VISN 19

Site: VA Montana HCS (VAM&ROC Ft. Harrison - 436 and VA Eastern Montana HCS - 436A4), Miles City, MT

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 245

2. Estimated Number of Veterans who are Chronically Homeless: 28

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 0

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	49	12
Transitional Housing Beds	29	20
Permanent Housing Beds	38	70

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Help managing money	Continue to pursue resources to promote money management.
Detoxification from substances	We are exploring possible contracts with local social detoxification providers. Currently, detox is done at the Sheridan VA a long van ride away.
Help with transportation	Considering purchasing gas vouchers and bus ticket credits.

Number of Total Participant Surveys: 0

Percentage of Participant Surveys from Homeless Veterans: 0%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	no data	%	3.42
Food	no data	%	3.73
Clothing	no data	%	3.59
Emergency (immediate) shelter	no data	%	3.25
Halfway house or transitional living facility	no data	%	3.02
Long-term, permanent housing	no data	%	2.46
Detoxification from substances	no data	%	3.32
Treatment for substance abuse	no data	%	3.50
Services for emotional or psychiatric problems	no data	%	3.43
Treatment for dual diagnosis	no data	%	3.25
Family counseling	no data	%	2.98
Medical services	no data	%	3.76
Women's health care	no data	%	3.25
Help with medication	no data	%	3.44
Drop-in center or day program	no data	%	2.98
AIDS/HIV testing/counseling	no data	%	3.50
TB testing	no data	%	3.68
TB treatment	no data	%	3.54
Hepatitis C testing	no data	%	3.60
Dental care	no data	%	2.64
Eye care	no data	%	2.93
Glasses	no data	%	2.92
VA disability/pension	no data	%	3.38
Welfare payments	no data	%	3.05
SSI/SSD process	no data	%	3.07
Guardianship (financial)	no data	%	2.83
Help managing money	no data	%	2.86
Job training	no data	%	3.09
Help with finding a job or getting employment	no data	%	3.20
Help getting needed documents or identification	no data	%	3.28
Help with transportation	no data	%	3.01
Education	no data	%	3.05
Child care	no data	%	2.47
Legal assistance	no data	%	2.78
Discharge upgrade	no data	%	3.01
Spiritual	no data	%	3.37
Re-entry services for incarcerated veterans	no data	%	2.71
Elder Healthcare	no data	%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale	Site Mean Score	VHA (nationwide)
1 = None , no steps taken to initiate implementation of the strategy.	Score	(nationwide)
2 = Low, in planning and/or initial minor steps taken.		Mean Score**
3 = Moderate , significant steps taken but full implementation not		
4 = High, strategy fully implemented.		0.50
Interagency Coordinating Body - Representatives from the VA and	no data	2.56
your agency meet formally to exchange information, do needs		
assessment, plan formal agreements, and promote access to		
services.	no doto	1.00
Co-location of Services - Services from the VA and your agency	no data	1.89
provided in one location.		1.00
Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.	no data	1.86
Interagency Agreements/ Memoranda of Understanding - Formal	no data	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.	_	
Interagency Client Tracking Systems/ Management Information	no data	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.	-	
Pooled/Joint Funding - Combining or layering funds from the VA	no data	1.67
and your agency to create new resources or services.		. ==
Uniform Applications, Eligibility Criteria, and Intake	no data	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	no data	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	no data	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		4.04
Flexible Funding – Flexible funding used to fill gaps or acquire	no data	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.	la ta	4.00
Use of Special Waivers - Waiving requirements for funding, eligibility	no data	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.	no data	1.83
System Integration Coordinator Position - A specific staff position	no uata	1.03
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint proposal development.		
*Scores of non-VA community agency representatives only. **VHA		

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility : In general, how accessible do you feel VA services are to homeless veterans in the community?	no data	3.57
VA Service Coordination : Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	no data	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	No
Psychiatric/substance abuse inpatient (hospitals, wards	No
Nursing homes	Yes
Faith-based organizations	Yes

VISN 19

Site: VA Southern Colorado HCS, (Colorado Springs-567)

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 400

2. Estimated Number of Veterans who are Chronically Homeless: 156

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 12

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	248	40
Transitional Housing Beds	25	10
Permanent Housing Beds	14	20

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Dental Care	Work with VA Dental Services to increase referrals of homeless veterans. Work with community partners to increase dental care.
Long-term, permanent housing	Request grants for vouchers and funds to increase housing opportunities.
Halfway house or transitional living facility	Assist local agency with VA Grant and Per Diem application.

Number of Total Participant Surveys: 24

Percentage of Participant Surveys from Homeless Veterans: 42%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.75	0%	3.42
Food	4.05	0%	3.73
Clothing	3.74	0%	3.59
Emergency (immediate) shelter	3.21	17%	3.25
Halfway house or transitional living	2.87	25%	3.02
facility			
Long-term, permanent housing	2.00	54%	2.46
Detoxification from substances	3.00	0%	3.32
Treatment for substance abuse	3.25	8%	3.50
Services for emotional or psychiatric problems	2.79	21%	3.43
Treatment for dual diagnosis	2.40	17%	3.25
Family counseling	2.63	4%	2.98
Medical services	3.46	8%	3.76
Women's health care	2.86	0%	3.25
Help with medication	3.36	0%	3.44
Drop-in center or day program	2.57	4%	2.98
AIDS/HIV testing/counseling	3.29	0%	3.50
TB testing	3.79	0%	3.68
TB treatment	3.35	0%	3.54
Hepatitis C testing	3.55	0%	3.60
Dental care	1.63	58%	2.64
Eye care	2.17	4%	2.93
Glasses	2.29	8%	2.92
VA disability/pension	3.08	13%	3.38
Welfare payments	2.78	0%	3.05
SSI/SSD process	2.79	13%	3.07
Guardianship (financial)	2.63	0%	2.83
Help managing money	2.71	0%	2.86
Job training	3.04	4%	3.09
Help with finding a job or getting employment	2.96	25%	3.20
Help getting needed documents or identification	2.79	4%	3.28
Help with transportation	2.96	0%	3.01
Education	3.08	0%	3.05
Child care	2.61	0%	2.47
Legal assistance	2.63	8%	2.78
Discharge upgrade	2.79	0%	3.01
Spiritual	3.13	0%	3.37
Re-entry services for incarcerated veterans	2.29	4%	2.71
Elder Healthcare	2.52	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale	Site Mean Score	VHA (nationwide)
1 = None , no steps taken to initiate implementation of the strategy.	Score	
 2 = Low, in planning and/or initial minor steps taken. 3 = Moderate, significant steps taken but full implementation not 		Mean Score*
achieved.		
4 = High, strategy fully implemented.	1.64	2.56
Interagency Coordinating Body - Representatives from the VA and your agency meet formally to exchange information, do needs	1.04	2.56
assessment, plan formal agreements, and promote access to		
services. Co-location of Services - Services from the VA and your agency	1.00	1.89
provided in one location.	1.00	1.09
Cross-Training - Staff training about the objectives, procedures and	1.33	1.86
services of the VA and your agency.	1.55	1.00
Interagency Agreements/ Memoranda of Understanding - Formal	1.33	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.44	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	1.44	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	1.11	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	1.56	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	1.38	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.22	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.22	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		4.00
System Integration Coordinator Position - A specific staff position	1.44	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development. *Scores of non-VA community agency representatives only. **VHA		

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.36	3.57
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.29	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	Yes
Psychiatric/substance abuse inpatient (hospitals, wards	Yes
Nursing homes	Yes
Faith-based organizations	Yes

VISN 19

Site: VAM&ROC Cheyenne, WY - 442

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 57

2. Estimated Number of Veterans who are Chronically Homeless: 26

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 0

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	120	0
Transitional Housing Beds	75	10
Permanent Housing Beds	20	10

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Long-term,	Submit our HUD application for new housing projects. Strengthen local	
permanent housing	leadership in Wyoming HUD Continuum of Care.	
Dental Care	Encourage providers to apply for dental grants.	
Medical services	Encourage providers to expand health care services and refer veterans to	
	our VA. Encourage VA to open up Community Based Outpatient Clinics	
	in underserved areas.	

Number of Total Participant Surveys: 47

Percentage of Participant Surveys from Homeless Veterans: 26%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.81	0%	3.42
Food	3.96	9%	3.73
Clothing	4.23	6%	3.59
Emergency (immediate) shelter	3.93	15%	3.25
Halfway house or transitional living	3.49	21%	3.02
facility			
Long-term, permanent housing	2.32	50%	2.46
Detoxification from substances	3.57	6%	3.32
Treatment for substance abuse	3.64	21%	3.50
Services for emotional or psychiatric problems	3.41	12%	3.43
Treatment for dual diagnosis	3.22	0%	3.25
Family counseling	3.14	0%	2.98
Medical services	3.95	24%	3.76
Women's health care	3.20	0%	3.25
Help with medication	3.56	3%	3.44
Drop-in center or day program	2.83	3%	2.98
AIDS/HIV testing/counseling	3.29	0%	3.50
TB testing	3.88	0%	3.68
TB treatment	3.50	0%	3.54
Hepatitis C testing	3.57	0%	3.60
Dental care	2.53	35%	2.64
Eye care	2.77	6%	2.93
Glasses	2.60	12%	2.92
VA disability/pension	3.20	15%	3.38
Welfare payments	2.81	0%	3.05
SSI/SSD process	2.62	9%	3.07
Guardianship (financial)	2.79	3%	2.83
Help managing money	2.91	0%	2.86
Job training	3.05	17%	3.09
Help with finding a job or getting employment	3.26	3%	3.20
Help getting needed documents or identification	3.38	3%	3.28
Help with transportation	3.44	21%	3.01
Education	2.88	9%	3.05
Child care	2.41	3%	2.47
Legal assistance	2.65	9%	2.78
Discharge upgrade	2.95	0%	3.01
Spiritual	3.45	0%	3.37
Re-entry services for incarcerated veterans	2.62	0%	2.71
Elder Healthcare	2.90	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale 1 = None, no steps taken to initiate implementation of the strategy.	Site Mean Score	VHA (nationwide)
2 = Low, in planning and/or initial minor steps taken.	30016	
3 = Moderate , significant steps taken but full implementation not		Mean Score**
achieved.		
4 = High , strategy fully implemented.		
Interagency Coordinating Body - Representatives from the VA and	2.59	2.56
your agency meet formally to exchange information, do needs	2.59	2.50
assessment, plan formal agreements, and promote access to		
services.		
Co-location of Services - Services from the VA and your agency	1.71	1.89
provided in one location.	1.71	1.09
Cross-Training - Staff training about the objectives, procedures and	1.73	1.86
services of the VA and your agency.	1.75	1.00
Interagency Agreements/ Memoranda of Understanding - Formal	1.83	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.23	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	1.50	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	1.27	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	2.00	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	1.73	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.35	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.46	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		
System Integration Coordinator Position - A specific staff position	1.69	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development. *Scores of non-VA community agency representatives only. **VHA		

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility : In general, how accessible do you feel VA services are to homeless veterans in the community?	3.79	3.57
VA Service Coordination : Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.64	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	No
Psychiatric/substance abuse inpatient (hospitals, wards	Yes
Nursing homes	No
Faith-based organizations	No

VISN 19

Site: VA Eastern Colorado HCS (VAMC Denver - 554)

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 2,400

2. Estimated Number of Veterans who are Chronically Homeless: 936

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 8

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	1,936	30
Transitional Housing Beds	1,610	100
Permanent Housing Beds	1,239	100

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Long-term,	Partner with homeless permanent housing developers and service
permanent housing	providers.
Dental Care	Utilize VA Central Office dental funds and demonstrate the benefit of
	treating homeless veterans through VA Dental Services. Research other
	community options and resources.
Help with finding a	Continue to partner with VA Compensated Work Therapy and Department
job or getting	of Labor programs.
employment	

Number of Total Participant Surveys: 85

Percentage of Participant Surveys from Homeless Veterans: 84%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.35	5%	3.42
Food	3.81	6%	3.73
Clothing	3.10	6%	3.59
Emergency (immediate) shelter	3.34	13%	3.25
Halfway house or transitional living	3.20	11%	3.02
facility			
Long-term, permanent housing	1.80	50%	2.46
Detoxification from substances	3.30	3%	3.32
Treatment for substance abuse	3.53	6%	3.50
Services for emotional or psychiatric	3.16	13%	3.43
problems			
Treatment for dual diagnosis	2.85	6%	3.25
Family counseling	2.47	2%	2.98
Medical services	3.68	12%	3.76
Women's health care	2.85	2%	3.25
Help with medication	3.49	5%	3.44
Drop-in center or day program	2.70	0%	2.98
AIDS/HIV testing/counseling	3.23	0%	3.50
TB testing	4.00	0%	3.68
TB treatment	2.81	0%	3.54
Hepatitis C testing	3.46	2%	3.60
Dental care	2.34	25%	2.64
Eye care	2.29	6%	2.93
Glasses	2.28	14%	2.92
VA disability/pension	2.72	22%	3.38
Welfare payments	2.48	2%	3.05
SSI/SSD process	2.42	11%	3.07
Guardianship (financial)	2.33	0%	2.83
Help managing money	2.92	5%	2.86
Job training	2.38	8%	3.09
Help with finding a job or getting employment	2.76	20%	3.20
Help getting needed documents or identification	2.93	9%	3.28
Help with transportation	3.27	16%	3.01
Education	2.70	14%	3.05
Child care	2.38	0%	2.47
Legal assistance	2.25	3%	2.78
Discharge upgrade	2.31	2%	3.01
Spiritual	3.03	3%	3.37
Re-entry services for incarcerated veterans	2.18	3%	2.71
Elder Healthcare	2.42	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale 1 = None, no steps taken to initiate implementation of the strategy.	Site Mean Score	VHA (nationwide)
2 = Low, in planning and/or initial minor steps taken.	30016	
3 = Moderate , significant steps taken but full implementation not		Mean Score**
achieved.		
4 = High , strategy fully implemented.		
Interagency Coordinating Body - Representatives from the VA and	2.23	2.56
your agency meet formally to exchange information, do needs	2.23	2.50
assessment, plan formal agreements, and promote access to		
services.		
Co-location of Services - Services from the VA and your agency	2.00	1.89
provided in one location.	2.00	1.09
Cross-Training - Staff training about the objectives, procedures and	1.62	1.86
services of the VA and your agency.	1.02	1.00
Interagency Agreements/ Memoranda of Understanding - Formal	2.08	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.77	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	2.00	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	1.69	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	1.92	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	1.69	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.83	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.64	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		
System Integration Coordinator Position - A specific staff position	1.83	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development.		

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.07	3.57
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.31	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	No
Psychiatric/substance abuse inpatient (hospitals, wards	No
Nursing homes	No
Faith-based organizations	Yes

VISN 19

Site: VAMC Grand Junction, CO - 575*

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 293

2. Estimated Number of Veterans who are Chronically Homeless: 105

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 7

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	75	0
Transitional Housing Beds	8	0
Permanent Housing Beds	0	3

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Long-term, permanent housing	We will complete three supportive housing units this year.
Help with	Maintain veteran bus passes program.
transportation	
Treatment for	Need for substance abuse detoxification and treatment increasing.
substance abuse	
*The Action Blan out	lines proposed strategies the local VA program and its community

Number of Total Participant Surveys: 5

Percentage of Participant Surveys from Homeless Veterans: 0%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.80	0%	3.42
Food	4.40	0%	3.73
Clothing	4.40	0%	3.59
Emergency (immediate) shelter	3.60	0%	3.25
Halfway house or transitional living facility	2.60	25%	3.02
Long-term, permanent housing	2.20	75%	2.46
Detoxification from substances	3.00	25%	3.32
Treatment for substance abuse	3.20	25%	3.50
Services for emotional or psychiatric problems	3.20	25%	3.43
Treatment for dual diagnosis	2.80	25%	3.25
Family counseling	2.80	0%	2.98
Medical services	3.80	25%	3.76
Women's health care	3.60	0%	3.25
Help with medication	3.60	0%	3.44
Drop-in center or day program	3.00	0%	2.98
AIDS/HIV testing/counseling	4.00	0%	3.50
TB testing	4.20	0%	3.68
TB treatment	3.80	0%	3.54
Hepatitis C testing	4.00	0%	3.60
Dental care	2.80	25%	2.64
Eye care	2.80	0%	2.93
Glasses	2.80	0%	2.92
VA disability/pension	3.60	0%	3.38
Welfare payments	3.50	0%	3.05
SSI/SSD process	3.20	0%	3.07
Guardianship (financial)	2.60	0%	2.83
Help managing money	2.40	0%	2.86
Job training	3.40	0%	3.09
Help with finding a job or getting employment	3.60	25%	3.20
Help getting needed documents or identification	2.60	25%	3.28
Help with transportation	2.60	0%	3.01
Education	2.80	0%	3.05
Child care	2.40	0%	2.47
Legal assistance	2.60	0%	2.78
Discharge upgrade	3.40	0%	3.01
Spiritual	4.20	0%	3.37
Re-entry services for incarcerated veterans	3.00	0%	2.71
Elder Healthcare	3.20	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale 1 = None, no steps taken to initiate implementation of the strategy.	Site Mean Score	VHA (nationwide)
2 = Low, in planning and/or initial minor steps taken.	Score	
3 = Moderate , significant steps taken but full implementation not		Mean Score**
achieved.		
4 = High , strategy fully implemented.		
Interagency Coordinating Body - Representatives from the VA and	3.60	2.56
your agency meet formally to exchange information, do needs	3.00	2.50
assessment, plan formal agreements, and promote access to		
services.		
Co-location of Services - Services from the VA and your agency	2.80	1.89
provided in one location.	2.00	1.09
Cross-Training - Staff training about the objectives, procedures and	2.40	1.86
services of the VA and your agency.	2.40	1.00
Interagency Agreements/ Memoranda of Understanding - Formal	3.40	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.60	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	1.00	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	2.20	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	2.20	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	2.00	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.80	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.40	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		
System Integration Coordinator Position - A specific staff position	2.20	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development.		
Scores of non-VA community agency representatives only. **VHA	: Veterans H	ealthcare

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	4.20	3.57
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	4.20	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	No
Psychiatric/substance abuse inpatient (hospitals, wards	Yes
Nursing homes	No
Faith-based organizations	Yes

VISN 19

Site: VAMC Salt Lake City, UT - 660

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 202

2. Estimated Number of Veterans who are Chronically Homeless: 73

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 50

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	1,054	40
Transitional Housing Beds	504	80
Permanent Housing Beds	591	140

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Long-term, permanent housing	Maintain 50 HUD-VASH vouchers through the Salt Lake County Public Housing Authority and alert Authority of any funding opportunities. Work with local providers interested in purchasing apartments for homeless veteran use.
Job training	Coordinate job training and placement with local entities that received funding from VA or the Utah Department of Workforce Services.
Halfway house or	Encourage local agencies to apply for VA Grant and Per Diem funding.
transitional living facility	Encourage community partners to help develop resources for women veterans.

Number of Total Participant Surveys: 40

Percentage of Participant Surveys from Homeless Veterans: 55%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.75	0%	3.42
Food	3.98	7%	3.73
Clothing	3.83	7%	3.59
Emergency (immediate) shelter	3.53	11%	3.25
Halfway house or transitional living	3.63	21%	3.02
facility			
Long-term, permanent housing	2.33	61%	2.46
Detoxification from substances	3.98	7%	3.32
Treatment for substance abuse	4.13	7%	3.50
Services for emotional or psychiatric problems	3.88	4%	3.43
Treatment for dual diagnosis	3.66	4%	3.25
Family counseling	3.20	7%	2.98
Medical services	4.13	11%	3.76
Women's health care	2.42	11%	3.25
Help with medication	3.85	7%	3.44
Drop-in center or day program	2.89	0%	2.98
AIDS/HIV testing/counseling	3.56	0%	3.50
TB testing	4.08	0%	3.68
TB treatment	3.61	0%	3.54
Hepatitis C testing	4.00	0%	3.60
Dental care	3.00	18%	2.64
Eye care	3.18	0%	2.93
Glasses	3.15	4%	2.92
VA disability/pension	3.37	25%	3.38
Welfare payments	2.91	0%	3.05
SSI/SSD process	3.00	7%	3.07
Guardianship (financial)	3.38	0%	2.83
Help managing money	3.26	11%	2.86
Job training	3.34	18%	3.09
Help with finding a job or getting employment	3.34	11%	3.20
Help getting needed documents or identification	3.68	4%	3.28
Help with transportation	3.56	7%	3.01
Education	3.34	4%	3.05
Child care	2.61	11%	2.47
Legal assistance	2.81	14%	2.78
Discharge upgrade	3.20	0%	3.01
Spiritual	3.89	0%	3.37
Re-entry services for incarcerated veterans	3.30	4%	2.71
Elder Healthcare	3.24	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale	Site Mean Score	VHA (nationwide)
1 = None , no steps taken to initiate implementation of the strategy.	Score	
 2 = Low, in planning and/or initial minor steps taken. 3 = Moderate, significant steps taken but full implementation not 		Mean Score*
achieved.		
4 = High, strategy fully implemented.	0.40	0.50
Interagency Coordinating Body - Representatives from the VA and	3.13	2.56
your agency meet formally to exchange information, do needs		
assessment, plan formal agreements, and promote access to		
services.	2.20	1.00
Co-location of Services - Services from the VA and your agency	3.38	1.89
provided in one location.	4 75	4.00
Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.	1.75	1.86
Interagency Agreements/ Memoranda of Understanding - Formal	2.50	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.88	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	2.25	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	2.50	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	2.38	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	2.25	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.88	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.75	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		
System Integration Coordinator Position - A specific staff position	2.00	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development.		

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.38	3.57
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.50	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	Yes
Psychiatric/substance abuse inpatient (hospitals, wards	No
Nursing homes	No
Faith-based organizations	Yes

VISN 19

Site: VAMC Sheridan, WY - 666

Note: CHALENG data is collected from two surveys. The CHALENG Point of Contact (POC) Survey is a self-administered questionnaire completed by the local VA homeless veteran coordinator. The CHALENG Participant Survey is completed by federal, state, county, city, nonprofit and for-profit agency representatives, as well as local VA staff and homeless veterans themselves. Data was collected in the summer/fall of 2007.

A. Homeless Veteran Estimates (CHALENG Point of Contact Survey):

1. Estimated Number of Homeless Veterans: 35

2. Estimated Number of Veterans who are Chronically Homeless: 13

The federal Interagency Council on Homelessness defines chronic homelessness as follows:

A person experiencing chronic homelessness is defined as an unaccompanied individual with a disabling condition who has been continuously homeless for a year or more or has experienced four or more episodes of homelessness over the last three years. A disabling condition is defined as a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the co-occurrence of two or more of these conditions (Federal Register Vol. 70, No. 53, March 21, 2005, page 13588; http://www.hud.gov/offices/adm/grants/nofa05/gensec.pdf).

We used the following formula to obtain this number:

Estimated number of homeless veterans in service area **x chronically homeless rate:** percentage of individuals who have been homeless for a year or more or had at least four homeless episodes during the past three years AND have a mental health or substance abuse disorder). (Note: # of homeless veterans in the service area comes from 2007 CHALENG POC survey. "Chronically homeless rate" comes from FY 2007 homeless veteran intake data provided by the VA Northeast Program Evaluation Center. [Special thanks to Dr. Wes Kasprow, NEPEC investigator for providing this data.])

1. Number of Homeless Veteran Families (veterans with minor dependents) Served in FY 2007 by local VA homeless program: 5

2. Housing Inventory

Housing Inventory	Beds*	# of additional beds site could use
Emergency Beds	19	0
Transitional Housing Beds	30	0
Permanent Housing Beds	100	0

*These are the number of beds that veterans can access, including both veteran-specific and non-veteran specific.

3. CHALENG Point of Contact Action Plan for FY 2008*

Help with transportation	Trying to obtain a van through VA Domiciliary or donated resources.
Long-term,	This still continues to be a significant problem with low-income and
permanent housing	Section 8 housing difficult to access with long waiting lists.
Halfway house or	Promote transitional living resource development with local providers.
transitional living	Significant progress made last year.
facility	

Number of Total Participant Surveys: 60

Percentage of Participant Surveys from Homeless Veterans: 65%

1. Needs Ranking (1=Need Unmet 5= Need Met)

Need	Site Mean Score	% want to work on this need now*	VHA Mean Score (nationwide)**
Personal hygiene	3.88	4%	3.42
Food	3.94	4%	3.73
Clothing	3.78	7%	3.59
Emergency (immediate) shelter	3.82	11%	3.25
Halfway house or transitional living	2.91	11%	3.02
facility			
Long-term, permanent housing	2.04	46%	2.46
Detoxification from substances	3.79	7%	3.32
Treatment for substance abuse	4.06	13%	3.50
Services for emotional or psychiatric problems	3.88	15%	3.43
Treatment for dual diagnosis	3.82	2%	3.25
Family counseling	3.00	2%	2.98
Medical services	4.07	11%	3.76
Women's health care	3.53	0%	3.25
Help with medication	3.96	4%	3.44
Drop-in center or day program	2.67	4%	2.98
AIDS/HIV testing/counseling	3.96	2%	3.50
TB testing	4.20	0%	3.68
TB treatment	3.70	0%	3.54
Hepatitis C testing	4.27	4%	3.60
Dental care	2.57	26%	2.64
Eye care	2.91	4%	2.93
Glasses	2.69	7%	2.92
VA disability/pension	2.96	11%	3.38
Welfare payments	2.60	2%	3.05
SSI/SSD process	2.83	7%	3.07
Guardianship (financial)	2.64	4%	2.83
Help managing money	3.04	13%	2.86
Job training	3.07	17%	3.09
Help with finding a job or getting employment	3.55	9%	3.20
Help getting needed documents or identification	3.56	7%	3.28
Help with transportation	2.95	15%	3.01
Education	3.23	13%	3.05
Child care	2.41	4%	2.47
Legal assistance	2.48	7%	2.78
Discharge upgrade	2.88	4%	3.01
Spiritual	3.79	4%	3.37
Re-entry services for incarcerated veterans	2.52	4%	2.71
Elder Healthcare	3.20	0%	3.07

* % of site participants who identified this need as one of the top three they would like to work on now.

Implementation Scale	Site Mean Score	VHA (nationwide)
 1 = None, no steps taken to initiate implementation of the strategy. 2 = Low, in planning and/or initial minor steps taken. 	Score	
3 = Moderate , significant steps taken but full implementation not		Mean Score*
achieved.		
4 = High, strategy fully implemented.	0.07	0.50
Interagency Coordinating Body - Representatives from the VA and	2.67	2.56
your agency meet formally to exchange information, do needs		
assessment, plan formal agreements, and promote access to		
services.	1.04	1.00
Co-location of Services - Services from the VA and your agency	1.94	1.89
provided in one location.	1.90	1.00
Cross-Training - Staff training about the objectives, procedures and services of the VA and your agency.	1.80	1.86
Interagency Agreements/ Memoranda of Understanding - Formal	2.44	2.26
and informal agreements between the VA and your agency covering		
such areas as collaboration, referrals, sharing client information, or		
coordinating services.		
Interagency Client Tracking Systems/ Management Information	1.53	1.59
Systems - Shared computer tracking systems that link the VA and		
your agency to promote information sharing, referrals, and client		
access.		
Pooled/Joint Funding - Combining or layering funds from the VA	1.53	1.67
and your agency to create new resources or services.		
Uniform Applications, Eligibility Criteria, and Intake	1.53	1.75
Assessments – Standardized form that the client fills out only once		
to apply for services at the VA and your agency.		
Interagency Service Delivery Team/ Provider Coalition - Service	2.20	2.15
team comprised of staff from the VA and your agency to assist clients		
with multiple needs.		
Consolidation of Programs/ Agencies - Combining programs from	1.87	1.94
the VA and your agency under one administrative structure to		
integrate service delivery.		
Flexible Funding – Flexible funding used to fill gaps or acquire	1.73	1.61
additional resources to further systems integration; e.g. existence of a		
VA and/or community agency fund used for contingencies,		
emergencies, or to purchase services not usually available for clients.		
Use of Special Waivers - Waiving requirements for funding, eligibility	1.80	1.62
or service delivery to reduce barriers to service, eliminate duplication		
of services, or promote access to comprehensive services; e.g. VA		
providing services to clients typically ineligible for certain services		
(e.g. dental) or community agencies waiving entry requirements to		
allow clients access to services.		
System Integration Coordinator Position - A specific staff position	1.87	1.83
focused on systems integration activities such as identifying		
agencies, staffing interagency meetings, and assisting with joint		
proposal development.	: Veterans H	

Integration Scale: 1 (low) to 5 (high)	Site Mean Score	VHA (nationwide) Mean Score**
VA Accessibility: In general, how accessible do you feel VA services are to homeless veterans in the community?	3.80	3.57
VA Service Coordination: Rate the ability of the VA to coordinate clinical services for homeless veterans with your agency.	3.67	3.58

*Scores of non-VA community agency representatives only.

**VHA: Veterans Healthcare Administration (138 reporting POC sites, n=3,055).

Service Types	VA has existing collaborative agreement with agencies?
Correctional Facilities (Jails, prisons, courts)	No
Psychiatric/substance abuse inpatient (hospitals, wards	Yes
Nursing homes	No
Faith-based organizations	Yes