PRIME WORKSHOP A LONG-TERM E&P INITIATIVE

October 23, 2001 Houston, Texas

Sponsored by: National Petroleum Technology Office National Energy Technology Laboratory U.S. Department of Energy

PRIME WORKSHOP

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PRIME WORKSHOP

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EXECUTIVE SUMMARY

The U.S. Department of Energy's Office of Fossil Energy, through the National Energy Technology Laboratory and the National Petroleum Technology Office, sponsored a workshop on the PRIME Program, a new DOE initiative focused on longer-term, higher-risk basic research on new concepts and/or approaches for exploration and production technology. The workshop's purpose was to get industry input on R&D needs and opportunities in order to facilitate public-private partnerships that provide the public with the economic and energy-security benefits of improved domestic oil production. The workshop, held October 23, 2001 in Houston, Texas, convened over 60 technology developers and users from industry, academia, and the DOE national laboratories.

BACKGROUND

The PRIME (Public Resources Invested in Management and Extraction) Program received initial funding in Fiscal Year (FY) 2002. It emphasizes longer-term, higher-risk research, with the goal of reducing costs, risks, and environmental impacts associated with finding and producing U.S. petroleum resources. Key characteristics are as follows:

- Fundamental applied research;
- ◆ 5-10+ year timeframe for the expected R&D products;
- Breakthrough technologies, either entirely new systems and approaches or radical changes to existing systems and approaches;
- Collaboration among industry, universities, national labs, and others; and
- Minimum non-DOE cost sharing of 20%.

The FY 2002 appropriation is \$4 million, as initial seed funding for a planned 10-year minimum sustained program effort. There are three program areas: enhanced oil recovery; reservoir characterization and advanced diagnostics and imaging systems (ADIS); and drilling, completion, and stimulation.

WORKSHOP PRODUCTS

The workshop was composed of a plenary session and three smaller work-group sessions. The plenary session covered the PRIME Program areas and a non-DOE perspective by a university bureau director on future industry needs and directions. The three work groups ran in concurrent sessions, with one group each for enhanced oil recovery; reservoir characterization and ADIS; and drilling, completion, and stimulation. Each group addressed the same basic questions.

- What are the barriers and issues to meeting the goals of the PRIME Program?
- What are the R&D opportunities that can overcome these barriers?
- For high-priority areas of R&D, what are the R&D products, resources (dollars, expertise, time, facilities), and collaborations needed to implement the R&D?

In addition to defining R&D areas of opportunity, the work groups also identified a series of key crosscutting issues that relate not simply to the PRIME Program, but to general public-private collaborations. Figure 1 summarizes the results of the three work groups.

THE PATH FORWARD

With FY 2002 as the first year for PRIME Program funding, the workshop products will enable a solid foundation for successful public/private partnering:

- Guiding program implementation along high-value paths to maximize the impact of the available R&D dollars;
- Facilitating proactive work with industry, academia, and others on underlying crosscutting issues such as the development and maintenance of critical R&D resources, particularly personnel and laboratory resources; and
- Applying the results to enhancing the Oil Program mission of increasing domestic exploration and production; enhancing effective stewardship of Federal lands; partnering with independent producers; and facilitating longer-term, higher-risk R&D.



CROSSCUTTING ISSUES: RESEARCH FOUNDATIONS AND NECESSARY CONDITIONS

- The continuing loss of industry laboratories threatens the necessary research capabilities
- Stimulating new entrants into the workforce is critical to long-term success
- Risk sharing among developers and users, public and private partners is necessary, with all partners bringing resources to bear
- Sustainable funding: a potentially vast range of R&D targets, but limited resources
- Increasingly short cycles of price fluctuations and industry consolidations keep focus on short-term, not long-term needs

Figure 1. Overview of Workshop Results

In the immediate future, the workshop contributes directly to FY 2002 acquisition planning and the selection of the initial projects in the program's R&D portfolio. Longer term, building upon this portfolio can contribute widespread benefits to industry and the nation's energy security.

I. PRIME: A LONG-TERM E&P INITIATIVE

A. INTRODUCTION

The Department of Energy's Fossil Energy Oil Program plans to initiate a fundamental R&D program in exploration and production technologies during FY 2002. This Public Resources Invested in Management and Extraction Program, PRIME, will focus on longer-term, high-risk research activities emphasizing new concepts and/or approaches that may lead to significant advancements in the state-of-the-art over the next 10 years by reducing costs, risks and environmental impacts associated with finding and producing U.S. petroleum resources. This new initiative differs from the current Fossil Energy Oil Program in that it stresses high-risk research which may require multiple years to develop from the concept phase. Such R&D activities warrant the longer-term investment of resources from which one to several breakthroughs may result in significant advancements in our understanding and subsequent development in technologies applicable to petroleum exploration and production. It is envisioned that a teaming of expertise from academic, private research organizations, and state and federal agencies in collaboration with industry may be needed to focus efforts on overcoming key scientific and engineering hurtles.

This initiative will focus longer-term fundamental R&D in the following broad areas:

- Enhanced oil recovery,
- Reservoir characterization and advanced diagnostics and imaging systems, and
- Drilling, completion, and stimulation technologies.

A general description of each of these broad areas follows with some suggested R&D activities that may be applicable to the goals of the PRIME initiative that are outside current Oil Program activities.

Enhanced Oil Recovery

The production research program has historically targeted oil reservoirs that contain around 200 billion barrels of oil that are potentially recoverable by conventional Enhanced Oil Recovery (EOR) methods. This program has been subdivided into six areas:

- (1) chemical methods,
- (2) gas flooding,
- (3) microbial methods,
- (4) heavy oil recovery,
- (5) novel methods, and
- (6) reservoir simulation.

Each area addresses one or more specific portions of the resource base. However, new technologies and concepts are being developed so there may be new areas which do not fit into the present EOR methods. This initiative is to focus on new technologies with longer-term R&D potential (recovery

processes which are only at the "idea" stage) which may help recover additional oil but are currently outside the traditional methods. For example, research areas may include new chemical compounds which may recover oil but are not now available and must be synthesized based on the best available scientific knowledge. Another area may be new processes which will be directed at recovering oil left after waterflood operations but are not a subset of current EOR methods.

Reservoir Characterization and Advanced Diagnostics and Imaging Systems

The advanced diagnostics and imaging systems (ADIS) program currently includes R&D efforts in multiple technologies and methodologies that are used in various combinations during exploration and production to characterize the reservoir and more clearly quantify oil targets, and thus reduce risks and costs associated with the finding, development and production of oil resources. This program includes the development of technologies used to acquire data ranging from pore- to basin-scales. It also includes the effective integration of this information into a multi-disciplinary understanding of the oil reservoir target and associated exploration and production "keys' needed for efficient development and exploitation of oil reserves.

The ADIS program is subdivided into four areas:

- (1) Geoscientific measurement, including tool development, data acquisition and analysis techniques for seismic, electrical and electromagnetic, well logging technologies, etc.;
- (2) Reservoir description/characterization, including pore- to core-scale studies, fracture modeling, geomechanics, geostatistics and reservoir-specific multidisciplinary studies;
- (3) Exploration research, including multidisciplinary approaches to basinal analysis using stateof-the-art technologies and concepts to develop novel exploration and development trend plays within U.S. basins; and
- (4) Reservoir geologic and engineering modeling and simulation research including multi-type and multi-dimensional data access, integration and archiving.

Novel R&D approaches may fit in any of these general ADIS program areas. Examples may include science and engineering based concept or idea stage technology development that would further aid in quantifying aspects of oil reservoirs; development of increased understanding of fundamental reservoir characterization principles, processes or techniques; and the development of new methodologies or reservoir characterization.

Drilling, Completion, and Stimulation Technologies

Technologies in these areas have been focused on improving approaches that have been in the oil fields for years. Some of these technologies have been miniaturized, some have been streamlined, and others have been optimized to increase the benefits of using them. The industry is no longer concerned with straight line systems or one-dimensional solutions. The challenges of the future will take dramatic shifts from the current approach to drilling.

The PRIME Program investigates promising scientific ideas that may lead to revolutionary designs for power delivery, significant decreases in weight for drilling systems, major increases in strength and flexibility for downhole materials, robust fluids that are compatible with the most fragile environments, and accurate methods of predicting system behavior in complex situations, whether in use in the field or in research in the laboratory.

Simply drilling to the goal deep in the earth or under thousands of feet of water is not enough. Science must provide benign fluids for the oil field, rendering the operations safer without sacrificing productivity. The stimulation of producing formations to produce despite damage during drilling, creating innovative ways to stimulate some of the most complex reservoirs in the world is a critical need. Prediction, control, and monitoring from remote distances can be accomplished, whether from the surface of the water to deep into the earth or from the home office to the producing well on pristine public land.

B. WORKSHOP PURPOSE AND OUTCOMES

The purpose of the workshop was to produce recommendations for defining specific longer-term R&D needs in exploration and production within each of these three areas. Workshop participants defined the issues, opportunities, and actions needed to help achieve the R&D goals of this new initiative. The workshop results will be used to develop an action plan to serve as a framework for implementing future collaborative R&D activities.

In three breakout groups corresponding to the PRIME Program areas, participants identified:

- Key barriers and issues to furthering development of technologies in each of the areas,
- R&D opportunities to overcome these issues, and
- Action plans identifying technical objectives, actions and products, resources, and collaborative opportunities.

The PRIME Workshop agenda is on the next page. The plenary session presentations are provided in Section II. The detailed products of the three work groups are presented in Section III.

PRIME WORKSHOP: AGENDA

Sheraton North Houston Hotel • Houston, Texas • October 23, 2001 • Sponsored by the National Petroleum Technology Office

TUESDAY, OCTOBER 23, 2001

7:00 a.m.	Registration/Check-in & Continental Breakfast
8:00 a.m.	Welcome
	Bill Lawson, Director
	National Petroleum Technology Office (NPTO)/National Energy Technology Laboratory (NETL)
8:05 a.m.	DOE Prime Program
	Overview of the Prime Program Bob Lemmon, NPTO/NETL
	Oil Recovery Technology Jerry Casteel, NPTO/NETL
	Reservoir Characterization – Advanced Diagnostics and Imaging Technologies Bob Lemmon, NPTO/NETL
	<i>Drilling, Completion, and Stimulation Technologies</i> Rhonda Lindsey, NPTO/NETL
8:35 a.m.	Overview
	Scott W. Tinker, Director, Bureau of Economic Geology, University of Texas at Austin
9:05 a.m.	Overview of Breakout Sessions: Process and Products
	Jim Carey, Energetics, Incorporated
9:15 a.m.	Breakout Sessions – Brainstorming the Issues
	 Oil Recovery Technology
	 Reservoir Characterization – Advanced Diagnostic and Imaging Technologies Drilling, Completion, and Stimulation Technologies
10:30 a.m.	Break
11:00 a.m.	Breakout Sessions - Analyzing the Opportunities
	Oil Recovery Technology
	• Reservoir Characterization – Advanced Diagnostic and Imaging Technologies
	 Drilling, Completion, and Stimulation Technologies
12:15 p.m.	Luncheon
1:15 p.m.	Breakout Sessions – Defining Action Recommendation Plans
	 Oil Recovery Technology
	Reservoir Characterization – Advanced Diagnostic and Imaging Technologies
	 Drilling, Completion, and Stimulation Technologies
3:15 p.m.	Break
3:30 p.m.	Plenary Regroup for Session Report-Outs
4:15 p.m.	Wrap-up
	Roy Long, NPTO/NETL
4:30 p.m.	Adjourn

II. PLENARY SESSION: PRESENTATIONS

This section provides the presentations made by NPTO/NETL Senior Project Managers in the workshop's plenary session. The presentations provide an overview of the program along with detailed information on the three program areas. It also provides the presentation of Scott Tinker of the Bureau of Economic Geology at the University of Texas at Austin.

- A. Overview of the PRIME Program and Reservoir Characterization –ADIS *Bob Lemmon, NPTO/NETL*
- B. Oil Recovery Technology Jerry Casteel, NPTO/NETL
- C. Drilling, Completion, Stimulation, and Operations *Rhonda Lindsey, NPTO/NETL*
- D. Perspective: Future Needs and Directions Scott Tinker, Bureau of Economic Geology University of Texas at Austin

A. OVERVIEW OF THE PRIME PROGRAM AND RESERVOIR CHARACTERIZATION - ADIS

Bob Lemmon, NPTO/NETL





















Advanced Diagnostics and Imaging Systems Program:

Organizational Structure:

- **1.0** Geoscientific Measurement
 - **1.1 Electrical and Electromagnetic**
 - **1.2** Seismic Tool Development
 - 1.3 Seismic Analysis Techniques
 - 1.4 Well Logging/Monitoring
- 2.0 Reservoir Description
 - 2.1 Fracture Modeling
 - 2.2 Geomechanics
 - 2.3 Core/Pore-Scale Studies
 - 2.4 Geostatistics
 - 2.5 Basin-Specific Multidisciplinary Studies
- 3.0 Reservoir Modeling and Simulation
 - 3.1 Data Access
 - 3.2 Data Preservation
 - **3.3** Field Laboratories
 - **Oil Exploration Research**
 - 4.1 Basinal Analysis
- 5.0 General

4.0

Organizational Structure:

1.0 Geoscientific Measurement

- **1.1** Electrical and Electromagnetic
- O0BC15307 Electromagnetic Instruments, Inc./Michael Wilt Oil Reservoir Characterization and CO2
 Injection Monitoring in the Permian Basin with Cross-well Electromagnetic Imaging
- FEW-0011 LLNL/Phil Harben Oil Field Characterization and Process Monitoring Using Electromagnetic Methods
- FEW-0031 LLNL/Phil Harben Steel Casing Crosshole Electromagnetic Imaging
- P-23 LBL-Partnership/Ki Ha Lee Extending Borehole Electromagnetic Imaging to Cased Wells (funded under the OGRT forum)
- P-102 LBL-Partnership/Kurt Hihei Frequency-Dependent Seismic Attributes of Fluids in Poorly Consolidated Sands
- #13-FY01 LLNL-Partnership/Newmark "Autonomous Monitoring of Production"

1.2 Seismic Tool Development

- FEW-2836.6 SNL-Partnership/Bob Cutler Development of a 3-Component Borehole Seismic Source
- P-24 LANL/LLNL-Partnership/James Alb right Advanced Sensor Technology for Microborehole and other Seismic Applications/Microborehole Seismic Instrumentation
- P-40 LLNL-Partnership/Christian Simonson Acquisition of Borehole Seismic Data Behind Production Tubing/Reducing Certain Seismic Data Acquisition Costs Through Shaped Charges
- P-44 SNL-Partnership/Robert Cutler Development of Single Well Imaging Systems
- P-45 LBL-Partnership/Ernie Major Development of Single-Well Seismic Imaging Technology
- ACTI-003 INEEL/SNL-Partnership/Dave Weinberg Large Downhole Seismic Sensor Array
- ACTI-053 LANL-Partnership/Michael Fehler Improved Prestack Kirchkoff Migration for Complex Structures/Seismic Imaging of Complex Terrain (Gulf of Mexico Subsalt Project)
- ACTI-074 LLNL-Partnership/Fred Followill Vertical Seismic Profiling While Drilling

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1.3 Seismic Analysis Techniques

- 01BC15353 University of Houston/Dr. Marfurt Development and Calibration of New 3D Vector VSP Imaging Technology; Vinton Sald Dome, Louisiana
- 01BC15354 Stanford University/Dr. Mavko Seismic and Rock-Physics Diagnostics of Multiscale Reservoir Textures.
- 01BC15356 Rock Solid Images/Dr. Taner Seismic Attenuation Attributes for Reservoir Characterization.
- 01BC15367 Advanced Resources International, Inc./Dr. Reeves Development of an Advanced Approach for Next-Generation, High-Resolution, Integrated Reservoir Characterization.
- 00BC15301 Virginia Polytechnic Institute & State Univ./Matthias Imhof Seismic Determination of Reservoir Heterogeneity: Application to the Characterization of Heavy Oil Reservoirs
- O0BC15302 Univ. of Oklahoma/Thurman Scott Accoustical Imaging and Mechanical Properties of Soft Rock and Marine Sediments
- 01SW53227 Stanford Univ./Amos Nur Stanford Rock Physics and Borehole Geophysics Consortium
- 00NT40832 Prairie View A&M Univ./Innocent Aluka Integrating P-Wave and S-Wave Seismic Data to Improve Characterization of Oil Reservoirs (funded through HBCU program)
- 98BC15135 Michigan Technology Univ./Wayne Pennington Calibration of Seismic Attributes for Reservoir Characterization
- ACTI-009 LANL/LLNL/ORNL-Partnership/Leigh House Testing Advanced Computational Tools for 3D Seismic Analysis Using the SEG/EAEG Model Data Set
- P-103 LBL-Partnership/Kurt Nihei Frequency Dependent Seismic Attributes of Fluids in Poorly Consolidated Sands
- P-203 SNL-Partnership/David Aldridge Inversion of Full Waveform Seismic Data for Three-Dimensional Elastic Parameters
- P-204 LBL-Partnership/Valero Lorneev High Speed 3-D Hybrid Elastic Seismic Modeling
- P-205 LANL-Partnership/Robert Peters Next Generation Seismic Modeling and Imaging
- #8-FY01 LANL-Partnership/Huang "Innovative Wave-Equation Migration"
- P-225 LBL-Partnership/Majer "Testing and Validation of High Resolution Fluid Imaging in Real Time"
- P-221 LBL-Partnership/Vasco "Rapid Imaging of Interwell Fluid Saturations Using Seismic and Multi-phase Production Data" Oil/Gas

1.4 Well Logging/Monitoring

- 96ER82159 Electromagnetics Instruments, Inc. Oil Field Induction Resistivity Logging in Steel-Cased Wells (funded under SBIR)
- 99BC15201 Rice Univ./George Hirasaki Fluid-Rock Characterization and Interactions in NMR Well Logging
- P-87 LANL Partnership/James Albright Fluid Identification Acoustic Logging Tool (funded under RLE forum)
- P-100 LANL Partnership/James Albright Formation Logging Tools for Microholes (funded under RLE forum)

2.0 Reservoir Description

- 00BC15309 Univ. of Tulsa/Dean Oliver Mapping of Reservoir Properties and Facies Through Integration of Static and Dynamic Data
- 99BC15203 Southwest Research Institute/Jorge Parra A Methodology to Integrate MR and Acoustic Measurements for Reservoir Characterization
- P-83 LBL-Partnership/Don Vasco High-Resolution Reservoir Characterization Using Seismic, Well and Dynamic Data (funded under RLE forum)
- P-102 LBL-Partnership/Mike Hoverston Integrated Reservoir Monitoring Using Seismic and Crosswell Electromagnetics

• P-206-INEEL-Partnership/Tim Green - Locating Geopressure Hydrocarbon Reservoirs in Soft, Clastic Sediments Through the Identification of Associated Pressure Seals

2.1 Fracture Modeling

- 01BC15355 The Pennsylvania State University/Dr. Grader Multiphase Fracture-Matrix Interactions under Stress Changes
- O0BC15308 The Univ. of Texas at Austin/Jon Olsen Advanced Technology for Predicting the Fluid Flow Attributes of Naturally Fractured Reservoirs from Quantitative Geologic Data Modeling
- 99BC15177 Reservoir Engineering Research Institute/Abbas Firoozabadi Research Program on Fractured Petroleum Reservoirs
- 98BC15100 Michigan Technological Univ./James Wood Advanced Characterization of Fractured Reservoirs in Shallow Shelf Carbonate Rocks The Michigan Basin
- 98BC15101 Golder Associates/William Dershowitz Discrete Feature Approach for Heterogeneous Reservoir Production Enhancement
- FEW-A053 LANL/James Albright Advanced Seismic Geodiagnostics-Borehole Acoustic Source/Instrumentation for Fracture Mapping
- P-31 LLNL-Partnership/Steve Hunter Advanced Tiltmeter Hydraulic Fracture Imaging Technology (funded under the OGRT forum)

2.2 Geomechanics

- FEW-4365 SNL/Larry Costin Geomechanics for Reservoir Management
- P-200-SNL-Partnership/Mike Stone Coupled Geomechanical Deformation, Fluid Flow and Seismic

2.3 Core/Pore-Scale Studies

- 00BC15306 Reservoir Engineering Research Institute/Abbas Firoozabadi Wettability Alteration of Porous Media to Gas-Wetting for Improving Productivity and Injectivity in Gas-Liquid Flows
- 99BC15202 Texas A&M Univ.- Engineering Experiment Station/Ted Watsoh NMR Characterizations of Heterogeneous Porous Media
- 99BC15204 New Mexico Institute of Mining and Technology Petroleum Recovery Research Center/Jill Buckley - Wettability and Imbibition; Microscopic Distribution of Wetting and its Consequences at the Core and Field Scales
- 99BC15205 Univ. of Texas at Austin/Mukul Sharma Characterization of Mixed Wettability at Different Scales and its Impact on Oil Recovery Efficiency
- 99BC15206 Univ. of Houston/Kishore Mohanty Impact of Capillary and Bond Numbers on Relative Permeability
- 99BC15207 Purdue Research Foundation/Laura Pyrak-Nolte Experimental Investigations of Relative Permeability Upscaling from the Micro-Scale to the Macro-Scale
- FEW ESD99-001 LBL/Liviu Tomutsa Imaging, Modeling, Measurement and Scaling of Multiphase Flow Processes

2.4 Geostatistics

- O0BC15303 Univ. of Texas at Austin/Carlos Torres-Verdin Integrated Approach for the Petrophysical Interpretation of Post- and Pre-Stack 3-D Seismic Data, Well-Log Ldata, Core Data, Geological Information and Reservoir Production Data via Bayasian Stochastic Inversion
- ACTI-065 LANL-Partnership/George Zyvolski Unstructured Grids for High Performance Reservoir Simulation/Innovative Gridding (funded under RLE forum)
- FEW-2266(P-32) PNL-Partnership/Mart Oostrom Improved Prediction of Multiphase Flow in Petroleum Reservoirs

2.5 Basin-Specific - Multidisciplinary Studies

• 01BC15351 Univ. of Texas at Austin-Bureau of Economic Geology/Stephen Ruppel -Multidisciplinary Imaging of Rock Properties in Carbonate Reservoirs for Flow Unit Targeting.

- 01BC15352 Univ. of Texas at Austin-Chemical Engineering Dept./Dr. Torres-Verdin -Characterization of Turbidite Oil Reservoirs Based on Geophysical Models of their Formation.
- 00BC15303 Univ. of Alabama/Ernest Mancini Integrated Geologic-Engineering Model for Reef and Carbonate Shoal Reservoirs Associated with Paleohighs; Upper Jurassic Smackover Formation, Northern Gulf of Mexico
- 98BC15102 Univ. of Alaska, Fairbanks Geophysical Institute/Wesley Wallace The Influence of Fold and Fracture Development on Reservoir Behavior of the Lisburne Group of Northern Alaska
- 98BC15103 Utah Geological Survey/Craig Morgan Reservoir Characterization of the Lower Green River Formation, SW Unita Basin, Utah
- 98BC15104 West Virginia Univ./Doug Patchen Reservoir Characterization of Upper Devonian Gordon Sandstone, Jacksonburg-Stringtown Oilfield, NW West Virginia
- 98BC15105 Univ. of Texas at Austin-BEG/Charles Kerans Integrated Outcrop and Subsurface Studies of the Interwell Environment of Carbonate Reservoirs: Clear Fork (Leonardian Age) Reservoirs, West Texas and Southeastern New Mexico
- 98BC15119 Clemson univ./James Castle Quantitative Methods for Reservoir Characterization and Improved Recovery; Application to Heavy Oil Sands

3.0 Reservoir Modeling and Simulation

3.1 Data Access

• 00BC15310 Univ. of Kansas Center for Research, Inc./Lynn Watney - Geo-Engineering Modeling Through Internet Informatics (GEMINI)

3.2 Data Preservation

- O0SW48306 National Academy of Sciences Preservation of Geoscience Data and Collections
- 99BC15115 American Geological Institute National Geoscience Data Repository System-Phase III

3.3 Field Laboratories

• 99BC15185 - University of Oklahoma/John Castagna - Gypsy Field Project in Reservoir Characterization

4.0 Oil Exploration Research

4.1 Basinal Analysis

- 99BC15217 California Inst. of Technology/William Goddard An Advanced Chemistry Basin Model for Petroleum Exploration
- 98BC15117 Univ. of Kansas/Tim Carr Preparation of Northern Mid-Continent Petroleum Atlas
- 96BC14946 Univ. of Alabama/Ernest Mancini Basin Analysis of the Mississippi Interior Salt Basin and Petroleum System Modeling of the Jurassic Smackover Formation, Eastern Gulf Coastal Plain
- FEW-P49398 ANL/Thomas Moore The Use of Predictive Lithostratigraphy to Significantly Improve the Ability to Forecast Reservoir and Source Rocks
- FEW-4340-53 INEEL/Bruce Reynolds Transportation of Hydrocarbon Indicators by Migrating Formation Waters in Selected Basins of the Four Corners Region
- FEW-FEAC310 ORNL/Bob Hatcher Southern-Central Appalachians Framework and Controls of Hydrocarbon Generation

5.0 General

 98BC15170 National Academy of Sciences/National Research Council - NRC Support to Board of Earth Sciences

B. OIL RECOVERY TECHNOLOGY

Jerry Casteel, NPTO/NETL













Challenges for Chemical Flooding	
Brine Concentration High and Low Brine Concentrations difficult	
Temperature High and Low Temperatures difficult	
Clay Content Various Clays can cause problems	
NETL National Petroleum Technology	Office



	Chanenges for CO2 Probably
Oil V	íscosity
	A High Oil Viscosity makes the CO2 Channel and
	Breakthrough Early
Wate	er Saturation
	CO2 will also Dissolve in Water and especially at high
	pressure
Grav	ity Segregation
	The CO2 tend to go the the Top of the Reservoir
باللو	
	National Potroloum Tachnology O













C. DRILLING, COMPLETION, STIMULATION, AND OPERATIONS Rhonda Lindsey, NPTO








































D. PERSPECTIVE: FUTURE NEEDS AND DIRECTIONS

Scott Tinker, Bureau of Economic Geology University of Texas at Austin DOE Plenary Workshop Houston, Texas October 23, 2001

Scott W. Tinker Bureau of Economic Geology The University of Texas at Austin

PRIME

What are the future needs and directions for longer-term fundamental research that will lead to the next generation of technology breakthroughs and technology developments?























































WORK-GROUP PRODUCTS

Following the plenary session, the participants worked in three breakout groups corresponding to Prime Program areas. The three groups working in parallel identified:

- Key barriers and issues to meeting the goals of PRIME,
- R&D opportunities to overcome the barriers, and
- Action plans identifying objectives, products, needed resources, and collaboration opportunities for priority R&D topic s.

Figure 1 provides an overview of the work group results. The detailed results are presented as follows:

- A. Enhanced Oil Recovery
- B. Reservoir Characterization—Advanced Diagnostics and Imaging Systems
- C. Drilling, Completion, and Stimulation.



CROSSCUTTING ISSUES: RESEARCH FOUNDATIONS AND NECESSARY CONDITIONS

- The continuing loss of industry laboratories threatens the necessary research capabilities
- Stimulating new entrants into the workforce is critical to long-term success
- Risk sharing among developers and users, public and private partners is necessary, with all partners bringing resources to bear
- Sustainable funding: a potentially vast range of R&D targets, but limited resources
- Increasingly short cycles of price fluctuations and industry consolidations keep focus on short-term, not long-term needs

Figure 1. Overview of Workshop Results

A. ENHANCED OIL RECOVERY

Summary

The group was asked to identify barriers and opportunities in the area of oil recovery technology. General themes of the barriers included:

- 1) **High Cost of Existing Technologies**. There are many effective enhanced oil recovery technologies that currently cost too much.
- Lack of Significant Research Spending. With the exception of one or two major oil companies, DOE remains as the only other current source of research funding.
- 3) Lack of engineering professionals entering the field.

Participants: Enhanced Oil Recovery

ΝΑΜΕ	ORGANIZATION				
Dave Borns	Sandia National Laboratories				
Jill Buckley	PRRC, New Mexico Tech				
Norman Goldstein	Lawrence Berkely National Laboratory				
Robert F. Heming*	ChevronTexaco, Houston				
Daulat D. Mamora	Texas A&M University				
James Marsh	RIO Technical Services Inc.				
Charles L. McCormick	University of Southern Mississippi				
Randy Peden	Texas Energy Systems Corporation				
Gary A. Pope	University of Texas				
Eric Potter	Bureau of Economic Geology, UT				
P. "Som" Somasundaraw	University of Kansas				
Paul Willhite	University of Kansas				
Mary Jane Wilson	WZI Inc.				
Dennis Wimer	University of Alaska Fairbanks				
*Report -out presenter					
CHAIRPERSON: Jerry Casteel, DOE/NETL/NPTO					
EACILITATOR Phil DiPietro	Energetics Incorporated				

Barriers

The group felt that the United States' ability to perform effective R&D in this area is impaired by the closing of most of the research laboratories and field research activities that had been privately supported by the large integrated oil and gas companies, and that few students have been entering the field due to the paucity of job opportunities and because of the less-than-favorable student perception of the future of the domestic oil and gas industry. Currently, most of the research capabilities reside within the DOE Laboratories, private research laboratories and academia. There was also concern that possible future removal of exemptions under RCRA for drilling activities could inhibit the deployment of certain advanced EOR technologies.

R&D Opportunities

In the research opportunities discussion, the group emphasized the need to concentrate on fundamentals, such as the basic physics and chemistry of geofluids and injectates in porous and fractured media. Fundamental research into wettability, mobility, viscosity, and surface chemistry/interactions could produce the kind of new approaches and insights that are needed. The area with the highest number of votes was the development of chemical EOR methods. Two top-priority chemical approaches were to develop 1) methods to modify the viscosity of oil in situ and increase its mobility and 2) smart multi-functional EOR chemicals. Another suggested approach is to move toward dynamic reservoir characterization during EOR processes. A high-priority approach under the area of thermal EOR was to create steam additives to enhance production from heavy and light reservoirs.

Action Plans

During the action plan discussion, the group members suggested that the DOE engage in a process to craft an effective call-for-proposals. A general approach recommended would be to define end point performance metrics and allow the competitive process to bring forth ideas from the private sector, the DOE laboratories, and academia. In general, the group questioned whether the funding levels were adequate, considering the importance of the issue. Given the limited budgets and the need for multidisciplinary teams, innovative approaches to collaboration will be needed to achieve success.

The detailed results are presented in Exhibits 1.1, 1.2, and 1.3.

Enhanced Oil Recovery Exhibit 1.1 What are the Barriers? (categorized after workshop)

Cost Factors	Environmental Factors	Research Infrastructure	Technological Barriers	Communications and Technology Transfer
 Cost of EOR solutions, \$4/bbl versus \$10/bbl Lack of combination techniques, e.g., surfactant/ microbial Thermal EOR economically marginal/poor (generally) Mobilization of residual oil is not cost-effective Better low-cost surfactants from suppliers based on needs of EOR for small companies Reduce cost of chemicals Cost of technology versus the price of oil. 	 Environmental impacts Inadequate environmental and economic solutions to waste streams from production Remote site and cold weather issues Fear of using in -situ combustion as an EOR method 	 Energy research is too fragmented Attracting smart, creative people to work in EOR Continuity of research (funding, people, equipment) 	 Lost chemicals, where did they go? Industry too "discipline" focused – breakthroughs lie in the white space Lack of multi-scale understanding of dynamic reservoir behavior Real-time monitoring for better modeling Produce heavy oil with gas cap and bottom water Fundamentals of interactions with oil Increase volume sweep of EOR process Technical barriers (oil related, formation-re lated, process-related) No techniques to monitor surfactant orientation on surface to affect wettability More reliable predictions of EOR performance under uncertainty conditions of realistic cases 	 Technology transfer to industry, actually implement Lack of communication networks or forums for producers Public perception

Recreate National Capability	Chemical EOR	Focus on the Basics	Thermal EOR	Other	Novel EOR (mechanical, electrical)	Monitoring and Dynamic Stimulation	Enhance Cross- Fertilization
 EOR virtual research center CONSOLUTE Consolidate & maintain laboratories' capability CO Fellowship and equipment program in the area of oil recovery Education materials (books, teaching module) 	 Develop methods to modify the oil in-situ upgrade to increase \$/bbl, min poll. bio-surfactant in-situ microbial catalysis, nanoscience COOOOOOOOO Smart, multi-functional chemicals New synthetic techniques to control chemical Architecture Smart, environmentally sound fluids EOR Fluids responsive to reservoir conditions COOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	 Fundamental physics and chemical properties OCODE Up-scaling of lab fluid-rock interactions to reservoir scale Find T and brine tolerant effective microbes Understand controls on sweep efficiency and develop methodologies to increase 	 Steam additives to enhance production from heavy and light reservoirs COOCO Higher capacity downhole steam generators to minimize heat loss, deeper injectors COOCO 	 North Slope. Gasto-liquids CO2 and heat source for EOR Develop capability to assess fate and transport of EOR chemicals – incorporate into design 	 Alternative energy systems. Lower cost and multiple uses OOOO Rock wettability control for oil release and flow Combined techniques (e.g., microbial / surface biosurfactant) Seismic stimulation 	 Move to dynamic reservoir characterization develop capability for monitoring sweep & recovery COCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCOCO	 Improve tech transfer of advanced power systems (DER) & efficient separations from environmental waste mgmt program to improve economics for EOR Merge DOE oil and gas efforts Promote active, collaborative interaction between research groups DOE participation in SPE forums where appropriate

Enhanced Oil Recovery Exhibit 1.2 What are the Research Opportunities?

 \odot = Vote for priority topic

R&D Item		Products		Collaborations	Schedule
Develop methods to modify the oil in-situ to increase oil recovery (reduce viscosity, build pressure)	 DOE get to the point where they can ask the right questions Example questions: What do we need to understand viscosity/wettability? Is it technically feasible to effect wettability away from the wellbore? Why didn't it work before? Possible steps DOE holds meetings at universities and other centers to gain insights Bring together group of experts to delve into the science 	DOE to write a call for proposals Define modify Define evaluation criteria based on performance endpoint Let competitive process work Utilize phased approach to R&D management	List of ideas presented by the group: Advanced demulsifying agents Wettability alterations Acoustic methods Advanced thermal Microbial Combined heat and chemical	Create ways to get people to collaborate w/out moving to same local Need a champion Collaboration at different levels Need a critical mass Lead Org will be the one with dedicated and capable people	Getting info could take a year
Fundamental physics and chemical properties	Priority areas proposed by the group Wettability Viscosity control Nanostructure of interfaces Mobility control Petrochemical and petrophysical pro	pperties underlying mobility		Universities and the national labs lead	
Move to dynamic reservoir monitoring to control and optimize EOR processes	Capability to convert data to valuab Include rock in iterative program Capability to monitor slug propertie	le decisions in production time s		Need adequate program budget so that move to applications stage does not halt other R&D	

Enhanced Oil Recovery Exhibit 1.3 Action Plan: The Path Forward

B. RESERVOIR CHARACTERIZATION-ADVANCED DIAGNOSTICS AND IMAGING SYSTEMS (ADIS)

The group was comfortable with the targets for resource characterization and advanced diagnostics and imagining systems: fundamental research, 5-10 year time frame, research partnerships, and high-risk aspects for entirely new systems. The emphasis on resource characterization, pore to core, basinal analysis, and logging real time versus seismic was not a problem. All agreed that long-term R&D would require long-term funding commitments up front.

There were several reoccurring themes expressed by the most of the group. One was the inadequacy of current business models to make decisions given the range of data that are available. Another was the need to relax constraints on outcrop data versus well core data to expand the range of data settings. The ability to use an existing well for observations and experimentation is very cheap compared to drilling a new well and should be pursued.

Barriers and Issues

Feedback from the group was easily categorized under two major headings:

Participants: Reservoir Characterization—Advanced Diagnostics and Imaging Systems (ADIS)

ΝΑΜΕ	ORGANIZATION			
Edith Allison	DOE			
Tim Bird	Landmark Graphics Corporation			
Tom Collins	Oklahoma State University			
Chris Corcoran	Shell			
Bruce Cornish	Halliburton			
Cengiz Esmersoy	Schlumberger			
Purna Halder	DOE/NETL/NPTO			
Mark Houston	Northrop Grumman			
Neil Hurley	Colorado School of Mines			
Jerry Jensen	Texas A&M University			
Charlie Kerans	UT Bureau of Economic Geology			
David Lancaster	Schlumberger			
Robert Lee	New Mexico Tech			
Charles J. Mankin	University of Oklahoma			
Mark Meadows	4 th Wave Imaging			
Dag Nummedal	University of Wyoming			
Dean Oliver	University of Tulsa			
Richard F. Sigal	Anadarko			
Al Sorkin	Collaborative Technology Ventures			
Ed Stoessel	Collaborative Technology Ventures			
Roger Turpening	Michigan Tech University DOE, Germantown, Office of Science			
Mike Wilt*	Electromagnetic Instruments Inc.			
*Report-out presenter				
CHAIRPERSON: Bob Le	emmon, DOE/NETL/NPTO			
FACILITATOR: Kevin N	FACILITATOR: Kevin Moore Energetics Incorporated			

1) **Technology.** The technology barrier

was then divided into three subheadings: data, integration and links, and models. Although there was no voting prioritization, one can summarize the issues as one of data compilation, integration, and sharing among competing and governmental entities.

2) **Process.** Process wise, effective partnerships are needed for data release and technology commercialization.

R&D Opportunities

The R&D opportunities used the same topic headers from barriers, and added another category. The top vote getter was the opportunity to improve inter-well imaging using logs, seismic, and outcrops. Correspondingly, integrating outcrop, core, log, engineering, and seismic data into better flow simulation models was the next important priority. Also related is the third top vote getter to develop capabilities and work flows for handling large data real time streams. All of these opportunities plus three others were carried over to the action analysis. There was not enough time to analyze a process opportunity.

Action Plans

The group produced lists of activities for each of the top 6 priority opportunities, along with capability requirements and timing schedules. However, funding requirements were too elusive to ascertain. Instead the group used a dotting process of five dots, with each representing 20 percent of a budget. The group then applied the dots among the top 6 priority actions to give relative cost shares. Results indicated that the top two and last priority are relatively twice as costly as the priorities three through five.

The detailed results are shown in Exhibit 2.1, 2.2, and 2.3.

Reservoir Characterization—ADIS Exhibit 2.1 What are the Barriers?

Data	Integration and Links	Models	TROCESS DARRIERS		
 Characterization is <i>not</i> (more than) geophysics Lack of information between logs and seismic "Real-Time" data processing from instrumented oil fields Data quality—data screening needed, e.g., core analysis Basic rock mechanics understanding Need for hi-res reservoir scale measurements away from the borehole Detection and identification of shales Digital capture of legacy/historic data, e.g., core stores 	 Need to link outcrop ILRIS to 3D seismic (hi-resolution) Knowledge management– previous data can be used with proper archive? Data mining tech forecasting modeling competition intelligence Lack of good large complete rock properties data bases Utilization of infrastructure in old oil fields Data integration requires quantification of uncertainty of data and modeling Integration between seismic/wellbore measurements Lack of tie between what we can measure and what we need 	 Inability to quantify uncertainty in product Techniques for visualizing uncertainty and inconsistencies in 3D/4D earth model at all scales Common-earth model needed – seismic-tosimulation Robust, repeatable stratigraphic frameworks Using outcrop descriptions—integrating into reservoir models (more easily)—object orientation Petroleum play-based studies to identify reservoirs to study Lack of outcrop-based 3D models in various environments to help EOR and drilling decisions Poor coupling between "geostatistics" and geology Lack of time methods to evaluate events Need better simulation modeling and data Inadequate fluid dynamics 	 Need an R&D formula between government, oil companies and service companies, e.g., IP Partnership for data release Majors Independents Research No effective partnership between research groups and service companies to take technology to market Who will do all this work? Older workforce, short job cycles Property rights in the U.S. Access to data Business models/cases to support more costly hi-res characterization Seismic Geologic Other Cost-to-benefit ratio of resource characterization needs to be better documented, proven Long term project management Inertia among operators may require field demonstration Methods of choosing research favors grant writers Long time goals but lack of long-term funding Short term funding cycles for long term research Operators are looking for <i>low cost</i> solutions The inefficiency of our technology transfer is a major barrier 		

Data	Integration	Models	Process	Others
 Build rock properties data base K, K_R, Cap pressure, \$\overline{0}, Standardization meta-data base Quantify uncertainty of data Quantify uncertainty of data Technology to look deep into reservoirs from boreholes Capabilities/workflows for handling large data real time streams in geologic/reservoir models Techniques to utilize permanent sensor data in reservoir management Smart techniques to QC and clean streaming real time data Demonstration project for 3- component passive monitor in active reservoir – 1 year data Develop logging and "VSP" technology in horizontal and deviated wells Tool/sensors for very slim holes 2½ - 3 inches 	 Link computational fluid and rock dynamics across disciplinary boundaries COOO Integrate outcrop, core, log, engineering and seismic data into better flow simulations (models) Rapid workflow environment Pore core, log, outcrop, seismic, simulation 3D behind outcrop seismic ground penetrating radar (GPR) Geologic object modeling (incorporating outcrop "ground truth") Better integration between subsurface reservoir modeling/ visualization and surface facilities modeling/ visualization 	 Develop technology to understand fractured reservoir (timing) OOOOOO Better sampling models to give efficient data collection. What is implementation? How many measurements do we need? Methods to leverage distributed, parallel simulator engines for EOR modeling New generation regional basin/play models driven by reservoir-scale data OOOOO Develop techniques for visualization uncertainty of data objects in 3D and 4D reservoir models Develop methods for quantifying uncertainty in predictions of production Simulation validation ≠ history matching OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	 Change tax-law to allow favorable donation of data e.g., "rock-properties" Demonstrate the value of converted shear wave seismic to operators OO Use unconventional borehole geometries (e.g., multilaterals) to connect compartments, separate oil/gas/water downhole Invest in an infrastructure to make research and industry partnership work more effectively OOOOO Measure research quality, e.g., peer review O 	 Develop common-earth model, including scale-up and visualization Advances in seismic and EM technologies to improve resolution (smaller scales) COCOCOCO Improvement in production logging Shear zone flow properties and time dependence C

Reservoir Characterization—ADIS Exhibit 2.2 What are the R&D Opportunities?

• = Vote for priority topic

Reservoir Characterization—ADIS Exhibit 2.3 What are the Actions to Take Advantage of R&D Opportunities?

R&D Opportunity with Details	Actions, Products, Deliverables	Capabilities Expertise	Lead Roles Collaborations	Schedule \$ Dollars
 ACTION ITEM #1 Improve inter-well imaging using logs, seismic, outcrops Technology to look deep into reservoirs from boreholes Cross well seismic and EM vs. single well imaging New source physics Measurements related to flow How deep is deep? Deviated and vertical boreholes 	 New generation logging hardware Software analysis methods Field demonstration Intelligence from system Whatever the environment 	 Very good engineering and math and physics Numerical modelers 	 Service companies and national laboratories Academia for modeling and processing 	 Proof of principle near term 3 years Field demonstration >5-6 years Relative cost share–19 votes
 ACTION ITEM #2 Integrate outcrop, core, log, engineering, and seismic data into better flow simulations (models) Rapid work flow environmental Pore, core, log, outcrop, seismic, simulation 	 Tools integration Uncertainty evaluation 3D behind outcrop seismic and GPR Geologic object modeling (incorporating outcrop "ground truth") Laser scanning of outcrops ILRIS tool Identify genetic data types, digital outcrop imaging, compile dimensional data on objects (petrophysical significance) History- match retaining plausible geology Dealing with data at different scales 	 Physics, geology, geostatistics Reservoir engineering, signal processing, inverse theory 	 Academia, graduate students Oil companies then service companies 	 Proof of concept and scope <2 years Populate data base 5-7 years Relative cost share–18 votes
 ACTION ITEM #3 Techniques to utilize permanent sensor data in reservoir management Smart techniques to QC and clean streamline real time data Capabilities/workflows for handling large real time data streams in geologic/reservoir models 	 Data networkings wideband data management Properly engineered sensors- reliability Install, manage, interpret Smart systems Field demonstration Demonstration in a low-risk environment (i.e., monitoring well) 	 Engineering, information technology, electrical engineering, and geophysics Data integration 	 Service and oil companies National labs and universities 	 Initial investment very high Being done today case by case single techniques 5 years production environment instrumented reservoir Relative cost share–12 votes

Reservoir Characterization—ADIS Exhibit 2.3 What are the Actions to Take Advantage of R&D Opportunities? (continued)

R&D Opportunity with Details	Actions, Products, Deliverables	Capabilities Expertise	Lead Roles Collaborations	Schedule \$ Dollars
 ACTION ITEM #4 Develop techniques for visualizing uncertainty of data objects in 3D and 4D recomposit models 	Dramatically improve visualization interactive	 Strong math, physics, and geostatistics 	 Academia for uncertainty Service company for 	 Not sure, probable leap frog Relative cost share–10 votes
 Develop methods for quantifying uncertainty in predictions of production Simulation validation≠ history matching 	 Identification of key uncertainties tool Flexibility to swap models 		 Connections to military and medical 	
ACTION ITEM #5				
 Advances in seismic and EM technologies to improve resolution (smaller scales) 	 Simulate interest workshop plus web community Recommendations plan product Measuring experiment Employ deep source and cost effective recovery 	 Information theory Hardware and engineering Rock physicists Astronomers and submariners Wave propagation and imaging Interpreters Mathematician, physicist, geophysicist (exploration & theoretical) 	Coordinate with Society of Exploration Geophysicists (SEG)	 Summer workshops with SEG As soon as possible with SEG September meeting Relative cost share–8 votes
ACTION ITEM #6				
 Develop technology to understand fractured reservoir (timing) Link seismic/EM with fractures and permeability Diagenetic modeling Role of fractures in fluid flow and other data 	 Applications to tight gas and EOR Comprehensive field experiment 9C seismic and multicomponent EM Theoretical prediction from rock mechanics, etc. Fine scale geochemical sensing 	Geochemists, diagenesis, rock mechanics, and engineering	 Academic and national labs Service and oil companies 	 Very long term Relative cost share–19 votes

C. DRILLING, COMPLETION, AND STIMULATION

The group charge was to identify barriers and opportunities to achieving the objectives of the PRIME Program and to define action plans for high-priority R&D opportunities. The general parameters of the PRIME Program are:

- Fundamental applied research,
- 5-10+ years for research and development products,
- Breakthrough technologies:
 - Entirely new approaches and systems
 - Radical changes to existing approaches and systems,
- Collaboration among industry, universities, national labs, and others,
- \$4 million in FY 2002 appropriation as seed money, and
- Minimum non-DOE 20% cost sharing.

Participants: Drilling, Completion, and Stimulation

ΝΑΜΕ	ORGANIZATION
Jim Albright	Los Alamos National Lab
Jim Brill	University of Tulsa
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Arnis Judzis*	TerraTek
Ali Kadaster	Anadarko
Bill McDonald	Maurer Technology
Pete Smullen	Shell International E&P
Cheryl Stark	BP
Bruce Storm	Halliburton
Charles Thomas	INEEL
Pamela Tomski	DOE Consultant
Maria C. Vargas	DOE/NETL
Wade Walker	Rio Technical Services
George K. Wong	Shell Tech E&P
*Report-out presenter	

CHAIRPERSON: Rhonda Lindsey, DOE/NETL/NPTO FACILITATOR: Jim Carey, Energetics, Incorporated

Given the comparatively modest amount of funding available in FY 2002, there was considerable discussion about bounding the group's effort to a manageable set of targets. In response, NPTO managers discussed the general framework for all NPTO activity, including the PRIME Program. NPTO drivers are based on attaining and maintaining public benefits. This includes enhancing domestic oil/gas reserve development and resource production, maintaining effective stewardship of public lands, reducing well and infrastructure abandonment, providing R&D products that can aid independents and small-scale operators, and other domestic energy security actions.

Barriers

The predominant barriers identified were not strictly technology based, but rather focused on necessary conditions under which R&D could thrive. For example:

- Human resource availability: there is a troubling combination of a declining number of U.S. citizens entering the field and existing technical capabilities leaving the field through attrition and retirement. How/why would the "best and brightest" be attracted to the field of oil and gas technology?
- Federal policy and vision: there is presently no broad recognition of the increasing importance of energy security based on oil and gas resources.
- Long-term risk aversion: the industry as a whole is focused on short-term goals. Corporate mergers and consolidations, the increasing frequency and of amplitude of oil and gas price

swings, and lower-risk international opportunities all contribute to a shift away from higher-risk, longer-term R&D for domestic resources.

• **R&D dollars:** the likely need is far greater than the current program scope. Significant, sustainable funding will be needed to achieve program objectives, with contributions from a range of collaboration partners necessary to attain a critical funding level.

R&D Opportunities

The opportunities that were identified are focused in three main technology areas: the processing of drilling fluids in an environmentally friendly manner; monitoring and diagnostics to improve information quality and associated quality assurance and quality control; and materials, components, and subsystems for advanced drilling, completion and stimulation systems. In addition, a major non-technical opportunity was identified in the improvement and focus of DOE systems to address industry-specific needs of the oil and gas industry. After brainstorming the R&D opportunities, the work group members voted for high-priority items. In several areas, similar items receiving votes were combined before selecting the set for action plans. For example, votes for QC/analysis and diagnostics of fracturing were combined with ones for tight/unconventional gas. This became one of the items selected for action plans. Five opportunities were selected.

Action Plans

Based on voting for high-priority opportunities, the five items selected for action plans are:

- Smaller, lighter drilling systems,
- Fluid/flow identification,
- Downhole separation technology,
- Diagnostics of fracturing of tight/unconventional gas formations, and
- DOE "project nursery" to identify and high-risk R&D to be performed without co-funding.

For these items, the group identified R&D products and capabilities, collaboration and partnership needs, schedule, and dollars.

The complete work group results are presented in Exhibits 3.1, 3.2, and 3.3.

Human/Research Policy and Resources Vision	Risk and Risk	Dollars and	Technology	Management of	Environment and	Image and
	Aversion	Sense	Systems	Innovation	Land Access	PR
 In ten years there will be an 80% reduction of U.S. citizens' based oil technology and expertise. We will be importing. Loss of industry R&D capability; mergers reduce possible number of collaborators People Age Training/ education Availability Lack of inter-discipline cross-fertilization of technology ("not invented here syndrome") Capturing technical skills being lost, e.g., smart systems to recognize impending problems Weakness of technology base in industry – deconstruction of research departments Need moonshots. Lack of consistent and realistic, practical vision or challenge (leadership and long term) Clearly defined goals are needed Lack of incentives for change (taxes, new regulations) Alignment of regulatory agencies to <i>fast track</i>: Evaluation and deployment (permitting) of new technology There is a looming energy crisis that general public does not recognize. Recent events demonstrate level of comfort we assume even though signs of terrorism, for example, are all around. 	 Industry inability to assume risk (short term focus) Absence of long term commitments industry, government Commercial implementation slow Technology transfer (competitive industry) Government support of risk-taking in new technology implementation – tax incentives Short-term performance metrics by industry, not drive long-term Major oil companies risk \$400 mm to \$2B or more per company annually for worldwide exploration. That investment will focus on lowest risk, highest potential regardless of where in the world it is. Comparatively, for example, Gulf of Mexico deep water is very high risk. 	 Key factors Who pays? Who plays? Converting investment to competitive advantage Time horizon to achieve return on investment Tax incentives? Lack of sustainable R&D funding from government and industry Upstream R&D \$ limited (industry) Budget for new technology demonstrations should be 100 times larger than current DOE budgets focused here. Budget availability to meet potential DOE award requirements Oil/gas price fluctuations hinder long term R&D by operators 	 Safe, lower cost underbalanced drilling systems Materials – new or better properties, e.g., lighter, CRA, temperature, pressure The drilling manager, particularly offshore: – technology management for the user Drilling, comp. stim. viewed as a <i>cost</i> (savings) not as a <i>value added</i> 	 Government partnerships big bucks \$ Improving linkage between development, application, and commercialization Management of innovation in industry, large and small companies Remove barriers to industry collaborating with DOE Entry barriers to ideas, methods, products from other industries Market access for small innovators Integration of "New" with "Existing"; overall system perspective needed Lack of integrated system solution approach for breakthrough (optimization) (need people to understand the system) 	 Prospective areas closed to drilling; necessity/reward for new technology Environmental impact Footprint – size, weight Fate and effects – predicting/ forecasting Environmental – disposal, reuse, sustainable Access without disturbing environment Treatment and disposal of wastes (mud and cuttings) Mud-less and cuttings-less Drilling - Laser Technology? 	 Image Negative public reaction Industry viewed as low tech Public education of need for production and acceptance of some impact/risk Public resistance Political resistance Decline of industry image-difficulty in attracting best minds Centralization of industry around Houston reduces presence and clout in Washington U.S. political climate for government participation in O&G research has been bad for last 25 years. This needs to improve to support U.S. based research cooperation

DRILLING, COMPLETION, AND STIMULATION Exhibit 3.1 What are the Barriers to Success?

DRILLING, COMPLETION, AND STIMULATION Exhibit 3.2 What are the R&D Opportunities to Overcome the Barriers?

High-Value Targets	Federal/DOE Procurement/Program/ Project/Management	Fluids/Fluid Processing (Environmentally Driven)	Monitoring and Diagnostics	DCS Systems and Components
 Technology and operations support for Native American lands Deep plays to increase reserves Tight, unconventional gas; QA/QC to increase productivity 	 Leverage U.S. DOE budget by coordinating efforts with West European Energy research programs' limited budgets Norway DEMO 2000, EU Energy Research – Belgium Opportunity for DOE to play more proactive role in encouraging collaboration? Graduated cost share Incentives for joining collaborations Formation of centers Identify industry liaison focal points in DOE/FE Government support of risk-taking on new technology implementation – tax incentives? (PSA) Production Sharing Agreement contacts, initiated by U.S. government to "hire" oil companies to develop U.S. fields where supply is more important than cost Promote DOE R&D successes (PSA) New approach to investment of taxpayer \$ to stimulate field demonstrations in deep water requiring drilling of new wells, government participation in dry hole cost percent to reduce risk. In concert with this build in payback of investment to U.S. Treasury like JIP's do. Fund R&D long term: development through testing so as to make technology commercially viable DOE to form JIP that is tasked with review of award process with the goal of achieving "purpose built" contracts for oil and gas industry rather than one size fits all contracts R&D targeted to remove current political/environmental barriers – government buy in to modify regulations and requirements GO DOE project nursery GO Reduce Risk: DOE purchase program: capital items used to demonstrate breakthrough technology that meet high breakthrough. DOE standards, for example potential for increase of U.S. based recovery greater than bill or barrels of oil Government/DOE support of universities generating E&P researchers 	 Flow and fluid identification in horizontal wells and multi-laterals; smart pipe/sensors CCCCCCC Enhanced methods to separate produced water downhole Supercritical fluid processing of non- aqueous fluid cuttings Technology to flow problem fluids from wellhead to plant Flow assurance/ performance CCC Highly improved water-based drilling fluids for offshore and onshore Environmentally friendly Low torque Borehole stabilizing Good cleaning, etc. CCC Remediation of brine contaminated soils – improved stewardship Effective/efficient downhole separation technology 	 Improved cementing Lower cost More reliable Fault tolerant QC cementing and diagnostics Smart well, smart field, sensor and completions Automation, sensing and smart systems Soc Field/well/reservoir surveillance data/ control/measurement integrated tool Instrumentation for real time monitoring of flow performance, corrosion, scaly deposits, downhole separators: use technology from NASA, national laboratories, and other industries. Low cost diagnostics for integrity of completions Downhole linear accelerator (gamma ray source) for wireline and land tool strings Elimination of (Cs137) Data gathering: faster, more reliable, storage 	 Fluidless drilling Drilling fluids testing and analysis: rigsite, automated, remedial OOO Novel drilling miniaturization and weight minimization Smaller, lighter, more mobile drilling systems Deepen present offshore Frontier areas (e.g., Rockies) Reduce Operation and MOB costs OOOO Low-cost system for rotary directional drilling OOOO Robotic drilling/mining/ tunneling systems in shallow reservoirs Casing repair with minimally reduced ID Grassroots re-design of drilling systems for: Land - Deep/hot/high pressure Example: NASA Mars mission Light weight/low cost materials to minimize tonnage in well construction Low cost, high strength expandable casing systems, e.g., composites, roll down or spray in place Outflow: rod pump, A.L., ESP Effective conversion of mud to cement for Zonal isolation Disposal Other uses Formation/permeability/ wellbore stability; muds, stress analysis, sealants OOOO

 \odot = Vote for priority topic
DRILLING, COMPLETION, AND STIMULATION Exhibit 3.3 Action Plans: The Path Forward

High-Priority Topic	Products	Capabilities	Collaboration and Partnerships	Schedule	Dollars
 #1 Smaller, lighter, more mobile drilling systems Deepen present offshore Frontier areas (e.g., Rockies) Reduce Operation and MOB costs Low-cost systems for rotary directional drilling OOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOOO	 System study and definition of proposed specification Designs and prototypes of components including Pipe and Pipe handling Power system Fluids system (if applicable) Delivery (mobilization) Methodology (monobores, instrumentation and control, advanced automation Low cost rotary directional drilling Surface and subsurface intelligent 	 Applicability to wide variety of surface and subsurface environments Environmentally friendly, including footprint, fluids, safety, etc. Significantly lower cost than current technology 	 JIP's: producers, support industry, academia Space technologists, military contractors with technology to adapt/adopt to oilfield tech. JIP's with DOE participation Staged participation of DOE as project progresses International collaboration or cooperation 	 4-6 mo – system study 6-8 mo – preliminary system configuration and design 18-24 mo design and build prototype and shop test components Year 4 - assemble and test at control test site Year 5 - Precommercial test Year 6 - forward – commercialization Milestones at each level 	 Gradually increasing total estimated DOE \$12-15 million over 5 years (total project estimate ~\$40 million Staged Feasibility 100% DOE Preliminary eng. 80% DOE Technology development 50-80% DOE Field demonstration 50% DOE
 #2 Flow and fluid identification in horizontal wells and multi-laterals; smart pipe/sensors 	 Sensors Electronics for remote ops. Telemetry Data management at surface Data interpretation Decision process Implementation process 	 Materials (ceramics) Drilling and product management and expertise High pressure and temperature Non-intrusive 	Operator/Service Company/ Technology Developer joint effort with DOE coordination	 Define scope - 1-1 ½ years Sensor design and field test - 3-5 years Implementation - 5-10 years 	• \$7-10 million
 #3 Effective/efficient downhole separation technology 	 Technique for identifying high-permeability zone behind casing Efficient separator Reliable pump 	 Separation (oil/gas/water/ solids) Pumping Diagnostics 	 Operator Service Provider Equipment Provider 	• 1-5 years	• \$3-5 million

High-Priority Topic	Products	Capabilities	Collaboration and Partnerships	Schedule	Dollars
 #4 QC/analysis and diagnostics of fracturing for tight/ unconventional gas OOOOO 	 Tools and techniques Preparation of job and execution for increased production More unconventional wells for reserves (tight sands, shales, etc.) 	 Analysis of free job data Definition of free geometry Optimize flow Reserves estimation 	Operator/Service Company/ Technology Developer joint effort	• Now to 10 years	• \$10 million
 #5 Project nursery by DOE High risk, no co-funding Sensitivity analysis Not renewable! 	 Market needs Orphan assessment Survey; non-petroleum for ideas Advertising/cooperate with group Concepts for proofs later Review board Future directions Sensitivities analysis 	 Think tanks Industry, University, National laboratories DOE Coordination – in- house 	• Reviews: Who decides	 Initial screen: 6 months – year Next step - 2-3 years 	• \$1-2 million/year

APPENDIX Workshop Participants

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