



Message From The Adjutant General

I am delighted to be back in Oregon and assuming the duties as your Adjutant General.

The Oregon National Guard has impressively managed the myriad requirements of the post 9-11 world. Deployments, redeployments and endless stream of operational needs combined with absolute focus on soldiers, airmen and family members is truly commendable.

We have soldiers and airmen in harms way in Iraq and Afghanistan. We have soldiers and airmen in hospitals and rehabilitation facilities. We have units preparing to deploy. Make no mistake, people will remain our focus in everything we do.

As you know our ranks are not as robust as we need to be. My top priority is to focus on increasing our strength and enhancing our personnel readiness status for both the Army and Air National Guard. I will work with state and national

leaders to improve and enhance benefits for our returning veterans as well as our soldiers and airmen.

My number two goal is to bring our equipment levels back to pre Global War on Terror levels. During my trips around the state soldiers consistently expressed their frustration with the equipment shortages. These have occurred because of equipping the units in the warfight. We will continue to support equipment needs for GWOT. But, I will work with NGB and our Legislators to improve our equipment status.

Continuous improvement is a fact of life in the Oregon National Guard. We have work ahead of us and I am confident we can meet the challenges.

I am proud of our soldiers, airmen, and civilian employees. The Oregon National Guard is the place where something is happening every day from Salem, Oregon to Kabul, Afghanistan, to Baghdad, Iraq, and numerous other locations around the world. We have the honor of being called by our state and nation in historic and demanding times.

Thank you all for being here to serve your fellow soldiers, airmen, the people of Oregon, and our nation. We will continue to work diligently so that these dedicated and patriotic citizen-soldiers, their families, and employers will receive our full attention and support. Thank you for your devotion to duty.