

APPENDIX C: COMMISSION MEMBERS AND STAFF

Commissioners

L. Paul Bremer III, Chairman, is the Managing Director of Kissinger Associates. During a 23-year career in the American diplomatic service, Ambassador Bremer served in Asia, Africa, Europe and Washington, D.C. He was Ambassador to the Netherlands from 1983 to 1986. From 1986-1989, he served as Ambassador-at-Large for Counter-Terrorism, where he was responsible for developing and implementing America's global policies to combat terrorism.

Maurice Sonnenberg, Vice Chairman, is the senior international advisor to the investment banking firm of Bear, Stearns & Co. Inc. and the senior international advisor to the law firm of Manatt, Phelps & Phillips, LLP. He is a member of the President's Foreign Intelligence Advisory Board. He recently served as a member of the U.S. Commission on Reducing and Protecting Government Secrecy and as the senior advisor to the U.S. Commission on the Roles and Capabilities of the U.S. Intelligence Community.

Richard K. Betts is Leo A. Shifrin Professor of War and Peace Studies in the political science department, Director of the Institute of War and Peace Studies, and Director of the International Security Policy program in the School of International and Public Affairs at Columbia University. He is also Director of National Security Studies and Senior Fellow at the Council on Foreign Relations, and author of *Surprise Attack: Lesson for Defense Planning*.

Wayne A. Downing, General, U.S. Army, retired in 1996 after a 34-year career, where he served in a variety of command assignments in infantry, armored, special operations and joint units culminating in his appointment as the Commander-in-Chief of the U.S. Special Operations Command. Since retirement, he was appointed to assess the 1996 terrorist attack on the U.S. base at Khobar Towers, Saudi Arabia, and to make recommendations to protect people and facilities world wide from terrorist attack. General Downing serves on several boards and panels in both the private and government sectors.

Jane Harman just completed a year as Regents Professor at U.C.L.A. where she taught at the Department of Political Science and Center for International Relations. Harman represented California's 36th Congressional District from

1992-1998 where she served on the National Security, Science and Intelligence Committees. Prior government experience includes Senate Counsel, White House Deputy Cabinet Secretary and DoD Special Counsel. Harman is currently seeking election to her former seat.

Fred C. Iklé is a Distinguished Scholar, Center for Strategic & International Studies. Dr. Iklé is Chairman of the Board of Telos Corporation and a Director of the Zurich-American Insurance Companies and of CMC Energy Services. Prior to joining the Center, Dr. Iklé served as Undersecretary of Defense for Policy and Director for the U.S. Arms Control and Disarmament Agency.

Juliette N. Kayyem is an Associate of the Executive Session on Domestic Preparedness, John F. Kennedy School of Government, Harvard University. She writes and teaches courses on counter-terrorism policy and the law. Ms. Kayyem has most recently served as a legal advisor to the Attorney General at the U.S. Department of Justice and as Counsel to the Assistant Attorney General for Civil Rights.

John F. Lewis, Jr. is Director of Global Security for Goldman, Sachs & Co., New York. Previously, he was Assistant Director-in-Charge of the National Security Division of the Federal Bureau of Investigation. Mr. Lewis managed the FBI's national counterintelligence and counterterrorism programs. Mr. Lewis has held a variety of positions, including an appointment as Director of Intelligence and CI Programs, National Security Staff and previous Chairman of the International Association of Chiefs of Police Committee on Terrorism.

Gardner Peckham is Managing Director of the government relations firm of Black, Kelly, Scruggs & Healey with a practice focused on international trade, defense and foreign policy issues. Prior to joining the firm, Mr. Peckham served as Senior Policy Advisor to the Speaker of the United States House of Representatives. He also held several other senior positions in Congress and during the Bush Administration served as Deputy Assistant Secretary for Legislative Affairs at the U.S. Department of State and Director for Legislative Affairs at the National Security Council Staff.

R. James Woolsey is a partner at the law firm of Shea & Gardner with a practice in the fields of civil litigation, alternative dispute resolution, and corporate transactions; he also serves on several corporate boards. Previous to returning to the firm, Mr. Woolsey served as Director of Central Intelligence. His U.S. Government service includes Ambassador to the Negotiations on CFE, Under Secretary of the Navy, and General Counsel of the U.S. Senate Committee on Armed Services. He has served on many Presidential and Congressional delegations, boards, and commissions.

Staff

Suzanne E. Spaulding, Executive Director

Margaret A. Glatz, Executive Assistant

Hyon J. Kim, General Counsel

Barbara Barnes

Gina M. Bennett

ITC Rudolph R. Cohen, Jr., USA

Goldie R. Flowers

Burley P. Fuselier, Jr.

Kevin P. Giblin

John W. Ivicic

Philip S. Kosnett

Advisors

Donald R. Hamilton

Bonnie Jenkins

Brian M. Jenkins

Barry Kellman

William M. Wise

Mona Yacoubian