United States Parole Commission



FY 2008 Congressional Budget Justification

February 5, 2007

Department of Justice

United States Parole Commission

Fiscal Year 2008 Performance Budget

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I. Overview for the U.S. Parole Commission

A. Introduction

For FY 2008, the United States Parole Commission (USPC) requests a total of \$12,194,000, 96 positions (8 attorneys) and 98 FTE.

Mission. The mission of the U.S. Parole Commission is to promote public safety and strive for justice and fairness in the exercise of its authority to release and supervise offenders under its jurisdiction. The Commission achieves these goals through a conscientious application of its guidelines to each case, tempered by a willingness to give due regard to individual circumstances. Its guiding principle is to apply the sanction that is consistent with public safety and the appropriate punishment of the offense. In making its determinations, the Commission considers information from a variety of sources, including the pre-sentence report, victim of the offense, sentencing judge, prosecutor, defense attorney, prison officials, and offender.

The United States Parole Commission has jurisdiction over the following types of cases:

- II. All Federal offenders who committed an offense before November 1, 1987;
- III. All D.C. Code offenders:
- IV. Uniform Code of Military Justice Offenders who are confined in a Bureau of Prisons facility;
- V. Transfer treaty cases (U.S. citizens convicted in foreign countries, who have elected to serve their sentence in this country); and
- VI. State Probationers and Parolees in the Federal Witness Protection Program.

Federal Offenders (offenses committed before November 1, 1987). The Parole Commission has the responsibility for:

- A. granting or denying parole to federal offenders who committed their offenses before November 1, 1987 and who are not otherwise ineligible for parole;
- B. making determinations regarding the initial conditions of supervision;
- C. modification of the conditions of supervision for changed circumstances;
- D. early discharge from supervision, issuance of a warrant or summons for violation of the conditions of supervision; and
- E. revocation of release for such offenders released on parole or mandatory release supervision.

Supervision in the community is provided by United States Probation Officers.

D.C. Code Offenders (offenses committed before August 5, 2000). The Parole Commission has the responsibility for:

- granting or denying parole to D.C. Code offenders who committed their offenses before August 5, 2000 and who are not otherwise ineligible for parole;
- making determinations regarding the initial conditions of supervision;

- modification of the conditions of supervision for changed circumstances;
- early discharge from active supervision, issuance of a warrant or summons for violation of the conditions of supervision; and
- revocation of release for such offenders released on parole or mandatory release supervision.

Supervision in the community is provided by Supervision Officers of the Court Services and Offender Supervision Agency (CSOSA) of the District of Columbia and United States Probation Officers.

D.C. Code Offenders (offenses committed after August 4, 2000). The Parole Commission has the responsibility for:

- making determinations regarding the initial conditions of supervision;
- modification of the conditions of supervision for changed circumstances;
- early discharge from supervision;
- issuance of a warrant or summons for violation of the conditions of supervision; and
- revocation of release for D.C. Code offenders who committed their offenses after August 4, 2000 and who are sentenced to a determinate sentence of imprisonment followed by a term of supervised release.

Supervision in the community is provided by Supervision Officers of the Court Services and Offender Supervision Agency of the District of Columbia and United States Probation Officers.

Uniform Code of Military Justice Offenders. The Parole Commission has the responsibility for granting or denying parole to parole-eligible Uniform Code of Military Justice offenders who are serving a sentence in a Bureau of Prisons' institution. Concurrent with this jurisdiction, the Commission is also responsible for:

- making determinations regarding the initial conditions of supervision;
- modification of the conditions of supervision for changed circumstances;
- issuance of a warrant or summons for violation of the conditions of supervision;
 and
- revocation of release for such offenders released on parole supervision.

Supervision in the community for military parolees is provided by United States Probation Officers.

Transfer-Treaty Cases. The Parole Commission has the responsibility for conducting hearings and setting release dates for U.S. citizens who are serving prison terms imposed by foreign countries and who, pursuant to treaty, have elected to be transferred to the United States for service of that sentence. This includes:

- offenders who committed their offenses after October 31, 1987. The Parole Commission applies the federal sentencing guidelines promulgated by the United States Sentencing Commission in determining the time to be served in prison before release; and
- offenders who committed their offenses before November 1, 1987. The Parole Commission applies the parole guidelines that are used for parole-eligible federal and military offenders.

State Probationers and Parolees in Federal Witness Protection Program. The Parole Commission has the responsibility for making determinations regarding the initial conditions of supervision, modification of the conditions of supervision for changed circumstances, issuance of a warrant or summons for a violation of the conditions of supervision, and revocation of release for certain state probationers and parolees who have been placed in the federal witness protection program. Supervision in the community is provided by United States Probation Officers.

Organizational Structure. The Chairman and Commissioners render decisions in National Appeals Board cases; create and maintain a national parole policy; grant or deny parole to all eligible federal and District of Columbia prisoners; and modify parole conditions and/or revoke the parole or mandatory/supervised releases of offenders who have violated the conditions of supervision.

The Executive Office provides management and advisory services to the Commissioners; managers and staff in the areas of human resources management and training; budget and financial management; contracts and procurement; facilities and property management; telecommunications; and security.

The Office of Case Operations conducts parole hearings with federal and D.C. prisoners and parole revocation hearings with parole violators; plans and schedules parole hearing dockets; ensures that victims and witnesses are given an opportunity for input into the parole decision-making process; and administrates the records management program.

The Office of Case Services monitors the progress of prisoners and parolees through pre-release and post-release; prepares and issues warrants and warrant supplements; drafts letters of reprimand; requests and analyzes preliminary interviews; and issues parole certificates.

The Office of Information Technology is responsible for delivering and supporting information technology systems and services; maintaining and reporting statistical workload data and management of the quality control functions.

The Office of the General Counsel advises the Commissioners and staff on interpretation of the agency's enabling statutes; drafts implementing rules and regulations; and assists U.S. Attorney's Offices in defending the Commission against lawsuits brought by prisoners and parolees. The office also oversees responses to requests submitted under the Freedom of Information Act and Privacy Act.

B. Trends, Relevant Issues and Outcomes

The Commission's request for 2008 addresses the following strategic goals that the Attorney General has announced as priorities of the Department of Justice:

<u>Strategic Goal 2: Enforce Federal Laws and represent the rights and interests of the American people</u>

Strategic objective 2.1-- Reduce the threat, incidence and prevalence of violent crime, including crimes against children.

The U.S. Parole Commission has the authority to find by a preponderance of evidence that an offender under USPC supervision has committed another crime (even if the offender was not convicted of that crime by the Courts) and return the offender back to prison.

- Target violent crime committed with a firearm.
- Reduce recidivism among violent offenders by developing risk assessment instruments and guidelines to identify high risk offenders who need to return to incarceration and intense supervision sanctions.
- Establish conditions of release and act swiftly to return offenders to prison when they have demonstrated deviant behavior.
- Promote community safety by enhancing supervision of offenders under supervision in the community who are involved in gang activity, sex offenses, gun-related offenses, and domestic violence.
- Conduct a recidivism study and adjust guidelines for the D.C. population that identify high risk offenders.

Strategic Goal 3: Assist State, Local and Tribal efforts to prevent or reduce crime and violence

Strategic Objective 3.2 -- Break the cycle of illegal drugs and violence through prevention and treatment.

- Work with local law enforcement agencies to increase appearance of officers at Revocation hearings. Develop video presentation for the law enforcement agencies to increase understanding of the role of USPC.
- Work with the D.C. Metropolitan Police Department (MPD) to target parolees and supervised releasees that live in or visit the MPD-designated Hot Spots in the District of Columbia.
- Collaboration with CSOSA: Issue warrants in a timely fashion to remove violent offenders from the Washington, D.C. streets. Conduct hearings that look at intermediate sanctions for offenders and to help prevent behavior (drugs, alcohol) that leads to criminal activities. Conduct USPC Reprimand Sanction hearings to address non-compliant behavior and to demand a commitment to make positive behavioral changes to comply with the conditions of release.

 D.C. Jail and Corrections: Develop better processes to conduct probable cause and revocation hearings for Technical Parole Violators.

Strategic Objective 3.3 -- Uphold the rights of and improve services to America's crime victims, and promote resolution of racial tension.

- Review all parole release and revocation of release cases to institute a search for victims of violent crime and coordinate this search with the D.C. Superior Court system, Federal Courts, the U.S. Attorney's office, and the D.C. and federal supervision agencies.
- Build a collaborative community approach to assisting victims and witnesses. Enhance
 decision-making through cooperation with external partners in criminal justice to ensure
 that the victim's input is considered prior to a decision.
- Improve security for victim/witness. Develop policies and procedures to incorporate video conferencing for victim and witness input.

Strategic Goal 4: Ensure the Fair and Efficient Operation of the Federal Justice System.

The U.S. Parole Commission makes release decisions for persons convicted of violent crimes and establishes release conditions to ensure that these individuals are supervised in the community to the maximum extent possible.

- supervise, revoke, and release federal and District of Columbia offenders to reduce recidivism and protect the public;
- issue release and revocation decisions within the statutory deadline;
- establish and apply sanctions that are consistent with public safety and the appropriate punishment for crimes involving sex offenders, gangs, crimes of violence with firearms, and domestic violence;
- support reentry;
- coordinate with other public safety agencies; and
- establish and implement guidelines to reduce recidivism.

PART: The USPC program has not yet been subjected to the Program Assessment Rating Tool (PART) process.

C. Full Program Costs

The FY 2008 budget request for the United States Parole Commission (USPC) is \$12,194,000; 96 full time permanent positions (8 attorneys) and 98 workyears.

| | Positions | Workyears | Amount (\$000s) |
|-------------------------------------------------------|------------------|-----------|------------------------|
| FY 2006 Appropriation enacted with rescission | 92 | 95 | \$ 10,859 |
| FY 2007 President's Budget | 96 | 98 | 11,385 |
| FY 2008:Adjustments to base and Technical Adjustments | 0 | 0 | 809 |
| _ | 96 | 98 | 12,194 |

D. Performance Challenges

External challenges

- In meeting its statutory responsibilities, the Parole Commission continues to face challenges that are complex and evolving. The shift in focus at the Commission has presented the agency with a population of offenders whose characteristics are different from the characteristics of the federal offender population the agency traditionally handled. At the end of fiscal year 2005, more than two-thirds of the nearly 15,000 persons under USPC supervision were persons convicted of violating the District of Columbia Code. For the 12-month period ending March 31, 2006, USPC issued almost five times as many warrants for District of Columbia Code offenders as it issued for federal offenders (2,013 vs. 412). Although the federal offender population is violent, the heinous crimes seen at the federal level are different from the violent crimes seen in the District of Columbia.
- The District of Columbia Metropolitan Police Department (MPD) is increasing their efforts to make communities safer by focusing on the investigation and arrest of offenders committing violent crimes with a cascading impact on the Commission's workload. They reported the following figures for targeted crimes committed in 2005:

| Targeted crime | Number of cases reported | Remarks |
|----------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Violent crime | 7,716 | 70 percent of murders, 41 percent of robberies and 19 percent of aggravated assaults were committed with a firearm. |
| Sex Offense | 193 | Convicted rape and sexual assault offenders serving time in State and federal prisons: 73 percent of their victims were under the age of 18, and 58 percent of their victims were aged 12 or younger. |
| Domestic Violence | 11,706 | 11 percent of all murders were the result of domestic violence & 6 out of 1,000 females age 12 or older were victims of domestic violence. |
| Gangs | 79 gangs 1,500 members | Gang members were involved in rapes, robberies, and assaults. |

The supervised release caseload represents some of the most complex and difficult workload managed by the Commission. The Commission is required to conduct contested revocation hearings to decide whether violations of release have occurred. This may require the Commission to secure the presence and testimony of witnesses. Despite receiving a subpoena, witnesses often fail to appear at the hearings causing them to be rescheduled.

Virtually all District of Columbia offenders are represented by trial attorneys at these adversarial hearings. These attorneys challenge the Commission on any and all legal, procedural and evidentiary grounds. The opposing attorneys know and understand the complex issues surrounding gang cases, domestic violence cases and sexual assault cases, while the Commission has not had the experience nor the resources to do the same. As a result, the opposing counsel knows more about these issues and the specific facts of their

individual clients than the Parole Commission does. Responding to such demands is resource intensive and failure to respond adequately can result not only in lawsuits against the Commission but in the unjustified release of an offender.

• All other public safety and criminal justice agencies that the Commission deals with have specialized units for domestic violence, sexual assault, gang and gun violence. Lack of comparable resources puts the Commission at a disadvantage that could result in lower quality decisions at the risk of public safety.

Internal challenges

- Concentrated specialized units and training are needed to develop staff expertise regarding the complexity of these cases, factually, legally and with regard to their impact on the victims and on the community. Additionally, we will continue to grapple with producing new rules and procedures for new supervised release cases as well as the continuing federal and District of Columbia parole and revocation cases.
- Ensuring public safety through the Commission's actions will vary depending upon the offender's characteristics and conduct. A condition of supervision that is essential for one offender may not be appropriate for another. Staff expertise in complex criminal cases provides the background and knowledge to document cases, address legal issues, and challenge lawsuits brought by supervised releasees. However, current staff does not have the specific expertise or resources to monitor and decide on complex issues surrounding gang cases, domestic violence cases, gun cases and sexual assault cases.
- Timely flow of information and its efficient management are critical components in USPC's ability to execute its mandates effectively. A wide variety of stakeholders and often-complex parole processes make synchronization of activities that lead up to the decision-making a difficult task. Lack of an electronic form of file management forces the Commission to track the files manually, which is time-consuming, inefficient and prevents intergovernmental collaboration with our criminal justice partners.
- As a result of USPC working with our criminal justice partners to promote success in the Reprimand Sanction Hearings Program, USPC has a greater understanding of the need for specialized expertise to develop and implement other sanctions to reduce the offender's risk level in the community. Reprimand Sanction Hearing provide a graduated sanction, short of revocation, that permits the Commission to address non-compliant offender behavior and to encourage a commitment from the offender to make positive behavioral changes to comply with the conditions of release.

Appropriation Language and Analysis of Appropriations Language

| For necessary expenses of the United States Parole Commission as authorized by law \$12,194,000 (Department of Justice Appropriations Act, 2007). | | | | | | | | | | | | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

Analysis of Appropriation Language

No substantive changes proposed.

Decision Unit Justification.

A. United States Parole Commission

| U.S. Parole Commission TOTAL | Perm. Pos. | FTE | Amount |
|------------------------------------------------------------|------------|-----|--------------|
| | | | |
| 2006 Enacted with Rescissions | 92 | 95 | \$10,859,000 |
| 2006 Supplementals | 0 | 0 | 0 |
| 2006 Enacted w/Rescissiona and Supplementals | 92 | 95 | 10,859,000 |
| 2007 President's Budget (information only) | 96 | 98 | 11,385,000 |
| 2007 Continuing Resolution Level (as reflected in the 2008 | | | |
| President's Budget, information only | 93 | 96 | 10,859,000 |
| Total 2007 Estimate (direct only) | 96 | 98 | 11,385,000 |
| Adjustment to Base and Technical Adjustments | | 0 | 809,000 |
| 2008 Current Services | 96 | 98 | 12,194,000 |
| 2008 Request | 96 | 98 | 12,194,000 |
| Total Change 2007-2008 | 0 | 0 | 809,000 |

1. Program Description

The U.S. Parole Commission makes parole release decisions for eligible federal and District of Columbia (D.C.) prisoners, determines the conditions of parole or supervised release, issues warrants and revokes parole and supervised release for violation of the conditions of release. Through the administration of a national parole policy that enables the consistent application of rational guidelines, the Commission contributes to the Department's priority of ensuring public safety through impartial decision-making that provides incentives for good behavior while discouraging recidivist conduct.

Parole Guidelines: Parole guidelines structure incarceration and release decision-making and are built around a two-dimensional matrix that considers offense severity and offender risk. For each combination of

Responsibilities of the U.S. Parole Commission

- Make parole release decisions
- Authorize method of release and the condition under which release occurs
- Issue warrants for violation of supervision
- Determine probable cause for revocation process
- Prescribe, modify and monitor compliance with the terms and conditions governing offender's behavior while on parole or mandatory or supervised release
- Revocation of parole, mandatory or supervised release of offenders
- Release from supervision those offenders who no longer pose a risk to public safety
- Promulgate rules, regulations, and guidelines for the exercise of its authority and the implementation of a national parole policy

offense severity and risk, the guidelines indicate a range of time to be served. The Commission may release outside the guideline range if it determines there is good cause for doing so. Inmates are furnished a written notice stating the reason(s) for the Commission's determination and a summary of the information relied upon. The guidelines have played a significant role over the past two decades in reducing sentencing disparity.

PERFORMANCE AND RESOURCE TABLE

Decision Unit/Program: United States Parole Commission

Department of Justice Strategic Goal #2. Enforce Federal Laws and represent the rights and interests of the American people

Goal #3. Assist State, Local and Tribal efforts to prevent or reduce crime and violence

Goal #4. Ensure the Fair and Efficient Operation of the Federal Justice system

| Resources | Final | Target | | Actual | | Projected | Ch | anges | | | |
|---------------------------------|-------|----------|-----|----------|-----|------------------|-------------|------------|-----------------|----------|--|
| | E۷ | 2006 | | FY 2006 | FY: | 2007 President's | Curren | t Services | | | |
| | ' ' | 2000 | | 1 1 2000 | | Budget | Adjustments | | FY 2008 Request | | |
| Wkyrs./Funding(\$ in thousands) | FTE | \$0 | FTE | \$0 | FTE | \$0 | FTE | \$0 | FTE | \$0 | |
| | 95 | \$10,859 | 79 | \$10,814 | 98 | \$11,385 | 0 | \$809 | 98 | \$12,194 | |

WORKLOAD/OUTPUT

| | Type FY 2006 | | | | | FY 2 | 007 Presi | dent's | Curre | ent Se | rvices | | | |
|--------------------------------|--------------|--------|-------|---------|--------|-------|-----------|--------|-------|--------|--------|-------|----------|--------|
| PERFORMANCE INDICATOR | Ind. | Target | | FY 2006 | | | Budget | | Ad | justm | ents | FY | 2008 Req | uest |
| HEARING | | Total | FED | DC | Total | FED | DC | Total | FED | DC | Total | FED | DC | Total |
| a. Initial & Statutory Interim | Output | 334 | 197 | 137 | 334 | 133 | 82 | 215 | - | (12) | (12) | 133 | 70 | 203 |
| b. D.C. Rehearings | Output | 216 | - | 216 | 216 | - | 155 | 155 | - | - | - | - | 155 | 155 |
| c. Revocation | Output | 2,368 | 375 | 1,993 | 2,368 | 333 | 2,253 | 2,586 | 15 | 423 | 438 | 348 | 2,676 | 3,024 |
| d. Probable Cause | Output | 1,466 | - | 1,466 | 1,466 | - | 1,539 | 1,539 | - | - | - | - | 1,539 | 1,539 |
| e. Other* | Output | 164 | 89 | 75 | 164 | 83 | 58 | 141 | - | - | - | 83 | 58 | 141 |
| Total Hearings | Output | 4,548 | 661 | 3,887 | 4,548 | 549 | 4,087 | 4,636 | 15 | 411 | 426 | 564 | 4,498 | 5,062 |
| | | | | | | | | | | | | | | |
| RE-ENTRY | | | | | | | | | | | | | | |
| a. Warrants | Output | 2,588 | 510 | 2,078 | 2,588 | 422 | 2,158 | 2,580 | (28) | 380 | 352 | 394 | 2,538 | 2,932 |
| b. Reprimands | Output | 1,014 | - | 1,014 | 1,014 | - | 1,049 | 1,049 | - | - | - | - | 1,049 | 1,049 |
| c. Supervised Release | Output | 2,974 | 411 | 2,563 | 2,974 | 301 | 2,626 | 2,927 | - | - | - | 301 | 2,626 | 2,927 |
| d. Pre-release review | Output | 736 | 736 | - | 736 | 641 | - | 641 | - | - | - | 641 | - | 641 |
| e. Other re-entry actions** | Output | 7,042 | 1,667 | 5,375 | 7,042 | 1,456 | 4,822 | 6,278 | - | - | - | 1,456 | 4,822 | 6,278 |
| f. Reopen/modify | Output | 1,751 | 281 | 1,470 | 1,751 | 238 | 1,517 | 1,755 | 274 | - | - | 512 | 1,517 | 2,029 |
| g. Victim Witness Notification | Output | - | - | - | - | 807 | 3,190 | 3,997 | - | - | - | 807 | 3,190 | 3,997 |
| Total Re-entry | | 16,105 | 3,605 | 12,500 | 16,105 | 3,865 | 15,362 | 19,227 | 246 | 380 | 352 | 4,111 | 15,742 | 19,853 |
| | | | | | | | | | | | | | | |
| LEGAL | | | | | | | | | | | | | | |
| a. Legal Cases | Output | 350 | - | - | 350 | - | - | 350 | | | - | | | 350 |
| b. Appeal Decisions | Output | 305 | - | - | 305 | - | - | 305 | | | - | | | 305 |
| Grand total | | 21,308 | 4,266 | 16,387 | 21,308 | 4,414 | 19,449 | 24,518 | 261 | 791 | 1,052 | 4,675 | 20,240 | 25,570 |

Definitions of Terms: Rescission-Retardation of a previously set parole date; Statutory Review- Periodic Interim hearings after the initial hearing at 18 mo. or 2 yr. Intervals; Local Revocation-Revocation hearings held at local jails or facilities where the parolee is supervised; Institutional Revocation-Revocation hearings held after the parolee has been returned to BOP custody; Parole on the Record-Parole decisions made without a hearing after a review of the case file.

^{*} Termination, Transfer Treaty hearings

^{**} Preliminary Interview requests, Parole Termination, Other Administrative Actions

2. Performance, Resources and Strategies

Much of the D.C. caseload is driven by requests for warrants as a result of violations of the terms and conditions of parole. In contrast to the federal system where the failure rate is about 20 percent, D.C. parolees have a failure rate of around 50 percent. When a warrant is issued, a request for a preliminary interview follows, and a hearing follows.

As the supervised release population grows over the next several years, the D.C. revocation hearings (local revocation hearings) will increase dramatically. Local revocation hearings are held at facilities in the locality where a parolee has been arrested, and they require much more work because the hearings are adversarial. An offender may contest the charges and is entitled to representation by an attorney, along with the ability to call witnesses. Additionally, these hearings are more costly to the Commission, because they often involve travel to a remote location, where the examiner is only able to handle a particular case. In an institutional hearing, the parolee has admitted to the charges or been convicted of new criminal activity, and the issues to be heard involve the degree of responsibility and the length of additional incarceration. Institutional hearings are less costly, because the examiner can handle several cases during one docket. The Commission has determined that local revocations are about 2-3 times as labor intensive as institutional hearings. In FY 2008, the Commission projects that the total prisoner and parolee population, federal and D.C., including D.C. supervised releases, will be 13,577. The D.C. population under the Commission's jurisdiction is estimated to be 3,900 prisoners and 5,850 parolees and supervised releases. The following table illustrates changes in the Commission's total caseload from 2000 through 2008:

| | POPUI | LATION UNDER U | S. PAROLE COMMISSION JU | RISDICTION | | | | | | | | |
|-----------|----------------------------|----------------|-------------------------|------------|-------|--|--|--|--|--|--|--|
| As of | Federal (| Offenders | D.C. Offenders | | | | | | | | | |
| 9/30 | Incarcerated | Parole | Incarcerated | Super | vised | | | | | | | |
| | | Supervision | Parole Eligible | Parole | SRAA | | | | | | | |
| 2000 | 4,694 | 4,579 | 7,500 | 5,100 est. | ••• | | | | | | | |
| 2001 | 3,699 | 4,136 | 6,391 | 5,100 est. | | | | | | | | |
| 2002 | 2,606 3,755 2,325 3,392 | | 6,021 | 4,815 | 47 | | | | | | | |
| 2003 | | | 5,430 | 5,313 | 278 | | | | | | | |
| 2004 | 2,079 | 3,096 | 4,888 | 4,762 | 748 | | | | | | | |
| 2005 | 1,848 | 2,893 | 4,213 | 4,658 | 1,213 | | | | | | | |
| 2006 est. | 1,700 2,690 | | 4,100 | 4,060 | 1,788 | | | | | | | |
| 2007 est. | 1,600 | 2,502 | 3,075 | 3,530 | 2,300 | | | | | | | |
| 2008 est. | 1,500 | 2,327 | 3,900 | 3,000 | 2,850 | | | | | | | |

EXHIBITS

A: Organizational Chart

UNITED STATES PAROLE COMMISSION VICE CHAIRMAN NATIONAL APPEALS AND NATIONAL REGIONAL REGIONAL BOARD CHAIRMAN COMMISSIONER COMMISSIONER APPEALS BOARD COMMISSIONER CHAIR CHIEF OF STAFF RESEARCH AND CASE OPERATIONS CASE SERVICES EXECUTIVE GENERAL COUNSEL TECHNOLOGY OFFICER ADMINISTRATOR ADMINISTRATOR ADMINISTRATOR EDWARD F. REILLY, JR.

B: Summary of Requirements

Summary of Requirements

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | FY 2008 P | resident's | Budget |
|--------------------------------------------------------------------------------------------------|------------|------------|----------|
| | Prem. Pos. | FTE | Amount |
| 2006 Enacted (with Rescissions, direct only) | 92 | 95 | \$10,859 |
| 2006 Supplementals | | | |
| Total 2006 Appropriation Enacted (with Rescissions and Supplementals) | 92 | 95 | 10,859 |
| 2007 President's Budget (Information Only) | 96 | 98 | 11,385 |
| 2007 Continuing Resolution Level (as reflected in the 2008 President's Budget, information only) | 93 | 96 | 10,859 |
| Total 2007 Estimate (direct only) | 96 | 98 | 11,385 |
| 2007 Recission Against Balances | | •••• | |
| 2007 Estimate (with Recissions) | 96 | 98 | 11,385 |
| Adjustments to Base | | | |
| Increases: | | | |
| 2008 pay raise (2.3%) | | | 194 |
| Change in Compensable Days | | | 68 |
| Thrift Savings Plan | | | 23 |
| 2007 pay raise annualization (2.2%) | | | 71 |
| DHS Security Charge | | | 134 |
| Federal Health Insurance Premiums | | | 6 |
| GSA Rent (NCR Surcharge) | | | 268 |
| Commercial Rent Adjustment | | | 43 |
| Security Investigations | | | 2 |
| Subtotal Increases | | •••• | 809 |
| Total Adjustments to Base | | •••• | 809 |
| Total Adjustments to Base and Technical Adjustments | | •••• | 809 |
| 2008 Current Services | 96 | 98 | 12,194 |
| 2008 Total Request | 96 | 98 | 12,194 |
| 2007 - 2008 Total Change | | | 809 |

Summary of Requirements

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | 2006 Appropria w/Rescissions and | | | 2007 Pres | sident's | Request | a | 2008 Justment and Tech Adjustm | s to Base mical | Си | 2008 arrent Se | | | 2008 Increa | | | 200 Offs | | | 2008 Reque | |
|------------------------------|-------------------------------------|-----|----------|-----------|----------|----------|------|-----------------------------------------|--------------------|------|-------------------|--------|------|----------------|--------|------|-------------|--------|------|---------------|----------|
| Estimates by budget activity | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount |
| U.S. Parole Commission | 93 | 96 | \$10,859 | 96 | 98 | \$11,385 | | | \$809 | 96 | 98 | 12,194 | | | | | | \$0 | 96 | 98 | \$12,194 |
| | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | |
| Total | 93 | 96 | 10,859 | 96 | 98 | 11,385 | | •••• | 809 | 96 | 98 | 12,194 | | | •••• | | | •••• | 96 | 98 | 12,194 |
| Reimbursable FTE | | | | | | | | | | | | | | | | | | | | | |
| Total FTE | | 96 | | | 98 | | | | | | 98 | | | | | | | | | 98 | |
| Other FTE: | | | | | | | | | | | | | | | | | | | | | |
| LEAP | | | | | | | | | | | | | | | | - | | | | | |
| Overtime | | | | | | | | | | | | | | | | | | | | | |
| Total Comp. FTE | | 96 | | | 98 | | | | | | 98 | | | | | | | | | 98 | |

C: Program Increases/Offsets By Decision Unit

FY 2008 Program Increases/Offsets By Decision Unit

United States Parole Commission (Dollars in Thousands)

| by Decision Unit | Pos. | Agt./Atty. | FTE | Amount | T |
|-------------------------|---------------------------------------------|----------------------------------------------------------------|------|--------|-----------|
| | | | | Amount | Increases |
| | | | | | |
| | | | | | |
| | | | | | •••• |
| | | •••• | •••• | | •••• |
| | | •••• | •••• | •••• | •••• |
| | | •••• | •••• | | •••• |
| | 0 | 0 | 0 | \$0 | \$0 |
| Location of Description | Decision Unit 1 | | | | Total |
| by Decision Unit | Pos. | Agt./Atty. | FTE | Amount | Offsets |
| | | | | | •••• |
| | | • • • • • • • • • • • • • • • • • • • • | •••• | | •••• |
| | | •••• | •••• | | •••• |
| | •••• | •••• | •••• | •••• | •••• |
| | | •••• | •••• | •••• | •••• |
| | 0 | 0 | 0 | \$0 | \$0 |
| | Location of Description by Decision Unit | Location of Description by Decision Unit 1 Decision Unit Pos. | | | |

D: Resources by DOJ Strategic Goal and Strategic Objective

Resources by Department of Justice Strategic Goal/Objective United States Parole Commission

(Dollars in Thousands)

| | 2006 Appropriation | on Enacted | 2007 President's R | equest | 20 | 08 | | 2 | 008 | | 20 | 008 |
|------------------------------------------------------------------------|--------------------|---------------|--------------------|------------------|-----------|-----------|---------|--------|---------|--------|---------|----------|
| | w/Rescissions and | Supplementals | | Current Services | | Increases | | Of | fsets | Rec | quest | |
| | | | | | | | Direct, | | Direct, | | Direct, | |
| | | | | | Direct, | Direct | Reimb. | Direct | Reimb. | Direct | Reimb. | Direct |
| | Direct, Reimb. | Direct Amount | Direct, Reimb. | Direct Amount | Reimb. | Amount | Other | Amount | Other | Amount | Other | Amount |
| Strategic Goal and Strategic Objective | Other FTE | \$000s | Other FTE | \$000s | Other FTE | \$000s | FTE | \$000s | FTE | \$000s | FTE | \$000s |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Goal 4: Ensure the Fair and Efficient Operation of the | | | | | | | | | | | | |
| Federal Justice System | | | | | | | | | | | | |
| 4.5 Provide services and programs to facilitate inmates successful | | | | | | | | | | | | |
| reintegraation into society, consistent with community expecations and | | | | | | | | | | | | |
| standards. | 96 | 10,859 | 98 | 11,385 | 98 | 12,194 | | | - | - | 98 | 12,194 |
| Subtotal, Goal 4 | 96 | 10,859 | 98 | 11,385 | 98 | 12,194 | | - | - | • | 98 | 12,194 |
| | | | | | | | | | | | | |
| GRAND TOTAL | 96 | \$10,859 | 98 | \$11,385 | 98 | \$12,194 | - | \$ - | - | \$ - | 98 | \$12,194 |

E. Justification for Base Adjustments

Justification for Base Adjustments United States Parole Commission

Increases

2008 pay raise. This request provides for a proposed 2.2 percent pay raise to be effective in January of 2007. This increase includes locality pay adjustments as well as the general pay raise. The amount requested, \$194,000, represents the pay amounts for 3/4 of the fiscal year plus appropriate benefits (\$ 134,680 for pay and \$54,320 for benefits).

Annualization of 2007 pay raise. This pay annualization represents first quarter amounts (October through December) of the 2007 pay increase of 2.2 percent included in the 2007 President's Budget. The amount requested \$71,000 represents the pay amounts for 1/4 of the fiscal year plus appropriate benefits (\$51,120 for pay and \$19,880 for benefits).

<u>General Services Administration (GSA) Rent (NCR Surcharge)</u>. The NCR Surcharge rate covers costs for shuttle services, shared-use facilities, vacant space, comprehensive guard service at the Robert F. Kennedy Department of Justice Building (RFK/Main), other security costs, and other needs which benefit the department as a whole. The requested increase of \$268,000 represents USPC's share of this cost.

<u>DHS Security Charges</u>. The Department of Homeland Security (DHS) will continue to charge Basic Security and Building Specific Security. The requested increase of \$134,000 is required to meet our commitment to DHS, and cost estimates were developed by DHS.

<u>Direct Lease (Commercial Rent Adjustment)</u>. This request provides for an increase of \$43,000 for the United States Parole Commission for office rent paid to a commercial real estate company that owns the Commission's building.

F: Crosswalk of 2006 Availability

Crosswalk of 2006 Availability

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | | 2006 Er | nacted cissions | 1 | Rescissi | one | Ç, | ıpplem | antale | _ | rogran Transf | nmings / | | Carryo | | 200 | 6 Avail: | ability |
|---------------------------------|------|---------|--------------------|------|----------|---------|------|--------|--------|------|------------------|----------|------|--------|--------|------|----------|----------|
| Darinian Harit | | | | | | | | | | | | | | | | | | • |
| Decision Unit | Pos. | FIE | Amount | Pos. | FIE | Amount | Pos. | FIE | Amount | Pos. | FIE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount |
| United States Parole Commission | 93 | 96 | 11,000 | (1) | (1) | (141) | | •••• | | •••• | •••• | | | •••• | | 93 | 96 | 10,859 |
| | | | | | | | | | | | | | | | | •••• | •••• | •••• |
| | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| TOTAL | 93 | 96 | \$11,000 | (1) | (1) | (\$141) | •••• | •••• | \$0 | •••• | •••• | \$0 | | •••• | \$0 | 93 | 96 | \$10,859 |
| Reimbursable FTE | | | | | | | | | | | | | | | | | | |
| Total FTE | | 96 | | | (1) | | | | | | | | | | | | 96 | |
| Other FTE | | | | | | | | | | | | | | | | | | |
| LEAP | | | | | | | | | | | | | | | | | | |
| Overtime | | | | | | | | | | | | | | | | | | |
| Total Compensable FTE | | 96 | | | (1) | | | | | | | | | | | | 96 | |

Enacted Rescissions. Funds rescinded as required by the Department of Justice Appropriations Act, 2006 (P.L. 109-108) and the Department of Defense Appropriations Act, 2006 (P.L. 109-148).

G: Crosswalk of 2007 Availability

Crosswalk of 2007 Availability

Name of Budget Account Salaries and Expenses

(Dollars in Thousands)

| | | 2007 | | | | | Pan | rogrami | minas / | | oligated rried Fo | Balances | | | | |
|---------------------------------|------|--------|--------|------|----------|--------|------|---------|---------|-------------|----------------------|----------|------|-----|----------|-----------|
| | | Estima | te |] | Rescissi | ions | _ | Transfe | _ | /Recoveries | | | | | 7 Availa | ilability |
| Decision Unit | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | Pos. | FTE | Amount | |
| United States Parole Commission | 96 | 98 | 11,385 | | | | | | | | | | 96 | 98 | 11,385 | |
| | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | •••• | | | |
| | | | | | | | | | | | | | •••• | | •••• | |
| Unobligated Balance Rescission | | | | | | | | | | | | | | | | |
| TOTAL | 96 | 98 | 11,385 | •••• | •••• | \$0 | •••• | •••• | \$0 | •••• | •••• | \$0 | 96 | 98 | 11,385 | |
| Reimbursable FTE | | | | | | | | | | | | | | | | |
| Total FTE | | 98 | | | •••• | | | •••• | | | •••• | | | 98 | | |
| Other FTE | | | | | | | | | | | | | | | | |
| LEAP | | | | | | | | | | | | | | | | |
| Overtime | | | | | | | | | | | | | | | | |
| Total Compensable FTE | | 98 | | | | | | | | | | | | 98 | | |

Enacted Rescissions. Funds rescinded as required by P.L. _____.

H: Summary of Reimbursable Resources

Summary of Reimbursable Resources

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | 2 | 006 Pla | anned | 2 | 007 Pla | anned | 2 | 2008 Re | equest | Incr | ease/Do | ecrease |
|-----------------------|------|---------|--------|------|---------|--------|------|---------|--------|------|---------|---------|
| Collections by Source | Pos. | FTE | Amount |
| Not applicable | | | | | | •••• | | | | | | •••• |
| | | •••• | •••• | | •••• | •••• | | •••• | •••• | | | |
| | | •••• | •••• | •••• | •••• | •••• | •••• | •••• | •••• | •••• | •••• | |
| | | | | | | | | | | | | |
| Budgetary Resources: | **** | **** | \$0 | **** | **** | \$0 | **** | **** | \$0 | **** | •••• | \$0 |

I: Detail of Permanent Positions by Category

Detail of Permanent Positions by Category

United States Parole Commission Salaries and Expenses

| | | w/Rescissions and | 2007 Prosid | ontia Doguest | | | | 2000 D | | |
|----------------------------------------|------------|-------------------|-------------|---------------|--------|-----------|-----------|--------------|------------|--------------|
| | | upps | | ent's Request | | | n | 2008 Request | | 77. 4.1 |
| | Total | Total | Total | Total | 4 7570 | Program | Program | Total | Total | Total |
| Category | Authorized | Reimbursable | Authorized | Reimbursable | ATBs | Increases | Decreases | Pr. Changes | Authorized | Reimbursable |
| G :: (105) | | | | | | | | | _ | |
| Commissioners(185) | 5 | | 5 | | | | | | 5 | |
| Examiners (101) | 15 | | 15 | | | | | | 15 | |
| Attorneys (905) | 7 | | 7 | | | | | | 7 | |
| Clerical and Office Services (300-399) | 41 | | 41 | | | | | | 41 | |
| Accounting and Budget (500-599) | 1 | | 1 | | | | | | 1 | |
| Case Analysts(101) | 17 | | 17 | | | | | | 17 | |
| Information Technology | 7 | | 7 | | | | | | 7 | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | •••• | •••• | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| m | | | 0.2 | | | | | | | |
| Total | 93 | •••• | 93 | •••• | •••• | •••• | •••• | •••• | 93 | •••• |
| Handonorton (Washington, D.C.) | | | | | | | | | | |
| Headquarters (Washington, D.C.) | | | | | | | | •••• | | |
| U.S. Field | | | | | | | | | | |
| Foreign Field | | | | | | | | | | |
| Total | •••• | •••• | •••• | •••• | •••• | •••• | | •••• | •••• | |

J: Financial Analysis of Program Changes

Financial Analysis of Program Changes

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | Decisi | on Unit 1 | | |
|--------------------------------------------------------|--------|-----------|------|--------|
| | | | Pro | gram |
| | I | nc. 1 | Cha | anges |
| Grades: | Pos. | Amount | Pos. | Amount |
| SES | | | | |
| GS-15 | | | | |
| GS-14 | | | | |
| GS-13 | | | | |
| GS-12 | | | | |
| GS-11 | | | | |
| GS-10 | | | | |
| GS-9 | | | | |
| GS-8 | | | | |
| GS-7 | | | | |
| GS-5 | | | | |
| | | | | |
| Total positions & annual amount | | | | |
| Lapse (-) | | | | |
| Other personnel compensation | | | | |
| | | | | |
| Total FTE & personnel compensation | | | | |
| | | | | |
| Personnel benefits | | | | |
| Travel and transportation of persons | | | | |
| Transportation of things | | | | |
| GSA rent | | | | |
| Communication, rents, and utilities | | | | |
| Printing | | | | |
| Advisory and assistance services | | | | |
| Other services | | | | |
| Purchases of goods & services from Government accounts | | | | |
| Research and development contracts | | | | |
| Operation and maintenance of equipment | | | | |
| Supplies and materials | | | | |
| Equipment | | | | |
| | | | | |
| Total, 2008 program changes requested | 0 | \$0 | 0 | \$0 |

K: Summary of Requirements by Grade

Summary of Requirements by Grade

United States Parole Commission Salaries and Expenses

| | 2006 Actual w/Rescissions | 2007 President's Request | 2008 Request | Increase/Decrease |
|-------------------------------|------------------------------|--------------------------|--------------|-------------------|
| Grades and Salary Ranges | Pos. Amount | Pos. Amount | Pos. Amount | Pos. Amount |
| , 8 | | | | |
| SES, \$109,808 - \$152,000 | 5 | 5 | 5 | |
| GS-15, \$107,521 - 139,774 | 4 | 6 | 6 | |
| GS-14, \$91,407 - 118,828 | 22 | 25 | 25 | |
| GS-13, \$77,353 - 100,554 | 5 | 11 | 11 | |
| GS-12, \$65,048 - 84,559 | 9 | 12 | 12 | •••• |
| GS-11, \$54,272 - 70,558 | 7 | 5 | 5 | |
| GS-10, 49,397 - 64,213 | 1 | 1 | 1 | |
| GS-9, \$44,856 - 58,318 | 1 | 6 | 6 | |
| GS-8, 40,612 - 52,794 | 8 | 9 | 9 | |
| GS-7, \$36,671 - 47,669 | 5 | 4 | 4 | |
| GS-6, \$33,000 - 42,898 | 8 | 7 | 7 | |
| GS-5, \$29,604 - 38,487 | 2 | 2 | 2 | |
| GS-4, \$26,460 - 34,402 | | | | |
| GS-3, \$23,571 - 30,645 | | | | |
| GS-2, \$21,602 - 27,182 | | | | |
| GS-1, \$19,214 - 24,029 | | | | |
| Total, appropriated positions | 77 | 93 | 93 | •••• |
| | | | | |
| Average SES Salary | \$ | \$ | \$ | |
| Average GS Salary | \$ | \$ | \$ | |
| Average GS Grade | **** | •••• | **** | |

L: Summary of Requirements by Object Class

Summary of Requirements by Object Class

United States Parole Commission Salaries and Expenses (Dollars in Thousands)

| | 2006 A | ctual | 2007 Presiden | t's Request | 2008 Re | quest | Increase/D | ecrease |
|-------------------------------------------------------------|--------|--------|---------------|-------------|---------|--------|------------|---------|
| Object Classes | FTE | Amount | FTE | Amount | FTE | Amount | FTE | Amount |
| 11.1 Direct FTE & personnel compensation | 74 | 5,565 | # 91 | 5,608 | 91 | 6,075 | | 467 |
| 11.3 Other than full-time permanent | 5 | 804 | 5 | 863 | 5 | 892 | | 29 |
| 11.5 Total, Other personnel compensation | | | | 100 | | 100 | | |
| Overtime | | | | | | | | |
| Other Compensation | | | | | | | | |
| 11.8 Special personal services payments | | | | | | | | |
| Total | 79 | 6,369 | 96 | 6,571 | 96 | 7,067 | | 496 |
| Reimbursable FTE: | | | | | | | | |
| Full-time permanent | | | | | | | | |
| Other Object Classes: | | | | | | | | |
| 12.0 Personnel benefits | | 1,740 | | 1,840 | | 1,979 | | 139 |
| 21.0 Travel and transportation of persons | | 178 | | 158 | | 164 | | 6 |
| 22.0 Transportation of things | | 52 | | 57 | | 59 | | 2 |
| 23.2 GSA rent | | | | | | 402 | | 402 |
| 23.2 Rental payment to others | | 1,230 | | 1,279 | | 1,330 | | 51 |
| 23.3 Comm., util., & other misc. charges | | 205 | | 216 | | 225 | | 9 |
| 24.0 Printing and reproduction | | 7 | | 8 | | 8 | | 0 |
| 25.1 Advisory and assistance services | | 165 | | | | 20 | | 20 |
| 25.2 Other services | | 278 | | 432 | | 449 | | 17 |
| 25.3 Purchases of goods & services from Government accounts | | 365 | | 204 | | 212 | | 8 |
| 25.4 Lease expirations | | | | | | | | |
| 25.5 Research and development contracts | | | | | | | | |
| 25.7 Operation and maintenance of equipment | | 18 | | 15 | | 16 | | 1 |
| 26.0 Supplies and materials | | 61 | | 55 | | 237 | | 182 |
| 31.0 Equipment | | 146 | | 24 | | 25 | | 1 |
| | | 4,445 | | 4,288 | | 5,127 | | |
| Total obligations | | 10,663 | | 11,385 | | 12,194 | | \$1,335 |
| Unobligated balance, start of year | | | | (197) | | | | |
| Unobligated balance, end of year | | 197 | | 197 | | | | |
| Recoveries of prior year obligations | | | | | | | | |
| Total requirements | | 10,860 | | 11,385 | | 12,194 | | |
| Relation of Obligation to Outlays: | | | | | | | | |
| Total obligations | | 10,814 | | 10,859 | | 12,194 | | |
| Obligated balance, start of year | | | | | | | | |
| Obligated balance, end of year | | | | | | •••• | | |
| Recoveries of prior year obligations | | | | | | | | |
| Outlays | | 10,498 | | 11,978 | | •••• | | |

| M. Status of | f Congressionall | v Kequested | Studies, F | Keports. | and Evaluations |
|--------------|------------------|-------------|------------|----------|-----------------|
|--------------|------------------|-------------|------------|----------|-----------------|

N/A