Cost Effectiveness

Individual financial information such as a cost sub-breakout by level of service and additional costs that were incurred outside of direct Title I funding, such as infrastructure, appropriate partner costs, etc. is not currently available. Therefore, based solely upon the Title I funding as found on Table N of this report, the Cost Per Participant for Adult-funded WIA participants is \$3,509, for Dislocated Worker (DLW) funded WIA participants is \$2,213, and for Youth-funded WIA participants is \$2,120. This reflects increases for Adult-funded participants (\$689 per person), DLW-funded participants (\$51) per person and Youth funded participants (\$207 per person) since PY 2001.

Cost Per Participant

	Federal Spending	Participants	Cost Per Participant
Adult	\$31,630,158	9,014	\$3,509
Dislocated Worker	\$24,634,202	11,133	\$2,213
Youth	\$33,159,223	15,644	\$2,120

A WIA participant may have been provided services for only a short time or over a period of years. Because the actual financial cost per individual is not available, it is not possible to calculate a definitive Cost Effectiveness number for Title I exiters. However, if we make the assumption that costs will average out over a long span of time, and acknowledge that the Entered Employment and Retention Rate measures for PY 2002 have only one overlapping quarter in common with the period of time (July 2002 to June 2003) covered by Table N, we can produce a rough approximation of a cost effectiveness measure for these exiters. Our definition of cost effectiveness assesses the average cost per exiter using the total program activity spending as broken out for Adult and Dislocated Worker. Based upon the above assumptions, the Entered Employment Cost Effectiveness for all Adults was \$9,470 and for Adults who were not employed at the time of registration was \$12,438, both decreases from PY 2001 (\$657 and \$275. respectively). The Dislocated Worker Cost Effectiveness for employment in the first quarter after exit is \$6,839, a decrease of over \$2,779 since PY 2001. This year we are also including in the table below an initial assessment of the cost effectiveness of Adults and Dislocated Workers services as it relates to the six-month retention measure.

Governor Rendell's Workforce Goals with Initiatives

1. Implement Market-Based Approach to Workforce Development

Strong linkages between economic and workforce development exist and strategic interventions are driven by real time labor market data and analysis. Pennsylvania's employers are actively engaged in efforts to develop a highly skilled workforce, especially in industry clusters and occupations critical to Pennsylvania's competitiveness.

Initiatives

- a. Identify and analyze regional and state strategic industry clusters using new NAICS system of industrial classification
- b. Conduct skills gap analysis and labor market projections within strategic clusters
- c. Strengthen the labor market information dissemination system of the Center for Workforce Information and Analysis (CWIA), including the upgrading of the web-based system
- d. Build and support regional and state industry partnerships, within targeted clusters in order to gather information, identify key issues and aggregate training needs
- e. Strengthen business practices, training and education, and worker recruitment within strategic clusters based on promising practices
- f. Leverage private sector investments to increase training opportunities
- g. Create strong linkages between workforce and economic development among state departments and in local workforce investment areas

2. Generate more Jobs with Higher Earnings with Benefits

Pennsylvania's job seekers possess the necessary skills to compete for jobs at family sustaining wages with employer-sponsored benefits.

- a. Conduct gap analyses of skill shortages in key industry clusters
- b. Assess availability and quality of post-secondary technical education building a model for addressing gaps and capacity within strategic clusters
- c. Organize statewide industry partnerships focused on health care and manufacturing
- d. Increase focus on training incumbent workers to assist employers and create higher wage jobs
- e. Work with the Department of Community and Economic Development to identify opportunities to attract higher paying jobs and to cross train staff on workforce and economic development programs

- f. Explore use of self-sufficiency standards for eligibility and performance measures
- g. Design and implement stronger early warning systems that leverage system wide state and local public and private investment in business retention

3. Provide a Pipeline of Future Talent using Career Pathways

Pennsylvania's training and education system provides citizens with opportunities for career advancement as well as provides employers with workers and students necessary to fill the higher skilled jobs of the future

Initiatives

- a. Determine the future educational and skills profile that will make Pennsylvania attractive to the jobs of the future
- b. Implement policies to generate this future profile
- c. Identify career ladders in key industries such as health care
- d. Align the educational system's occupational clusters with the targeted industry clusters' occupational demand
- e. Evaluate all training providers' results on an annual basis using wage records
- f. Support high school career exploration initiatives, especially encouraging Pennsylvania employers to provide summer job opportunities
- g. Encourage and support internships with employers in key industries
- h. Create stronger articulations and mechanisms for dual enrollment between secondary and post-secondary institutions

4. Support Lifelong Learning Opportunities

All Pennsylvania citizens have fair and affordable access to education and training opportunities needed to compete in a knowledge-based economy and employer demand for a technologically proficient workforce is fulfilled.

- a. Address gaps in availability and affordability of career and technical education
- b. Take steps to reduce cost of postsecondary education
- c. Expand postsecondary technical education opportunities throughout the Commonwealth
- d. Support statewide basic skill standards for cross-cutting occupations such as customer service and information technology
- e. Expand tax credits for businesses that support incumbent worker training

f. Assess workforce system's administrative costs to eliminate duplicative services and encourage increased availability of training and education dollars per local workforce investment area

5. Address Special Training and Education needs of low income and minority workers

Pennsylvania's workforce system addresses the special needs of workers with limited educational credentials and skills and makes special efforts to combat racial discrimination

Initiatives

- a. Work closely with the Department of Public Welfare to ensure welfare recipients are well served by the CareerLink centers as well as by the entire workforce development system
- b. Provide excellent labor market information to all partners in the workforce system: Department of Public Welfare, Department of Community and Economic Development, the Department of Education, the Department of Aging and the Corrections Department
- c. Respond proactively to remove key barriers to work, especially discrimination in hiring, training, or the provision of educational services
- d. Focus literacy and ESL programs on work-related activities, particularly emphasizing contextual learning and articulation to skills based training

6. Integrate and Align the Workforce System

Funding silos are invisible and Pennsylvania's workforce system is primarily driven by strategic opportunities to improve labor market outcomes for its dual customers -- employers and workers.

- a. Rewrite the Unified Plan to include specific initiatives that integrate services provided by all partners in the workforce system
- b. Create a clearinghouse for promising practices
- c. Cross train workforce, economic development, welfare and education staff
- d. Share key workforce information with all partners
- e. Create new staff position called CareerLink Specialist
- f. Design a system wide assessment tool for use with new clients
- g. Integrate literacy and ESL programs into CareerLink system including colocation of services and stronger preparation for skills based training
- h. Set certification standards for Pennsylvania's CareerLinks
- i. Train and set standards for all CareerLink staff
- j. Conduct demand analysis for CareerLink site locations and resource allocations

7. Measure Outcomes and Provide Accountability to Guide Future Public Investments

Future spending on workforce programs is based on a performance measurement plan that provides important information about system-wide and programmatic outcomes for employers and job seekers

- a. Develop a performance management plan based on the use of common measures
- b. Implement plan across all workforce-related departments
- c. Publish an annual report on the performance of all education and training programs
- d. Create information technology system that allows for more effective collection of data and access at local workforce investment boards to real-time data reports

Cost Effectiveness for Adults & Dislocated Workers

	Employed 1st	Cost	Employed Both	Cost
	Quarter After	Effectiveness	1 st and 3 rd	Effectiveness
	Exit (EER)	EER	Quarters After	Retention
			Exit (Retention)	
Adult – all	3,340	\$9,470	2,765	\$11,439
Adult-Not				
employed at	2,543	\$12,438	2,075	\$15,243
registration				
Dislocated	3,602	\$6,839	3,268	\$7,538
Workers				

An initial review is underway to establish a methodology for assessing the success and the cost effectiveness of meeting the state negotiated performance level for Six-Month Wage Gain for Adults. A review of those included in the Adult Six-Month Wage Gain measure revealed that only 44.7 percent of all Adult-funded participants were reported to have at a minimum achieved the state's negotiated six-month wage gain of \$3,390. Another 3.7 percent had wage gains between \$2,712 – 3,389 (which qualify as "meeting" the negotiated level). Over 50 percent of all Adult participants (1,721) included in this measure had a wage gain of less than \$2,712. This included those participants (93) who were only employed in the first quarter after WIA program exit. Older Youth Six-Month Wage Gain also follows this pattern with 34.4 percent of Older Youth achieving \$2,560 or more increased wages, 6.1 percent gaining \$2,048 – 2,559 increased wages, and 59.5 percent below the "met" threshold of the state's negotiated performance level.

Wage Record Interchange System (WRIS)

The WRIS data exchange system continues to provide a good percentage of wage record information on WIA participants and currently returns information on 10-13 percent of WIA participants in the state. This is the first year that the state has been able to extract WRIS generated pre-registration/dislocation wages for use in the wage gain calculation. The impact was most noticed for the WIA participants who exited between April and September 2002. The state of Delaware is not yet a participant in WRIS. This has reportedly negatively impacted the performance levels in at least one Local Workforce Investment Area.

Economic Impact/Analysis

The economic conditions that affected most of the nation continued to impact the Commonwealth of Pennsylvania. While evidence of some recovery was noted by June of 2003, the impact on PY 2002 performance levels continues to be profound. As an indication of the severity of the shut down of factories and other facilities in Pennsylvania itself, according to the Department of Labor, Education and Training Trade Act website,

between July 1, 2002 to June 30, 2003 there were 66 NAFTA and 341 old and new Trade Act petitions filed for businesses in Pennsylvania. Of those petitions, only 37.9 percent of the NAFTA petitions (25) were approved, while 52.8 percent of the Trade Act petitions (180) were approved.

Pennsylvania's job totals have remained below year-ago totals every month except two since May 2001. A net decline of 88,200 jobs has been registered since March 2001. Manufacturing job losses numbered 127,200 over the same time period. Job gains counteracting the losses in manufacturing were found in industries where wage levels were below those in manufacturing. As this dynamic was occurring throughout the program year, it most likely had a negative impact on the outcomes of the state's WIA services.

Allegheny County Workforce Investment Area



Square Land Miles	730
Population	1,281,666
Civilian Labor Force	664,800
Employment	631,100
Average Wages	\$ 38,280

Workforce Overview (July 2002 - June 2003)

- ➤ In June 2003, the Allegheny County LWIAs unemployment rate of 5.2% ranked sixth lowest out of the 23 LWIAs in the state.
- The region's count of employed residents receded over the year, while over 2,000 residents entered the ranks of unemployed.
- Transportation has felt the losses as US Air laid off workers following the 9/11 tragedies.
- ➤ Job levels in health and professional and business services were impacted by the closing of St Francis and May's Department Stores.

WIA Performance Measure Summary

Exceeded	Met	Unmet
8	5	2

In the Allegheny County Workforce Investment Area, the CareerLink system consists of a consortium of operators including: the Pittsburgh Local Workforce Investment Area, the Pennsylvania Bureau of Employment and Career Services and the Office of Vocational Rehabilitation, Goodwill Industries of Pittsburgh, Life's Work of Western Pennsylvania, and the Greater Pittsburgh Literacy Council. This consortium operates three full-service CareerLinks and twelve affiliated community centers geographically distributed throughout the county. In addition, Allegheny County partners with two neighboring Workforce Investment Areas to operate two regional full-service CareerLinks strategically located to serve clients from those areas.

Highlights of Allegheny County Workforce Investment Area's activities include:

Allegheny County Jail Reintegration Project

✓ A special target group program, the Jail Project, funded partially with WIA Intensive Service funds and partially with Welfare to Work funds, served 63 offenders and placed into unsubsidized employment 17, or 52%, of the 33 who exited from the project.

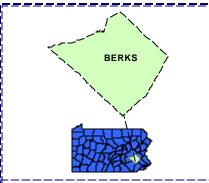
Airline National Emergency Grant

✓ To date, this multi-year, statewide National Emergency Grant (NEG) that was divided between the eastern and western part of the State has served 367 western clients (workers dislocated as a result of the events of 9/11 in airline and related industries), and has placed into unsubsidized employment 110, or 82%, of the 134 who exited from the program.

Youth Programs

✓ Fourteen youth programs are operated primarily by community-based organizations (five out-of-school and nine in-school programs). Two out-of-school programs that stand out both in their ability to recruit and to retain youth participants are: 1) a mall sited alternative school that enables drop-outs to gain high school diplomas from their school of origin and, 2) a youth-centered, nurturing community-based program that successfully provides remediation, General Education Development (GED) preparation, work experience, and placement into unsubsidized jobs.

Berks County Workforce Investment Area



859
373,638
187,500
175,600
\$ 33,251

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate stood at 6.5%, eighth highest among the 23 LWIAs. Up slightly from June 2002 rate of 6.4%.
- Total nonfarm jobs decreased 1,500 over the year.
- Manufacturing down 2,700 jobs, due in large part to layoffs at Agere.
- Service providers added 1,200 jobs.
- ➤ Professional and business services, education and health services, and other services added 1,600 jobs.
- Trade, transportation and utilities, and financial activities lost 400 jobs.

The issues and initiatives which received emphasis in the Berks County Workforce Investment Area include:

Further Development of Industry Clusters

- ✓ Immediate focus on heath care, metals/metal fabricating, specialty areas of manufacturing, construction, and food processing.
- ✓ Cluster analysis, converted with help from the Center for Workforce Information and Analysis, from the Standard Industrial Classification (SICS) and the North American Industrial Classification System (NAICS).
- ✓ Regional initiatives around manufacturing with Lancaster and South Central Boards, Manufacturer's Associations of Berks and South Central, Reading Area Community College and Harrisburg Area Community College, Berks and Lancaster Community Technology Centers.
- ✓ Health care issue is now system capacity.

Continued Emphasis on Services to Limited English Proficient Populations

- ✓ Pilot project for Vocational English-as-a-Second-Language (ESL) combined with Certified Nursing Assistant training, in partnership with the Reading Area Community College, the Literacy Council, and the Hispanic Center.
- ✓ Developing pre-employment ESL's tailored to employer requirements for East Penn Manufacturing.
- ✓ Faith-Based/Community-Based Grant to bring Hispanic Center staff into CareerLink.

WIA Perfo	rmance
Measure Su	ımmary

<u>Exceeded</u>	<u>Met</u>	<u>Unmeț</u>
10	3	2

Bucks County Workforce Investment Area



608
597,635
335,900
320,200
\$ 35,308

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate at 4.8 %, fifth lowest among the 23 LWIAs, down from June 2002 rate of 5.1%.
- Construction added 700 jobs up over the year, as housing markets are still strong.
- ➤ Manufacturing down 2,700 jobs, reflecting state and national trends.
- Service industries added 9,200 jobs with all industries posting gains except information services.

WIA Performance Measure Summary

Exceeded	Met	Unmet
8	3	4

The Bucks County Office of Employment and Training (BCOET) has been in existence for 27 years and offers a full range of programs to serve the Local Area's workforce development needs. Activities in PY 2002 include:

Faith-Based/Community-Based Initiatives

✓ For the past two years, BCOET has been working on a program called PRIDE (Positive Re-entry Introduced Through Diverse Efforts). The program is in conjunction with the Faith-Based Organizations HOPE and Faith Community Development Corporation, and is focused on early intervention with ex-offenders who will soon be reentering the local environment. The program includes orientation within the prison, and prisoners also receive life skills training in sheltered workshops.

Partnering

✓ BCOET collaborated with four other Workforce Boards to maintain and increase the strength of life sciences in the region. Goals include identifying and monitoring regional workforce supply and demand for life sciences, mobilizing resources to ensure availability of a skilled workforce to support the life sciences sector of our economy, publicize opportunities for careers, and promote collaboration on workforce development with the life sciences sector.

Dislocated Worker Activities

✓ During the years 2001, 2002, and 2003, a total of 27 companies closed and 2,669 workers were dislocated in Bucks County. BCOET has been focusing much of its energy in retraining and finding jobs for these individuals.

Youth Activities

✓ BCOET had a nationally recognized youth program that serves youth from families with low income; who are at risk for a variety of eventualities that negatively impact individuals' opportunities in life; or have a disability. Called Secure Corp, it taught Career Exploration and Terrorism Awareness. Besides training and certifications, they created resumes, job shadowed, and received hands on experience with police, fire, and rescue units. High school credits were available to them for attendance.

Chester County Workforce Investment Area



756
433,501
245,900
235,900
\$ 44,808

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate at 4.0 percent, lowest among the 23 LWIAs. Up slightly from June 2002 rate of 3.8 %.
- Construction jobs increased by 9,700 over the year with housing markets still strong.
- ➤ Manufacturing lost 2,500 jobs, reflecting state and national trends.
- ➤ Professional and business services, information services, other services, and government lost 2,400 jobs.
- Trade, transportation and utilities, financial activities, leisure and hospitality, educational and health services, and government gained 6,700 jobs.

WIA Performance Measure Summary

Exceeded	Met	Unmet
10	2	3

The Chester County Workforce Investment Area is a network of workforce development partners representing government, business, education, labor, and community-based organizations. This network ensures collaboration and efficient use of resources which include:

Partnering

- ✓ Collaboration with four regional Workforce Investment Boards (WIBs) to promote awareness of the critical shortage of health care and life science workers, and funding of a health careers recruitment campaign. In Workforce Investment Act-funded health careers, enrollee training rose from seven in PY 2001 to 33 in PY 2002, an increase of 471%.
- ✓ Participation in a regional National Emergency Grant, which provided retraining services to 240 customers who lost jobs in the economic downturn resulting from the events of 9/11.
- ✓ Linking of CareerLink services with HUD-funded construction projects to help fill job openings.

Community-Based/Faith-Based Initiatives

✓ Utilization of Community-Based Organization/Faith-Based Organization funding to open an internet-based CareerLink Access point at the Broad Street Community YMCA in Oxford, PA.

Linking Workforce and Economic Development

- ✓ Strengthening the workforce development and economic development connection by opening a CareerLink minisite at the county's Economic Development Council. To promote awareness, the County Commissioners designated a Workforce Development Week.
- ✓ Linking of a county-funded Revitalization Program with CareerLink services to attract businesses to downtown areas and increase employment opportunities.

Rapid Response

✓ Provision of full CareerLink and Trade Act services to 25 companies and approximately 2,200 affected workers through the County's Rapid Response Team.

Delaware County Workforce Investment Area



Square Land Miles	184
Population	550,864
Civilian Labor Force	285,100
Employment	270,100
Average Wages	\$ 39,130

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate at 5.3 percent, seventh lowest among the 23 LWIAs. Up slightly from June 2002 rate of 5.1%.
- Construction jobs grew over the year with housing markets still strong.
- ➤ Manufacturing lost 1,400 jobs, reflecting state and national trends.
- ➤ Professional and business services, education and health services, financial activities, and information services lost 6,400 jobs.
- Trade, transportation and utilities, government, leisure and hospitality, and other services gained 3,000 jobs.

WIA Performance Measure Summary

Exceeded	Met	Unmet
6	6	3

The Delaware County Workforce Investment Board (WIB) has engaged in initiatives that focus on healthcare, manufacturing, and small business:

Healthcare

- ✓ The WIB has taken a leadership role in a Regional Healthcare Collaborative made up of five Local Areas to address the shortage of allied healthcare career openings and connect individuals to the CareerLink system.
- ✓ In response to the need for more Certified Nursing Assistants (CNAs), the WIB, in concert with the Women's Association for Women's Alternatives and the Delaware County Commerce Center, identified training needs in this field and developed a career ladder of advancement for CNAs. The WIB is now meeting with local hospitals to establish career paths, local training programs, and a plan for connecting CNAs to CareerLink.
- ✓ The WIB also identified healthcare shortages specific to Delaware County. The WIB brought together local hospitals in the county to develop a public/private partnership that identifies training needs for X-Ray and MRI technicians, as well as providing the training.

Manufacturing

✓ The WIB, in partnership with the Commerce Center, organized a Manufacturers Expo, which provided manufacturing companies an opportunity to learn more about workforce development issues, government contracting, and CareerLink. Follow-up with the companies that attended is now in progress.

Small Business

✓ A special focus of the WIB is on the small businesses that make up 80% of the employer community, including an aggressive job development outreach program, as a component of the CareerLink intensive service strategy.

Westmoreland / Fayette Workforce Investment Area



1,813
518,637
244,000
228,200
\$ 28,008

Workforce Overview (July 2002 - June 2003)

- The area's unemployment rate rose to 6.9% in June 2003. Up eight-tenths of a percentage point from June 2002.
- The LWIAs rate was third highest of the state's 23 LWIAs.
- ➤ Job levels receded by more than 1.5% over the year, while Pennsylvania jobs are down about 0.5%.
- ➤ Most industries in the region have felt the impact of the recent economic recession.

The Westmoreland-Fayette Workforce Investment Board (WIB) is making a positive impact in contributing to a more skilled, more qualified workforce. The partnerships built, the programs funded, and the projects initiated, make a positive impact on the Local Area's current – and future – workforce. Accomplishments include:

Cluster Analysis

✓ The WIB has been active in identifying and working with industry clusters in its Local Area. Since the mid-1990s, economic and workforce development leaders in southwestern Pennsylvania have promoted five industry clusters as having the greatest potential to spur economic growth in the nine-county region: financial services, health care, hospitality and tourism, information technology, and manufacturing.

Partnering With Industry

- ✓ The Westmoreland-Fayette WIB formed a partnership with the St. Vincent College Small Business Development Center to utilize the Regional Data Analysis Tool, developed by the Center for Workforce Information and Analysis, to examine how these five industries and 24 others performed in Westmoreland and Fayette counties between 1995 and 2000. The results of this nearly yearlong study were released October 24, 2003.
- ✓ Another accomplishment to note was the receipt of a \$2.7 million H-1B Technical Skills Training grant, which the Westmoreland-Fayette WIB received on behalf of a consortium of the four southwestern Pennsylvania Local WIBs. The grant was used to establish a regional "Manufacturing Workforce Development Consortium" that includes basic and advanced training programs, a college curriculum development program, and a pre-college summer program.

Faith-Based/Community-Based Initiatives

✓ This WIB utilized the faith-based/community-based grant initiatives to implement partnerships with four organizations: the Adams Memorial Library of Latrobe, which installed in its main branch a computer dedicated to accessing the CareerLink's web site; Connellsville Community Ministries, which was able to purchase equipment and furniture for its Educational Advancement Area; the United Way of Westmoreland County, which developed and distributed a directory of faith-based organizations and the services they provide throughout its three-county services area; and Westmoreland Human Opportunities, the designated Community Action Agency in Westmoreland County, which purchased computers and workstations for five emergency housing shelters.

WIA Performance Measure Summary

Exceeded	Met	Unmet
12	2	1

Lackawanna County Workforce Investment Area



459
213,295
103,900
98,100
\$ 28,716

Workforce Overview (July 2002 - June 2003)

- ➤ June 2003 unemployment rate at 5.7%, slightly below the Pennsylvania rate of 5.8%.
- ➤ Total nonfarm jobs near 100,000, just under 2% of state total.
- Four out of every five jobs in the Lackawanna LWIA in service-providing sector.
- ➤ Goods-producing jobs down roughly 5% from last year, service sector more stable.
- ➤ Population down more than 1% since 2000, about 2,500 less residents in Lackawanna County in 2002 compared to 2000.

WIA Performance Measure Summary

Exceeded	Met	Unmet
12	1	2

The Lackawanna County Workforce Investment Area has aligned its goals with the state of the local economy and developed the most appropriate mix of activities to serve Local Area needs. Activities include:

Cluster Analysis

- ✓ Local cluster analysis saw the development of an initial planning document for current, as well as long-range, forecasting purposes; and collaboration with the Greater Scranton Chamber of Commerce for industrial development alliances intensified. Businesses and industries cooperated in provision of statistical data both from a local, and a regional, standpoint. Of the occupational clusters identified, five have preliminarily been targeted: Health Care (RN, LPN, CAN); Manufacturing; Financial; Services Industry; and Education.
- ✓ An outcome of this research involved an intensive look into, and evaluation of, the emerging needs of the local nursing community. The results necessitated the Local Area's application for a Critical Job Training Grant to upgrade nurses aides, currently employed by local nursing homes, to LPN status. To this end, participating nursing homes partnered through a 25% contribution toward the training cost to augment their employees' skills.

Customer Services

- ✓ Due to the sluggish economy, there was a need for an increase in informational workshops conducted on-site at the Lackawanna County CareerLink to sharpen individuals' basic skills. These workshops revolved around such topics as: job readiness and search strategies, re-searching the hidden job market, interviewing techniques, "Introduction to Computerized Civil Service Testing" (regional lab on-site), On-the-Job Training (OJT) incentives for hiring, employment strategies for people over 55, job opportunities in specific industries (i.e., trucking, computer, manufacturing, etc), "Dress for Success," and career transitions.
- ✓ Youth activity revolved around a diversified mix of activities designed to serve both in-school as well as out-of-school youth. Inschool programs included a "Build-to-Keep" Computer activity; landscaping instruction that provided direct benefit to the local community through intensive design and planting of trees, shrubs, flowers, etc., at the Lackawanna County Stadium and other non-profit entities; and after-school remedial activities. Out-of-school youth were serviced through work experience, Individual Training Accounts, OJT, individualized case management/counseling, remedial activities, life skills, and job readiness/search activities.

Lancaster County Workforce Investment Area



Square Land Miles	949
Population	470,658
Civilian Labor Force	258,100
Employment	247,900
Average Wages	\$ 31,775

Workforce Overview (July 2002 - June 2003)

- ➤ June 2003 unemployment rate of 4.1%, second lowest in the state among the 67 counties.
- ➤ In June 2003 there were 232,900 total nonfarm jobs in the Lancaster LWIA constituting roughly 4.1% of all Pennsylvania jobs.
- From June 2002 to June 2003, nonfarm jobs grew by 2,200 jobs, or 1%, which compares favorably to the state.
- ➤ Retail trade (+1,200), Health care and social assistance (+700), Construction (+500), and Food Manufacturing (+100).

WIA Performance Measure Summary

Exceeded	Met	Unmet
10	2	3

The Lancaster County Workforce Investment Area's goals and accomplishments for PY 2002 include:

Goal: A Common Vision and Purpose With Economic Development

Accomplishments:

- ✓ Ongoing analysis of Lancaster County's Industry mix;
- ✓ Seven priority industry clusters identified and widely endorsed: Agriculture and Food Production; Automotive; Biotechnology; Communications; Construction; Health Care; and Metals and Metal Fabricating;
- ✓ Common economic development indicators; and
- ✓ Regional cooperatives established in food processing and biotechnology, operating in health care and construction.

Goal: Coordination and Cooperation With Other Community Systems

Accomplishments:

✓ \$1.2 million in incumbent worker training funds through Critical Job Training Grants, and \$2.0 million in Customized Job Training and WEDnet Grants distributed to 50+ Lancaster County employers to train 2,500+ employees.

Goal: Workforce Development and Lifelong Learning Systems That Serve the Underemployed Worker

Accomplishments:

- ✓ A major health care recruiting initiative that put 400-500 additional health care professionals into the workforce; and
- ✓ New recruiting initiative for construction careers that directs people into construction apprentice programs.

Goal: Career Guidance for the Emerging Workforce That Leads to a Successful School-to-work Transition

Accomplishments:

- ✓ A cooperative program with Lancaster General Hospital and the School District of Lancaster with high school students around health careers; and
- ✓ A two-week Career Camp in June 2002 in which students from the School District of Lancaster and La Academia participated.

Lehigh Valley Workforce Investment Area



Square Land Miles	721
Population	579,156
Civilian Labor Force	305,200
Employment	287,800
Average Wages	\$ 34,680

Workforce Overview (July 2002 - June 2003)

- ➤ June 2003 unemployment rate of 5.7 percent ranked tenth among the state's 23 LWIAs, slightly below Pennsylvania's rate of 5.8%.
- Total nonfarm jobs at approximately 275,000 in June 2003 roughly five percent of all Pennsylvania jobs, down slightly from June 2002.
- ➤ Manufacturing lost 4,000 jobs, a 4% decrease from a year ago.
- Service-providing sector up mildly from last year, led by education & health services, and professional and business services, each adding 1,900 jobs.

WIA Performance Measure Summary

Exceeded	Met	Unmet
15	0	0

The Lehigh Valley Workforce Investment Area understands that to have an integrated delivery system that meets the training and workforce needs of business and industry, and the training, supportive services, and employment needs of our entire workforce, it is imperative to align workforce development and economic development, education, and community strategic initiatives and plans. Local Area highlights in PY 2002:

Cluster Analysis

✓ Initiated Industry Clustering and Business and Industry Roundtables to determine critical issues for success and skill requirements within the Industry Clusters. Preliminary conclusions have identified five broad categories of industries to target: Chemicals and Allied Products; Medical Equipment and Devices and Health Services; Technology Intensive Manufacturing and Service Companies; Engineering Management, Business Services and Business Consulting; and Financial and Insurance Services.

Assessing Critical Workforce Needs

✓ Assessed critical workforce need for health care workers in five counties and trained 139 Registered Nurses, Licensed Practical Nurses, and Nurse Aides through a Critical Job Training Grant.

Faith-Based/Community-Based Initiatives

✓ Hosted a Workforce Summit for over 50 faith-based organization leaders and held Employment Sunday to connect their congregations to CareerLink Lehigh Valley.

Rapid Response

✓ Provided Rapid Response at more than 25 companies to 3,828 dislocated workers, and met the recruitment needs of more than 27 companies totaling 2,650 new jobs.

Workforce and Economic Development Awareness

- ✓ Celebrated Lehigh Valley Workforce and Economic Development Awareness Week by hosting a Community Breakfast to identify strategic workforce issues, tours of manufacturers, internship training for employers, science camps to nurture interest in health care occupations for youth, and held the largest Job Fair in the Northeast with over 120 employers and over 5,500 job seekers.
- ✓ Initiated a Quarterly Public Broadcasting System television program showcasing economic and workforce development.

Luzerne-Schuylkill Workforce Investment Area



Square Land Miles1,670Population469,586Civilian Labor Force218,800Employment203,700Average Wages\$ 28,760

Workforce Overview (July 2002 - June 2003)

- ➤ June 2003 unemployment rate of 6.8%. Ranked 18th lowest among the state's 23 LWIAs.
- ➤ Total nonfarm jobs in the Luzerne-Schuylkill LWIA totaled approximately 190,000 in June 2003, accounting for over 3% of the statewide workforce.
- Concentration of manufacturing jobs above the state average.
- ➤ Virtually every job sector saw a decrease in employment from last year. The few gains were limited to service-providing industries.

WIA Performance Measure Summary

Exceeded	Met	Unmet
10	5	0

The Luzerne-Schuylkill Workforce Investment Area accomplished much in PY 2002. Here are a few examples:

Industry Clusters

✓ Plastics have proven to be a thriving commodity. As a result of the Industry Clusters Analysis, Luzerne-Schuylkill Workforce Investment Board and its Regional Planning Committee contacted the National Plastics Association to see what their needs might be, and what kind of role workforce development can play. The Local Area has exchanged information with the companies that are operating in both Luzerne and Schuylkill counties and anticipate a successful partnership.

Rapid Response

✓ Project Amber recently held a ground breaking for the Simmons Company, which was lured to Luzerne and Schuylkill counties with a collaborative effort beginning at the State level that filtered down through the Pennsylvania Department of Labor and Industry, Hazleton Can-Do, Luzerne County Community College, the Local Area Workforce Investment Board, CareerLinks, and the Hazleton Business & Education Committee (Ready Program). The Local Area hopes this will be a model for future industries.

Business & Education

✓ Luzerne County has partnered with 11 school districts and two vocational technical schools that created a school tracking system. Students are tracked from 3rd through 12th grades and two years after graduation. This sophisticated and encompassing tracking system takes into account all aspects of these kid's lives to prevent dropouts and overcome barriers. Currently, this database tracks over 30,000 students, and graduates are offered assistance through our local CareerLinks for employment and training opportunities. Five local colleges have committed financially to this program, and the Local Area has partnered with more than 40 community-based organizations that can provide a service to these students at no cost.

Partnerships

✓ The Luzerne and Schuylkill Counties Workforce Investment Area feel its most impressive accomplishment is an effective commitment and extended cooperation of our partners. The Local Area has made great strides in this regard, all partners believing that they have a piece of the puzzle and can only put it together if they share responsibilities.

Montgomery County Workforce Investment Area



Square Land Miles	483
Population	750,097
Civilian Labor Force	424,400
Employment	405,300
Average Wages	\$ 44,573

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate at 4.6 %, fourth lowest among the 23 LWIAs. Unchanged from June 2002 rate.
- Construction jobs up over the year, housing markets still strong.
- ➤ Manufacturing down, reflecting state and national trends.
- ➤ Professional and business services, education and health services, and government down.
- Trade, transportation and utilities, information, financial activities, leisure and hospitality, and other services all up.

The Montgomery County Workforce Investment Board (WIB) combines workforce development initiatives with traditional economic development programs. Through the county's Department of Economic and Workforce Development, Workforce Investment Act programs are coordinated with low-interest-loan economic development programs. This arrangement combines economic and workforce development efforts.

The WIB follows a continuous strategic planning process to access strengths and weaknesses in the workforce development system, identify gaps, and allocate resources to prioritized needs.

Accomplishments include:

Partnering and Resource Coordination

- ✓ Obtained a \$50,000 grant from the U.S. Department of Labor to fund a "Community Audit" project. The end result of the project was the development of an Internet based system to catalog the services of hundreds of social services agencies located in Montgomery County.
- ✓ Formed a Regional Collaborative with the five WIBs in southeastern Pennsylvania. The purpose of the Collaborative is to share and target resources to address regional workforce needs.
- ✓ Expanded relationships with the Montgomery County Community College to offer programs and services to dislocated workers, displaced homemakers, and welfare recipients. Also contracted with the college to operate a "Teen Camp" program in the summer.
- ✓ Began the formation of a "Financial Services Institute" with the Philadelphia WIB and the community colleges in Montgomery and Philadelphia counties.

WIA Performance Measure Summary

Exceeded	Met	Unmet
6	6	3

Philadelphia Workforce Investment Area



Square Land Miles	135
Population	1,517,550
Civilian Labor Force	670,700
Employment	618,400
Average Wages	\$ 41,505

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate at 8.0%, highest among the 23 LWIAs. Up from the June 2002 rate of 7.7%.
- ➤ Total nonfarm jobs decreased 5,900 over the year.
- Manufacturing down, reflecting state and national trends.
- ➤ Education and health services, and government up.
- Trade, transportation and utilities, information, financial activities, leisure and hospitality, and other services all up.
- ➤ Information industry unchanged.

WIA Performance Measure Summary

Exceeded	Met	Unmet
8	4	3

The Philadelphia Workforce Investment Area maximizes the use of workforce development resources through coalitions with a host of partners. Initiatives include:

Workforce Development Funding Resource Mapping Project

✓ With the City of Philadelphia, the Philadelphia Workforce Investment Board (WIB) is looking to secure detailed information about the various workforce development funding streams that flow into the area. This surveying of funds will allow for the categorization and mapping of the approximately \$500 million in public funds that flows through Philadelphia each year to support workforce development activities. The information gathered will be mapped, shared, and used to make informed strategic decisions regarding priorities and opportunities related to workforce development.

Project ECHO (Empowering Communities to Help Others)

✓ Developed through a partnership between the Philadelphia WIB, the Mayor's Office of Faith-Based Initiatives and CareerLink Philadelphia, Project ECHO aims to facilitate the connection of exoffenders to workforce services by expanding the capacity of current structures of workforce development to serve the needs of this ex-offender population. Project ECHO creates a network of faith-based and community-based organizations that are prepared to help their constituents and others in their communities successfully navigate the regional job market via CareerLink.

Life Science Career Alliance (LSCA)

✓ The LSCA has been convened by life science industry leaders in partnership with the WIBs in Southeastern Pennsylvania. Its mission is to: 1) mobilize regional resources to ensure the availability of a skilled workforce to support the growth of the sector, which includes hospitals, pharmaceutical firms, and biotechnology concerns; 2) systematically identify and monitor regional workforce supply/demand for life sciences; 3) publicize the opportunities for life sciences careers in the region and; 4) promote collaboration on workforce development among life sciences sector.

Pittsburgh Workforce Investment Area



55.6
334,563
166,000
157,000

Workforce Overview (July 2002 - June 2003)

- ➤ In June 2003, the Pittsburgh City LWIAs unemployment rate of 5.4% ranked eighth lowest out of the 23 LWIAs in the state.
- The region's count of employed residents receded over the year, while over 2,000 residents entered the ranks of unemployed.
- ➤ Most industries in the region have felt the impact of the recent economic recession with jobs declining by 10,100 or 1.6% over the year.
- Transportation has felt the losses as US Air laid off workers following the 9/11 tragedies.
- ➤ Job levels in health and professional and business services were impacted by the closing of St Francis and May's Department Stores.

WIA Performance Measure Summary

Exceeded	Met	Unmet
5	6	4

The City of Pittsburgh operates Workforce Investment Act (WIA)-funded programs through the Pittsburgh/Allegheny County CareerLink and a series of seven Community Centers geographically distributed throughout the City. Pittsburgh/ Allegheny County CareerLink is one of the most innovative and successful employment and business service agencies in the nation. With nearly 50,000 jobseekers enrolled, it is the largest single source of manpower in the region. With more than 2,000 local businesses in the last two years listing 20,000 jobs, Pittsburgh/ Allegheny County CareerLink truly represents a major contributor to workforce development in the Pittsburgh area.

The Three-Rivers Workforce Investment Board (TRWIB) is the WIA-required governance entity for both the Pittsburgh Workforce Investment Area and Allegheny County Workforce Investment Area – a governance relationship that is unique within Pennsylvania.

PY 2002 activities in the Pittsburgh Workforce Investment Area include:

Cluster Analysis

✓ Through the TRWIB, developed a cluster analysis which identified five key clusters: Health Services; Tourism and Hospitality; Information Technology, Manufacturing; and Financial Services.

Rapid Response

✓ Provided Rapid Response assistance to laid off employees from US Air, Kaufmann's Department Store, and others.

Faith-Based/Community-Based Organization Activities

✓ Utilized a cohesive area youth employment system representing two Local Areas and the foundation community.

Customer Service Award

✓ In September 2003, Pittsburgh/Allegheny CareerLink took top honors at the National Association of State Workforce Agencies' Customer Service Awards in Seattle, including for activities in PY 2002. Nominated for its excellence in serving the needs of regional employers, the organization received the Prism Award and a \$25,000 grant from the U.S. Department of Labor, Employment and Training Administration. The National Customer Service Awards honor programs and projects serving workforce investment customers nationwide.

Southern Alleghenies Workforce Investment Area



Square Land Miles	4,616
Population	471,596
Civilian Labor Force	216,000
Employment	201,700
Average Wages	\$ 26,396

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate edged upward to 6.8%, the fifth highest of all 23 LWIAs.
- The unemployment rate has been rising in the area over the past three years.
- Nonfarm jobs fell by 3,400 over the year.
- Manufacturing down 2,900 jobs and construction down 500 jobs.
- ➤ Professional and business services growing as companies continue to outsource functions formerly done in house.

WIA Performance Measure Summary

<u>Exceeded</u>	<u>Met</u>	<u>Unmeț</u>
10	5	0

Program year 2002 was an exceptional one for the Southern Alleghenies Workforce Investment Board (SAWIB). Advances were made in moving the Board's strategic objectives; the activities and accomplishments outlined below are even more noteworthy given the challenges created by a struggling regional economy.

Industry Cluster Development

✓ Using the software created by the Center for Workforce Information and Analysis, the SAWIB has begun the identification of the Local Area's significant industry clusters. Analysis will help to determine the most efficient and effective use of training dollars. Key clusters to be targeted are: Building and Construction; Healthcare; and Information Technology/High Tech.

Faith-Based Organization/Community-Based Organizations

✓ The SAWIB supported an initiative that served to identify the region's faith-based and community-based organizations, and orient their staff to the CareerLink and its resources. The SAWIB then selected two of the organizations, through a competitive Request for Proposals process, to provide "Fundamental Workplace Literacy" workshops to interested employers and job seekers within the CareerLink setting. Some 300 individuals, representing job seekers as well as workers from 50 different employers, attended the workshops.

Community Building Outreach Project

✓ The SAWIB hosted multiple forums with the region's educators and economic developers in order to disseminate industry cluster information, and develop a campaign to increase public awareness of employment opportunities in growth industries corresponding with required educational attainment levels. Multi-page "fact sheets" identifying growth in industries/occupations have been produced for distribution to educational institutions, economic development agencies, service providers, and CareerLinks. These are designed to help interested individuals make career choices.

Tri-County Workforce Investment Area



Square Land Miles	2,272
Population	337,166
Civilian Labor Force	158,700
Employment	149,800
Average Wages	\$ 29,452

Workforce Overview (July 2002 - June 2003)

- ➤ The Tri-County LWIAs unemployment rate increased by three-tenths of a percentage point from June 2002 to a rate of 6.3% in June 2003. The LWIAs unemployment rate was 14th lowest among the state's 23 LWIAs.
- ➤ Job levels in the Tri-County WIA receded by more than 1.5% over the year, compared to Pennsylvania jobs which were down about 0.5%.
- ➤ Most industries in the region have felt the impact of the recent economic recession.

WIA Performance Measure Summary

Exceeded	Met	Unmet
12	3	0

The Tri-County Workforce Investment Board, Inc. (TCWIB) is comprised of 37 volunteer board members from Butler, Armstrong, and Indiana counties. Members represent economic development, education, community-based organizations, organized labor, and public sector agencies with the majority of membership representing the private sector. The TCWIB is committed to linking the efforts of workforce development, economic development, and education to ensure the Local Area remains competitive in a global economy.

Industry Partnerships

- ✓ The TCWIB has been instrumental in developing health care consortia in each of the three counties to address workforce and training needs for this industry. Indiana County received a Critical Job Training (CJT) Grant to serve the industry. Over 300 individuals have received training through this grant.
- ✓ The TCWIB has been an active partner in developing manufacturing consortia in Butler, Armstrong, and Indiana counties. Armstrong has received a CJT grant, and Indiana is applying.
- ✓ The Local Area has suffered severe job losses in the coal mining industry in the last few years. As a result, the TCWIB entered into a partnership with the United Mine Workers of America (UMWA) and the Commonwealth's Department of Labor and Industry (DLI) to develop an extremely successful National Emergency Grant (NEG) project. This highly effective partnership is offering retraining to hundreds of dislocated miners and has spawned a new, similar NEG grant with Washington/Greene County WIB, Tri-County WIB, the UMWA, and the DLI partnering in that effort.

Faith-Based/Community-Based Initiatives

✓ The TCWIB developed a successful grant application to engage local faith-based and community based agencies.

Economic and Workforce Development Linkage Activities

✓ The TCWIB works closely with the Team Pennsylvania Business Calling Program. WIB staff have gone along on calls, and the WIB Planning Committee has developed questions to add to the surveys in order to collect relevant information.

Resource Coordination

✓ The TCWIB has reviewed local and regional data and developed a list of sources linked to the WIB website. This data covers area demographics, labor market, education levels, industry trends, etc. The TCWIB is creating a state-of-the-workforce report.

North Central Workforce Investment Area



Square Land Miles	5,092
Population	234,416
Civilian Labor Force	111,300
Employment	103,300
Average Wages	\$ 26,557

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate in the LWIA eased to 7.0%.
- ➤ Elk, Cameron, Clearfield, and Jefferson counties' unemployment rates declined. Potter County's rate rose seven-tenths of a percentage point. McKean County's rate stayed steady at 6.1%.
- Manufacturing decreased by about 3%, with Potter County accounting for most of the drop. Pennsylvania lost 4.6% of manufacturing jobs during that same time period.
- The information industry added about 300 positions.
- ➤ Professional and business services employers lost 200 jobs.

WIA Performance Measure Summary

Exceeded	Met	Unmet
15	0	0

The North Central Workforce Investment Board (NCWIB) has been active in working toward the goals identified by the Rendell Administration:

Cluster Analysis

✓ Industry clusters were identified through a cooperative planning process that included the Center for Workforce Information and Analysis, Workforce Development Planning Personnel, Economic Development, and Enterprise Development Directors in the North Central region. Nine overall industry clusters were identified: Business Services; Education; Electronics; Glass; Government; Health Care; Lumber and Wood; Powdered Metals/Manufacturing; and Tourism. Of these nine clusters, three were identified as priority clusters: Health Care; Lumber and Wood; Powdered Metals/Manufacturing. Industry Training Consortia, established in each county of the region, include representatives from the nine major industry clusters, develop specific training programs that relate directly to the needs of individual clusters, as well as crossindustry training for areas of common need that encompass all of the industry clusters. This partnership, with employers from the most important employment sectors in the region, resulted in thousands of entry-level and incumbent workers obtaining industry-specific training to make these clusters more profitable and competitive.

Key Industry Clusters

- ✓ The NCWIB collaborated with the Elk Regional Health System and the Pennsylvania Mountains Healthcare Alliance (PMHA) on two separate Critical Job Training Grants (CJTG). The individuals who received Nurses Aide Certification were hired by Pine Crest Manor, an affiliate of the Elk Regional Health System.
- ✓ The NCWIB subcontracted with PMHA on another CJTG to provide training in critical healthcare staffing needs of PMHA's eight member hospitals. Incumbent workers received training for Certified Nurses Assistant, LPN to RN, Radiology Technician, Ultrasound Technician, and Nuclear Medicine Technician.

Faith-Based/Community-Based Initiatives

✓ More than 80 faith-based organizations (FBOs) and communitybased organizations (CBOs), serving Jefferson County, participated in a pilot project producing a resource guide of services available, and were given instruction on how to access the Community Assets PA database of human and community services.

Northern Tier Workforce Investment Area



Square Land Miles	3,955
Population	180,757
Civilian Labor Force	87,600
Employment	82,300
Average Wages	\$ 27,268

Workforce Overview (July 2002 - June 2003)

- From June 2002 to June 2003, unemployment rate fell from 6.5% to 5.5%, the largest overthe-year decline in the state.
- ➤ One of only five LWIAs to show an over-the-year drop in the unemployment rate.
- ➤ Modest job growth of less than 1% from June 2002 to June 2003.
- ➤ Nearly one out of every four Northern Tier jobs is in manufacturing.
- ➤ While statewide factory jobs have declined dramatically over the year, the Northern Tier LWIA saw a net increase in manufacturing.

WIA Performance Measure Summary

Exceeded	Met	Unmet
11	1	3

The Northern Tier region is an extremely rural area consisting of Bradford, Sullivan, Susquehanna, Tioga, and Wyoming counties.

Cluster Analysis

✓ Industry cluster data analysis is used as a supportive tool to assist in the development of technology training centers in two of its counties. The analysis is supporting the assertions of the industrial community and aiding in the development of the potential curriculum. Among the clusters identified, the following key clusters are targeted: Health Care; Diversified Manufacturing; Construction; and the Lumber and Wood Industry.

Partnering

- ✓ Industry cluster data analysis was used to help bring together a consortium of businesses in the lumber industry to apply for a Customized Job Training Grant.
- ✓ Northern Tier's Local Workforce Investment Board (WIB) and CareerLink, through a Faith-Based Organization Grant from the Commonwealth, developed its first partnership with a faith-based organization. The organization provides hands-on construction skills training, mentoring, and other services to non-violent incarcerated individuals. The group is a CareerLink partner and has office space in the Bradford County CareerLink.
- ✓ The Digital Divide Program provides technology training to low-income individuals through CareerLinks, and portable computer centers in partnership with regional CareerLinks and Penn College; more than 150 have already completed the program.

Linking Workforce Development with Economic Development

- ✓ The WIB worked with Economic Development agencies to produce a regional marketing and awareness campaign for the region's youth.
- ✓ Northern Tier participated in the Youth Leadership Program.
- ✓ Northern Tier began a region-wide youth leadership program, which is continuing into its second year.

Pocono Counties Workforce Investment Area



Square Land Miles2,268Population291,513Civilian Labor Force131,100Employment122,100Average Wages\$ 26,468

Workforce Overview (July 2002 - June 2003)

- ➤ June 2003 unemployment rate of 6.4% ranked 15th lowest among the state's 23 LWIAs.
- ➤ Pike and Wayne counties'
 June 2003 unemployment rates
 among the lowest in the state.
 Pocono Counties LWIA rate
 skewed upward by Monroe and
 Carbon counties' rates.
- From June 2002 to June 2003, nonfarm jobs grew by more than 1% compared favorably to the state, which saw an overall drop in jobs.
- Financial activities, educational & health services, and government employment sectors are all up significantly from last year.

The Pocono Counties Workforce Investment Board (WIB) continued integration of long and short-term strategic goals with regional partners.

The WIB's activities in PY 2002 include:

Cluster Analysis

- ✓ Analysis of Industry Cluster Data focused concentration of available training funds to specific occupational clusters.
- ✓ Priority Cluster Occupations were Health Care, Transportation Services, and Information Technology.

Rapid Response

✓ Approximately \$185,000 in Workforce Investment Act Rapid Response funding provided training/retraining opportunities beyond the capacity of the formula Dislocated Worker Allocation.

Critical Skills

✓ During PY 2002, Pocono Counties, along with the Lehigh Valley and Luzerne/Schuylkill Workforce Investment Areas, participated in two Critical Job Training Grant programs. This involved recruitment, screening, scheduling, and case management activities between two community colleges, two vocational technical schools, and six CareerLinks within the eight counties served by respective WIBs. The training programs centered on demand occupations in health care and transportation services, specifically nurses aides, licensed practical nurses, registered nurses, and truck drivers. The customers served through these grants included Transitional Assistance for Needy Families clients, Workforce Investment Act customers, and Incumbent Workers interested in acquiring the skills necessary to pursue employment opportunities in these fields.

WIA Performance Measure Summary

Exceeded	Met	Unmet
9	6	0

West Central Workforce Investment Area



Square Land Miles	1,032
Population	216,539
Civilian Labor Force	97,800
Employment	92,200
Average Wages	\$ 27,145

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate rose sixtenths of a percentage point to 5.9% due to increases in both Mercer and Lawrence counties.
- Manufacturing decreased by about 11% due to heavy losses in Mercer County. By comparison, Pennsylvania lost 4.6% of manufacturing jobs over the year.
- Construction, natural resources and mining employers lost 8% of their jobs.
- Financial activities employers increased their payrolls by 5.9%.
- ➤ Education and health services jobs increased by 1.9%.

WIA Performance Measure Summary

Exceeded	Met	Unmet
10	4	1

The West Central Workforce Investment Board's accomplishments during PY 2002 include:

Cluster Analysis

- ✓ Concluded an industry cluster analysis that identified value added, high wage paying, manufacturing industries within the Local Workforce Investment Area.
- ✓ Identified three key clusters to target: Health Care and Health-Related Industries; Diversified Manufacturing; and Logistical and Transportation.
- ✓ Created a Cluster Analysis Committee to identify the processes involved in the industries identified in the cluster analysis, and to develop curricula for training workers in those processes.

Faith-Based/Community-Based Organization Activities

- ✓ Hosted meetings to educate faith-based and community-based organizations about Pennsylvania's workforce development and CareerLink systems.
- ✓ Provided Internet access to CareerLink services at faith-based and community-based organizations located in remote parts of the Local Area, but close to the residences of individuals most likely to be in need of assistance.
- ✓ Reconstructed the Employer Advisory Council in each county of the Local Area to serve as advisors to CareerLink staff and to focus on improving the services rendered.
- ✓ Established a relationship with the Coro Regional Internship Center to make local businesses aware of work/study internship opportunities and resources.

Rapid Response

- ✓ Formed a Training Consortium in each county to ensure Rapid Response assistance for local employers.
- ✓ Obtained additional funds needed to support Rapid Response activities and provide needs-related payments for dislocated workers.

Resource Coordination

✓ Leveraged additional funds needed to provide transportation services to the working poor.

Southwest Corner Workforce Investment Area



Square Land Miles1,868Population424,981Civilian Labor Force200,100Employment187,000Average Wages\$ 31,117

Workforce Overview (July 2002 - June 2003)

- The Southwest Corner LWIA's unemployment rate rose five-tenths of a percentage point from 6.1% in June 2002 to 6.6% in June 2003.
- ➤ Unemployment rate ranked 17th among the state's 23 LWIAs.
- The region's count of employed residents receded by 2.7% over the year.
- ➤ Job levels in the Southwest Corner LWIA receded by more than 1.0% over the year.
- ➤ Washington County, however, saw an increase in jobs over the year.

WIA Performance Measure Summary

Exceeded	Met	Unmet
11	3	1

The Southwest Corner Workforce Investment Board (WIB), representing Washington, Greene, and Beaver counties in Southwestern Pennsylvania, has achieved much in PY 2002, including:

Cluster Analysis and Industry Partnerships

- ✓ Forged new relationships in five key clusters in the region (health care, manufacturing, information technology, and hospitality and tourism) by promoting training among jobseekers, encouraging employers to take advantage of services available, and attempting to fill gaps between the demand for and supply of labor.
- ✓ Engaged in discussions concerning key industry clusters with other local WIBs as part of its regional strategic plan, and with WIBs across the Commonwealth through a committee convened by the Pennsylvania Association of Workforce Investment Boards.

Resource Mapping

- ✓ Developed a resource guide for faith and community based organizations in Washington County, Greene County, and the Mon Valley.
- ✓ Developed a youth resource guide for the entire area that identifies youth services providers throughout the region.

Rapid Response

- ✓ Created the Southwest Corner Dislocated Workers Outreach Program, which was staffed by peer counselors who assisted in recruitment, information dissemination, and enrollment.
- ✓ Worked with the Tri-County WIB and the United Mineworkers Association Career Center to provide services to dislocated coal miners.
- ✓ Worked with USAirways, through a regionally-secured National Emergency Grant, to retrain and place dislocated workers.

Northwest Workforce Investment Area



Square Land Miles4,404Population519,170Civilian Labor Force248,100Employment231,000Average Wages\$ 28,397

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate in the LWIA held steady at 7.2 %.
- Manufacturing jobs decreased by approximately 6%. By comparison, Pennsylvania lost 4.6% of manufacturing jobs over the year.
- Retail trade positions dropped 2.0%.
- ➤ Professional and business services employers added close to 3% more jobs to their payrolls.
- Education and health services jobs increased by slightly less than 2%.
- Leisure and hospitality jobs decreased.

WIA Performance Measure Summary

Exceeded	Met	Unmet
11	3	1

The vision of the Northwest Pennsylvania Workforce Investment Area is to have a dynamic labor market driven by technology and intellectual capital, with a workforce that is flexible, responsive, and better skilled. The resulting community will have a desirable quality of life and career opportunities that will attract and retain workers and employers.

The Local Area has undertaken many initiatives to attain this vision, including:

Regional Workforce Systems Gap Analysis and Closure Initiative

Phase I:

- ✓ Determined the skill, competency, and training needs of employers within the region's targeted industry clusters: Health Care; Metals and Metal Fabrication; Specialty Manufacturing (Rubber and Plastics and Lumber and Wood); Services (Finance/Insurance and Real Estate and Hospitality/Tourism); and Technology and Communication.
- ✓ Identified training programs and curricula currently available in the region, and assessed the ability of the content to meet the needs of employers within the target industries; and quantified the forecast of job availability and growth within the identified key positions of those industry clusters over the next three to five years.

Phase II:

✓ Identify opportunities and priorities for intervention with Education agencies, Welfare agencies, CareerLinks, and Economic Development agencies using results of gap analysis.

Faith-Based and Community-Based Partnership Campaign

Phase I:

✓ The Faith-Based Organization (FBO) and Community-Based Organization (CBO) Resource Guide Survey approached FBOs and CBOs throughout the region to compile information into a resource guide that is a "one-stop shop" for workforce development and social service needs.

Phase II:

✓ CareerLink Partnership Open-Houses invited those FBO/CBOs that participated in the survey to attend an informational open-house in each of the five CareerLinks with the goal of new encouraging partnerships and affiliations within the CareerLink and workforce development system.

Northwest Workforce Investment Area



Square Land Miles4,404Population519,170Civilian Labor Force248,100Employment231,000Average Wages\$ 28,397

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate in the LWIA held steady at 7.2 %.
- Manufacturing jobs decreased by approximately 6%. By comparison, Pennsylvania lost 4.6% of manufacturing jobs over the year.
- Retail trade positions dropped 2.0%.
- ➤ Professional and business services employers added close to 3% more jobs to their payrolls.
- Education and health services jobs increased by slightly less than 2%.
- Leisure and hospitality jobs decreased.

WIA Performance Measure Summary

Exceeded	Met	Unmet
11	3	1

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Phase II:

✓ CareerLink Partnership Open-Houses invited those FBO/CBOs that participated in the survey to attend an informational open-house in each of the five CareerLinks with the goal of new encouraging partnerships and affiliations within the CareerLink and workforce development system.

Central Workforce Investment Area



Square Land Miles5,368Population589,417Civilian Labor Force294,100Employment277,200Average Wages\$ 28,616

Workforce Overview (July 2002 - June 2003)

- ➤ Unemployment rate dropped two-tenths of a percentage point to 5.7%, primarily due to significant rate drops in Clinton and Mifflin counties.
- ➤ Rates increased in Lycoming, Columbia, Snyder, Union, and Montour counties while Northumberland County's rate held steady at 7.0%.
- Manufacturing decreased by just over 4%, with Centre County as the major catalyst. For the same timeframe, Pennsylvania's manufacturing loss was 4.6%.
- Education & health services increased by more than just under 1,300 jobs over the year.

WIA Performance Measure Summary

 Exceeded
 Met
 Unmet

 12
 1
 2

The Central Pennsylvania Workforce Development Corporation (CPWDC) worked extensively on numerous strategic projects directed at improving the alignment of economic and workforce development through an ongoing analysis of the Region's cluster industries, and continuous improvement of the Region's ten CareerLink facilities.

Cluster Analysis

✓ Developed cluster industry analysis and mapping of all employment in the Central Region, including determining the strategic industries that the Board will focus resources on in the coming years – Lumber and Wood Products, Healthcare, Education, and Diversified Manufacturing.

Partnering for Employment and Growth

- ✓ Worked extensively with Ben Franklin Technology Partners to help identify key industrial areas for future investment utilizing the cluster industry analysis.
- ✓ Formed a partnership with the eight Career and Technical Centers across the Central Region to develop regional initiatives and align training programs with the in-demand occupations.
- ✓ Worked extensively with Penn State University on a project that produced a publication entitled, "Attracting and Retaining Young Adults to the Pennsylvania Heartland."
- ✓ Provided extensive customized training opportunities to many area employers.
- ✓ Received a Critical Job Training Grant that enabled training and placement of 140 individuals in the healthcare field that resulted in an average hourly income of \$10.50.
- ✓ Piloted a project through the Pennsylvania Conservation Corps and the CareerLinks to provide job training, work experience, and educational opportunities to out of school youth that are unemployed.

South Central Workforce Investment Area



Square Land Miles4,627Population1,221,347Civilian Labor Force687,900Employment658,200Average Wages\$ 32,464

Workforce Overview (July 2002 - June 2003)

- The unemployment rate climbed from 4.3% to 4.4% in the South Central LWIA, third lowest among the 23 LWIAs.
- ➤ Total nonfarm jobs in the area grew by roughly 2% or 12,300 jobs.
- ➤ Manufacturing declined 3.9%.
- ➤ Professional and business services (+1,800), education and health services (+2,800).
- ➤ Transportation and utilities declined by nearly 1,000.
- ➤ Information, financial activities, and leisure and hospitality sectors showed slight growth.

WIA Performance Measure Summary

Exceeded	Met	Unmet
8	6	1

The South Central Workforce Investment Area CareerLink partners produced outstanding results for area jobseekers and employers in Program Year 2002.

Industry Cluster Analysis

✓ An extensive Industry/Occupational Cluster Analysis has been taking place and will be ongoing. Local forums are planned. Among the clusters identified, the following key clusters are targeted: Health Care; Manufacturing; and Construction.

Industry Partnerships

✓ An industry consortium has been formed and sustained for each cluster the South Central Workforce Investment Board has identified. Regional Skills Specialists are planned to follow up.

Performance Measurement

✓ A common format for CareerLink performance reporting was developed for reporting to the South Central Workforce Investment Board.

Resource Mapping

✓ The South Central Youth Council developed a comprehensive youth services/resources database maintained by Youth Investment Coordinators.

Rapid Response Activities

✓ The Local Area has had many layoffs and plant closures, mostly in manufacturing and service. Multiple Rapid Response sessions were conducted for over 60 plants or businesses. The airline industry and the Steelworkers' initiatives were strongly supported.

Faith-Based and Community-Based Initiatives

✓ Each CareerLink site conducted special outreach initiatives to build partnerships and encourage coordination with CareerLinks.

WIA Annual Report Data

State Name: PA Program Year: 2002

Table A: Workforce Investment Act Customer Satisfaction Results

Customer Satisfaction	Negotiated Performance Level	Actual Performance - Level - American Customer Satisfaction Index	Number of Surveys Completed	Number of Customers Eligible for the Survey	Number of Customers Included in the Sample	Response Rate
Participants	68	70.6	594	11,735	1,155	51.4
Employers	66	70.7	611	15,234	842	72.6

Table B: Adult Program Results At-A-Glan

	Negotiated Performance Level Actual Performance Level		
Entered Employment Rate	72	75.4	2,543
Entered Employment Nate			3,371
E. J. W. B. G. B. G.	80	82.8	2,765
Employment Ratention Rate			3,340
Earnings Change in Six Month	3,390	2,719	9,081,852
	·	,	3,340
Employment and Credential Rate			2,009
	60	66.6	3,016

Table C: Outcomes for Adult Special Populations

Reported Information		ance Recipients ensive or Training	V	eterans/	Individuals With Disabilities		Older Individuals	
Entered		151		185		115		133
Employment Rate	62.4	242	79.1	234	60.8	189	76.4	174
Employment Retention		136		200	-1.1	118	86.6	142
Rate	80	170	87	230	81.4	145		164
Earnings Change in Six		599,792		618,107		503,114	4.000	206,951
Months	4,053	148	2,687	230	3,470	145	1,262	164
Employment	51.2	63	67.0	141	55.6	70	70.7	87
and Credential Rate	51.2	123	67.8	208		126	70.7	123

 Table D:
 Other Outcome Information for the Adult Program

Reported Information		ls Who Received ing Services	Individuals Who Only Received Core and Intensive Services	
Entered Employment Date	76.6	1,798	70.0	745
Entered Employment Rate	76.6	2,347	72.8	1,024
Employment Potention Pote	83.5	1,969	81.1	796
Employment Retention Rate	63.5	2,359	01.1	981
Earnings Change in Six Months	2.466	7,468,460	4 645	1,613,392
	3,166	2,359	1,645	981

Table E: **Dislocated Worker Program Results At-A-Glance**

	Negotiated Performance Level	Actual Performance Level		
Entered Employment Rate	81	85.4	3,734	
			4,374	
Fundament Retartion Ret	90	90.5	3,381	
Employment Retention Rate			3,734	
Farmings Doubsesment in Six Months	92	85.5	44,335,491	
Earnings Replacement in Six Months			51,837,843	
Employment and Credential Rate	60	70	2,116	
		70	3,023	

Table F: **Outcomes for Dislocated Worker Special Populations**

Reported Information	Veterans		Individuals With Disabilities		Older Individuals		Displaced Homemakers	
Entered Employment Rate	81.4	454	84.9	62	79.8	364	62.5	5
		558		73		456		8
Employment Retention Rate		411		59	88.5	322	100	5
	90.5	454	95.2	62		364		5
Earnings Replacement Rate		5,739,762		659,682		3,830,661	12,450.3	69,099
	76.5	7,501,030	96.5	683,923	71	5,395,875		555
Employmemt And Credential Rate		275		22		177		2
	69.4	396	61.1	36	65.6	270	33.3	6

Table G: Other Outcome Information for the Dislocated Worker Program

Reported Information	Individuals Who Re	eceived Training Services	Individuals Who Received Core and Intensive Services		
Entered Employment Rate		2,568		1,166	
	84.9	3,023	86.3	1,351	
Employment Retention Rate		2,321		1,060	
	90.4	2,568	90.9	1,166	
Earnings Replacement Rate	87.3	30,636,259	81.9	13,699,232	
	07.0	35,105,331	0	16,732,512	

Table H: Older Youth Results At-A-Glance

	Negotiated Performance Level	Negotiated Performance Level Actual Performance Level		
Entered Employment Bate	64	64 54.1		
Entered Employment Rate	04	34.1	579	
Employment Detention Dete	77	76.6	301	
Employment Retention Rate	11	76.6	393	
Earnings Change in Six Months	2,560	1,948	765,715	
3. 4. 4. 5.	,	,	393	
One described Barts	40.5	35.8	255	
Credential Rate			712	

Page 4 of 7 Report run on: Tuesday February 3 2004 12:45 PM

Table I: Outcomes for Older Youth Special Populations

Reported Information	Public Assistance Recipients		Veterans		Individuals With Disabilities		Out-of-School Youth	
Entered Employment Rate		44		0	43.4	62	53.3	192
	46.3	95	0	2		143		360
Employment Retention Rate 70.2	33		0		59		185	
	70.2	47	0	1	79.7	74	76.1	243
Earnings Change in Six Months 2,829		93,342		0	2,381	176,230	2,100	510,363
	2,829	33	0	1		74		243
Credential Rate 26.5		27		0	33.1	56	34.7	155
	26.5	102	0	2		169		447

Table J: Younger Youth Results At-A-Glance

	Negotiated Performance Level	Actual Performance Level		
Chill Attainment Date	72	70.0	8,721	
Skill Attainment Rate		76.2	11,452	
Diplome or Equivalent Attainment Data	50	72.6	883	
Diploma or Equivalent Attainment Rate	50	72.0	1,217	
Retention Rate	55	E E	786	
Retention Rate	35	55	1,428	

Page 5 of 7 Report run on: Tuesday February 3 2004 12:45 PM

Table K: **Outcomes for Younger Youth Special Populations**

Reported Information	Public Assistance Recipients		Individuals Disabilities		Out-of-School Youth	
Skill Attainment		1,200	80.7	2,935		764
Rate	76.2	1,575		3,639	67.3	1,136
Diploma or Equivalent		105	74.9	272	56.7	204
Attainment Rate	68.2	154		363		360
	48.3	83		233	52.4	256
Retention Rate	40.0	172	58.5	398		489

Table L: Other Reported Information

12 Month Employment Retention Rate		12 Mo. Ear (Adults and C O 12 Mo. Ear Replaceme (Dislocated V	r nings ent	<u> </u>		Wages At Entry Into Employment For Those Individuals Who Entered Employment Unsubsidized Employment		Entry Into Unsubsidized Employment Related to the Training Received of Those Who Completed Training Services		
		2,146		8,825,721	_	0		10,507,163		0
Adults	77.7	2,763	4,471	1,974	0	2,543	4,132	2,543	0	1,798
Dislocated		1,778		21,518,053	_	0		22,555,117	0	0
Workers	Workers 87.2	2,039	112.8	19,072,810	0	3,734	6,040	3,734		2,568
Older	69.2	261		846,074	_	0		700,728		
Youth	3,935	0	313	2,239	313					

Table M: Participation Levels

	Total Participants Served	Total Exiters
Adults	9,014	3,498
Dislocated Workers	13,024	4,850
Older Youth	2,106	821
Younger Youth	13,538	3,406

Table N: Cost of Program Activities

		Program Activity	Total Federal Spending
Local Adult	s		\$31,630,158.00
Local Dislo	cated	l Workers	\$24,634,202.00
Local Youth	1		\$33,159,223.00
Rapid Resp	onse	(up to 25%) 134 (a) (2) (A)	\$11,466,692.00
Statewide R	equi	red Activities (up to 25%) 134 (a) (2) (B)	\$5,581,420.00
Statewide		Kyaerner	\$6,647,324.00
Allowable	5	Critical Job Training Grants	\$2,421,352.00
Activities	b tie	Keystone Transit	\$1,315,445.00
134 (a) (3)	Description	Miscellaneous	\$878,156.00
	Ğ		
	\ <u>\</u>		
	Activity		
	gra		
	Program		
		Total of All Federal Spending Listed Above	\$117,733,972.00

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	209
Central Pennsylvania Workforce Investment Board	Total Participants	Dislocated Workers	260
	Served	Older Youth	47
		Younger Youth	341
	Total Exiters	Adults	92
		Dislocated Workers	138
		Older Youth	15
		Younger Youth	77

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Customer Satisfaction	Program Participants		68		0	
Customer Satisfaction	Employers		63		0	
	Adults		71		86.7	
Entered Employment Rate	Dislocated Workers		82.6	2.6		
	Older Youth		63		33.3	
	Adults		76.8		84.6	
Date of the Date	Dislocated Workers		90.6		93	
Retention Rate	Older Youth		74.1		100	
	Younger Youth		47		75.9	
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		2,449		2,100	
	Dislocated Workers		91		92.9	
replacement in old months	Older Youth (\$)		2,680		4,850	
	Adults		50		60	
One denoted / Divisions Date	Dislocated Workers		50		81.3	
Credential / Diploma Rate	Older Youth		40	28.6		
	Younger Youth		25	79.6		
Skill Attainment Rate	Younger Youth		68	7		
Description of Other State Inc	licators of Performance					
		Not Met	Met		Exceeded	
Overall Status of Local Perfor	Overall Status of Local Performance		1		12	

Page 1 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	88
Lehigh Valley Workforce Investment Board	Total Participants	Dislocated Workers	368
	Served	Older Youth	18
		Younger Youth	265
	Total Exiters	Adults	52
		Dislocated Workers	171
		Older Youth	10
		Younger Youth	95

		Negotiated Perfo Level	rmance	Actual Performance Level
Customer Satisfaction	Program Participants		68	0
Customer Satisfaction	Employers		65	0
	Adults		66	88.1
Entered Employment Rate	Dislocated Workers		80.5	94.1
	Older Youth		65	83.3
	Adults		80.5	81.3
-	Dislocated Workers		88	95.7
Retention Rate	Older Youth		75.5	
	Younger Youth		55	
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		3,420	
	Dislocated Workers		81	
	Older Youth (\$)		2,540	
	Adults		55	
	Dislocated Workers		55	
Credential / Diploma Rate	Older Youth		40.5	
	Younger Youth		50	
Skill Attainment Rate	Younger Youth		72	
Description of Other State Ind	licators of Performance			
		Not Met	Met	Exceeded
Overall Status of Local Perfor	mance	2	0	15

Page 2 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	172
North Central Workforce Investment Board	Total Participants	Dislocated Workers	225
	Served	Older Youth	38
		Younger Youth	392
		Adults	64
	Total Exiters	Dislocated Workers	82
		Older Youth	7
		Younger Youth	52

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Customer Satisfaction	Program Participants		68		0	
Customer Satisfaction	Employers		61		0	
	Adults		69.4		87.2	
Entered Employment Rate	Dislocated Workers		80		87.9	
	Older Youth		63		100	
	Adults		74		88.4	
.	Dislocated Workers		84		84.5	
Retention Rate	Older Youth		74		77.8	
	Younger Youth		46		48.5	
	Adults(\$)		2,400		5,770	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		86		93.3	
Replacement in old months	Older Youth (\$)		1,450		2,056	
	Adults		50		79.1	
	Dislocated Workers		50		81.7	
Credential / Diploma Rate	Older Youth		40	60		
	Younger Youth		50		94.3	
Skill Attainment Rate	Younger Youth		69	88.5		
Description of Other State Inc	licators of Performance					
		Not Met	Met	:	Exceeded	
Overall Status of Local Perfor	Overall Status of Local Performance		0		15	

Page 3 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	181
Lackawanna County Workforce Investment Board	Total Participants	Dislocated Workers	790
	Served	Older Youth	60
		Younger Youth	278
	Total Exiters	Adults	101
		Dislocated Workers	418
		Older Youth	32
		Younger Youth	68

		Negotiated Perfor Level	mance	Actua	al Performance Level	
Customer Satisfaction	Program Participants		68		0	
Customer Satisfaction	Employers		66		0	
	Adults		72		81.6	
Entered Employment Rate	Dislocated Workers		81		89.2	
	Older Youth		64		54.5	
	Adults		79		80.3	
D. C. C. D. C.	Dislocated Workers		90		90.5	
Retention Rate	Older Youth		50		75	
	Younger Youth		40		60.9	
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		3,000		1,975	
	Dislocated Workers		70		72.2	
	Older Youth (\$)		1,200		-475	
	Adults		60		74.2	
	Dislocated Workers		60		80.9	
Credential / Diploma Rate	Older Youth		40.5	54.5		
	Younger Youth		30	40		
Skill Attainment Rate	Younger Youth		68	74.6		
Description of Other State Inc	licators of Performance					
		Not Met	Met		Exceeded	
Overall Status of Local Performance		4	1		12	

Page 4 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	447
Luzerne/Schuykill Counties Workforce Investment Board	Total Participants	Dislocated Workers	440
	Served	Older Youth	168
		Younger Youth	543
		Adults	263
	Total Exiters	Dislocated Workers	254
		Older Youth	100
		Younger Youth	204

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Customer Satisfaction	Program Participants		68		0	
Customer Satisfaction	Employers		63		0	
	Adults		81.3		72.1	
Entered Employment Rate	Dislocated Workers		86.5		87.8	
	Older Youth		64.6		56.6	
	Adults		79		80.8	
	Dislocated Workers		88		94.6	
Retention Rate	Older Youth		85.5		87.3	
	Younger Youth		50		62.1	
	Adults(\$)		2,521		2,634	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		83		93.4	
	Older Youth (\$)		1,800		2,644	
	Adults		50		49.2	
	Dislocated Workers		50	65		
Credential / Diploma Rate	Older Youth		50		40.6	
	Younger Youth		50	68		
Skill Attainment Rate	Younger Youth		70	62.9		
Description of Other State Inc	licators of Performance					
		Not Met	Met	t	Exceeded	
Overall Status of Local Perfor	mance	2	5		10	

Page 5 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	342
Pocono Counties Workforce Investment Board	Total Participants	Dislocated Workers	518
	Served	Older Youth	91
		Younger Youth	540
		Adults	221
	Total Exiters	Dislocated Workers	304
		Older Youth	39
		Younger Youth	154

		Negotiated Perfor Level	mance	Actu	al Performance Level
Customer Satisfaction	Program Participants		68		0
Customer Satisfaction	Employers		63		0
	Adults		71		64.1
Entered Employment Rate	Dislocated Workers		80		73.9
	Older Youth		63		61.1
	Adults		79		80.5
	Dislocated Workers		89		89.5
Retention Rate	Older Youth		76		64.3
	Younger Youth		50		62
	Adults(\$)		3,320		2,714
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		91	100.	
Replacement in Old Months	Older Youth (\$)		2,510	2,883	
	Adults		50		43.7
	Dislocated Workers		50		50.9
Credential / Diploma Rate	Older Youth		40	45.8	
	Younger Youth		50		64.4
Skill Attainment Rate	Younger Youth		70		81.4
Description of Other State Ind	licators of Performance				
		Not Met	Me	et	Exceeded
Overall Status of Local Perfor	mance	2	6		9

Page 6 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	169
Northern Tier Workforce Investment Board	Total Participants	Dislocated Workers	203
	Served	Older Youth	27
		Younger Youth	254
		Adults	86
	Total Exiters	Dislocated Workers	92
		Older Youth	6
		Younger Youth	35

		Negotiated Perfor Level	mance	Actu	al Performance Level
Customer Satisfaction	Program Participants		67		0
Customer Satisfaction	Employers		60		0
	Adults		60.1		70.6
Entered Employment Rate	Dislocated Workers		65.8		72
	Older Youth		25		0
	Adults		71.3		85.7
Data da Bata	Dislocated Workers		84.4		87
Retention Rate	Older Youth		75		100
	Younger Youth		45		68
	Adults(\$)		2,806		3,305
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		88.3		104.3
replacement in oix months	Older Youth (\$)		1,136	4,211	
	Adults		50		47.1
	Dislocated Workers		50		69.2
Credential / Diploma Rate	Older Youth		25	9.	
	Younger Youth		50		81
Skill Attainment Rate	Younger Youth		68		44.2
Description of Other State Inc	licators of Performance				
		Not Met	Me	t	Exceeded
Overall Status of Local Perfor	mance	5	1		11

Page 7 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	291
West Central Workforce Investment Board	Total Participants	Dislocated Workers	226
	Served	Older Youth	65
		Younger Youth	223
		Adults	109
	Total Exiters	Dislocated Workers	89
		Older Youth	16
		Younger Youth	48

		Negotiated Perfor Level	mance	Actu	al Performance Level
Customer Satisfaction	Program Participants		68		0
Customer Satisfaction	Employers		66		0
	Adults		72		82.3
Entered Employment Rate	Dislocated Workers		81		93.4
	Older Youth		64		90.9
	Adults		80		77.8
Date of the Date	Dislocated Workers		90		87.3
Retention Rate	Older Youth		77		73.3
	Younger Youth		55		61.1
	Adults(\$)		3,100		2,540
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		90		107.6
replacement in oix months	Older Youth (\$)		2,250		1,741
	Adults		60		73.2
On Lord I/Distance But	Dislocated Workers		60		78.1
Credential / Diploma Rate	Older Youth		40.5	68.	
	Younger Youth		50		86.2
Skill Attainment Rate	Younger Youth		72		80.7
Description of Other State Inc	licators of Performance				
		Not Met	Me	t	Exceeded
Overall Status of Local Perfor	mance	3	4		10

Page 8 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	480
Northwest Workforce Investment Board	Total Participants	Dislocated Workers	969
	Served	Older Youth	95
		Younger Youth	507
		Adults	95
	Total Exiters	Dislocated Workers	244
		Older Youth	35
		Younger Youth	162

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Overteness Outlefootless	Program Participants		69		0	
Customer Satisfaction	Employers		66		0	
	Adults		62		79.8	
Entered Employment Rate	Dislocated Workers		74		90.1	
	Older Youth		60		47.8	
	Adults		70		92.2	
	Dislocated Workers		71		91.1	
Retention Rate	Older Youth		75		90.9	
	Younger Youth		55		46.7	
	Adults(\$)		2,220		3,175	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		58		89.3	
Replacement in oix months	Older Youth (\$)		1,414		1,193	
	Adults		50		69.7	
	Dislocated Workers		50		75	
Credential / Diploma Rate	Older Youth		35	30		
	Younger Youth		49		51.6	
Skill Attainment Rate	Younger Youth		72		73	
Description of Other State Inc	licators of Performance					
		Not Met	Met	:	Exceeded	
Overall Status of Local Perfor	mance	3	3		11	

Page 9 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	670	
Southern Alleghenies Workforce Investment Board	Total Participants	Dislocated Workers	565	
	Served	Older Youth	281	
		Younger Youth	810	
		Adults	309	
	Total Exiters	Dislocated Workers	277	
		Dislocated Workers Older Youth Younger Youth Adults		
		Younger Youth	333	

		Negotiated Perfo Level	rmance	Actual Performance Level	
Customer Satisfaction	Program Participants		68	0	
Customer Satisfaction	Employers		68	0	
	Adults		72	79.2	
Entered Employment Rate	Dislocated Workers		82	88.9	
	Older Youth		57	58.3	
	Adults		81	85.9	
	Dislocated Workers		91	92.7	
Retention Rate	Older Youth		77	71.4	
	Younger Youth		55	63.8	
	Adults(\$)		2,500	2,769	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		92	87.6	
Replacement in Six Months	Older Youth (\$)		1,950		
	Adults		60	68.6	
	Dislocated Workers		60	71.8	
Credential / Diploma Rate	Older Youth		41	38.8	
	Younger Youth		50	58.3	
Skill Attainment Rate	Younger Youth		72	68.6	
Description of Other State Inc	licators of Performance				
Overall Otatus of Least Date		Not Met	Met	Exceeded	
Overall Status of Local Perfor	mance	2	5	10	

Page 10 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	426
Southcentral Workforce Investment Board	Total Participants	Dislocated Workers	355
	Served	Older Youth	
		Younger Youth	378
		Adults	164
	Total Exiters	Dislocated Workers	142
		Older Youth	21
		Younger Youth	54

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Overtennen Oetlefeetlen	Program Participants		70		0	
Customer Satisfaction	Employers		64		0	
	Adults		77		81.2	
Entered Employment Rate	Dislocated Workers		87		86.9	
	Older Youth		64		93.3	
	Adults		83		92.2	
.	Dislocated Workers		92		94.4	
Retention Rate	Older Youth		83		80	
	Younger Youth		50		48.1	
	Adults(\$)		3,000		1,853	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		89		96.2	
	Older Youth (\$)		2,550		2,178	
	Adults		55		52.2	
	Dislocated Workers		55		61.5	
Credential / Diploma Rate	Older Youth		40.5		36.4	
	Younger Youth		54		56.8	
Skill Attainment Rate	Younger Youth		71	74.3		
Description of Other State Inc	licators of Performance					
		Not Met	Met	t	Exceeded	
Overall Status of Local Perform	Overall Status of Local Performance		6		8	

Page 11 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name: Berks County Workforce Investment Board		Adults	140
	Total Participants	Dislocated Workers	398
	Served	Older Youth	31
		Younger Youth	301
		Adults	112
	Total Exiters	Dislocated Workers	315
		Older Youth	9
		Younger Youth	137

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Overteness Outlefootless	Program Participants		76		0	
Customer Satisfaction	Employers		65		0	
	Adults		71		75.4	
Entered Employment Rate	Dislocated Workers		81		87.3	
	Older Youth		55		52.9	
	Adults		80		85.2	
	Dislocated Workers		90		90.8	
Retention Rate	Older Youth		72		73.3	
	Younger Youth		50		50	
	Adults(\$)		2,200		2,833	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		82		76.7	
	Older Youth (\$)		2,200		1,707	
	Adults		50		65.8	
	Dislocated Workers		50		73.8	
Credential / Diploma Rate	Older Youth		40		29.6	
	Younger Youth		50		94.7	
Skill Attainment Rate	Younger Youth		70	69.3		
Description of Other State Inc	licators of Performance					
		Not Met	Met		Exceeded	
Overall Status of Local Perfor	Overall Status of Local Performance		3		10	

Page 12 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	169		
Bucks County Workforce Investment Board	Total Participants	Dislocated Workers	377		
	Served	Older Youth			
		Younger Youth	120		
		Adults	79		
	Total Exiters	Dislocated Workers	156		
		Older Youth	17		
		Younger Youth	61		

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Customer Satisfaction	Program Participants		69		0	
Customer Satisfaction	Employers		62		0	
	Adults		60		47.8	
Entered Employment Rate	Dislocated Workers		79		87	
	Older Youth		67		63.6	
	Adults		79		61.5	
Data da Bata	Dislocated Workers		80		85	
Retention Rate	Older Youth		71		75	
	Younger Youth		50		84.6	
	Adults(\$)		3,390		5,473	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		85		72.6	
replacement in GIX mentile	Older Youth (\$)		1,900		776	
	Adults		50		55.6	
One described / Disclasses Date	Dislocated Workers		55		73.9	
Credential / Diploma Rate	Older Youth		40.5		33.3	
	Younger Youth		50		20	
Skill Attainment Rate	Younger Youth		70		96.3	
Description of Other State Inc	licators of Performance					
0		Not Met	Me	t	Exceeded	
Overall Status of Local Perfor	mance	6	3		8	

Page 13 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	74	
Chester County Workforce Investment Board	Total Participants	Dislocated Workers	138	
	Served	Older Youth		
		Younger Youth	211	
	Total Exiters	Adults	45	
		Dislocated Workers	70	
		Older Youth	25	
		Younger Youth	123	

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Overtennen Oetlefeetlen	Program Participants		68		0	
Customer Satisfaction	Employers		66		0	
	Adults		72		91.3	
Entered Employment Rate	Dislocated Workers		81	81		
	Older Youth		64		50	
	Adults		80		75	
	Dislocated Workers		90		94.4	
Retention Rate	Older Youth		77		80	
	Younger Youth		55		85.7	
	Adults(\$)		3,390		-2,502	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		92		106.8	
	Older Youth (\$)		2,560		1,866	
	Adults		60		77.8	
	Dislocated Workers		60		70.3	
Credential / Diploma Rate	Older Youth		40.5		45	
	Younger Youth		50		50	
Skill Attainment Rate	Younger Youth		72	93.5		
Description of Other State Inc	licators of Performance					
		Not Met	Met	t I	Exceeded	
Overall Status of Local Perform	Overall Status of Local Performance		2		10	

Page 14 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	253	
Delaware County Workforce Investment Board	Total Participants	Dislocated Workers	121	
	Served	Older Youth		
		Younger Youth	246	
		Adults	150	
	Total Exiters	Dislocated Workers	66	
		Older Youth	29	
		Younger Youth	137	

		Negotiated Perfor	rmance	Actua	l Performance Level	
Customer Satisfaction	Program Participants		69		0	
Customer Satisfaction	Employers		62		0	
	Adults		75		71.3	
Entered Employment Rate	Dislocated Workers		80		71.6	
	Older Youth		71		23.1	
	Adults		82		90.1	
	Dislocated Workers		90		81.1	
Retention Rate	Older Youth		72		75	
	Younger Youth		50		47.2	
	Adults(\$)		2,015		-2,211	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		90		74.2	
	Older Youth (\$)		2,005		1,696	
	Adults		55		55.5	
	Dislocated Workers		55		60	
Credential / Diploma Rate	Older Youth		40.5		26.7	
	Younger Youth		50		88.9	
Skill Attainment Rate	Younger Youth		70		96.1	
Description of Other State Inc	licators of Performance					
		Not Met	Met		Exceeded	
Overall Status of Local Performance		5	6		6	

Page 15 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	128
Lancaster County Workforce Investment Board	Total Participants	Dislocated Workers	260
	Served	Older Youth	12
		Younger Youth	64
		Adults	84
	Total Exiters	Dislocated Workers	196
		Older Youth	9
		Younger Youth	36

		Negotiated Perfor Level	mance	Actua	al Performance Level	
Customer Satisfaction	Program Participants		67		0	
Customer Satisfaction	Employers		60		0	
	Adults		75.3		71.2	
Entered Employment Rate	Dislocated Workers		85		86.6	
	Older Youth		64		33.3	
	Adults		81.8		82.2	
Detention Date	Dislocated Workers		89		89.1	
Retention Rate	Older Youth		68.3		100	
	Younger Youth		55		60.7	
	Adults(\$)		3,297		2,481	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		88.6		87.6	
replacement in oix months	Older Youth (\$)		2,533		2,780	
	Adults		60		40	
	Dislocated Workers		60		78.6	
Credential / Diploma Rate	Older Youth		40		42.1	
	Younger Youth		40		50	
Skill Attainment Rate	Younger Youth		72		92.5	
Description of Other State Ind	licators of Performance					
		Not Met	Me	et	Exceeded	
Overall Status of Local Perfor	mance	5	2		10	

Page 16 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:	Total Participants	Adults	184
Montgomery County Workforce Investment Board		Dislocated Workers	276
	Served	Older Youth	29
		Younger Youth	306
	Adults Total Exiters Dislocated Workers	Adults	111
		Dislocated Workers	153
		Older Youth	13
		Younger Youth	133

		Negotiated Perfo Level	rmance	Actual Performance Level
Customer Satisfaction	Program Participants		67	0
Customer Satisfaction	Employers		60	0
	Adults		68.5	64.2
Entered Employment Rate	Dislocated Workers		80.1	77
	Older Youth		71.4	50
	Adults		82.8	80.3
	Dislocated Workers		90	91.3
Retention Rate	Older Youth		81.1	72.7
	Younger Youth		45	47.9
	Adults(\$)		3,224	1,032
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		93.8	81.1
Replacement in old Months	Older Youth (\$)		2,464	2,193
	Adults		50	54.3
	Dislocated Workers		50	60.3
Credential / Diploma Rate	Older Youth		40	15.8
	Younger Youth		35.3	87.5
Skill Attainment Rate	Younger Youth		68	94
Description of Other State Ind	licators of Performance			
Overall Status of Local Perfor	mance	Not Met	Met	Exceeded
		5	6	6

Page 17 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	2,383
Philadelphia Workforce Investment Board	Total Participants	Dislocated Workers	1,971
	Served	Older Youth	576
		Younger Youth	5,044
		Adults	398
	Total Exiters	Dislocated Workers	252
		Older Youth	86
		Younger Youth	501

		Negotiated Perfor Level	mance	Actu	al Performance Level
Overteness Outlefootless	Program Participants		68		0
Customer Satisfaction	Employers		66		0
	Adults		71		75.9
Entered Employment Rate	Dislocated Workers		81		79.7
	Older Youth		61		37.9
	Adults		79		80.6
	Dislocated Workers		88		85.1
Retention Rate	Older Youth		72		75
	Younger Youth		50		38.4
	Adults(\$)		3,620		3,520
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		91	92.7	
Replacement in old months	Older Youth (\$)		2,000		1,745
	Adults		55		74.6
	Dislocated Workers		55		72.9
Credential / Diploma Rate	Older Youth		40.2		16.7
	Younger Youth		50		70
Skill Attainment Rate	Younger Youth		70		75.5
Description of Other State Inc	licators of Performance				
		Not Met	Met		Exceeded
Overall Status of Local Perfor	mance	5	4		8

Page 18 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	293
Allegheny County Workforce Investment Area	Total Participants	Dislocated Workers	272
	Served	Older Youth	93
		Younger Youth	867
		Adults	198
	Total Exiters	Dislocated Workers	146
		Older Youth	43
		Younger Youth	287

		Negotiated Perfor Level	mance	Actua	al Performance Level
Customer Satisfaction	Program Participants		70		0
Customer Satisfaction	Employers		65		0
	Adults		71.5		65
Entered Employment Rate	Dislocated Workers		81.2		76.9
	Older Youth		53		63.6
	Adults		79.8		83.6
Data di a Data	Dislocated Workers		94		88.8
Retention Rate	Older Youth		81		86.7
	Younger Youth		41		50.4
	Adults(\$)		2,100		841
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		101.2 2,525		69.2
Replacement in Old Months	Older Youth (\$)				2,447
	Adults		46		66.7
	Dislocated Workers		46		48.6
Credential / Diploma Rate	Older Youth		40		56
	Younger Youth		47		84.4
Skill Attainment Rate	Younger Youth		70		68.2
Description of Other State Ind	licators of Performance				
		Not Met	Me	et	Exceeded
Overall Status of Local Perfor	mance	4	5		8

Page 19 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	986
Westmoreland/Fayette Workforce Investment Board	Total Participants	Dislocated Workers	454
	Served	Older Youth	136
		Younger Youth	1,022
	Total Exiters	Adults	127
		Dislocated Workers	76
		Older Youth	64
		Younger Youth	358

		Negotiated Perfor Level	mance	Actu	al Performance Level
Customer Satisfaction	Program Participants		67		0
Customer Satisfaction	Employers		63		0
	Adults		69.5		76.9
Entered Employment Rate	Dislocated Workers		82.8		93.3
	Older Youth		63.5		63.3
	Adults		79.4		81.9
But after But	Dislocated Workers		91.4		94
Retention Rate	Older Youth		76.6		73.9
	Younger Youth		50		56.5
	Adults(\$)		2,388		3,076
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		85.9		90.1
Replacement in Old months	Older Youth (\$)		2,510	1,18	
	Adults		50		76.5
On the state of the same But	Dislocated Workers		50		84.3
Credential / Diploma Rate	Older Youth		40		50
	Younger Youth		60		83.1
Skill Attainment Rate	Younger Youth		70	80	
Description of Other State Inc	licators of Performance				
		Not Met	Met		Exceeded
Overall Status of Local Perfor	mance	3	2		12

Page 20 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:		Adults	206
City of Pittsburgh Workforce Investment Area	Total Participants	Dislocated Workers	175
	Served	Older Youth	74
		Younger Youth	337
		Adults	151
	Total Exiters	Dislocated Workers	100
		Older Youth	63
		Younger Youth	179

		Negotiated Perfor Level	mance	Actu	al Performance Level
Customer Satisfaction	Program Participants		70		0
Customer Satisfaction	Employers		65		0
	Adults		75.1		69.8
Entered Employment Rate	Dislocated Workers		81.2		81.7
	Older Youth		53		51
	Adults		79.8		75
But off or But	Dislocated Workers		94		89.7
Retention Rate	Older Youth		81		50
	Younger Youth		41		51.4
	Adults(\$)		2,100		1,942
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		101.2		78.8
replacement in old months	Older Youth (\$)		2,525		1,168
	Adults		46		41.9
O a la affal / Diala a a Data	Dislocated Workers		46		68.6
Credential / Diploma Rate	Older Youth		40		19.6
	Younger Youth		47		86.3
Skill Attainment Rate	Younger Youth		70		
Description of Other State Inc	licators of Performance				
		Not Met	Met	t	Exceeded
Overall Status of Local Perfor	rmance	6	6		5

Page 21 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name:	Total Participants	Adults	319
Tri-County Workforce Investment Board		Dislocated Workers	450
	Served	Older Youth	66
		Younger Youth	235
	Adults	Adults	128
	Total Exiters	Dislocated Workers	174
		Older Youth	36
		Younger Youth	97

		Negotiated Perfo	rmance	Actual Performance Level
Customer Catiofastian	Program Participants		67	0
Customer Satisfaction	Employers		63	0
	Adults		67	76.8
Entered Employment Rate	Dislocated Workers		77	90.6
	Older Youth		58	55
	Adults		79	84.7
	Dislocated Workers		89	92.9
Retention Rate	Older Youth		76	78.6
	Younger Youth		50	48.4
	Adults(\$)		3,320	3,186
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		85	106.5
Replacement in old Months	Older Youth (\$)		2,510	3,371
	Adults		50	66.3
	Dislocated Workers		50	66.4
Credential / Diploma Rate	Older Youth		40	48
	Younger Youth		50	59
Skill Attainment Rate	Younger Youth		70	82.4
Description of Other State Ind	licators of Performance			
		Not Met	Met	Exceeded
Overall Status of Local Perfor	mance	2	3	12

Page 22 of 23 Report run on: Tuesday February 3 2004 1:7 PM

State Name: PA Progam Year: 2002

Table O: Summary of Participants

Local Area Name: Southwest Corner Workforce Investment Board	Total Participants Served	Adults	331
		Dislocated Workers	263
		Older Youth	45
		Younger Youth	254
	Total Exiters	Adults	210
		Dislocated Workers	165
		Older Youth	16
		Younger Youth	75

		Negotiated Perfor Level	mance	Actu	al Performance Level	
Customer Satisfaction	Program Participants		68	0		
	Employers		63	0		
Entered Employment Rate	Adults		71	83.2		
	Dislocated Workers		80		88.7	
	Older Youth		63		83.3	
Retention Rate	Adults		79	89.5		
	Dislocated Workers		89	89.9		
	Older Youth		65		69.2	
	Younger Youth		50	54.8		
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		3,000	2,621		
	Dislocated Workers		80	77.8		
	Older Youth (\$)		2,000		1,613	
Credential / Diploma Rate	Adults		50	71.8		
	Dislocated Workers		50	85.1		
	Older Youth		40	26.7		
	Younger Youth		50	70.8		
Skill Attainment Rate	Younger Youth		70	77.2		
Description of Other State Indicators of Performance						
Overall Status of Local Performance		Not Met	Met		Exceeded	
		3	3		11	

Page 23 of 23 Report run on: Tuesday February 3 2004 1:7 PM