

# Louisiana

# Workforce Investment Act • 2002 Annual Report





M.J. "Mike" Foster, Jr. Governor

Dawn Romero Watson Secretary



It is my pleasure to present the 2002 Workforce Investment Act (WIA) Annual Report, which includes the period of July 1, 2001 to June 30, 2002. This report is designed to reflect some of the major activities conducted through the Louisiana Workforce system with statewide and local area performance summaries.

In this second year of WIA, we have continued the process of aligning our workforce and economic development efforts and closing the poverty gap through linking employer needs to the skills of workers. This streamlined system, which has reduced duplication and isolated

delivery programs, has lead to a dramatic improvement of our service delivery resulting in a continued shift from a task-based system to a customer-focused one. Through the shared vision of our local officials, local workforce boards and the Governor's State Workforce Commission, these goals can be achieved.

LDOL's website, <u>http://LAWORKS.net</u> and its Virtual One-Stop office helps make this customer focused integrated service delivery a reality. This 24/7 electronic system enables employers and jobseekers to list job openings and resumes and provides an automatic virtual recruiter to link employers and jobseekers. In addition, it offers other employment services, public information, labor market and training provider information.

We are proud of what Louisiana has accomplished so far in the building of a 21<sup>st</sup> century workforce development system, realizing that a highly skilled and well-prepared workforce is vital to our state's economic growth and development. While working toward this goal, Louisiana's second year of WIA was a picture of both successes and future challenges. However, we will not stop in this building process until Louisiana's workforce is fully employed.

Contents:	
Executive Summary	1
System Structure	1
Changing Practice and Perception	2
Closing the Gap	4
Aligning our Efforts	5
Youth	7
Cost Effectiveness	10
Challenges	13
State Analysis of Local Performance Data	15

Cordially,

Dawn Romero Watson



"Well-educated and trained people caring enough to perform their jobs successfully determine the economic vitality and quality of life in any society. The Louisiana Workforce Commission recognizes that work is basic to both economic prosperity and personal dignity... The renewal of our State depends on the renewal of our workforce system."

> Vision Statement Louisiana Workforce Commission Strategic Plan

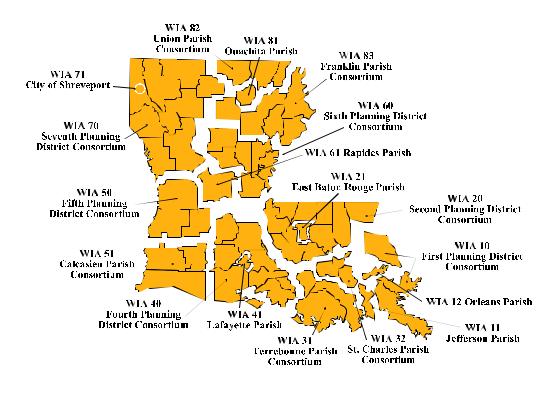
In order to meet this vision, Louisiana is transforming its maze of workforce education and training programs into a system approach that meets customer needs and produces a world-class workforce. Six principals form the foundation of this transformation. As a customer-focused system, it is identifying the needs of business and industry for new and upgraded workers, the types of education and training needed by workers so they may be able to secure and retain jobs and advance in the workplace, and the incorporation of these skills into flexible, responsive and timely training programs meeting the needs of business. As a performance-based system, it is using performance standards to measure the effectiveness of each workforce development activity. As a market-driven system, incentives and funding decisions are being based upon performance data and upon occupational forecasting information. As a streamlined system, the various agencies are implementing the one-stop system thereby eliminating isolated delivery programs. As a locally operated system, businesses, training programs, labor, and education are forging effective partnerships. As a system focused on the work ethic, the workforce system will instill good work habits as a foundation for successful employment. In order to develop this foundation, Louisiana workforce system is working toward changing practice and perception, closing the gap through income growth and demand side strategies, aligning our workforce and economic development efforts and creating a future for Louisiana youth.

#### SYSTEM STRUCTURE

WIAs are divided into eight regional labor market areas utilized by all employment and training programs. This allows for better coordination and integration of services. The State Workforce Investment Board has developed regional performance standards for each area as well as evaluation of each region's progress in developing coordination mechanisms. LDOL has also developed a regional service delivery approach for the Wagner Peyser program. Each region has a regional manager responsible for coordinating services within the region and working with the one-stop system. These regional managers ensure that all LDOL funded programs from



placement services and labor market information, to incumbent worker training and rapid response activities are seamless in service delivery.



#### **CHANGING PRACTICE AND PERCEPTION**

LDOL continues to develop its Customer First Model comprehensive workforce development redesign project. One-stop staff is working to increase customer satisfaction and a more cohesive team environment. The system is emphasizing service redesign in the resource room and workshop design. Integrated system staff is developing the capacity to provide triage service delivery that utilizes strategies from self-service to facilitated self-service to staff assisted services. One example from the Baton Rouge region involves the introduction of Internet claim services. As customers enter the one-stop center, their computer and Internet literacy is assessed. Computer literate individuals with access to the Internet are provided with instructions they can use 24/7 to file an unemployment insurance claim and access LDOL's Virtual One-Stop system (LAVOS) to match their skills to employer requirements. Computer literate individuals without access to the Internet are provided access in the center's resource room. Individuals who desire to file their own claim but lack computer skills, are assisted by one-stop staff either individually or in groups to develop the necessary skills while filing a claim online.



The Second Planning District LWIA provides services to ten parishes ranging from urban suburbs to remote rural areas. They have integrated partner services into their one-stop centers both through co-housing and program rotation. This allows residents in rural areas to access needed services without having to drive long distances. In addition, they have off-site coordination with parish libraries. The state is partnering with the Federal Deposit Insurance Corporation to provide information on the FDIC Money Smart Program through the one-stop Centers. Topics covered in the local workshops include understanding credit, saving money, credit history, budgeting, home loans and other information.

The one-stop centers also offer short-term assistance to clients in order to enhance their readiness for work. For example, Alencia, a resident of St. Charles parish, came to the St. Charles Consortium One-Stop Center after she finished college to utilize the center's job search services. She prepared her resume at the center and faxed it to an employer. When she called the center's resource specialist to inform them of the results of the job referral, staff sensed her apprehension about the computer test she had been told she would have to take and offered her assistance. Alencia used the center's Excel and Access computer tutorials. She scored 90% on the test and was offered a Management Trainee position responsible for training auditors for a large package shipping company. She plans to use the one-stop services to continue to refresh and upgrade her skills and stay marketable in today's economy.

LDOL continues to develop and enhance LAVOS in order to meet the goals and purpose of WIA. It is a 24/7 Internet-based system which provides 'Universal Access' to all customers, regardless of where they are accessing the information from - home, work, one-stop center, school, etc. Designed to be user friendly and assist persons in quickly accessing the information that is pertinent to them, the system "Empowers Customers" to control their own job search. It provides Just-in-Time information, when jobseeking customers are ready to look for work, look for training, look at their financial need related to labor market information, look for supportive services, look for what careers are growing, or enter themselves into the labor pool through displaying their resume, the information and services are available for them to use at their convenience. The same is true for businesses - listing a job opening, reviewing resumes of potential job applicants, or seeking labor market information. The information for both customers is only entered once and all programs have access to what is pertinent to them to better serve the customer, "Streamlining" the system. By providing all LDOL one-stop partners with a single system, it both alleviates the customer having to repeat information multiple times and ensures all programs have access to information about what services other programs have provided the customer, thus reducing duplication. This capability will be offered to other onestop partners outside of LDOL as the system grows. The WIA law also increases accountability and provides for a stronger role for the LWIBs and Title I programs. These require more comprehensive and better information. LAVOS is designed to provide the programs and the boards with current information needed to better manage programs, including reporting information not only on program participants and outcomes, but also the capability to quickly analyze performance and activities, conduct trend analysis and determine strategies for improvement.



#### CLOSING THE GAP THROUGH INCOME GROWTH and DEMAND SIDE STRATEGIES

One in four Louisiana citizens live in poverty. In order to enhance economic prosperity and personal dignity, LDOL has identified three types of customers who must be provided with specific tools and skills to move up the career ladder. Emerging workers include youth and special applicant groups, such as welfare recipients transitioning off welfare and displaced homemakers. Transitional workers include dislocated workers and older workers beginning second careers. Incumbent workers include both those workers in need of skill upgrade to move up the career ladder and underemployed workers. Because Louisiana is emphasizing income growth as an economic goal, WIA is seen as a work and training program, tying work and training together in program design strategies appropriate for each individual customer. Whether the customer is an emerging worker, a transitional worker or an incumbent worker, the LWIA can develop an individualized service strategy that links work to work to better work, work and training to better work, training to better work or training through work to better work leading to self sufficiency. Workers are seen as life-long customers of the system who will need different solutions at different points in their career cycle. As customers utilize appropriate one-stop services ranging from workplace literacy to incumbent worker training and workplace advancement in the workplace, new job openings are generated that provide opportunities for customers to enter and advance in the workplace. This loop allows each customer group to enter the system at a different point appropriate to the individual customer.

For over 27 years, Faye, a resident of St. Martinville, Louisiana, was employed at Fruit of the Loom, Inc., having worked her way up from a clerical worker to Human Resources Manager over 3,000 employees. She was certain that she would remain employed there for the rest of her life, until May 2001, when the company announced it was closing in 60 days and laying off 1,200 employees. Like most dislocated workers, she was shocked, never thinking anything like that would happen, never planning for that type of crisis. She didn't know where to begin. The Fourth Planning District Consortium LWIA, in conjunction with LDOL, TANF, CSBG and the Technical College, set up a Rapid Response Transition Center within the closing facility, which acted as a satellite one-stop center providing resume writing and job search assistance, training information and unemployment insurance information to employees before they were actually laid off. By having the center right there, employees could access it anytime of the day. Job search techniques and resume requirements have changed greatly in 27 years. Center staff assisted Faye learn new skills needed to look for work in today's economy. In addition, when she located a position, the LWIA provided transitional on-the-job training to help Faye and the new employer convert her old skills to the new workplace.

Camesha, a single female resident of Plaquemine, Louisiana, was working two part-time jobs trying to make a career. Although she had a learning disability, she had graduated from high school with a certificate of completion. What she wanted was a full-time job with benefits. She began looking for work through the one-stop system but every job interview ended the same - she needed more training in computers. While still working two jobs, the LWIA helped her



enroll in computer training at the local technical college. The Office of Community Services assisted her with rent and utility bills. The school board provided reading and math remediation. The one-stop center assisted her with group and individual counseling. After successfully completing training, Camesha was hired by a local bank as a proofreader with full benefits. Within a couple of months, she got her new "second hand" car and moved into an apartment. She moved from low self-esteem to confidence and independence. Camesha still works at the bank and has received an increase in pay but continues to work with the one-stop center, challenging herself with new possible job opportunities, determined to climb up the career ladder.

Melissa was a single mother on welfare with two small children to support and no job skills. She was referred to the Fifth Planning District's Welfare-to-Work program that coordinated services among the various one-stop partners assessing her to move from welfare to self-sufficiency. In addition to services provided by the Office of Family Support, HUD provided housing assistance, and WtW and WIA provided financial aid to allow her to attend technical college. While she was in school, she worked part time in a WtW Work Experience program. This allowed Melissa to start developing work readiness skills. After completing training, Melissa was employed full time, with benefits at a local bank.

#### ALIGNING OUR WORKFORCE AND ECONOMIC DEVELOPMENT EFFORT

Louisiana's approach to implementation of WIA reflects the state's vision that the employment and training system has to support the business customer. Determining the key existing industries and occupations, what industries are expected to grow and how the growth will affect employer demands on the local labor force are the foundation of the system. LDOL is developing a business system information flow linking occupational forecasting data and business skill needs and career ladders. Through the use of WorkKeys profiles to identify basic skill requirements of specific jobs and the tools available through the Louisiana Virtual One-Stop System (LAVOS), employers can identify their job skill sets. One-stop staff can identify mismatches and areas of concern. LDOL's Business Service Liaisons (BSRs) can help employers develop a comprehensive package to address the problem, utilizing a variety of onestop partner programs and services working together to coordinate services. The Department of Economic Development has identified targeted industry clusters. The New Orleans Region BSRs are experimenting with organizing employer visits around industry clusters. The Local Workforce Investment Boards are actively involved in identifying local demand, and employer needs and strategies to create successful solutions. The Calcasieu Consortium LWIB's Labor Market Information Committee is studying the effect low wage jobs and related attrition in their area has on demand occupations. They are working on strategies to assist businesses better understand the costs of employee turnover and other costs that in the long-run could be saved. The LWIB is also developing an Employee Orientation Handbook localized for their labor market. It will be available through the one-stop center to employers in the area in a format that employers can customize and tailor to meet the specific needs of their own companies.



Businesses have told LDOL, that basic skills linked to the job requirements is an essential element in ensuring a successful match between the jobseeker and the business. To achieve this goal, the state workforce commission has developed a common assessment language among all of the one-stop partners. This is resulting in coordination of the assessment process across the system, use of common tools, non-duplication of customer assessment, transportability of assessment results, common linkages among customer services and helps support regional skill standards. In response to business needs, LDOL and the LWIAs have implemented WorkKeys into the one-stop career center system. Each partner provides a unique component to this system. LDOL's Business Service Representatives provide businesses with access to profiling services. LWIAs provide jobseeker testing services with the costs shared by specific programs, businesses and one-stop customers. The education system provides the skill upgrade needed to match the jobseeker's current skill levels to those identified by business as critical to their jobs. The Incumbent Worker Training Program (IWTP) is incorporating this system into its training programs to ensure that training provided meets the specific needs of the employees involved.

In addition to WorkKeys, the state has a common computerized aptitude and interest assessment system – S.A.G.E. By using the same system in all of the LWIAs, it helps foster coordination and information sharing. Assessment is not just used to assist one-stop customers make career choices. It is also used as one tool by employers to select the most qualified job candidates. By helping employers select job applicants who possess the math, reasoning and reading skills an employer needs, the one-stop system is helping better align the workforce and economic development needs. The Eighth Planning District Consortium, a seven parish LWIA in the most rural, highest poverty region of the state, is using this tool to reach out to employers to help them locate the right people and hopefully both keep the workforce from leaving the area and help build the economic base of the area. Wallace Moulding and Millworks, Inc. is an example of an employer utilizing these services. The owner stated that "It (One-Stop Center) is just a really good deal. When you own your own business, labor is your biggest expense and, with the help of the Workforce Centers, cost of labor and overhead are cut."

LDOL is incorporating WorkKeys into components of its Virtual One-Stop system, including the consumer training provider reporting system, regional demand occupation lists and, where appropriate, specific employer job orders. This will ensure that the system addresses the business needs first and ensures the product we deliver, a trained employee, meets his/her specific needs. Where mismatches occur between the jobseeker basic skills and training programs or employer profiles, skills upgrade can be provided before the individual either loses his job or drops out of training. Through our MIS system, we will track the correlation between successful training or employment and basic skills.

In an effort to expand collaborative efforts, the Second Planning District Consortium includes representatives from the local economic development and Chambers of Commerce in their coordination and planning meetings. They have developed a Business Services Coordination Group designed to better address employer needs. The group meets on a monthly basis to coordinate employer contacts of their Business Services Contact Team. Each team member promotes the full array of system services to avoid duplication, to provide distribution of



accurate program specific information, and to provide appropriate referral information, thus facilitating a unified system approach providing consistent employer customer services.

#### **CREATING A FUTURE FOR LOUISIANA YOUTH**

Both the economics and demographics of Louisiana youth are not encouraging. Louisiana is ranked 50<sup>th</sup> in the nation in the number of youth living in poverty. The state faces the serious problems of both out migration and a workforce gap. Of Louisiana's class of '99, 28% graduated and entered college, however, historically after 6 years only 34% of these students will enter the workforce ready to fill the 20% of the jobs requiring a 4-year college degree. Only 5% of the graduates entered 2-year colleges versus the 65% of the jobs requiring 2-year associate's degree or advanced training. 67% either graduated and directly entered the labor force or dropped out before completing high school.

LDOL and the Workforce Commission worked together with local workforce boards and youth councils and other youth service providers to develop a common vision and cross cutting guiding principals and goals for all youth programs in the state, not just WIA since no one program can solve our severe workforce gap problems. Our vision is to create a future for Louisiana's youth by creating a system that provides the right intervention at the right time ensuring Louisiana youth acquire the necessary skills for success in education and employment, and businesses gain a skilled workforce. Eight principals are the foundation for this vision.

- The system is dedicated to the success of young people, ensuring that youth have positive interactions with peers and knowledgeable caring adults which foster holistic educational leadership and employment skills development.
- The system is designed by young people who are empowered to take leadership roles in defining the full range of services that are responsive to both their needs and wants.
- The system includes an emphasis on out-of-school youth. For those young people who have dropped out of school or completed high school but lack employability skills, we will assist them in establishing a career path to further education and a rapid attachment to work. The system will continue to assist youth build transferable skills through post employment strategies not only on their first job, but also their second job and beyond, including service interventions that assist young people attain, retain, and advance to better jobs. The system will design interventions that provide employability and skills training to succeed at each step of a young person's career development.
- The system is locally driven, spearheaded by proactive workforce investment boards and youth councils.
- The system is comprised of committed partners coming to the table with their expertise in youth programming, putting aside individual interest to optimize human and financial resources. This creates a continuum of service interventions and leverages funds accessible to all youth.
- The system is responsive to business needs. Local business participation in the design of programming activities is essential, articulating the skills young people need for success



in the work world, sharing with education and training providers how these skills are used in real world situations, opportunities available to first time jobseekers and the skills needed for next jobs as young people develop their individual career paths.

- The system is built on promising practices building on lessons learned from other states and communities.
- The system is committed to continuous improvement using customer feedback to modify program services and design responsive to changing economic and environmental variables.

Several LWIAs have implemented the concept of a "Service Navigator" in their youth program. In the Lafayette LWIA, this position functions as the youth advocate on behalf of WIA funded programs and other youth programs, making certain that services meet the needs of all clients. The program staff assumes primary responsibility for outreach, recruitment, eligibility determination, client tracking and coordination of initial and on-going assessment. They work collaboratively with the Lafayette Parish School Board's Adult Education Program, Vocational Education Programs, School-to-Work, Tech Prep, Housing Authority, Job Corps, Juvenile Justice and others. A summer program with the Acadiana Arts Council, in collaboration with the Lafayette Parish School Board, LWIA, School to Career, and the Clifton Chenier YOUth Services Center created ArtWorks!, an arts-based, integrated work and learning program for teens, led by teams of professional artists and educators. The purpose of the program is to engage students in the process of creating, while developing their work readiness and problemsolving skills by creating permanent works of public art that serve to enhance the Lafayette community. The program is divided into three phrases: Arts-infused Academics Summer session, Fall Internships and Spring Apprenticeships.

The Seventh Planning District Consortium, a ten parish LWIA in northwest Louisiana, implemented Student Workforce and Training (SWAT), providing an in-school/out-of-school collaborative partnership among the participant's family, school, community and approximately thirty business partners. Youth participate in basic skills, pre-employment, vocational training, job shadowing, and mentoring activities. Staff assists participants in the program with all aspects of their life, from assisting the youth to connect to community resources to helping furnish apartments, providing clothing needs, and planning weddings and graduation parties. The participants have to adhere to a Disciplinary Policy and Code of Conduct. Business partners are an integral part of the project, providing work-based evaluations of participants in preparation for real life work performance reviews they will experience as they enter the workforce. In an effort to teach the participants to give back to society, they have sponsored many community service projects such as delivering treat bags to residents of nursing homes for Halloween and Valentine's Day and helping to serve food trays and entertain the residents during the Thanksgiving holidays. They also helped revive a library at a local school that had been closed for many years. To meet the needs of the students, they have set up school-based enterprises. They are currently running a print shop providing services to surrounding schools and are setting up a video editing shop that will offer video presentations in digital format to the community.



The program has witnessed tremendous progress in many students. One student went from living in her car to getting her GED to being the top student in the nursing class. A teenage mother at age 14 will be fulfilling her dream of marching in a graduation ceremony this year and beginning nursing class. Another student went from a very shy, unsure young lady to a very confident office computer information student. One high school dropout has passed his GED and will be fulfilling his dream by joining the army. Because of coordinating and linking community resources, the program now has transportation to take their quadriplegic student to places he never dreamed he would go. This small project demonstrates that by working together communities can begin to solve the state's youth skill gap problems.



#### **COST EFFECTIVENESS AND STATE EVALUATION**

The WIA Title I system in Louisiana served 8219 adults during the program year at an average cost of \$2537. A total of 2537 dislocated workers were served at an average cost of \$2925. Overall, the youth program served 6056 participants at an average cost of \$2622. The state is conducting program evaluations of the first complete cohort of WIA enrolled and served participants. Based on our evaluation to date, costs of activities in Table N and the resulting retention rates and earnings change performance measures, the Title I program is successfully meeting the needs of our participants to begin moving toward self-sufficiency. However, we realize we still have a long way to go to have a fully implemented one-stop system effectively coordinating workforce development partner resources to meet the serious workforce gap issues in Louisiana.

As part of its ongoing study of the coordination and non-duplication of employment and training programs, the Louisiana Workforce Commission is studying the efficiency and effectiveness of all programs and working with the agencies and LWIAs to ensure the system is meeting the goals of our state's Vision 2020 Plan aligning our workforce and economic development efforts. In addition, they are working with the state's Skills Gap Task Force Report to assess strategies needed to meet the report recommendations.

#### Cost Effectiveness Analysis

A complete and comprehensive cost-effective analysis is accomplished by using a quantitative method for comparing the costs of alternative means of achieving the same objective or benefit; or by comparing the relative value of various employment, education, and training service strategies within a state. Louisiana is choosing to use a variation of the latter method for determining cost effectiveness.

#### • For the WIA Adult Program cost effectiveness can be measured as follows:

a. <u>Total Cost of the Program for PY 2001</u> = Cost per Client Total Number of Clients Served

$$\frac{\$20,849,667}{8219} = \$2537$$



b. <u>Total Pro-Rated Cost of the Program for PY 2001</u> = Cost per Successful Client # Employed After Exit

$$\frac{\$2,856,404}{1129} = \$2,530$$

c. <u>Avg. Annualized Earnings Change for those Employed After Exit</u> = Rate of Return Total Pro-Rated Cost of the Program for PY 2001

 $\frac{(\$4110 \text{ x } 2) \text{ x } 1129}{\$2,856,404} = 3.25$ 

This formula demonstrates that there is a comparable rate of return of 3.25 to 1 in terms of potential earnings change for clients who successfully exit the program with employment compared to the pro-rated expenditures for those participants.

## • For the WIA Dislocated Worker Program cost effectiveness can be measured as follows:

a. <u>Total Cost of the Program for PY 2001</u> = Cost Per Client Total Number of Clients Served

$$\frac{\$10, 078,237}{3445} = \$2925$$

b. <u>Total Pro-Rated Cost of the Program for PY 2001</u> = Cost per Successful Client # Employed After Exit

$$\frac{\$2,237,369}{760} = \$2,944$$

c. <u>Avg. Annualized Earning Change for those Employed after Exit</u> = Rate of Return Total Pro-Rated Cost of the Program for PY 2001

$$\frac{(\$3682 \times 2) \times 760}{\$2,237,369} = 2.50$$

This formula demonstrates that there is a comparable ratio of 2.50 to 1 of earnings potential versus pro-rated dollars spent on clients who successfully exit the program with employment. This ratio reflects the lower earnings change due to the fact that these clients were employed prior to enrollment in WIA.



#### • For the WIA Youth Program cost effectiveness can be measured as follows:

a. <u>Total Cost of the Program for PY 2001</u> = Cost per client Total Number of Clients Served

 $\frac{\$15,880,549}{6056} = \$2622$ 

b. <u>Total Cost of the Program for PY 2001</u> = Cost Per Successful Outcome Total Number of Positive Youth Outcomes

$$\frac{\$8,337,288}{3184} = \$2618$$

## • For the Statewide Rapid Response Program cost effectiveness can be measured as follows:

a. <u>Total Cost of the Program for PY 2001</u> = Cost per client Total Number of Clients Served

$$\frac{\$5,334,067}{19,457} = \$274.15$$

b. Every client served participated in on-site layoff transition orientation sessions designed to educate them on how to best maximize the employment and training services available through the Louisiana Department of Labor: Unemployment Insurance, Job Center Placement Assistance, WIA Job Training Programs and job search workshops



#### CHALLENGES TO IMPLEMENTATION

The greatest challenge continues to be the sharing of costs within the one-stop system. The partners understand the system design and are working together to share services and staff. However, sharing costs has been problematic. Agencies cite lack of funding, budget constraints, and federal regulation as impediments to cost sharing. USDOL gave LDOL a TAT grant to develop one-stop cost allocation methodologies and provide training to the one-stop partners. This process is complete; however, nationally the funding agencies are going to have to provide clear guidance to each mandated partner allowing program funds to be used to support the system. Without this direction, the one-stop system will always remain a USDOL initiative.

Just as cost sharing is an impediment to development of a comprehensive one-stop system, the maze of eligibility requirements and different eligibility thresholds and low-income definitions prevent development of a comprehensive youth system. Programs are often forced to work in silos and duplicate services because other programs offering services beneficial to their clients have different requirements and regulations. Even in systems that share data systems and information, youth and their parents, if they are in need of services, are still forced to supply the same information to each program because of differing eligibility determination methodologies and reporting requirements. Accepting eligibility across programs and using common definitions would enable the system to break down barriers and provide youth with a seamless support structure as they enter the workforce. Louisiana's greatest problem with youth is a growing skills gap and high dropout rate. The low WIA income eligibility threshold coupled with the small exception window impedes the LWIAs' ability to serve those youth who really need services. Greater flexibility is needed to assist such youth in obtaining the marketable basic and workplace skills needed to successfully enter the labor market and move up the career ladder. Further, it also impedes LWIA coordination of funding with other youth programs and full implementation of the State Workforce Commission's youth system vision and guiding principals.

Implementation of the Eligible Training Provider system continues to be a challenge. Louisiana has a state law requiring all public education providers to participate in a SCORECARD system; however, even with state legislation and the full support of the State Workforce Commission, development of this process has been difficult. The Louisiana Workforce Commission continues to work with Higher Education, LWIAs, LDOL and other providers to develop strategies and new training programs in order to expand the number of training programs available to participants, particularly in the rural areas.

In spite of these challenges, Louisiana continues to make strides in developing an integrated workforce development system. More partners are sharing facilities and functions and developing service strategies across programs. The implementation of Wagner Peyser's new performance measures similar to WIA will facilitate the two systems in building integrated processes and better coordinated services. We are able to share data across programs and provide virtual one-stop services 24/7. Individuals have better access to services, are encouraged



to seek services in the manner that best meets their needs and to receive services at the point in time necessary to meet their current needs.

Through our Business Service Representatives (BSRs) sales force, businesses have a single point of contact with the system and are connected to services as they are needed. Businesses have the ability to access training for their current workforce through the Incumbent Worker Training Program (IWTP) and to couple it with services from other programs. Our Virtual One-Stop system is building the capability for staff to identify the skill gaps between the skill levels of jobseekers and the required skill levels needed by employers. This will assist the workforce development system begin addressing the mismatches. We have built a common assessment language in the one-stop system that addresses business concerns and presents basic skill levels in a language businesses understand. By using WorkKeys and industry or regional skill standards and certifications, we can improve our match on the human capital our system produces.

The ultimate success of the implementation of this system will be from working together. Together we will develop the skilled workforce Louisiana businesses need to stay competitive and create better jobs and opportunities for Louisiana workers.



### Workforce Investment Act Performance Measures

For Program 2001, Louisiana negotiated the following sets of performance measures for each of the three primary funding streams. Additionally, two customer satisfaction measures were negotiated to track both employer and participant satisfaction with the services they received through WIA.

	Negotiated Goal	Actual Performance	% of Goal Attained
Adult			
Entered Employment Rate	65%	71.6%	110.2%
Job Retention Rate	80%	79.2%	99.0%
Earnings Gain	3500	\$4136	118.2%
Employment Credential Rate	45%	61.5%	136.7%
Dislocated Workers			
Entered Employment Rate	75%	81.4%	108.5%
Job Retention Rate	89%	83.4%	93.7%
Earnings Replacement Rate	98%	177.1%	180.7%
Employment Credential Rate	45%	63.9%	142%
Older Youth			
Entered Employment Rate	65%	73.4%	112.9%
Job Retention Rate	77%	82.0%	106.5%
Earnings Gain	3200	\$5487	171.5%
Credential Rate	42%	49.5%	117.9%
Younger Youth			
Skill Attainment Rate	73%	81.5%	111.6%
Diploma/Equivalent Attainment Rate	40%	39.2%	98%
Retention Rate	49%	56.8%	115.9%
<b>Overall Customer Satisfaction</b>			
Participant Satisfaction	71%	79.1%	111.4%
Employer Satisfaction	71%	72.5%	102.1%



### **State Analysis of Local Performance for PY 2001**

During Program Year 2001, Louisiana met or exceeded sixteen (16) of the seventeen (17) federal negotiated performance measures. A further analysis revealed that Louisiana exceeded twelve of the measures and met the other three measures. An analysis and summary of the individual programs follows:

#### **Customer Satisfaction**

The State exceeded both negotiated performance measures for the business and participant customer satisfaction index. While the State did meet the minimum required response rate for the employer customer satisfaction measure, the State did not meet the required response rate for the participant customer satisfaction measure. The State has already implemented strategies to correct this problem.

#### Adult Program

The State met all negotiated performance measures for the Adult Program. The Adult Entered Employment Rate, Earnings Change Rate and Employment and Credential Rate exceeded the negotiated levels. All measures were met or exceeded for Adults who received training services. In addition, fifteen of the sixteen Adult Special Population levels were met or exceeded.

#### **Dislocated Worker Program**

The State met all negotiated performance measures for the Dislocated Worker Program. The Dislocated Worker Entered Employment Rate, Earnings Replacement Rate and Employment Credential Rate exceeded the negotiated levels. All measures were met or exceeded for Dislocated Workers who received training services and those who only received core and intensive services. Also, all Dislocated Worker Special Population levels were met or exceeded.

#### **Older Youth Program**

The State exceeded all negotiated performance measures for the Older Youth Program. In addition, eight of the sixteen Older Youth Special Population levels were met or exceeded.

#### **Younger Youth Program**

The State met all negotiated performance measures for the Younger Youth Program. The Skill Attainment Rate and the Retention Rate exceeded the negotiated levels. Also, five of the nine Younger Youth Special Population levels were met or exceeded.

#### State Name: LA Program Year: 2001

#### Table A: Workforce Investment Act Customer Satisfaction Results

Customer Satisfaction	Negotiated Performance Level	Actual Performance - Level - American Customer Satisfaction Index	Number of Surveys Completed	Number of Customers Eligible for the Survey	Number of Customers Included in the Sample	Response Rate
Participants	71	79.1	614	2,241	2,241	27.4
Employers	71	72.5	3,506	4,929	4,929	71.1

#### Table B: Adult Program Results At-A-Glan

	Negotiated Performance Level	nance Level	
Entered Employment Pote	65	71.6	788
Entered Employment Rate			1,100
Employment Detention Date	80	79.2	954
Employment Ratention Rate			1,204
Formings Changes in Six Month	3,500	4,136	4,674,226
Earnings Change in Six Month			1,130
Employment and Credential Rate	45	C4 E	882
	45	61.5	1,434

#### Table C: Outcomes for Adult Special Populations

Reported Information		nce Recipients nsive or Training	V	Veterans Individuals With Disabilities		Older Individuals		
Entered		61		43		27		13
Employment Rate	64.2	95	69.4	62	46.6	58	68.4	19
Employment Retention		59		52		29	100	15
Rate	85.5	69	74.3	70	76.3	38	100	15
Earnings Change in Six		273,208		159,220		175,659		51,451
Months	3,960	69	2,275	70	4,623	38	3,430	15
Employment	50	50	56.3	49	52.5	32	64.7	11
and Credential Rate	50	100	50.3	53	52.5	61	64.7 61	17

#### Table D: Other Outcome Information for the Adult Program

Reported Information		als Who Received ning Services	Individuals Who Only Received Core and Intensive Services		
Entered Employment Date	72	775	54.2	13	
Entered Employment Rate	12	1,076	54.2	24	
Employment Detention Date	79.7	878	74.5	76	
Employment Retention Rate		1,102		102	
Forming of Changes in Six Marshe	4,162	4,278,681	2.070	395,545	
Earnings Change in Six Months		1,028	3,878	102	

#### Table E: Dislocated Worker Program Results At-A-Glance

	Negotiated Performance Level	Negotiated Performance Level Actual Perform			
Entered Employment Date	75	81.4	800		
Entered Employment Rate			983		
Employment Detention Date	89	83.4	667		
Employment Retention Rate			800		
Forming a Devlacement in Circ Mantha	98	177.1	6,905,670		
Earnings Replacement in Six Months			3,898,428		
Employment and Credential Rate	45	c2 0	586		
		63.9	917		

#### Table F: Outcomes for Dislocated Worker Special Populations

Reported Information	Vet	erans	Individuals With Disabilities		Older Individuals		Displaced Homemakers	
Entered Employment	71.9	64	69.2	18	71.1	32		35
Rate		89		26		45	68.6	51
Employment Retention		58 15		27		30		
Rate	90.6	64	83.3	18	84.4	32	85.7	35
Earnings Replacement		694,057		128,035	87.1	285,866	624.1	209,240
Rate 1	152.9	453,865	453,865	79,851		328,155		33,527
Employmemt And Credential Rate		45		9	53.5	23	52.2	24
	54.9	82	39.1	23		43		46

#### Table G: Other Outcome Information for the Dislocated Worker Program

Reported Information	Individuals Who Re	eceived Training Services	Individuals Who Received Core and Intensive Services		
Entered Employment Rate		740		60	
	82.4	898	70.6	85	
Employment Retention Rate		628		39	
	84.9	740	65	60	
Earnings Replacement Rate	182.1	6,485,010	124.4	420,660	
	102.1	3,560,342	127.7	338,086	

#### Table H: Older Youth Results At-A-Glance

	Negotiated Performance Level	Actual Pe	erformance Level
	65	73.4	141
Entered Employment Rate	60	73.4	192
Employment Retention Rate	77	82 -	169
		02	206
Earnings Change in Six Months	3,200	5,487	976,772
			178
Credential Rate	42	49.5	145
			293

#### Table I: Outcomes for Older Youth Special Populations

Reported Information	Public Assistance Recipients		Veterans		Individuals With Disabilities		Out-of-School Youth	
Entered Employment		8		1		4		8
Rate	53.3	15	50	2	36.4	11	53.3	15
Employment Retention		8		1		2		4
Rate	88.9	9	100	1	50	4	50	8
Earnings Change in		50,082		8,525		3,422		11,841
Six Months	5,565	9	8,525	1	856	4	1,480	8
		5		0		4	18.8	3
Credential Rate	31.3	16	0	2	33.3	12		16

#### Table J: Younger Youth Results At-A-Glance

	Negotiated Performance Level	Actual Performance Level		
Skill Attainment Rate	73	81.5	2,617	
	10	01.5	3,213	
Dislama as Equivalent Attainment Pata	40	20.0	161	
Diploma or Equivalent Attainment Rate		39.2	411	
Retention Rate			249	
	49	56.8	438	

#### Table K: Outcomes for Younger Youth Special Populations

Reported Information	Public Assistance Recipients		Individu	uals Disabilities	Out-of-School Youth	
Skill Attainment Rate		363	86.9	53	60.4	276
	80.1	453		61		457
Diploma or Equivalent	41.1	23	15.4	2	- 14	12
Attainment Rate		56		13		86
Retention Rate	45.9	17	23.1	3	- 33.3	22
		37		13		66

#### Table L: Other Reported Information

	Emplo	lonth oyment on Rate	12 Mo. Ear (Adults and C 0 12 Mo. Ear Replaceme (Dislocated V	r nings ent	Parti Non	ements for icipants in traditional ployment	Empl Those In Entered Uns	At Entry Into oyment For dividuals Who I Employment ubsidized ployment	Employm the Trainin Those W	Unsubsidized ent Related to ng Received of ho Completed ng Services	
		1,788		8,410,138		41		2,530,301		528	
Adults	74.2	2,411	4,063	2,070	5.2	788	3,534	716	99.1	533	
Dislocated		1,425		99,807		31		3,543,940	99.4	348	
Workers	81.1	81.1 1,758 345.9	345.9	28,856	4	782	4,732	749		350	
Older	72.1	472		2,746,485		10		395,150			
Youth	Youth	/2.1	655	4,278	642	7.1	141	3,040	130		

#### Table M:Participation Levels

	Total Participants Served	Total Exiters
Adults	8,243	2,509
Dislocated Workers	3,454	1,129
Older Youth	1,590	278
Younger Youth	4,481	764

#### Table N: Cost of Program Activities

	Program Activity		Total Federal Spending
Local Adult	Local Adults		\$21,009,284.00
Local Dislo	cated	Workers	\$10,858,534.00
Local Youth	า		\$16,012,997.00
Rapid Resp	onse	(up to 25%) 134 (a) (2) (A)	\$5,334,067.00
Statewide R	equi	red Activities (up to 25%) 134 (a) (2) (B)	\$4,958,028.00
Statewide Allowable Activities 134 (a) (3)	Program Activity Description		
		Total of All Federal Spending Listed Above	\$58,172,910.00

#### State Name: LA Prog

Progam Year:

2001

Local Area Name:		Adults	1,719
Fourth Planning District Consortium - Workforce Investment Board LWIA #40	Total Participants	Dislocated Workers	879
	Served	Older Youth	
		Younger Youth	885
		Adults	961 291
	Total Exiters	Dislocated Workers	291
		Older Youth	104
		Younger Youth	255

		Negotiated Perfor Level	mance	Actua	al Performance Level	
Customer Catiofastian	Program Participants		70		69.9	
Customer Satisfaction	Employers		70		77.1	
	Adults		71		67	
Entered Employment Rate	Dislocated Workers		72		83.9	
	Older Youth		62		61.1	
	Adults		83		77.9	
Defending Defe	Dislocated Workers		89		89	
Retention Rate	Older Youth		82		81.7	
	Younger Youth		49		54.2	
	Adults(\$)		3,315		4,034	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		88		245.2	
	Older Youth (\$)		3,007		6,489	
	Adults		59		64.3	
	Dislocated Workers		58		65	
Credential / Diploma Rate	Older Youth		43	36.4		
	Younger Youth		47		27	
Skill Attainment Rate	Younger Youth		46		72.8	
Description of Other State Inc	licators of Performance					
		Not Met	Me	t	Exceeded	
Overall Status of Local Perfor	mance	1	7	-	9	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	359	
Jefferson Parish Workforce Investment Board	Total Participants	Dislocated Workers	114	
	Served	Older Youth	71	
	Younger Youth	Younger Youth	246	
		Adults		
	Total Exiters	Dislocated Workers	17	
		Older Youth Younger Youth Adults Dislocated Workers Older Youth		
		Younger Youth	152	

		Negotiated Perform Level	nance	Actual Performance Level	
Customer Satisfaction	Program Participants		70	83.3	
Customer Satisfaction	Employers		70	69.1	
	Adults		71	83.3	
Entered Employment Rate	Dislocated Workers		77	78.6	
	Older Youth		68	93.3	
	Adults		88	86.5	
	Dislocated Workers		89	72.7	
Retention Rate	Older Youth		87	90.9	
	Younger Youth		49	58.4	
	Adults(\$)		4,790	9,648	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		112	120.2	
	Older Youth (\$)		1,975	4,774	
	Adults		61	75	
	Dislocated Workers		61		
Credential / Diploma Rate	Older Youth		48		
	Younger Youth		55		
Skill Attainment Rate	Younger Youth		92	99.7	
Description of Other State Ind	licators of Performance				
		Not Met	Met	Exceeded	
Overall Status of Local Perfor	mance		3	14	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	241
Rapides Parish - Workforce Investment Board #61	Total Participants	Dislocated Workers	74
	Served	Older Youth	64
		Younger Youth	123
		Adults	72
	Total Exiters	Dislocated Workers	35
		Older Youth	3
		Younger Youth	10

		Negotiated Perfor Level	mance	Actual	Performance Level	
Customer Satisfaction	Program Participants		71		78.9	
Customer Satisfaction	Employers		71		73.6	
	Adults		63		88.9	
Entered Employment Rate	Dislocated Workers		77		100	
	Older Youth		84		0	
	Adults		82		63.6	
	Dislocated Workers		88		77.8	
Retention Rate	Older Youth		90		0	
	Younger Youth		49		0	
	Adults(\$)		5,184		1,342	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		120		351.3	
	Older Youth (\$)		4,009		0	
	Adults		51		45.5	
	Dislocated Workers		61		91.7	
Credential / Diploma Rate	Older Youth		59		0	
	Younger Youth		43		62.5	
Skill Attainment Rate	Younger Youth		46	93.5		
Description of Other State Ind	licators of Performance					
Overall Status of Local Perfor		Not Met	Met	t	Exceeded	
		7	2		8	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	385
First Planning District Consortium WDC	Total Participants	Dislocated Workers	231
	Served	Older Youth	36
		Younger Youth	260
		Adults	125
	Total Exiters	Dislocated Workers	96
		Older Youth	7
		Younger Youth	41

		Negotiated Perfor Level	mance	Actual Performance Level	
Customer Satisfaction	Program Participants		70	80.6	
Customer Satisfaction	Employers		70	69.3	
	Adults		63	81.1	
Entered Employment Rate	Dislocated Workers		79	78.4	
	Older Youth		70	50	
	Adults		77	73.2	
	Dislocated Workers		91	70	
Retention Rate	Older Youth		76	83.3	
	Younger Youth		49	30.8	
	Adults(\$)		3,750		
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		87		
	Older Youth (\$)		2,634		
	Adults		53		
	Dislocated Workers		63		
Credential / Diploma Rate	Older Youth		49		
	Younger Youth		36		
Skill Attainment Rate	Younger Youth		80	96.9	
Description of Other State Ind	licators of Performance				
Overall Status of Local Perfor	mance	Not Met	Me	t Exceeded	
		3	4	10	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	944
Orleans Workforce Investment Board, Inc.	Total Participants	Dislocated Workers	315
	Served	Older Youth	315 188 296 20 6
		Younger Youth	296
		Adults	20
	Total Exiters	Dislocated Workers	6
		Older Youth	0
		Younger Youth	0

		Negotiated Perfor Level	mance		Performance ∟evel
Customer Catiofastian	Program Participants		70		62.6
Customer Satisfaction	Employers		70		71.9
	Adults		65		100
Entered Employment Rate	Dislocated Workers		75		100
	Older Youth		65		0
	Adults		81		91.3
	Dislocated Workers		89		100
Retention Rate	Older Youth		75		0
	Younger Youth		49		0
	Adults(\$)		3,265		7,500
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		96		149.5
Replacement in Six Month's	Older Youth (\$)		2,438		0
	Adults		62		68.4
	Dislocated Workers		60		67.7
Credential / Diploma Rate	Older Youth		45		0
	Younger Youth		42		0
Skill Attainment Rate	Younger Youth		82		2.9
Description of Other State Inc	licators of Performance				
		Not Met	Met	:	Exceeded
Overall Status of Local Performance		7	1		9

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	164
St.Charles Consortium - LWIA #14	Total Participants	Dislocated Workers	116
	Served	Older Youth	46 169 6
		Younger Youth	169
		Adults	6
	Total Exiters	Dislocated Workers	6
		Older Youth	1
		Younger Youth	2

		Negotiated Perfor Level	mance		Performance Level
Customer Satisfaction	Program Participants		70		70.4
Customer Satisfaction	Employers		70		73.1
	Adults		73		70.6
Entered Employment Rate	Dislocated Workers		76		81
	Older Youth		81		66.7
	Adults		90		100
	Dislocated Workers		91		100
Retention Rate	Older Youth		76		66.7
	Younger Youth		49		71.4
	Adults(\$)		4,980		9,341
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		102		208.2
	Older Youth (\$)		3,230		10,597
	Adults		62		68
	Dislocated Workers		62		76.2
Credential / Diploma Rate	Older Youth		56		57.1
	Younger Youth		40		0
Skill Attainment Rate	Younger Youth		73		99.5
Description of Other State Inc	licators of Performance				
		Not Met	Me	t	Exceeded
Overall Status of Local Perfor	mance	1	3		13

### State Name: LA Progam Year: 2001

Local Area Name:	Adults	Adults	715	
Seventh Planning District Consortium WIB	Total Participants	Dislocated Workers	219	
	Served	Older Youth	109	
		Younger Youth	137	
		Adults	126	
	Total Exiters	Dislocated Workers	68	
		Older Youth	126	
		Younger Youth	27	

		Negotiated Perfor Level	mance	Actual Performance Level
Customer Satisfaction	Program Participants		71	100
Customer Satisfaction	Employers		71	75.5
	Adults		62	70.9
Entered Employment Rate	Dislocated Workers		83	70.8
	Older Youth		70	75
	Adults		77	79.5
Determine Determine	Dislocated Workers		93	85.7
Retention Rate	Older Youth		90	75
	Younger Youth		49	50
	Adults(\$)		3,661	4,217
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		104	
Replacement in oix months	Older Youth (\$)		4,035	5,384
	Adults		53	54.5
	Dislocated Workers		63	52.8
Credential / Diploma Rate	Older Youth		49	54.2
	Younger Youth		51	16.7
Skill Attainment Rate	Younger Youth		97	78.1
Description of Other State Inc	licators of Performance			
		Not Met	Met	Exceeded
Overall Status of Local Perfor	Overall Status of Local Performance		5	11

#### State Name: LA Progam Year: 2001

Local Area Name:	Adults	Adults	672
Second Planning District Consortium	Total Participants	Dislocated Workers	215
	Served	Older Youth	82
		Younger Youth	276
		Adults	276 231
	Total Exiters	Dislocated Workers	89
		Older Youth	8
		Younger Youth	34

		Negotiated Perfor Level	mance		Performance Level
Customer Satisfaction	Program Participants		70		85.2
Customer Satisfaction	Employers		70		74.8
	Adults		71		79.8
Entered Employment Rate	Dislocated Workers		79		79.5
	Older Youth		78		100
	Adults		84		80.8
	Dislocated Workers		92		80.6
Retention Rate	Older Youth		75		95.5
	Younger Youth		49		68
	Adults(\$)		3,444		2,578
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		102		123.2
Replacement in oix months	Older Youth (\$)		3,129		
	Adults		57		68.4
	Dislocated Workers		62		60.3
Credential / Diploma Rate	Older Youth		55		78.6
	Younger Youth		41		51.9
Skill Attainment Rate	Younger Youth		58		86.1
Description of Other State Inc	licators of Performance				
Overall Statue of Loos! Device		Not Met	Ме	t	Exceeded
Overall Status of Local Perfor	mance		5		12

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	296
City of Shreveport - LWIA #71	Total Participants	Dislocated Workers	140
	Served	Older Youth	75
		Younger Youth	132
		Adults	130
	Total Exiters	Dislocated Workers	47
		Older Youth	19
		Younger Youth	56

		Negotiated Perfor Level	mance		erformance .evel
Customer Satisfaction	Program Participants		71		78.9
Customer Satisfaction	Employers		71		74.8
	Adults		67		77.4
Entered Employment Rate	Dislocated Workers		68		88.4
	Older Youth		64		80
	Adults		85		72.5
	Dislocated Workers		91		78.7
Retention Rate	Older Youth		87		100
	Younger Youth		49		63.2
	Adults(\$)		3,353		2,476
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		114		163.4
	Older Youth (\$)		3,699		3,909
	Adults		49		55.6
	Dislocated Workers		53		69.2
Credential / Diploma Rate	Older Youth		45		40
	Younger Youth		61		40.5
Skill Attainment Rate	Younger Youth		72		91.4
Description of Other State Ind	licators of Performance				
		N			Even de d
Overall Status of Local Perfor	mance	Not Met	Me		Exceeded
		2	3		12

2001

### State Name: LA Progam Year:

Local Area Name:		Adults	355
East Baton Rouge Parish Workforce Investment Board	Total Participants	Dislocated Workers	308
	Served	Older Youth	31
		Younger Youth	296
	Total Exiters	Adults	135
		Dislocated Workers	76
		Older Youth	7
		Younger Youth	55

		Negotiated Perfor Level	mance	Actual	Performance Level
Customer Satisfaction	Program Participants		71		84.2
Customer Satisfaction	Employers		71		70.4
	Adults		82		60.4
Entered Employment Rate	Dislocated Workers		80		80.7
	Older Youth		63		83.3
	Adults		83		84
	Dislocated Workers		91		87.5
Retention Rate	Older Youth		88		64.3
	Younger Youth		49		54.7
	Adults(\$)		4,250		1,352
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		125		123.8
	Older Youth (\$)		4,519	561	
	Adults		69		50.6
	Dislocated Workers		64		63.6
Credential / Diploma Rate	Older Youth		44		
	Younger Youth		40		30.6
Skill Attainment Rate	Younger Youth		78		43.2
Description of Other State Inc	licators of Performance				
		Not Met	Met	:	Exceeded
Overall Status of Local Perfor	mance	7	4		6

### State Name: LA Progam Year: 2001

Local Area Name:		Adults	405
Ouachita Parish Workforce Investment Board	Total Participants Served	Dislocated Workers	103
		Older Youth	65
		Younger Youth	165
	Total Exiters	Adults	189
		Dislocated Workers	86
		Older Youth	26
		Younger Youth	14

		Negotiated Perfor Level	mance	Actua	l Performance Level	
Customer Satisfaction	Program Participants		71		64.3	
Customer Satisfaction	Employers		71		75.7	
	Adults		76		60.7	
Entered Employment Rate	Dislocated Workers		69		63.6	
	Older Youth		81		40	
	Adults		80		76.5	
	Dislocated Workers		83		71.4	
Retention Rate	Older Youth		93		50	
	Younger Youth		49		25	
	Adults(\$)		3,552		690	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		91		61.2	
	Older Youth (\$)		5,299		2,442	
	Adults		62		50	
	Dislocated Workers		55		0	
Credential / Diploma Rate	Older Youth		57	30.8		
	Younger Youth		59		33.3	
Skill Attainment Rate	Younger Youth		45		60.4	
Description of Other State Inc	licators of Performance					
		Not Met	Ме	t	Exceeded	
Overall Status of Local Perfor	mance	10	5		2	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	209
Union Parish Consortium - LWIA #82	Total Participants Served	Dislocated Workers	60
		Older Youth	71
		Younger Youth	234
	Total Exiters	Adults	65
		Dislocated Workers	30
		Older Youth	15
		Younger Youth	20

		Negotiated Perfor Level	mance		erformance .evel	
Customer Catiofaction	Program Participants		71		67.7	
Customer Satisfaction	Employers		71		68.8	
	Adults		64		59.3	
Entered Employment Rate	Dislocated Workers		67		79.4	
	Older Youth		71		75	
	Adults		71		70.4	
	Dislocated Workers		80		77.8	
Retention Rate	Older Youth		80		60	
	Younger Youth		49		50	
	Adults(\$)		4,559		3,573	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		124		306.1	
	Older Youth (\$)		3,899		3,908	
	Adults		56		47.1	
	Dislocated Workers		53		76.5	
Credential / Diploma Rate	Older Youth		50		30.8	
	Younger Youth		47		11.8	
Skill Attainment Rate	Younger Youth		74		94.6	
Description of Other State Ind						
		Not Met	Met	:	Exceeded	
Overall Status of Local Perfor	mance	4	6		7	

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	278
Franklin Parish Consortium	Total Participants	Dislocated Workers	63
	Served	Older Youth	121
		Younger Youth	386
		Adults	28
	Total Exiters	Dislocated Workers	13
		Older Youth	8
		Younger Youth	9

		Negotiated Perfor Level	mance	Actual Performance Level
Customer Satisfaction	Program Participants		71	80.4
Customer Satisfaction	Employers		71	84.6
	Adults		57	73.3
Entered Employment Rate	Dislocated Workers		70	90
	Older Youth		83	85.7
	Adults		79	84.6
	Dislocated Workers		84	100
Retention Rate	Older Youth		61	83.3
	Younger Youth		49	57.1
	Adults(\$)		3,297	5,579
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		86	
	Older Youth (\$)		2,482	6,255
	Adults		47	
	Dislocated Workers		56	
Credential / Diploma Rate	Older Youth		58	
	Younger Youth		36	
Skill Attainment Rate	Younger Youth		94	71.2
Description of Other State Ind	licators of Performance			
		Not Met	Met	t Exceeded
Overall Status of Local Perfor	mance	1	1	15

#### State Name: LA Progam Year: 2001

Local Area Name:		Adults	557
Lafourche Parish Consortium - LWIA #31	Total Participants Served	Dislocated Workers	146
		Older Youth	89
		Younger Youth	144
	Total Exiters	Adults	78
		Dislocated Workers	44
		Older Youth	14
		Younger Youth	6

		Negotiated Perfor Level	mance	Actual Performance Level
Customer Catiofaction	Program Participants		70	75.5
Customer Satisfaction	Employers		70	73.6
	Adults		79	85
Entered Employment Rate	Dislocated Workers		83	100
	Older Youth		76	71.4
	Adults		91	82.8
	Dislocated Workers		83	78.9
Retention Rate	Older Youth		74	85.7
	Younger Youth		49	58.3
	Adults(\$)		4,115	5,345
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		85	
	Older Youth (\$)		2,725	6,937
	Adults		62	
	Dislocated Workers		67	
Credential / Diploma Rate	Older Youth		53	
	Younger Youth		41	
Skill Attainment Rate	Younger Youth		93	45.2
Description of Other State Ind	licators of Performance			
Overall Status of Local Perfor		Not Met	Met	t Exceeded
Overall Status of Local Perfor	mance	3	4	10

2001

#### State Name: LA Progam Year:

Local Area Name:	Total Participants     Adults       Served     Older Youth	Adults	219
Lafayette Consolidated Government Job Training Program		Dislocated Workers	84
		Older Youth	24
		Younger Youth	188
	Total Exiters	Adults	79
		Dislocated Workers	32
		Older Youth	3
		Younger Youth	59

		Negotiated Perfor Level	mance	Actual Perf		
Customer Satisfaction	Program Participants		70		81.8	
Customer Satisfaction	Employers		70		74.8	
	Adults		78		91.2	
Entered Employment Rate	Dislocated Workers		84		88.2	
	Older Youth		70		100	
	Adults		81		87.5	
	Dislocated Workers		92		96.8	
Retention Rate	Older Youth		74		87.5	
	Younger Youth		49		40	
	Adults(\$)		3,275		6,391	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		109		517.5	
	Older Youth (\$)		4,060		10,701	
	Adults		61		70.6	
	Dislocated Workers		43		77.4	
Credential / Diploma Rate	Older Youth		48		80	
	Younger Youth		49		0	
Skill Attainment Rate	Younger Youth		60		67.9	
Description of Other State Inc	licators of Performance					
		Not Met	Met	Ex	ceeded	
Overall Status of Local Perfor	rmance	1	1	1	5	

2001

#### Progam Year: State Name: LA

Local Area Name:		Adults	140
Fifth Planning District Consortium - LWIA #50	Total Participants Served	Dislocated Workers	127
		Older Youth	23
		Younger Youth	142
	Total Exiters	Adults	42
		Dislocated Workers	43
		Older Youth	4
		Younger Youth	12

		Negotiated Perfor Level	mance	Actua	l Performance Level	
Customer Satisfaction	Program Participants		70		74.8	
Customer Satisfaction	Employers		70		78.3	
	Adults		60		55.6	
Entered Employment Rate	Dislocated Workers		76		76.9	
	Older Youth		70		100	
	Adults		81		85.7	
	Dislocated Workers		87		69.6	
Retention Rate	Older Youth		74		50	
	Younger Youth		49		50	
	Adults(\$)		3,740		7,664	
Earnings Change / Earnings Replacement in Six Months	Dislocated Workers		111		369.5	
	Older Youth (\$)		3,222		8,129	
	Adults		53		90.9	
	Dislocated Workers		61		61.5	
Credential / Diploma Rate	Older Youth		49		100	
	Younger Youth		32		16.7	
Skill Attainment Rate	Younger Youth		63		91.4	
Description of Other State Ind	licators of Performance					
Overall Status of Local Perfor		Not Met	Ме	t	Exceeded	
Overall Status of Local Perfor	mance	2	2		13	

#### State Name: LA Progam Year: 2001

Local Area Name: Calcasieu Parish Consortium LWIA #51	Total Participants Served	Adults	311
		Dislocated Workers	162
		Older Youth	60
		Younger Youth	232
	Total Exiters	Adults	89
		Dislocated Workers	98
		Older Youth	9
		Younger Youth	2

		Negotiated Perfor Level	mance		erformance evel	
Customer Satisfaction	Program Participants		70	81.9		
	Employers		70	72.4		
Entered Employment Rate	Adults		62		90.5	
	Dislocated Workers		78	75.6		
	Older Youth		59	60		
	Adults		81	75.7		
	Dislocated Workers		95	95		
Retention Rate	Older Youth		79		85.7	
	Younger Youth		50	100		
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		4,723		3,095	
	Dislocated Workers		105		91	
	Older Youth (\$)		4,116		10,707	
Credential / Diploma Rate	Adults		59		61.5	
	Dislocated Workers		62		54.6	
	Older Youth		41		44.4	
	Younger Youth		35		100	
Skill Attainment Rate	Younger Youth		61	93.5		
Description of Other State Inc	licators of Performance					
		Not Met Met		t	Exceeded	
Overall Status of Local Performance		2	4		11	

2001

#### State Name: LA Progam Year:

Local Area Name: Sixth Planning District Consortium - LWIA #60	Total Participants Served	Adults	278
		Dislocated Workers	98
		Older Youth	31
		Younger Youth	168
	Total Exiters	Adults	116
		Dislocated Workers	52
		Older Youth	13
		Younger Youth	10

		Negotiated Perfor Level	mance	Actual	Performance Level	
Customer Satisfaction	Program Participants		71	86.2		
	Employers		71		78.4	
Entered Employment Rate	Adults		59		69.2	
	Dislocated Workers		68		66	
	Older Youth		68		66.7	
Retention Rate	Adults		78		79	
	Dislocated Workers		91		73.4	
	Older Youth		80		63.6	
	Younger Youth		49		75	
Earnings Change / Earnings Replacement in Six Months	Adults(\$)		2,894		3,270	
	Dislocated Workers		127		349.2	
	Older Youth (\$)		2,729		5,370	
Credential / Diploma Rate	Adults		48		64.1	
	Dislocated Workers		54		48.5	
	Older Youth		48		41.2	
	Younger Youth		42		14.3	
Skill Attainment Rate	Younger Youth		63	95.1		
Description of Other State Ind	licators of Performance					
Overall Status of Local Parfer		Not Met	Ме	t	Exceeded	
Overall Status of Local Performance		2	5		10	