
22 rooms. It does not take very much dust to trigger
23 powerful explosions.

24 NFPA 654 states that dust layers of one-

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1 thirty-second of an inch can create hazardous
2 conditions. One-thirty-second of an inch is less than
3 the thickness of a dime.

4 We found in our investigation burned
5 material on flat surfaces, but because of the
6 extensive fire and explosion damage, as well as the
7 use of fire water to put out the fire, we were not
8 able to determine the thickness of the dust layer in
9 the facility that was present at the time of the fire
10 and explosion. However, we did observe several inches
11 of dust material buildup on the top of the Line 405
12 blend room.

13 Next: The Kentucky Office of
14 Occupational Safety and Health conducted wall-to-wall
15 inspections of the facility in 1989, '93, and 2000,
16 but did not issue citations regarding combustible dust
17 hazards.

18 As was said earlier, federal OSHA, as
19 well as Kentucky Occupational Safety and Health, have
20 a comprehensive safety standard to address combustible
21 dust in the grain industry. However, neither have
22 adopted a combustible dust safety standard to apply
23 comprehensively to industrial facilities.

24 The fire marshall: Now moving from the

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1 state occupational safety and health group to the
2 state fire marshall's office. The fire marshall in
3 Kentucky has the authority and the responsibility to
4 enforce fire safety standards at existing facilities.

5 The fire marshall conducts annual
6 inspections of high-occupancy facilities. That
7 includes daycare centers, nursing homes, schools, and
8 other similar locations. However, the state fire
9 marshall does not routinely inspect industrial
10 facilities such as CTA.

11 This leads to our next key finding: The
12 Kentucky State Fire Marshall's office had not
13 inspected the CTA facility since it was constructed in
14 1972.

15 And our final key finding: Despite
16 frequent inspections, none of CTA's insurers
17 identified phenolic resin dust as an explosion hazard
18 in the last eight years since 1995.

19 F.M. Global, one of CTA's insurance
20 carriers, conducted five inspections in the two years
21 prior to the incident, but did not detect the
22 combustible dust hazard.

23 Next, I am going to present the root and
24 contributing causes that we identified in our

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1 investigation. These are the underlying causes, and
2 the purpose is to identify opportunities for
3 prevention. Please note that the causes are not
4 listed in any particular order.

5 A root cause is typically a management
6 system failure such as faulty design or inadequate
7 training that leads to an unsafe act or condition. A
8 major incident usually has multiple root causes, and
9 removing any root cause prevents the incident from
10 occurring.

11 A contributing cause is typically a
12 management system deficiency that increases the
13 likelihood of the severity of an incident.

14 The first root cause: CTA management
15 did not implement effective measures to prevent
16 combustible dust explosions. Management did not
17 communicate the explosive hazard of the phenolic resin
18 dust to its employees. CTA did not obtain or use the
19 combustible dust safety standard NFPA 654, which was
20 referred to them in the Borden Chemical Material
21 Safety Data Sheet.

22 Second: CTA cleaning and maintenance
23 procedures for production lines did not prevent the
24 accumulation of unsafe levels of combustible dust.

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1 As we have described already, the
2 cleaning methods actually increased the dispersion of
3 dust, and then the housekeeping program did not keep
4 it from building up.

5 Third: The CTA incident investigation
6 program did not ensure that all oven fires were
7 investigated and that the underlying causes were
8 identified and resolved.

9 We have already explained there were
10 frequent fires in the ovens, but not all of these
11 fires were investigated by CTA management. And their
12 underlying causes were not identified, and corrective
13 actions to prevent them from happening in the future
14 were not taken.

15 There were a number of fire reports on
16 Line 405 in the months prior to the incident. And in
17 several cases, there were no recommendations to
18 prevent future fires.

19 Next: Certain Teed's building design
20 and CTA's building modifications did not effectively
21 address the fire and explosion hazards associated with
22 combustible dust. Although not a legal requirement in
23 1972 when CTA built the facility, the combustible dust
24 safety standard NFPA 654 was available to provide

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1 safety guidance in the design of the facility. In
2 particular, minimizing flat surfaces to prevent the
3 accumulation of combustible dust would have prevented
4 the spread of the fire to Lines 401, 402, and 403.

5 Moving now to contributing causes.
6 First: The Borden Chemical product stewardship
7 program did not explicitly convey to CTA the explosive
8 hazards of phenolic resin powder.

9 Product stewardship refers to a chemical
10 manufacturer's activities to promote the safe use of
11 their products by their customers. This was not
12 adequate in the case of Borden Chemical and CTA.

13 The Line 405 oven lacked fire detection
14 devices and automatic sprinklers. As Mark explained,
15 combustible material accumulated in the oven, caught
16 on fire, and then ignited.

17 Third, CTA did not have effective
18 procedures for evaluating the hazards associated with
19 the non-routine operating conditions on Line 405.
20 Operating the oven with a malfunctioning temperature
21 controller and with the doors open was a non-routine
22 situation. However, the hazards of operating in this
23 manner were not recognized, nor were they controlled.

24 This concludes the presentation of the

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1 findings of our investigation. And we are glad to
2 take Board questions, if there are any.

3 QUESTIONS BY THE BOARD:

4 CHAIRMAN MERRITT: Thank you, Mr. Hoyle.

5 One of the things you just said is that CTA built the
6 building. Is that correct? Or was that building
7 built prior to CTA's ownership?

8 INVESTIGATOR HOYLE: I believe I said
9 Certain Teed. Certain Teed built and designed the
10 building in 1972, and then operated it for the next 20
11 years.

12 CHAIRMAN MERRITT: And then it was
13 purchased by CTA?

14 INVESTIGATOR HOYLE: Yes, it was bought
15 by CTA in 1992.

16 CHAIRMAN MERRITT: Okay. Thank you. Do
17 the other Board Members have questions?

18 BOARD MEMBER VISSCHER: Just briefly.

19 CHAIRMAN MERRITT: Mr. Visscher?

20 BOARD MEMBER VISSCHER: Thank you.
21 Briefly, if you would explain a little bit with regard
22 to following up on the Chairman's question there about
23 the building and why it did or did not follow or have
24 the building modifications that addressed those issues

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1 at the time it was built.

2 INVESTIGATOR HOYLE: Right. In 1972,
3 the NFPA 654 code did not apply to the construction of
4 the CTA facility, because at that time the standard
5 only applied to the plastics industry, not to
6 automobile parts manufacturing. It later was expanded
7 in its scope to apply to industrial facilities of
8 whatever type that handled combustible dust.

9 But nonetheless, this was a facility
10 designed to use phenolic resin powder, which is a
11 combustible dust, and it is necessary to design that
12 in a safe manner. And the NFPA 654 was available and
13 would have provided good guidance in the design of the
14 facility that would have prevented the spread of the
15 fire and the explosions if it had been used. However,
16 it was not a legal requirement at the time of
17 construction.

18 BOARD MEMBER VISSCHER: But it would be
19 at the present time, I take it.

20 INVESTIGATOR HOYLE: If the plant were
21 to be built, --

22 BOARD MEMBER VISSCHER: Today.

23 INVESTIGATOR HOYLE: A new facility was
24 built handling combustible dust today, that would be a

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1 requirement in the state of Kentucky.

2 BOARD MEMBER VISSCHER: Thank you.

3 CHAIRMAN MERRITT: One of the things
4 that we do at CSB is to try to identify how this might
5 be prevented in other places. And in your comment,
6 then, if other industries or other people who are
7 using combustible dust now who may have facilities
8 were to look at the 654, then what we are saying, if
9 they would do that and apply the standard, whether it
10 applies to their facility or not, those are good
11 guidelines for preventing this accident from happening
12 again. Is that correct?

13 INVESTIGATOR HOYLE: Absolutely. That
14 would be one of the conclusions of our investigation.

15 CHAIRMAN MERRITT: Thank you. Mr.
16 Bresland?

17 BOARD MEMBER BRESLAND: I have a couple
18 of questions about material safety data sheets or
19 MSDS's. But perhaps before I ask those questions,
20 could you just take 30 seconds to educate us and the
21 audience on what a material safety data sheet is. I
22 have one in front of me here, but maybe there are
23 people in the audience who might not understand
24 exactly what it is and what it is supposed to do.

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1 INVESTIGATOR HOYLE: Very good. These
2 are safety information sheets that are provided by the
3 manufacturers of hazardous chemicals to the customers,
4 to the purchasers of those materials or to the users.

5 And they lay out the hazards of the material, which
6 may be reactivity, may be flammability, may be a toxic
7 hazard. And it will specify what are the hazards and
8 what are the precautions that a facility and employees
9 need to take to protect themselves. And these are
10 widely used in industry, and are actually a
11 requirement under the Hazard Communication Standard of
12 the Occupational Safety and Health Administration.

13 BOARD MEMBER BRESLAND: Are those the
14 MSDS from Borden for the particular products or the
15 raw materials that were used at the CTA facility?
16 What does it say about explosions and explosion
17 hazards?

18 INVESTIGATOR HOYLE: Okay. The material
19 safety data sheet for the phenolic resin powder used
20 on Line 405 prepared by Borden Chemical does state
21 that the dust from the material is a combustible dust.

22 And it furthermore refers the customer, in this case
23 CTA, to use the guidelines in NFPA 654.

24 As I've said earlier, CTA did not have a

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1 copy of 654. And in examining the material safety
2 data sheet, it never explicitly warns that the dust
3 can be explosive or could result in the kind of
4 catastrophic explosions that occurred at CTA.

5 BOARD MEMBER BRESLAND: Now, I
6 understand from your presentation that there was an
7 explosion at the Jahn Foundry in 1999, involving a
8 similar material made by Borden, and Borden considered
9 making some changes, or they considered putting out
10 another communication about the hazards of the
11 material. What happened to that? Was it ever sent
12 out? Or if not, do you know why it wasn't sent out?

13 INVESTIGATOR HOYLE: Well, an internal
14 task force at CTA [sic] developed a "Dear Customer
15 Safety Correspondence Letter," and it planned to
16 attach an investigation report to send to their
17 phenolic resin powder customers.

18 Members of that task force, when
19 interviewed, explained that they sent the plan and the
20 letter to their legal counsel, internal legal counsel,
21 but the letter and report were never sent to the
22 customers.

23 CHAIRMAN MERRITT: You, I think, mis-
24 spoke. You said CTA did the material safety data

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1 sheet. It was Borden.

2 INVESTIGATOR HOYLE: It was Borden. I
3 meant to say Borden. My apologies.

4 BOARD MEMBER BRESLAND: So this material
5 was involved in an explosion in 1999. The material
6 safety data sheet today, the most recent one, what
7 does it say about explosive hazards of this material?

8 INVESTIGATOR HOYLE: Subsequent to the
9 1999 explosion, the task force at Borden considered
10 modifying the material safety data sheet and to
11 examine whether more explicit warnings would be
12 desirable. However, they did not recommend changes to
13 the material safety data sheet. And at the time of
14 the incident at CTA, the material safety data sheet
15 had not been modified to call more attention to the
16 explosion hazard, even after the 1999 incident at Jahn
17 Foundry.

18 BOARD MEMBER BRESLAND: In your opinion,
19 is the MSDS missing an important piece of information?

20 INVESTIGATOR HOYLE: Yes. In fact, you
21 will hear shortly Steve Wallace will be speaking about
22 that. But, yes.

23 One of our conclusions is that the
24 warnings on the MSDS were inadequate.

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1 BOARD MEMBER BRESLAND: Because when I
2 look at your root and contributing causes, I am
3 somewhat concerned about the fact that a contributing
4 cause relates to the Borden MSDS, but it is not a root
5 cause. And I think perhaps we could think about maybe
6 moving in the direction of being a root cause rather
7 than a contributing cause. But we can talk about that
8 a little later.

9 INVESTIGATOR HOYLE: Okay.

10 BOARD MEMBER BRESLAND: By coincidence,
11 I just received this week's copy of Chemical and
12 Engineering News, which is the magazine of the
13 American Chemical Society. And there is a three-page
14 article on material safety data sheets. Just one
15 quick quotation from the article.

16 The person who is quoted in the article
17 says -- and he is an expert on MSDS's, and has written
18 articles for the scientific journals about MSDS's. He
19 said: "No MSDS is better than a wrong MSDS."

20 So one with incorrect information or
21 missing information is worse than not having an MSDS
22 at all, in his opinion.

23 CHAIRMAN MERRITT: I have a question
24 about the housekeeping issue. One of the things you

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1 mentioned was that dust accumulated on flat surfaces.

2 Did CTA have a schedule for cleaning these flat
3 surfaces, and was that schedule maintained on a
4 regular basis?

5 INVESTIGATOR HOYLE: Okay. Well, the
6 elevated surfaces near the roof were supposed to be
7 cleaned twice a year during a plant shutdown.
8 However, based on our review of documents and
9 interviews in the case, we have found that the
10 schedule had been -- the actually cleaning of the
11 elevated surfaces likely was not occurring as was
12 intended. And in fact, it may not have occurred in
13 some time, even though it was supposed to take place
14 every six months.

15 CHAIRMAN MERRITT: In the analysis of
16 work practices, were there any procedures that were
17 recommended to be done, and were those procedures for
18 doing jobs safely actually implemented at CTA?

19 INVESTIGATOR HOYLE: Can you give me an
20 example of your question or paraphrase it.

21 CHAIRMAN MERRITT: Well, in a lot of
22 instances companies use job hazard analyses to
23 identify how to do a job safely.

24 INVESTIGATOR HOYLE: Okay. Okay.

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1 CHAIRMAN MERRITT: Was this ever
2 identified as a potential unsafe situation?

3 INVESTIGATOR HOYLE: In particular,
4 there were job safety analyses of the use of
5 compressed air for cleaning. And in one occasion that
6 I mentioned earlier, one job safety analysis of the
7 use of compressed air warned that this could, in fact,
8 create a combustible or an explosive cloud of dust.
9 It naturally warned that compressed air should not be
10 used for cleaning. However, in our investigation, we
11 found that compressed air was routinely used for
12 cleaning in the facility.

13 CHAIRMAN MERRITT: And were the workers
14 ever trained not to use compressed air because of the
15 findings of this job hazard analysis?

16 INVESTIGATOR HOYLE: We did not find any
17 evidence that they were trained to not use compressed
18 air.

19 CHAIRMAN MERRITT: Thank you.

20 INVESTIGATOR HOYLE: Let me next
21 recommend our presenter for the recommendations of our
22 investigation. Stephen Wallace, prior to joining the
23 CSB, was a manager of Health and Safety for West Lake
24 Chemical. He has a bachelor of science in chemical

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1 engineering from the University of Kentucky, in
2 Lexington, and he is a registered professional
3 engineer in Tennessee.

4 RECOMMENDATIONS BY INVESTIGATOR

5 STEPHEN J. (STEVE) WALLACE:

6 INVESTIGATOR WALLACE: Thank you, Mr.
7 Hoyle. Good evening.

8 The tragedy that happened at CTA
9 Acoustics did not have to occur. As part of this
10 investigation, we have developed recommendations to
11 prevent recurrence of this type of incident in the
12 future.

13 Our recommendations are not based solely
14 on legal requirements. They are based also on good
15 industry practices.

16 I want to note that we have a complete
17 package of recommendations to a number of recipients,
18 because, as was mentioned earlier, there were a number
19 of opportunities when these deficiencies could have
20 been caught but were not.

21 In some cases I will summarize the
22 recommendation. But the full text of the
23 recommendation is in the draft of the report.

24 So we would like to propose the

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1 following.

2 We would like to propose that CTA
3 Acoustics develop a comprehensive dust safety program
4 using good practice guidelines such as NFPA 654, which
5 is the standard for handling dust in this industry.

6 This is based on a number of findings
7 that Mr. Hoyle just outlined. Principally, good
8 practices were not built into the design of the plant.

9 Modifications to the plant presented opportunities
10 when these deficiencies could be caught, and they were
11 not. And also, there were several warnings during the
12 operation of the facility, and those opportunities to
13 find these deficiencies were not utilized either.

14 Along with this recommendation, we have
15 several subparts. Part of a comprehensive program
16 will minimize surfaces where combustible dust could
17 accumulate in the design or modification of the plant.

18 It will also ensure that phenolic resin handling
19 facilities are designed to prevent the spread of fires
20 or explosions involving combustible dust.

21 We also recommend that CTA Acoustics
22 prevent the unsafe accumulation and dispersion of
23 combustible dust by frequently cleaning process areas,
24 including the areas above production lines. And we

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1 have had quite a bit of discussion about that issue
2 already.

3 We propose that they minimize the
4 dispersion of combustible dust by using appropriate
5 dust-cleaning methods and tools.

6 We further propose that they address the
7 dangers of combustible dust and the prevention of dust
8 explosions in their hazard communication training
9 program. Many people will know this as the HazCom
10 Program.

11 Based on the finding that the event
12 likely occurred because there was a fire in the oven,
13 we recommend that CTA Acoustics conduct hazard
14 assessments of ovens to ensure that fire detection and
15 suppression systems are adequate, and that they use
16 such good practices as NFPA 86 to do so.

17 Based on the finding that a loss of
18 control in the process resulted in unsafe operating
19 practices, we propose that CTA Acoustics develop
20 procedures to maintain safety during non-routine
21 operations, such as operating the line with the oven
22 doors open because the control system is not
23 functioning properly. That was one of the most
24 glaring examples of this that we found.

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1 We also propose, based on the finding
2 that the fires were common, but the underlying causes
3 were not identified and solutions proposed, we
4 recommend that CTA Acoustics revise their
5 investigation program, and that they ensure that the
6 underlying causes of events such as fires are
7 identified and that corrective actions are
8 implemented. In some cases, the only resolution that
9 was noted was that the fire was extinguished, but
10 there was no proposal to prevent future fires.

11 Also, based on the finding that Certain
12 Teed was involved in the initial plant design, we have
13 two recommendations. First, we propose that they
14 evaluate their facilities that handle combustible
15 dust, and ensure that good practice guidelines such as
16 NFPA 654 are followed. We want to prevent these type
17 of incidents at facilities such as CTA and Certain
18 Teed facilities.

19 And in order to pro-actively ensure that
20 facilities with Certain Teed designs in the future are
21 designed safely, we propose that they ensure that
22 their company design standards incorporate good
23 engineering practices to prevent dust explosions. And
24 such good practices would, of course, include NFPA

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1 654.

2 As we discussed, the Board found that
3 phenolic resin used at the CTA facility was
4 manufactured by Borden Chemical. To more effectively
5 communicate this hazard, we propose the following
6 recommendations.

7 We propose that Borden Chemical ensure
8 that MSDS's or material safety data sheets for
9 phenolic resins include, at a minimum, warnings that
10 dust from these products can be explosive --
11 explicitly include that in the material safety data
12 sheets.

13 Further, we propose that Borden Chemical
14 develop and distribute educational material in
15 addition to material safety data sheets to inform
16 customers of the explosion hazard of phenolic resin
17 dust, in addition to MSDS'S, additional educational
18 materials to give even more context for this hazard
19 for their customers.

20 Finally, to Borden Chemical, to prevent
21 this type of incident in other facilities that use
22 this material, we propose that they communicate the
23 findings and recommendations of this report to their
24 customers that purchase phenolic resin.

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1 As was noted previously, a number of
2 organizations had some type of oversight role with
3 this facility. The next list of recommendations will
4 address some of those organizations.

5 First, to the Kentucky Office of
6 Occupational Safety and Health we recommend that they
7 develop and distribute an educational bulletin on the
8 prevention of combustible dust explosions so that
9 facilities in the state of Kentucky that are handling
10 combustible dust will have some guidance from Kentucky
11 OSHA on what to do.

12 It is important to note that Kentucky
13 has its own occupational safety and health
14 administration, and they have regulatory oversight for
15 manufacturing facilities in Kentucky. They did
16 conduct inspections at CTA prior to this explosion.

17 Based on the finding that Kentucky OSHA
18 inspects manufacturing facilities, we propose that
19 they enhance their training program for compliance
20 officers on the recognition and prevention of
21 combustible dust explosion hazards in particular.

22 The company that insured CTA at the time
23 was Factory Mutual. Factory Mutual conducts audits of
24 facilities that it insures. We propose that Factory

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1 Mutual also incorporate the findings and
2 recommendations of this report in their training of
3 their staff.

4 The Kentucky Office of Housing,
5 Buildings, and Construction has oversight
6 responsibility for new and modified, significantly
7 modified, facilities as part of the permitting
8 process. To that end, we propose to the Kentucky
9 Office of Housing, Buildings, and Construction that
10 they incorporate the findings and recommendations of
11 this report into the training for their staff.

12 Further, to allow facilities with
13 combustible dust to be identified so that high-risk
14 facilities of this type can be pro-actively inspected,
15 we propose that the Kentucky office identify sites
16 that handle combustible dust when facilities apply
17 for new or modified construction permits, and that
18 they then use that information to help prioritize
19 establishments that will be inspected by the fire
20 marshall.

21 And in the interest of sharing the
22 lessons learned in a broader sense to these four
23 organizations, the American Chemistry Council,
24 formerly known as the Chemical Manufacturers

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1 Association; to the International Code Council; to the
2 National Fire Protection Association, which, as has
3 been mentioned, is the organization that has developed
4 654; and to the Society of Plastics Industry, we
5 recommend that they communicate the findings and
6 recommendations of this report to their membership.

7 Finally, as has been noted a number of
8 times, this is the third incident that our Board has
9 investigated involving combustible dust. This is the
10 second one that has involved multiple fatalities.

11 I believe West Pharmaceutical had six
12 fatalities, and this has had seven. These are
13 tragedies which do not have to continue occurring.

14 The CSB has determined that a number of
15 issues involved in these explosions and these
16 incidents are common. And so, therefore, the Board
17 has decided to conduct a comprehensive study of the
18 problem of dust explosions. To that end, there will
19 be a public meeting that will be held in Washington,
20 D.C., in May of this year, at a time and date to be
21 announced later.

22 And for anyone interested in attending
23 or getting more information on that, you can find more
24 information at our web site, which is simply www.csb,

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1 which stands for Chemical Safety Board, .gov, which is
2 short for government. Again, www.csb.gov.

3 At this time, I think the Team and I
4 would be glad to answer any questions about the
5 recommendations.

6 QUESTIONS BY THE BOARD:

7 CHAIRMAN MERRITT: Yes. Thank you, Mr.
8 Wallace. Do any of the Board Members have questions?

9 BOARD MEMBER BRESLAND: No.

10 BOARD MEMBER VISSCHER: Thank you.

11 CHAIRMAN MERRITT: I have one. Just
12 kind of popped up in my thinking while you were
13 talking.

14 Do we know what practices Borden is
15 using at their own facilities with regard to these
16 phenolic resins to prevent dust explosions?

17 INVESTIGATOR WALLACE: Well, I will
18 answer that this way. We didn't do an investigation
19 of Borden facilities. However, in conversations with
20 them, it appears that they are using the good
21 practices of 654. But again, I add the caveat that we
22 did not do investigations at those facilities.

23 Borden was certainly aware of it because
24 they put NFPA 654 on their MSDS's. So I am going to

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1 answer your question a bit evasively to say we can't
2 say for certain. But they are aware of NFPA 654. I
3 would hope that they are using NFPA 654.

4 CHAIRMAN MERRITT: Just something that
5 came across my mind, and wonder what they are using.

6 INVESTIGATOR WALLACE: It is a good
7 question. Yes.

8 CHAIRMAN MERRITT: If there are no
9 further questions, then, at this time we would like to
10 turn to our public comment period. And if you have
11 registered for a public comment, we would ask you to
12 come forward.

13 Mr. Horowitz, did we have any registered
14 for comments? I'm sorry. I've got it here. Thank
15 you.

16 Mr. Colonna, if you would, please come
17 to the podium. Speak your name and spell it, please,
18 and then also tell us what your affiliation is.

19 PUBLIC COMMENT BY

20 GUY COLONNA:

21 Madam Chair, Members of the Board, my
22 name is Guy Colonna, C/o/l/o/n/n/a. I am the
23 assistant vice president for Chemical Engineering and
24 Fire Protection Applications at the National Fire

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1 Protection Association. I am also the staff technical
2 and administrative liaison for the committee that
3 develops NFPA 654. That is our committee on handling
4 and conveying of dust vapors and gases.

5 First, before I go too far, again, I
6 would like to express my sympathies and condolences to
7 this community in your loss, and inform you that my
8 goal for being here, for NFPA's goal for supporting
9 this activity, is the same as what the Chemical Safety
10 Board is looking to do with having this public
11 meeting. And that is to gain an understanding of the
12 incident, the causal factors, and to be able to take
13 that information, in my case, back to the committee,
14 because the NFPA committee process, I, as staff, don't
15 write these documents. We have a committee of
16 experts. They are similar in backgrounds and talents.

17 They have come from industry the same as the Safety
18 Board staff and the Board Members. So they are
19 gathered together and assembled onto these committees,
20 and develop the 300 codes and standards that NFPA has
21 in what is what is called a consensus process. And
22 that process is open.

23 And we have recently, as a result of the
24 Chemical Safety Board's interest in the number of dust

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1 explosion incidents, and the fact that NFPA 654 is a
2 fairly comprehensive document that is identified as
3 having the types of guidelines that would contribute
4 to a safe operation in these kinds of industries, we
5 have been able to invite the Chemical Safety Board to
6 one of our recent meetings, during which the committee
7 was revising NFPA 654.

8 So NFPA and the committee that develops
9 NFPA 654 is committed to improving the content in that
10 standard where it needs to be. So we are anticipating
11 the results from the final report that is being
12 presented here, so that the committee can examine
13 those findings and compare them to the requirements in
14 our current standard, and determine as demonstrated if
15 there is any need for any changes to improve the
16 requirements that are in there and establish the safe
17 practices that are going to reduce the potential for
18 the various conditions that Mr. Kaszniak identified as
19 being required to have a dust explosion. They're
20 fairly complex, and you have to have a number of
21 things. And the provisions in NFPA 654 are developed
22 in a way to reduce all of those factors from coming
23 together.

24 The other aspect that I think you have

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1 heard is that there is perhaps within the industry in
2 general a lack of awareness about NFPA 654, even
3 though it or its precursor dates back to the 1940s.
4 And to that end, at the request or recommendation of
5 the Chemical Safety Board, I have been able to take
6 NFPA 654 and make it available on our web site in what
7 is our free access, on-line availability.

8 And the goal there is to, I think, get
9 to Mr. Wallace's recommendation to NFPA, which is that
10 we do what we need to do through our membership to
11 promote the awareness and of both the findings this
12 incident, but also promote the awareness of NFPA 654
13 so that those industry operating those types of
14 facilities can do what they need to do to not have the
15 recurrence of this type of event.

16 So, thank you for the opportunity to be
17 here.

18 CHAIRMAN MERRITT: Thank you very much.

19 Next, we have Mr. Burman Hackard.

20 MR. BURMAN HACKARD: No comment.

21 CHAIRMAN MERRITT: I'm sorry? No
22 comment. Are there any other members of the public
23 who would like to speak at this time? Yes, sir.
24 Please state your name and affiliation.

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1 MR. VAN COOK: Do you want me to go up
2 here?

3 CHAIRMAN MERRITT: Please.

4 PUBLIC COMMENT BY

5 VAN COOK:

6 MR. VAN COOK: Yes. I am Van Cook,
7 Executive Director for the Office of Housing,
8 Buildings, and Construction for the State of Kentucky.
9 I met with Mr. Wallace in our office. I also am a
10 graduate of the University of Kentucky Engineering
11 School.

12 And one thing that really glares at me
13 is, from my knowledge of plant, they normally have a
14 safety engineer or an engineering staff that are
15 responsible for some of these duties. I haven't heard
16 anything about did they have a safety engineer or an
17 engineering staff at this facility.

18 CHAIRMAN MERRITT: Thank you. I would
19 be glad to ask that question.

20 MR. VAN COOK: Okay. The other thing
21 is, the State Fire Marshall's office is under my
22 office. And in their defense, normally, when --
23 insurance inspectors, as you can see, every six months
24 were doing this plant. The state fire marshall's

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1 office takes those inspections as in you all are
2 familiar with the boiler inspections in the state of
3 Kentucky. There are approximately 14,000 boilers in
4 the state, and 8,000 are done by insurance companies,
5 and 6,000 by state employees.

6 So I think and one thing is, these
7 plants are being inspected by people who have a vested
8 interest because they are going to have to pay out the
9 claims, that we always took those as, you know, as an
10 expert. These people are trained as well as any
11 people we have.

12 And in their defense, the state budget,
13 as you know, is pretty tight, and we don't have enough
14 inspectors right now to inspect all the facilities,
15 but we talked to Mr. Wallace, and we are trying to
16 identify these facilities. As of right now, we have
17 no idea how many there are. And we are going to look
18 at identifying these facilities and start inspecting
19 them.

20 They have not been one of our
21 priorities, because we haven't had any problems
22 before. But we do appreciate Mr. Wallace coming up
23 and talking to us about it.

24 QUESTIONS BY THE BOARD:

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1 CHAIRMAN MERRITT: Thank you very much.
2 And if I could direct a question, then, to the Team.
3 Could you explain whether there was or was not a
4 safety staff and safety engineering at the CTA
5 facility at the time of this incident?

6 INVESTIGATOR KASZNIAK: The CTA facility
7 had a safety manager who was responsible for safety
8 conditions at the plant. CTA also employed a number
9 of engineers at the facility. Their duties were
10 primarily confined to the development of the products
11 that CTA was producing.

12 Again, this facility was an auto parts
13 manufacturing operation and industrial products
14 facility that was using the chemical as part of that
15 processing. So the focus of the facility was not on
16 safety engineering -- it was on manufacturing of their
17 products.

18 CHAIRMAN MERRITT: I have another
19 question that might follow on that. If you were to
20 get a material safety data sheet that said you had a
21 combustible material, would that raise much concern
22 with regard to looking -- you might get 25 material
23 safety data sheets a month of products that you
24 purchase. When you are looking through them as a

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1 safety engineer, would you pick that one out as one
2 that would be particularly necessary to take caution
3 about?

4 INVESTIGATOR KASZNIAK: The material
5 here was listed as a combustible dust, which is a term
6 that is not defined outside the NFPA 654 standard.
7 The OSHA hazard communication standard does not define
8 combustible dust, and so the word "combustible" to CTA
9 was taken at its ordinary meaning as something that
10 would burn.

11 The lack of other explicit hazard
12 warnings on the MSDS, you know, did not alert them to
13 the explosive properties of the material. So CTA
14 treated the dust like any other combustible material,
15 as something that would burn. Which, they had good
16 experience with; they had a lot of fires involving
17 this material inside the ovens. And so, they were
18 very aware of its combustible properties. It was the
19 explosive properties that we found were lacking
20 throughout the CTA facility.

21 MOTIONS AND VOTING:

22 CHAIRMAN MERRITT: Then, if there is no
23 other public comment at this time, I would like to --
24 yes, I would like to ask whether or not one of the

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1 Board Members would like to make a motion concerning
2 the acceptance of this report and recommendations.

3 BOARD MEMBER BRESLAND: Before we get to
4 that, Madam Chair, I would like to get back to the
5 issue of contributing causes and root causes.

6 And as I said before, I do have a
7 concern about the Borden MSDS and its role in possibly
8 preventing an accident like this from happening. My
9 issue here is that there was a Borden explosion in
10 1999 that killed three people. The MSDS back then and
11 the current MSDS is not explicit about the issue of
12 the explosibility of the material. And I feel that we
13 will never know the answer to this question, but could
14 I ask the question. Well, had there been a very
15 explicit communication from Borden about the explosion
16 and an explicit change in the material safety data
17 sheet, would that have prevented the accident from
18 happening? Or would have it gone in the direction of
19 preventing it from happening?

20 Obviously, we won't know. We can never
21 tell the answer to that question. But I guess my
22 intuition and my gut feeling is that it certainly
23 would have -- it should have made a difference if you
24 got a letter saying, look, this stuff can explode, you

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1 better be careful with it.

2 So my thoughts on this would be -- and I
3 would be willing to make a proposal that we change the
4 number one contributing cause, which refers to Borden,
5 to a root cause, which gives it a higher level of
6 importance in the report in terms of signifying what
7 we think were the reasons for this accident happening
8 -- one of the reasons for the accident happening, not
9 diminishing in any way, of course, the fact that there
10 were issues around the CTA facility and the management
11 of the CTA facility in the way that they handled the
12 dust.

13 CHAIRMAN MERRITT: By Robert's Rules, I
14 believe you would make that into a motion, and then we
15 can discuss it if there is any discussion.

16 BOARD MEMBER BRESLAND: Well, the motion
17 I would make would be to amend the report as currently
18 written, the draft report, by deleting the first
19 contributing cause in Section 12.2 of the report
20 regarding Borden Chemical, and moving that language to
21 Section 12.1, which refers to root causes.

22 CHAIRMAN MERRITT: Is there a second?

23 BOARD MEMBER VISSCHER: I second the
24 motion.

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1 CHAIRMAN MERRITT: Thank you. Okay. Is
2 there any discussion from the other Board Members with
3 regard to this amendment?

4 BOARD MEMBER VISSCHER: Just briefly,
5 Madam Chair.

6 CHAIRMAN CAROLYN MERRITT: Mr. Visscher.

7 BOARD MEMBER VISSCHER: Thank you. I
8 want to clarify. I think what we are saying is that
9 Borden was probably more familiar -- should have been
10 more familiar, certainly, of the properties of the
11 material than was CTA. And furthermore, it was
12 familiar with the experience at the Jahn Foundry. And
13 on that basis, it had some degree of obligation to
14 education its customers. We maybe disagree a bit on
15 whether the MSDS itself was technically compliant or
16 not. And that is not really our role in any case.

17 But we do think that if Borden had
18 emphasized more directly with customers such as CTA,
19 it is likely, it is possible, that CTA might have paid
20 more attention to it. So, in that sense, and with
21 that purpose, I support the amendment to give it even
22 more emphasis in this report.

23 CHAIRMAN MERRITT: Thank you. Then, I
24 would like to read this, then. The motion would be to

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1 amend the CSB/CTA Acoustics Investigation Report,
2 Number 2003-09-1-KY, by (1) deleting the first
3 contributing cause in Section 12.2, Contributing Cause
4 Regarding the Borden Chemical Company; moving this
5 language to Section 12.1 Root Causes, and inserting it
6 as a root cause of the incident. Does that describe
7 the --

8 BOARD MEMBER BRESLAND: Yes.

9 CHAIRMAN MERRITT: Then, I would like to
10 call for a vote. Board Member Bresland?

11 BOARD MEMBER BRESLAND: Yes.

12 CHAIRMAN MERRITT: Board Member
13 Visscher?

14 BOARD MEMBER VISSCHER: Yes.

15 CHAIRMAN MERRITT: And I also vote to
16 approve that amendment.

17 At this time, then, I would like to call
18 for a motion to accept the Investigation Report and
19 the Recommendations. Is that motion proposed?

20 BOARD MEMBER BRESLAND: Okay. The
21 motion I would propose would be that they approve the
22 CSB Investigation Report as amended by the Board on
23 February 16 [sic], 2005, Number 2003-09-1-KY,
24 regarding a series of explosions and fires that

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1 occurred on February 20, 2003, at CTA Acoustics, Inc.,
2 Plant in Corbin, Kentucky.

3 CHAIRMAN MERRITT: Is there a second?

4 BOARD MEMBER VISSCHER: I second.

5 CHAIRMAN MERRITT: Is there any
6 discussion on this between the Board Members?

7 BOARD MEMBER VISSCHER: Only that the
8 motion had the wrong date on it, I think. It's
9 February 15.

10 CHAIRMAN MERRITT: February 15.

11 BOARD MEMBER BRESLAND: You're correct.
12 Yes. Do I have to read it again? I'll do it.

13 CHAIRMAN MERRITT: Then, I will call the
14 question. The motion has been made and seconded to
15 approve the CSB Investigation Report as amended by the
16 Board, on February 15, 2005, Number 2003-09-1-KY
17 regarding a series of explosions and fires that
18 occurred February 20, 2003, at the CTA Acoustics,
19 Inc., Plant in Corbin, Kentucky.

20 With that, --

21 BOARD MEMBER BRESLAND: Call the vote.

22 CHAIRMAN MERRITT: Pardon?

23 BOARD MEMBER BRESLAND: Call the vote.

24 CHAIRMAN MERRITT: I will call the vote.

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1 Board Member Bresland?

2 BOARD MEMBER BRESLAND: Approve.

3 CHAIRMAN MERRITT: Board Member
4 Visscher?

5 BOARD MEMBER VISSCHER: Approve.

6 CHAIRMAN MERRITT: And I also approve
7 it.

8 CLOSING COMMENTS BY

9 CHAIRMAN CAROLYN W. MERRITT:

10 CHAIRMAN MERRITT: With that action,
11 then, that brings us to the close of this meeting.

12 Before we close, however, I would like
13 to, on behalf of the Board, I would like to thank the
14 entire CTA Investigation Team: Bill Hoyle, Mark
15 Kaszniak, Francisco Altamirano, Giby Joseph, Cheryl
16 MacKenzie, and Steve Wallace, for your excellent work
17 on a very difficult and but a very high-quality
18 report. You have done a very thorough and
19 comprehensive job and under very challenging
20 circumstances. Thank you.

21 The full report on this incident will be
22 available from our web site at csb.gov in the near
23 future, along with a transcript and video recording of
24 tonight's proceedings.

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1 The incident at CTA was the deadliest
2 that this Board has investigated in its seven-year
3 history. Like other events we have examined, there
4 are many opportunities to prevent this tragedy. It is
5 important that when managers are aware of serious
6 hazards, they take measures to control them, including
7 changes to design and operations of their process, if
8 necessary.

9 It is also essential that workers be
10 fully informed about material hazards, and that it is
11 the responsibility of management to do so.

12 In addition, warning events must be
13 thoroughly investigated and their causes corrected.
14 It is unsafe to have fires in a production area at any
15 time. Investigating the recurring oven fires at CTA
16 could have eliminated a major ignition source before
17 tragedy struck.

18 Lastly, it is unfortunate that so many
19 safety inspections of the plant failed to identify the
20 dust hazard, which, in hindsight, seemed so obvious.

21 We recognize that inspectors at the
22 federal, state, and local level often lack the
23 regulatory tools and training to identify and cite
24 combustible dust hazards. That is an important reason

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1 why we are pressing ahead with our national study on
2 combustible dust hazards. I encourage all of you to
3 follow the progress of this study, including our
4 upcoming meeting in Washington this May.

5 While our investigation of this event is
6 now concluded, the tragedy at CTA still has important
7 implications for national policy. My hope is that we
8 will continue to learn from this disaster for a long
9 time to come. And the Board commits to spread the
10 lesson that was learned here so that it does not
11 happen again. That is our debt to those who lost
12 their lives here.

13 With that, this meeting is adjourned.
14 Thank you all.

15 (Whereupon, the proceedings went off the
16 record.)

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