

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

May 17, 2004

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING MARCH 31, 2004

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What is the Quarterly City Managers Report?

The **Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report.) The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage and IOD Analysis: This section provides tables which show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

Management and Productivity Initiatives: In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

■ **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

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 FOR THE PERIOD ENDING MARCH 2004

Introduction: The Outlook at the End of March 2004

The Current Fiscal Year 2004 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY04 with a \$76.7 million operating deficit, after prior year adjustments, bringing the projected year-end fund balance to \$14.6 million, which would be the City's lowest fund balance since it emerged from its fiscal crisis in FY91. The major factors contributing to these fund-balance and operating deficit projections when compared to the original adopted budget are:

REVENUES

Tax Revenues: Increased real estate transfer and real estate tax, offset by lower than forecast wage, business privilege, and sales tax collections \$18 million

Local Non-Tax Revenue: Anticipated net increase versus adopted budget including increased fees, and a one-time increase in fees due to an accounting change \$41 million

Other Governments Revenue: Revenue from PICA lower due to lower than forecast wage tax collections, lower Human Services reimbursements due to curtailed expansion of state-funded prevention programs, and PGW will not make its annual rental payment this fiscal year (\$26 million)

OBLIGATIONS

Finance – Employee Benefits: Increased pension payments, health and medical costs higher than expected (\$15 million)

Police: Increased overtime (\$11 million)

Prisons: Increased costs for inmate medical services and overtime (\$5 million)

Fleet Management: Increased fuel costs (\$3 million)

Law: Increased costs for required outside counsel (\$2 million)

Streets: Increased costs for snowfighting, including salt purchases (\$2 million)

Fire: Increased personnel costs due to activation of additional medic units (\$1 million)

Office of Emergency Shelter and Services: Transfer of function from OHCD (\$1 million)

Sheriff: Increased overtime and costs of arbitration award (\$1 million)

Human Services: Curtailed expansion of prevention programs as a result of state budget cuts \$14 million

Sinking Fund: Savings from refundings \$8 million

Fleet Management-Vehicle Purchases: Reduction in purchase of new vehicles \$4 million

Public Property: Reduced staffing and contract costs \$2 million

Public Property – SEPTA Subsidy: State subsidy was lower than anticipated in the budget, reducing the size of the required city match \$2 million

Recreation: Lower costs for Veterans Stadium than budgeted \$2 million

Indemnities: Lower than projected settlement costs \$1 million

Office of Housing and Community Development: Transfer of function to OESS \$1 million

Public Property - Telecommunications: Savings from contract costs \$1 million

All Other Departments: (\$3 million)

Prior Year Fund Balance: Carry-over FY03 year-end balance lower than projected in adopted budget (\$28 million)

The FY04 Budget Process

Each year's City Budget Ordinance establishes spending ceilings for City departments in each of the City's various funds, including the largest and most important fund, the General Fund. The City Charter requires that the aggregate spending ceiling for the General Fund shall not exceed the official revenue estimate for that fund. In other words, the Charter requires that the adopted General Fund budget must be balanced or show a positive fund balance. Under the City Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget.

Bill No. 030004, the Fiscal Year 2004 Operating Budget Ordinance for the City of Philadelphia, was introduced on January 28, 2003 and approved by City Council on May 29, 2003. The budget ordinance, therefore, was prepared more than five months before and was enacted more than one month before the beginning of Fiscal Year 2004 on July 1, 2003. This meant that the Administration had to make its FY04 revenue and expense projections midway through FY03.

As in past years, the Administration has engaged in a target budget process that places a small percentage of most departmental appropriations under reserve as a contingency. For FY04, this reserve was set at \$31.5 million, or approximately 1.0 percent of FY04 appropriations. The FY04 reserve was set with the potential impact of new collective bargaining agreements and of federal and state welfare cuts in mind, as well as concerns over pension and health benefits costs. To weather the slow economic recovery and further prepare for looming budget challenges, since November 15, 2001 the Administration has also imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads.

Interpreting the FY03 Year End Fund Balance

The City's audited FY03 fund balance was \$91.3 million, declining from FY02 as a result of a \$47.7 million operating deficit, after prior year adjustments. Although FY03 was the eleventh consecutive year that the City maintained a positive fund balance, this marks the second year since FY91 that the City's fund balance declined other than for changes in accounting practices. This deficit was a result of a number of factors, including the prolonged economic slowdown, which has depressed revenue growth, rising criminal justice costs, and the costs of arbitration awards:

- **Wage Tax Collections.** During FY03, as a result of the slow national economic recovery and continuing national job losses, local employment levels declined, resulting in lower than anticipated wage tax collections. The average Philadelphia unemployment rate for FY03 was 7.9 percent, the highest since FY94, while the national unemployment rate also hit its highest level since early 1994. Wage and earnings tax collections for FY03 increased by only .9 percent, less than half the 1.9 percent increase projected in the City's FY03-FY07 Five Year Financial Plan.
- **School District Payment.** In FY02, the Mayor and former Governor Schweiker announced an agreement for a "full partnership" to manage the School District of Philadelphia. As part of the agreement, the City increased its annual contribution to the School District by an unprecedented \$45 million annually.

- **New collective bargaining agreements.** In July 2002, a new interest arbitration award was ordered for the Fraternal Order of Police (FOP) Lodge 5 and in early 2003, an order was issued for the International Association of Fire Fighters (IAFF) Local 22. In FY03, the FOP award alone cost the City \$28.1 million more than budgeted and the IAFF award cost \$8.8 million more than budgeted.
- **Criminal Justice Costs.** The City's criminal justice costs continued to increase rapidly in FY03. Police, Prisons, the Sheriff's Office, and the District Attorney were a combined \$62 million over budget.
- **Snow Removal.** The harsh winter of 2002-2003 produced more than twice the average amount of snow in Philadelphia. Since a majority of this heavy snowfall was concentrated in several severe winter storms, it resulted in significant unexpected costs for the City in FY03. The Streets Department, which bears the main responsibility for the city-wide snowfighting plan, spent over \$6 million more than budgeted in FY03 on overtime, salt purchases, and contractor and equipment rentals as a result of these storms.

Despite these increased costs and reduced revenues, there were a number of other factors that helped minimize the operating deficit and supported a higher FY03 fund balance than may have resulted otherwise. These included:

- **Hiring Freeze.** Starting on November 15, 2001 the Administration imposed a hiring freeze on all positions except police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads. The hiring freeze has contributed to a drop of 648 positions since the end of FY01, excluding departments that have job classes that are exempt from the freeze.
- **Real Estate Transfer Tax Revenue.** The real estate transfer tax reached an historic high, \$3 million higher than FY02's record level and significantly more than budgeted.
- **Real Estate Tax Revenue.** Rising residential property values produced \$5.3 million more real estate tax revenue than budgeted in FY03, although total collections decreased from FY02 due to the City's transfer of millage to the School District.

The Outlook for FY04 and Beyond

There are a variety of new and increasing costs that must be accommodated in the City's budget in FY04 and future years. They include the following:

- **Damaging legislation from Harrisburg.** The budget proposed by Governor Rendell on February 3rd calls for an additional "tipping fee" of \$5 per ton on trash disposed of in state landfills. This fee would cost the City up to \$3.5 million per year beginning in FY05. The fee, which would partially cover the costs of a bond to support the Governor's "Growing Greener" initiative, would more than double the \$4 per ton fee that the Governor just instituted for FY04.

- **Future revenues curtailed.** Bill No. 030073, passed in May 2003, stipulates that an annual increase in real estate tax collections of above two percent will trigger a wage tax reduction for City residents the following fiscal year. The amount of the reduction on the resident portion of the wage tax will be equal to the dollar value of the real estate tax collection in excess of two percent growth from the prior calendar year. Based on current projections of real estate assessment growth, this will result in a reduction of City revenues of approximately \$124.4 million through FY09, if the Bill is not amended. In addition, for tax year 2004 the Board of Revision of Taxes has capped assessment increases for individual residential properties at ten percent, which will limit the potential for growth in that tax.
- **Wage tax revenues threatened.** A key reason for the City's significant fund balances over the past few years has been strong wage tax collections, which are tightly correlated to employment levels and extremely vulnerable to changes in the broader regional and national economies. If employment levels, which have been down both at the national and local levels, continue to be slow to recover from the recession, the likelihood that wage tax revenue growth will rebound quickly diminishes. The City's proposed FY05-FY09 Five-Year Financial Plan assumes that economic recovery will cause wage tax base growth of 3.5 percent annually through FY06, increasing to 3.75 percent in FY07 and 4.0 percent annually in FY08 and FY09. However, the slow national recovery has yet to translate into improving employment at the local level, and improvement has only occurred at the national level within the last several months. Even when the economy recovers, however, the City's budget is unlikely to get the same benefit from a strong economy that it received in the 1990s. Under the wage tax legislation enacted in 2002, if wage tax revenues grow by at least 3.5% the City will have to cut its wage tax rate by an amount that would cost the City far more in revenues than it would receive from the growth in tax receipts. As a result, the City could be in a position in which a strong economy will actually lead to a reduction in wage tax collections.
- **Pension fund performance.** The downturn in the stock market has prevented the City's pension fund from attaining its earnings assumptions, with earnings lower than the anticipated nine percent. After making substantial increases in General Fund contributions in the last two Five-Year Plans, as a result of low earnings in FY03 the City will have to contribute \$220 million more from FY05 to FY08 than was projected in the FY04-FY08 Plan.
- **The need to find \$60 million in future government efficiencies and implement new personnel policies, efficiency measures, and revenue-generating initiatives.** The proposed FY05-FY09 Five-Year Financial Plan was balanced in part by assuming that the City would be able to achieve unspecified future government efficiencies and successfully implement a series of deficit-closing initiatives and reallocations of resources. Without the savings from these sources, the projected ending fund balance would be significantly at risk, even without the cost of labor increases beyond the current agreements.
- **Reduced fund balance.** By the end of FY04, the City's fund balance will be down to \$14.6 million. Over the past several years, one of the City's buffers against unanticipated costs or revenue losses was its large fund balance. With this fund balance almost entirely eroded, the City is even more vulnerable to unanticipated events.

In this environment of continued challenges to the fragile financial progress made by the City, we will be able to maintain fiscal stability only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and preserve critical reimbursements from the state and federal governments to the maximum extent possible. City managers, municipal union leaders, local elected officials, members of the media and the populace at large should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies and that rely on speculative future revenues or savings.

The City Council is currently considering the proposed FY05-FY09 Five-Year Financial Plan. Despite the aggressive program of expenditure reductions, efficiency initiatives and revenue enhancements implemented to balance the FY04-FY08 Plan, stagnant tax revenue and the need to fund dramatically increased pension and health payments contributed to an initial projected FY05 fund balance deficit of \$227 million. In order to address this significant fiscal challenge the City must make dramatic choices about spending and service delivery. Balancing the next Plan and averting another fiscal crisis will require difficult choices and noticeable change. Without discipline and vigilance, the City could once again find itself, as has happened repeatedly in the past, suffering through deficits, cutbacks, and decline. This is not a history that the City of Philadelphia should allow itself to repeat in the coming years.

The objectives of Philadelphia's government are as follows:

- Maintaining fiscal health with a steady tax reduction;
- Implementing blight elimination and neighborhood transformation;
- Providing high quality public education for all children and comprehensive coordinated services for all children and families;
- Enhancing public safety and quality of life standards for all communities;
- Promoting economic development, including a new emphasis on information technology, telecommunications and biotechnology

In today's climate, staying on course to achieve these goals will require creativity, determination, perseverance and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

Rob Dubow
Budget Director
City of Philadelphia
May 17, 2004

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004
 (000 Omitted)

Category	FY 03 Actual	FISCAL YEAR 2004						Current Projection for Revenues Over (Under)			
		YEAR TO DATE			FULL YEAR			Current		Projection	
		Target Budget Plan	Actual	Actual Over (Under) Target Budget	Adopted Budget	Current Adopted Budget	Target Budget	Current Projection	Curr. Budget	Target Budget	
REVENUES											
Taxes	1,936,628	1,378,753	1,425,795	47,042	1,981,849	1,981,849	1,981,849	1,997,966	16,117	16,117	16,117
Locally Generated Non - Tax Revenues	245,236	166,604	171,944	5,340	210,819	232,347	232,347	251,186	18,839	18,839	18,839
Revenues from Other Governments	662,226	462,735	333,509	(129,226)	708,079	703,394	703,394	686,329	(17,065)	(17,065)	(17,065)
Other Govts. - PICA City Account (1)	214,346	145,430	143,026	(2,404)	225,759	225,759	225,759	221,450	(4,309)	(4,309)	(4,309)
Sub-Total Other Governments	876,572	608,165	476,535	(131,630)	933,838	929,153	929,153	907,779	(21,374)	(21,374)	(21,374)
Revenues from Other Funds of City	27,299	24,035	0	(24,035)	25,313	27,000	27,000	27,536	536	536	536
Other Sources	0	0	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,085,735	2,177,557	2,074,274	(103,283)	3,151,819	3,170,349	3,170,349	3,184,467	14,118	14,118	14,118
Category	FY 03 Actual	Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Current Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) Under		
									Curr. Budget	Target Budget	Target Budget
OBLIGATIONS / APPROPRIATIONS											
Personal Services	1,246,662	950,918	949,265	1,654	1,279,129	1,299,158	1,297,260	1,297,260	1,898	0	0
Personal Services - Employee Benefits	540,606	447,114	447,114	0	579,523	594,813	594,813	594,813	0	0	0
Sub-Total Employee Compensation	1,787,267	1,398,032	1,396,378	1,654	1,858,652	1,893,971	1,892,073	1,892,073	1,898	0	0
Purchase of Services	1,007,110	949,638	929,278	20,360	1,078,289	1,078,840	1,060,043	1,060,043	18,797	0	0
Materials, Supplies and Equipment	76,045	61,507	58,529	2,978	75,682	77,594	75,503	75,503	2,091	0	0
Contributions, Indemnities and Taxes	122,907	61,807	57,485	4,322	96,746	96,746	95,913	95,913	832	0	0
Debt Service	97,055	51,008	51,008	0	112,967	108,979	105,467	105,467	3,512	0	0
Payments to Other Funds	30,421	650	650	0	28,163	28,163	28,163	28,163	0	0	0
Advances & Miscellaneous Payments	32,378	31,995	31,995	0	31,995	31,995	31,995	31,995	0	0	0
Total Obligations / Appropriations	3,153,184	2,554,637	2,525,324	29,313	3,282,494	3,316,287	3,289,157	3,289,157	27,130	0	0
Operating Surplus (Deficit)	(67,449)	(377,080)	(451,050)	(73,970)	(130,675)	(145,938)	(118,808)	(104,690)	41,248	14,118	14,118
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS											
Net Adjustments - Prior Years Fund for Contingencies	19,753	0	0	0	28,000	28,000	28,000	28,000	0	0	0
Operating Surplus/(Deficit) & Prior Year Adj.	(47,696)	(377,080)	(451,050)	(73,970)	(102,675)	(117,938)	(90,808)	(76,690)	41,248	14,118	14,118
Prior Year Fund Balance	139,025	0	0	0	119,159	91,329	91,329	91,329	0	0	0
Year End Fund Balance	91,329	(377,080)	(451,050)	(73,970)	16,484	(26,609)	521	14,639	41,248	14,118	14,118

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004
Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax		(\$6.9)		FY 2003 Base FY 2003 Estimated Actual (3/03): \$1,020.9 FY 2003 Actual: \$1,013.4 Decrease: (\$7.5) FY 2003 to FY 2004 Base Growth Rate: 3/03 Estimated Growth Rate: 3.5% Current Estimated Growth Rate: 3.5% FY 2003 Tax Rate: Res.: 3.0% City , 1.5% PICA : Non-Res.: 3.9127% City FY 2004 Tax Rate: Res.: 2.9625% City , 1.5% PICA : Non-Res.: 3.8801% City
Real Estate Tax	\$6.2			FY 2003 Base: FY 2003 Estimated Actual (3/03): \$356.6 FY 2003 Actual : \$361.1 Increase: \$4.5 FY 2003 to FY 2004 Base Growth Rate: 3/03 Estimated Growth Rate: 2.0% Current Estimated Growth Rate: 2.5% FY 2003 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2004 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills
Business Privilege Tax		(\$10.1)		FY 2003 Base: FY 2003 Estimated Actual (3/03): \$296.6 FY 2003 Actual : \$286.1 Decrease: (\$10.5) FY 2003 to FY 2004 Base Growth Rate: 3/03 Estimated Growth Rate: 3.5% Current Estimated Growth Rate: 2.0% FY 2002 Tax Rate: 2.4 mills on gross receipts and 6.5% of net income FY 2003 Tax Rate: 2.3 mills on gross receipts and 6.5% of net income
Sales Tax		(\$5.6)		FY 2003 Base: FY 2003 Estimated Actual (3/03): \$110.8 FY 2003 Actual : \$108.0 Decrease: (\$2.8) FY 2003 to FY 2004 Base Growth Rate: 3/03 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 0.0% FY 2003 Tax Rate: 1% FY 2004 Tax Rate: 1%
Real Estate Transfer Tax	\$32.0			FY 2003 Base: FY 2003 Estimated Actual (3/03): \$99.0 FY 2003 Actual : \$103.4 Increase: \$4.4 FY 2003 to FY 2004 Base Growth Rate: 3/03 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 21.0% FY 2003 Tax Rate: 3% FY 2004 Tax Rate: 3%
Other Taxes			(\$1.5)	
Total Variance From TB Plan	\$40.2	(\$24.1)	\$16.1	
Difference between FY 2004 Adopted Budget and Target Budget Plan.	\$0.0	\$0.0		
Total Variance From Budget	\$40.2	(\$24.1)	\$16.1	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004
(000 Omitted)

Category	FY 03 Actual	YEAR TO DATE				FISCAL YEAR 2004				FULL YEAR		
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Budget Bureau Projection	Bud. Bur. Projection Over (Under) Budget	Target Budget	Target Budget	Target Budget	
TAX REVENUES												
Wage & Earnings												
Current	987,225	765,350	774,580	9,230	1,021,829	1,021,829	1,010,905	(10,924)	1,021,829	1,010,905	(10,924)	(10,924)
Prior	26,223	13,846	13,347	(499)	23,000	23,000	27,000	4,000	23,000	27,000	4,000	4,000
Total	1,013,448	779,196	787,927	8,731	1,044,829	1,044,829	1,037,905	(6,924)	1,044,829	1,037,905	(6,924)	(6,924)
Real Property												
Current	329,364	306,026	311,260	5,234	334,089	334,089	340,744	6,655	334,089	340,744	6,655	6,655
Prior	31,722	26,230	30,813	4,583	30,500	30,500	32,000	1,500	30,500	32,000	1,500	1,500
Total	361,086	332,256	342,073	9,817	364,589	364,589	372,744	8,155	364,589	372,744	8,155	8,155
Business Privilege												
Current	238,724	54,862	40,012	(14,850)	274,312	274,312	239,171	(35,141)	274,312	239,171	(35,141)	(35,141)
Prior	47,364	12,100	26,934	14,834	22,000	22,000	47,000	25,000	22,000	47,000	25,000	25,000
Total	286,088	66,962	66,946	(16)	296,312	296,312	286,171	(10,141)	296,312	286,171	(10,141)	(10,141)
Sales												
Current & Prior	107,971	84,383	80,340	(4,043)	113,570	113,570	108,000	(5,570)	113,570	108,000	(5,570)	(5,570)
Total	107,971	84,383	80,340	(4,043)	113,570	113,570	108,000	(5,570)	113,570	108,000	(5,570)	(5,570)
Real Estate Transfer												
Current & Prior	103,359	67,425	100,934	33,509	93,000	93,000	125,000	32,000	93,000	125,000	32,000	32,000
Total	103,359	67,425	100,934	33,509	93,000	93,000	125,000	32,000	93,000	125,000	32,000	32,000
Net Profits												
Parking	11,685	5,712	5,018	(694)	13,698	13,698	12,321	(1,377)	13,698	12,321	(1,377)	(1,377)
Amusement	38,743	31,096	30,502	(594)	40,385	40,385	39,712	(673)	40,385	39,712	(673)	(673)
Other	14,140	11,668	11,995	327	15,353	15,353	16,000	647	15,353	16,000	647	647
Total	64,568	48,476	47,515	(961)	69,436	69,436	68,033	(1,403)	69,436	68,033	(1,403)	(1,403)
TOTAL TAX REVENUE	1,936,628	1,378,753	1,425,795	47,042	1,981,849	1,981,849	1,997,966	16,117	1,981,849	1,997,966	16,117	16,117
Analysis of City/PICA Wage, Earnings and Net Profits Tax												
City Wage & Earnings Tax	1,013,448	779,196	787,927	8,731	1,044,829	1,044,829	1,037,905	(6,924)	1,044,829	1,037,905	(6,924)	(6,924)
PICA Wage & Earnings Tax	273,374	211,500	210,227	(1,273)	285,116	285,116	282,942	(2,174)	285,116	282,942	(2,174)	(2,174)
Total Wage & Earnings Tax	1,286,822	990,696	998,154	7,458	1,329,945	1,329,945	1,320,847	(9,098)	1,329,945	1,320,847	(9,098)	(9,098)
City Net Profits Tax	11,685	5,712	5,018	(694)	13,698	13,698	12,321	(1,377)	13,698	12,321	(1,377)	(1,377)
PICA Net Profits Tax	8,116	3,822	2,691	(1,131)	10,535	10,535	8,400	(2,135)	10,535	8,400	(2,135)	(2,135)
Total Net Profits Tax	19,801	9,534	7,709	(1,825)	24,233	24,233	20,721	(3,512)	24,233	20,721	(3,512)	(3,512)
PICA Wage & Earnings Tax	273,374	211,500	210,227	(1,273)	285,116	285,116	282,942	(2,174)	285,116	282,942	(2,174)	(2,174)
PICA Net Profits Tax	8,116	3,822	2,691	(1,131)	10,535	10,535	8,400	(2,135)	10,535	8,400	(2,135)	(2,135)
Total PICA Wage, Earnings & Net Profits Tax	281,490	215,322	212,918	(2,404)	295,651	295,651	291,342	(4,309)	295,651	291,342	(4,309)	(4,309)
less: PICA Net Debt Service	67,145	0	0	0	69,892	69,892	69,892	0	69,892	69,892	0	0
equals: PICA City Account	214,345	215,322	212,918	(2,404)	225,759	225,759	221,450	(4,309)	225,759	221,450	(4,309)	(4,309)

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004

Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
PICA City Account		\$ (4.3)		Fiscal Year 2003 Actual lower than anticipated.
Public Property		\$ (18.0)		PGW annual rent will not be paid.
City Treasurer		\$ (4.0)		Interest Earnings lower than anticipated.
All Other		\$ 23.8		Accrual of All Non-Tax Revenue.
Total Variance From TB Plan	\$0.0	(\$2.5)	(\$2.5)	
Difference between FY 2004 Adopted Budget and Target Budget Plan.	\$16.8			
Total Variance From Budget	\$16.8	(\$2.5)	\$14.3	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
TOTAL OTHER SOURCES	\$0.0	\$0.0	\$0.0	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004
(000 omitted)

Category	FY 03 Actual	YEAR TO DATE				FISCAL YEAR 2004				FULL YEAR		
		Target Budget		Actual		Adopted Budget		Target Budget		Current Projection		
		Target Budget	Actual	Over (Under) Target Budget	Actual	Adopted Budget	Target Budget	Current Projection	Budget	Target Budget	Over (Under) Budget	
LOCAL NON - TAX REVENUES												
Police	2,171	1,900	1,845	(55)	2,250	2,250	2,250	0	0	0	0	
Streets	2,951	2,007	1,870	(137)	2,851	2,585	2,739	88	154	88	154	
San. Collection Fee-PHA	1,135	882	607	(275)	1,224	1,158	1,158	(66)	0	(66)	0	
Survey Charges	739	650	663	13	802	802	802	0	0	0	0	
Other	1,077	475	600	125	625	625	779	154	154	154	154	
Fire	20,243	15,340	15,757	417	20,250	21,950	21,950	1,700	0	1,700	0	
Emergency Medical Service Fees	20,093	15,275	15,684	409	20,000	21,700	21,700	1,700	0	1,700	0	
Other	150	65	73	8	250	250	250	0	0	0	0	
Public Health (1)	8,330	6,886	6,187	(699)	9,726	9,255	8,782	(944)	(473)	(944)	(473)	
Recreation	14,232	11,644	11,661	17	4,393	15,171	15,171	10,778	0	10,778	0	
Phillies/ Eagles Rent	6,735	7,550	7,810	260	1,335	10,662	10,662	9,327	0	9,327	0	
Stadium- Other	7,421	4,059	3,806	(253)	2,858	4,359	4,359	1,501	0	1,501	0	
Non--Stadium - Other	76	35	45	10	200	150	150	(50)	0	(50)	0	
Public Property	18,687	8,551	11,840	3,289	17,115	17,265	17,265	150	0	150	0	
Cable TV Franchise Fees	11,670	5,750	8,877	3,127	11,500	11,500	11,500	0	0	0	0	
Telephone Commissions	164	100	115	15	0	150	150	150	0	150	0	
PATCO. Lease Payment	2,000	0	0	0	2,000	2,000	2,000	0	0	0	0	
Rent from Real Estate	312	301	232	(69)	415	415	415	0	0	0	0	
Other	4,541	2,400	2,616	216	3,200	3,200	3,200	0	0	0	0	
Human Services (1)	7,819	3,425	3,594	169	5,750	4,600	4,700	(1,050)	100	(1,050)	100	
Licenses & Inspections	34,458	25,725	25,330	(395)	36,853	36,853	36,853	0	0	0	0	
Records	12,783	13,015	13,471	456	13,312	19,030	19,055	5,743	25	5,743	25	
Recording of Legal Instruments	9,542	9,170	10,568	1,398	11,340	13,340	15,340	4,000	2,000	4,000	2,000	
Other	3,241	3,845	2,903	(942)	1,972	5,690	3,715	1,743	(1,975)	1,743	(1,975)	
Finance	42,777	5,437	5,398	(39)	7,664	7,664	7,831	167	167	167	167	
Burglar Alarm Fees & Licenses	3,525	2,705	2,462	(243)	4,000	4,000	4,167	167	167	167	167	
Solid Waste Code Violations (SWEEP)	1,131	850	916	66	1,000	1,000	1,000	0	0	0	0	
PGW Forward Funding	21,800	0	0	0	0	0	0	0	0	0	0	
PICA Special Indemnity	13,600	0	0	0	0	0	0	0	0	0	0	
Other	2,721	1,882	2,020	138	2,664	2,664	2,664	0	0	0	0	
Revenue	16,971	11,450	16,116	4,666	19,500	22,500	25,500	6,000	3,000	6,000	3,000	
Parking Violation Fines (Net PPA)	16,392	11,000	15,634	4,634	19,000	22,000	25,000	6,000	3,000	6,000	3,000	
Non-Profit Contribution Program	338	50	241	191	50	50	50	0	0	0	0	
Other	338	400	432	32	450	450	450	0	0	0	0	
City Treasurer	10,339	9,300	6,178	(3,122)	17,400	12,400	8,400	(9,000)	(4,000)	(9,000)	(4,000)	
Interest Earnings	9,499	9,000	5,881	(3,119)	17,000	12,000	8,000	(9,000)	(4,000)	(9,000)	(4,000)	
Other	840	300	297	(43)	400	400	400	0	0	0	0	
Clerk of Quarter Sessions	7,667	6,093	5,508	(585)	8,525	8,525	8,525	0	0	0	0	
Register of Wills	2,889	1,532	2,405	873	3,064	3,064	3,064	0	0	0	0	
Sheriff	4,655	2,498	2,598	100	4,700	4,700	4,700	0	0	0	0	
First Judicial District	29,172	22,025	21,311	(714)	28,950	28,950	29,950	1,000	1,000	1,000	1,000	
Court Costs, Fees and Charges	17,035	12,550	12,303	(247)	16,000	16,000	17,000	1,000	1,000	1,000	1,000	
Code Violation Fines	1,403	1,100	1,213	113	1,300	1,300	1,300	0	0	0	0	
Moving Violation Fines (Traffic Court)	10,332	8,050	7,614	(436)	11,000	11,000	11,000	0	0	0	0	
Other	402	325	181	(144)	650	650	650	0	0	0	0	
All Other	9,092	19,776	20,875	1,099	8,716	15,585	34,451	25,735	18,866	25,735	18,866	
TOTAL LOCAL NON - TAX REVENUE	245,236	166,604	171,944	5,340	210,819	232,347	251,186	40,367	18,839	40,367	18,839	

(1) See Table R-5 for detail.

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004
(000 omitted)

Category	FY 03 Actual	YEAR TO DATE				FISCAL YEAR 2004			
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Budget	
OTHER GOVERNMENTS									
PICA City Account (1)	214,346	145,430	143,026	(2,404)	225,759	225,759	221,450	(4,309)	(4,309)
Police	1,548	1,850	1,721	(129)	2,200	2,200	2,200	0	0
State Reimbursement-Police Training	1,548	1,850	1,721	(129)	2,200	2,200	2,200	0	0
Other	0	0	0	0	0	0	0	0	0
Public Health (2)	55,000	36,887	20,827	(16,060)	49,978	49,138	49,138	(840)	0
Public Property	19,009	0	0	0	18,000	18,000	0	(18,000)	(18,000)
PGW Rental	18,000	0	0	0	18,000	18,000	0	(18,000)	(18,000)
SEPTA Fixed Rent	1,009	0	0	0	0	0	0	0	0
SEPTA Debt Service	0	0	0	0	0	0	0	0	0
Human Services (2)	492,487	357,250	240,731	(116,519)	551,727	543,982	543,982	(7,745)	0
Finance	41,761	41,801	43,531	1,730	40,705	42,705	44,647	3,942	1,942
State Pension Fund Aid (Act 205)	40,273	40,901	42,843	1,942	38,901	40,901	42,843	3,942	1,942
State Police Fines	917	500	335	(165)	1,000	1,000	1,000	0	0
Other	571	400	353	(47)	804	804	804	0	0
Revenue	13	0	0	0	410	310	210	(200)	(100)
PPA Offstreet Net Income	0	0	0	0	100	100	100	0	0
Other	13	0	0	0	310	210	110	(200)	(100)
City Treasurer	5,438	3,822	5,451	1,629	5,022	5,022	5,475	453	453
Retail Liquor License	1,163	0	1,176	1,176	1,200	1,200	1,200	0	0
State Utility Tax Refund	4,275	3,822	4,275	453	3,822	3,822	4,275	453	453
Commerce-Convention Center Offset	31,627	0	0	0	19,526	19,526	17,526	(2,000)	(2,000)
First Judicial District	16,374	16,125	16,198	73	16,226	16,226	16,226	0	0
State Reimbursement-Intensive Probation	6,013	6,175	6,175	0	6,175	6,175	6,175	0	0
State Reimbursement-County Court Costs	10,075	9,750	9,750	0	9,750	9,750	9,750	0	0
Other	286	200	273	73	301	301	301	0	0
All Other	(1,031)	5,000	5,050	50	4,285	6,285	6,925	2,640	640
TOTAL OTHER GOVERNMENTS	876,572	608,165	476,535	(131,630)	933,838	929,153	907,779	(26,059)	(21,374)

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).
(2) See Table R-5 for detail.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004
(000 omitted)

AGENCY AND REVENUE SOURCE	FY 03 Unaudited Actual	FY 04 Adopted Budget	FY 04 Target Budget	FY 04 Current Estimate	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Private Third Party-DHC	0	0	0	0	0
Other Rents	184	200	200	200	0
Medical Assistance-Managed Care-DHC	4,916	5,600	5,240	5,000	(240)
Payments for Patient Care	2,572	3,011	2,911	2,701	(210)
Pharmacy Fees	507	715	715	715	0
Other	151	200	189	166	(23)
Sub-Total Local Non-Tax	8,330	9,726	9,255	8,782	(473)
Revenue from Other Governments:					
State:					
County Health (1)	22,271	11,000	11,000	11,000	0
Medical Assistance-Outpatient (Health Centers)	1,685	2,830	3,030	3,030	0
Medical Assistance-Nursing Home	11,782	15,150	14,450	14,450	0
Medical Assistance-Other	0	17	17	17	0
Federal:					
Medicare-Outpatient (Health Centers)	1,374	1,189	1,370	1,370	0
Medicare-Home Care (Nursing Home)	1,371	1,717	1,717	1,717	0
Medical Assistance-Outpatient (Health Centers)	2,060	2,830	3,030	3,030	0
Medical Assistance-Nursing Home	14,400	15,150	14,450	14,450	0
Medical Assistance-Other	0	30	9	9	0
Summer Food Inspection	57	65	65	65	0
Sub-Total Other Governments	55,000	49,978	49,138	49,138	0
TOTAL, PUBLIC HEALTH	63,330	59,704	58,393	57,920	(473)
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,245	2,750	2,500	2,600	100
Payments for Patient Care - S.S.I. (Riverview)	1,963	1,700	1,800	1,800	0
Other	2,611	1,300	300	300	0
Sub-Total Local Non-Tax	7,819	5,750	4,600	4,700	100
Revenue from Other Governments:					
State:					
Act 148 Reimbursement (Children & Youth/Juv. Just.) (1)	210,965	220,984	234,200	234,200	0
Federal:					
Title IV-B Reimbursement (C. & Y./Juv. Just.) (1)	0		2,735	2,735	
T.A.N.F.	143,194	155,606	130,605	130,605	0
Title IV-E Reimbursement	138,328	175,137	176,442	176,442	0
Other					
Sub-Total Other Governments	492,487	551,727	543,982	543,982	0
TOTAL, HUMAN SERVICES	500,306	557,477	548,582	548,682	100

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004

(Amounts in millions)

Note: "Obligations" include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2004 for FY 2004 Reasons/ Comments
TOTAL VARIANCE FROM TARGET BUDGET PLAN				
	\$0.00	\$0.00	\$0.00	
Difference between FY 2004 Current Adopted Budget and Current FY 2004 Target Budget Plan Obligations				
		\$27.13		
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance from Budget	
TOTAL VARIANCE FROM BUDGET				
	27.13	\$0.00	\$27.13	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENT	FY 03 ACTUAL	YEAR TO DATE			FISCAL YEAR 2004			FULL YEAR			CURRENT PROJECTION	
		TARGET PLAN	ACTUAL	ACTUAL UNDER TARGET BUDGE	ORIGINAL BUDGET	ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT BUDGET	CURRENT BUDGET	TARGET	UNDER
Art Museum Subsidy	2,250,000	2,250,000	0	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000	0	0
Atwater Kent Museum	263,321	221,119	11,299	292,967	292,967	292,967	292,967	292,967	292,967	292,967	0	0
Auditing (City Controller's Office)	7,290,203	5,893,355	5,731,403	161,952	7,951,479	7,951,479	7,951,479	7,951,479	7,951,479	7,951,479	0	0
Board of Building Standards	96,056	85,095	75,332	9,763	121,054	121,054	121,054	121,054	121,054	121,054	0	0
Board of L & I Review	169,634	151,033	137,429	13,604	212,927	212,927	212,927	212,927	212,927	212,927	0	0
Board of Revision of Taxes	7,448,779	6,412,866	5,785,663	627,003	8,839,698	9,030,498	9,030,497	9,030,497	9,030,497	9,030,497	1	0
Camp William Penn	337,042	280,449	258,288	21,163	311,411	311,411	311,411	311,411	311,411	311,411	0	0
Capital Program Office	2,113,088	1,910,563	1,844,913	65,650	2,420,263	2,420,263	2,420,263	2,420,263	2,420,263	2,420,263	0	0
City Commissioners (Election Board)	7,735,586	6,333,958	5,944,554	389,404	8,960,301	8,960,301	8,960,301	8,960,301	8,960,301	8,960,301	0	0
City Council	13,008,459	11,487,749	9,702,023	1,785,726	15,455,332	15,330,332	15,330,332	15,330,332	15,330,332	15,330,332	0	0
City Planning Commission	3,097,442	2,387,302	2,415,732	(48,430)	3,221,879	3,221,879	3,221,879	3,221,879	3,221,879	3,221,879	0	0
City Rep. / Commerce	4,742,909	4,569,299	4,699,057	(129,758)	5,395,900	5,395,900	5,395,900	5,395,900	5,395,900	5,395,900	0	0
City Rep. / Commerce-Economic Stimulus	4,750,000	0	0	0	4,631,250	4,631,250	4,631,250	4,631,250	4,631,250	4,631,250	0	0
City Rep. / Commerce-SEPTA Subsidy	0	0	0	0	56,523,925	56,523,925	56,523,925	56,523,925	56,523,925	56,523,925	0	0
City Treasurer	802,363	645,986	534,846	111,140	907,895	907,895	907,895	907,895	907,895	907,895	0	0
Civic Center	194,167	210,960	164,105	46,855	271,427	271,427	271,427	271,427	271,427	271,427	0	0
Civil Service Commission	137,717	122,549	95,120	27,429	164,385	164,385	164,385	164,385	164,385	164,385	0	0
Clerk of Quarter Sessions	4,483,752	3,737,490	3,454,045	283,435	5,046,227	5,046,227	5,046,227	5,046,227	5,046,227	5,046,227	0	0
Community College Subsidy	22,067,921	22,467,924	22,467,924	0	22,467,924	22,467,924	22,467,924	22,467,924	22,467,924	22,467,924	0	0
Convention Center Subsidy	32,378,000	31,995,000	31,995,000	0	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	31,995,000	0	0
District Attorney	29,381,897	23,125,876	22,401,953	723,923	30,866,562	30,866,562	30,866,562	30,866,562	30,866,562	30,866,562	0	0
Emergency Relief	0	0	0	0	0	0	0	0	0	0	0	0
Fairmount Park	14,138,339	11,233,391	10,303,895	329,496	13,758,576	13,758,576	14,058,576	14,058,576	14,058,576	14,058,576	0	0
Finance - Contribution to the School District	44,883,273	21,666,644	22,137,453	(470,809)	16,772,180	17,031,952	16,643,952	16,643,952	16,643,952	16,643,952	0	0
Finance - Employee Benefits	35,000,000	0	0	0	35,000,000	35,000,000	35,000,000	35,000,000	35,000,000	35,000,000	0	0
Finance - Employee Disability	540,605,584	447,113,662	447,113,662	0	579,523,000	594,813,000	594,813,000	594,813,000	594,813,000	594,813,000	0	0
FICA	34,058,374	34,396,405	34,396,405	0	36,600,000	40,100,000	40,100,000	40,100,000	40,100,000	40,100,000	0	0
Flex Cash Payments	59,412,947	33,408,926	33,408,926	0	61,513,000	61,513,000	61,513,000	61,513,000	61,513,000	61,513,000	0	0
Group Legal	958,596	838,137	838,137	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0
Group Life Insurance	4,206,755	3,186,017	3,186,017	0	4,300,000	4,300,000	4,300,000	4,300,000	4,300,000	4,300,000	0	0
Health / Medical	7,004,845	5,279,337	5,279,337	0	7,100,000	7,100,000	7,100,000	7,100,000	7,100,000	7,100,000	0	0
Pension	226,611,065	192,995,322	192,995,322	0	251,610,000	252,400,000	252,400,000	252,400,000	252,400,000	252,400,000	0	0
Pension Obligation Bonds	150,477,533	150,742,819	150,742,819	0	156,000,000	167,000,000	167,000,000	167,000,000	167,000,000	167,000,000	0	0
Tool Allowance	55,235,021	24,071,479	24,071,479	0	58,900,000	58,900,000	58,900,000	58,900,000	58,900,000	58,900,000	0	0
Unemployment Compensation	59,600	58,000	58,000	0	100,000	100,000	100,000	100,000	100,000	100,000	0	0
Fire	2,580,848	2,137,220	2,137,220	0	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	0	0
First Judicial District	161,317,055	123,643,879	124,367,789	(723,910)	175,233,242	175,888,242	175,888,242	175,888,242	175,888,242	175,888,242	0	0
Common Pleas Court	112,196,869	85,551,249	84,315,385	1,235,864	115,000,000	115,000,000	115,000,000	115,000,000	115,000,000	115,000,000	0	0
Municipal Court	75,371,250	57,466,339	56,561,405	904,934	79,091,616	79,091,616	79,091,616	79,091,616	79,091,616	79,091,616	0	0
Office of the Exec. Administrator	8,456,473	6,343,310	5,924,611	418,699	8,682,968	8,682,968	8,682,968	8,682,968	8,682,968	8,682,968	0	0
Traffic Court	24,017,207	18,140,167	18,337,603	(197,436)	22,324,867	22,324,867	22,324,867	22,324,867	22,324,867	22,324,867	0	0
Fleet Management - Vehicle Purchases	38,503,737	30,785,434	30,561,543	204,346	36,652,790	36,760,290	39,374,285	39,374,285	39,374,285	39,374,285	(2,513,975)	0
Free Library	9,799,293	6,475,508	6,491,543	(16,043)	10,700,000	10,592,500	6,700,000	6,700,000	6,700,000	6,700,000	0	0
Historical Commission	35,866,248	28,470,135	28,080,658	389,477	38,281,893	38,281,893	38,281,893	38,281,893	38,281,893	38,281,893	0	0
Hero Award	255,089	206,787	205,510	1,277	265,618	265,618	265,618	265,618	265,618	265,618	0	0
Human Relations Commission	3,000	26,024	1,400	24,624	35,661	35,661	34,698	34,698	34,698	34,698	963	0
Human Services	2,148,812	1,642,662	1,708,768	(66,106)	2,279,873	2,279,873	2,279,873	2,279,873	2,279,873	2,279,873	0	0
Administration & Management	538,632,150	547,605,431	534,962,578	12,642,853	599,348,410	599,348,410	585,820,586	585,820,586	585,820,586	585,820,586	0	0
Contract Admin. & Program Evaluation	12,013,221	10,563,921	10,073,283	490,638	13,174,335	13,174,335	13,367,522	13,367,522	13,367,522	13,367,522	0	0
Juvenile Justice Services	2,399,324	1,960,463	2,050,665	(90,202)	2,722,077	2,722,077	2,755,761	2,755,761	2,755,761	2,755,761	0	0
Riverview Home	111,983,679	118,115,071	115,684,595	2,430,476	136,797,938	136,797,938	122,900,461	122,900,461	122,900,461	122,900,461	0	0
Children & Youth (Child Welfare)	5,413,106	4,298,650	4,234,715	63,935	5,395,743	5,395,743	5,395,743	5,395,743	5,395,743	5,395,743	0	0
Community Based Prevention Services	346,303,764	336,333,264	336,517,956	(179,692)	349,840,417	349,840,417	366,285,280	366,285,280	366,285,280	366,285,280	0	0
	60,519,056	76,334,062	66,406,364	9,927,698	91,417,900	91,417,900	75,115,819	75,115,819	75,115,819	75,115,819	16,302,081	0

= Depts. With forecast deficits greater than 1% of Current Adopted Budget or \$1 million.

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TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENT	FY 03 ACTUAL	YEAR TO DATE			FISCAL YEAR 2004				CURRENT PROJECTION		
		TARGET BUDGET PLAN	ACTUAL	ACTUAL	ACTUAL (OVER) UNDER BUDGET	ORIGINAL BUDGET	ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT (OVER) UNDER BUDGET	TARGET
Indemnities	29,921,622	21,835,436	18,240,852	3,584,584	29,921,604	29,921,604	29,113,915	29,113,915	807,689	0	0
Information Services, Mayor's Office of	12,840,552	10,427,738	10,372,377	55,361	12,960,195	13,047,480	12,672,480	12,672,480	375,000	0	0
Lab Relations	492,481	383,154	321,566	61,588	532,764	532,764	516,764	516,764	16,000	0	0
Law	15,340,980	12,917,144	12,025,755	891,389	15,865,214	17,405,214	17,355,214	17,355,214	50,000	0	0
Legal Services incl. Defender Association	30,871,272	33,359,468	33,359,468	0	33,359,468	33,359,468	33,359,468	33,359,468	0	0	0
Licenses & Inspections	21,837,420	19,533,396	19,226,394	307,002	24,194,862	24,734,862	24,564,362	24,564,362	170,500	0	0
Managing Director (MDO)	1,969,116	0	0	0	0	0	0	0	0	0	0
Mayor	15,769,948	12,540,890	11,868,890	672,000	15,958,717	15,958,717	15,518,717	15,518,717	440,000	0	0
Mayor's Office of Community Services	4,238,832	2,930,394	2,930,394	0	3,783,407	3,783,407	3,783,407	3,783,407	0	0	0
Mayor - Scholarships	769,607	561,854	568,083	(6,229)	780,133	886,982	886,982	886,982	0	0	0
Office of Housing and Comm. Developmt.	1,736,830	200,000	199,334	66	200,000	200,000	200,000	200,000	0	0	0
Office of Emergency Shelter Svcs.	17,141,412	330,551	209,186	122,365	1,740,734	440,734	440,734	440,734	0	0	0
Personnel	4,785,789	3,614,408	3,435,583	178,825	5,024,130	4,969,787	4,969,787	4,969,787	0	0	0
Police	491,321,389	361,842,919	367,638,367	(5,795,448)	485,195,245	485,856,103	485,856,103	485,856,103	0	0	0
Prisons	172,088,973	156,216,277	150,662,212	5,554,065	175,874,596	180,503,982	180,581,447	180,581,447	(77,465)	0	0
Procurement	5,249,393	3,395,508	3,750,763	(355,255)	4,908,438	5,290,188	4,623,537	4,623,537	666,651	0	0
Public Health	115,346,833	104,545,614	99,739,291	4,806,323	121,423,595	121,423,595	121,423,595	121,423,595	0	0	0
Ambulatory Health Services	36,275,094	33,071,037	31,667,217	1,403,820	38,441,615	38,441,615	38,208,222	38,208,222	233,393	0	0
Early Childhood, Youth & Women's Health	4,346,948	2,727,998	2,749,722	(21,724)	3,448,916	3,448,916	3,448,916	3,448,916	0	0	0
Phia. Nursing Home	30,650,229	31,362,446	30,579,511	782,935	35,695,243	35,695,243	35,695,243	35,695,243	0	0	0
Environmental Protection Services	8,213,587	6,960,549	7,037,433	(76,884)	8,541,726	8,541,726	8,652,526	8,652,526	(110,800)	0	0
Administration and Support Svcs	9,694,788	6,898,230	6,520,512	377,718	8,954,268	8,954,268	9,159,379	9,159,379	(205,111)	0	0
Behavioral Health / Mental Retardation	16,214,624	14,749,065	13,825,057	924,008	15,796,968	15,796,968	15,796,968	15,796,968	0	0	0
Medical Examiner's Office	3,386,069	2,768,614	2,688,823	79,791	3,581,669	3,581,669	3,581,669	3,581,669	0	0	0
Aids Activities Coordinating Office	4,611,258	4,292,910	3,128,193	1,164,717	4,639,107	4,639,107	4,639,107	4,639,107	0	0	0
Infectious Disease Control	1,954,236	1,714,765	1,742,823	(27,058)	2,324,083	2,324,083	2,241,565	2,241,565	82,518	0	0
Public Property	47,127,190	29,952,546	29,624,575	327,971	48,165,402	48,165,402	48,339,077	48,339,077	1,826,325	0	0
Public Property - SEPTA Subsidy	57,247,312	0	0	0	14,515,541	14,515,541	14,515,541	14,515,541	0	0	0
Public Property - Space Rentals	13,928,772	14,515,541	14,453,243	62,298	12,748,125	12,748,125	11,598,185	11,598,185	1,149,940	0	0
Public Property - Telecommunications	12,844,462	11,252,144	11,247,699	4,445	27,475,500	27,475,500	27,475,500	27,475,500	0	0	0
Records	28,112,884	27,454,538	27,454,538	0	27,475,500	27,475,500	27,475,500	27,475,500	0	0	0
Recreation	6,864,070	6,111,003	5,626,923	484,080	8,306,541	8,453,091	8,306,541	8,306,541	146,550	0	0
All But Stadium	36,782,278	31,395,814	30,895,213	700,601	43,163,527	43,288,527	41,171,062	41,171,062	2,117,465	0	0
Stadium Complex	35,260,825	29,160,973	28,452,580	708,393	38,584,763	38,709,762	38,709,762	38,709,762	1	0	0
Refunds	4,521,453	2,234,841	2,242,633	(7,792)	4,578,764	4,578,764	2,461,300	2,461,300	2,117,464	0	0
Register of Wills	90,270	623,473	20,623	602,850	854,365	854,365	831,297	831,297	23,068	0	0
Revenue	2,939,554	2,481,383	2,375,314	106,069	3,074,952	3,179,952	3,179,952	3,179,952	0	0	0
Sheriff	16,944,941	13,521,390	12,940,830	580,560	18,177,343	18,177,343	18,177,343	18,177,343	0	0	0
Sinking Fund (Debt Service)	13,576,910	10,993,197	11,196,757	(203,560)	13,475,759	14,718,184	14,718,184	14,718,184	0	0	0
Streets	171,381,989	115,141,170	115,141,170	0	182,550,437	186,562,212	185,050,437	185,050,437	3,511,775	0	0
Engineering Design & Surveying	35,622,000	25,633,607	26,809,376	(1,175,769)	30,145,750	32,145,750	32,450,918	32,450,918	(305,168)	0	0
General Support	6,654,366	4,524,480	4,304,424	(217,944)	6,539,170	6,539,170	6,509,784	6,509,784	29,386	0	0
Highways	5,699,568	4,524,093	4,304,825	(219,268)	5,667,848	5,667,848	5,886,681	5,886,681	(218,833)	0	0
Street Lighting	9,223,868	3,121,104	4,149,276	(1,028,172)	6,087,645	6,087,645	6,107,497	6,107,497	(19,852)	0	0
Traffic Engineering	11,963,749	11,585,175	11,447,028	138,147	11,635,170	11,635,170	11,676,021	11,676,021	(40,851)	0	0
Streets - Sanitation	2,800,429	1,650,755	1,977,823	(327,068)	2,215,917	2,215,917	2,270,935	2,270,935	(55,018)	0	0
Tax Reform Commission	87,788,055	77,467,727	77,686,445	(218,718)	90,303,368	90,303,368	90,721,429	90,721,429	(418,061)	0	0
Witness Fees	158,638	337,483	337,483	0	375,000	375,000	375,000	375,000	0	0	0
Zoning Board of Adjustment	134,252	167,756	93,603	74,153	229,881	229,881	223,674	223,674	6,207	0	0
TOTAL GENERAL FUND	421,904	366,964	367,948	(984)	503,987	503,987	503,987	503,987	0	0	0
	3,153,184,391	2,554,636,841	2,525,323,634	29,313,207	3,282,494,000	3,316,287,107	3,289,157,086	3,289,157,086	27,130,921	0	0

= Depits. With forecast deficits greater than 1% of Current Adopted Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-3
**QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004													
	YEAR TO DATE					FULL YEAR								
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under	Actual Target BudgetL	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Current Budget	Target Budget	Departmental Projection (Over) Under
Atwater Kent Museum														
Full-Time Positions	6	6	6	6	6	0	6	6	6	6	6	6	6	0
Class 100 Total Oblig./Approp.	260,349	260,349	257,470	215,244	209,820	5,424	286,992	286,992	286,992	286,992	286,992	286,992	286,992	0
Class 100 Overtime Oblig./Approp.	29,240	29,240	14,116	16,078	14,857	1,221	21,437	21,437	21,437	21,437	21,437	21,437	21,437	0
Auditing														
Full-Time Positions	124	124	127	132	123	9	132	132	132	132	132	132	132	0
Class 100 Total Oblig./Approp.	6,491,782	6,586,081	6,782,892	5,451,635	5,229,748	221,887	7,362,518	7,362,518	7,362,518	7,362,518	7,362,518	7,362,518	7,362,518	0
Class 100 Overtime Oblig./Approp.	57,710	57,710	85,058	40,000	42,915	(2,915)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0
Board of Building Standards														
Full-Time Positions	2	2	2	2	2	0	2	2	2	2	2	2	2	0
Class 100 Total Oblig./Approp.	94,594	96,190	95,165	84,204	75,207	8,997	119,899	119,899	119,899	119,899	119,899	119,899	119,899	0
Class 100 Overtime Oblig./Approp.	681	0	1,920	3,250	3,409	(159)	1,850	1,850	1,850	3,750	3,750	3,750	3,750	(1,900)
Board of L. & I Review														
Full-Time Positions	3	3	3	3	3	0	3	3	3	3	3	3	3	0
Class 100 Total Oblig./Approp.	143,214	147,248	154,131	127,870	119,185	9,685	182,076	182,076	182,076	182,076	182,076	182,076	182,076	0
Class 100 Overtime Oblig./Approp.	727	171	129	3,200	2,981	219	3,975	3,975	3,975	5,600	5,600	5,600	5,600	(1,625)
Bd. of Revision of Taxes														
Full-Time Positions	139	134	133	150	144	6	160	160	160	160	160	160	160	0
Class 100 Total Oblig./Approp.	6,992,584	6,909,071	6,954,062	5,937,866	5,383,536	554,330	8,356,810	8,356,810	8,356,809	8,356,809	8,356,809	8,356,809	8,356,809	1
Class 100 Overtime Oblig./Approp.	29,068	35,261	52,295	12,500	14,023	(1,523)	10,000	10,000	15,000	15,000	15,000	15,000	15,000	(5,000)
Camp William Penn														
Full-Time Positions	4	3	4	4	4	0	3	3	3	4	4	4	4	(1)
Class 100 Total Oblig./Approp.	190,183	170,922	159,998	119,635	117,842	1,793	156,979	156,979	156,979	156,979	156,979	156,979	156,979	0
Class 100 Overtime Oblig./Approp.	2,828	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Program Office, Mayor -														
Full-Time Positions	21	20	21	22	22	0	22	22	22	22	22	22	22	0
Class 100 Total Oblig./Approp.	949,746	970,330	966,125	862,464	814,448	48,016	1,224,889	1,224,889	1,221,489	1,221,489	1,221,489	1,221,489	1,221,489	3,400
Class 100 Overtime Oblig./Approp.	11,584	12,820	9,863	9,595	7,979	1,616	17,000	17,000	13,600	13,600	13,600	13,600	13,600	3,400

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004														
	YEAR TO DATE					FULL YEAR									
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under	Actual Target Budget	Adopted Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Current Budget	Target Budget	Departmental Projection (Over) Under
City Commissioners															
Full-Time Positions	75	89	97	101	92	9	101	101	101	101	101	101	101	101	0
Class 100 Total Oblig./Approp.	3,846,016	4,326,278	4,459,458	3,765,264	3,455,727	309,537	5,085,047	5,085,047	5,085,047	5,085,047	5,085,047	5,085,047	5,085,047	5,085,047	0
Class 100 Overtime Oblig./Approp.	885,525	1,095,916	1,014,313	548,835	728,864	(180,029)	890,423	890,423	890,423	890,423	890,423	890,423	890,423	890,423	0
City Council															
Full-Time Positions	203	203	202	216	204	12	216	216	216	216	216	216	216	216	0
Class 100 Total Oblig./Approp.	10,063,591	10,395,332	10,737,262	9,098,061	8,194,289	903,772	12,130,748	12,130,748	12,130,748	12,130,748	12,130,748	12,130,748	12,130,748	12,130,748	0
Class 100 Overtime Oblig./Approp.	695	19,782	7,498	18,000	0	18,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	0
City Planning Commission															
Full-Time Positions	44	44	56	56	51	5	57	57	57	57	53	53	53	53	4
Class 100 Total Oblig./Approp.	2,444,783	2,548,173	2,904,081	2,230,192	2,286,284	(56,102)	3,031,062	3,031,062	3,031,062	3,031,062	3,031,062	3,031,062	3,031,062	3,031,062	0
Class 100 Overtime Oblig./Approp.	1,035	833	1,032	0	626	(626)	0	0	0	0	1,000	1,000	1,000	1,000	(1,000)
City Rep. / Commerce															
Full-Time Positions	27	26	23	21	20	1	27	27	27	27	27	27	27	27	0
Class 100 Total Oblig./Approp.	1,659,629	1,578,849	1,543,452	1,167,998	982,841	185,157	1,577,400	1,577,400	1,577,400	1,577,400	1,577,400	1,577,400	1,577,400	1,577,400	0
Class 100 Overtime Oblig./Approp.	9,619	8,244	8,821	8,145	5,738	2,407	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	0
City Treasurer															
Full-Time Positions	15	15	14	13	12	1	15	15	15	15	13	13	13	13	2
Class 100 Total Oblig./Approp.	740,963	719,440	701,120	570,642	480,381	90,261	789,571	789,571	789,571	789,571	763,916	763,916	763,916	763,916	25,655
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Civic Center															
Full-Time Positions	3	3	3	3	3	0	3	3	3	3	3	3	3	3	0
Class 100 Total Oblig./Approp.	126,175	116,215	155,823	85,060	120,537	(35,477)	124,128	166,128	166,128	166,128	166,128	166,128	166,128	166,128	0
Class 100 Overtime Oblig./Approp.	15,477	9,035	43,808	9,194	33,826	(24,632)	9,937	9,937	9,937	9,937	9,937	40,000	40,000	40,000	0
Civil Service Commission															
Full-Time Positions	3	3	3	2	2	0	3	3	3	3	2	2	2	2	1
Class 100 Total Oblig./Approp.	147,689	147,782	136,552	103,698	93,229	10,469	160,007	139,250	139,250	139,250	138,264	138,264	138,264	138,264	986
Class 100 Overtime Oblig./Approp.	0	0	266	1,631	1,144	487	2,175	2,175	2,175	2,175	2,175	2,175	2,175	2,175	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004										Departmental Projection		
	YEAR TO DATE					FULL YEAR					Departmental Projection		
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Current Budget	Target Budget	(Over) Under
Clerk of Quarter Sessions													
Full-Time Positions	118	120	122	128	119	9	128	128	128	128	128	128	0
Class 100 Total Oblig./Approp.	4,317,479	4,145,986	4,391,079	3,662,025	3,391,874	280,151	4,945,621	4,945,621	4,945,621	4,945,621	4,945,621	4,945,621	0
Class 100 Overtime Oblig./Approp.	101,714	118,989	153,195	93,750	101,816	(8,066)	125,000	125,000	125,000	125,000	125,000	125,000	0
District Attorney													
Full-Time Positions	465	444	458	462	455	7	464	464	464	464	464	464	0
Class 100 Total Oblig./Approp.	25,633,692	25,883,278	26,852,710	21,393,883	20,436,498	957,385	28,262,033	28,162,033	28,162,033	28,162,033	28,162,033	28,162,033	0
Class 100 Overtime Oblig./Approp.	74,875	236,460	209,173	79,212	84,324	(5,112)	274,484	274,484	274,484	274,484	274,484	274,484	0
Fairmount Park													
Full-Time Positions	214	208	209	202	202	0	212	212	202	202	202	202	10
Class 100 Total Oblig./Approp.	10,071,790	9,563,984	9,780,471	7,301,710	7,368,034	(66,324)	9,547,446	9,547,446	9,547,446	9,547,446	9,547,446	9,547,446	0
Class 100 Overtime Oblig./Approp.	1,023,402	982,824	896,655	577,469	1,006,541	(429,072)	792,768	792,768	792,168	792,168	1,239,684	1,239,684	(446,926)
Finance													
Full-Time Positions (1)	161	163	154	160	160	0	151	159	159	159	159	159	0
Class 100 Total Oblig./Approp.	8,728,440	7,832,868	9,017,794	6,144,459	5,965,091	179,368	8,056,558	8,316,330	8,236,330	8,236,330	8,236,330	8,236,330	0
Class 100 Overtime Oblig./Approp.	112,924	33,475	20,950	26,108	25,861	247	35,000	35,000	35,000	35,000	35,000	35,000	0
Fire													
Full-Time Positions	2,500	2,501	2,479	2,501	2,397	104	2,518	2,518	2,387	2,387	2,387	2,387	131
Class 100 Total Oblig./Approp.	132,016,617	138,047,884	143,977,524	115,163,641	115,336,356	(172,715)	157,072,244	157,672,244	157,672,244	157,672,244	157,672,244	157,672,244	0
Class 100 Overtime Oblig./Approp.	7,019,690	8,544,798	9,920,591	6,122,900	10,144,243	(4,021,343)	9,072,000	9,072,000	14,015,000	14,015,000	14,015,000	14,015,000	(4,943,000)
First Judicial District													
Full-Time Positions	2,038	2,039	2,058	2,082	2,046	36	2,082	2,082	2,082	2,082	2,082	2,082	0
Class 100 Total Oblig./Approp.	80,269,852	79,929,443	82,358,642	63,914,879	63,070,553	844,326	88,601,577	88,601,577	88,601,577	88,601,577	88,601,577	88,601,577	0
Class 100 Overtime Oblig./Approp.	266,227	294,116	377,612	261,498	139,573	121,925	362,500	362,500	362,500	362,500	362,500	362,500	0
Traffic Court													
Full-Time Positions	112	117	119	118	120	(2)	118	118	118	118	118	118	0
Class 100 Total Oblig./Approp.	3,630,934	3,607,927	3,949,839	3,224,201	3,114,534	109,667	4,469,527	4,469,527	4,469,527	4,469,527	4,469,527	4,469,527	0
Class 100 Overtime Oblig./Approp.	62,270	46,910	69,140	43,282	23,035	20,247	60,000	60,000	60,000	60,000	60,000	60,000	0

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004												
	YEAR TO DATE					FULL YEAR							
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under	Actual Target Budget.	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Current Budget	Departmental Projection (Over) Under
<i>Municipal Court</i>													
Full-Time Positions	185	212	194	195	190	5	195	195	195	195	195	195	0
Class 100 Total Oblig./Approp.	7,939,298	7,043,075	7,371,265	5,889,284	5,470,585	418,699	5,889,284	8,163,981	8,163,981	8,163,981	8,163,981	8,163,981	0
Class 100 Overtime Oblig./Approp.	9,769	4,909	19,734	21,641	3,059	18,582	21,641	30,000	30,000	30,000	30,000	30,000	0
<i>Common Pleas Court</i>													
Full-Time Positions	1,487	1,449	1,480	1,500	1,472	28	1,500	1,500	1,500	1,500	1,500	1,500	0
Class 100 Total Oblig./Approp.	61,103,605	56,774,655	58,032,250	44,811,728	44,302,370	509,358	44,811,728	62,119,961	62,119,961	62,119,961	62,119,961	62,119,961	0
Class 100 Overtime Oblig./Approp.	165,099	130,155	191,264	151,489	94,571	56,918	151,489	210,000	210,000	210,000	210,000	210,000	0
<i>Court Administrator</i>													
Full-Time Positions	254	261	265	269	264	5	269	269	269	269	269	269	0
Class 100 Total Oblig./Approp.	7,596,015	12,503,786	13,005,288	9,989,666	10,183,064	(193,398)	9,989,666	13,848,108	13,848,108	13,848,108	13,848,108	13,848,108	0
Class 100 Overtime Oblig./Approp.	29,089	112,142	97,474	45,086	18,908	26,178	45,086	62,500	62,500	62,500	62,500	62,500	0
<i>Fleet Management</i>													
Full-Time Positions	431	390	362	363	350	13	363	344	344	344	344	344	0
Class 100 Total Oblig./Approp.	18,957,315	17,833,173	17,475,483	12,464,808	12,277,721	187,087	12,464,808	17,167,789	17,167,789	17,167,789	17,167,789	17,167,789	0
Class 100 Overtime Oblig./Approp.	1,794,566	2,328,023	2,550,039	1,434,097	1,568,117	(134,020)	1,434,097	2,678,900	2,678,900	1,935,000	1,935,000	2,075,083	603,817
<i>Free Library</i>													
Full-Time Positions	755	723	717	729	690	39	729	738	738	705	705	705	33
Class 100 Total Oblig./Approp.	31,027,061	29,494,826	29,833,489	23,020,435	22,786,549	233,886	23,020,435	32,796,809	32,796,809	32,796,809	32,796,809	32,796,809	0
Class 100 Overtime Oblig./Approp.	804,877	690,686	761,616	471,125	503,887	(32,762)	471,125	710,702	710,702	715,002	715,002	715,002	(4,300)
<i>Historical Commission</i>													
Full-Time Positions	5	4	5	5	5	0	5	5	5	5	5	5	0
Class 100 Total Oblig./Approp.	225,021	202,131	239,077	176,498	184,165	(7,667)	176,498	235,330	235,330	235,330	235,330	235,330	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Human Relations Commission</i>													
Full-Time Positions	41	41	41	41	40	1	41	44	44	40	40	40	4
Class 100 Total Oblig./Approp.	2,112,005	2,053,287	2,039,323	1,577,908	1,661,803	(83,895)	1,577,908	2,198,591	2,198,591	2,198,591	2,198,591	2,198,591	0
Class 100 Overtime Oblig./Approp.	13,370	914	512	1,000	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004												
	YEAR TO DATE					FULL YEAR							
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under	Adopted Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Current Budget	Departmental Projection (Over) Under
Human Services													
Full-Time Positions	1,697	1,744	1,787	1,889	1,848	41	1,950	1,950	1,950	1,988	1,906	1,988	44
Class 100 Total Oblig./Approp.	75,755,883	76,623,842	79,884,568	63,448,820	64,423,263	(974,643)	85,139,969	87,717,807	87,717,807	86,873,136	86,873,136	86,873,136	844,671
Class 100 Overtime Oblig./Approp.	7,673,866	7,232,280	6,303,235	4,810,795	5,442,351	(631,556)	6,485,673	6,485,673	6,485,673	6,270,285	6,270,285	6,270,285	215,388
Administration & Management													
Full-Time Positions	233	208	229	233	225	8	257	257	257	250	242	250	15
Class 100 Total Oblig./Approp.	9,446,727	8,777,605	8,491,889	6,660,894	6,690,632	(29,938)	9,079,323	11,657,161	11,657,161	9,079,323	9,079,323	9,079,323	2,577,838
Class 100 Overtime Oblig./Approp.	415,597	388,289	404,022	290,778	283,214	7,564	338,729	338,729	338,729	388,676	388,676	388,676	(49,947)
Contract Admin. and Program Evaluation													
Full-Time Positions	0	49	52	51	51	0	52	52	52	52	51	52	1
Class 100 Total Oblig./Approp.	0	1,494,021	2,349,395	1,894,758	2,009,272	(114,514)	2,650,057	2,650,057	2,650,057	2,684,761	2,684,761	2,684,761	(34,704)
Class 100 Overtime Oblig./Approp.	0	16,951	34,570	37,996	11,293	26,703	53,045	53,045	53,045	53,045	53,045	53,045	0
Juvenile Justice Services													
Full-Time Positions	412	376	363	379	359	20	408	408	408	408	376	408	32
Class 100 Total Oblig./Approp.	19,663,675	17,642,853	16,716,639	13,307,292	12,965,730	341,562	19,080,274	19,080,274	19,080,274	17,280,838	17,280,838	17,280,838	1,799,436
Class 100 Overtime Oblig./Approp.	4,580,484	4,003,979	3,082,812	2,465,485	2,703,814	(238,329)	3,377,095	3,377,095	3,377,095	2,936,313	2,936,313	2,936,313	440,782
Riverview Home													
Full-Time Positions	119	116	103	98	93	5	110	110	110	110	98	110	12
Class 100 Total Oblig./Approp.	4,552,740	4,264,586	4,460,971	3,092,194	3,149,564	(57,370)	4,134,987	4,134,987	4,134,987	4,134,987	4,134,987	4,134,987	0
Class 100 Overtime Oblig./Approp.	624,079	547,852	690,082	448,947	555,113	(106,166)	582,410	582,410	582,410	582,410	582,410	582,410	0
Children & Youth													
Full-Time Positions	933	937	980	1,066	1,055	11	1,054	1,054	1,054	1,079	1,074	1,079	(20)
Class 100 Total Oblig./Approp.	42,092,741	42,073,939	44,897,056	36,280,082	37,153,172	(873,090)	47,193,952	47,193,952	47,193,952	50,691,851	50,691,851	50,691,851	(3,497,899)
Class 100 Overtime Oblig./Approp.	2,053,726	2,196,727	1,970,149	1,491,290	1,740,657	(249,367)	2,037,030	2,037,030	2,037,030	2,143,410	2,143,410	2,143,410	(106,380)
Community Based Prevention Services													
Full-Time Positions	0	58	60	62	65	(3)	69	69	69	69	65	69	4
Class 100 Total Oblig./Approp.	0	2,370,838	2,968,618	2,213,600	2,454,893	(241,293)	3,001,376	3,001,376	3,001,376	3,001,376	3,001,376	3,001,376	0
Class 100 Overtime Oblig./Approp.	0	95,433	156,170	76,299	148,260	(71,961)	97,364	97,364	97,364	166,431	166,431	166,431	(69,067)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	YEAR TO DATE				FISCAL YEAR 2004								
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual		Adopted		Current		FULL YEAR		
					Actual	(Over) Under Target Budget.	Actual	Target Budget	Adopted Budget	Adopted Budget	Year End Departmental Projection	Year End Departmental Projection	Current Budget
Information Services, Mayor's Office of													
Full-Time Positions	130	131	124	120	110	10	120	115	110	110	110	5	0
Class 100 Total Oblig./Approp.	6,763,153	7,187,873	7,418,060	5,215,020	5,275,128	(60,108)	7,585,144	7,317,965	7,042,965	7,042,965	7,042,965	275,000	0
Class 100 Overtime Oblig./Approp.	89,306	94,856	46,313	23,333	19,708	3,625	71,768	71,768	46,300	46,300	46,300	25,468	0
Labor Relations, Mayor's Office of													
Full-Time Positions	8	8	8	6	7	(1)	8	8	8	8	8	0	0
Class 100 Total Oblig./Approp.	483,250	461,752	456,771	343,028	305,291	37,737	474,264	474,264	463,264	463,264	463,264	11,000	0
Class 100 Overtime Oblig./Approp.	7,680	1,711	1,530	0	0	0	0	0	0	0	0	0	0
Law													
Full-Time Positions	225	205	196	200	195	5	207	207	202	202	202	5	0
Class 100 Total Oblig./Approp.	10,051,097	9,959,891	9,689,915	7,660,894	7,510,375	150,519	10,396,156	10,396,156	10,346,156	10,346,156	10,346,156	50,000	0
Class 100 Overtime Oblig./Approp.	4,167	9,330	42,658	26,268	25,849	419	10,000	10,000	35,476	35,476	35,476	(25,476)	0
Licenses & Inspections													
Full-Time Positions	456	438	434	411	400	11	399	399	411	411	411	(12)	0
Class 100 Total Oblig./Approp.	17,505,633	16,910,601	17,319,634	13,313,716	13,058,251	255,465	17,440,379	17,980,379	17,980,379	17,980,379	17,980,379	50,000	0
Class 100 Overtime Oblig./Approp.	775,950	725,355	774,067	636,568	551,282	85,286	740,000	740,000	859,695	859,695	859,695	(119,695)	0
Managing Director													
Full-Time Positions	112	119	117	116	116	0	116	116	116	116	116	0	0
Class 100 Total Oblig./Approp.	4,967,267	8,224,936	8,706,085	6,303,486	6,036,094	267,392	9,121,315	9,121,315	9,071,315	9,071,315	9,071,315	50,000	0
Class 100 Overtime Oblig./Approp.	93,624	335,014	1,198,220	525,000	384,923	140,077	223,000	223,000	700,000	700,000	700,000	(477,000)	0
Mayor													
Full-Time Positions	58	63	54	49	51	(2)	48	48	48	48	48	0	0
Class 100 Total Oblig./Approp.	3,571,825	3,631,083	3,440,372	2,151,596	2,200,839	(49,243)	2,905,763	2,905,763	2,905,763	2,905,763	2,905,763	5,000	0
Class 100 Overtime Oblig./Approp.	4,793	466	0	0	0	0	5,000	5,000	0	0	0	5,000	0
Mayor's Office of Community Services													
Full-Time Positions	40	18	20	21	21	0	21	21	21	21	21	0	0
Class 100 Total Oblig./Approp.	99,744	535,251	643,443	489,749	473,091	16,658	662,080	747,512	747,512	747,512	747,512	0	0
Class 100 Overtime Oblig./Approp.	9,459	14,437	2,572	1,400	4,890	(3,490)	0	0	2,557	2,557	2,557	(6,520)	(3,963)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FY 01			FY 02			FY 03			FISCAL YEAR 2004									
	Year End Actual	Year End Actual	Year End Actual	Year End Actual	Year End Actual	Year End Actual	Target Budget Plan	Actual	Actual (Over) Under Target Budget	YEAR TO DATE				FULL YEAR					
										Adopted Budget	Adopted Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under			
Office of Emergency Shelter Services																			
Full-Time Positions	74	70	64	69	64	5	69	69	69	69	69	69	69	69	69	69	69	69	69
Class 100 Total Oblig./Approp.	3,268,055	3,075,834	3,138,509	2,591,937	2,570,167	21,770	2,591,937	2,570,167	21,770	3,173,471	3,428,224	3,428,224	3,428,224	3,428,224	3,428,224	3,428,224	3,428,224	3,428,224	3,428,224
Class 100 Overtime Oblig./Approp.	60,626	48,498	64,360	55,805	93,846	(38,041)	55,805	93,846	(38,041)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Office of Housing & Community Dev.																			
Full-Time Positions	7	7	6	6	6	0	6	6	6	6	6	6	6	6	6	6	6	6	6
Class 100 Total Oblig./Approp.	282,520	262,714	271,034	208,479	195,810	12,669	208,479	195,810	12,669	277,972	277,972	277,972	277,972	277,972	277,972	277,972	277,972	277,972	277,972
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Personnel																			
Full-Time Positions	93	88	87	84	81	3	84	81	3	86	85	84	81	81	81	81	81	81	81
Class 100 Total Oblig./Approp.	4,215,297	4,117,047	4,177,826	3,245,533	3,111,101	134,432	3,245,533	3,111,101	134,432	4,405,592	4,238,479	4,238,479	4,238,479	4,238,479	4,238,479	4,238,479	4,238,479	4,238,479	4,238,479
Class 100 Overtime Oblig./Approp.	59,336	44,523	21,890	28,354	29,354	0	28,354	29,354	0	28,180	28,180	28,180	28,180	28,180	28,180	28,180	28,180	28,180	28,180
Police																			
Full-Time Positions	7,807	7,683	7,983	7,652	7,673	(21)	7,652	7,673	(21)	7,843	7,843	7,840	7,821	7,821	7,821	7,821	7,821	7,821	7,821
Class 100 Total Oblig./Approp.	424,915,371	438,440,643	474,030,176	349,522,251	353,681,921	(4,159,670)	349,522,251	353,681,921	(4,159,670)	468,105,412	478,536,236	478,536,236	478,536,236	478,536,236	478,536,236	478,536,236	478,536,236	478,536,236	478,536,236
Class 100 Overtime Oblig./Approp.	43,669,572	50,019,686	73,168,168	42,980,581	48,199,887	(5,219,306)	42,980,581	48,199,887	(5,219,306)	45,519,909	45,519,909	56,834,570	56,834,570	56,834,570	56,834,570	56,834,570	56,834,570	56,834,570	56,834,570
Prisons																			
Full-Time Positions	1,981	1,996	1,996	2,035	1,995	40	2,035	1,995	40	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Class 100 Total Oblig./Approp.	89,853,871	90,972,576	84,877,167	74,751,062	73,021,791	1,729,271	74,751,062	73,021,791	1,729,271	93,103,315	97,732,701	97,732,701	97,732,701	97,732,701	97,732,701	97,732,701	97,732,701	97,732,701	97,732,701
Class 100 Overtime Oblig./Approp.	15,958,732	17,781,928	18,356,496	14,887,128	14,585,332	301,796	14,887,128	14,585,332	301,796	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445	11,365,445
Procurement																			
Full-Time Positions	77	77	73	69	69	0	69	69	0	74	72	69	69	69	69	69	69	69	69
Class 100 Total Oblig./Approp.	3,054,979	3,089,212	3,182,155	2,285,363	2,273,749	11,614	2,285,363	2,273,749	11,614	3,218,037	3,149,787	3,073,136	3,073,136	3,073,136	3,073,136	3,073,136	3,073,136	3,073,136	3,073,136
Class 100 Overtime Oblig./Approp.	3,834	1,347	73	5,217	4,242	975	5,217	4,242	975	3,000	3,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Public Health																			
Full-Time Positions	861	840	784	817	760	57	817	760	57	835	835	834	834	834	834	834	834	834	834
Class 100 Total Oblig./Approp.	41,919,968	41,214,456	41,379,238	31,894,444	31,357,731	536,713	31,894,444	31,357,731	536,713	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443	43,667,443
Class 100 Overtime Oblig./Approp.	1,364,115	1,534,923	1,867,693	1,357,242	1,680,819	(323,577)	1,357,242	1,680,819	(323,577)	1,225,423	1,225,423	1,509,284	1,509,284	1,509,284	1,509,284	1,509,284	1,509,284	1,509,284	1,509,284

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
**QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004											
	YEAR TO DATE				FULL YEAR							
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under Target Budget.	Adopted Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under
<i>Ambulatory Health Services</i>												
Full-Time Positions	363	353	339	356	334	22	366	366	366	367	367	(1)
Class 100 Total Oblig./Approp.	18,174,380	18,219,416	18,571,015	14,593,008	14,299,981	293,027	19,567,266	19,567,266	19,567,266	19,567,266	19,567,266	0
Class 100 Overtime Oblig./Approp.	401,941	507,266	790,499	595,175	670,316	(75,141)	311,235	311,235	311,235	547,410	775,515	(464,280)
<i>Early Childhood, Youth & Women's Health</i>												
Full-Time Positions	44	53	50	52	47	5	54	54	54	53	53	1
Class 100 Total Oblig./Approp.	1,932,348	2,050,520	2,242,963	1,616,750	1,660,327	(43,577)	2,306,583	2,306,583	2,306,583	2,306,583	2,306,583	0
Class 100 Overtime Oblig./Approp.	92,602	49,955	75,982	49,197	122,930	(73,733)	34,215	34,215	34,215	42,105	54,192	(19,977)
<i>Phila. Nursing Home</i>												
Full-Time Positions	1	1	1	1	1	0	1	1	1	1	1	0
Class 100 Total Oblig./Approp.	52,992	52,298	53,820	41,555	41,623	(68)	56,243	56,243	56,243	56,243	56,243	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<i>Environmental Protection Services</i>												
Full-Time Positions	120	117	117	116	112	4	120	120	120	120	120	0
Class 100 Total Oblig./Approp.	5,344,828	5,233,586	5,217,263	4,168,844	4,292,523	(123,679)	5,781,363	5,781,363	5,781,363	5,781,363	5,781,363	0
Class 100 Overtime Oblig./Approp.	162,332	180,491	191,878	147,278	196,198	(48,920)	172,920	172,920	172,920	172,916	192,154	(19,234)
<i>Administration and Support Svcs.</i>												
Full-Time Positions	143	138	117	121	105	16	120	120	120	119	119	1
Class 100 Total Oblig./Approp.	6,811,696	6,578,837	6,336,980	4,618,893	4,420,161	198,732	6,450,387	6,450,387	6,450,387	6,450,387	6,450,387	0
Class 100 Overtime Oblig./Approp.	269,922	277,131	267,287	203,434	264,235	(60,801)	259,308	259,308	259,308	269,065	273,323	(14,015)
<i>Behavioral Health / Mental Retardation</i>												
Full-Time Positions	74	68	59	63	62	1	64	64	64	64	64	0
Class 100 Total Oblig./Approp.	4,206,654	3,765,708	3,646,847	2,620,231	2,528,383	91,848	3,668,134	3,668,134	3,668,134	3,668,134	3,668,134	0
Class 100 Overtime Oblig./Approp.	27,702	27,131	15,952	9,183	10,271	(1,088)	10,200	10,200	10,200	15,547	12,583	(2,383)
<i>Medical Examiner's Office</i>												
Full-Time Positions	49	47	44	46	42	4	47	47	47	47	47	0
Class 100 Total Oblig./Approp.	2,666,913	2,605,653	2,646,665	2,143,038	2,131,261	11,777	2,914,023	2,914,023	2,914,023	2,914,023	2,914,023	0
Class 100 Overtime Oblig./Approp.	284,155	370,599	365,036	254,511	299,401	(44,890)	340,600	340,600	340,600	343,825	342,886	(2,286)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004												
	YEAR TO DATE					FULL YEAR							
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under	Actual Target Budget.	Adopted Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under
<i>Aids Activities Coordinating Office</i>													
Full-Time Positions	30	28	27	27	25	2	27	27	27	27	27	27	0
Class 100 Total Oblig./Approp.	1,112,800	1,075,739	1,033,538	856,129	908,656	(52,527)	1,771,067	1,771,067	1,771,067	1,771,067	1,771,067	1,171,067	0
Class 100 Overtime Oblig./Approp.	53,262	38,279	37,038	23,807	25,086	(1,279)	41,920	41,920	41,920	41,920	41,920	33,327	8,593
<i>Infectious Disease Control</i>													
Full-Time Positions	37	35	30	35	32	3	36	36	36	36	36	36	0
Class 100 Total Oblig./Approp.	1,617,357	1,632,699	1,630,147	1,235,996	1,074,816	161,180	1,752,377	1,752,377	1,752,377	1,752,377	1,752,377	1,752,377	0
Class 100 Overtime Oblig./Approp.	72,199	84,071	124,021	74,657	92,382	(17,725)	55,025	55,025	55,025	55,025	76,496	97,587	(42,562)
<i>Public Property</i>													
Full-Time Positions	222	215	199	205	185	20	236	236	236	236	212	194	42
Class 100 Total Oblig./Approp.	9,801,378	9,153,397	8,990,930	6,987,115	6,731,361	255,754	10,146,919	10,146,919	10,146,919	10,146,919	9,316,154	9,316,154	830,765
Class 100 Overtime Oblig./Approp.	1,070,549	1,083,388	1,083,388	707,231	921,209	(213,978)	1,092,975	1,092,975	1,092,975	1,092,975	1,119,316	1,119,316	(26,341)
<i>Records</i>													
Full-Time Positions	90	84	84	85	81	4	85	85	85	85	81	80	5
Class 100 Total Oblig./Approp.	3,355,392	3,219,317	3,356,606	2,532,010	2,620,333	(88,323)	3,383,643	3,530,193	3,530,193	3,383,643	3,383,643	3,383,643	146,550
Class 100 Overtime Oblig./Approp.	81,372	171,020	200,381	89,664	279,419	(189,755)	33,183	33,183	33,183	100,310	100,310	366,251	(333,068)
<i>Recreation</i>													
Full-Time Positions	574	575	572	591	541	50	600	600	600	592	587	587	13
Class 100 Total Oblig./Approp.	30,699,474	30,318,640	31,490,238	25,166,392	24,453,887	712,505	34,462,323	34,462,323	34,462,323	34,236,054	34,236,054	34,236,054	226,269
Class 100 Overtime Oblig./Approp.	869,517	1,042,860	1,497,264	895,135	1,039,935	(144,800)	1,039,150	1,039,150	1,039,150	1,085,414	1,085,414	1,487,578	(458,428)
<i>Stadium Complex</i>													
Full-Time Positions	27	26	24	19	14	5	29	29	29	19	14	14	5
Class 100 Total Oblig./Approp.	1,190,534	1,177,892	1,218,716	747,509	706,729	40,780	1,238,035	1,238,035	1,238,035	973,968	973,968	973,968	264,067
Class 100 Overtime Oblig./Approp.	60,598	106,989	136,675	75,507	43,520	31,987	73,507	73,507	73,507	75,507	43,520	43,520	29,987
<i>All But Stadium</i>													
Full-Time Positions	547	549	548	572	527	45	571	571	571	573	573	573	(2)
Class 100 Total Oblig./Approp.	29,508,940	29,136,748	30,271,522	24,418,883	23,747,158	671,725	33,224,288	33,224,288	33,224,288	33,262,086	33,262,086	33,262,086	(37,798)
Class 100 Overtime Oblig./Approp.	808,919	935,871	1,360,589	819,628	996,415	(176,787)	965,643	965,643	965,643	1,009,907	1,009,907	1,454,058	(488,415)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

Department / Category	FISCAL YEAR 2004										
	YEAR TO DATE					FULL YEAR					
	FY 01 Year End Actual	FY 02 Year End Actual	FY 03 Year End Actual	Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Current Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under Target Budget
Register of Wills											
Full-Time Positions	67	68	69	70	68	2	70	70	70	70	0
Class 100 Total Oblig./Approp.	2,837,600	2,863,215	2,889,646	2,437,238	2,318,219	119,019	3,005,508	3,110,508	3,110,508	3,110,508	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Revenue											
Full-Time Positions	320	304	279	295	262	33	267	267	294	294	0
Class 100 Total Oblig./Approp.	13,558,047	12,879,817	12,056,480	9,361,390	8,697,959	663,431	13,329,906	13,329,906	13,329,906	13,329,906	0
Class 100 Overtime Oblig./Approp.	608,296	611,240	425,427	378,800	310,896	67,904	511,378	511,378	565,205	565,205	0
Sheriff											
Full-Time Positions	246	256	260	267	265	2	267	267	267	267	0
Class 100 Total Oblig./Approp.	11,977,388	12,096,397	12,819,881	10,322,009	10,406,990	(84,981)	12,823,267	13,823,267	13,823,267	13,823,267	0
Class 100 Overtime Oblig./Approp.	2,520,515	2,222,740	2,888,602	1,816,704	1,992,513	(175,809)	1,993,468	1,993,468	2,453,487	2,453,487	0
Streets											
Full-Time Positions	719	694	664	646	609	37	667	668	628	628	0
Class 100 Total Oblig./Approp.	16,910,202	15,562,337	16,351,579	10,815,632	12,324,936	(1,709,304)	14,870,502	14,870,502	15,175,670	15,175,670	0
Class 100 Overtime Oblig./Approp.	2,989,422	2,006,610	3,396,299	1,509,021	2,051,281	(542,260)	1,663,000	1,663,000	2,355,968	2,355,968	0
(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)											
Engineering Design & Surveying											
Full-Time Positions	143	136	130	128	116	12	132	132	117	117	0
Class 100 Total Oblig./Approp.	6,627,973	6,300,749	6,449,625	4,560,203	4,791,800	(231,597)	6,336,308	6,336,308	6,306,922	6,306,922	0
Class 100 Overtime Oblig./Approp.	261,304	208,080	324,227	116,451	232,507	(116,056)	100,000	100,000	260,366	260,366	0
Highways											
Full-Time Positions	334	322	307	301	280	21	312	312	298	298	0
Class 100 Total Oblig./Approp.	3,831,965	2,753,715	3,413,645	1,456,681	2,540,030	(1,083,349)	2,361,776	2,361,776	2,381,628	2,381,628	0
Class 100 Overtime Oblig./Approp.	2,043,755	1,233,027	2,471,946	1,031,361	1,379,472	(348,111)	1,200,000	1,200,000	1,606,533	1,606,533	0
(See footnote above)											

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**TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2004

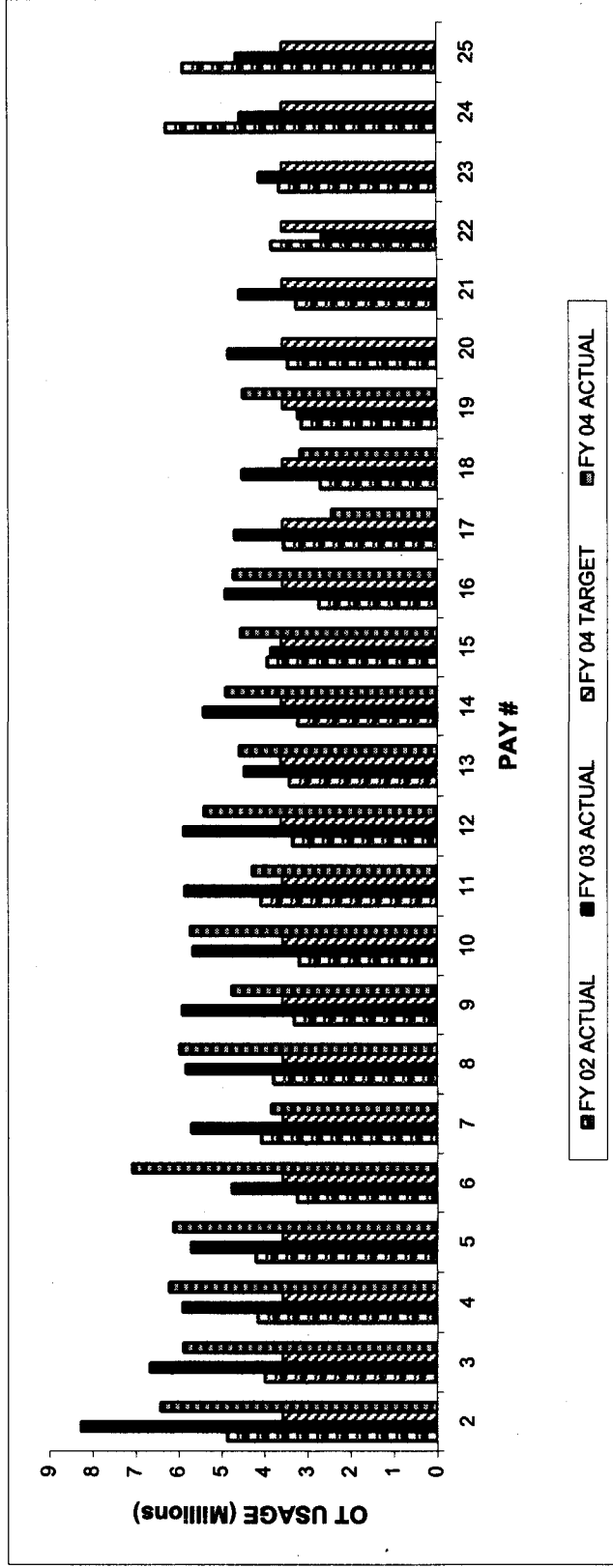
Department / Category	FISCAL YEAR 2004													
	YEAR TO DATE					FULL YEAR								
	FY 01		FY 02		FY 03		Actual		Current		Year End			
	Year End	Actual	Year End	Actual	Year End	Actual	Target Budget	Actual	Target Budget	Adopted Budget	Adopted Budget	Target Budget	Departmental Projection	
						Plan		(Over) Under	Budget	Budget	Budget	Projection	(Over) Under	
								Target Budget					Current Budget	
Street Lighting														
Full-Time Positions	24	21	21	21	21	20	20	0	21	21	21	21	0	0
Class 100 Total Oblig./Approp.	367,228	287,301	287,301	241,970	241,970	104,854	198,397	(93,543)	126,811	167,662	167,662	167,662	(40,851)	0
Class 100 Overtime Oblig./Approp.	132,491	109,948	109,948	119,107	119,107	86,836	92,135	(5,299)	83,000	109,960	109,960	109,960	(26,960)	0
(See footnote above)														
Traffic Engineering														
Full-Time Positions	113	111	111	105	105	102	102	0	108	101	101	101	7	0
Class 100 Total Oblig./Approp.	1,855,327	1,631,057	1,631,057	1,723,012	1,723,012	1,190,136	1,498,327	(308,191)	1,692,622	1,747,640	1,747,640	1,747,640	(55,018)	0
Class 100 Overtime Oblig./Approp.	382,426	328,551	328,551	347,901	347,901	208,283	257,585	(49,302)	230,000	271,583	271,583	271,583	(41,583)	0
(See footnote above)														
General Support														
Full-Time Positions	105	104	104	101	101	95	91	4	94	91	91	91	4	0
Class 100 Total Oblig./Approp.	4,227,709	4,589,515	4,589,515	4,523,327	4,523,327	3,303,758	3,296,382	7,376	4,352,985	4,571,818	4,571,818	4,571,818	(218,833)	0
Class 100 Overtime Oblig./Approp.	169,446	131,004	131,004	133,118	133,118	66,090	89,582	(23,492)	50,000	107,526	107,526	107,526	(57,526)	145,666
Sanitation														
Full-Time Positions	1,422	1,415	1,415	1,382	1,382	1,332	1,276	56	1,376	1,349	1,349	1,349	27	0
Class 100 Total Oblig./Approp.	49,625,904	46,119,600	46,119,600	47,659,007	47,659,007	34,905,919	35,661,749	(755,830)	47,268,132	47,686,193	47,686,193	47,686,193	(418,061)	0
Class 100 Overtime Oblig./Approp.	6,853,461	5,669,253	5,669,253	6,938,939	6,938,939	4,478,465	5,550,004	(1,071,539)	5,000,000	5,888,061	5,888,061	5,888,061	(888,061)	0
Tax Reform Commission														
Full-Time Positions	0	0	0	3	3	3	3	0	3	1	1	1	2	0
Class 100 Total Oblig./Approp.	0	0	0	88,451	88,451	215,811	215,811	0	230,000	230,000	230,000	230,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Zoning Board of Adjustment														
Full-Time Positions	6	6	6	6	6	6	6	0	6	6	6	6	0	0
Class 100 Total Oblig./Approp.	356,883	365,498	365,498	371,735	371,735	309,501	308,195	1,306	440,703	440,703	440,703	440,703	0	0
Class 100 Overtime Oblig./Approp.	1,917	0	0	1,301	1,301	9,375	8,557	818	2,000	12,500	12,500	12,500	(10,500)	0
TOTAL GENERAL FUND														
Full-Time Positions	24,689	24,412	24,412	24,530	24,530	24,448	23,844	604	24,895	24,646	24,646	24,538	358	108
Class 100 Total Oblig./Approp.	1,173,340,751	1,197,249,949	1,197,249,949	1,246,661,659	1,246,661,659	950,918,274	949,264,770	1,653,504	1,279,129,339	1,297,259,876	1,297,259,876	1,297,259,876	1,897,719	0
Class 100 Overtime Oblig./Approp.	97,025,973	105,148,762	105,148,762	134,388,339	134,388,339	84,980,673	97,607,021	(12,646,348)	92,151,703	110,607,433	110,607,433	120,434,495	(28,282,792)	(9,827,062)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
FY 02 to FY 04 REGULAR OVERTIME COMPARISON BY PAY PERIOD
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

	PAY #1	PAY #2	PAY #3	PAY #4	PAY #5	PAY #6	PAY #7	PAY #8	PAY #9	PAY #10	PAY #11	PAY #12	PAY #13
FY 02	1,344,161	4,878,184	3,993,076	4,167,293	4,208,448	3,262,171	4,087,666	3,811,563	3,326,921	3,212,976	4,086,256	3,351,997	3,430,624
FY 03	1,577,805	8,278,606	6,677,965	5,917,197	5,719,169	4,772,003	5,710,908	5,836,243	5,927,497	5,673,757	5,861,335	5,891,927	4,478,537
04 TARGET	1,665,187	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,620,425	3,620,425
FY 04	1,229,440	6,432,561	5,900,197	6,232,719	6,143,049	7,094,215	3,850,618	5,991,489	4,770,666	5,739,868	4,292,647	5,416,919	4,594,802
	PAY #14	PAY #15	PAY #16	PAY #17	PAY #18	PAY #19	PAY #20	PAY #21	PAY #22	PAY #23	PAY #24	PAY #25	PAY #26
FY 02	3,240,861	3,954,351	2,753,163	3,574,128	2,713,002	3,150,297	3,471,452	3,268,973	3,840,235	3,649,024	6,291,408	5,891,551	10,884,064
FY 03	5,433,870	3,862,851	4,924,118	4,709,932	4,529,657	3,239,895	4,849,666	4,604,059	2,664,778	4,126,557	4,575,030	4,652,425	7,153,536
04 TARGET	3,620,425	3,620,425	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	3,586,116	6,224,267
FY 04	4,918,547	4,571,206	4,740,734	2,447,545	3,182,316	4,512,585							

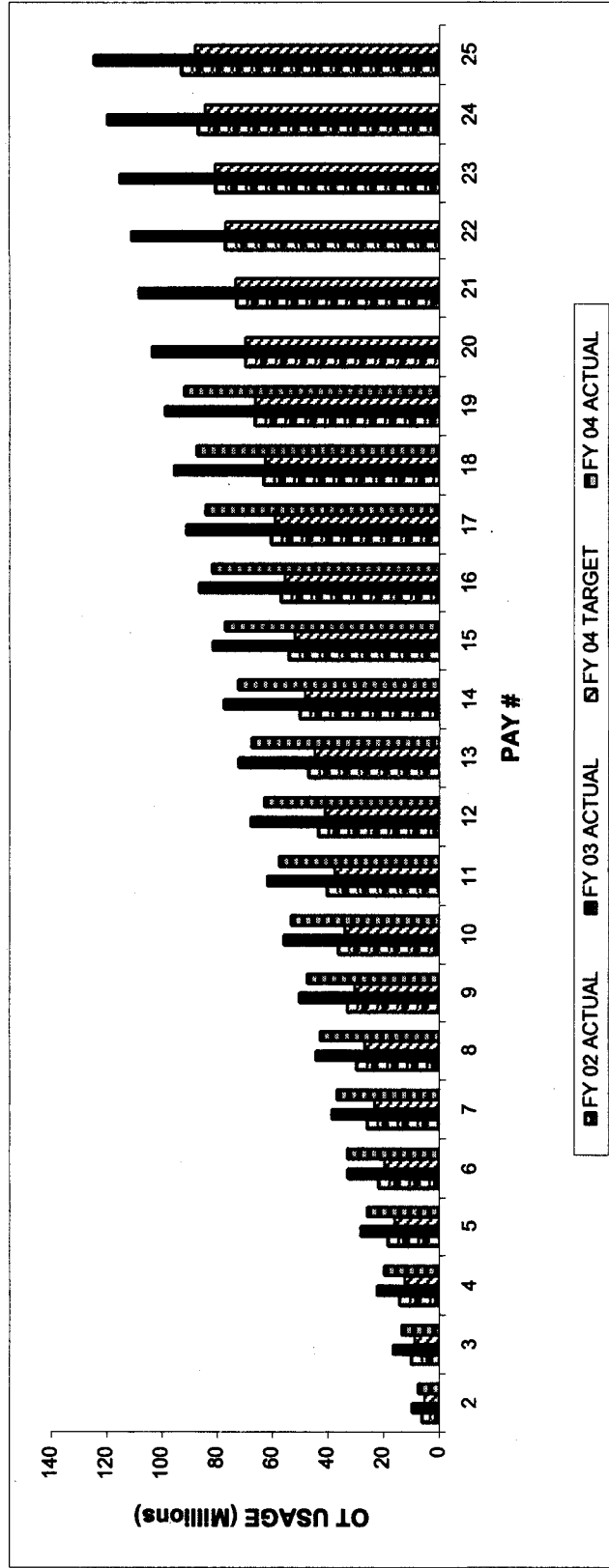


Notes: Pay # 1 is excluded from graph because it is not a full pay
 Pay # 26 is excluded because it includes more than a full pay

Table O-5
QUARTERLY CITY MANAGERS REPORT
FY 02 to FY 04 REGULAR OVERTIME COMPARISON - CUMULATIVE
GENERAL FUND

FOR THE PERIOD ENDING MARCH 31, 2004

	<u>PAY #1</u>	<u>PAY #2</u>	<u>PAY #3</u>	<u>PAY #4</u>	<u>PAY #5</u>	<u>PAY #6</u>	<u>PAY #7</u>	<u>PAY #8</u>	<u>PAY #9</u>	<u>PAY #10</u>	<u>PAY #11</u>	<u>PAY #12</u>	<u>PAY #13</u>
FY 02	1,344,161	6,222,345	10,215,421	14,382,715	18,591,163	21,853,334	25,941,000	29,752,563	33,079,483	36,292,459	40,378,715	43,730,712	47,161,336
FY 03	1,577,805	9,856,411	16,534,376	22,451,574	28,170,743	32,942,746	38,653,654	44,489,896	50,417,394	56,091,151	61,952,486	67,844,412	72,322,949
04 TARGET	1,665,187	5,251,304	8,837,420	12,423,536	16,009,653	19,595,769	23,181,885	26,768,001	30,354,118	33,940,234	37,526,350	41,146,775	44,767,201
FY 04	1,229,440	7,662,001	13,562,198	19,794,918	25,937,967	33,032,182	36,882,800	42,874,289	47,644,955	53,384,823	57,677,470	63,094,389	67,689,191
	<u>PAY #14</u>	<u>PAY #15</u>	<u>PAY #16</u>	<u>PAY #17</u>	<u>PAY #18</u>	<u>PAY #19</u>	<u>PAY #20</u>	<u>PAY #21</u>	<u>PAY #22</u>	<u>PAY #23</u>	<u>PAY #24</u>	<u>PAY #25</u>	<u>PAY #26</u>
FY 02	50,402,197	54,356,548	57,109,711	60,683,839	63,396,841	66,547,138	70,018,590	73,287,564	77,127,799	80,776,823	87,068,231	92,959,782	103,843,846
FY 03	77,756,819	81,619,670	86,543,788	91,253,720	95,783,377	99,023,272	103,872,938	108,476,997	111,141,775	115,268,332	119,843,362	124,495,787	131,649,323
04 TARGET	48,387,626	52,008,051	55,594,168	59,180,284	62,766,400	66,352,516	69,938,633	73,524,749	77,110,865	80,696,982	84,283,098	87,869,214	94,093,481
FY 04	72,607,738	77,178,945	81,919,679	84,367,224	87,549,540	92,062,125							



Notes: Pay # 1 is excluded from graph because it is not a full pay
 Pay # 26 is excluded because it includes more than a full pay

Table O-6
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004

Department	FY 03 Actual	Year To Date				Fiscal Year 2004				Full Year			
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Current Adopted Budget	Current Target Budget	Current Projection	Current Projection (Over)/Under				
									Current Budget	Current Target			
Human Services:													
Admin. & Mgmt.	3,451,398	3,690,715	3,360,707	330,008	3,756,856	1,179,018	3,951,354	3,951,354	3,951,354	0	(2,772,336)	0	
Contract Admin. & Prog. Eval.	48,921	38,752	36,799	1,953	41,616	41,616	40,800	40,800	40,800	0	816	0	
Juvenile Justice	94,318,649	103,934,722	101,933,122	2,001,600	115,829,668	115,829,668	104,619,023	104,619,023	104,619,023	0	11,210,645	0	
Riverview	599,426	898,709	896,522	2,187	915,159	915,159	915,159	915,159	915,159	0	0	0	
Children & Youth	296,404,250	297,683,361	297,555,456	127,905	299,428,274	299,428,274	311,772,161	311,772,161	311,772,161	0	(12,343,887)	0	
Community Based Prevention	57,506,118	74,041,872	63,921,340	10,120,532	88,289,988	88,289,988	71,988,708	71,988,708	71,988,708	0	16,301,280	0	
Total Human Services	452,328,762	480,288,131	467,703,946	12,584,185	508,261,561	505,683,723	493,287,205	493,287,205	493,287,205	0	12,396,518	0	
Public Health:													
Ambulatory Health	14,703,120	15,277,626	14,977,745	299,881	15,583,146	15,583,146	15,349,753	15,349,753	15,349,753	0	233,393	0	
Maternal and Child Health	2,066,095	1,066,700	1,058,336	8,364	1,094,548	1,094,548	1,094,548	1,094,548	1,094,548	0	0	0	
Phila. Nursing Home	29,620,891	31,320,891	30,537,888	783,003	33,539,000	33,539,000	33,539,000	33,539,000	33,539,000	0	0	0	
Environmental Prot.	2,885,363	2,695,804	2,652,777	43,027	2,656,004	2,656,004	2,766,804	2,766,804	2,766,804	0	(110,800)	0	
Finance & Admin.	2,403,925	1,899,566	1,789,321	110,245	1,847,592	1,847,592	2,046,703	2,046,703	2,046,703	0	(199,111)	0	
Behavioral Health/MR	12,567,777	12,128,834	11,296,674	832,160	12,128,834	12,128,834	12,128,834	12,128,834	12,128,834	0	0	0	
Medical Examiner's Office	372,609	364,727	360,844	3,883	366,667	366,667	366,667	366,667	366,667	0	0	0	
Aids Activities Coord. Office	3,518,255	3,408,206	2,199,929	1,208,277	3,433,020	3,433,020	3,445,020	3,445,020	3,445,020	0	(12,000)	0	
Infectious Disease Control	262,919	450,260	241,598	208,662	545,502	545,502	456,984	456,984	456,984	0	88,518	0	
Total Public Health	68,400,954	68,612,614	65,115,112	3,497,502	71,194,313	71,194,313	71,194,313	71,194,313	71,194,313	0	0	0	
Public Property:													
SEPTA	57,247,312	0	0	0	56,523,925	56,523,925	54,872,733	54,872,733	54,872,733	0	1,651,192	0	
Space Rentals	13,928,772	14,515,541	14,453,243	62,298	14,515,541	14,515,541	14,515,541	14,515,541	14,515,541	0	0	0	
Telecommunications	12,844,462	11,252,144	11,247,699	4,445	12,748,125	12,748,125	11,598,185	11,598,185	11,598,185	0	1,149,940	0	
Utilities	28,112,884	27,454,538	27,454,538	0	27,475,500	27,475,500	27,475,500	27,475,500	27,475,500	0	0	0	
All Other	22,962,340	21,956,254	21,932,189	24,065	23,009,306	23,009,306	22,013,746	22,013,746	22,013,746	0	995,560	0	
Total Public Property	135,095,770	75,178,477	75,087,669	90,808	134,272,397	134,272,397	130,475,705	130,475,705	130,475,705	0	3,796,692	0	
Streets:													
General Support	843,299	899,552	818,412	81,140	960,178	960,178	960,178	960,178	960,178	0	0	0	
Traffic Engineering	64,971	42,249	43,280	(1,031)	49,602	49,602	49,602	49,602	49,602	0	0	0	
Sanitation	38,658,180	41,190,309	41,058,904	131,405	41,475,445	41,475,445	41,475,445	41,475,445	41,475,445	0	0	0	
Street Lighting	11,051,084	10,833,075	10,826,816	6,259	10,853,213	10,853,213	10,853,213	10,853,213	10,853,213	0	0	0	
Highways	3,743,318	601,571	569,993	31,578	633,001	633,001	633,001	633,001	633,001	0	0	0	
Engineering	76,129	65,291	43,828	21,463	67,491	67,491	67,491	67,491	67,491	0	0	0	
Total Streets	54,436,981	53,632,047	53,361,233	270,814	54,038,930	54,038,930	54,038,930	54,038,930	54,038,930	0	0	0	
All Other	296,847,891	271,926,298	268,009,569	3,916,729	310,521,448	313,650,630	311,046,808	311,046,808	311,046,808	0	2,603,822	0	
Total Class 200	1,007,110,356	949,637,567	929,277,529	20,360,038	1,078,288,649	1,078,839,993	1,060,042,961	1,060,042,961	1,060,042,961	0	18,797,032	0	

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - DECEMBER VS. MARCH YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	DECEMBER	MARCH	DIFFERENCE	DECEMBER	MARCH	DIFFERENCE
Art Museum Subsidy	2,250,000	2,250,000	0	0	0	0
Atwater Kent Museum	292,867	292,867	0	0	0	0
Auditing (City Controller's Office)	7,951,479	7,951,479	0	0	0	0
Board of Building Standards	121,054	121,054	0	0	0	0
Board of L & I Review	212,927	212,927	0	0	0	0
Board of Revision of Taxes	9,030,497	9,030,497	0	0	0	0
Camp William Penn	311,411	311,411	0	0	0	0
Capital Program Office	2,370,063	2,370,063	0	0	0	0
City Commissioners (Election Board)	8,960,301	8,960,301	0	0	0	0
City Council	15,330,332	15,330,332	0	0	0	0
City Planning Commission	3,485,879	3,221,879	(264,000)	(264,000)	0	264,000
City Rep. / Commerce	5,395,800	5,395,800	0	0	0	0
Commerce-Economic Stimulus	4,631,250	4,631,250	0	0	0	0
City Rep. / Commerce-SEPTA Subsidy	54,872,733	54,872,733	0	0	0	0
City Treasurer	882,240	882,240	0	0	0	0
Civic Center	271,427	271,427	0	0	0	0
Civil Service Commission	163,399	163,399	0	986	0	(986)
Clerk of Quarter Sessions	5,046,227	5,046,227	0	0	0	0
Community College Subsidy	22,467,924	22,467,924	0	0	0	0
Convention Center Subsidy	31,995,000	31,995,000	0	0	0	0
District Attorney	30,868,562	30,868,562	0	0	0	0
Emergency Relief	0	0	0	0	0	0
Fairmount Park	13,758,576	14,058,576	300,000	0	0	0
Finance	16,563,952	16,643,952	80,000	0	0	0
Finance - Contribution to School District	35,000,000	35,000,000	0	0	0	0
Finance - Employee Benefits	594,813,000	594,813,000	0	0	0	0
Employee Disability	40,100,000	40,100,000	0	0	0	0
FICA	61,513,000	61,513,000	0	0	0	0
Flex Cash Payments	1,000,000	1,000,000	0	0	0	0
Group Legal	4,300,000	4,300,000	0	0	0	0
Group Life Insurance	7,100,000	7,100,000	0	0	0	0
Health / Medical	252,400,000	252,400,000	0	0	0	0
Pension (Minimum Municipal Obligation)	167,000,000	167,000,000	0	0	0	0
Pension Obligation Bonds	58,900,000	58,900,000	0	0	0	0
Tool Allowance	100,000	100,000	0	0	0	0
Unemployment Compensation	2,400,000	2,400,000	0	0	0	0
Fire	175,888,242	175,888,242	0	(1,855,000)	0	1,855,000
First Judicial District	115,000,000	115,000,000	0	0	0	0
Common Pleas Court	79,091,616	79,091,616	0	0	0	0
Municipal Court	8,682,868	8,682,868	0	0	0	0
Office of the Exec. Administrator	22,324,867	22,324,867	0	0	0	0
Traffic Court	4,900,649	4,900,649	0	0	0	0
Fleet Management	38,074,265	39,374,265	1,300,000	0	0	0
Fleet Management - Vehicle Purchases	8,000,000	6,700,000	(1,300,000)	0	0	0
Free Library	38,281,893	38,281,893	0	0	0	0
Historical Commission	277,655	265,618	(12,037)	(12,037)	0	12,037
Hero Award	34,698	34,698	0	0	0	0
Human Relations Commission	2,279,873	2,279,873	0	0	0	0
Human Services	585,820,586	585,820,586	0	0	0	0
Administration & Management	13,367,522	13,367,522	0	0	0	0
Contract Administration & Program Evaluation	2,755,761	2,755,761	0	(100,885)	0	100,885
Juvenile Justice Services	122,900,461	122,900,461	0	1,412,289	0	(1,412,289)
Riverview Home	5,395,743	5,395,743	0	0	0	0
Children & Youth (Child Welfare)	366,285,280	366,285,280	0	(1,311,404)	0	1,311,404
Community Based Prevention Services	75,115,819	75,115,819	0	0	0	0

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7
QUARTERLY CITY MANAGERS REPORT
COMPARISON OF OBLIGATIONS - DECEMBER VS. MARCH YEAR END PROJECTION
GENERAL FUND
FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	DECEMBER	MARCH	DIFFERENCE	DECEMBER	MARCH	DIFFERENCE
Indemnities	29,113,915	29,113,915	0	0	0	0
Information Services, Mayor's Office of	12,522,721	12,672,480	149,759	295	0	(295)
Labor Relations	516,764	516,764	0	0	0	0
Law	15,195,214	17,355,214	2,160,000	160,000	0	(160,000)
Legal Services incl. Defender Association	33,359,468	33,359,468	0	0	0	0
Licenses & Inspections	24,037,450	24,564,362	526,912	697,412	0	(697,412)
Licenses & Inspections - Demolitions	0	0	0	0	0	0
Managing Director (MDO)	15,518,717	15,518,717	0	0	0	0
Mayor	3,783,407	3,783,407	0	0	0	0
Mayor's Office of Community Svcs.	886,982	886,982	0	0	0	0
Mayor - Scholarships	200,000	200,000	0	0	0	0
Office of Housing and Comm. Development	440,734	440,734	0	0	0	0
Office of Emergency Shelter & Services	16,844,374	16,844,372	(2)	0	0	0
Personnel	4,921,069	4,969,787	48,718	(5,625)	0	5,625
Police	495,856,103	495,856,103	0	(10,660,858)	0	10,660,858
Prisons	180,581,447	180,581,447	0	(4,706,851)	0	4,706,851
Procurement	5,055,261	4,623,537	(431,724)	(431,724)	0	431,724
Public Health	121,115,705	121,423,595	307,890	307,890	0	(307,890)
Ambulatory Health Services	39,184,064	38,208,222	(975,842)	(975,842)	0	975,842
Maternal and Child Health	3,433,150	3,448,916	15,766	15,766	0	(15,766)
Phila. Nursing Home	34,295,121	35,695,243	1,400,122	1,400,122	0	(1,400,122)
Environmental Protection Services	8,940,033	8,652,526	(287,507)	(287,507)	0	287,507
Administration and Support Svcs	9,141,433	9,159,379	17,946	17,946	0	(17,946)
Behavioral Health / Mental Retardation	15,778,788	15,796,968	18,180	18,180	0	(18,180)
Medical Examiner's Office	3,553,271	3,581,669	28,398	28,398	0	(28,398)
Aids Activities Coordinating Office	4,597,867	4,639,107	41,240	41,240	0	(41,240)
Infectious Disease Control	2,191,978	2,241,565	49,587	49,587	0	(49,587)
Public Property	46,964,939	46,339,077	(625,862)	(1,175,802)	0	1,175,802
Public Property - SEPTA Subsidy	0	0	0	0	0	0
Public Property - Space Rentals	14,515,541	14,515,541	0	0	0	0
Public Property - Telecommunications	12,148,125	11,598,185	(549,940)	0	0	0
Public Property - Utilities	27,475,000	27,475,500	500	500	0	(500)
Records	8,462,777	8,306,541	(156,236)	(156,236)	0	156,236
Recreation	40,695,529	41,171,062	475,533	350,533	0	(350,533)
All But Stadium	38,622,563	38,709,762	87,199	(37,800)	0	37,800
Stadium Complex	2,072,966	2,461,300	388,334	388,333	0	(388,333)
Refunds	831,297	831,297	0	0	0	0
Register of Wills	3,074,952	3,179,952	105,000	0	0	0
Revenue	17,717,389	18,177,343	459,954	459,954	0	(459,954)
Sheriff	13,475,759	14,718,184	1,242,425	0	0	0
Sinking Fund (Debt Service)	185,050,437	185,050,437	0	0	0	0
Streets	30,450,918	32,450,918	2,000,000	(110,168)	0	110,168
Engineering Design & Surveying	6,488,645	6,509,784	21,139	50,525	0	(50,525)
General Support	5,868,748	5,886,681	17,933	(5,900)	0	5,900
Highways	4,099,800	6,107,497	2,007,697	(12,155)	0	12,155
Street Lighting	11,684,285	11,676,021	(8,264)	(49,115)	0	49,115
Traffic Engineering	2,309,440	2,270,935	(38,505)	(93,523)	0	93,523
Streets - Sanitation	90,721,429	90,721,429	0	(418,061)	0	418,061
Tax Reform Commission	375,000	375,000	0	0	0	0
Witness Fees	223,674	223,674	0	0	0	0
Zoning Board of Adjustment	503,987	503,987	0	0	0	0
TOTAL GENERAL FUND	3,283,340,196	3,289,157,086	5,816,890	(17,818,792)	0	17,818,792

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2004

Department	FISCAL YEAR 2003			FISCAL YEAR 2004			MONTH END ACTUAL	MONTH END ACTUAL	MONTH END ACTUAL	MONTH END ACTUAL (OVER) UNDER BUDGET			
	YEAR END ACTUAL			ADOPTED BUDGET							General	Other	Total
	General	Other	Total	General	Other	Total							
Atwater Kent Museum	6	0	6	6	0	6	6	0	6	0			
Auditing (City Controller's Office)	127	0	127	132	0	132	123	0	123	9			
Board of Building Standards	2	0	2	2	0	2	2	0	2	0			
Board of L & I Review	3	0	3	3	0	3	3	0	3	0			
Bd. of Pensions	0	64	64	0	71	71	0	62	62	9			
Bd. of Revision of Taxes	133	0	133	160	0	160	144	0	144	16			
Camp William Penn	4	0	4	3	0	3	4	0	4	(1)			
Capital Program Office, Mayor-	21	0	21	22	0	22	22	0	22	0			
City Commissioners (Election Board)	97	0	97	101	0	101	92	0	92	9			
City Council	202	0	202	216	0	216	204	0	204	12			
City Planning Commission	56	7	63	57	7	64	51	7	58	6			
City Rep. / Commerce	23	651	674	27	973	1,000	20	742	762	238			
City Treasurer	14	0	14	15	0	15	12	0	12	3			
Civic Center	3	0	3	3	0	3	3	0	3	0			
Civil Service Commission	3	0	3	3	0	3	2	0	2	1			
Clerk of Quarter Sessions	122	0	122	128	0	128	119	0	119	9			
District Attorney - Total	458	102	560	464	134	598	455	86	541	57			
Civilian	436	94	530	442	103	545	439	80	519	26			
Uniform	22	8	30	22	31	53	16	6	22	31			
Fairmount Park	209	1	210	212	1	213	202	1	203	10			
Finance	154	3	157	151	4	155	160	10	170	(15)			
Fire - Total	2,479	75	2,554	2,518	78	2,596	2,397	72	2,469	127			
Uniform	2,364	71	2,435	2,388	74	2,462	2,279	68	2,347	115			
Civilian	115	4	119	130	4	134	118	4	122	12			
First Judicial District	2,058	436	2,494	2,082	513	2,595	2,046	430	2,476	119			
Fleet Management	362	57	419	344	75	419	350	66	416	3			
Free Library	717	96	813	738	107	845	690	91	781	64			
Historical Commission	5	0	5	5	0	5	5	0	5	0			
Human Relations Commission	41	0	41	44	0	44	40	0	40	4			
Human Services	1,787	71	1,858	1,950	63	2,013	1,848	67	1,915	98			
Information Services, Mayor's Office of	124	10	134	120	13	133	110	11	121	12			
Labor Relations, Mayor's Office of	8	0	8	8	0	8	7	0	7	1			
Law	196	68	264	207	67	274	195	65	260	14			

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING MARCH 31, 2004

Department	FISCAL YEAR 2003				FISCAL YEAR 2004				MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL		ADOPTED BUDGET		MONTH END ACTUAL		Total	Total	
	General	Other	General	Other	General	Other			
Licenses & Inspections	434	32	466	32	431	400	38	438	(7)
Managing Director (MDO)	117	6	123	6	122	116	6	122	0
Mayor	54	7	61	9	57	51	6	57	0
Mayor's Office of Comm. Svcs.	20	153	173	172	193	21	146	167	26
Off. of Emergency Shelter Svcs.	64	70	134	66	135	64	9	73	62
Office of Housing and Community Develop.	6	67	73	73	79	6	66	72	7
Personnel	87	0	87	0	86	81	0	81	5
Police - Total	7,983	169	8,152	170	8,013	7,673	166	7,839	174
Civilian	939	10	949	11	944	6,760	11	6,771	(5,827)
Uniform	7,044	159	7,203	159	7,069	913	155	1,068	6,001
Prisons	1,996	0	1,996	0	2,100	1,995	0	1,995	105
Procurement	73	2	75	2	76	69	2	71	5
Public Health	784	459	1,243	515	1,350	760	458	1,218	132
Public Property	199	0	199	0	236	185	0	185	51
Records	84	0	84	0	85	81	0	81	4
Recreation	572	23	595	28	628	541	21	562	66
Register of Wills	69	0	69	0	70	68	0	68	2
Revenue	279	248	527	289	556	262	238	500	56
Sheriff	260	0	260	0	267	265	0	265	2
Streets	664	0	664	0	667	609	1	610	57
Streets - Sanitation	1,362	0	1,362	0	1,376	1,276	0	1,276	100
Tax Reform Commission	3	0	3	0	3	3	0	3	0
Water	0	1,839	1,839	2,043	2,043	0	1,811	1,811	232
Zoning Board of Adjustment	6	0	6	0	6	6	0	6	0
TOTAL ALL FUNDS	24,530	4,716	29,246	5,511	30,406	23,844	4,678	28,522	1,884

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENTAL LEAVE USAGE ANALYSIS

**TABLE L-1
 QUARTERLY CITY MANAGERS REPORT
 TOTAL LEAVE USAGE ANALYSIS
 FOR THE PERIOD ENDING MARCH 31, 2004**

Department	Fiscal Year 2004		Fiscal Year 2004		Annualized Leave Days Per Employee	Departmental Explanation for FY2004 Leave Usage Experience
	Full Year Usage	Usage Through the Third Quarter	Usage Through the Third Quarter	Usage Through the Third Quarter		
Streets – All except Sanitation	15.33%	14.47%	26.98%		69	Other leave usage of 16.3% ranked first among reporting agencies, sick leave usage of 6.1% ranked eighth.
Historical Commission	15.33%	18.94%	19.59%		50	Sick leave usage of 7.6% and vacation leave usage of 10.9% ranked first among reporting agencies.
Mayor's Office	16.63%	16.45%	19.17%		49	Sick leave usage of 7.4% ranked third among reporting agencies, and vacation and other leave usage were above the median.
Fairmount Park Commission	16.65%	17.18%	19.10%		49	Vacation leave usage of 10.2% ranked second among reporting agencies, and sick and other leave usage were above the median.
O.E.S.S.	17.38%	13.76%	18.89%		48	Sick leave usage of 7.1% ranked fourth among reporting agencies, and other leave usage of 3.9% ranked sixth.
M.O.I.S. (General Fund)	13.77%	18.10%	18.71%		48	Vacation leave usage of 9.3% ranked fourth among reporting agencies, and sick and other leave usage were above the median.
Water	14.85%	15.07%	17.42%		45	Other leave usage of 4.6% ranked third among reporting agencies, sick and vacation leave usage were above the median.
Law	12.12%	12.44%	17.29%		44	Sick leave usage of 6.4% ranked sixth among reporting agencies, and vacation and other leave usage were above the median.
Zoning Board of Adjustment	15.87%	12.07%	17.11%		44	Vacation leave usage of 8.7% ranked seventh among reporting agencies, and other leave usage was above the median.
Public Property	16.35%	14.74%	17.07%		44	Vacation leave usage of 9.6% ranked third among reporting agencies, and sick and other leave usage were above the median.
City Representative/Director of Commerce	22.06%	18.55%	16.86%		43	
Records	16.58%	19.39%	16.83%		43	
Water Revenue	17.70%	18.08%	16.76%		43	
Recreation – All But Stadium	15.17%	13.08%	16.32%		42	
City Planning Commission	18.36%	18.52%	16.28%		42	
Free Library	16.32%	15.70%	16.21%		42	
Prisons	15.78%	14.37%	15.78%		40	
Streets – Sanitation	15.25%	15.85%	15.60%		40	
Public Health	15.58%	13.86%	15.59%		40	
City Treasurer	13.29%	11.98%	15.37%		39	
Mid-Point	15.75%	15.88%	15.34%		39	
Fleet Management	15.74%	15.07%	15.34%		39	
Human Services	15.33%	15.74%	15.26%		39	
Finance	13.58%	14.30%	15.22%		39	
Commission on Human Relations	16.90%	19.74%	15.22%		39	
Office of Labor Relations	11.15%	9.17%	15.16%		39	
Procurement	14.65%	13.51%	15.14%		39	
Licenses and Inspections	18.37%	15.89%	15.04%		38	
Revenue	19.47%	18.86%	14.38%		37	
Recreation – Stadium	15.74%	16.88%	14.12%		36	
Police – Uniformed	13.01%	13.73%	13.83%		35	
Aviation	13.40%	13.09%	13.49%		35	
City Commissioners	10.68%	13.56%	13.38%		34	
Capital Program Office	16.18%	7.97%	12.58%		32	
Board of Building Standards	16.20%	14.57%	12.57%		32	
Fire	16.26%	15.85%	10.52%		27	
Register of Wills	9.33%	7.98%	10.32%		26	
Personnel and Civil Service Commission	17.79%	15.13%	9.50%		24	
Board of Revision of Taxes	18.92%	17.52%	9.47%		24	
L & I Review Board	9.87%	10.27%	7.84%		20	
Managing Director's Office	10.07%	10.29%	4.63%		12	
Police – Civilian	13.91%	20.19%	4.57%		12	

The total leave usage percent is calculated by taking the number of days of total leave usage reported by a department and dividing it by the total numbers of days available to be worked in the period. Departments with usage of at least 17% are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2
QUARTERLY CITY MANAGERS REPORT
SICK LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING MARCH 31, 2004**

Department	Usage Through			Annualized Leave Days Per Employee	Departmental Explanation for FY2004 Leave Usage Experience
	Full Year Usage	the Third Quarter	the Third Quarter		
Historical Commission	5.59%	3.27%	7.61%	19	The Commission had 2 occurrences of long term sick leave, totaling 34 days. If that long term leave were excluded, the sick leave usage rate would have been 4.16%.
City Treasurer	4.43%	3.97%	7.49%	19	The City Treasurer's Office had 2 occurrences of long term sick leave, totaling 77 days. If that long term leave were excluded, the sick leave usage rate would have been 4.52%.
Mayor's Office	6.38%	7.51%	7.39%	19	The Mayor's Office had 2 occurrences of long term sick leave, totaling 56 days. If that long term leave were excluded, the sick leave usage rate would have been 6.81%.
Revenue	6.97%	7.02%	7.22%	19	The Revenue Department had 43 occurrences of long term sick leave, totaling 991 days. If that long term leave were excluded, the sick leave usage rate would have been 5.34%.
O.E.S.S.	6.07%	5.87%	7.12%	18	The Office had 8 occurrences of long term sick leave, totaling 226 days. If that long term leave were excluded, the sick leave usage rate would have been 5.24%.
Streets -- Sanitation	6.49%	6.93%	6.74%	17	The Division lost 1,644 days to long term sick leave in single occurrences of at least 10 days. If that long term sick leave were excluded, the sick leave usage rate would be 6.05%.
Law	5.10%	4.79%	6.44%	16	The Department had 18 occurrences of long term sick leave, totaling 438 days. If that long term leave were excluded, the sick leave usage rate would have been 5.36%.
Water Revenue	6.27%	5.95%	6.38%	16	The Water Revenue Bureau lost 95 days to long term sick leave in occurrences of at least 10 days. If that long term sick leave were excluded, the sick leave usage rate would have been 5.99%.
Streets -- All except Sanitation	5.16%	5.51%	6.07%	16	The Transportation Divisions of the Streets Department lost 5,291 days to long term sick leave in occurrences of at least 10 days. If that long term leave were excluded, the sick leave usage rate would have been 4.57%.
Personnel and Civil Service Commission	5.85%	6.22%	6.04%	15	The Personnel Department and Civil Service Commission lost 228 days to long term sick leave in occurrences of at least 10 days. If that long term leave were excluded, the sick leave usage rate would be 4.62%.
Public Property	5.85%	6.08%	5.99%	15	The Department lost 433 days to long term sick leave in occurrences of at least 10 days. If that long term leave were excluded, the sick leave usage rate would be 4.96%.
Records	6.19%	6.37%	5.82%	15	The Department lost 69 days to long term sick leave in occurrences of at least 10 days. If that long term leave were excluded, the sick leave usage rate would be 4.34%.
Fairmount Park Commission	5.04%	5.07%	5.76%	15	The Commission had 8 occurrences of long term sick leave, totaling 184 days. If that long term leave were excluded, the sick leave usage rate would have been 5.15%.
Fleet Management	6.00%	5.63%	5.60%	14	Fleet Management had 36 occurrences of long term sick leave, totaling 927 days. If that long term leave were excluded, the sick leave usage rate would have been 4.23%.
M.O.I.S. (General Fund)	5.05%	4.62%	5.55%	14	The Office had 17 occurrences of long term sick leave, totaling 415 days. If that long term leave were excluded, the sick leave usage rate would have been 3.01%.
City Representative/Director of Commerce	7.42%	6.42%	5.55%	14	The City Representative and Commerce Director's Office lost 77 days to long term sick leave in single occurrences of at least 10 days. If that long term were excluded, the sick leave usage rate would have been 2.96%.
Water	5.11%	5.12%	5.42%	14	The Water Department lost 603 days to long term sick leave in occurrence of at least 10 days. This is typically the highest sick leave usage period each year for the Department. If that long term sick leave were excluded, the sick leave usage rate would have been 5.39%.
Aviation	5.23%	4.54%	5.41%	14	Awaiting analysis.
Prisons	5.50%	5.51%	5.27%	13	The Prisons had 138 occurrences of long term sick leave, totaling 3,149 days. If that long term leave were excluded, the sick leave usage rate would have been 4.47%.
Procurement	5.23%	5.17%	5.20%	13	The Procurement Department had 3 occurrences of long term sick leave, totaling 76 days. If that long term leave were excluded, the sick leave usage rate would have been 4.63%.
Free Library	4.80%	4.53%	5.17%	13	The Free Library had 82 occurrences of long term sick leave, totaling 1,408 days. If that long term leave were excluded, the sick leave usage rate would have been 4.09%.
City Commissioners	3.74%	3.73%	5.15%	13	The City Commissioner's Office had 10 occurrences of long term sick leave, totaling 193 days. If that long term leave were excluded, the sick leave usage rate would have been 4.13%.
Mid-Point	5.23%	5.11%	5.10%	13	
Human Services	5.17%	5.09%	5.06%	13	The Department had 143 occurrences of long term sick leave, totaling 3,107 days. If that long term leave were excluded, the sick leave usage rate would have been 4.20%.
Commission on Human Relations	5.74%	5.95%	5.02%	13	The Commission had 3 occurrences of long term sick leave, totaling 63 days. If that long term leave were excluded, the sick leave usage rate would have been 4.18%.
Capital Program Office	5.35%	4.55%	5.00%	13	The Capital Program Office had 7 occurrences of long term sick leave, totaling 192 days. If that long term leave were excluded, the sick leave usage rate would have been 0.84%.
Recreation -- Stadium	5.77%	5.87%	5.00%	13	Awaiting analysis.
Licenses and Inspections	5.97%	6.07%	4.94%	13	
Recreation -- All But Stadium	4.58%	4.48%	4.92%	13	
Board of Building Standards	10.40%	8.56%	4.81%	12	
Finance	4.25%	4.12%	4.54%	12	
Zoning Board of Adjustment	4.53%	2.94%	4.52%	12	
Public Health	5.26%	4.43%	4.43%	11	
Fire	4.95%	4.97%	4.38%	11	
Register of Wills	3.38%	3.17%	4.21%	11	
City Planning Commission	4.78%	5.36%	3.95%	10	
Police -- Uniformed	3.62%	3.62%	3.75%	10	
Civic Center	3.32%	2.67%	3.57%	9	
Office of Labor Relations	3.37%	4.24%	3.44%	9	
Board of Revision of Taxes	6.51%	6.68%	3.42%	9	
Police -- Civilian	5.29%	5.26%	1.70%	4	
Managing Director's Office	2.76%	2.94%	1.45%	4	
L & I Review Board	0.27%	0.18%	0.00%	0	

The sick leave usage is calculated by taking the number of days of sick leave usage reported by a department and dividing it by the total number of days available to be worked in the period. Each department with usage of at least 5% was given the opportunity to describe any extenuating circumstances causing the high sick leave usage.

**TABLE L-3
QUARTERLY CITY MANAGERS REPORT
INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS
FOR THE PERIOD ENDING MARCH 31, 2004**

Due to a change in vendor, the method for collecting and calculating injured on duty days is in the process of being revised.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

DEPARTMENTAL SERVICE DELIVERY REPORT

**Summary Table S-A
DISCUSSION OF SELECTED SERVICE LEVEL VARIANCES
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
For the Period Ending March 31, 2004**

		FISCAL YEAR 2004					
Department	Measurement	FY 03 Actual	FY04 Year End			Projected Change From FY03	Departmental Comments on Service Levels
			Target Budget Projection	Current Projection	Variance		
Licenses & Inspections	Cleaning and Sealing - Lots Cleaned	792	750	225	(525)	(567)	Prior to FY04, workers from a first offender program supplemented the City's efforts to clean vacant lots. The Courts have eliminated funding for this program and the projected number of vacant lots cleaned is expected to decrease.
Licenses & Inspections	Commercial and Industrial Fire Inspections	24,922	25,000	17,000	(8,000)	(7,922)	During the first half of FY04, the C&I Fire Unit inspectors were diverted to conduct inspections of all schools in the Philadelphia School District, which decreased the number of inspections the unit was able to complete.
Police	Abandoned Vehicles Removed	38,810	37,500	29,888	(7,612)	(8,922)	The Live Stop Program is resulting in the impoundment of many vehicles that would otherwise become abandoned, leading to a reduction in the number of abandoned vehicles towed.
Public Health	Number of Health Center Visits from Patients with No Insurance	193,783	175,342	176,132	790	(17,651)	Many of the uninsured patients the City serves at its Health Centers are eligible for coverage but are uninformed about the benefits available to them. In an effort to increase the number of patients who receive some sort of health coverage, DPH increased the number of benefits counselors available in the health centers to assist patients with medical assistance enrollment and has continued to implement new procedures to identify health insurance for uninsured patients.
Streets	Tons of Refuse Disposed	755,293	765,800	782,203	16,403	26,910	Various factors contributed to the increase in tons of refuse disposed by the Streets Department, including trash that was wetter due to increased rainfall, and, as a result, heavier, and a surge in the real estate market that has caused more house moves and resulting large trash disposals throughout the city.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
March 31, 2004

Department Measurement		FISCAL YEAR 2004									
		FY 02	FY 03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Adult Services											
Office of Emergency Shelter and Services (OESS)											
Emergency Shelter Beds -- Number of Year Round Beds		2,009	2,109	2,197	2,381	184	2,197	2,000	(197)	(109)	(9)
Transitional Housing Units New Placements		615	458	337	379	42	473	473	0	15	(142)
Clients Placed in Shelter (1)		24,964	25,621	17,953	17,581	(372)	25,447	25,447	0	(174)	483
Number of Evictions Prevented		271	249	151	119	(32)	244	244	0	(5)	(27)
Percentage of Scheduled Evictions Prevented		45.0%	47.2%	42.4%	23.7%	-18.7%	48.3%	39.6%	-8.7%	-7.6%	-5.4%
Job Training Enrollments		502	302	264	195	(69)	300	300	0	(2)	(202)
Number of Job Placements		157	118	96	98	2	136	136	0	18	(21)
Riverview											
Average Daily Number of Residents		226	252	255	238	(17)	240	232	(8)	(20)	6
Total Residents Served		389	488	325	321	(4)	400	337	(63)	(151)	(52)
Discharges		155	166	63	101	38	150	139	(11)	(27)	(16)
Readmissions as a % of Total Admissions		12%	7%	10.0%	11.0%	1.0%	5.0%	11.0%	6.0%	4.0%	-1.0%
Anti-Graffiti Network											
Properties Cleaned in Zero Tolerance Zones		1,787	2,215	1,540	1,720	180	2,050	2,100	50	(115)	313
Properties Cleaned in Areas Outside of Zero Tolerance Zones		56,970	66,976	44,500	46,907	2,407	65,000	65,000	0	(1,976)	8,030
Street Fixtures Cleaned		23,815	20,170	10,500	11,155	655	21,450	21,450	0	1,280	(2,365)
Bridges Cleaned		1,122	1,515	900	653	(247)	1,500	1,450	(50)	(65)	328
Total Properties Plus Street Fixtures Cleaned		83,694	90,876	57,440	60,435	2,995	90,000	90,000	0	(876)	6,306
Recreation Department -- Mural Arts Program											
Number of Murals Completed		159	97	89	72	(17)	100	100	0	3	(59)
Number of Murals Restored		10	4	4	6	2	20	18	(2)	14	8
Aviation											
Enplanements		11,715,114	11,903,302	9,526,554	9,436,525	(90,029)	12,958,916	12,958,916	0	1,055,614	1,243,802
Total Aircraft Activity		590,563	595,055	337,658	434,872	97,214	607,835	596,000	(11,835)	945	5,437
Air Cargo Activity		576,265	589,691	436,213	441,793	5,580	624,900	569,200	(55,700)	(20,491)	(7,065)
Board of Building Standards											
Appeals Heard		275	216	107	168	61	275	275	0	59	0
Camp William Penn											
Number of Campers		669	626	626	565	(61)	626	565	(61)	(61)	(104)
City Treasurer's Office											
Number of Debt Issuances		3	6	4	4	0	6	6	0	0	3
Civil Service Commission											
Disciplinary Action Appeals -- Received (2)		73	78	60	54	(6)	80	75	(5)	(3)	2
Disciplinary Action Appeals -- Heard		59	60	49	44	(5)	65	60	(5)	0	1
Disciplinary Action Appeals -- Number that are Sustained or Settled		11	15	13	4	(9)	15	10	(5)	(5)	(1)
Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled		18.6%	25.0%	26.5%	9.1%	-17.4%	23.1%	16.7%	-6.4%	-8.3%	-2.0%

(1) Clients who contact OESS and are not placed in shelter are either diverted to non-OESS shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(2) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

**Table S-1
 QUARTERLY CITY MANAGERS REPORT
 DEPARTMENTAL SERVICE DELIVERY REPORT
 March 31, 2004**

Department	Measurement	FISCAL YEAR 2004									
		FY 02	FY 03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Commission on Human Relations											
	Discrimination Cases Investigated	366	382	185	269	84	382	382	0	0	16
	Fair Housing Complaints Docketed	315	288	160	215	55	288	288	0	0	(27)
Fairmount Park Commission											
	Total Acres Cut (3)	22,578	17,980	12,353	15,228	2,875	20,900	20,900	0	2,920	(1,678)
	Mowing Frequency	2.60	3.26	2.09	1.70	(0.39)	2.81	2.81	0.00	(0.45)	0.21
	Acres Cut By Contracted Services	21,006	16,843	11,152	14,976	3,824	19,300	19,300	0	2,457	(1,706)
	Acres Cut By Fairmount Park Employees	1,572	1,137	1,201	252	(949)	1,600	1,600	0	463	28
	Park Trees Removed	2,512	2,858	878	1,099	221	1,731	1,731	0	(1,127)	(781)
	Park Trees Pruned	2,908	2,523	1,436	1,804	368	2,374	2,374	0	(149)	(534)
	Street Trees Removed (Park and contracted crews)	4,255	5,548	3,439	3,516	77	4,500	4,963	463	(585)	708
	Street Trees Pruned (Park and contracted crews)	13,886	14,311	8,780	10,135	1,355	11,500	11,500	0	(2,811)	(2,386)
	Number of Ballfields Maintained	802	599	260	291	31	608	560	(48)	(39)	(242)
	Number of Ballfields Renovated	143	109	28	33	5	120	120	0	11	(23)
Fire Department (4)											
	Number of Fires										
	Structural	2,526	2,465	800	716	(84)	2,600	2,600	0	135	74
	Non-Structural	8,873	7,416	3,675	2,537	(1,138)	10,500	9,750	(750)	2,334	877
	Vacant Buildings	258	196	80	73	(7)	240	240	0	44	(18)
	Average Response Time for Structure Fires (in minutes)	4:19	4:28	4:30	4:31	0:01	4:30	4:30	0:00:00	0:02:00	0:11:00
	Fire Deaths	38	33	12	7	(5)	48	48	0	15	10
	EMS Runs	188,200	195,504	65,600	68,238	2,638	196,862	200,000	3,138	4,496	11,800
	EMS Average Response Time (in minutes)	5:54	6:35	6:30	6:42	(0:12)	6:30	6:30	0	(0)	0
	First Responder Runs	34,661	52,802	14,000	19,664	5,664	42,000	47,000	5,000	(5,802)	12,339
Fleet											
	Average Citywide Fleet Downtime	10.0%	10.0%	10.0%	9.0%	-1.0%	10.0%	10.0%	0.0%	0.0%	0.0%
	Average Trash Collection Vehicle Downtime	21.0%	21.0%	21.0%	22.0%	1.0%	21.0%	22.0%	1.0%	1.0%	1.0%
	Percent of Trash Collection Vehicles Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	0.0%
	Average Police Patrol Car Downtime	10.0%	11.0%	10.0%	9.0%	-1.0%	11.0%	10.0%	-1.0%	-1.0%	0.0%
	Percent of Minimum Number of Police Patrol Cars Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0.0%	0.0%
	Average number of vehicles in Fleet	6,057	6,440	6,400	6,395	(5)	6,400	6,000	(400)	(440)	(57)
	Citywide Accidents	1,501	1,726	1,400	1,390	(10)	1,690	1,600	(90)	(126)	99
Free Library of Philadelphia											
	Hours of Service	110,772	110,852	84,797	80,743	(4,054)	114,006	109,582	(4,424)	(1,270)	(1,190)
	Central (includes the Library for the Blind)	5,424	5,462	4,051	4,050	(1)	5,427	5,426	(1)	(36)	2
	Regionals	7,424	7,679	5,751	5,709	(42)	7,698	7,656	(42)	(23)	232
	Branches	97,924	97,711	74,995	70,984	(4,011)	100,881	96,500	(4,381)	(1,211)	(1,424)
	Number of Visits	6,226,316	6,440,990	4,819,300	4,678,302	(140,998)	6,418,300	6,294,300	(124,000)	(146,690)	67,984
	Central	834,635	847,974	626,300	609,139	(17,161)	852,300	848,300	(4,000)	326	13,665
	Regionals	802,945	1,028,128	772,000	783,124	11,124	1,021,000	1,021,000	0	(7,128)	218,055
	Branches	4,588,736	4,564,888	3,421,000	3,286,039	(134,961)	4,545,000	4,425,000	(120,000)	(139,888)	(163,736)
	Number of Volunteer Hours	94,493	102,905	77,191	76,195	(996)	102,582	103,000	418	95	8,507
	Items Borrowed	7,024,391	7,056,608	5,292,000	5,262,685	(29,315)	7,044,000	6,925,000	(119,000)	(131,608)	(99,391)
	Electronic Information Access										
	Worldwide Website	41,960,124	59,996,052	48,018,111	50,905,974	2,887,863	66,388,321	70,000,000	3,611,679	10,003,948	28,039,876
	Electronic Virtual Visits	970,970	1,353,626	1,091,200	1,209,223	118,023	1,488,341	1,600,000	111,659	246,374	629,030

(3) Fairmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(4) The Fire Department year-to-date actual data covers the period 7/1/03 through 10/31/03.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
March 31, 2004

Measurement	FISCAL YEAR 2003									
	FY 02	FY03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Human Services Department										
Children and Youth Division										
Child Protective Services (Mostly Child Abuse Reports)	4,635	4,643	3,594	3,492	(102)	4,792	4,700	(92)	57	65
General Protective Services (Mostly Child Neglect Reports)	10,160	11,354	9,300	9,027	(273)	12,401	12,401	0	1,047	2,241
Total Children Receiving Services (5)	22,900	23,543	23,880	24,733	853	24,250	24,500	250	957	1,600
Children in Placement	7,786	7,895	7,721	7,862	141	7,658	7,800	142	(95)	14
Children Receiving Non-Placement Services	11,498	11,504	11,630	12,670	1,040	11,672	12,500	828	996	1,002
Adoptions Finalized	472	654	562	430	(132)	750	750	0	96	278
Children in Institutional Placements	1,415	1,422	1,411	1,416	5	1,400	1,400	0	(22)	(15)
Children in Care More Than Two Years	4,024	3,922	3,846	3,722	(124)	3,821	3,750	(71)	(172)	(274)
Juvenile Justice Services										
Average Daily Population at the YSC	112	91	88	102	14	90	100	10	9	(12)
% of Youth Discharged from a Community-Based Program Who Have Successfully Completed the Program	62.0%	60.0%	65.0%	56.0%	-9.0%	65.0%	56.0%	-9.0%	-4.0%	-6.0%
% of Youth Remaining Arrest Free 6 Months After Leaving a Delinquent Program	73.0%	76.0%	80.0%	75.0%	-5.0%	80.0%	75.0%	-5.0%	-1.0%	2.0%
Law										
# of all new suits filed (including Labor & Employment)	1,577	1,545	1,500	1,099	(401)	1,600	1,465	(135)	(80)	(112)
# of Cases Closed	1,818	1,624	1,500	1,121	(379)	1,600	1,495	(105)	(129)	(323)
Collection of Delinquent Taxes, Fines, and Fees	123,910,382	120,633,323	106,000,000	72,298,003	(33,701,997)	125,000,000	102,000,000	(23,000,000)	(18,633,323)	(21,910,382)
Total Cost for Closed Cases (in \$MM)	30.0	24.2	28.4	18.2	(10.2)	28.4	21.8	(6.6)	(2)	(8)
Licenses and Inspections Department										
Demolition of Imminently Dangerous Buildings										
Buildings Demolished (6)	1,040	573	1,000	916	(84)	1,400	1,600	200	1,027	560
Cleaning & Sealing										
Buildings Treated	1,769	1,475	1,350	1,188	(162)	1,800	1,500	(300)	25	(269)
Lots Cleaned	1,080	792	562	201	(361)	750	225	(525)	(567)	(855)
Housing and Fire Inspections	172,341	175,851	90,000	129,279	39,279	120,000	155,000	35,000	(20,851)	(17,341)
Commercial and Industrial Fire Inspections	N/A	24,922	18,750	11,184	(7,566)	25,000	17,000	(8,000)	(7,922)	N/A
Business Compliance Inspections	49,101	41,690	33,750	34,148	398	45,000	45,000	0	3,310	(4,101)
Building Permits Issued	11,611	11,375	9,900	9,275	(625)	13,200	12,400	(800)	1,025	789
Other Permits Issued	33,986	24,034	19,913	25,673	5,761	26,550	34,700	8,150	10,666	714
License Administration - Total Licenses Issued	121,787	116,473	70,000	76,500	6,500	126,000	131,000	5,000	14,527	9,213
Licenses Issued -- New	28,871	30,419	21,000	22,283	1,283	28,000	29,000	1,000	(1,419)	129
Licenses Issued -- Renewal	92,916	86,054	49,000	54,217	5,217	98,000	102,000	4,000	15,946	9,084
L & I Review Board										
Licensing Appeals Hearings	702	1,010	721	788	67	1,111	1,111	0	101	409
Mayor's Office of Information Services (MOIS)										
Phone Calls Made to Help Desk/Oper. Support Center	34,091	27,859	21,750	15,387	(6,363)	29,000	25,000	(4,000)	(2,859)	(9,091)
Number of Trouble Tickets Created	7,684	12,029	8,813	10,194	1,382	11,750	15,000	3,250	2,971	7,316
% of Trouble Tickets Closed within 5 Days	67%	99%	100%	94%	-6%	94%	94%	0%	-5%	27%
Number of Service Project Requests	2,845	2,040	2,625	8,186	5,561	3,500	2,700	(800)	660	(145)
% of Service Project Requests closed within 10 days	48%	55%	86%	97%	11%	86%	70%	-15%	16%	23%

(5) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(6) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
March 31, 2004

Department Measurement		FISCAL YEAR 2004									
		FY02	FY03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Office of Labor Relations	Number of Grievances Cleared	156	168	120	106	(14)	160	160	0	(8)	4
Personnel Department	Status of Hiring Lists (7)										
	Total Lists Due (including lists produced, but not yet due)	560	520	345	345	0	500	500	0	(20)	(60)
	Planned List Produced on Time or Early	93.0%	96.0%	95.0%	93.0%	-2.0%	95.0%	95.0%	0.0%	-1.0%	2.0%
	Status of the Workforce Plan										
	Total Workforce Requests	3,426	3,595	2,400	2,826	426	2,800	3,500	700	(95)	74
	Percent of Workforce Requests that are Planned	62.0%	62.1%	62.5%	51.8%	-10.7%	65.0%	51.4%	-13.6%	-10.7%	-10.6%
	Percent of Workforce Requests Completed	54.4%	59.8%	55.0%	57.6%	2.6%	60.0%	65.0%	5.0%	5.3%	10.6%
	Percent of Workforce Requests Pending	16.8%	19.4%	15.0%	33.7%	18.7%	15.0%	15.0%	0.0%	-4.4%	-1.8%
	Percent of Workforce Requests On Hold or Canceled	28.9%	20.9%	30.0%	8.7%	-21.3%	25.0%	20.0%	-5.0%	-0.9%	-8.9%
	Status of Job Design Recommendations										
	Total Job Design Recommendations Due (including those made, but not yet due)	387	384	330	335	5	385	385	0	1	(2)
	Job Design Recommendations Made on Time or Early	100.0%	98.0%	98.0%	96.0%	-2.0%	98.0%	98.0%	0.0%	0.0%	-2.0%
Police Department	Response Times: Priority One Calls (in Min:Sec) (8)	6:07	6:15	6:13	6:19	0:06	6:13	6:18	0:05	0:03	0:11
	Uniformed Police in On-Street Bureaus (Total at End of Reporting Period)										
	Number of Officers in On-Street Bureaus	5,986	5,898	5,688	5,844	156	5,650	5,816	166	(82)	(170)
	Percent of Officers in On-Street Bureaus	87.4%	87.0%	87.0%	86.7%	-0.3%	87.0%	86.7%	-0.3%	-0.3%	-0.8%
	Arrests	77,701	66,083	48,909	50,707	1,798	67,000	68,798	1,798	2,715	(8,903)
	Priority One Offenses	90,149	80,998	61,044	63,813	2,769	82,000	84,769	2,769	3,771	(5,380)
	Average Time between Arrest and Completion of Processing	11:22:05	9:46:45	11:00:00	10:20:53	(0:39:07)	11:00:00	10:30:40	(0:29:20)	0:43:55	(0:52:55)
	Police Vehicle Accidents	604	651	473	494	21	625	646	21	(5)	42
	Abandoned Vehicles Removed	53,813	38,810	28,125	21,788	(6,337)	37,500	29,888	(7,612)	(8,922)	(23,925)
Prison System	Average Monthly Inmate Population	7,637	7,631	7,539	7,726	187	7,539	7,770	231	139	133
	Award of GED -- Computer Based Education	237	249	198	184	(14)	265	265	0	16	28
	Escapes										
	Escapes from Trustee Status (9)	2	1	0	1	1	0	1	1	0	(1)
	Escapes from Work Release (9)	55	63	42	54	12	55	65	10	2	10
	Escapes from Confinement (9)	3	2	3	6	3	6	6	0	4	3
Procurement Department	Average Processing Days for Requisitions against Contracts	87	81	100	100	0	77	77	0	(4)	(10)
	Service, Equipment and Supply Contracts Awarded	743	503	339	339	0	700	700	0	197	(43)
	Public Works Awards	250	240	149	149	0	275	275	0	35	25

(7) Departments hire employees from hiring lists that are produced by the Personnel Department.

(8) Priority one calls are calls concerning crimes in progress.

(9) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
March 31, 2004

Department	Measurement	FISCAL YEAR 2004									
		FY 02	FY 03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Public Health Department											
	Food Complaints Investigated	3,068	3,298	2,250	2,057	(193)	3,000	3,000	0	(298)	(68)
	Average Interval Between Food Establishment Inspections	18.5	18.2	16.7	13.2	(3.5)	16.7	14.0	(2.7)	(4.2)	(4.5)
	Post-Mortem Examinations	2,514	2,304	1,881	1,705	(176)	2,508	2,333	(175)	29	(181)
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	75%	74%	85%	67%	-18.0%	85%	70%	-15.0%	-4.0%	-5.0%
	New Reported AIDS Cases	1,160	1,126	815	806	(9)	1,123	1,123	0	(3)	(37)
	Nursing Home Census	427	433	439	431	(8)	439	437	(2)	4	10
	District Health Centers										
	Total Patient Visits	342,742	320,833	248,737	242,940	(5,797)	326,000	320,240	(5,760)	(593)	(22,502)
	Visits with No Insurance	218,327	193,783	136,711	140,419	3,708	175,342	176,132	790	(17,651)	(42,195)
	Percent of Visits	63.5%	60.4%	55.0%	57.8%	2.8%	53.8%	55.0%	1.2%	-5.4%	-8.5%
	% of Appointments Made for Within 3 Weeks of Request	70.0%	76.0%	73.0%	63.0%	-10.0%	73.0%	65.0%	-8.0%	-11.0%	-5.0%
	% of Time Evening Sessions are Available	89.0%	81.0%	100.0%	98.0%	-2.0%	100.0%	98.0%	-2.0%	17.0%	9.0%
	Number of Children Blood Screened for Lead	39,629	39,293	31,224	28,132	(3,092)	42,000	42,000	0	2,707	2,371
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (10)	18	61	36	62	26	40	77	37	16	59
	Citywide Air Quality Per Federal Pollutant Standards Index										
	% of Days with Good Air Quality (11)	75.0%	77.5%	49.0%	63.0%	14.0%	51.0%	58.0%	7.0%	-19.5%	-17.0%
	% of Days with Moderate Air Quality	23.0%	17.0%	47.0%	36.0%	-11.0%	44.0%	38.0%	-6.0%	21.0%	15.0%
	% of Days with Unhealthy Air Quality	2.0%	5.5%	4.0%	1.0%	-3.0%	5.0%	4.0%	-1.0%	-1.5%	2.0%
Public Property Department											
	<i>Facilities Management Division</i>										
	Number of work order requests generated	35,340	32,490	30,600	25,775	(4,825)	40,800	30,000	(10,800)	(2,490)	(5,340)
	Number of work order requests completed	32,705	27,485	26,172	24,897	(1,275)	34,896	34,896	0	7,411	2,191
	<i>Communications Division</i>										
	Switchboard Calls	1,371,273	1,392,997	1,045,000	1,123,924	78,924	1,405,000	1,405,000	0	12,003	33,727
	Total Number of Work Order Requests	12,014	12,991	8,100	9,395	1,295	11,250	11,250	0	(1,741)	(764)
	Number of Repairs Completed	11,127	12,491	7,290	8,498	1,208	10,125	10,125	0	(2,366)	(1,002)
Records Department											
	Number of Documents Recorded	198,352	217,591	163,197	194,630	31,433	217,591	259,505	41,914	41,914	61,153
	Deeds	47,704	50,918	38,187	43,574	5,387	50,918	58,100	7,182	7,182	10,396
	Mortgages	61,917	72,919	54,693	66,205	11,512	72,919	88,273	15,354	15,354	26,356
	Assignments	27,077	19,079	14,310	12,540	(1,770)	19,079	16,719	(2,360)	(2,360)	(10,358)
	Satisfactions	40,133	48,673	36,504	45,533	9,029	48,673	60,710	12,037	12,037	20,577
	Miscellaneous	21,521	26,002	19,503	26,778	7,275	26,002	35,703	9,701	9,701	14,182
	Police Accident Reports	54,890	59,553	45,152	45,368	216	60,200	60,200	0	647	5,310
	Document Recording Backlog										
	Number of Documents (Daily Average Per Month)	1,013	1,917	1,917	3,996	2,079	1,917	3,200	1,283	1,283	2,187
	Delay in Return of Documents	1	2	2	3	1	2	2	0	0	1
	Duplicating -- Number of Copies Made and Related Services Provided	32,261,569	30,483,114	24,196,176	22,629,637	(1,566,539)	32,261,569	30,172,849	(2,088,720)	(310,265)	(2,088,720)
Recreation Department											
	<i>All but Stadium</i>										
	Recreation Centers and Playgrounds Staffed and Operating (12)	151	157	157	157	0	157	157	0	0	6
	Ice Rinks -- Visitors (Nov through Feb)	51,006	52,787	52,787	33,189	(19,598)	65,000	33,189	(31,811)	(19,598)	(17,817)
	Outdoor Swimming Pools Staffed and Operating (12)	72	75	78	78	0	78	78	0	3	6
	Summer Food Program Meals Served	3,029,287	2,747,833	2,497,141	2,242,936	(254,205)	2,973,912	2,973,912	0	226,079	(55,375)
	<i>Stadium Complex</i>										
	Stadium Event Days	99	104	42	42	0	42	42	0	(62)	(57)
	Stadium Visits	2,577,883	2,724,489	1,002,000	1,427,268	425,268	1,002,000	1,427,268	425,268	(1,297,221)	(1,150,615)

(10) This measure includes pertussis and hepatitis B. This quarter, the Division of Disease Control (DDC) confirmed 32 cases of pertussis as compared with 13 last quarter. Pertussis incidence is cyclical, with periods of high occurrence. The 59 cases of pertussis in FY03 were the highest number since FY00. This period of high pertussis incidence is continuing in FY04. Of the 32 cases of pertussis confirmed this quarter, 16 were in children under 1 year of age and not completely immunized against the disease.

(11) FY04 calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(12) In FY03, Fairmount Park Commission transferred 6 recreation centers and 3 pools to the Recreation Department.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
March 31, 2004

Department	Measurement	FISCAL YEAR 2004									
		FY 02	FY 03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Register of Wills											
	Probable Estates Served	6,242	5,993	4,725	4,630	(95)	6,300	6,300	0	307	58
	Inheritance Tax Receipts Issued	9,508	9,296	7,164	7,231	67	9,552	9,552	0	256	44
	Estate Documents Copied	199,655	171,839	140,913	135,681	(5,232)	187,884	187,884	0	16,045	(11,771)
	Marriage Licenses Issued	9,049	9,385	6,777	6,888	111	9,036	9,036	0	(349)	(13)
Revenue Department											
	Payment Processing -- Number of Pieces of Incoming Mail	4,359,561	4,343,505	3,225,000	3,072,027	(152,973)	4,500,000	4,500,000	0	156,495	140,439
	Taxpayer Service: Incoming Calls	426,544	500,943	384,000	376,094	(7,906)	500,000	480,000	(20,000)	(20,943)	53,456
	Taxpayer Service: Percent of Incoming Calls Answered	72.1%	66.9%	65.0%	58.0%	-7.0%	65.0%	62.0%	-3.0%	-4.9%	-10.1%
	Taxpayer Service: Number of Walk-In Customers Served	42,018	43,832	38,500	30,550	(7,950)	50,000	50,000	0	6,168	7,982
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	10:06	13:35	20:00	16:14	(3:46)	20:00	20:00	0:00	6:25	9:54
Risk Management Office											
	Injured on Duty Total -- Average Number of Employees on No Duty Status (13)	76	81	65	108	43	65	95	30	14	19
	Injured on Duty Total -- Average Number of Employees on Light Duty Status (13)	267	295	265	177	(88)	265	230	(35)	(65)	(37)
	Number of Claims Opened	4,635	4,001	3,090	1,474	(1,616)	4,506	4,014	(492)	13	(621)
	Number of Claims Resolved Without Litigation	2,960	2,233	2,213	1,235	(978)	2,950	2,400	(550)	167	(560)
	Number of Contract Issues Addressed	3,184	2,839	2,417	2,017	(400)	3,220	3,220	0	381	36
	Employee/Public Safety Issues Addressed	697	635	282	473	191	825	825	0	190	128
Streets Department											
	<i>All But Sanitation</i>										
	Potholes										
	Number Repaired	11,593	24,182	19,800	20,800	1,000	25,000	25,000	0	818	13,407
	Response Time -- Peak Season (Feb., March, April)	3.7	4.0	4.0	3.8	(0.2)	4.0	3.9	(0.1)	(0.1)	0.2
	Response Time -- Non-Peak Season	3.9	3.9	4.0	4.0	0.0	4.0	4.0	0.0	0	0
	Miles Resurfaced	134	93	75	80	5	122	122	0	29	(12)
	Street Light Repairs (14)										
	Bulb Outages -- Minor Repairs (Lights Repaired)	16,288	17,397	13,500	13,467	(33)	18,000	18,000	0	603	1,712
	Major Repairs (Knockdowns/Luminaries Repaired)	1,559	1,894	1,238	1,846	608	1,150	2,200	1,050	306	641
	Traffic Signal Malfunction Repairs	22,835	21,660	16,200	14,919	(1,281)	21,600	21,600	0	(60)	(1,235)
	<i>Sanitation Division</i>										
	Tons of Refuse Disposed	761,664	755,293	558,575	574,978	16,403	765,800	782,203	16,403	26,910	20,539
	Percent of Refuse Collected On Time	96.4%	93.8%	98.7%	92.7%	-6.0%	97.8%	94.0%	-3.8%	0.2%	-2.4%
	Household Recycling Tons Collected	38,724	45,567	37,236	33,102	(4,134)	50,149	46,015	(4,134)	448	7,291
	Percent of Recycling Tons Collected On Time	98.9%	93.2%	97.0%	92.8%	-4.2%	97.0%	94.0%	-3.0%	0.8%	-4.9%
	Street Miles Cleaned (15)	89,681	79,690	59,000	65,202	6,202	88,500	88,500	0	8,810	(1,181)
	Vehicle Accidents	319	340	235	271	36	229	350	121	10	31

(13) Due to a change in vendor, the method for collecting and calculating injured on duty days is in the process of being revised. The department expects to have figures for these measures by next quarter.

(14) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(15) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
 March 31, 2004

Department	Measurement	FISCAL YEAR 2004									
		FY 02	FY 03	Year-to-Date			Year-End			Projected Change From FY03	Projected Change From FY02
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Water Department											
	Wastewater Effluent (16)	5	8	<10	7	<3	<10	<10	0	<2	<5
	NEWPC	7	14	<10	9	<1	<10	<10	0	>4	<3
	SEWPC	3	4	<10	5	<5	<10	<10	0	<6	<7
	SWWPC	4	6	<10	6	<4	<10	<10	0	<4	<6
	Millions of Gallons of Treated Water	98,818	100,505	74,528	73,979	(549)	99,280	99,280	0	(1,225)	462
	Miles of Pipeline Surveyed for Leakage	1,313	1,420	1,127	841	(286)	1,517	1,250	(267)	(170)	(63)
	Water Main Breaks Repaired	497	988	512	688	176	586	830	244	(158)	333
	Average Hours to Make Water Main Break Repair	7.9	7.6	8.0	7.3	(0.7)	8.0	8.0	0	0	0
	Percent of Hydrants Available	98.5%	98.9%	99.0%	97.8%	-1.2%	99.0%	99.0%	0%	0.1%	0.5%
	Inlets Cleaned	91,853	92,457	68,525	65,392	(3,133)	93,711	93,711	0	1,254	1,858
	% of Water Used that is Billed to Customers (Metered Water Ratio)	67.54%	67.9%	68.5%	67.1%	-1.4%	68.5%	68.5%	0	0	0
Water Revenue Bureau of the Revenue Department											
	% of Customers who Pay Bill On Time (within 30 days)	59.3%	60.4%	59.1%	60.5%	1.4%	59.7%	60.9%	1.2%	0.5%	1.6%
	Total Water Consumption	89,743,400	92,811,620	70,200,194	69,267,708	(932,486)	91,652,176	88,675,662	(2,976,514)	(4,135,958)	(1,067,738)
Zoning Board of Adjustment											
	Number of Hearings	2,250	2,335	1,690	1,757	67	2,253	2,253	0	(82)	3

(16) Biological Oxygen Demand is a measure of the organic strength of waste in water. Lower numbers indicate lower levels of pollution. The Department's goal is to have readings below 15.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending March 31, 2004

Category	Year to Date				Fiscal Year 2004				Current Projection for Revenues Over / (Under)	
	FY03 Year-End Actual	Target Budget Plan	Actual Over / (Under) Target Budget		Original Budget	Current Target Budget Plan	Current Projection	Current Budget	Target Budget	Current Projection for Revenues Over / (Under)
			Actual	Target Budget						
REVENUES										
Taxes										
Locally Generated Non - Tax Revenues	410,958,271	279,451,000	282,133,553	2,682,553	398,248,000	395,884,000	395,884,000	(2,364,000)	0	
Other Governments	8,329,738	1,246,748	1,246,748	0	7,700,000	3,405,000	3,405,000	(4,295,000)	0	
Revenues from Other Funds of City (See Note 1)	21,503,102	0	0	0	66,236,000	59,968,000	59,968,000	(6,268,000)	0	
Other Sources	-	-	-	-	-	-	-	-	-	
Total Revenues and Other Sources	440,791,111	280,697,748	283,380,301	2,682,553	472,184,000	459,257,000	459,257,000	(12,927,000)	0	
Category	FY03 Year-End Actual	Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Budget	Target Budget	Current Projection for Obligations (Over) / Under Target Budget
OBLIGATIONS / APPROPRIATIONS										
Personal Services	96,789,897	74,430,239	73,191,539	1,238,700	105,890,170	102,903,280	102,903,280	2,986,890	0	
Personal Services - Employee Benefits	41,129,473	33,844,967	33,844,967	0	47,128,200	47,128,200	47,128,200	0	0	
Sub-Total Employee Compensation	137,919,370	108,275,206	107,036,506	1,238,700	153,018,370	150,031,480	150,031,480	2,986,890	0	
Purchase of Services	67,549,619	70,691,032	68,548,151	2,142,881	80,790,701	78,206,896	78,206,896	2,583,805	0	
Materials, Supplies and Equipment	32,603,917	32,018,643	31,108,224	910,419	36,887,162	35,772,659	35,772,659	1,114,503	0	
Contributions, Indemnities and Taxes	3,927,679	2,357,087	2,350,252	6,835	6,521,500	6,519,989	6,519,989	1,511	0	
Debt Service	157,357,144	87,283,763	87,283,763	0	163,921,617	160,827,706	160,827,706	3,093,911	0	
Advances and Miscellaneous Payments	-	0	0	0	43,044,650	39,898,270	39,898,270	3,146,380	0	
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	38,103,470	0	0	0	0	0	0	0	0	
Total Obligations / Appropriations	437,461,199	300,625,731	296,326,896	4,298,835	484,184,000	471,257,000	471,257,000	12,927,000	0	
Operating Surplus / (Deficit)	3,329,912	(19,927,983)	(12,946,595)	6,981,388	(12,000,000)	(12,000,000)	(12,000,000)	0	0	
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS										
Prior Year Fund Balance	-	9,000,000	9,000,000	0	12,000,000	12,000,000	12,000,000	0	0	
Net Adjustments - Prior Years	13,437,035	0	0	0	0	0	0	0	0	
Total Net Adjustments	13,437,035	9,000,000	9,000,000	0	12,000,000	12,000,000	12,000,000	0	0	
Preliminary Year End Fund Balance	16,766,947	(10,927,983)	(3,946,595)	6,981,388	0	0	0	0	0	
Payments to Other Funds - Rate Stabilization Fund	16,766,947	0	0	0	0	0	0	0	0	
Year End Fund Balance	0	(10,927,983)	(3,946,595)	6,981,388	0	0	0	0	0	

Note 1: Bill #644, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds. The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Year-to-Date Variances
Water Fund
All Departments
For the Period Ending March 31, 2004

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
Revenues		
Locally Generated Non-Tax	\$2.7	Variance is the net result of higher revenues than anticipated in the target budget from: 1) Sales & Charges - \$2.2 million, 2) Sewer Charges to Other Municipalities - \$0.4 million, 3) Water & Sewer Permits - \$0.2 million and 4) Fire Service Connections - \$0.1 million which is being partially offset by lower than projected Surcharges and Miscellaneous Revenues of (\$0.1) million and (\$0.1) million, respectively.
Subtotal	\$2.7	
Obligations / Appropriations		
Personal Services	\$1.2	Variances: 1) Fleet Management - \$0.2 million, 2) Water - \$0.5 million and 2) Revenue - \$0.5 million are the result of savings from vacant positions through the first half of the fiscal year.
Purchase of Services	2.2	Variances: 1) Fleet Management - \$0.5 million, 2) Water - \$2.0 million and 3) Revenue - (\$0.4) million are the result of timing differences between the target budget plan and the actual processing of contracts for various consultant services and repairs and maintenance.
Materials, Supplies & Equipment	0.9	Variances: 1) Water - \$0.5 million and 2) Revenue - \$0.4 million are the result of timing differences between the target budget and the actual encumbering of purchase orders for chemicals and equipment.
Subtotal	\$4.3	
Total	\$7.0	

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**Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund**

For the Period Ending March 31, 2004

Department	FY03 Year-End Actual	Year to Date				Fiscal Year 2004				Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	Current Budget	Target Budget				
Local Non-Tax Revenues														
Fleet Management	69,775	90,000	57,236	(32,764)	135,000	120,000	120,000	120,000	120,000	120,000	(15,000)	0		
Sale of Vehicles	69,775	90,000	57,236	(32,764)	135,000	120,000	120,000	120,000	120,000	120,000	(15,000)	0		
Licenses & Inspections	7,848	6,000	7,371	1,371	9,000	8,000	8,000	8,000	8,000	8,000	(1,000)	0		
Miscellaneous	7,848	6,000	7,371	1,371	9,000	8,000	8,000	8,000	8,000	8,000	(1,000)	0		
Water	64,876,530	18,175,000	18,745,481	570,481	38,329,000	30,050,000	30,050,000	30,050,000	30,050,000	30,050,000	(8,279,000)	0		
Sewer Charges to Other Municipalities	21,666,074	16,750,000	17,120,539	370,539	28,556,000	21,688,000	21,688,000	21,688,000	21,688,000	21,688,000	(6,868,000)	0		
Water & Sewer Permits Issued by L & I	1,144,109	850,000	1,010,348	160,348	1,020,000	1,120,000	1,120,000	1,120,000	1,120,000	1,120,000	100,000	0		
Contribution - Sinking Fund Reserve	11,714,314	0	0	0	8,318,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	(1,818,000)	0		
Interest Earnings - Sale of Options	28,989,926	0	0	0	0	0	0	0	0	0	0	0		
Miscellaneous	1,162,107	575,000	614,594	39,594	435,000	742,000	742,000	742,000	742,000	742,000	307,000	0		
Revenue	338,866,333	259,400,000	281,539,743	2,139,743	347,750,000	360,168,000	360,168,000	360,168,000	360,168,000	360,168,000	12,416,000	0		
Sales & Charges	329,606,459	252,500,000	254,696,867	2,196,867	337,373,000	350,913,900	350,913,900	350,913,900	350,913,900	350,913,900	13,540,900	0		
Fire Service Connections	1,271,918	825,000	924,088	99,088	1,466,100	1,093,900	1,093,900	1,093,900	1,093,900	1,093,900	(372,200)	0		
Surcharges	5,381,293	4,150,000	4,053,827	(96,173)	6,669,000	5,577,000	5,577,000	5,577,000	5,577,000	5,577,000	(1,092,000)	0		
Miscellaneous	2,606,663	1,925,000	1,864,961	(60,039)	2,241,900	2,581,200	2,581,200	2,581,200	2,581,200	2,581,200	339,300	0		
Procurement	14,782	30,000	35,873	5,873	25,000	40,000	40,000	40,000	40,000	40,000	15,000	0		
Miscellaneous	14,782	30,000	35,873	5,873	25,000	40,000	40,000	40,000	40,000	40,000	15,000	0		
City Treasurer	7,323,003	1,750,000	1,747,849	(2,151)	12,000,000	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000	(6,500,000)	0		
Interest Earnings	7,323,003	1,750,000	1,747,849	(2,151)	12,000,000	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000	(6,500,000)	0		
Total Local Non-Tax Revenue	410,958,271	279,451,000	282,133,553	2,682,553	398,248,000	395,884,000	395,884,000	395,884,000	395,884,000	395,884,000	(2,364,000)	0		
Other Governments														
Water	8,329,738	1,246,748	1,246,748	0	7,700,000	3,405,000	3,405,000	3,405,000	3,405,000	3,405,000	(7,700,000)	0		
State	0	0	0	0	7,700,000	0	0	0	0	0	(7,700,000)	0		
Federal	8,329,738	1,246,748	1,246,748	0	0	3,405,000	3,405,000	3,405,000	3,405,000	3,405,000	3,405,000	0		
Total Other Governments	8,329,738	1,246,748	1,246,748	0	7,700,000	3,405,000	3,405,000	3,405,000	3,405,000	3,405,000	(7,700,000)	0		
Revenue from Other Funds														
Water	21,503,102	0	0	0	66,236,000	59,968,000	59,968,000	59,968,000	59,968,000	59,968,000	(6,268,000)	0		
General Fund	20,792,088	0	0	0	20,798,000	20,798,000	20,798,000	20,798,000	20,798,000	20,798,000	0	0		
Aviation Fund	711,014	0	0	0	725,000	600,000	600,000	600,000	600,000	600,000	(125,000)	0		
Rate Stabilization Fund	0	0	0	0	44,713,000	38,570,000	38,570,000	38,570,000	38,570,000	38,570,000	(6,143,000)	0		
Total Revenue from Other Funds	21,503,102	0	0	0	66,236,000	59,968,000	59,968,000	59,968,000	59,968,000	59,968,000	(6,268,000)	0		
Total - All Sources	440,791,111	280,697,748	283,380,301	2,682,553	472,184,000	459,257,000	459,257,000	459,257,000	459,257,000	459,257,000	(16,332,000)	0		

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**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending March 31, 2004

Department	FY03 Year-End Actual	Year to Date				Fiscal Year 2004				Full Year	
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Actual	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under Target Budget	Current Projection (Over) / Under Target Budget	
Mayor's Office of Information Services	855,854	790,803	777,986	12,817	1,014,466	1,014,466	1,014,466	0	0		
Personal Services	558,626	508,040	500,717	7,323	686,116	686,116	686,116	0	0		
Purchase of Services	260,961	255,500	252,160	3,340	292,000	292,000	292,000	0	0		
Materials, Supplies & Equipment	36,267	27,263	25,109	2,154	36,350	36,350	36,350	0	0		
Public Property	3,272,954	2,975,483	2,975,483	0	2,975,964	2,975,483	2,975,483	481	481		
Purchase of Services	3,272,954	2,975,483	2,975,483	0	2,975,964	2,975,483	2,975,483	481	481		
Office of Fleet Management	4,886,718	4,855,045	4,091,247	763,798	6,715,314	6,518,804	6,518,804	196,510	196,510		
Personal Services	1,989,159	1,711,475	1,514,684	196,791	2,345,674	2,149,164	2,149,164	196,510	196,510		
Purchase of Services	640,303	1,257,300	717,921	539,379	1,500,000	1,500,000	1,500,000	0	0		
Materials, Supplies & Equipment	2,257,256	1,866,270	1,858,642	27,628	2,294,640	2,294,640	2,294,640	0	0		
Payments to Other Funds	0	0	0	0	575,000	575,000	575,000	0	0		
Water	226,838,419	147,812,756	144,827,563	2,985,193	227,261,374	218,118,917	218,118,917	9,142,457	9,142,457		
Personal Services	82,365,625	62,811,382	62,274,214	537,168	89,213,860	86,888,657	86,888,657	2,325,203	2,325,203		
Purchase of Services	56,098,776	56,003,774	54,011,253	1,992,521	62,514,914	59,931,590	59,931,590	2,583,324	2,583,324		
Materials, Supplies & Equipment	29,860,647	28,989,600	28,538,855	450,745	33,050,950	31,963,400	31,963,400	1,087,550	1,087,550		
Contributions, Indemnities & Taxes	3,842,954	8,000	3,241	4,759	12,000	12,000	12,000	0	0		
Payments to Other Funds	54,870,417	0	0	0	42,469,650	39,323,270	39,323,270	3,146,380	3,146,380		
Finance	41,331,825	36,303,427	36,301,326	2,101	53,782,662	53,782,662	53,782,662	0	0		
Personal Services	118,985	114,373	112,272	2,101	154,462	154,462	154,462	0	0		
Personal Services - Fringe Benefits	41,129,473	33,844,967	33,844,967	0	47,128,200	47,128,200	47,128,200	0	0		
Contributions, Indemnities & Taxes	83,367	2,344,087	2,344,087	0	6,500,000	6,500,000	6,500,000	0	0		
Revenue	16,824,279	18,236,461	17,706,931	529,530	25,380,382	24,886,741	24,886,741	493,641	493,641		
Personal Services	9,569,303	7,661,976	7,184,891	477,085	11,217,949	10,752,772	10,752,772	465,177	465,177		
Purchase of Services	6,455,390	9,498,975	9,883,255	(384,280)	12,698,633	12,698,633	12,698,633	0	0		
Materials, Supplies & Equipment	598,227	1,070,510	635,861	434,649	1,454,300	1,427,347	1,427,347	26,953	26,953		
Contributions, Indemnities & Taxes	1,359	5,000	2,924	2,076	9,500	7,989	7,989	1,511	1,511		
Sinking Fund	157,357,144	87,283,763	87,283,763	0	163,921,617	160,827,706	160,827,706	3,093,911	3,093,911		
Debt Service	157,357,144	87,283,763	87,283,763	0	163,921,617	160,827,706	160,827,706	3,093,911	3,093,911		
Procurement	56,224	44,867	43,798	1,069	60,593	60,593	60,593	0	0		
Personal Services	56,224	44,867	43,798	1,069	60,593	60,593	60,593	0	0		
Law	3,004,729	2,323,126	2,318,799	4,327	3,071,628	3,071,628	3,071,628	0	0		
Personal Services	2,131,974	1,578,126	1,560,963	17,163	2,211,516	2,211,516	2,211,516	0	0		
Purchase of Services	821,235	700,000	708,079	(8,079)	809,190	809,190	809,190	0	0		
Materials, Supplies & Equipment	51,520	45,000	49,757	(4,757)	50,922	50,922	50,922	0	0		
Total Water Fund	454,228,146	300,625,731	296,326,896	4,288,835	484,184,000	471,257,000	471,257,000	12,927,000	12,927,000		
Personal Services	96,789,896	74,430,239	73,191,539	1,238,700	105,890,170	102,903,280	102,903,280	2,986,890	2,986,890		
Personal Services - Fringe Benefits	41,129,473	33,844,967	33,844,967	0	47,128,200	47,128,200	47,128,200	0	0		
Sub-Total Employee Compensation	137,919,369	108,275,206	107,036,506	1,238,700	153,018,370	150,031,480	150,031,480	2,986,890	2,986,890		
Purchase of Services	67,549,619	70,691,032	68,548,151	2,142,881	80,790,701	78,206,896	78,206,896	2,583,805	2,583,805		
Materials, Supplies & Equipment	32,603,917	32,018,643	31,106,224	910,419	36,887,162	35,772,659	35,772,659	1,114,503	1,114,503		
Contributions, Indemnities & Taxes	3,927,680	2,357,087	2,350,252	6,835	6,521,500	6,519,989	6,519,989	1,511	1,511		
Debt Service	157,357,144	87,283,763	87,283,763	0	163,921,617	160,827,706	160,827,706	3,093,911	3,093,911		
Payments to Other Funds	54,870,417	0	0	0	43,044,650	39,898,270	39,898,270	3,146,380	3,146,380		

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending March 31, 2004

Department	FY'03 Year-End Actual	Year to Date				Fiscal Year 2004					
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Full Year		Current Projection		
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget		
Mayor's Office of Information Services	10	12	12	0	13	12	12	12	1	0	
Office of Fleet Management	46	53	48	5	53	53	50	3	3	3	
Water	1,846	1,916	1,826	90	2,043	2,044	1,850	193	194	194	
Finance	2	2	2	0	2	2	2	0	0	0	
Revenue	247	275	238	37	289	289	270	19	19	19	
Procurement	2	2	2	0	2	2	2	0	0	0	
Law	36	36	36	0	36	36	36	0	0	0	
Total Water Fund	2,189	2,296	2,164	132	2,438	2,438	2,222	216	216	216	

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund
All Departments
For the Period Ending March 31, 2004**

Category	Year to Date				Fiscal Year 2004				
	FY03 Year-End Actual	Target Budget Plan	Actual		Original Budget	Current Target Budget Plan	Current Projection	Current Projection for	
			Actual	Over / (Under) Target Budget				Revenues Over / (Under)	Target Budget
REVENUES									
Taxes									
Locally Generated Non - Tax Revenues	219,269,643	166,335,000	161,120,001	(5,214,999)	309,835,000	277,409,000	277,409,000	(32,426,000)	0
Other Governments	99,876	2,127,000	2,127,000	0	3,075,000	2,127,000	2,127,000	(948,000)	0
Revenues from Other Funds of City	284,027	0	0	0	450,000	450,000	450,000	0	0
Other Sources									
Total Revenues and Other Sources	219,653,546	168,462,000	163,247,001	(5,214,999)	313,360,000	279,986,000	279,986,000	(33,374,000)	0
Category	FY03 Year-End Actual	Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	Target Budget
OBLIGATIONS / APPROPRIATIONS									
Personal Services	46,765,523	39,127,132	37,514,936	1,612,196	58,329,565	51,233,053	51,233,053	7,096,512	0
Personal Services - Employee Benefits	17,823,158	14,579,971	14,579,971	0	22,369,000	22,379,000	22,379,000	(10,000)	0
Sub-Total Employee Compensation	64,588,681	53,707,103	52,094,907	1,612,196	80,698,565	73,612,053	73,612,053	7,086,512	0
Purchase of Services	69,007,830	68,113,003	65,878,329	2,234,674	91,000,485	84,474,385	84,474,385	6,526,100	0
Materials, Supplies and Equipment	7,225,187	10,009,585	8,420,150	1,589,435	18,134,403	15,621,653	15,621,653	2,512,750	0
Contributions, Indemnities and Taxes	1,686,180	478,591	479,433	(842)	4,285,267	4,285,000	4,285,000	267	0
Debt Service	88,684,434	27,547,296	27,547,296	0	114,815,280	93,985,578	93,985,578	20,829,702	0
Payment to Other Funds	4,557,425	525,000	525,704	(704)	15,972,000	13,173,000	13,173,000	2,799,000	0
Advances and Miscellaneous Payments	0	0	0	0	500,000	500,000	500,000	0	0
Total Obligations / Appropriations	235,749,737	160,380,578	154,945,819	5,434,759	325,406,000	285,651,669	285,651,669	39,754,331	0
Operating Surplus / (Deficit)	(16,096,191)	8,081,422	8,301,182	219,760	(12,046,000)	(5,665,669)	(5,665,669)	6,380,331	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS									
Prior Year Fund Balance	23,405,432	-	-	-	24,745,000	24,052,883	24,052,883	(692,117)	0
Net Adjustments - Prior Years	16,743,642	3,750,000	3,750,000	0	4,800,000	5,000,000	5,000,000	200,000	0
Total Net Adjustments	40,149,074	3,750,000	3,750,000	0	29,545,000	29,052,883	29,052,883	(492,117)	0
Preliminary Year End Fund Balance	24,052,883	11,831,422	12,051,182	219,760	17,499,000	23,387,214	23,387,214	5,886,214	0
Deferred Revenue - Airline Rates & Charges (See Note 1)	-	-	-	-	-	-	-	-	-
Year End Fund Balance	24,052,883	11,831,422	12,051,182	219,760	17,499,000	23,387,214	23,387,214	5,886,214	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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**Quarterly City Managers Report
 Analysis of Year-to-Date Variances
 Aviation Fund
 All Departments
 For the Period Ending March 31, 2004**

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
Revenues		
Locally Generated Non-Tax	(\$5.2)	Variances are due to timing differences between projected revenues and actual receipts from: Concessions - (\$0.4) million, Space Rentals - (\$2.9) million, Landing Fees - (\$1.0) million, Car Rentals - (\$0.3) million, Payment in Aid - (\$0.6) million, Sale of Utilities - \$0.2 million and Passenger Facility Charges - (\$0.2) million.
Subtotal	(\$5.2)	
Obligations / Appropriations		
Personal Services	\$1.6	Variances: 1) Police - \$0.8 million is due to lower than projected costs for overtime and delays in the processing of lump sum separation payments; 2) Fire - \$0.2 million and 3) Commerce - \$0.6 million are due to the delay in the filling vacant positions.
Purchase of Services	2.2	Variance: 1) Commerce - \$2.2 million is the result of timing differences between the Target Budget Plan and the actual processing of various contracts for consultant services and repairs and maintenance.
Materials, Supplies & Equipment	1.6	Variances: 1) Commerce - \$1.4 million and 2) Fleet Management - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for electrical equipment, office equipment and vehicle parts.
Subtotal	\$5.4	
Total	\$0.2	

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Quarterly City Managers Report
 Non-Tax Revenue Summary
 Aviation Fund

For the Period Ending March 31, 2004

Department	FY03 Year-End Actual	Year to Date				Fiscal Year 2004				Full Year			
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	Current Projection Over / (Under)	Current Projection Over / (Under)			
Local Non-Tax Revenues													
Fleet Management	2,405	15,000	4,825	(10,175)	35,000	20,000	20,000	20,000	(15,000)	0			
Sale of Vehicles	2,405	15,000	4,825	(10,175)	35,000	20,000	20,000	20,000	(15,000)	0			
Procurement	25,546	120,000	155,231	35,231	1,000	160,000	160,000	160,000	159,000	0			
Miscellaneous	25,546	120,000	155,231	35,231	1,000	160,000	160,000	160,000	159,000	0			
City Treasurer	2,068,505	825,000	818,905	(6,095)	3,000,000	2,000,000	2,000,000	2,000,000	(1,000,000)	0			
Interest Earnings	2,068,505	825,000	818,905	(6,095)	3,000,000	2,000,000	2,000,000	2,000,000	(1,000,000)	0			
Commerce - Division of Aviation	217,173,187	185,375,000	160,141,040	(5,233,960)	306,799,000	275,229,000	275,229,000	275,229,000	(31,570,000)	0			
Concessions	16,584,925	15,000,000	14,559,897	(440,303)	24,000,000	25,378,000	25,378,000	25,378,000	1,378,000	0			
Space Rentals	61,477,097	57,500,000	54,592,809	(2,907,191)	116,024,000	89,117,000	89,117,000	89,117,000	(26,907,000)	0			
Landing Fees	49,926,975	39,250,000	38,276,894	(973,106)	50,000,000	52,548,000	52,548,000	52,548,000	2,548,000	0			
Parking	11,629,311	0	0	0	21,000,000	13,225,000	13,225,000	13,225,000	(7,775,000)	0			
Car Rental	14,307,425	10,750,000	10,399,479	(350,521)	17,000,000	15,300,000	15,300,000	15,300,000	(1,700,000)	0			
Payment in Aid - Terminal Bldg.	14,292,007	17,000,000	16,345,925	(654,075)	25,000,000	27,740,000	27,740,000	27,740,000	2,740,000	0			
Sale of Utilities	3,134,206	2,775,000	3,002,139	227,139	6,500,000	3,700,000	3,700,000	3,700,000	(2,800,000)	0			
Overseas Terminal Facility Charges	212,775	150,000	191,875	41,875	275,000	205,000	205,000	205,000	(70,000)	0			
International Terminal Charges	9,139,948	7,200,000	7,207,861	7,861	12,000,000	9,600,000	9,600,000	9,600,000	(2,400,000)	0			
Passenger Facility Charge	31,234,087	12,000,000	11,933,344	(166,656)	25,000,000	32,416,000	32,416,000	32,416,000	7,416,000	0			
Miscellaneous	5,234,431	3,750,000	3,731,017	(18,983)	10,000,000	6,000,000	6,000,000	6,000,000	(4,000,000)	0			
Total Local Non-Tax Revenue	219,289,643	186,335,000	161,120,001	(5,214,999)	309,835,000	277,409,000	277,409,000	277,409,000	(32,426,000)	0			
Other Governments													
Commerce - Division of Aviation	99,876	2,127,000	2,127,000	0	3,075,000	2,127,000	2,127,000	2,127,000	(948,000)	0			
State	75,035	0	0	0	0	0	0	0	0	0			
Federal	24,841	2,127,000	2,127,000	0	3,075,000	2,127,000	2,127,000	2,127,000	(948,000)	0			
Total Other Governments	99,876	2,127,000	2,127,000	0	3,075,000	2,127,000	2,127,000	2,127,000	(948,000)	0			
Revenue from Other Funds													
Commerce - Division of Aviation	284,027	0	0	0	450,000	450,000	450,000	450,000	0	0			
General Fund	284,027	0	0	0	450,000	450,000	450,000	450,000	0	0			
Total Revenue from Other Funds	284,027	0	0	0	450,000	450,000	450,000	450,000	0	0			
Total - All Sources	219,653,546	188,462,000	163,247,001	(5,214,999)	313,360,000	279,986,000	279,986,000	279,986,000	(33,374,000)	0			

**Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund**

For the Period Ending March 31, 2004

Department	FY03 Year-End Actual	Year to Date			Fiscal Year 2004				Full Year	
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current		Current Projection	Current Projection (Over) / Under Current Budget	
						Target Budget Plan	Budget Plan		Current Budget	Target Budget
Police	12,571,970	8,909,222	8,132,205	777,017	15,410,198	11,991,566	11,991,566	3,418,632	0	
Personal Services	12,466,570	8,793,747	8,016,730	777,017	15,266,973	11,876,091	11,876,091	3,410,882	0	
Purchase of Services	47,600	52,150	52,150	0	55,650	52,150	52,150	3,500	0	
Materials, Supplies & Equipment	57,800	63,325	63,325	0	67,575	63,325	63,325	4,250	0	
Fire	4,297,939	4,113,250	3,824,936	188,314	5,261,250	5,261,250	5,261,250	0	0	
Personal Services	4,229,064	4,044,000	3,857,236	186,764	5,169,000	5,169,000	5,169,000	0	0	
Purchase of Services	15,000	15,000	15,000	0	15,000	15,000	15,000	0	0	
Materials, Supplies & Equipment	53,875	54,250	52,700	1,550	54,250	54,250	54,250	0	0	
Payments to Other Funds	0	0	0	0	23,000	23,000	23,000	0	0	
Public Property	19,321,763	20,987,685	20,987,685	0	21,432,000	21,360,000	21,360,000	72,000	0	
Purchase of Services	19,321,763	20,987,685	20,987,685	0	21,432,000	21,360,000	21,360,000	72,000	0	
Office of Fleet Management	2,041,814	3,556,685	3,339,203	217,482	7,193,907	7,193,907	7,193,907	0	0	
Personal Services	761,572	620,435	641,788	(21,353)	837,907	837,907	837,907	0	0	
Purchase of Services	282,092	291,000	283,686	7,314	370,000	320,000	320,000	50,000	0	
Materials, Supplies & Equipment	998,150	2,645,260	2,413,729	231,531	5,808,000	5,858,000	5,858,000	(50,000)	0	
Payments to Other Funds	0	0	0	0	178,000	178,000	178,000	0	0	
Finance	19,711,950	17,351,230	17,351,230	0	28,779,000	28,779,000	28,779,000	(10,000)	0	
Personal Services - Fringe Benefits	17,823,158	14,579,971	14,579,971	0	22,369,000	22,379,000	22,379,000	(10,000)	0	
Purchase of Services	1,888,792	2,612,668	2,612,668	0	3,900,000	3,900,000	3,900,000	0	0	
Contributions, Indemnities & Taxes	0	158,591	158,591	0	2,500,000	2,500,000	2,500,000	0	0	
Sinking Fund	88,684,434	27,547,296	27,547,296	0	114,815,280	93,985,578	93,985,578	20,829,702	0	
Debt Service	88,684,434	27,547,296	27,547,296	0	114,815,280	93,985,578	93,985,578	20,829,702	0	
Commerce - Division of Aviation	87,889,730	76,911,000	72,874,970	4,236,030	131,220,997	115,777,000	115,777,000	15,443,997	0	
Personal Services	28,301,203	24,867,000	24,221,540	645,460	35,952,630	32,267,000	32,267,000	3,685,630	0	
Purchase of Services	47,254,233	43,974,000	41,740,739	2,233,261	65,032,600	58,632,000	58,632,000	6,400,600	0	
Materials, Supplies & Equipment	6,090,689	7,225,000	5,866,145	1,358,855	12,179,500	9,621,000	9,621,000	2,558,500	0	
Contributions, Indemnities & Taxes	1,686,180	320,000	320,842	(842)	1,785,267	1,785,000	1,785,000	267	0	
Payments to Other Funds	4,557,425	525,000	525,704	(704)	15,771,000	12,972,000	12,972,000	2,799,000	0	
Advances & Other Payments	0	0	0	0	500,000	500,000	500,000	0	0	
Law	1,230,137	1,004,200	988,294	15,906	1,303,368	1,303,368	1,303,368	0	0	
Personal Services	1,007,114	801,950	777,842	24,308	1,083,055	1,083,055	1,083,055	0	0	
Purchase of Services	198,350	180,500	186,401	(5,901)	195,235	195,235	195,235	0	0	
Materials, Supplies & Equipment	24,673	21,750	24,251	(2,501)	25,078	25,078	25,078	0	0	
Total Aviation Fund	235,749,737	160,390,578	154,945,819	5,434,759	325,406,000	285,651,669	285,651,669	39,754,331	0	
Personal Services	46,765,523	39,127,132	37,514,936	1,612,196	58,329,565	51,233,053	51,233,053	7,096,512	0	
Personal Services - Fringe Benefits	17,823,158	14,579,971	14,579,971	0	22,369,000	22,379,000	22,379,000	(10,000)	0	
Sub-Total Employee Compensation	64,588,681	53,707,103	52,094,907	1,612,196	80,698,565	73,612,053	73,612,053	7,086,512	0	
Purchase of Services	69,007,830	68,113,003	65,878,329	2,234,674	91,000,485	84,474,385	84,474,385	6,526,100	0	
Materials, Supplies & Equipment	7,225,187	10,009,585	8,420,150	1,589,435	18,134,403	15,621,653	15,621,653	2,512,750	0	
Contributions, Indemnities & Taxes	1,686,180	478,591	479,433	(842)	4,285,267	4,285,000	4,285,000	267	0	
Debt Service	88,684,434	27,547,296	27,547,296	0	114,815,280	93,985,578	93,985,578	20,829,702	0	
Payments to Other Funds	4,557,425	525,000	525,704	(704)	15,972,000	13,173,000	13,173,000	2,799,000	0	
Advances & Other Payments	0	0	0	0	500,000	500,000	500,000	0	0	

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund**

For the Period Ending March 31, 2004

Department	FY03 Year-End Actual	Year to Date				Fiscal Year 2004					
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Full Year		Current Projection		
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget		
Police	169	170	166	4	170	170	170	170	170	0	0
Uniformed	158	159	155	4	159	159	159	159	159	0	0
Civilian	11	11	11	0	11	11	11	11	11	0	0
Fire	70	70	65	5	70	70	70	70	70	0	0
Uniformed	70	70	65	5	70	70	70	70	70	0	0
Civilian	0	0	0	0	0	0	0	0	0	0	0
Office of Fleet Management	17	22	19	3	22	20	20	20	20	2	0
Commerce - Division of Aviation	650	750	733	17	962	800	800	800	800	162	0
Law	16	16	17	(1)	16	16	16	16	16	0	0
Total Aviation Fund	922	1,028	1,000	28	1,240	1,076	1,076	1,076	1,076	164	0

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2004
FOR PERIOD JANUARY 1, 2004 - MARCH 31, 2004

No.	Department	Amount	Grant Title	Source	Description
04	M.O.I.S.	155,500.00	Prod Fd - Electronic Bill Pres. & Pmt System	Productivity Funds - PICA	New grant received
32	Historical Commission	17,600.00	Publication of Architecture Historical Database	U.S. Department of the Interior	New grant received
69	District Attorney	136,000.00	High Intensity Drug Traffic Area	U.S. Department of Justice	Additional funds received
69	District Attorney	110,000.00	Victim Witness	Administrative Offices	New grant received
	Total	419,100.00			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

CASH FLOW FORECAST FOR FISCAL YEAR 2004

CASH FLOW PROJECTIONS OFFICE OF THE DIRECTOR OF FINANCE

EQUITY IN CON CASH GENERAL FUND FY2004

Actuals through March 31

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31	June 30	Total	Accrued	Under (Over)	Budget Revenues	
REVENUES																	
Property Taxes	4.7	6.1	6.2	5.8	3.5	13.2	25.9	185.4	91.4	16.9	10.3	3.3	372.7		(8.1)	364.6	
Wage, Earnings, NP Tax	94.5	82.0	77.3	88.5	85.8	84.4	99.4	87.2	93.6	93.8	86.7	77.0	1,050.2		8.3	1,058.5	
Realty Transfer Tax	11.1	10.7	14.1	10.3	8.2	10.5	14.3	10.5	11.3	8.5	8.4	7.1	125.0		(32.0)	93.0	
Sales Tax	8.8	8.6	9.0	8.5	9.7	8.6	6.5	9.0	11.6	9.6	9.4	8.7	108.0		5.6	113.6	
Business Privilege Tax	(2.4)	2.5	16.4	9.9	1.7	4.8	4.3	2.2	27.6	140.2	29.0	5.1	241.3	45.0	10.0	296.3	
Other Taxes	4.5	5.3	4.5	6.1	4.0	4.2	4.1	6.5	(1.2)	8.2	(0.5)	10.2	55.9		(0.1)	55.8	
Locally Generated Non-tax	25.9	16.6	28.4	18.1	10.3	17.1	15.9	17.0	21.6	26.4	16.0	16.6	229.9	21.3	(40.4)	210.8	
Other Governments	0.0	32.7	35.9	87.2	4.7	6.6	2.2	118.0	43.0	58.1	69.1	86.2	543.6	142.9	21.5	708.0	
Other Governments-PICA	18.1	17.6	12.5	23.6	12.8	17.2	19.3	16.7	18.2	18.8	21.1	18.3	214.2	7.2	4.4	225.8	
Interfund Transfers		0.5	0.6	0.5	0.5	0.6	0.5	0.5	0.7	0.5	0.6	22.0	27.5		(2.2)	25.3	
Total Current Revenue	165.2	182.6	204.9	258.5	141.2	167.2	192.4	453.0	317.8	381.0	250.1	254.5	2,968.3	216.4	(33.0)	3,151.7	
Collection of 6-30-03/Govt.	83.9	71.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	155.3	0.0			
Other Fund Balance Adj.													1.0	1.0			
Non-revenue receipts							1.5			(1.5)			0.0	0.0			
Non-budget items	3.1												(4.0)	(0.9)			
TOTAL CASH RECEIPTS	252.2	254.0	204.9	258.5	141.2	168.7	192.4	453.0	317.8	379.5	250.1	251.5	3,123.7				
EXPENSES AND OBLIGATIONS																	
Payroll	75.1	101.7	99.2	140.1	102.0	103.5	102.2	98.9	127.7	104.8	91.3	93.6	1,240.1	54.3	2.9	(18.2)	1,279.1
Employee Benefits	40.8	29.8	31.4	32	29.2	30.4	25.4	32.4	28.5	31.3	28.8	24.5	364.5	4.1	0.3	(4.3)	364.6
Pension	159.7	(1.2)	(1.5)	20.7	(1.5)	(0.6)	1.9	(1.4)	(1.1)	33.1	(1.0)	11.7	218.8	7.1		(11.0)	214.9
Purchase of Services	26.0	82.7	73.4	100.3	63.9	82.0	59.9	75.2	100.4	90.5	91.2	77.2	922.7	19.6	117.7	18.3	1,078.3
Materials, Equipment	2.7	3.8	7.1	4.7	3.9	4.9	2.5	4.1	2.8	8.2	5.4	3.9	54.0	3.8	17.7	0.2	75.7
Contributions, Indemnities	10.7	2.4	13.5	3.6	0.9	7.1	1.2	2.6	9.5	19.1	18.8	3.4	92.8	1.5	1.6	0.8	96.7
Debt Service-Short Term						0.0	0.0						12.6	12.6		0.0	12.6
Debt Service-Long Term	0.0	0.0	19.7	0	12.2	0.4	1.1	(0.1)	18.7	0.0	36.4	4.4	92.8			7.6	100.4
Interfund Charges	0.0	0.6											27.6	28.2	0.0	(0.1)	28.1
Advances, Subsidies		32.0											32.0				32.0
Current Year Appropriation	315.0	251.8	242.8	301.4	210.6	227.7	194.2	211.7	286.5	287.0	270.9	258.9	3,058.5	90.4	140.2	(6.6)	3,282.5
Prior Year Encumbrances	50.9	35.8	13.3	10.8	4.2	3.7	1.2	6.1	4.8	2.6	3.5	0.5	137.4	0.2	9.7	28.0	175.3
														90.6	149.9		
Prior Year Vouchers Payable	62.2	9.6	5.6	2.9	1.3								81.6				
TOTAL DISBURSEMENTS	428.1	297.2	261.7	315.1	216.1	231.4	195.4	217.8	291.3	289.6	274.4	259.4	3,277.5				
Excess (Def) of Receipts over Disbursements																	
Opening Balance	171.8	345.9	302.7	245.9	189.3	114.4	51.6	48.6	283.8	310.3	400.2	25.9	171.8				
TRANS	350.0										(350.0)	0.0	0.0				
CLOSING BALANCE	345.9	302.7	245.9	189.3	114.4	51.6	48.6	283.8	310.3	400.2	25.9	18.0	18.0				

**OFFICE OF THE DIRECTOR OF FINANCE
CASH FLOW PROJECTIONS
CONSOLIDATED CASH--ALL FUNDS--FY2004**

	Actual						Estimate					
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	345.9	302.7	245.9	189.3	114.4	51.6	48.6	283.8	310.3	400.2	25.9	18.0
Grants Revenue	123.2	59.7	54.5	77.9	58.7	54.8	73.5	81.4	78.8	10.0	10.0	5.0
Community Development	(14.4)	(4.2)	(1.8)	6.1	(0.3)	6.8	6.8	(2.8)	6.5	(4.0)	(4.0)	0.0
Vehicle Rental Tax	9.1	9.5	4.7	5.1	5.4	5.7	6.0	6.2	4.4	4.7	5.1	5.4
Other Funds	5.2	11.8	7.7	20.3	6.4	8.7	11.7	38.3	15.4	12.0	12.0	12.0
TOTAL OPERATING FUNDS	<u>469.0</u>	<u>379.6</u>	<u>311.0</u>	<u>298.6</u>	<u>184.6</u>	<u>127.7</u>	<u>146.6</u>	<u>407.0</u>	<u>415.4</u>	<u>422.9</u>	<u>49.0</u>	<u>40.4</u>
Capital Improvement	(31.9)	(41.1)	(46.2)	(54.2)	(58.7)	184.3	178.6	171.8	163.1	154.1	145.1	136.1
Industrial & Commercial Dev.	7.3	7.3	6.6	6.9	6.8	6.8	6.3	6.1	5.8	6.5	6.5	6.5
TOTAL CAPITAL FUNDS	<u>(24.6)</u>	<u>(33.8)</u>	<u>(39.6)</u>	<u>(47.3)</u>	<u>(51.9)</u>	<u>191.1</u>	<u>184.9</u>	<u>177.9</u>	<u>168.9</u>	<u>160.6</u>	<u>151.6</u>	<u>142.6</u>
TOTAL FUND EQUITY	<u>444.4</u>	<u>345.8</u>	<u>271.4</u>	<u>251.3</u>	<u>132.7</u>	<u>318.8</u>	<u>331.4</u>	<u>584.9</u>	<u>584.3</u>	<u>583.5</u>	<u>200.5</u>	<u>183.0</u>

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2004

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.

- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. Basis of Accounting and Measurement Focus

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2004

METHODOLOGY FOR FINANCIAL REPORTING

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The city also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2004

METHODOLOGY FOR FINANCIAL REPORTING

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

REPORTS ON MANAGEMENT AND PRODUCTIVITY INITIATIVES

Productivity Bank Status Report

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2004

MANAGEMENT AND PRODUCTIVITY INITIATIVES:

PRODUCTIVITY BANK STATUS REPORT

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	Contract award is being finalized. On-line payment for the Licenses and Inspections and Revenue departments should be available by the end of FY04, with additional departments to follow in FY05.
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police Department	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.
Records (1)	Automation of Document Recording	Automate document recording and revenue processing; electronic mapping; charge remote access fees	3,850,000	Implementation was completed under a revised plan, with the original loan funds used to reengineer the document recording process. The original loan was repaid to the Bank in FY99.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>GRANT AMOUNT</u>	<u>PROJECT STATUS</u>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	\$500,000	The audits are currently in progress.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	\$325,000	The Administration will submit an ordinance to City Council to get its approval for this project.

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

A. PROJECT STATUS, CONTINUED

B. SAVINGS/REVENUES -- CURRENT ESTIMATE BY PROJECT*

<u>Project/Department</u>	<u>FY94-FY96</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>
Alternative Fuels/Fleet Mgmt**	(49,372)	48,128	48,128	48,128
FACTS Info. System/Fleet Mgmt	2,048,000	887,000	960,000	
Office Automation/Law	525,527	182,058	184,453	
Photo Automation/Police	891,027	578,305	586,342	586,342
Energy Efficient Lamps/Public Prop	957,000	470,000	470,000	
Automation System/Records***	328,336	1,804,473	2,450,651	2,450,651
Integrated Tax System/Revenue	3,750,000	3,000,000	3,000,000	3,000,000
Earnings Tax System/Revenue	5,573,000	1,073,000	1,073,000	
Automated Audit System/Revenue	1,892,100	1,113,000	1,113,000	1,113,000
Real Estate Tax System/Revenue	2,953,100	969,750	691,350	537,800
Consolidated Tax System/Revenue		1,588,500	1,907,000	1,907,000
Geographic Info. System/Streets	153,797	823,037	877,979	
TOTAL SAVINGS/REVENUE	19,022,515	12,537,251	13,361,903	9,642,921

*Projections based on five-year period after loan disbursement. Loans for service level improve that are projected to generate substantial and measurable service level improvements but for which and reductions in expenditures have not been quantified, are not listed.

**First year amount reduced by additional expenses not included in original estimates.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT ⁽¹⁾

Project /Department	Loan Amount	Expansion Savings/ Revenue Enhancements/ Service Improvement ⁽¹⁾	Actual											TOTAL					
			FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04		FY05	FY06	FY07	FY08	FY09
Affidavit Imaging (CITY COMMISSIONERS)	1,105,906	SI																	143,140
Office Automation (DISTRICT ATTORNEY'S OFFICE)	1,511,321	SI								48,128	48,128								3,895,000
Alternative Fuels (FLEET) ⁽²⁾	120,000	ES			-49,372	48,128	48,128	48,128	48,128	48,128									892,038
FACTS Mgmt Info System (FLEET)	1,944,200	ES	593,000	674,000	781,000	887,000	960,000	960,000	960,000	960,000									14,097,798
Office Automation (LA W)	700,000	ES	173,290	174,156	178,081	182,058	184,453	184,453	184,453	184,453									1,338,345
Office Automation II (LA W)	1,982,801	RE																	224,415
Automated Tape Backup (MOIS)	555,673	ES																	44,883
Electronic Bill Presentation & Payment (MOIS)	205,550	RE																	661,189
Coya Marketing (PHILADELPHIA MUSEUM OF ART) ⁽³⁾	203,580	RE																	1,041,500
Rome Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																	2,642,016
Photo Automation (POLICE)	1,282,770	ES		329,592	561,435	578,305	586,342	586,342	586,342	586,342									
Mobile Data Terminals (POLICE)	694,810	SI																	
Information Control System (POLICE)	8,562,308	SI																	
Portable Truck Scales (POLICE)	78,000	RE																	
Energy Efficient Lamps (PROPERTY)	350,000	ES	112,000	415,000	430,000	470,000	470,000	470,000	470,000	470,000									1,700,776
Automation System-I (RECORDS)	3,850,000	ES/SI ⁽²⁾																	1,897,000
Automation System-II (RECORDS)	4,444,038	ES/SI ⁽²⁾																	811,751
Integrated Tax System (REVENUE)	4,808,000	RE																	1,523,700
Earnings Tax System (REVENUE)	200,000	RE	1,000,000	3,500,000	1,075,000	1,073,000	1,073,000	1,073,000	1,073,000	1,073,000									12,750,000
Automated Audit System (REVENUE)	300,000	RE	779,100	1,113,000	1,113,000	1,113,000	1,113,000	1,113,000	1,113,000	1,113,000									7,719,000
Real Estate Tax System (REVENUE)	1,486,751	RE		1,500,000	1,453,100	969,750	691,350	537,800	537,800	537,800									5,231,100
Consolidated Tax System (REVENUE)	2,550,000	ES																	5,152,000
Geographic Info. System (STREETS) ⁽⁶⁾	775,000	RE		37,690	116,107	823,037	877,979	877,979	877,979	877,979									2,866,500
TOTAL LOANS:	37,745,158																		6,350,000
TOTAL SAVINGS/REVENUE:			1,878,290	9,004,859	8,139,366	10,976,144	11,104,618	8,855,375	7,212,946	5,921,485	4,014,485	4,014,485	881,641	658,855	44,883	44,883	44,883	44,883	77,792,081

(1) Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.
(2) ES reflects expenditures saved due to project implementation. RE reflects revenue enhancement. Some loans project both expenditure savings and revenue enhancements.
(3) Service-level improvement loans are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.
(4) First-year amount reduced by additional project expenses not included in the original estimates.
(5) Due to the timing of the exhibition, actual benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.
(6) Due to implementation difficulties, loan was full prepaid by Streets Department in FY94. Productivity Bank will continue to monitor the project and assess its impact.

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

C. LOAN AUTHORIZATION SCHEDULE

Department/Project	Total Authorized													
	FY 93	FY 94	FY 95	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	TOTAL
City Commissioners - Imaging System					1,105,906									1,105,906
District Attorney's Office								1,511,321						1,511,321
Fleet Mgmt. - Alternative Fuels	120,000													120,000
Fleet Mgmt. - Info System		1,944,200												1,944,200
Law - Automation	700,000													700,000
Law - Automation II						1,982,801								1,982,801
MOIS - Automated Tape Backup						555,673								555,673
MOIS - Electronic Bill Presentment & Pmt.							203,580					105,550	50,000	205,550
Philadelphia Museum of Art - Goya Exhibition								240,000						240,000
Philadelphia Museum of Art - Rome Exhibition														694,810
Police - Mobile Data Terminals				694,810										694,810
Police - Photo Automation		1,282,770												1,282,770
Police - Information Control System								4,279,241	3,198,519	597,300	487,248			8,562,308
Police - Portable Truck Scales								78,000						78,000
Public Property - Energy Efficient Lamps	200,000	150,000												350,000
Records - Automation of Doc. Rec.		1,850,000	2,000,000											3,850,000
Records - Automation of Doc. Rec.								4,444,038						4,444,038
Revenue - Automated Audit	300,000													300,000
Revenue - Consolidated Tax Accounting				2,550,000										2,550,000
Revenue - Earnings Tax	200,000													200,000
Revenue - Integrated Tax	750,000	4,058,000												4,808,000
Revenue - Real Estate	125,000	1,361,751												1,486,751
Streets - Geographic Info Sys.		775,000												775,000
TOTAL	2,395,000	11,421,721	2,000,000	3,244,810	1,105,906	2,538,474	203,580	10,552,600	3,198,519	597,300	487,248	105,550	50,000	37,950,708

PRODUCTIVITY BANK STATUS REPORT as of May 17, 2004

D. LOAN REPAYMENT SCHEDULE

Department/Project	Actual FY94	Actual FY95	Actual FY96	Actual FY97	Actual FY98	Actual FY99	Actual FY00	Actual FY01	Actual FY02	Actual FY03	Projected FY04	Projected FY05	Projected FY06	Projected FY07	Projected FY08	Projected FY09	TOTAL
City Commissioners - Imaging System				281,082	281,082	281,082	281,082	281,082	281,082	384,123	384,123	384,123					1,405,410
District Attorney's Office		48,128	35,568	35,568	35,568				384,123	384,123							1,920,615
Fleet Mgmt - Alternative Fuels		674,000	563,100	563,100	563,100												154,832
Fleet Mgmt - Info System																	2,363,300
Law - Automation	130,000	130,650	133,594	136,578	138,374												669,196
Repaid by Department	43,290	43,506	44,487	45,480	46,079												222,842
Repaid by Finance (1)																	2,536,719
Repaid by Finance II (2)																	
MOIS - Automated Tape Backup						1,094,471	360,562	360,562	360,562	360,562							581,443
Repaid by Department*																	154,460
Repaid by Finance (1)																	
MOIS - Electronic Bill Pres. & Pmt																	224,415
Repaid from Revenues																	221,006
Philadelphia Museum of Art - Goya																	260,544
Philadelphia Museum of Art - Rome																	379,960
Public Property - Energy Efficient Lamps	217,120	162,840		176,596	176,596	176,596	176,596	176,596									882,980
Police - Mobile Data Terminals																	
Police - Photo Automation																	
Repaid by Department	277,117	455,595	469,896	49,361													1,251,969
Repaid by Finance (1)	52,476	105,840	108,409	21,155													287,880
Police - Information Control System																	
Police - Portable Truck Scales																	
Records-Automation of Doc. Rec. (Loan 1)		77,783	197,149	156,699	156,699	78,349											666,679
Repaid by Department		17,538	35,866	36,667	36,667	18,334											145,072
Repaid by Finance (1)																	4,602,315
Records as Service Enhancement																	
Records-Automation of Doc. Rec. (Loan 2)																	
Repaid by Department																	
Repaid as Service Enhancement																	
Revenue - Automated Audit																	
Revenue - Consolidated Tax Accounting	325,680																325,680
Repaid by Department																	
Repaid by Finance																	
Revenue - Earnings Tax	217,120																217,120
Revenue - Integrated Tax	814,200	4,402,793															5,216,993
Revenue - Real Estate Tax	779,474	779,474															1,558,948
Streets - Geographic Info Sys.	841,340																841,340
Total Departmental Budgeted Repayments	1,465,577	1,548,996	1,599,307	1,186,306	1,233,741	418,349	546,987	738,354	398,354	398,354	398,354	304,740	0	0	0	0	10,037,419
Total Finance Repayments (1)	95,766	166,884	188,762	176,802	184,746	120,334	132,892	132,892	30,892	30,892	30,892	0	0	0	0	0	1,291,754
Total Revenues Repayments	2,136,474	5,182,267	0	85,686	280,687	1,375,158	1,122,799	661,074	380,387	380,387	19,825	64,708	44,883	44,883	44,883	44,883	11,779,218
Total Service Level Enhancement Repayments	-	-	0	176,596	457,678	5,059,993	457,678	3,567,154	3,542,370	3,385,129	3,385,129	3,385,129	275,653	123,841	-	-	23,816,350
TOTAL REPAYMENTS	3,697,817	6,898,147	1,588,069	1,825,398	2,156,852	6,973,834	2,260,356	5,999,474	4,357,003	4,194,762	3,834,300	3,754,577	370,536	168,724	44,883	44,883	46,924,741

*Includes return of unused funds in FY2000.
 (1) Repaid out of savings in fringe benefit costs.
 (2) The Law Department did not spend all of the loan funds, so the large repayment amount listed for FY99 includes the return of unspent funds to the Bank as well as the first year's repayment.