Selected Historical Statistics
(1939-1999)

|  | Workforce Compensation |  |  |  |  | Year-End | Finished | Work | Materials | Product |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Total Comp. (\$millions) | Payroll (\$millions) | Non-Payroll (\$millions) | Social Sec. (\$millions) | Other Comp. (\$millions) | Inventories (\$millions) | Inventory (\$millions) | In-Process (\$millions) | Inventory (\$millions) | Shipments (\$millions) | Imports (\$millions) | Exports (\$millions) |

1939
1947
1949
1950
1951
1952
1953
1954
1955
1956
1957
1958
1959
1960
1961
1962
1963
1964
1965
1966
1967
1968
1969
1970
1971
1972
1973
1974
1975
1976
1977
1978
1979
1980
1981
1982
1983
1984
1985


| \$153.3 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| \$132.8 |  |  |  |  |
| \$173.0 |  |  |  |  |
| \$239.1 |  |  |  |  |
| \$239.9 |  |  |  |  |
| \$251.1 |  |  |  |  |
| \$214.1 |  |  |  |  |
| \$263.5 |  |  |  |  |
| \$278.6 |  |  |  |  |
| \$279.7 |  |  |  |  |
| \$241.2 |  |  |  | \$156.9 |
| \$325.3 |  |  |  | \$207.0 |
| \$315.1 |  |  |  | \$201.7 |
| \$306.4 |  |  |  | \$199.1 |
| \$348.0 |  |  |  | \$213.9 |
| \$348.7 |  |  |  | \$219.6 |
| \$384.2 |  |  |  | \$236.2 |
| \$419.9 |  |  |  | \$274.6 |
| \$465.4 |  |  |  | \$305.3 |
| \$456.0 | \$66.5 | \$24.7 | \$41.8 | \$318.0 |
| \$461.2 | \$72.4 | \$25.8 | \$46.6 | \$335.2 |
| \$509.2 | \$81.0 | \$29.2 | \$51.4 | \$355.2 |
| \$482.0 | \$81.3 | \$25.4 | \$55.9 | \$361.5 |
| \$444.2 | \$86.7 | \$23.9 | \$62.8 | \$351.4 |
| \$525.5 | \$104.0 | \$31.7 | \$72.3 | \$398.5 |
| \$612.0 | \$123.3 | \$40.6 | \$82.7 | \$435.4 |
| \$658.4 | \$139.3 | \$47.7 | \$91.6 | \$563.1 |
| \$627.9 | \$149.6 | \$45.7 | \$103.9 | \$553.7 |
| \$687.1 | \$175.0 | \$50.1 | \$124.9 | \$562.9 |
| \$752.6 | \$195.0 | \$58.6 | \$136.4 | \$621.7 |
| \$858.7 | \$223.5 | \$68.4 | \$154.9 | \$687.6 |
| \$955.0 | \$253.3 | \$75.4 | \$177.8 | \$746.4 |
| \$988.7 | \$264.1 | \$76.7 | \$187.4 | \$814.4 |
| \$1,091.4 | \$313.8 | \$91.3 | \$222.5 | \$855.3 |
| \$910.4 | \$291.3 | \$87.6 | \$203.7 | \$891.0 |
| \$863.7 | \$255.4 | \$75.6 | \$179.7 | \$806.9 |
| \$1,026.5 | \$287.3 | \$98.7 | \$188.6 | \$935.1 |
| \$969.6 | \$271.1 | \$91.4 | \$179.7 | \$886.4 |


$\$ 353$

| \$580 | \$3 | \$32 |
| :---: | :---: | :---: |
|  | \$3 | \$26 |
| \$534 | \$1 | \$24 |
|  | \$4 | \$28 |
|  | \$3 | \$40 |
| \$685 | \$3 | \$43 |
| \$637 | \$3 | \$37 |
| \$905 | \$10 | \$42 |
| \$836 | \$10 | \$57 |
| \$800 | \$10 | \$62 |
| \$938 | \$16 | \$65 |
| \$961 | \$19 | \$81 |
| \$983 | \$25 | \$82 |
| \$1,085 | \$33 | \$87 |
| \$1,210 | \$52 | \$89 |
| \$1,329 | \$58 | \$88 |
| \$1,341 | \$61 | \$84 |
| \$1,409 | \$69 | \$100 |
| \$1,316 | \$78 | \$109 |
| \$1,279 | \$90 | \$106 |
| \$1,419 | \$139 | \$111 |
| \$1,696 | \$186 | \$158 |
| \$1,950 | \$216 | \$209 |
| \$2,046 | \$207 | \$223 |
| \$2,195 | \$193 | \$223 |
| \$2,445 | \$250 | \$206 |
| \$2,795 | \$379 | \$232 |
| \$3,316 | \$465 | \$291 |
| \$3,352 | \$473 | \$369 |
| \$3,760 | \$485 | \$382 |
| \$2,973 | \$460 | \$310 |
| \$3,038 | \$423 | \$253 |
| \$3,698 | \$628 | \$331 |
| \$3,556 | \$640 | \$305 |

Selected Historical Statistics
(1939-1999)

| Year | Workforce Compensation |  |  |  |  | Year-End <br> Inventories <br> (\$millions) | Finished <br> Inventory <br> (\$millions) | Work <br> In-Process (\$millions) | Materials Inventory (\$millions) | Product Shipments (\$millions) | Imports <br> (\$millions) | Exports <br> (\$millions) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total Comp. (\$millions) | Payroll (\$millions) | Non-Payroll (\$millions) | Social Sec. (\$millions) | Other Comp. (\$millions) |  |  |  |  |  |  |  |
| 1986 | \$1,228.2 | \$961.2 | \$267.0 | \$93.4 | \$173.6 | \$870.4 | \$319.8 | \$356.1 | \$194.7 | \$3,466 | \$667 | \$283 |
| 1987 | \$1,220.5 | \$949.9 | \$270.6 | \$93.8 | \$176.7 | \$858.2 | \$294.1 | \$345.2 | \$218.9 | \$3,564 | \$709 | \$339 |
| 1988 | \$1,371.0 | \$1,077.7 | \$293.3 | \$107.8 | \$185.5 | \$941.3 | \$302.0 | \$384.5 | \$254.8 | \$3,989 | \$899 | \$394 |
| 1989 | \$1,425.4 | \$1,108.3 | \$317.1 | \$109.7 | \$207.4 | \$1,033.2 | \$344.2 | \$401.1 | \$287.9 | \$4,161 | \$919 | \$465 |
| 1990 | \$1,440.3 | \$1,102.1 | \$338.2 | \$108.2 | \$230.0 | \$981.4 | \$320.4 | \$364.5 | \$296.6 | \$4,242 | \$861 | \$677 |
| 1991 | \$1,401.7 | \$1,054.0 | \$347.7 | \$107.2 | \$240.5 | \$918.8 | \$316.8 | \$322.5 | \$279.5 | \$3,893 | \$800 | \$662 |
| 1992 | \$1,448.4 | \$1,091.2 | \$357.2 | \$116.1 | \$241.1 | \$889.8 | \$315.4 | \$325.5 | \$248.9 | \$4,140 | \$883 | \$638 |
| 1993 | \$1,459.2 | \$1,081.5 | \$377.7 | \$121.7 | \$256.0 | \$841.5 | \$308.2 | \$281.7 | \$251.6 | \$4,440 | \$992 | \$638 |
| 1994 | \$1,578.5 | \$1,188.0 | \$390.5 | \$127.5 | \$263.0 | \$884.9 | \$285.1 | \$324.0 | \$275.8 | \$4,794 | \$1,155 | \$712 |
| 1995 | \$1,634.3 | \$1,239.0 | \$395.3 | \$140.0 | \$255.3 | \$956.5 | \$295.3 | \$370.3 | \$290.8 | \$5,129 | \$1,362 | \$870 |
| 1996 | \$1,652.1 | \$1,252.9 | \$399.2 | \$141.2 | \$258.0 | \$955.6 | \$289.3 | \$376.7 | \$289.9 | \$5,258 | \$1,371 | \$890 |
| 1997 | \$1,783.4 | \$1,368.8 | \$414.6 | n/a | n/a | \$960.6 | \$317.0 | \$356.3 | \$287.3 | \$6,094 | \$1,441 | \$975 |
| 1998 | \$1,843.1 | \$1,402.7 | \$440.4 | n/a | n/a | \$1,040.8 | \$393.3 | \$363.7 | \$283.9 | \$6,158 | \$1,526 | \$976 |
| 1999 | \$1,860.0 | \$1,417.7 | \$442.3 | n/a | n/a | \$1,002.3 | \$405.8 | \$333.8 | \$262.7 | \$5,977 | \$1,404 | \$976 |
| 2000 |  |  |  |  |  |  |  |  |  |  | \$1,559 | \$1,065 |

