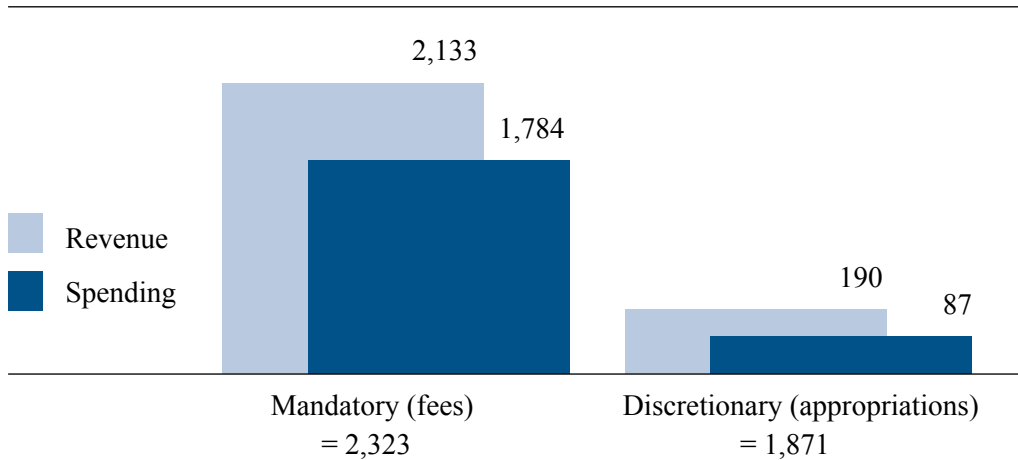


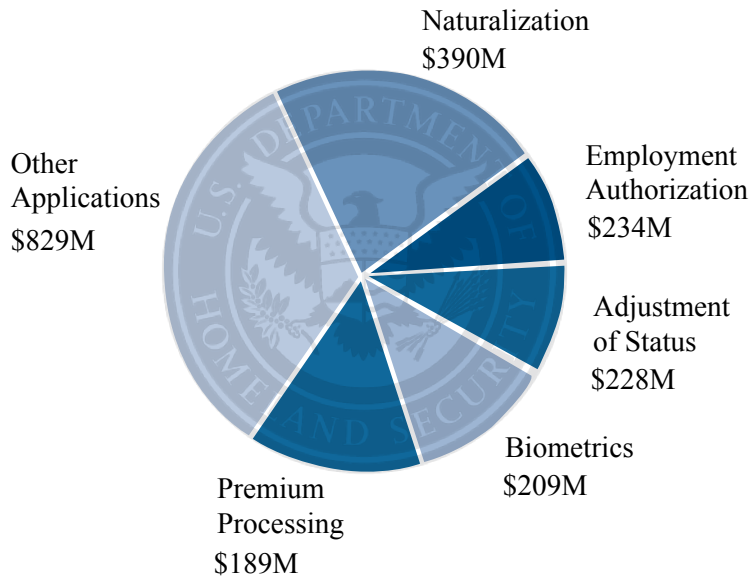
Financial Snapshot

USCIS took in more than \$2.3 billion in revenue during FY2007, including \$190 million in appropriations. Spending totaled nearly \$1.9 billion. The bulk of revenue over spending was due to higher than anticipated fee receipts received in the last two quarters of the fiscal year. Higher fee receipts were due to a higher than anticipated application volume.

FY2007 (dollars in millions)



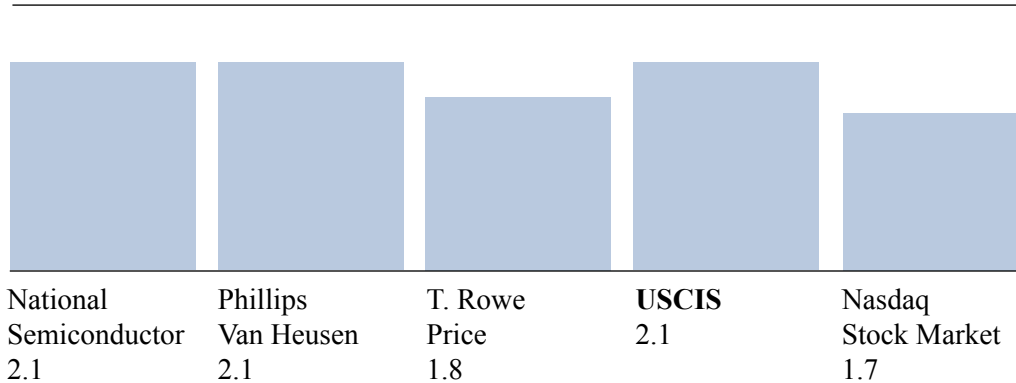
The majority of revenue is deposited in the USCIS Immigration Examinations Account – the central fee account authorized by the Immigration and Naturalization Act and under which USCIS has authority to recover costs through fees. More than 60 percent of FY2007 revenue was derived from five application categories, as depicted in the following chart:



If USCIS were a corporation, it would rank among some of the largest U.S. businesses. A \$2.1 billion revenue level puts USCIS on par with such companies as technology provider National Semiconductor and the retail apparel giant Phillips-Van Heusen. Under the “Fortune 1000” list for FY2007, USCIS would rank at about 837 based on revenue, ahead of such companies as financial services provider T. Rowe Price and the Nasdaq stock market.

Where would USCIS fit in terms of revenue?

FY2007 (dollars in billions)



Fee Review

One of USCIS’ most important goals this year was to establish a stronger financial footing upon which to build a 21st Century organization for its customers. To accomplish this goal, USCIS completed and implemented the first comprehensive fee review in nearly ten years.

The fee review process included several critical elements to facilitate the optimization and efficiency of USCIS services, and USCIS’ long-term fiscal health. Application systems and processes were assessed to determine near- and long-term needs. Shortfalls in manpower, equipment, facilities and training were identified and resource solutions integrated into planning. Based on these assessments, application and petition fees were aligned with program costs to ensure full annual cost recovery.

The new application and petition fee schedule tied to the fee review was implemented on July 30, 2007.