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FEDERAL TRADE COMMISSION

BEHAVIORAL ADVERTISING  
TRACKING, TARGETING & TECHNOLOGY

Thursday, November 1, 2007

9:00 a.m. to 5:00 p.m.

United States Federal Trade Commission

Conference Center

601 New Jersey Avenue, N.W.

Washington, D.C.

Reported by: Robin E. Boggess

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1           that site.

2                         We have a few important housekeeping notes.  
3       First, a few reminders about security. If you leave the  
4       building for lunch or at any time, you'll need to be  
5       rescreened through security to reenter, and for security  
6       reasons, please wear your name tags at all times. Of  
7       course, if you notice anything suspicious, report it to  
8       the guards in the lobby.

9                         You'll find bios in your packets and  
10       information on local restaurants for lunch can be found  
11       outside on the tables at the check-in.

12                        A few additional remarks, for everyone's  
13       enjoyment and safety, right on cue, please turn off or  
14       set to vibrate your cell phones, and do not use your cell  
15       phones in -- even outside here in the conference center  
16       because it can be disruptive for those participating in  
17       here. You're more than welcome to use your cell phones  
18       out in the lobby where you first came in.

19                        Second, and importantly, the restrooms are  
20       located across the lobby beyond the elevators and fire  
21       exits are located through the main doors of the front of  
22       the building onto New Jersey Avenue and through the  
23       pantry area, which is directly behind us, to the G Street  
24       corridor and out G Street. In the event of an emergency,  
25       please proceed to the building diagonally across from

1 Massachusetts Avenue.

2 Finally, I would like to thank the Interactive  
3 Advertising Bureau for providing coffee and bagels this  
4 morning that I know we've all appreciated.

5 Now it's time for a special welcome message  
6 from Chairman Majoras.

7 CHAIRMAN MAJORAS: Good morning, and thank you  
8 for coming. I am sorry that I cannot welcome you in  
9 person to the Federal Trade Commission's Town Hall  
10 examining behavioral advertising and consumer protection.  
11 I am grateful to everyone who has agreed to participate  
12 in this important two-day forum.

13 We have convened this town hall as a follow-on  
14 to our Tech-Ade hearings held last fall to explore in  
15 detail those consumer protection issues that behavioral  
16 advertising presents.

17 For more than a decade, the FTC has been  
18 committed to protecting consumer privacy and identity,  
19 both online and offline. We have used our full range of  
20 law enforcement authority, encouraged and supported  
21 industry self-regulation, and conducted extensive  
22 consumer and business education programs relating to  
23 privacy and security.

24 In the past year, we have considered closely  
25 and internally debated the several petitions and

1 complaints about behavioral advertising that we have  
2 received, and FTC staff has met with and interviewed  
3 scores of consumer groups, companies and technologists to  
4 better understand the advertising technology and the  
5 legal and policy questions its use implicates.

6 Over the past decade, our methods of  
7 communicating with one another have changed  
8 fundamentally. Thus it is not surprising that we are at  
9 a moment in time when the advertising industry is  
10 transforming itself, forming new combinations, developing  
11 new strategies, simply exploding with activity. Online  
12 companies of all types are moving into the advertising  
13 space or expanding their presence so as to generate  
14 revenue and enhance and complement the many other  
15 services provided by their businesses.

16 Today and tomorrow, as we look at developments  
17 in online advertising, we will be exploring the types of  
18 information that companies collect about consumers as  
19 they travel across the Internet, whether the information  
20 collected is anonymous or personally identifiable, how  
21 this information is used and shared, what consumers  
22 understand about the collection of information online,  
23 and finally, whether these practices are resulting in  
24 consumer harm and, if so, how this should be addressed.

25 We recognize that advertising brings many

1 benefits enabling consumers to make informed choices, as  
2 well as providing free online content and a level of  
3 personalization that many consumers enjoy.

4 We also recognize that there are legitimate  
5 concerns about whether consumers are aware that their  
6 activities are being tracked online and about whether  
7 data, once stored and combined with other data, could  
8 somehow find its way into the wrong hands.

9 We are here to learn more about these issues,  
10 engage in a robust discussion about current and future  
11 developments, and debate the ramifications of those  
12 developments in this marketplace.

13 Again, thank you for your participation and  
14 enjoy the forum.

15 **(Applause)**

16 MS. BRANDENBURG: Now I would like to introduce  
17 Lydia Parnes, the Director of the Bureau of Consumer  
18 Protection for the Federal Trade Commission.

19 **(Applause)**

20 MS. PARNES: Thank you. Thank you all so much.  
21 It is really a pleasure for me to be here to welcome you  
22 all to the FTC for our Town Hall on Behavioral  
23 Advertising. I'd especially like to thank the panelists  
24 who are with us today and tomorrow for the time that they  
25 have given us and all of their efforts to share their

1 insights and expertise on behavioral advertising.

2 Those of you who have been working on privacy  
3 issues for the last decade are experiencing a little bit  
4 of deja vu, I would imagine, this morning. As many of  
5 you know, the Commission examined behavioral advertising,  
6 which we then called online profiling, at a public  
7 workshop that we held in 1999. Then, as now, we  
8 described the practice as the collection of information  
9 about a consumer online, including searches the consumer  
10 conducts, the webpages visited, the content viewed,  
11 geographical information, lifestyle or preference  
12 information, all for use in delivering targeted  
13 advertising to that consumer.

14 Because the consumer's own activities are used  
15 to target the advertising, the ads are presumed to  
16 reflect that consumer's interests and thus increase the  
17 effectiveness of the advertising.

18 More recently, we discussed behavioral  
19 advertising at last year's Tech-Ade hearings, which  
20 examined the key technological and business developments  
21 that are expected to shape consumers' experiences in the  
22 coming ten years. What we learned at Tech-Ade, and in  
23 preparing for this event today, is that the advertising  
24 market has changed dramatically since our earlier  
25 workshop in 1999 and that the practices involved in



1 behavioral advertising have changed along with it.

2 First, behavioral advertising has become more  
3 prevalent and it's expected to become even more widely  
4 used in the coming years.

5 Second, marketers are seeking to expand  
6 substantially the information they collect and analyze to  
7 increase the precision of their behavioral advertising.

8 Third, the industry has seen a recent flurry of  
9 consolidation, resulting in more consumer information in  
10 fewer hands.

11 At the Tech-Ade hearings, panelists also  
12 debated the costs and benefits of behavioral advertising.  
13 Some panelists stated that consumers benefit from the  
14 practice because the ads they receive are more relevant  
15 to their interests. That's a good thing. If you're  
16 shopping for a tennis racket, for example, isn't it nice  
17 to get an ad showing you where you can buy a tennis  
18 racket, or maybe even a coupon giving you a discount for  
19 that racket, or maybe a discounted vacation to a tennis  
20 resort. Those are all good things.

21 Others express concern about the increasing  
22 collection of consumer information online and the use of  
23 this information to develop comprehensive consumer  
24 profiles that can be stored indefinitely.

25 These issues were underscored by several

1 letters we received from consumer advocates and others  
2 expressing their concerns about the effects of behavioral  
3 advertising on consumers.

4 We decided that we really needed to learn more  
5 and, so, here we are. Over the next two days, we  
6 anticipate some terrific discussions which we've  
7 organized into nine panels. Our first panel will provide  
8 an overview of behavioral advertising from various  
9 perspectives. We have a technologist, a privacy  
10 advocate, an industry representative and a representative  
11 of the leading self-regulatory organization.

12 In the second session, we'll hear from industry  
13 representatives and outside analysts about current  
14 business models, as well as technological and other  
15 changes in recent years.

16 The third panel will present survey data  
17 related to consumers' knowledge and attitudes about the  
18 collection of data online and the use of cookies, a  
19 primary method for collecting data.

20 After lunch today, the fourth and fifth panels  
21 will address the nuts and bolts of behavioral  
22 advertising, what type of data is collected, how the data  
23 is used, who has access to it, and whether and how the  
24 data is secured.

25 Tomorrow, we'll begin the day by examining what

1 companies disclose to consumers about behavioral  
2 advertising and whether these disclosures are an  
3 effective way of communicating with consumers about the  
4 practice.

5 Then, we have a nice little surprise on the  
6 second panel, a presentation of the results of a YouTube  
7 contest for the best short video explaining what cookies  
8 are and how they're used for advertising online. The  
9 concept was developed and sponsored independently by  
10 Esther Dyson and the Harvard Berkman Center.

11 During the session, the judges will show the  
12 top five videos, discuss the relative merits of each, and  
13 select the winning video, and members of the audience  
14 will also have a chance to vote for their favorites. We  
15 hope that that's a really fun break.

16 After lunch tomorrow, we'll turn to the  
17 regulatory landscape. We'll hear about regulatory and  
18 self-regulatory measures governing behavioral  
19 advertising, both here and abroad, including the status  
20 of the principles put forward by the National Advertising  
21 Initiative.

22 And, finally, our last panel will look to the  
23 future. It will explore anticipated changes in the  
24 behavioral advertising space and whether and how  
25 behavioral advertising is being used across different

1 technologies.

2           Before I close, I want to address one issue  
3 that I suspect has crossed the minds of a fair number of  
4 people here, why a town hall? Why not the good old  
5 familiar FTC public workshop? Well, by town hall, we  
6 want to signal that we expect a lot of discussion at  
7 these two days. On almost every panel, we've left time  
8 at the end for audience participation, and because this  
9 event really is -- you know, the people sitting here, you  
10 are all the who's who in privacy. So, we expect this  
11 debate to really be a very active, robust and informative  
12 debate for us.

13           There's just one more thing I'd like to know.  
14 As I'm sure you all realize there is a tremendous amount  
15 of work that goes into preparing for an event like this  
16 and I'd like to acknowledge the folks at the FTC who put  
17 this together.

18           From the Division of Privacy and Identity  
19 Protection, there's Lori Garrison, Peder Magee, Jamie  
20 Hine, Stacey Brandenburg, Assistant Director Jessica Rich  
21 and Associate Director Joel Winston.

22           From the Division of Advertising Practices,  
23 Mamie Kresses, Michelle Rosenthal, Assistant Director  
24 Rick Quaresima, Associate Director Mary Engel.

25           From the Division of Consumer and Business

1 Education, Callie Ward, Colin Conerton from our Honors  
2 Paralegal Program, and Eileen Harrington, who is a Deputy  
3 Director in BCP, also played a large role in this.

4 I want to thank all of you for your absolutely  
5 terrific work.

6 **(Applause)**

7 MS. PARNES: The next two days promise to be an  
8 education for all of us, filled with spirited debate and  
9 constructive dialogue. Thank you all again for coming.  
10 And, now, I'm going to turn this over to Lori Garrison  
11 for our terrific first panel.

12 **(Applause)**

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1                   **SESSION 1: OVERVIEW OF BEHAVIORAL ADVERTISING**

2                   MS. GARRISON: Thank you very much, Lydia, and  
3 good morning, everyone, welcome. The first session today  
4 to open our town hall is designed to set the stage for  
5 our two-day conversation. As Lydia said, we'll have a  
6 technology presentation to simply and clearly show how  
7 generically ads are delivered online. It's not meant to  
8 be comprehensive, but it's meant to kind of set the stage  
9 so that we have a common understanding of how this works.

10                  Following that, we're going to have three  
11 perspectives on the issues that we're exploring in this  
12 town hall.

13                  So, to begin this session, it is my pleasure to  
14 introduce Richard Smith, a technologist who will walk us  
15 lightly through the online advertising world. Richard  
16 hails from that great land to the north, Red Sox nation.  
17 Welcome, Richard.

18                               **(Applause)**

19                  MR. SMITH: Thanks for that nice introduction  
20 here. As Lori said, the FTC invited me to come in here  
21 to give a general technical overview of the Internet  
22 advertising technology, you know, how we see ads on the  
23 webpages and the websites that we go to, and my goal is  
24 to give sort of a broad overview, not at 50,000 feet but  
25 more maybe down on the 5,000 feet level. So, there will

1 be some technology discussion in here.

2 I certainly expect a lot of people in the room  
3 will know a lot of this stuff, but I hope everybody will  
4 learn a little bit. I certainly learned a few things  
5 just by putting the presentation together.

6 I'm going to start off here with a screen shot  
7 of an article that I took off the Washington Post  
8 website. I chose the Washington Post because obviously  
9 we're here in D.C., but the principles and the  
10 technologies that I'm going to talk about would equally  
11 apply to basically any major metropolitan newspaper.

12 What we have here is an article about how to  
13 get your kids to eat their vegetables or how not to get  
14 them to eat it, and it's a long article, it goes for a  
15 couple screens here. I only took a screen shot of the  
16 top one.

17 But we can see the article itself as well as a  
18 couple ads here, a Neiman Marcus ad, as well as a  
19 Lufthansa ad. I think these ads were properly displayed  
20 because they had this ad inventory. I don't think I was  
21 particularly targeted here for them.

22 But the point that I wanted to show here is  
23 that unlike, say, a printed newspaper, a webpage gets its  
24 content from a lot of different places. It's not just  
25 the Washington Post that content on the webpage comes

1 from, and there's more content down at the bottom of the  
2 page that comes from other places besides the Washington  
3 Post.

4 I ran a program called a packet sniffer to  
5 actually find out where all the content was coming from  
6 for this webpage. A packet sniffer is a programmer tool  
7 that allows somebody like me, a technologist, to look at  
8 all the information that goes between my computer and a  
9 website and a web server, and it shows both sides of that  
10 conversation. If this tool was used by the FBI, you'd  
11 think of this as a wiretap device. But since it's my  
12 computer, we call it a packet sniffer.

13 One of the things that I was surprised to learn  
14 was just how many different places content was coming  
15 from. First of all, to show that webpage, I counted 131  
16 requests for information between my computer and remote  
17 servers, and it ended up going to 17 different servers in  
18 order to provide content for that one webpage.

19 So, as you can imagine, the process of  
20 providing that webpage is a bit more complicated than it  
21 just looks from the screen that you're looking at.

22 So, what's going on here? At the most basic  
23 level, if we just have a static webpage where there was  
24 only content coming from one place, we have the user's  
25 computer down at the bottom. It makes a request up to



1 the publisher's web server which is going to be somewhere  
2 in a data center most likely in the United States  
3 somewhere, and what it's going to say is, I want this  
4 particular webpage and it gives an address, and that's  
5 that http:// address that we all are familiar with in the  
6 address bar. And it makes that request to the  
7 publisher's web server and then the web server will then  
8 provide that webpage back down to the user's computer.

9           Along with it, in many cases, will -- if this  
10 is the first time we've visited this website -- will come  
11 a cookie. I think the best way to look at a cookie is  
12 it's kind of like a little membership card and on that  
13 membership card it has an ID number which uniquely  
14 identifies the computer and, in many cases, in some  
15 sense, the individual who made the request for that  
16 particular webpage.

17           Now, if there are images that need to be shown  
18 on that same webpage, they'll be done as separate  
19 requests. So, each image that we see displayed on the  
20 webpage will be its own request.

21           Now, for a commercial website that's showing --  
22 you know, like a media website that's showing  
23 advertisements, they'll have a second server involved  
24 here as a minimum, which will be the ad server, and its  
25 job is to provide the image that we see for the banner

1 ad, as well as the ability to click on that banner ad,  
2 then end up at the advertiser's website. So, it handles  
3 all that aspect of things.

4 And, again, all that happens are the user's  
5 computer will send out a URL request to the ad server,  
6 which will be typically for the image or perhaps script  
7 code for the ad, and then that image or script code then  
8 is sent back down to the user's computer along with a  
9 cookie. In this case, this cookie belongs to the ad  
10 server.

11 There may be a third type of server involved in  
12 serving up that page, which is what we call a web  
13 analytics server. So, websites want to know, in a lot of  
14 cases, you know, what's popular at the website, what  
15 articles are getting read, what do people seem to be  
16 interested in. So, they'll hire an external company in,  
17 many cases, called a web analytics company to do those  
18 measurements. What will happen then is a URL will also  
19 be sent to the web analytics server with the idea of  
20 providing information about where somebody has been on  
21 the website.

22 So, these URLs that go to the ad server and to  
23 the web analytics server, those are provided by the web  
24 publisher. So, they appear in some manner in the HTML  
25 code of the webpage or the script code of the webpage and

1 they're provided by the publisher and then they make  
2 these -- they cause these requested then to go to these  
3 other servers.

4 So, obviously, there's some level of  
5 cooperation that goes on between the publisher and these  
6 other companies in order to get the proper information  
7 being sent to the servers.

8 Now, one thing I wanted to show here is with  
9 the web analytics server, in general, it doesn't really  
10 provide any information back to the user's computer. It  
11 doesn't provide content. It's sort of a hidden activity  
12 that goes on and statistics are gathered and then  
13 provided back to the publisher, independent of the user's  
14 computer.

15 But a lot of the information that's being  
16 transferred and going around here in this process of  
17 showing the webpage is going through the user's computer.  
18 It comes from the publisher's website out to these other  
19 servers and then back to the -- from these servers back  
20 to the user's computer.

21 When we look at -- you know, we're going to  
22 talk a lot about cookies over the next two days here and  
23 one type of cookie that I think requires special  
24 attention here is the ad network cookies and sometimes  
25 they're known as third party cookies because they have

1       some special characteristics.

2               In the picture I have here, as we have the  
3       user's computer up at the top and going to various media  
4       websites -- I have it going to washingtonpost.com, CNN,  
5       New York Times and MSN, but it could be many different  
6       computers. And at the top of each of these webpages, I'm  
7       showing some stylized banner ads. So, the first time --  
8       let's say I have a brand new computer, I just opened it  
9       up and I go to the Washington Post as the first webpage  
10      that I visit. The ad network server will store a cookie  
11      on my computer at the Washington Post website, and then  
12      as I go around to these other websites, that cookie gets  
13      returned to the ad server each time I request another  
14      banner ad.

15              So, what's special about ad server cookies is  
16      they, in essence, get shared across many websites, in  
17      cooperation with those websites. It's not just like an  
18      ad network can grab a cookie on any arbitrary webpage.  
19      But if the different websites cooperate, there's this  
20      ability then to retrieve the cookies on different media  
21      websites. This is a little bit different than normal.  
22      If we take like the Washington Post, it's not allowed to  
23      look at the New York Times cookie, or vice versa. They  
24      don't share. But within the ad networks because of the  
25      way the web browsers operate, cookie sharing is possible

1 across many different websites, and this is one of the  
2 things that -- one of the reasons that we're here today,  
3 in essence, is because of the sharing that goes on of  
4 cookies.

5 Another concept that will be showing up here  
6 over the next few days that will be talked about to some  
7 degree is something called web beacons. They go under a  
8 lot of different names. I coined a term, for example,  
9 six or seven years ago called web-bugs. They also go  
10 under clear pixels, action tags, under many different  
11 names, but the most popular name seems to be nowadays web  
12 beacons. They're a method that work in conjunction with  
13 cookies that allow a publisher website to communicate  
14 information off to an ad network or to an analytical  
15 server.

16 What makes them interesting and sort of popular  
17 in the media is the fact that they tend to be invisible  
18 on the webpage. They're implemented as invisible or  
19 hidden images on webpages. But the fact that they're  
20 images is just an artifact of the way HTML works. What  
21 they're really used for, in the most typical case, is for  
22 the publisher website to transfer information to the ad  
23 network server or analytic server about the person or the  
24 webpage that's being viewed.

25 So, what happens is in the URL, the web beacon,

1       you know, because it's an image, it has a URL, there's  
2       information that's placed into the URL that the publisher  
3       wants to tell the ad server about this person or webpage.  
4       And they have many, many different uses and they're  
5       basically a tracking device, if you will, for watching  
6       what people do on the Internet and they provide the  
7       ability to track people even when a banner ad's not being  
8       shown.

9                 If we go back to our example of that article I  
10       showed you about getting our kids to eat vegetables, I  
11       took the packet sniffer output and condensed it down and  
12       found all the different servers that are providing  
13       content or are involved in that webpage. I broke them  
14       into the three categories, what I showed before on the  
15       original slide, which is the content server, an ad-  
16       related server and analytics servers.

17                So, we can see a lot of stuff going on here.  
18       Obviously, the Washington Post is going to have a server  
19       here providing content, you know, it's their website.  
20       Well, it turns out they actually have four different ones  
21       and, you know, for different uses. Sometimes images tend  
22       to load down a server, so they have special high speed  
23       servers that just do images.

24                But there are other websites that are -- other  
25       companies who are providing content on that webpage and

1 their names are Inform, MuseStorm, QuestionMark, and  
2 Sphere. And QuestionMark gets involved with doing  
3 surveys. Sometimes you'll see on a webpage a pop-up.  
4 They'll say, would you like to participate in a survey  
5 and it will be a company called QuestionMark. This is  
6 one of the power of the Internet is the fact that you can  
7 link together a lot of different content from different  
8 sources.

9 There's also the -- I forget exactly, I think  
10 MuseStorm was providing some kind of related article  
11 service, so that if you were interested in this article,  
12 they provided links to other articles that cover the same  
13 territory. So, you click on there. You click on the  
14 link and go there.

15 So, the advantage of having an outside service  
16 do this is they can specialize in this little niche of  
17 providing content and then it can be used across many  
18 websites.

19 We have then, also, in terms of ad-related  
20 servers here providing content. We have some of the big  
21 players in the business, you know, obviously DoubleClick  
22 providing banner ads, Google providing text ads along the  
23 bottom or the right side of the page, which I didn't  
24 show. Then we also have a company called Revenue Science  
25 and they're very much a part of what we're talking about

1 here today because they're a company that does behavioral  
2 tracking and provides behavioral targeting services. So,  
3 at the Washington Post, one of the things that's going on  
4 is you're being targeted in some way on ads based on the  
5 articles you're reading.

6 For reasons that I don't quite understand,  
7 there's four different companies who are providing  
8 analytic services at the Washington Post. So, they're  
9 really interested over there at the Post of what we're  
10 doing at their website. But, you know, analytic type  
11 services tend to be gathering aggregate statistics and  
12 tend not to be individually targeted.

13 I mentioned before, you know, we've talked in  
14 earlier slides about cookies and I just wanted to give  
15 you a sampling of what cookies look like here from the  
16 various servers. What I tried to show here is they're  
17 kind of -- the analogy that I like to use for cookies is  
18 they're like membership cards. When you go to a website,  
19 you're given your own personal membership card and you  
20 become a member of this club for this website. So, in  
21 the case of the Washington Post, you're given an  
22 anonymous ID. So, all cookies have names as well as some  
23 kind of value associated with them.

24 Here I show one cookie per server. It turns  
25 out you can have 20 or 30. There's really kind of no --



1       there is an upper limit on the number of cookies you can  
2       have associated with one webserver, but you can have many  
3       different ones. Typically, you see anywhere from one to  
4       about 20.

5               And the ID numbers will tend to be -- because  
6       it's computer stuff, will tend to be mixtures of letters  
7       and numbers here. So, we have a cookie ID assigned for  
8       the Washington Post, Aggregate Knowledge, DoubleClick,  
9       Revenue Science, QuestionMark and MuseStorm are the ones  
10      that I found on that webpage. There might have been a  
11      couple more. I don't think I had enough room for all of  
12      them on the slide. But there were six to eight cookies  
13      that were being set on my computer. What I had done was  
14      cleared out my cookies and then viewed that page to see  
15      them all come down.

16             And the important thing about cookies -- you  
17      know, as I said, there's a membership card. The  
18      membership card analogy is that when you come to the  
19      website, you're given this unique identifier number, and  
20      then when you return back to the website, the number  
21      that's on that membership card is sent back to the server  
22      every time a request is made. So, that's the essence of  
23      the tracking that goes on here.

24             Now, I want to shift gears a little bit.  
25      That's sort of the nuts and bolts of how the Internet

1 works, if you will, from the perspective of showing a  
2 webpage. What I want to get into now is more about how  
3 the ad targeting or how ads are presented. The analogy  
4 that I'm giving here is we have this funnel that takes in  
5 a lot of information and then at the bottom spits out  
6 some kind of banner ad that gets displayed on the  
7 webpage.

8 So, there's a lot of information that goes into  
9 that decision of what ad to show. And then on the left-  
10 hand side here, we have a database of ads that need to be  
11 shown and then information that's going into the ad  
12 selection funnel gets matched up with what ads that are  
13 in the database and, finally, the decision is made of  
14 what ad to be shown on the webpage.

15 This process is done by the ad networks.  
16 That's their job. It has to be done pretty quickly, too,  
17 because what you don't want to do is have -- it can't  
18 take many seconds to happen. It's got to happen  
19 instantaneously, more or less. You want to see a  
20 webpage. You don't want to see pieces of it pop up more  
21 slowly, although that sometimes does happen.

22 So, what gets put into this ad selection funnel  
23 here? Well, when a request is made, a lot of information  
24 is sent from your computer up to the ad network and these  
25 are all sort of fair game, if you will, for selecting an

1 ad. One being an IP address, your IP address, which is  
2 kind of like the phone number of your computer, and it  
3 can help, in many cases, locate where you're at. The  
4 time of day. That doesn't really come for your computer  
5 but that can help determine the ad. The cookies on your  
6 computer, another thing. URL, because that can contain  
7 information, although a lot of times it looks like  
8 gibberish, sometimes it can contain useful information.  
9 Demographic information, which is connected to the  
10 cookie. The contents of the page and frequency counter.

11 So, all those things, and potentially more  
12 things, will go into this ad selection funnel and out  
13 pops our banner ad.

14 So, I want to give some concrete examples here  
15 then of how this works. Some of these will seem maybe  
16 very familiar. Other ones may be something people  
17 haven't thought about before.

18 The most obvious place you can see targeting  
19 going on, I think, is at an Internet search engine here.  
20 I have a Yahoo! webpage, where the idea that I search  
21 for, you know, ID theft, that's in the search box here  
22 and you can also see it at the top in the URL in the  
23 address bar. So, obviously, that's going off to Yahoo!,  
24 and then we get sponsored links here, you know, based on  
25 this keyword. So, the idea that people buy the ID theft

1 keyword and then they get their sponsored links shown on  
2 the right-hand side of the screen. So, this is very  
3 traditional type Internet advertising.

4 One time I heard an analogy from people in the  
5 ad industry, this is a lot like when you go to the Yellow  
6 Pages. You'll see your listings that -- the unpaid  
7 listings, as well as the ads that appear in the Yellow  
8 Pages. This is a very effective type of advertising  
9 because, obviously, if you're searching for something,  
10 it's probably a good time to maybe hit you with some  
11 advertising related to it.

12 Speaking of baseball, let's see here, but this  
13 is about Cincinnati. Here's an ad at my way, and this is  
14 basically an example of contextual-based advertising.  
15 This was provided by Google. So, we have a news article  
16 about the Cincinnati Reds and we'll see ads down at the  
17 bottom, you know, based on information that -- or  
18 keywords that appears in that article. So, we see an ad  
19 here for a baseball jersey and another one for a  
20 Cincinnati car dealer and another one for getting play-  
21 off tickets. I don't live in Cincinnati. These ads were  
22 shown to me in Boston. So, it gives you an idea of  
23 contextual-based targeting.

24 Here's an example of location-based targeting.  
25 I went to the Times of India website here, and I'm not

1       sure what this article is about, it's probably about some  
2       sort of local legal matter. But if you take a look at  
3       the ads carefully, you notice some interesting things.  
4       The prices are in dollars and I'm being shown an ad for  
5       Netflix, which I don't believe has an operation in India.  
6       I could be wrong, but I don't believe it does. But  
7       what's going on here -- and I get Lending Tree ads here  
8       for mortgage and, again, in dollar amounts.

9                What's going on here is the Times of India, in  
10       order to make money in the best possible way off of me,  
11       is going to show me American ads when I go to their  
12       website. So, they made arrangements with the ad networks  
13       in order to do location-based targeting. It's either  
14       based on seeing my IP address that they'd know that I'm  
15       in America or possibly my browser language.

16               Another way to target ads if you just ask  
17       people about their demographics. Everybody in the  
18       room probably knows that if you read stuff at the  
19       Washington Post, you must set up an account with them.  
20       My account -- I have an email address of  
21       nobody@nowhere.com. You don't necessarily have to  
22       provide accurate information, but the idea here is they  
23       want basic sort of direct mail type demographic  
24       information in order to do ad targeting. They simply ask  
25       for this information when you sign up.

1                   Here we go to a little more -- sort of another  
2 level of sophistication here. I think that -- and it  
3 gets more into the behavioral type advertising that we're  
4 talking about here where a website watches what we do and  
5 then provides feedback to us about what's happening on  
6 the website.

7                   This past summer I was looking to upgrade one  
8 of our TV sets to a high definition TV and I was looking  
9 at the Olevia 37-inch TV, which I actually ended up  
10 getting. And if you notice down at the bottom of the  
11 screen, while I'm looking at this webpage here, I'm also  
12 shown what other people have looked at -- when they've  
13 looked at this television set, what other models have  
14 they looked at and which they ended up buying. This is  
15 an example of what's known as collaborative filtering.  
16 The idea is you gather aggregate statistics about what  
17 people are doing at your website, you're watching them  
18 walk around the store and looking at the different models  
19 that they're looking at and then you provide that  
20 feedback to help people understand potentially other sets  
21 that they may be interested in.

22                   But it's an example here very much of kind of  
23 remembering things, not just if we think about the  
24 earlier targeting, which is based on the one page. Now,  
25 we're getting into targeting based on remembering

1 information about what people have done.

2 Another example of this is Netflix. You know,  
3 if you're a user of the Netflix services, right after you  
4 log in your homepage, they'll bring up a little link that  
5 you can click on saying, here's our recommendations.  
6 Because you rented this movie, we think you might like  
7 this movie. And those recommendations are based on the  
8 fact of what other people have rented, you know, they've  
9 rented this movie and they've also said, we also like  
10 these other three movies, and they provide that  
11 information back to you.

12 This is an example where people are making  
13 decisions when they rate movies whether they want to  
14 participate in this service or not.

15 So, if we get back in to more behavioral  
16 advertising, which is what we're talking about here,  
17 well, what's different about it compared to sort of the  
18 more simple targeting or classic targeting I talked about  
19 earlier?

20 What's different is we add in another database  
21 off on the side here, which is the behavioral profile.  
22 The idea is that as we surf the Internet, information is  
23 going into behavioral profile that somehow says these are  
24 the things that we're interested in based on what we're  
25 doing on the Internet, and we use that now for ad

1 selection.

2 So, we use all these other parameters that we  
3 were using before, but now we add in sort of the history  
4 of what we've been doing to select our ads.

5 But what is the behavioral profile? Well, I  
6 looked at a number of different companies involved in  
7 this business and it seems like there's two sort of broad  
8 ways that we get rated. One I call a product interest  
9 profile and the other one is more of a demographic  
10 segment profile.

11 The idea is that we have -- our profile has  
12 different categories in it. I'll start off with the  
13 product interest category. We're rated for these  
14 different kinds of products we may want to buy, how  
15 interested we seem to be in those different things. I  
16 have for example here car buyer, house seller, house  
17 buyer, apartment renter, so on. And we get rated at some  
18 interest level and I have it as percentages. It's really  
19 up to companies how they do this.

20 But this information then when we go to a  
21 webpage is then used -- these interest levels are then  
22 used to decide what kind of ad we should be shown based  
23 on the inventory that we have.

24 The second way of being rated is putting into  
25 demographic categories, and this is more traditional



1 direct marketing things, where we're -- it's sort of like  
2 what gender we are, how old we are, where we live, how  
3 much money we have and so on, and that's -- again, we get  
4 rated by what we do on the -- in our web travels here.  
5 So, I have like soccer mom, retired male, newlyweds, all  
6 these different sort of categories.

7           So, how are these profiles created? Well, if  
8 you go back to our original few slides here, as you saw,  
9 all these web requests are provided to the ad network and  
10 they provide a lot of information about what we're  
11 interested in. So, we have a variety of ways that can  
12 feed into these profiles. I just give some examples here  
13 of -- we have a product interest profile. So, if we  
14 clicked on a Home Depot ad at one point, that signals  
15 that we might be a DIY or somebody who wants to fix up  
16 the house on the weekends.

17           If we're looking to upgrade our HDTV that may  
18 be indicated by the fact that we read four different  
19 articles over time about high definition television sets.  
20 Another source might be we searched for pricing  
21 information about cars. So, all the different things  
22 that we potentially on the Internet can feed into this  
23 profile and there are a variety of mechanisms then that  
24 the publisher websites use in order to take information  
25 about their webpages and then pass this off to the

1 behavioral profiling companies to feed into these  
2 profiles. Then the information then gets regenerated  
3 back in order to do our ads.

4 So, I need to wrap things up here. Thank you,  
5 everybody, for your attentive listening and I hope it was  
6 useful here to try to understand the lay of the land.  
7 Thank you.

8 **(Applause)**

9 MS. GARRISON: Thank you very much, Richard.  
10 Richard told me that he's never done a PowerPoint drawing  
11 before and we were so delighted with some of those  
12 earlier slides that we actually created blow-ups. We're  
13 going to leave them up as posters on either side so that  
14 you'll be able to look at them while we're here and, of  
15 course, his PowerPoint, as all the PowerPoint  
16 presentations, you will be able to download.

17 Now, we'd like to hear from three presenters  
18 who will each give a different perspective on the issues  
19 that we're going to discuss today. We'll start first  
20 with Jeff Chester who is from the Center for Digital  
21 Democracy. Jeff?

22 MR. CHESTER: Good morning. I want to thank  
23 Richard for that. I've been following the online  
24 advertising and the digital communications marketplace  
25 now since the early 1990s. Before I talk about privacy

1 and the remarks I've made, I just want to underscore that  
2 the future of online advertising has profound  
3 consequences for the future of our democracy and  
4 democracies everywhere. The kind of society we are  
5 creating right now for ourselves and particularly for our  
6 children, in many ways, is being shaped by the forces of  
7 advertising and marketing.

8 Whether or not we're going to have a diverse  
9 array of democratic media content services, whether or  
10 not all voices reflecting diversity will truly be heard,  
11 whether or not we're going to have consumer protection  
12 and, yes, whether or not we're going to have privacy is  
13 all wrapped up in this issue. And I'm going to focus on  
14 privacy, but if you want more background, you can go to  
15 [democraticmedia.org](http://democraticmedia.org).

16 Exactly one year ago, November 1st, 2006, the  
17 Center for Digital Democracy and the U.S. Public Interest  
18 Research Group filed a 50-page complaint asking the  
19 Commission to investigate developments in behavioral  
20 targeting. We have grown alarmed, as we've watched since  
21 2000, the ever-growing sophisticated array of techniques  
22 that had been deployed to track our every move, not just  
23 on individual websites, but through the development of  
24 new approaches called re-targeting where we were becoming  
25 digitally shadowed wherever we went, site to site, where

1 the industry has designed, in their own words, immersive  
2 rich media applications. That's the content that's used  
3 with the ads, designed to get us to give up information  
4 and to enter, in a way, through our subconscious minds, a  
5 relationship with the marketers and advertisers. The  
6 technology, the business models had already exploded and,  
7 yet, nothing was being done to protect American consumers  
8 and educate them.

9 But when we filed our complaint last year and  
10 we met with Chairman Majoras soon after, it was very  
11 evident from her interests, and I deeply appreciate this,  
12 that she recognized and still recognizes, because we met  
13 with her last week, that we had identified a series of  
14 major consumer privacy concerns.

15 Commissioners Leibowitz and Harbour have also  
16 been extremely supportive and I want to say I have come  
17 to admire over the last year the hard work and dedication  
18 of the FTC Privacy staff, and I thank you.

19 But we believe the time for fact-finding is  
20 over. The Commission is the designated Federal agency  
21 which is supposed to safeguard consumer privacy. It must  
22 now act to protect Americans from the unfair and  
23 deceptive practices that have evolved as part of what the  
24 industry calls the digital interactive marketing  
25 ecosystem.

1                   Wherever we go, as we said last year, the data  
2 collection and interactive marketing system is shaping  
3 the entire U.S. electronic media marketplace. Few  
4 members of the public understand what is going on, that  
5 our every moves, our interests, even our mouse clicks are  
6 tracked, tabulated, stored and then used or sold to the  
7 highest advertiser's bidder.

8                   Yes, online marketers, you can track, collect  
9 and use for commercial purposes when someone searches for  
10 a health concern, such as their child's use of Ritalin.  
11 But just because you can do it doesn't mean it's right.  
12 Yes, digital advertisers, you can behavioral target  
13 consumers looking for a sub-prime mortgage and sign them  
14 up, but just because you can do it doesn't mean it's  
15 right. And, yes, online marketers, you can eavesdrop on  
16 the members of social networks, but that doesn't mean  
17 it's right.

18                   The online market industry is trying to hide  
19 behind a number of things, including the facetious claim  
20 of much of what they collect isn't personally  
21 identifiable. That is why today -- and I know my time is  
22 brief. I did time this as five minutes, but what can I  
23 say.

24                   We are filing today a new complaint. I think  
25 it's 76 pages, which updates the Commission and the

1 public about all the developments in the online  
2 advertising data collection business that we have been  
3 tracking -- we've been tracking them over the last year.  
4 We urge you to go to our website or get the press release  
5 and read it and you will find out the state of the  
6 industry and what the plans are to track and target each  
7 and every one of us, to use the power of new technology  
8 to engage us in behaviors without our awareness and our  
9 consent.

10 We are showing in our filing how children and  
11 teens are the focus of behavioral targeting. We talk  
12 about the mortgage of crisis. We talk about MySpace and  
13 Facebook and, yes, we document new forms of racial and  
14 ethnic profiling that's going on in the online industry  
15 and we ask the Commission to launch immediate  
16 investigations in these four areas.

17 We also want to underscore that the privacy  
18 threats arising from the Google/DoubleClick merger are  
19 the gravest and we urge the Commission to act on the EPIC  
20 petition.

21 I see my time is up. It is time for the  
22 Federal Trade Commission to protect consumers by fully  
23 implementing and enforcing the fair information practices  
24 as proposed by the OECD. Unless the Commission does  
25 this, our privacy and the privacy of our children and

1 youth, who are the principal focus of this machine, which  
2 will have a profound impact on their values, on their  
3 education, their sense of self and their ability to  
4 civically engage. I urge you to go to digitalads.org if  
5 you want to just get a sense of how the digital marketing  
6 infrastructure has been designed to encourage children to  
7 engage in unhealthy dietary behaviors.

8 The question is, will the FTC act to protect  
9 the U.S. public and help ensure that the Internet and  
10 other online media are a safe environment for  
11 communications in commerce? I await the answer. Thank  
12 you.

13 **(Applause)**

14 MS. GARRISON: Thank you very much, Jeff. And,  
15 now, I'd like to introduce for another viewpoint, Randy  
16 Rothenberg from the Interactive Advertising Bureau.  
17 Randy?

18 **(Applause)**

19 MR. ROTHENBERG: Good morning. On behalf of  
20 the Interactive Advertising Bureau, the trade association  
21 for advertising supported interactive media in the United  
22 States, I thank the Commission and the staff for this  
23 opportunity to participate in this very important  
24 discussion regarding online behavioral advertising.

25 The IAB's 350 member companies represent the

1 present and future of marketing in media in the United  
2 States. Among our members are the burgeoning new media  
3 brands that have entered American consciousness during  
4 the past decade, companies such as Google and Yahoo!, MSN  
5 and CNET. They are the major media companies that have  
6 made two-way communications a significant component of  
7 their offerings, from the New York Times to NBC Universal  
8 to Conde Nast to CNN.

9 There are smaller successful information  
10 companies serving market niches, such as Cars.com and  
11 WebMD. And there are platform specialists in areas such  
12 as digital video, online games and social networking with  
13 new names like Brightcove and WildTangent and Facebook.

14 As this indicates, historians will undoubtedly  
15 look back on this period as the most dynamic and  
16 innovative in the history of American business. Central  
17 to this dynamism has been the promise of advertising  
18 support. A question for all of us today is what is the  
19 best policy framework to maximize such innovation and  
20 competition in order to produce the best products,  
21 services and diversity for consumers? There is a clear  
22 answer supported by copious evidence dating back at least  
23 to October 1994, the date when the Netscape Navigator web  
24 browser was released, initiating the interactive era.

25 The unprecedented proliferation of good



1 services and information diversity that characterized the  
2 Internet has been generated within a framework of  
3 industry self-regulation and market forces. It is  
4 incumbent on the business community to ensure that  
5 interactive advertising, marketing and data use practices  
6 are responsible. At the same time, government must be  
7 prudent in ensuring that no regulation is drawn that  
8 would curtail interactive advertising's potential to  
9 continue to support this extraordinary pattern of  
10 innovation and consumer benefit.

11 Advertising is the economic foundation  
12 underlying the dynamism of the interactive era. With  
13 interactive media, it's become a commonplace that  
14 marketing spent one of the last three read-outs of  
15 imprecision in American business is becoming more  
16 accountable and more productive. This is possible  
17 because of the availability of mathematical and  
18 technological tools that enable the analysis of non-  
19 personally identifiable data to detect patterns in  
20 people's interests and consumption habits and to allow  
21 the matching of advertisements to their needs.

22 Other analytics tools allow for predictive  
23 modeling based on the responses to these well-targeted  
24 ads, enabling the development of even better targeted  
25 ads. All of these advancements ultimately work to the

1 benefit of consumers. They not only receive  
2 advertisements more relevant to and productive for them,  
3 they receive more and better free content and services  
4 online.

5 Because these advertising processes are largely  
6 automated, they are taking costs out of and improving  
7 results from advertising. In addition, because the  
8 Internet allows the seamless aggregation of thousands of  
9 websites into online advertising networks, marketing can  
10 reach consumers in volumes that rival, even surpass, the  
11 audiences of broadcast television. Yet they can do this  
12 with a precision that no previous medium can match.

13 In such ways, are interactive media  
14 contributing to the productivity revolution that is  
15 driving American business in the 21st Century. For such  
16 reasons, interactive advertising spend in the U.S. this  
17 year likely will reach \$20 billion, according to research  
18 by the IAB and Price Waterhouse Coopers. That's nearly  
19 one-third the amount marketers spend on television and a  
20 sum reached a mere 13 years after this medium's  
21 invention.

22 This revolution is reaching deep into the  
23 fabric of communities across the nation. Today, all of  
24 us, quite literally, own a press and much, much more.  
25 The Internet has torn down barriers to entry in both

1 content creation and distribution. It is now possible  
2 for any individual to publish a national magazine, even  
3 program a global television network with the applications  
4 that come built into his or her laptop. Never has speech  
5 been more open, available and varied.

6 As of July 2006, some 12 million American  
7 adults, about 8 percent of the American population, were  
8 publishing their own blogs, which were being read by 57  
9 million other people, according to the Pugh Internet and  
10 American Life Project.

11 If any of the Commissioners or Commission staff  
12 or anybody else in the room want a tutorial on how to  
13 create your own national media outlet, the IAB would be  
14 glad to provide it if you'll promise in return to join  
15 the IAB once you begin to sell advertising, for you most  
16 assuredly can use advertising and build a business on the  
17 web based on little more than your brain, passion and  
18 energy. According to Pugh, 32 million American adults  
19 have used online classified ads for selling or buying and  
20 35 million American adults have participated in an online  
21 auction.

22 Millions of others are making their living  
23 creating and operating media venues that house well-  
24 targeted advertisements. The 24/7 real media online  
25 advertising network partners with 950 websites. Dakota

1 numbers 4,000 websites in its online network.  
2 Advertising.com, another online network composed of  
3 thousands of sites, reaches 160 million unique visitors a  
4 month. These sites are the mom and pop grocery stores of  
5 the worldwide web, just as the local retailer anchors the  
6 geographic community, so these sites anchor communities  
7 of interest that span towns, cities, states and even  
8 nations. They do this with their content and they  
9 finance the content through advertising. Online  
10 advertising is a catalyst for a small business  
11 renaissance in this country.

12 I'll give you examples -- I'll conclude, thank  
13 you. I will give you examples. If anyone wants copies  
14 of the full testimony with the names, dates and  
15 businesses developed by real individuals around the  
16 United States using these networks and the variations of  
17 diversity of communications, just go onto the IAB website  
18 and look at the list. Thank you very much.

19 **(Applause)**

20 MS. GARRISON: Thank you very much, Randy.  
21 And, now, to round out this morning's first session, here  
22 is Trevor Hughes from the Network Advertising Initiative.  
23 Thank you.

24 MR. HUGHES: Thank you, Loretta. Good morning,  
25 and I would, too, like to thank the Federal Trade

1 Commission for pulling together another great event for  
2 us to examine important issues in the online marketplace  
3 today.

4 My name is Trevor Hughes. I am the Executive  
5 Director of the Network Advertising Initiative. I've  
6 been in that role for the past six years. Prior to that,  
7 I was Director of Privacy and Corporate Counsel for  
8 Engage, one of the original behavioral targeting  
9 companies, now long since defunct, but I have been in  
10 this space for quite some time, the better part of a  
11 decade, and it does feel a little like deja vu coming  
12 back to revisit many of these issues.

13 I'd like to start today by saying that  
14 everything old is new again, that the issues that we're  
15 talking about where we're hearing shock, shock, that  
16 marketers are trying to deliver more relevant messages to  
17 consumers really should not be surprising to any of us.  
18 Starting in 1872 when Montgomery Ward sent out his first  
19 catalog and then going on to Sears and Roebuck, they  
20 quickly realized that the expense of printing those  
21 catalogs and sending them out to rural America was pretty  
22 high and that it made more sense to try and figure out  
23 who might be more likely buyers of their products and  
24 services. So, they started to target their marketing to  
25 those people who were most interested in what they might

1 want to sell or to buy from those companies.

2 Marketers, from the beginning of marketing,  
3 have been trying to find the most relevant audiences  
4 possible and make available services and products that  
5 are most relevant to our marketplace. So, it's not a big  
6 surprise. And we see it every day. We saw it before the  
7 advent of the web.

8 I'm a soccer coach, soccer player, soccer  
9 administrator. I get a lot of soccer catalogs. I didn't  
10 have a relationship with either of these two companies  
11 when I first got the catalog. They somehow knew, either  
12 through my membership in a soccer organization, my  
13 subscription to a soccer magazine, my purchase of a  
14 soccer-related something from some store that I might be  
15 a soccer guy. And you know what? They were right. They  
16 were right. This is a form of behavioral targeting.

17 It's been around for a long time. Behavioral  
18 targeting is not new. It's not new at all. Marketers  
19 are just doing what marketers have always been doing.

20 But the web is different, isn't it? The web is  
21 most definitely different, and that's why for more than a  
22 decade we have been engaged in an ongoing dialogue to  
23 build layers of protections into the web, into ecommerce,  
24 into our experience online so that we can provide greater  
25 trust for consumers so that they will engage in the great

1 power that is the Internet.

2 And just like Montgomery Ward and Sears  
3 Roebuck, reaching out to disenfranchised rural America  
4 back in the late 1800s to offer goods and services that  
5 were not available before, the web is a great  
6 democratizing agent in society today. It allows us to  
7 communicate in ways that we never could before. It  
8 allows consumers to find tools and services and goods and  
9 products and communities of interest that never existed  
10 before.

11 But data collection, the speed of transaction  
12 processing, the ability to dynamically create offers and  
13 services for consumers are different, and for that  
14 reason, we have layers of protection. We have defense  
15 in-depth for consumers with regards to their data and  
16 their privacy online.

17 Let's start at the very top, privacy policies.  
18 We don't talk enough about privacy policies anymore, but  
19 it's one of the great successes of the past ten years  
20 online. Recent stats suggest that 85 percent of the  
21 Fortune 500 post privacy policies.

22 Now, there are many criticisms of privacy  
23 policies and I certainly would be one of the people to  
24 say that there are many things that we could do better.  
25 Layered notices are a great example of a step forward,

1 but there are great examples of things that we can do  
2 better with privacy policies. But, by and large, online  
3 organizations today are posting privacy policies and it's  
4 not just for notice. It's not just for notice, it's also  
5 to create obligations on that organization. Many  
6 organizations post privacy policies in the absence of an  
7 obligation to do so and in posting a privacy policy  
8 create exposure for their organization.

9 I remember seven, eight, ten years ago many,  
10 many companies saying, why would we post a privacy policy  
11 when we're not required to do so and when we do so, we  
12 expose ourselves to liability to the FTC and State AGs  
13 and consumers generally? Privacy policies are out there  
14 for notice and for enforceability and they're working.

15 But we also have technological controls. Every  
16 browser in the United States and the world has cookie  
17 controls within three clicks. You can switch off third  
18 party cookies, you can switch off first party cookies,  
19 you can manage cookies in many, many ways. I.E. 6 and  
20 I.E. 7 have even more sophisticated tools. The Platform  
21 for Privacy Preferences, P3P is embedded into those tools  
22 and that, in the default setting in I.E. 6 and I.E. 7,  
23 blocks third party cookies that do not have a privacy  
24 policy attached.

25 We also have self-regulatory programs. Most



1           certainly the Network Advertising Initiative will be  
2           discussed many times and I look forward to discussing our  
3           thoughts about the NAI and what we have done over the  
4           years during tomorrow's self-regulatory session.

5                        But there's more. There's TRUSTe. There's  
6           other seal programs. There are downloaded applications  
7           like anti spyware, anti malware, privacy enabling tools  
8           that consumers have. We have many, many, many layers of  
9           control and protection for consumers today.

10                      But let it not be said that we're done because  
11           we're not. We certainly have more to do, and I am here  
12           today representing the members of the Network Advertising  
13           Initiative to say that we definitely look forward to this  
14           dialogue and we hope that from this we will be able to  
15           improve the consumer protections that we have in place  
16           and we hope that collaboratively together we can find  
17           better solutions for consumers. Thank you.

18                                **(Applause)**

19                      MS. GARRISON: Thank you very much. This has  
20           been a great start to the day. We're going to ask if you  
21           can be back in your seats -- this session won't have  
22           questions. All four of these gentlemen will be on  
23           subsequent panels and you'll be able to ask questions at  
24           all of the later panels. I would like you to be back  
25           here if you could at ten to twelve after. We would like

1 to get started just a little bit earlier for the next  
2 session so indeed we can have enough time for questions.

3 Thank you.

4 **(A brief recess was taken)**

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**REMARKS**

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MS. BRANDENBURG: We're ready to resume our next session if you could all take your seats.

One brief housekeeping note, for anyone who has noticed the clocks in the back of the room, we apologize that they seem to have automatically advanced themselves or have not kept up with the time change. So, please disregard those. They are an hour back in case you get confused.

Now, it's my pleasure to introduce Commissioner Leibowitz who's going to make a few remarks.

COMMISSIONER LEIBOWITZ: I think I'll wait another minute or two because I see people coming in. Why don't you all try to take your seats. Let's take a minute or two to find your seats. It's an unexpectedly packed house today, but we're very delighted that it is.

**(Brief pause)**

COMMISSIONER LEIBOWITZ: Good morning. I'm Jon Leibowitz, I'm one of the FTC Commissioners. Usually I'm the Commissioner with the shortest speeches, Commissioner Harbour is the Commissioner with the most substantive speeches, but today this one's going to go a little closer to 15 than five minutes, so I wanted to let you know in advance.

Let me start by thanking the first panel for

1 setting out some of the really important issues that the  
2 workshop is going to grapple with. As you can tell,  
3 reasonable people approach behavioral marketing from  
4 very, very disparate perspectives.

5 Let me also thank all the participants in this  
6 Town Hall meeting. You are not only a large group,  
7 you're an incredibly impressive group and your presence  
8 is really a testament to the "white heat" of these  
9 issues.

10 And, finally, a really big thank you to the  
11 Commission staff for all of its hard work in organizing  
12 this event. I see a number of Commission staffers here  
13 who have worked extremely hard on this. So, thank you so  
14 much.

15 We all bring different privacy expectations to  
16 the table. It doesn't bother me, for example, that  
17 Amazon keeps track of the books I've ordered and  
18 recommends new ones, and that's targeted advertising.  
19 And it doesn't really bother me that search engines  
20 deliver sponsored links based on my queries. That's  
21 targeted advertising, too.

22 Somewhat more disturbing, at least to me, is  
23 the new Internet telephone service that uses voice  
24 recognition technology to monitor phone conversations and  
25 to send, contemporaneously, targeted ads to the

1 subscriber's computer actually during the call. But this  
2 service is opt in, the product is new, and there are  
3 plenty of competitors offering telephone service with  
4 different and probably higher level of privacy practices.

5 I am concerned, though, when my personal  
6 information is sold to or shared with third parties or  
7 when my online conduct is monitored across several  
8 websites or across different web-based services,  
9 especially when there is no effective notice or consent  
10 to these practices. And I think all of us should be  
11 concerned, even troubled, that seemingly anonymous  
12 searching and surfing can be traced back to individuals,  
13 specific individuals, and that not all information that  
14 companies have collected about us is secure from data  
15 breaches or release.

16 Don't take my word for it; just ask AOL  
17 customers. Last year AOL released a cache of supposedly  
18 anonymized search records, but some people were  
19 identified based on their queries. The results were  
20 somewhat embarrassing, yet it could have been much, much  
21 worse.

22 In my view, all this is a real paradox: you can  
23 go online from the privacy of your home and enter  
24 searches or surf websites that involve sensitive medical  
25 conditions or reveal your deepest darkest secrets or, by

1 the way, even your most trivial curiosities. You can  
2 create a personal profile on a social networking site and  
3 reserve access only for your close friends and family.  
4 It all seems so private, but because online marketers are  
5 tracking our Internet searching, surfing and socializing,  
6 it may be more public than we would like to  
7 think.

8 Now, if you have teenagers, you probably know  
9 the texting acronym POS, parent over shoulder. Well, I  
10 see a lot of you do. And those who have teenagers and  
11 don't know this texting acronym, you should learn it.

12 Well, when you are surfing the Internet, you  
13 never know who is peering over your shoulder or how many  
14 people or how many companies are watching.

15 Now, to be fair, most of our web searching and  
16 browsing and social networking is free, thanks in large  
17 part to advertising, and most consumers seem to like it  
18 this way. As the Internet has evolved, the ad targeting  
19 has become more sophisticated, arguably bringing  
20 greater benefits and a richer Internet experience to  
21 consumers.

22 But the question is, at what cost? Are we  
23 paying too high a price in privacy?

24 In his seminal 1983 book, The Rise of the  
25 Computer State, David Burnham worried that detailed data

1 bases and the expanding network of computerized record  
2 systems were enabling large organizations to track the  
3 daily lives of individual citizens.

4 And that was then, sort of the Jurassic Age of  
5 big mainframes -- when personal computers were just  
6 entering the market, the Internet was still an  
7 academic/military experiment, and get this, AT&T was the  
8 giant telecommunications behemoth. Of course, some  
9 things never change.

10 And some things never stop changing. Today,  
11 the Internet, computerized data collection and targeted  
12 advertising are creeping into nearly every aspect of our  
13 social interaction and our commercial transactions.  
14 Seventy-one percent of U.S. adults use the Internet.  
15 Nearly half of all Americans have broadband at home.  
16 Internet advertising revenues for the first half of 2007  
17 were nearly \$10 billion, a 26 percent increase over the  
18 first half of 2006. Make no mistake, the business of  
19 online behavioral marketing is big business.

20 In An Ideal Husband, Oscar Wilde wrote -- and I  
21 think this was in 1894 -- "Private information is  
22 practically the source of every large modern fortune."  
23 And, today, that's especially true with online behavioral  
24 marketing. Just last week, Microsoft announced a \$240  
25 million agreement that gives it exclusive rights to sell

1 worldwide ads targeting Facebook's 50 million members,  
2 and I think Facebook, based on that investment, is  
3 estimated to have a value of \$15 billion.

4 Google already invested \$900 million in  
5 MySpace, which announced that it can tailor ads based on  
6 what users write on their profile pages. Meanwhile,  
7 Google is trying to buy online ad server DoubleClick -- a  
8 little more about that later. Some of you know that  
9 we're reviewing that deal.

10 Microsoft acquired aQuantive, Yahoo! purchased  
11 Right Media. With all these big money deals of course  
12 comes big-time pressure to push more, and more effective,  
13 ads on the Internet down to consumers.

14 Collectively, all this tracking of our online  
15 conduct, our searching, web browsing, social networking,  
16 emailing, and telephone chatting, all this massive  
17 collection of our private information, purportedly to  
18 serve precision-guided ads, can be disconcerting.

19 Perhaps it is because we don't quite understand  
20 what websites and online advertisers are doing or how  
21 they are doing it. Perhaps it is because we feel like we  
22 don't really have any meaningful choice or control in the  
23 matter other than to stay offline, which really isn't a  
24 choice at all. Perhaps it is because we don't really  
25 know what information websites and others have collected



1 about us, and perhaps it is because we have no assurance  
2 that they will protect the confidentiality of our  
3 sensitive personal or financial information.

4 Now, when the Commission first confronted these  
5 issues nearly a decade ago, there was a general  
6 acceptance of four core fair information practice  
7 principles. It's actually fair information practice  
8 principles -- I did that notice with two Ps -- notice,  
9 choice, access, and security. Industry efforts to  
10 implement these principles resulted in many websites  
11 developing and posting so-called privacy policies.  
12 And, initially, privacy policies seemed like a good idea,  
13 and they are a good idea.

14 But in practice, as Trevor noted in the last  
15 panel, they often leave a lot to be desired. In many  
16 cases, consumers don't notice, read or understand the  
17 privacy policies. They are often posted inconspicuously  
18 via a link at the very bottom of the site's homepage, and  
19 if you can actually find them, the policies are filled  
20 with sort of fine print legalese and techno talk.

21 A recent study that was submitted as a comment  
22 for this Town Hall examined privacy policies of Fortune  
23 500 companies and found that they were essentially  
24 incomprehensible for the majority of Internet users.  
25 Only 1 percent of the privacy policies were -- 1 percent

1           were understandable for those with a high school  
2           education or less, and that's obviously like most teens  
3           and many consumers. Thirty percent of the privacy  
4           policies required a post-graduate education to  
5           be fully understood.

6                       The study also found that fewer than 27 percent  
7           of the privacy policies allowed consumers to opt out of  
8           collection of data. None of the privacy policies  
9           surveyed allowed consumers to opt in. Not one. And I  
10          think she surveyed 175 privacy policies out of the  
11          Fortune 500 companies.

12                      The vast majority of the privacy policies  
13          simply state that the consumers signify their acceptance  
14          to the collection of data by using the website. So, your  
15          only choice really is take it or leave it.

16                      Even the title "privacy policy" is arguably a  
17          misnomer in some cases, or in some sense, because many  
18          consumers believe that the term "privacy policy" means  
19          that the website will protect their privacy and will not  
20          share their information. I see I provoked laughter over  
21          on the left-hand side of the room.

22                      All this tracking and targeting is especially  
23          worrisome when it involves children and teens. A  
24          whopping 93 percent of American teens age 12 to 17 -- I  
25          guess Americans age 12 to 17 use the Internet and 55

1 percent of these online teens use social networking  
2 sites. Internet use by children even younger is growing  
3 exponentially as well.

4 Now, when Congress passed the Children's Online  
5 Privacy Protection Act, it clearly recognized that young  
6 children deserve special protections in cyberspace. And  
7 I see a lot of people in the room who are very, very  
8 involved with COPPA, to their credit. COPPA imposes  
9 certain requirements before websites may collect personal  
10 information from children under the age of 13.

11 What you have to ask yourself today is, is that  
12 really enough? Now, based on the focus group that I  
13 convened over the weekend, and that's my 12-year-old  
14 daughter and four of her friends, the online ads that  
15 target children aren't always appropriate for their age.  
16 They see ads with titles like, "How Long Is Your Next  
17 Kiss," and "Touch Me Harder." And then, by the way, I  
18 asked my ten-year-old about this last night and she said  
19 she had just been served, while she was online, an ad for  
20 Clorox. So, go figure.

21 The FTC's -- and I see I provoked a little  
22 laughter over here, but actually it was from Commission  
23 staff. So, that doesn't really count.

24 The FTC's most recent report on marketing  
25 entertainment products to children seems to confirm some

1       disturbing practices in this area. For example, sites  
2       like MySpace ran banner ads for R-rated movies, even  
3       though the site reaches a large number of children under  
4       17.

5               We enacted COPPA -- and, again, I see a lot of  
6       people in the room who were very, very involved, and to  
7       their credit, in enacting COPPA. We enacted COPPA to  
8       place a parental buffer between advertisers and our  
9       children, but the rise of sophisticated behavioral  
10      marketing seems to me to be eroding this parental  
11      control, at least to some extent.

12             So what should the Commission be doing? You  
13      know, sometimes the answer to problems in cyberspace is  
14      very, very clear, like in the case of deceptive nuisance  
15      adware, that is adware sent to consumers' computers  
16      without their notice so they can't give true and  
17      meaningful consent. You put the malefactors under order.  
18      You disgorge their profits. You pass a law -- this is my  
19      wish list actually -- giving the FTC the authority to  
20      impose fines.

21             But for behavioral marketing, the solution is  
22      not so certain. Behavioral marketing is complicated. In  
23      some cases, the privacy trade-off may make sense for some  
24      people. But one thing is clear, the current don't  
25      ask/don't tell mentality in online tracking and profiling

1 needs to end.

2 And while I don't presume to have all of the  
3 answers or even many of the answers, I do have a few  
4 thoughts. Let's start with providing better information  
5 and more meaningful choices for consumers. First, some  
6 have called for standardized privacy policies, including  
7 former Commissioner Sheila Anthony who is a hero of mine,  
8 and some have called for shorter notices. And the take-  
9 away from the Commission's recent workshop on negative  
10 option marketing was that short, conspicuous online  
11 notices just work better for consumers. I think all  
12 these ideas are worth exploring in the behavioral  
13 marketing context.

14 Another improvement would be for more firms to  
15 allow consumers to opt in when it comes to collecting  
16 information, especially when it comes to sharing consumer  
17 information with third parties and sharing it across  
18 various web-based services. Consider changing the  
19 widespread opt-out default for ad-serving cookies.  
20 Consider changing that default and why not make it opt  
21 in? I mean, as the Chairman and Commissioner Harbour  
22 and I have said, and we've said this time and time again,  
23 people should have dominion over their computers. And we  
24 don't just pay lip service to this approach at the  
25 Commission. We really, really mean it. Opt in, I think,

1 would be much more empowering.

2 Now, at this point, I am not saying that the  
3 government should mandate an opt-in model, but, in my  
4 view, it is a far more preferable result.

5 Third, more competition. And, indeed, in this  
6 area there's been some good news here in recent months.  
7 With all the attention on online data collection  
8 recently, the leading search engines have been literally  
9 almost tripping over each other to have the strongest  
10 privacy protections.

11 For example, Google announced in March that it  
12 would anonymize its server logs after 18 to 24 months so  
13 that search histories -- and I know most of you know this  
14 -- can no longer be identified with individual users.

15 A few months later, Microsoft announced it  
16 would make search queries anonymous after 18 months.  
17 Within days, Yahoo! announced its plans to make users'  
18 search history anonymous within 13 months. Do I hear ten  
19 months from the search engine lobbyist in the second row  
20 over there? Ten? Do I hear eight over there? Anyway,  
21 we're making progress.

22 Ask.com announced recently that it will offer a  
23 new feature, the AskEraser, that will allow users to  
24 erase their search histories at will. Let's hope we see  
25 more competition to give consumers more understandable

1 information, more choice, and more control. Indeed,  
2 today's Town Hall already inspired a number of creative  
3 new ideas, including what I think is a very promising  
4 approach, which is the Do Not Track list.

5 Now, it's always great when the competitive  
6 marketplace can solve these types of problems, although  
7 my sense here, quite honestly, is that the marketplace  
8 alone may not be able to resolve all the issues inherent  
9 in behavioral marketing. So, at the Commission, we're  
10 going to listen closely to what online marketers are  
11 doing, how they are doing it, and who they are doing it  
12 to, we will continue to think closely about how to ensure  
13 all the wonders of the Internet while respecting  
14 consumers' sense of privacy.

15 But we're also going to continue to monitor  
16 industry behavior, and if we see problematic practices,  
17 the Commission won't hesitate to bring cases or even  
18 break thumbs.

19 All right, one final point, it's not surprising  
20 that a lot of folks, and I mean a lot of folks, have  
21 asked me -- and I'm sure my colleagues in recent weeks,  
22 what are we going to do about the Google/DoubleClick  
23 merger? Well, of course, I can't talk about pending  
24 merger reviews. Commissioner Harbour, of course, can't  
25 talk about pending merger reviews. She's a real lawyer,

1 as opposed to me. I just play one in the Federal Trade  
2 Commission. Except to say this, our staff is working  
3 through the matter as expeditiously as possible given the  
4 complexity of the deal, and under the Clayton Act, our  
5 analysis of the merger has got to be about competition  
6 and potential competition. It can't be about privacy,  
7 per se.

8 But whatever we do, let the deal go through,  
9 block it or attach conditions, we are still going to have  
10 to address the fundamental privacy issues and data  
11 security problems inherent in behavioral marketing. They  
12 really do transcend any particular acquisition. Our  
13 obligations to the consumers of America require nothing  
14 less.

15 Thank you so much. And I know we're running  
16 behind, so I will maybe take one or two questions and  
17 then we'll turn it over to this panel so they can get  
18 moving. So, thank you so much.

19 And if we have no questions, that's fine, too.

20 **(Applause)**

21 COMMISSIONER LEIBOWITZ: Any questions? One  
22 question from the gentleman all the way over there. Why  
23 don't you identify yourself.

24 **(Individual not in front of microphone)**

25 MR. SMITH: My name is Robert Smith from



1 Privacy Journal. It seems to me the analysis of  
2 children's websites has to go much further. It's the  
3 manipulation of children who have (inaudible) into the  
4 consent, not the collection of information, not the  
5 disclosure of information, not opt in or opt out. If  
6 children go to websites and if they fail to make the  
7 right strokes or don't show up enough, they're somehow  
8 punished. They lose coupons and lose benefits. Some  
9 develop loyalties to a pet or an animal. The animal will  
10 die if you don't return to the site regularly, or worse  
11 than that, the animal will be abandoned and the child  
12 will be made to feel guilty.

13 Does the FTC have any handle on that kind of  
14 manipulation?

15 COMMISSIONER LEIBOWITZ: You know, let me get  
16 back to you on that. It's an interesting point that you  
17 raise about sort of manipulation of children in the  
18 context of behavioral marketing, and I'm sure it's  
19 something that we are looking at and happy to look at.

20 One more question and then I'm going to really  
21 turn it over to these folks who deserve a chance to go  
22 ahead with their panel. No more questions? No more  
23 questions.

24 All right, again, thank you so much and we  
25 really appreciate all of you being here.

**(Applause)**

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1           **SESSION 2: BEHAVIORAL ADVERTISING TODAY: UNDERSTANDING**  
2   **THE BUSINESS AND TECHNOLOGY**

3                   MS. KRESSES: Thank you, Commissioner  
4           Leibowitz. I'm Mamie Kresses and this is Peder Magee of  
5           the FTC, and we'd like to move into a nuts and bolts  
6           discussion about what several businesses in the industry  
7           are actually doing themselves.

8                   Today, we'll hear presentations from Dave  
9           Morgan of Tacoda, acquired by AOL; Robert Gratchner of  
10          aQuantive, acquired by Microsoft; Mike Walrath of Yahoo!;  
11          Tim Armstrong of Google; Chanterria McGilbra of  
12          Netmining, who's come all the way from Belgium to be with  
13          us; Pam Horan of the Online Publishers Association; Mark  
14          Westlake of the website HowStuffWorks.com; Ralph  
15          Terkowitz of ABS Capital Partners; and Carlos Jensen from  
16          Oregon State University.

17                   And, now, we'll go ahead and turn the mic over  
18          first to Dave Morgan.

19                   MR. MORGAN: Good morning. I'm going to talk a  
20          little bit in specifics about how targeted ads are  
21          delivered on the Internet and also talk a little bit  
22          about some of the structure and how the business models  
23          operate, and as I think you can suggest by the title  
24          of -- or at least as the title of my slides should  
25          suggest, it's really ultimately about ads that people

1 want.

2 I came out of the newspaper industry and I  
3 think one of the things that we all have to understand no  
4 matter what our point of view is -- that we're not in  
5 charge and you're not in charge anymore. The consumers  
6 are running the show.

7 The marketing and advertising and media  
8 industry is learning that very, very slowly and  
9 painfully, but we are now entering a world where  
10 consumers have significantly more power to take  
11 information they want, to choose to accept or reject what  
12 they don't want, to buy what they want or what they don't  
13 want. This is causing extraordinary fragmentation in the  
14 media industry. We're watching the industry that I came  
15 from, the newspaper industry, going through a period  
16 where we're probably going to see a reduction of the  
17 amount of newspapers in this country by about 30 percent  
18 in daily newspapers over the course, I would say, of  
19 probably the next two to three years.

20 Probably, we will see a quadrupling of small  
21 daily and niche publications that better serve  
22 individuals, but the old infrastructure's going to  
23 change. We're seeing everything supported by advertising  
24 and some of them are tests that would make me  
25 uncomfortable, too, that I don't want to personally

1 participate in, which would be ad-supported phone, but  
2 for somebody that doesn't want to have to pay \$50 a month  
3 for phone services and chooses to do that, you know,  
4 there's a lot of experimentation.

5 We're seeing news, entertainment and  
6 information going to people where they want it, when they  
7 want it, how they want it. And the thing that anyone  
8 that's in a consumer industry or, you know, certainly, I  
9 think, also for those in government as well, it's in a  
10 world of all about me, and me being not me, but me about  
11 the consumers. And it's all about free.

12 Today, most of us would argue there's too many  
13 ads, there's too little relevance and they're in too many  
14 places. And if you ask consumers today what they most  
15 dislike, what they don't like about their online  
16 advertising experience, and I think actually you'll  
17 probably see some of this in research that will be  
18 presented later, is that they don't like ad clutter on  
19 the webpages, they don't like interruptive ads and they  
20 don't like irrelevant ads. Those of us that work in the  
21 industry listen to that a lot and we're starting to focus  
22 and we're starting to see innovation and consumer  
23 control.

24 Certainly, one of the byproducts of this  
25 meeting is that I don't think there was a journalist in

1       this industry or in the business world that didn't have  
2       at least 12 embargoed press releases late Tuesday, early  
3       Wednesday for innovations that people wanted to announce  
4       while there's attention in this space.

5               So, what do I think this is going to mean?  
6       What do companies like Tacoda and others focus on, now  
7       part of the AOL family? We do believe in the future  
8       we're going to see fewer, more relevant ads. Why?  
9       Because I don't know about you, but I've cried over  
10      television ads in the past. Not a lot of them, but I've  
11      never cried over a web ad. We don't yet -- I mean, who  
12      has? We have not yet developed the experience, the  
13      potential for the emotional ads that will eventually  
14      probably -- that consumers want and that consumers value.

15              So, what are we doing? We're trying to watch,  
16      look and listen. We're trying to tailor ads more for  
17      consumer experiences. I came from the newspaper  
18      industry, as I mentioned, and if you look at the Sunday  
19      newspaper, when you ask consumers why they buy the Sunday  
20      newspaper, five of the top ten reasons have to do with  
21      the advertising, not the editorial, slick coupons,  
22      department store promotions, job ads, car ads and home  
23      ads. You need ads people want.

24              The future of ad blocking, that's going to be  
25      part of the future. Consumers will only accept ads they

1 accept and, quite frankly, they're only going to accept  
2 ads that mean something to them.

3 So, what is the networked behavioral targeting  
4 work? What is it that the companies really know? This  
5 is -- imagine this person surfing through Shutterbug,  
6 NBC, cars.com, the New York Times and Oprah. What is  
7 known to the ad server, the behavioral ad server?  
8 Nothing more than anonymous information that a browser,  
9 not necessarily a person, happens to have looked at these  
10 kinds of content.

11 When they're on a website, let's say, like in  
12 this case, HighBeam, an encyclopedia website that cannot  
13 generate ad support on its own, but it's quite useful for  
14 a lot of people in providing free information. They can  
15 get an ad that's more relevant that can actually fund  
16 that content.

17 Well-targeted ads basically rely on knowing a  
18 little bit more about what -- you know, how to filter an  
19 ad and how not just to put the more relevant data, the  
20 targeted ad, how to reduce those ads that aren't  
21 relevant, the blinky, flashy ads that you see 50 times a  
22 day. It's only through behavioral techniques you can put  
23 a cap on that and make sure that any one browser won't  
24 see them more than once or twice or, hopefully, won't see  
25 them at all.

1                   We believe, and I believe, that privacy  
2 protection is going to be a growing and important  
3 competitive advantage and we already have even heard that  
4 from the Commissioner right before this.

5                   Look at the actions. You know, it's not like  
6 who's going to 11 months of data, who's going to be the  
7 first to say none? Well, we have AskEraser. We are  
8 going to see, as consumers start to value this more and  
9 more and understand more, we're going to see more  
10 companies taking steps. We're going to see companies  
11 taking steps so that they can make this a competitive  
12 advantage.

13                   And when it comes to what's this mean for  
14 democracy and our future, I grew up in a tiny little town  
15 in Western Pennsylvania that was supported by the coal  
16 industry and the steel industry, and when I was in high  
17 school, we had 20 percent unemployment. In my town, you  
18 had two broadcast TV networks, not three, so you couldn't  
19 see college football because the mountains from  
20 Pittsburgh were too far away and we had one newspaper  
21 that came out in the afternoon. Today, in my town, if  
22 you want a New York Times in print, it's \$5 and you have  
23 to order it 48 hours in advance. So, my parents had to  
24 do that since I got quoted earlier this week. They had  
25 to go and put that order in.



1                   But, no, actually today online the 6,000 people  
2                   in Clearfield, Pennsylvania, get free NewYorkTimes.com  
3                   every single day paid for by ads, and that's something  
4                   that we never had the chance when I was growing up to do.  
5                   So, I'm quite happy to help support and pay for this free  
6                   content we have.

7                   Thank you.

8                   **(Applause)**

9                   MS. KRESSES: Thank you, Dave.

10                  Now, we'll hear from Robert Gratchner of  
11                  aQuantive.

12                  MR. GRATCHNER: Good morning. It's a pleasure  
13                  to be here and I appreciate the FTC taking the time and  
14                  effort to allow me to come today to talk about the  
15                  aQuantive business model and how we work.

16                  But, first, I want to apologize to the people  
17                  kind of in the center. My wife hates going to the movies  
18                  with me because the people behind me always say I can't  
19                  see the movie, while the people in front -- I'm sorry you  
20                  can't see the screen because I'm right in the way. So, I  
21                  apologize for that. Likely, you'll be able to see mine  
22                  today.

23                  So, what I wanted briefly to talk about today  
24                  is who is aQuantive, how do we work, how do we operate,  
25                  what's our business model, and in particular, how does

1 Atlas, the ad serving technology, work?

2 My name is Rob Gratchner. I'm the Director of  
3 Privacy at aQuantive. We are a recent acquisition of  
4 Microsoft. Back in May, they announced our acquisition  
5 and everything just recently has gone through as early as  
6 late August. So, all my talk today will be on the  
7 aQuantive model, not on the Microsoft model.

8 But aQuantive is -- and one of the reasons why  
9 Microsoft was attracted to us, is because we offer three  
10 great business models. One is we have a digital  
11 marketing service and this is your ad creation, we create  
12 the banner ads that go out there, we create websites, we  
13 help advertisers with their online marketing strategy.

14 Our second business unit is our digital  
15 marketing services and this is our Atlas Group, which  
16 serves the ads out there that you see today.

17 And then our third business model that we have  
18 out there is Drive PM, which is an ad network. We're one  
19 of the largest ones out there. But incorporated also  
20 within our performance media group, we have Franchise  
21 Gator and Franchise Gator is basically a lead generation  
22 site which we're trying to grow and expand that business  
23 as well.

24 We've been a small company since I joined two  
25 years ago. We were U.S. only. We're now growing

1 internationally with major sites in mostly Europe, but  
2 also in Asia as well. So, we're growing, we're expanding  
3 and we hope to continue that into the future.

4 Now, unfortunately, my presentation today was  
5 partially already talked about a bit in understanding  
6 technology, and they did, earlier today, an excellent job  
7 of explaining how online advertising works and how it  
8 goes through, and I'll go through briefly a little bit  
9 about the Atlas model and how specifically it works and  
10 how does the third party ad server get an ad to a  
11 website.

12 So, basically, when a browser does a request to  
13 a publisher's website, it will make a call saying, please  
14 send me information to my site, I want to go see a sports  
15 page or some other type of information. I was joking  
16 with Carlos earlier that my family's from Oregon and we  
17 are Oregon State fans, so I'm constantly keeping tabs on  
18 the Oregon State football team and where it's going --  
19 and to the Boston fans, I want you to know your star is  
20 an Oregon State graduate. So, I'm keeping tabs on the  
21 Beavers and what's going on.

22 As I go to the sites, I want to understand,  
23 hey, what -- you know, please send me information. But  
24 within that website is also a request that goes to Atlas,  
25 the URL, saying, please -- it goes to Atlas and when

1 Atlas receives this, within the second step it says,  
2 okay, great, I see this ad, I see this request coming in,  
3 now let's go apply some logic to this request. And we  
4 have a whole algorithm -- I have a few minutes today to  
5 discuss our model, which I can't go into great detail,  
6 but when we see a request coming in, we put some logic  
7 behind it. Now, if it's a first party ad or the first  
8 time we've seen this cookie or haven't seen a cookie, our  
9 cookie on there, and then will deliver an ad and not much  
10 logic goes behind that. But if we've seen this cookie,  
11 then obviously we're going to apply some sort of logic  
12 and apply some sort of ad that this user would like to  
13 see. In my case, it might be an Oregon State football  
14 jersey or whatever the case may be. I want to go see  
15 some sort of relevant ad that comes to me.

16 Then we will also count that add and we'll say,  
17 great, here is this ad, we'll count it for some analytics  
18 later, and then when we do those, we don't -- we send a  
19 response to the -- back to the browser which then goes to  
20 actually a third site, which houses all the  
21 advertisement. Now, it doesn't collect the information,  
22 it doesn't do anything, it just houses the actual  
23 creative ad itself. Then it will go serve that ad onto  
24 the website.

25 So, as you can see, it's not as complex as

1 everyone makes it out to be, but there is some  
2 intricacies that need to be explained and, obviously,  
3 hopefully this next few days a lot of this will be  
4 flushed out.

5 But one of the things that we wanted to talk  
6 about today also is how do we protect your privacy. I  
7 mean, obviously, it's a concern. At aQuantive, we've  
8 always been very dedicated to privacy and we were a  
9 founding member of the NAI. We think the NAI brings a  
10 great self-regulatory group to the industry more so than  
11 almost any other type of advertising out there or even  
12 type of other industry out there. It's a thought leader.  
13 It has some great principles out there that we adhere to  
14 and others with NAI adhere to as well.

15 The only thing we don't do is we don't collect  
16 personal information by any means. We don't see email,  
17 we don't see any type of really personal information  
18 coming to our servers that we save.

19 And the other thing, part of the NAI, we  
20 provide an opt-out cookie. So, if you do not want to be  
21 tracked, you can click on or opt out through our privacy  
22 policy or through the NAI website.

23 The other thing is our privacy policy -- I know  
24 we talked about legalese and technical. I am neither a  
25 lawyer nor a technician, so hopefully our site, you can

1 go and understand it fully.

2 Then we want to provide a benefit -- we do not  
3 provide benefit to our advertisers based upon users'  
4 browser history, which is really important to understand.

5 Then the other thing, as we get integrated into  
6 Microsoft, which has a great privacy team and privacy  
7 principles out there, we want to make sure that we  
8 incorporate their principles with regards to the recent  
9 announcement of Live Search and Online Ad Targeting. We  
10 adhere to that, and as we get more incorporated, we hope  
11 to leverage out their great resources.

12 Thank you.

13 **(Applause)**

14 MS. KRESSES: Thank you, Robert.

15 Now, we'll hear from Mike Walrath of Yahoo!.

16 MR. WALRATH: Good morning. Thank you very  
17 much to the FTC and Mamie and Peder for having us here  
18 today.

19 What I'd like to do here is two things. I'd  
20 like to start with a view of the market players and  
21 models and then talk a little bit about some of Yahoo!'s  
22 businesses in these areas.

23 So, when we think about the online display ad  
24 participants, we should be thinking about advertisers who  
25 provide the demand, networks who provide matching and

1 liquidity between advertisers, and publishers who are  
2 aggregating audiences and who are delivering supply that  
3 allow targeted advertising to be delivered.

4 What we often see are, and what we've been  
5 seeing recently, are ad networks who are providing the  
6 matching technology and the liquidity and a lot of the  
7 behind-the-scenes work to bring advertisers and  
8 publishers together.

9 When we think about the models in the display  
10 advertising ecosystem, we also think about generally  
11 three ways that companies participate -- direct  
12 relationship between advertisers and publishers; we think  
13 about agencies and ad networks providing intermediation  
14 services that create scale and leverage -- not every  
15 advertiser and publisher want to interact directly with  
16 each other, and so, ad networks and agencies provide  
17 intermediation services and really an ecosystem unto  
18 themselves; and, more recently, we've seen ad exchanges  
19 rise. Ad exchanges promoting competition and increased  
20 liquidity increase openness and transparency and  
21 efficiency in the market as well, where advertisers and  
22 publishers and ad networks can all compete.

23 So, what I'd like to talk about now is how  
24 Yahoo! participates in these markets, and there are  
25 really four ways today. As both an advertiser and a

1 publisher across Yahoo!'s own sites via the Yahoo!  
2 Publisher Network, where with partnerships with eBay,  
3 Comcast, a consortium of hundreds of newspaper  
4 publishers, we provide ad serving and ad management  
5 platforms there.

6 Through our recent acquisition of Blue Lithium,  
7 we've increased our scale in the ad network business as  
8 an intermediary, and through the acquisition of Right  
9 Media, we're exploring new models for openness,  
10 efficiency, competition and transparency in these  
11 markets. These are really the four businesses that  
12 Yahoo! participates in in this area.

13 I think the FTC has provided a very broad  
14 definition of behavioral targeting. What I'd like to do  
15 is share our definition and how we think about this.  
16 What it means to us is displaying ads or content based on  
17 insights derived from past user activity. I'm going to  
18 get into that in some more detail.

19 The other thing I'd point out, and I think we  
20 are going to get some new information later in the day on  
21 this, users are telling us that they prefer relevant  
22 advertising and ads that fit their interests.

23 To start here, I'd like to talk about what the  
24 world might be like if we didn't have the ability to  
25 target based on insights. So, when a user comes to



1 Yahoo!, they'd be prompted to sign in, they would receive  
2 generic ads, potentially even Clorox ads, and national  
3 news, news that may not be as interesting.

4 When the user actually does come to Yahoo!  
5 today, they often receive a personalized greeting, they  
6 receive news that's custom tailored to their interests  
7 and they would receive ads that are actually relevant to  
8 their interests.

9 So, how do we do this today? There are really  
10 four primary ways that we inform the insights that we use  
11 to target advertising and content to users. We use  
12 content consumed, ads clicked, search keywords and search  
13 clicks. And what that information informs are categories  
14 like the ones that you see on this side of the page here.  
15 So, the information is used to categorize broadly into  
16 these interest segments.

17 How that categorization works depends upon the  
18 segment, but we focus on two things. We focus on recency  
19 and we focus on repetitiveness or frequency. One of the  
20 things that's worth noting is that in many of these  
21 categories, the interest of the consumer changes very  
22 quickly and, so, we're constantly refreshing the  
23 categories based on the recency and the frequency of the  
24 information.

25 So, one of the questions we get all the time

1 is, well, you have all this interesting information, what  
2 does the user get in return? I'd like to talk a little  
3 bit about what the user gets in return. Let's start with  
4 the fact that Yahoo! today is in the number one or number  
5 two position in 26 different vertical categories. A  
6 sampling of those categories you can see here. In almost  
7 every case, this content or premium service is being  
8 provided absolutely free of charge to the consumer  
9 because it's being paid for by targeted advertising.

10 And we're not just resting on our laurels here  
11 either. We have some examples here today, I'm not going  
12 to read through the slides, but we're investing  
13 tremendous energy in improving the products and services  
14 that we provide to consumers and, again, this is paid for  
15 by targeted advertising. So, we've had some highly  
16 regarded mail releases recently. We can talk about some  
17 of the new features in our search business and some newer  
18 properties delivering information that consumers are  
19 interested in.

20 In summary, I want to thank the FTC again for  
21 having us here today, and I'd like to wrap up by pointing  
22 out again that we take the trust that consumers place in  
23 Yahoo! incredibly seriously. We believe that there's  
24 tremendous value being provided to consumers who are  
25 participating in our various properties and this trust,

1 along with our ability to deliver targeted and relevant  
2 advertising to consumers, provides a better consumer  
3 experience with less cluttered ad pages and more relevant  
4 advertising, as well as better products and services for  
5 the consumers.

6 Thank you very much.

7 **(Applause)**

8 MS. KRESSES: Thank you, Mike. Tim Armstrong  
9 from Google will speak next.

10 MR. ARMSTRONG: So, I just want to thank the  
11 FTC for having us here today and I want to do a few  
12 things. One is just give a basic overview of Google's ad  
13 business and then talk a little bit about DoubleClick  
14 since it's already come up multiple times today.

15 I'm President of North America Ads and Commerce  
16 for Google and I've been at Google for about seven years  
17 and really before Larry and Sergey were Larry and Sergey.

18 One of the things I wanted to spend a little  
19 bit of time before I get into Google's business is just  
20 describing, from our point of view, how important this  
21 topic is. I think user trust and loyalty is probably the  
22 number one thing that we concentrate on at Google and  
23 I'll give you examples in our business of that. In  
24 general, for people who have longer memories, I think if  
25 you remember back in the year 2000, 2001, 2002, you know,

1 the web for users was a really tough place to be, mainly  
2 due to the advertising that was on the Internet in those  
3 days.

4 One of the competitive advantages Google has  
5 had is by focusing on user trust and privacy. I think  
6 we've actually been able to grow a nice business in  
7 search and we are hoping to get into the display ad  
8 business. But our business really does start with that.

9 One of the concepts that we introduced in that  
10 time frame was really about relevancy and really serving  
11 less ads, having a better user experience on the  
12 Internet, and our businesses today really resolve around  
13 a high level of user privacy and trust and a high level  
14 of relevance.

15 Today, Google's business model does actually  
16 come down to the word "trust." I think, in essence, our  
17 entire business, both on the consumer side and on the  
18 business side really is competitive in nature from the  
19 fact that any user could basically stop using our  
20 services with one click.

21 The same thing is true on the advertising side  
22 of our business, and this is a really important point.  
23 The vast majority of advertisers signed up in Google's  
24 systems are able to instantly cancel their contracts with  
25 us. So, when you take a step back and think about user

1 privacy and user trust, Google has put a tremendous  
2 amount of pressure on ourselves to deliver privacy and  
3 trust because if we don't do it, I think we would see a  
4 big change in our business and, potentially, overnight.  
5 So, how I'm going to describe our business, I would just  
6 hope that you would keep that in the back of your mind.

7 Then the second piece is around how we design  
8 our products and services. Our products and services are  
9 designed with two main attributes in them. One is a high  
10 level of transparency and a high level of transparency  
11 meaning you know what you're getting into when you sign  
12 up for things. We try to collect the least amount of  
13 information in the process, but make it really  
14 transparent what you're doing.

15 The second piece is really user choice. So,  
16 even if you do want to sign up for our products and  
17 services, what are the user choice elements that you have  
18 and are able to opt in and opt out of things?

19 So, advertising in Google, we have two main  
20 products at Google. One is called AdWords and it's for  
21 advertisers and one is called AdSense and it's for  
22 publishers. We have hundreds of thousands of partners  
23 and advertisers on these products and services.

24 AdWords, in essence, and the simplest way to  
25 think about it is very contextually or content-based. In

1       general, if a user goes to Google Search and types in the  
2       term "hybrid SUV," it's likely that we're going to put  
3       ads that are very relevant to the term "hybrid SUV" up on  
4       those search results pages. And if you use Google, I  
5       think you're used to seeing those.

6               The second piece of our business, the ad  
7       business that we launched really around 2002 or 2003, is  
8       the Content Network, which is really AdSense for  
9       publishers. And, in essence, that same user who might go  
10      to a content -- let's say a car review page, who reads  
11      about hybrid SUVs, they'll probably see an ad that's been  
12      relevantly served from Google based on that content.

13             So, to be crystal clear about this, the vast  
14      majority of Google's business today is based on content  
15      and not as much based on the behavioral targeting that  
16      has been discussed today.

17             The web is changing in terms of types of  
18      content that's on the web and I think we're continuing to  
19      update our products and services around how the web is  
20      changing. But we update our products and services really  
21      with a basis of privacy and user trust at the core  
22      element of those changes.

23             The DoubleClick piece, in general -- and for  
24      Commissioner Leibowitz, I'm glad he brought up  
25      competition because I think Google is seen as being a

1 really large player and in the Internet space, I think  
2 we're a very small fish in a very big pond in the display  
3 advertising business in general. And the people who were  
4 also mentioned who have done acquisitions in this space,  
5 some of them are actually larger than us from a market  
6 cap and business perspective. I think that we would want  
7 to be able to be competitive in the display business.  
8 So, we're excited to actually work with the FTC to try to  
9 close that deal.

10 DoubleClick, as platform, really allows  
11 customers to do a couple things. One is to basically  
12 compete in the display space as a publisher or an  
13 advertiser and allows people to, in essence, serve and  
14 track advertising. The key point on user privacy and  
15 trust here is that DoubleClick does not own the data that  
16 it serves, that the customers, publishers and advertisers  
17 actually own that data, and DoubleClick relies on the  
18 customers, the publishers and advertisers, to use that  
19 data and to really work in that.

20 In closing, I think we have stated publicly  
21 many times how strongly we feel about user privacy and  
22 trust. I think today, at the FTC, that's really the  
23 subject matter. We're happy with it. We think the  
24 Internet is a much better place because of that.

25 And I wanted to just close with four kind of

1 points. One is that we will continue to work with any  
2 group that wants to increase privacy and user trust on  
3 the Internet. We've been open about that. So, we are  
4 happy to take any proposals and discuss that.

5 Two is that there's a continuum of practices on  
6 the Internet and we hope the FTC basically looks across  
7 the continuum and helps companies who are doing it right  
8 do it better and helps companies that aren't doing it  
9 right figure out how to do it better.

10 And third is to kind of tread lightly. I think  
11 there's a tremendous amount of user benefit. Google has  
12 helped hundreds of thousands of content people launch new  
13 properties on the web based on these services, and we  
14 hope that the FTC recognizes that value and will continue  
15 to allow us to do that in a way that's really good for  
16 the world.

17 And the last piece is just on privacy. I've  
18 been, again, at Google for seven years. I also have been  
19 in the Internet space since 1994. Privacy and trust are  
20 probably the two words that are going to make the  
21 Internet the healthiest in the future, and as important  
22 as that topic is today and the businesses that are up  
23 here today, I think it behooves all of us to kind of  
24 focus on this issue and really make sure that a healthy  
25 web and a trust and safety web is going to be the best



1 business outcome for all of us long-term, and thanks for  
2 having us down here today.

3 **(Applause)**

4 MS. KRESSES: Thank you, Tim.

5 And, now, Chanterria McGilbra of Netmining will  
6 speak to us a little bit about her experience in working  
7 in the Belgium markets.

8 MS. MCGILBRA: Good morning, and I'd like to  
9 thank the FTC for inviting Netmining here from Belgium.  
10 Brussels, you're right.

11 As I was on my way here, I was wondering, I  
12 said, you know, they're probably more interested in the  
13 chocolate. So, I didn't want to disappoint, so I did  
14 bring some Belgian chocolates.

15 So, just to get started on why we're really  
16 here, basically, because we're a Belgium-based company,  
17 we are actually driven under EU directives. What that  
18 means for us is that, one, many of the luxuries you  
19 experience here in the U.S. in terms of behavioral  
20 tracking, we don't have. So, we had to be much more  
21 innovative in terms of how we actually participated in  
22 this space so that we were not only compliant in the EU,  
23 which is obviously our most important compliance since we  
24 live in the EU, but we're also compliant here in the  
25 U.S., because many of our clients, as you'll see at the

1 end, are U.S.-based clients.

2 Some of the ways in which the EU Directives are  
3 different, one is no IP tracking. We have to have  
4 permission based data collection. We also have informed  
5 opt-in and possible opt-out one very piece of data we  
6 collect. We also -- although at the national or state  
7 level -- there's 28 states now in the EU -- although  
8 states can be more restrictive in their regulation of  
9 behavioral technology data collection, they cannot be  
10 less than the EU Directives. So, if you look at the EU,  
11 it's the Federal Government, the national are the state  
12 level.

13 How does this impact our business? Basically,  
14 we're restricted to cookie-based profiling. We have no  
15 other way to collect data. And, obviously, as many  
16 others mentioned before, this can be, and usually in our  
17 case, is anonymous data collected.

18 We also are site specific score-based  
19 individual profiling -- it's a mouthful. But basically  
20 we are not allowed to bounce around on various websites  
21 to collect data because our business model is such in  
22 which we collect data only for clients who are paying for  
23 it. So, we only collect data on one site at a time.

24 We also have behavior driven interaction. In  
25 the EU, we're not allowed to do pop-ups, random pop-ups.

1 It has to be interactions that are based on a proven or a  
2 demonstrated interest of the online customer.

3 Here's our business model, and if we could draw  
4 up one picture to show you how this all works, this is  
5 how we fit into it. Essentially we have the Googles, the  
6 Tacodas, the Yahoo!s of the world who do a wonderful job  
7 at what they do, bringing people to your website,  
8 aggregating that data, analyzing that data. They  
9 actually do a wonderful job.

10 We come in at that point and what we do is we  
11 focus on what we call the behavioral selling. So, we  
12 really are set up to support the selling aspects of  
13 online advertising.

14 So, once the individual gets to your website,  
15 what do you do with that individual? I mean, it's  
16 essentially your largest retail store in the world and  
17 very many companies don't have a presence once the  
18 individual gets online outside of pop-ins, and they hope  
19 the pop-ins are right.

20 Through our score-based profiling, we can  
21 determine not only demographic information about the  
22 individual through click stream data tracking, but we can  
23 also determine primary, secondary and tertiary product  
24 interests. Once that information is collected, then our  
25 system interacts with that individual online just one

1 time, sometimes twice, depending on the company, and we  
2 motivate the individual to leave their contact  
3 information. Every interaction that's presented has a  
4 privacy policy on it, unless the client says no. So,  
5 because we're EU-based, we move forward based on EU  
6 Directives and, so, we place that on each of our  
7 interactions unless the client says: "no, we have it on  
8 our website, don't bother."

9           Once the information is collected, then we  
10 funnel that directly into your already existing CRM  
11 system. From there, your company can then follow up on  
12 the lead, and I have a case study on how that was done  
13 for a Dodge dealership here in the U.S.

14           So, this next slide shows very quickly, you  
15 have five individuals on your website and you can see  
16 immediately we start detecting product interest right  
17 away because that can be done anonymously. That's click  
18 stream data, we all use it.

19           Next we have scoring -- what we call real-time  
20 buying interest, and like Yahoo! mentioned, we use  
21 recency, frequency, but we also track based on monetary  
22 value of the product that they're interested in. So,  
23 this actually generates what we call a lead qualifying  
24 score. This determines if the individual on your website  
25 is a qualified lead or not.

1                   Here's an example of what we did for a Dodge  
2 dealership. Dealerships are really key for our industry  
3 or what we do because they -- up until recently, they  
4 have a fairly high cost per sale, and so, they're  
5 incredibly motivated to use us and you'll see at the end  
6 we have a lot of dealerships as clients currently in the  
7 U.S. as well as Europe.

8                   We are essentially an ASP Model, so there's no  
9 hardware, software maintenance fees. We provided them  
10 score-based profiling and identification of quality  
11 leads. We also provided the first, second, third level  
12 product interest as well as leads directly sent into  
13 their CRM System as stated before.

14                   The outcome: 67 leads detected and followed up  
15 by the sales team; 21 closed deals within six months,  
16 that's a 32 percent conversion rate. For any company  
17 selling items online, that's phenomenal.

18                   What's the ROI to that company, 192 U.S.  
19 dollars per every one dollar invested in our company,  
20 hits into showroom solution.

21                   I short of came here thinking, wow, we're so  
22 limited compared to the American companies, but I haven't  
23 heard anyone talk about return on investment and how that  
24 actually works here. So, I'm interested -- I hope we can  
25 discuss that later. Through all of this advertising,

1 through all of this privacy conflict and interest that  
2 has been generated, I heard it on CNN this morning, it  
3 would be very interesting to see how this all rolls up to  
4 benefit the actual consumer, which is what we're here to  
5 discuss.

6 So, I'd like to thank you all for your time.  
7 Again, thanks to the FTC. I'm going to actually sit  
8 these chocolates right out on the table, so you can  
9 share. Have a good day.

10 **(Applause)**

11 MS. KRESSES: Thank you, Chanterria.

12 And, now, we'll hear from Pam Horan of the  
13 Online Publishers Association.

14 MS. HORAN: Thank you. I want to thank the FTC  
15 for their time today. My name is Pam Horan. I'm the  
16 President of the Online Publishers Association, and the  
17 OPA represents and is made up of leading online  
18 newspaper, magazine, broadcast, cable and pure play  
19 publishers. Mark Westlake here from HowStuffWorks is one  
20 of those pure plays. And all of our members uphold  
21 themselves to the highest level of editorial quality,  
22 integrity and accountability.

23 By supporting publishing principles that  
24 reflect the traditional values of separating editorial  
25 and commercial content, OPA members enhance the trust of

1 the web with consumers that are coming to get information  
2 every day.

3 A recent study showed that 44 percent of 18 to  
4 34-year-olds get their daily news through the web.  
5 Internet users naturally are drawn to free content, and  
6 that's really the DNA of what the Internet's all about,  
7 and we've heard a lot about that today. OPA members have  
8 a variety of business models, but the dominant one is an  
9 advertising-supported model which allows them to provide  
10 all this information for free.

11 Even outside the realm of advertising, the  
12 ability to associate website activity with anonymous  
13 users is vital to the online publishing industry. We've  
14 heard a bunch of examples this morning, whether it was  
15 the Amazon example or whether it was the Washington Post  
16 example, but analytics really provide publishers with the  
17 necessary understanding of how consumers interact with  
18 their website in order to serve up an experience that  
19 will allow that individual to have the most positive one,  
20 which often is in the form of personalized content or the  
21 ability to provide special tools and services.

22 But a real value exchange exists, as we've  
23 talked about, in terms of the consumer recognizing that  
24 in exchange for all this free content, whether it is on  
25 one of those major media sites that I showed you that are

1 the members of the OPA or even smaller sites, there's a  
2 value exchange that they expect to see advertised in  
3 exchange for this information. For many OPA members,  
4 targeted and behavior advertising are particularly  
5 effective methods in serving appropriate and relevant ads  
6 to the consumer.

7 I think a good example of that is the OPA  
8 conducted a study of video users several months ago, and  
9 this is one of the fastest growing areas on the web, and  
10 what we looked at was the consumer or the individual  
11 who's visiting sites aptitude for advertising. So, if  
12 you look at that third bar, over 50 percent, so the  
13 majority say they prefer watching online ads in exchange  
14 for not having to pay to see their favorite online video.  
15 So, they recognize that value exchange, as I was talking  
16 about.

17 Fifty-four percent say that advertisements are  
18 a fair way for websites to provide free professionally  
19 produced video, and then, ultimately, 56 percent really  
20 are talking about that relevance of the ad being  
21 associated with the content that they're looking at. So,  
22 there's a real value exchange that we see.

23 Technology really is the foundation of the  
24 Internet and is the foundation of providing a positive  
25 user experience. Members like the OPA collect two



1 different types of information. One is known, and this  
2 is where the individual has actually provided personally  
3 identifiable information, so PII, and this can be in the  
4 form of an email address or a first name. And then  
5 there's the anonymous user, which is really in the form  
6 of a web browser, and we've heard that earlier, that  
7 that's really the first party cookie. An example would  
8 be, for example, with the Washington Post. If you're  
9 inside the Beltway, you're going to get a different  
10 homepage than if you're outside the Beltway. So, that  
11 content is going to be more relevant to you.

12 All of our members have published privacy  
13 policies and, to no offense, I think that the comment  
14 that was made earlier about it being buried, I think one  
15 of the things that we find consistently, it does always  
16 appear at the bottom of the page, so that we've trained  
17 the consumer, if they do want to access it, that's where  
18 it is. Then if there are any changes that are made to  
19 those privacy policies, the user is always notified  
20 through email and we never share personal identified  
21 information without the user's permission. Ultimately,  
22 we do not collect PII from children.

23 The other things that we don't do is we don't  
24 download applications to users' computers without that  
25 user's permission. We don't change user's computer

1 settings without their permission and we certainly do not  
2 tolerate spyware.

3 So, just in closing, I think that as we've  
4 talked about that trust is really critical and our  
5 members really recognize that. So, there's a respect  
6 that's been formed and an understanding of the value  
7 exchange. So, we really respect, through the privacy  
8 policy, how that information is exchanged. Then, as I  
9 said, OPA members don't tolerate unfair or deceptive  
10 practices in any aspect.

11 Thank you very much.

12 **(Applause)**

13 MS. KRESSES: Following on that, Mark Westlake  
14 will talk about HowStuffWorks.com and the special market  
15 for small content publishers.

16 MR. WESTLAKE: Thank you very much and thank  
17 you to the FTC. I'm Mark Westlake. I'm the EVP of Sales  
18 and Content for HowStuffWorks, and I promise you I'm not  
19 going to do a presentation on how behavioral targeting  
20 works, but I am going to tell you a little bit about us  
21 and really what does behavioral targeting mean to us.

22 We're a small site. We've been picked by Time  
23 Magazine for two years in a row as the site you can't  
24 live without and we've won a lot of awards, but we're  
25 small, you know, much smaller than Google, much smaller

1 than Yahoo! and some of the other sites up here. We do  
2 roughly 60 million pages. We reach 10 million users.  
3 Our goal is to help people become smarter and make better  
4 decisions through providing them detailed explanations,  
5 expert reviews, consumer opinions and price comparison  
6 across a wide variety of topics, and it's advertising  
7 supported.

8 What does behavioral targeting mean to us?  
9 Well, it means more revenue. It's kind of like a cycle.  
10 You know, it drives more revenue for us which drives  
11 better content. We use the money to create more content,  
12 which drives more value to the consumer, which hopefully  
13 they share with their friends that drives more viewers to  
14 us which eventually leads back to more revenue because we  
15 have more people coming to our site.

16 So, we look at behavioral targeting as driving  
17 incremental revenue. We're one of the few sites here in  
18 the marketplace that uses both Tacoda and Revenue  
19 Science. But the way we can compete in working with  
20 Tacoda on HowStuffWorks, they track our users once they  
21 leave our site. As you can see here from this chart, 75  
22 percent of our users are identified by Tacoda outside of  
23 HowStuffWorks. So, that gives me that incremental reach  
24 that allows me to compete with some of the big, big  
25 sites. It also helps me drive more revenue than what I

1 have in a small site like HowStuffWorks.

2 Now, we sell our site contextually, which is  
3 targeted advertising, putting a teen-targeted ad in front  
4 of teen content or an automotive ad in our auto site.  
5 That's what our targeted drives, a lot of yields. It's  
6 profitable. Then we take our excess inventory and work  
7 with the ad networks and basically sell remnant.

8 What we found with behavioral targeting, it  
9 sits in the middle. It gives you -- you know, they drive  
10 a lot of good quality advertisers at a very good rate for  
11 us, which allows us to capitalize on that. We're also  
12 working with them on something unique and different  
13 which, you know, with a small site you have limited  
14 inventory -- how do we get more inventory? Well, one way  
15 is to work with the networks to sell our user off of our  
16 site. So, you know, there's a -- the New York Times  
17 started this back in the late 1990s -- Surround Session,  
18 which when you came to the site, no matter where you  
19 went, you would serve the ads. We're experimenting with  
20 Tacoda and some of the behavioral targets on how we can  
21 do that for a small site so we can compete and be able to  
22 provide advertisers with a large amount of -- a bigger  
23 buy which drives more revenue to us.

24 And we also found that working with advertisers  
25 that it does help them on the ROI side. You know, we

1 found that they use it for direct response for branding,  
2 for launching promotions and it works very, very well.

3 We also found that it's also -- behavioral  
4 targeting is very good for content development. The data  
5 that we collect in working with Tacoda and  
6 RevenueScience, we can use that data to learn more about  
7 our users so that when they do come to our site, we can  
8 provide them a better user experience and try to use that  
9 data that, again, provides them kind of the information.

10 But one of the things I think as a whole for  
11 small publishers, since I am representing the small guy  
12 here, we look at behavioral targeting as being very, very  
13 good for small publishers. It drives revenue for us, it  
14 helps us learn more about our users so that we can  
15 provide more content. But the concerns are, yes, there  
16 is an education for consumers on using cookies and the  
17 control of cookies. We think it's important that we  
18 educate these consumers because if they take those  
19 cookies, that prohibits me from targeting them which  
20 prohibits us from driving incremental revenue, so it does  
21 hurt us.

22 And it's important that this data is anonymous.  
23 It's also important that the partners we work with adhere  
24 to the privacy policies and the industry can stay on top  
25 in working with the NAI and so forth. We also need to

1 make sure at the end of the day that the user experience,  
2 that these users come to us, they're not upset -- and we  
3 deal a lot in the education market, we deal a lot with  
4 international traffic as well as the U.S. traffic, and we  
5 make sure that the user experience is the best that it  
6 can be because that's what drives incremental pages  
7 which, again, drives incremental revenue. So, we've got  
8 to make sure the data is used correctly and that if it's  
9 not used, that we address it immediately.

10 The trade-off is for behavioral from a small  
11 publisher's perspective is provide the users with free  
12 quality content as long as it -- which can drive revenue  
13 for us. If that doesn't happen, the small guys like us  
14 are going to just be nonexistent.

15 So, again, thank you to the FTC for having me  
16 here, and I hope this was helpful and we'll be here for  
17 more questions.

18 **(Applause)**

19 MS. KRESSES: Thank you, Mark. Ralph  
20 Terkowitz.

21 MR. TERKOWITZ: I am not going to do any  
22 slides. What I really want to do is not talk to you as  
23 someone from ABS Capital where I am an investor in media  
24 and communications, but to take sort of my historical  
25 perspective in this field. I was the founder and CEO of

1       washingtonpost.com and I must say, I thought some of the  
2       background on the Post was quite accurate earlier today,  
3       and take that, combine that with my time as a chairman of  
4       TRUSTe, which I got involved in early because as a  
5       publisher, I did see the need in value for a set of  
6       independent guidelines and trust marks that helped to  
7       guide publishers in the industry in general.

8               Now, you've heard a lot of people and a lot of  
9       perspectives on this problem and I think the best thing I  
10      can do is try and tie this together in a sense of  
11      providing a publisher's perspective of this whole kind of  
12      targeting.

13             So, let me start with a little bit of history,  
14      and again, you've heard some of this. Behavioral  
15      targeting is really not a new industry. It's been  
16      around, as Trevor indicated earlier, as long as there  
17      have been various means of reaching consumers. It's been  
18      used in direct marketing, it's been used in  
19      telemarketing, it's been used through publishers. They  
20      use both personally identifiable information and  
21      geographic information, whether it's neighborhoods, et  
22      cetera, purchase history and other demographics to target  
23      advertising and target content.

24             Why do they do that? Generally, as you've  
25      heard from everyone here, they do it because it works.

1       They do it because, generally speaking, targeted content  
2       and targeted advertising is quite appealing to the  
3       consumer and it's certainly measured by the response they  
4       get. It also has a number of other consumer benefits,  
5       which I think become really important as you think about  
6       the Internet, generally speaking.

7                It enables publishers -- and I think you need  
8       to start by understanding that publishers aren't simply,  
9       well, how do I get a tiny bit of content and wrap all the  
10      ads around it? A number of publishers have important  
11     things to say, but advertising is an important means for  
12     paying for that. Targeted advertising enables them to  
13     deliver that message more effectively and with fewer ads,  
14     which is really very important for those publishers.

15              Secondly, if you think about what you've heard  
16     today, and we talked about in HowStuffWorks, the value of  
17     content-based advertising and how effective it is, how  
18     many people do you think would like to advertise around a  
19     major story like the Walter Reed situation? It's a very  
20     important situation for all of us in this country. It's  
21     also, in its own right, not a topic which is particularly  
22     contextually relevant to what advertisers want to say.  
23     Things like targeted behavioral advertising enable  
24     publishers to effectively deliver that kind of content to  
25     their audience.



1           Now, having said that, there are certainly  
2 privacy issues that are raised with behavioral targeting,  
3 and in my mind, even though we've been talking about this  
4 being a PII-based issue, it's much more than PII. There  
5 are consumer concerns and valid consumer concerns about  
6 invasion of privacy, whether or not any personally  
7 identifiable information is used. I think it's time to  
8 not consider targeting and PII in the same breath, but  
9 rather recognize that any privacy information, whether  
10 it's anonymous or, in fact, personally identifiable, can  
11 create discomfort on the part of the consumer and, as  
12 such, represents a set of privacy issues that we do have  
13 to deal with. So, we need to abandon that PII/non-PII  
14 distinction.

15           Consumers do have a right to be left alone if  
16 they want to be and we need to provide them with those  
17 kinds of capabilities.

18           Now, I think it really comes down to the notion  
19 of consumer control as I think about this, if you will,  
20 an editorial decision. Consumers want to be left alone  
21 at certain times and other times they don't. If I'm  
22 researching a car, to take some of the examples we've  
23 seen earlier, I may very much want to see behavioral car  
24 ads because it, in fact, is relevant to a purchase I want  
25 to make. On the other hand, I may be on a set of

1 websites where I have much less interest in being  
2 tracked, and the consumer needs that editorial control,  
3 not the all or nothing.

4 Let me move forward from this sort of  
5 historical base of targeting in general and turn to the  
6 Internet. The Internet poses new threats around  
7 targeting that doesn't exist elsewhere. At the same  
8 time, it provides opportunities for new solutions beyond  
9 the kinds of solutions we've used in historic media,  
10 beyond the solutions that made sense for direct mail,  
11 because the Internet is such a different media.

12 So, where's the problem? The problem is that  
13 the barrier to entry in collecting consumer information  
14 is substantially lower online. It was expensive to  
15 target people in direct mail because you had to put all  
16 those stamps on all those letters. It's essentially much  
17 cheaper to be a bad actor online, and that's a problem  
18 that we need to deal with. Bad actors can abandon one  
19 technique and go on to others. Corporate players are  
20 more reined in by reputation, but it is a problem  
21 overall.

22 At the same time, we have new opportunities  
23 that arise from this because on the Internet our  
24 behavioral information is far more transparent and a  
25 consumer is far better empowered to make changes than

1 they are, in fact, in other kinds of media. So,  
2 consumers can, in fact, be informed about targeting in  
3 real-time and we've seen suggestions around that.

4 Cookie deletion and management can be managed  
5 by the consumer as opposed to by a third party all or  
6 nothing approach. There's an editorial process that  
7 could take place.

8 The result is a far more sophisticated set of  
9 models for consumer choice which enables the Internet to,  
10 in fact, support the kind of behavior we want in content  
11 while providing a rational both economic model and value  
12 for the consumer.

13 **(Applause)**

14 MS. KRESSES: Thank you, Ralph.

15 Carlos Jensen from Oregon State.

16 MR. JENSEN: Go Beavers.

17 **(Laughter)**

18 MR. JENSEN: I wasn't expecting to come here  
19 and talk about Oregon football. It's just one of the  
20 weird side effects of actually producing a good football  
21 program.

22 I want to thank the FTC for hosting this event  
23 and I want to thank all of you for being here and  
24 participating in this very important discussion.

25 As the final panelist and the only non-industry

1 representative, I am kind of tasked with bringing a  
2 slightly different perspective to what you've been  
3 hearing about so far. I put things into more concrete  
4 context.

5           What many of us in academia are concerned with  
6 in this space is whether users are treated fairly,  
7 whether privacy rights are respected, and ensuring that  
8 we have the necessary safeguards in place. That's what I  
9 have been working on at Oregon State for the last couple  
10 of years.

11           This is not something that we alone care about,  
12 the academics. We have great partners, both on the side  
13 of consumer rights and a lot of the industry folks who  
14 have worked very hard to make this research possible.  
15 TRUSTe and BBB have both bent over backwards whenever  
16 we've had any kind of information request to them. So, I  
17 don't want to say that what we're doing is different.

18           What brings me to this town hall is, like I  
19 said, to talk about some of the research that I've been  
20 doing for the last three years. What we've been focusing  
21 on is trying to generate a knowledge base, a database of  
22 privacy practices and data collection practices  
23 worldwide, what websites are doing with regards to end  
24 user privacy.

25           And what we do is we go out, we index --

1 starting from the top popular websites, we look at all  
2 kinds of technologies that they use and practices that  
3 they use including cookies, web-bugs, pop-ups, banner  
4 ads, privacy policies, et cetera, and we try to analyze  
5 them and come up with some meaningful warnings or  
6 statistical trends, things like that.

7 Some of the things that we're interested in is  
8 examining the evolution of practices over time, and I'll  
9 give you some examples of that. Also, looking at  
10 geographic and industry trends, and I'm very glad that we  
11 have Netmining here from Belgium because we do find some  
12 very interesting geographic trends. And we also want to  
13 look at how technology adoptions changes as new  
14 technologies make it into the marketplace.

15 The whole goal of doing this is not to be  
16 obnoxious, but to actually provide useful data to  
17 everyone, all the stakeholders involved, consumers,  
18 legislatures, ecommerce and other researchers who are  
19 designing tools to help end users.

20 So, this is a very high level -- the summary of  
21 some of our findings. We're a research institution so  
22 our research is limited. We can't go out and index the  
23 whole web like people at Yahoo!, et cetera, can do. So,  
24 we have to kind of target our analysis and we start at  
25 the top most popular sites.

1                   This just shows you how we've been growing.  
2                   We're limited in terms of our attention span, but we're  
3                   growing and we're very serious about offering a very  
4                   balanced picture of what's going on online.

5                   I don't really have time to talk about all of  
6                   the findings that we have, but I just want to show some  
7                   of the most relevant ones here, which is the historical  
8                   trends that we're seeing in third party cookie use and in  
9                   web-bug use. Third party cookie use are not all that  
10                  prevalent, but they're a rapidly growing technology.

11                  Web-bugs among the top most popular sites are  
12                  incredibly common. Thirty-six percent of sites use them  
13                  these days.

14                  And the interesting thing is that we actually  
15                  see a marked difference between what's going on in the  
16                  U.S. and what's going on in Europe. In Europe, all these  
17                  trends are reversed. There's a decrease in the use of  
18                  third party cookies, there's a decrease in the use of  
19                  web-bugs. And as we've heard from Netmining, that hasn't  
20                  really hurt their business model at all.

21                  So, think back to the first presentation that  
22                  we saw this morning. Richard Smith asked you to think  
23                  about the Washington Post and who was sharing information  
24                  with the Washington Post or, rather, who the Washington  
25                  Post was sharing information with. What we've done is

1 we've taken that model and we've taken it one step  
2 further. So, if you don't just do this kind of mapping  
3 for a single website, but actually do it for a whole  
4 ecosystem of websites, what do you get?

5 Often, when we ask users to make decisions  
6 about whether they want to share information with a  
7 specific site, it's accompanied with a disclaimer about  
8 and relevant partners or trusted partners and who are  
9 these trusted partners.

10 So, what we've done is we've tried to develop a  
11 model of how information is shared over the Internet.  
12 And what we've found is that these information sharing  
13 networks are not isolated islands; they're interconnected  
14 sites. This is an example from our data set from 2005  
15 where we find over a thousand servers, 1,700 servers,  
16 collaborating in some way, sharing information in some  
17 way.

18 And I wish you could see some more details.  
19 The little boxes are color coded and sized according to  
20 the amount of information that's collected at each of  
21 these sites.

22 If you go in here and look at who these people  
23 -- or these companies -- actually are, you will find the  
24 people that you kind of expect to find. But we can  
25 actually provide users with this kind of data now. If

1       you go to this site, this is the full branch of how your  
2       information will spread.

3               So, for more information, we have a paper that  
4       includes a lot of the statistics here, and I want to  
5       thank the FTC again for hosting this event and the  
6       National Science Foundation for providing funding for  
7       this research.

8               **(Applause)**.

9               MS. KRESSES: Thank you to all our panelists  
10       for all that useful discussion. We're going to ask a few  
11       questions, Peder and I, and then we'll open up the floor  
12       to audience questions. So, a minute or two before we're  
13       ready to do that, we'll let you know so that you can line  
14       up at the mics and we can move through smoothly. Thank  
15       you.

16              MR. MAGEE: All right, I'll get the ball  
17       rolling here on our moderated discussion. I encourage  
18       the panelists to jump in when you have a point, once we  
19       get the question out there and someone commenting.

20              Dave Morgan of Tacoda, Dave, behavioral  
21       advertising depends upon drawing distinctions among  
22       different groups of people. Obviously, an advertisement  
23       for snow blowers is not going to resonate with many  
24       people in Miami. My question is, is it problematic to  
25       make those kinds of choices for consumers? Are there any



1 dangers associated with serving different advertisements  
2 to different segments of people?

3 MR. MORGAN: Yes, I think what it comes down to  
4 is there's -- the moment to be able to present an ad is a  
5 scarce moment in consumer's attention, so I think the  
6 question is -- there's going to be an ad because it has  
7 to be paid for and someone has to provide the free  
8 content. The question is, do you give an ad that is  
9 largely meaningless to most people or has a basic amount  
10 of meaning to everybody or do you try to find some way to  
11 make it more relevant? The snow tires in Miami, that's  
12 an easy one. You know, if you can use a very basic  
13 technique and you try to guess at where the Internet  
14 server might be from, there may be a 60 percent chance  
15 that you might know a general regional area like the  
16 Washington area. So, you could say, no snow tires there.

17 You also could determine that the browser, you  
18 don't know who the person is, it could be ten people  
19 looking at the same browser, but you may have information  
20 as browsers look for a lot of information about cooking.  
21 So, probably a cooking ad is most appropriate.

22 I'll tell you, and we've obviously talked about  
23 this and pretty open, that where I think there's issues  
24 and I think everyone has to tread lightly because I think  
25 when you start getting close to where a consumer may have

1 issues or when you start getting closer to things they  
2 might think is creepy and I think then it's the question  
3 of, are you getting into information that -- and I sort  
4 of use like my mother rule or the common sense rule. If  
5 my mother would be uncomfortable with it, then I don't  
6 think it's something we should do.

7 So, it's really being careful around things  
8 like health conditions and other areas. And I'll say  
9 this is something -- we, in the industry, are always  
10 looking for input and guidance on how we can be better.  
11 I mean, I've seen some comments about children's  
12 advertising. Well, I don't know any companies that are  
13 working in children's targeted advertising. We're  
14 working with large media companies and large advertisers  
15 and there's not a person that doesn't think that's the  
16 third rail, I'll say, coming from New York, it's just  
17 areas that, you know, you just absolutely keep away from.

18 So, getting back to the basic question of  
19 discrimination, do we try to show different ads to  
20 different segments of people? Yes, we do, and we do that  
21 because people now want to be -- I said it's all about  
22 me. They want to be communicated with some sense of what  
23 they're interested in and they're tired of being  
24 communicated to as if they are no different than anybody  
25 else.

1                   MR. MAGEE: That's an interesting point. Is  
2 there a mechanism by which those consumers can access  
3 their online profile and say, you know, I realize I live  
4 in Miami, but I actually drive up to New England and go  
5 skiing and I would like ads on snow tires?

6                   MR. MORGAN: Well, a number of companies are  
7 testing things there, and I think that's one of the great  
8 things about -- it was talked about earlier. The  
9 competition here is very fierce in this industry.  
10 There's a lot of money being invested. So, a number of  
11 companies are testing techniques where you can make  
12 information available to consumers and they can adjust  
13 it. A lot of times it's not always as -- you know, it's  
14 not always just as clear cut as 'are you in a demographic  
15 bucket of people,' but just have browsers that have done  
16 similar things to you, your browser, you know, also  
17 looked at similar kinds of ads.

18                   But I know companies -- I think WeatherBug is  
19 one which has actually tested -- been testing a chance  
20 for people to actually opt in to certain kinds of  
21 information.

22                   So, I think we're going to see innovations like  
23 that. I mean, I think -- you know, we just announced at  
24 AOL, providing more and better notice. We think that we  
25 can do more than just privacy policies and we can

1 actually deliver ultimately hundreds of millions of  
2 banners a year to give more notice.

3 MS. KRESSES: Anybody else want to comment on  
4 that question?

5 MR. TERKOWITZ: I would simply add that what  
6 makes behavioral targeting work is very often what people  
7 do is a better indication of their interests than what  
8 they think they do. So, frankly, the snow tires in Miami  
9 is almost a non-issue because the odds are that that  
10 person in Miami that's looking for snow tires is probably  
11 reading ski magazines and other things that predict that  
12 behavior. Even if I'm in Maine, if all my reading is in  
13 pool and garden supply, the odds are I'm not a good  
14 customer for snow tires as well. That plays off, as  
15 well, on the content side.

16 So, I've spent many years looking at the  
17 question of how can publishers do a better job of  
18 targeting content, and it turns out what you read and  
19 what you look at is an awfully good indicator of your  
20 interests.

21 MS. KRESSES: Thank you very much. Let's  
22 switch gears a little bit. Chanterria, we'd be very  
23 interested to know -- you talked about incentivizing the  
24 consumer once they get to the individual site to opt in  
25 to provide information. How do you motivate consumers to

1 provide that opt-in?

2 MS. MCGILBRA: Well, you have to remember that,  
3 first of all, we only work one side at the time. So,  
4 this means the consumer has voluntarily gone to the site,  
5 either through a pop-in or some other form of  
6 advertising, and they have chosen to be actively on this  
7 site. That is the only way in which we track the  
8 consumer's behavior to determine if they are eligible or  
9 if they are a good quality lead to receive an  
10 interaction.

11 Once they receive the interaction, as stated  
12 before, we actually place a privacy policy on every  
13 single interaction unless the company says no. Some  
14 companies in Europe, generally they follow the Germany  
15 standard of privacy policy. However, there are some  
16 countries which are much more stricter. For instance, we  
17 had a dealership out of Italy say, no, it's not good  
18 enough to just ask them for their name, email and phone  
19 number, they have to click that they have read the little  
20 privacy policy to actually opt in to leave their  
21 information before we will take their data.

22 So, once that's done, that actually gives us  
23 the opt-in -- that's the actual opt-in on many cases.  
24 Some countries say the fact that it's on there, we assume  
25 they read it. The fact that they've put their

1 information in says that's the opt-in.

2 The incentive actually comes from the client.  
3 So, if I'm on a car dealership, as Ralph mentioned, I  
4 absolutely want to receive interactions which say here is  
5 -- come in for a test drive and you can have a rebate of  
6 \$350 off your car, or come in, schedule a meeting with  
7 one of our salespeople and see if you can prequalify for  
8 financing. I mean, all of that, that's an incentive to  
9 leave your information. Companies can use whatever they  
10 choose. It's no different than walking into a department  
11 store and seeing 50 percent off of Manolo Blahniks. So,  
12 you know, it's whatever incentive the company thinks is  
13 necessary.

14 We don't create the incentive. We just create  
15 the interaction.

16 MS. KRESSES: Great, thank you very much.  
17 Given the time, what we thought we'd do is go ahead and  
18 open the door to audience questions so that we can --

19 MR. MAGEE: We've got mics in either corner  
20 here, so please just line up and ask whatever questions  
21 you have for our panelists.

22 MR. CHESTER: Jeff Chester. I'd like the panel  
23 to reflect on whether or not it's okay to collect all  
24 this information. I want to quote from Dave Morgan, a  
25 paragraph of Dave Morgan, in a new report, HD Marketing

1 2010, that the ANA, the IAB in the forays just put out,  
2 Dave Morgan is saying -- this is both a quote and  
3 paraphrase -- data mining is a great example that enables  
4 individual targeting.

5 Let me quote you from his statement. "Every  
6 webpage is individual views. Every word typed in a  
7 search query box, every video download and even every  
8 word in email may create one more data point that a  
9 marketer can leverage and use to more precisely target  
10 the audience with customized media placement and  
11 messaging."

12 What content might be off-bounds from  
13 individual consumers with behavioral targeting?

14 MR. MORGAN: Well, I can tell you, as I think  
15 has been stated a couple times and I think it's  
16 important, this isn't a question of technology  
17 capabilities. I think everybody understands that there's  
18 an extraordinary amount of technology capability, that  
19 you could talk to every person in a personally  
20 identifiable way, if you wanted to today, using publicly  
21 accessible phone numbers and street lists. I used to  
22 work in political campaigns, so I, you know -- but it's  
23 not just what's technically possible, I would say it's  
24 what's right or what makes people feel comfortable.

25 So, the point in that research report was to

1 try to understand -- does understanding consumers' paths  
2 make it easier to understand what's the most relevant  
3 offer, and the answer is yes.

4 So, what kinds of information aren't  
5 appropriate? Well, I'll tell you the kinds of things we  
6 have done at Tacoda, and also, this is part of what AOL's  
7 doing. I mean, there's sensitive data we don't think is  
8 appropriate to target ads to, even though it's anonymous.  
9 First, we started by anonymous and not using any  
10 personally identifiable information. So, you can't  
11 actually know who the person is, which also actually  
12 creates an issue in trying to ever -- I should have  
13 thought of this in my last question -- ever expose the  
14 browsing behavior because we don't know who the person  
15 is, so it's almost impossible to actually verify when  
16 someone comes as to what the information is.

17 So, the guidance that we've gotten, which I  
18 think has been really good, is cancer, HIV, medical  
19 conditions. Those are things we just keep away from and  
20 we have no intention of getting near. And every day,  
21 we're reevaluating other things in that area. Children,  
22 sexual preference, all of those.

23 There's probably a number of you -- and I know,  
24 Jeff, you're aware of this -- there's a lot of industry  
25 efforts going on right now trying to actually bring a



1 little bit more clarity to what are the appropriate areas  
2 of sensitive information. One of the things at Tacoda we  
3 don't do is we don't touch search data and we don't touch  
4 search data because I think that you have to filter every  
5 bit of it to know what's not personal and, therefore,  
6 that creates a challenge, and it's something that we've  
7 never gotten near.

8 But, most importantly, and I think this is what  
9 we really need to focus on, which is it's not what's  
10 possible, it's actually what's happening in the  
11 marketplace and what's being done. We don't need to know  
12 who a person is, we don't need to know a specific search  
13 to be able to deliver a better advertising experience.  
14 Advertising on the Internet and advertising in general is  
15 so clumsy and is done so poorly that just doing it a  
16 little bit better, just making sure that there's fewer  
17 blinky, flashy ads that are trying to -- find and  
18 reconnect with your high school sweetheart or something  
19 like that we all keep seeing, and being able to deliver  
20 more relevant ads, I think that's our extraordinary  
21 opportunity and I think that's what 99.9 percent of the  
22 companies that are operating in this world are doing.

23 I come back to my Clearfield, Pennsylvania,  
24 example. People in my hometown have news and information  
25 that was never available when I was small. My hometown

1 now actually has no pediatricians. They have to drive an  
2 hour to get a pediatrician, but there's a free ad  
3 supported Web MD in that town now and there's a lot more  
4 information. So, that's the kinds of stuff we're focused  
5 on.

6 MS. KRESSES: If you could let us know who you  
7 are.

8 MR. MENDEZ: Yes, A.B. Mendez at FBR Capital  
9 Markets, a couple of quick questions for Tim and Mike.  
10 Tim, within the premium version of Google Apps, the paid  
11 version for SMB customers, I have not seen it personally,  
12 do you place targeted ads within the Gmail section of  
13 that service or do they have the option to receive or not  
14 receive contextual ads?

15 MR. ARMSTRONG: I don't think we have any  
16 current plans in the Apps space to do advertising at this  
17 point.

18 MR. MENDEZ: So no ads are placed within the  
19 paid version. So, that kind of brings me to the  
20 question, I've heard from numerous different sources that  
21 there's a lot of complaining about privacy concerns, but  
22 when you give consumers the option to pay for a service  
23 as opposed to receiving contextual ads, 99.9 percent of  
24 the time consumers are not willing to pay. So, there's a  
25 lot of complaining, but people, given the choice between

1 privacy and free services, people will take the free  
2 services.

3 So, it kind of begs the question, also directed  
4 toward Mike, for example, like as a user, I have a Yahoo!  
5 Mail account that I've been using since college, which is  
6 longer ago than I care to admit, and to me, it's sort of  
7 locked up. What if I wanted to download one file --  
8 maybe I can and that's just ignorance on my part -- if I  
9 wanted to download all of my historical email and pay a  
10 fee and say, okay, I want to be able to put this on my  
11 computer, or pay a fee to use it on a host basis and not  
12 receive any sort of targeting, not have any of that  
13 information shared, is there an option of a paid service  
14 that would allow that? I'd direct that to both Tim and  
15 Mike. Is there anything currently available or plans to  
16 offer that kind of service and, you know, what kind of  
17 uptake do you think you would see?

18 MR. WALRATH: So, I think it's a pretty  
19 specific question and I don't have a specific answer for  
20 you on what you can do specifically inside Yahoo! Mail.  
21 I think that it's critically important to understand that  
22 the tradeoff here, the conceptual tradeoff is if the  
23 advertising model were to go away, then the model becomes  
24 a subscription model. It becomes a pay-for model. And I  
25 think your point about consumers tend to choose to trade

1 -- there's a value exchange there and consumers tend to  
2 choose free services, free content.

3 I'm also a long-time Yahoo! Mail user and one  
4 of the things that I've enjoyed over the years is that  
5 Yahoo! Mail has consistently been increasing storage  
6 limits and building functionality and adding new features  
7 that make it a far more valuable experience. I think we  
8 invest tremendous resources and time and money in  
9 improving all of our services in this way and that is  
10 paid for by the targeted ads.

11 MR. MENDEZ: Okay, but as far as you know,  
12 there is no I can pay \$20, \$50, \$100 and download the  
13 entire file or pay a subscription fee and basically lock  
14 up that data so that nobody but me will ever see it.

15 MR. WALRATH: We'd have to get someone with a  
16 little more specific mail domain --

17 MR. TERKOWITZ: But you can do that for free.  
18 I mean, all you have to do is pop it into another mail  
19 account and you can certainly do that with either one of  
20 those providers. They don't restrict that.

21 MR. MENDEZ: Okay, that's all very helpful.  
22 Thank you.

23 MS. KRESSES: Thank you. Yes?

24 MS. GRANT: Hi, Susan Grant from the National  
25 Consumers League. A comment and then a question.

1                   My comment is that the tradeoff between getting  
2 something free or giving up personal information to get  
3 advertising is kind of a red herring because of the  
4 problems that we've heard about before, the issue of  
5 consumers really not understanding exactly what the  
6 tradeoff is because they can't tell from privacy policies  
7 and other information that they may be given about how  
8 their information is going to be used.

9                   My question is for really all of the panelists  
10 to whom this might be relevant. It was really  
11 interesting to hear how behavioral advertising works and  
12 works well in the EU with the EU Directives. I wonder if  
13 any of the panelists here think that the opt-in model  
14 would work well for them and, if not, why not?

15                   MS. KRESSES: Do we have a volunteer to start  
16 on that?

17                   MR. MORGAN: I'll jump in first. I've done a  
18 lot of work with publishing companies in Europe and, so,  
19 I've dealt with the EU restrictions. I've also dealt  
20 with the German restrictions. One thing certainly marks  
21 a lot of the European markets and online. There is  
22 dramatically less free content and free services  
23 available to European consumers online than there is in  
24 the United States.

25                   I'm not an economist, so I can't isolate each

1 single piece of it, but it's not because of a lack of  
2 technology infrastructure. In fact, in many of those  
3 countries today, there's actually more broadband  
4 penetration than there is in the United States, and it's  
5 not for a lack of mobile telephony either because, in  
6 most cases, that's past the United States.

7 But what I will say is that the companies that  
8 can provide free tools, free services, free content are  
9 not doing it in most of the European markets at the level  
10 they're doing it in the United States. There may be  
11 other issues for it, but if you think about it in the  
12 United States, as Randy Rothenberg mentioned earlier, the  
13 online advertising will generate about \$20 billion in  
14 revenue or subsidy in the United States this year to  
15 content and tools and services.

16 If you look at the capital investments that  
17 companies are making, and in addition, I don't know that  
18 number offhand, but it's probably in an incremental \$10  
19 billion, it's about \$30 billion being invested probably  
20 in the United States for free web tools, content and  
21 services. That's about \$200 per consumer that uses it.  
22 So, I would posit -- as I say, I'm not an economist to  
23 nail it exactly, but I would posit that one of the  
24 biggest differences is that free content is not being  
25 created because we're not seeing that \$200 subsidy coming

1 in and I think that some of the restrictions are probably  
2 one of the reasons.

3 MR. TERKOWITZ: I think there's another  
4 challenge, too, Dave, which goes to this question of free  
5 versus paid, which is really an obligation I think we all  
6 have and the FTC has as you look at this going forward,  
7 which is we really have to continue to work -- and you  
8 see it in some of the proposals, the one that came out of  
9 AOL, among others -- to drive transparency, to drive  
10 education and to create policies that deal, if you will,  
11 with those actors who are not interested in transparency  
12 and are not interested in education and ease of use.  
13 Because those things have to happen.

14 If you have an environment where it's free but  
15 it's hard to figure out what the tradeoff is, then people  
16 can make a bad decision. I do think we have obligations.  
17 I think there are ways we've done it. Certainly, we've  
18 done it at TRUSTe with websites to make this kind of  
19 information far more transparent so consumers understand,  
20 in fact, the bargain that they are striking.

21 MS. KRESSES: Thank you. Yes?

22 MS. MONTGOMERY: Yes, Kathryn Montgomery,  
23 American University.

24 As a kind of follow-up to what you just said,  
25 I'm hearing some kinds of content mentioned here that are

1 considered off-limits or at least sensitive and  
2 troublesome to some companies. I want to know, it looks  
3 like that line may move from time to time, that this is a  
4 rather dynamic area. How do consumers know what is off-  
5 limits and what kinds of content an individual company  
6 will not collect? How is that information made clear to  
7 consumers and how consistent is it? Beyond what may be  
8 stated self-regulatory guidelines, I'm talking about  
9 operating procedures, how consistent is it within the  
10 industry and across corporations?

11 MS. HORAN: Well, from the OPA perspective, we  
12 do have a range of members with different privacy  
13 policies, but I can say generally speaking they all  
14 publish the types of content or types of information they  
15 are going to collect and how they're going to use that  
16 information. Some of them -- if I look at, for example,  
17 CNET has very extensive, very clearly written, you do not  
18 need a Ph.D. to read this and understand how the  
19 information is going to be used.

20 So, I can say for the members of OPA which  
21 represent these big brands, there's a great deal of  
22 transparency because, again, as I mentioned during my  
23 opening, the trust is so critical to support this  
24 business model, that would not exist without having that  
25 value exchange.



1                   MR. WESTLAKE: Yes, and I'll add to that.  
2           Being a content site and a small site, the most important  
3           thing for us is that user experience, especially because  
4           we have such a small number of people coming to our site.  
5           If we're going to upset them or give them a bad user  
6           experience, they're not going to come back and, more  
7           importantly, are probably going to tell their friends not  
8           to go there.

9                   When we have a problem, we get comments and  
10          it's like all through the educational market, you know,  
11          we get, hey, I saw this, I saw this, and we address it  
12          immediately. But I think it's up to the publishers from  
13          a content perspective to adhere to making sure not only  
14          what we say, but practice what we say in monitoring the  
15          performance, monitoring the content. We have strict  
16          guidelines for types of advertising that can even come up  
17          on the site because we know we're reaching a wide variety  
18          of people and we want to be the highest quality.  
19          Therefore, we've got to make sure we adhere to the  
20          highest quality standards.

21                  MR. MAGEE: I think we're going to just take  
22          one more question. Gentleman?

23                  MR. HEGER: My name is Ollie Heger. I'm  
24          German. Here we go. I'm with WunderLoop, a targeting  
25          technology provider in Europe basically. I just want to

1 clarify one thing.

2 If it comes to targeting without any PII-  
3 related data, of course you don't have to opt-in.  
4 Netmining needs an opt-in as soon as they generate leads  
5 which basically refer to individuals -- first. Second,  
6 what's happening right now in Germany, this might be  
7 interesting in the way that government -- the government  
8 actually decided to allow privacy -- how's the word for  
9 that -- privacy authorities that are actually checking on  
10 the privacy implications on that, to come up with a  
11 certificate that can be issued to publishers as well as  
12 to technology providers.

13 MS. KRESSES: Thank you. Okay, I think --  
14 Carlos, you wanted to comment a minute ago?

15 MR. JENSEN: It was just a follow-up on the  
16 previous question, which is from having done this  
17 research, I've been reading a lot of privacy policies and  
18 what a fun world that is.

19 **(Laughter)**

20 MR. JENSEN: But from a consumer's perspective,  
21 I mean, we've talked about here certain types of tracking  
22 or certain types of inferences that we don't want to  
23 make, things about health status, it could be religious  
24 affiliation, things like that. When you look at the  
25 privacy policies, you will very rarely, if ever, see any

1 mention of the kind of inferences that the companies are  
2 not interested in making. If they refer to policies as  
3 something they don't do, it's typically about atomic bits  
4 of information. So, we will not ask you for your mailing  
5 address, we will not ask you for this.

6 So, there's very little guidance to the  
7 consumer as to what may be done with that data, what kind  
8 of inferences are off-limits and which are acceptable.

9 MS. KRESSES: Great, thank you very much. That  
10 will end Session 2.

11 MR. MAGEE: We just want to thank all our  
12 panelists.

13 **(Applause)**

14 MS. KRESSES: Let's take a minute to stretch  
15 while we move into Session 3. Thank you.

16 **(Brief pause)**

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1                                   **SESSION 3: CONSUMER SURVEY DATA**

2                                   MS. BRANDENBURG: We will now hear two  
3 presentations on consumer research in respect to the  
4 Internet and behavior and attitudes. So, I would first  
5 like to introduce George Milne, an Associate Professor of  
6 Marketing at the University of Massachusetts-Amherst.

7                                   MR. MILNE: Well, it's always a little  
8 dangerous trying to present right before lunch, but I'll  
9 try to not hold you too long.

10                                  Today I'm going to present some information on  
11 three surveys that I've conducted with my colleague,  
12 Shalini Bahl at the University of Utah. The title of the  
13 talk today is Information Exchange Expectations of  
14 Consumers, Marketing Managers and Direct Marketers. So,  
15 these are the three groups that I'm going to profile  
16 today.

17                                  The background -- privacy is very situational  
18 and the situational factors that we're looking at today  
19 are eight technologies that have been used over the last  
20 decade. We're going to try to understand that there are  
21 different preferences of consumers out there and we want  
22 to know how those consumers react to different  
23 technologies, and then we want to know if there's actual  
24 differences between different types of marketers,  
25 including general marketing managers and those people who

1 are working in the direct marketing industry.

2 The survey that I'm going to be presenting was  
3 the same for all three groups. The survey consisted of  
4 eight scenarios and the scenarios were constructed so  
5 they were balanced and they went through some extensive  
6 pretesting where we presented the benefits to the  
7 consumers, as well as some of the risks that might be  
8 involved in terms of the technologies that marketers use.

9 For all the eight scenarios, they were asked  
10 whether they wanted to have the opportunity to not allow  
11 the technology to be used on them at all or they  
12 preferred prior permission through an opt-in or they  
13 wanted an opt-out mechanism or if they felt that the  
14 technology was fine as was and permission was not needed.

15 The consumer data was collected through Harris  
16 Interactive and we had 2,007 respondents. Overall, given  
17 all the choices they had, 45.3 percent of these people  
18 did not want to allow technologies to be used. These are  
19 of all the choices they had. You had 34.5 percent opt-  
20 in, 13.1 opt-out, 6.9 allow. So, this means that 79.8  
21 percent of the people wanted some type of control in  
22 terms of the technologies that were being used by  
23 marketers.

24 Now, when we drill down to the data and look at  
25 it by technology, it varies. Overall, the line in yellow

1 is there which you've seen before. The other  
2 technologies that we looked at are -- range from pop-ups  
3 all the way down to loyalty cards and they're sorted in  
4 the order of control that consumers want. So, consumers  
5 wanted the most control over pop-ups and they wanted the  
6 least control over loyalty cards.

7 These technologies were selected because four  
8 of them reflect technologies that are primarily used for  
9 information gathering and four of the technologies are  
10 used primarily for marketing communications. So, the  
11 pop-ups, text messaging, spam and telephone marketing are  
12 more message deliverers and are for information  
13 gathering, and realizing that there's connections between  
14 the two of those.

15 Looking at the data, we then decided to segment  
16 consumers and see if there were different groups because  
17 not all consumers respond the same way. Across all  
18 choices, we came up with four segments. The first group  
19 we labeled the permissives and that has an N of 168  
20 individuals, and these people obviously were very much  
21 allowing the technologies, either an opt-out or an allow  
22 was the top categories.

23 The largest segment with 871 was called the  
24 restrictors. These people obviously wanted not to allow  
25 the technologies to be used. The pragmatists, another

1 big group, were more balanced and they wanted an opt-in  
2 mechanism with 47.7 percent.

3 The last group is interesting, it's not really  
4 reflected in the data that I'm presenting here, but  
5 they're called the environmental protectors. These are  
6 people who make the distinction between the different  
7 types of technologies. They were much more restrictive  
8 for technologies that would invade their private space or  
9 time through kind of a marketing communication, but they  
10 would allow technologies that would gather information.

11 There's information that we can profile these  
12 segments a little further, looking at age and percent  
13 male is one of the demographics we looked at. We have  
14 others as well. But you can see the permissives tend to  
15 be the youngest group. They are also the highest percent  
16 male. They also are the most affluent of the groups.  
17 The restrictors are more female, they tend to be older.  
18 They are the least educated and the least affluent of the  
19 groups. The pragmatists and the environmental are  
20 somewhere in between on those.

21 We also have, on the last three rows in the  
22 slide, looking at the percent of individuals in these  
23 segments that did not want to allow three of the  
24 technologies that are relevant to our discussion today,  
25 pop-ups, cookies and no spam.

1                   And here you can see some very marked  
2 differences between the groups, where the permissives,  
3 you know, don't mind any type of communications that  
4 would be available like pop-ups or -- they're not trying  
5 to restrict those. You see the restrictors have -- 87.8  
6 percent want to restrict those.

7                   Now, the pragmatists are the group that prefers  
8 the opt-in mechanism and while they have -- about 42  
9 percent of them don't want to have pop-ups used, 24  
10 percent of them only want to restrict cookies. That  
11 means 75 percent will allow cookies in some form or  
12 shape. The environmental protectors, again, they are  
13 restrictive for pop-ups or spam which tend to be more of  
14 an evasive technology in terms of the time and space.  
15 They are more allowing of cookies as well.

16                   Next we added some surveys that looked at  
17 marketers and direct marketers. Now, the marketers we  
18 contacted through buying a list of individuals who had  
19 the name "marketing managers." So, we used direct  
20 marketing to find these people. And none of the  
21 individuals had worked in the direct marketing industry.  
22 We ended up getting 162 responses of these individuals.

23                   And then we have a sample of direct marketers,  
24 and these are individuals who worked in the direct  
25 marketing industry who are attending a trade show.



1       Again, we asked the same survey. The only restriction  
2       was that we made them answer the questions from the  
3       perspective of a marketer not as from a consumer.

4               The numbers here are the same things you saw on  
5       the graph, but again it's interesting to see that  
6       marketing managers, who are not necessarily in the space,  
7       really kind of get the message about opt-in being  
8       important. The direct marketers still are looking at  
9       more of an opt-out/allow type of mechanism for some of  
10      the technologies.

11              Consumers -- one thing that I didn't mention  
12      early on and I think is kind of important is that across  
13      all eight of the technologies, when it came to a choice  
14      between opt-in and opt-out, they wanted to have an opt-in  
15      mechanism more than they would have preferred an opt-out.

16              So, as a quick summary of what we have here,  
17      consumers want control both of their environment and  
18      their information. The new technologies tended to give  
19      them more concern than some of the older ones that had  
20      been around for a while.

21              Consumer groups exist with very specific  
22      preferences on how to control the various technologies.  
23      So, this means that there's opportunity for marketers  
24      that treat consumers differently and to try to understand  
25      their preferences and treat them that way.

1           And, finally, consumers have different  
2           expectations than both marketers and direct marketers.  
3           We knew that. But it's important to see where the  
4           conflicts might exist. They really exist over  
5           information gathering because while consumers want to  
6           control their information, it's vital for the marketers  
7           to get that access to it. They tend to be more aware of  
8           invasive time -- like telephone calls and spam and so  
9           forth. They're much more responsive in not invading the  
10          space.

11          Then, finally, marketers are not all the same  
12          and, so, there should be attention paid to the different  
13          ones that are out there. Thank you.

14                   **(Applause)**

15          MS. KRESSES: Thank you, George.

16          I'd now like to introduce Dr. Larry Ponemon who  
17          is the Chairman and Founder of the Ponemon Institute.

18          DR. PONEMON: Thank you for saying my name  
19          correctly. I thought it was going to be Pokemon again.  
20          Last time I was here it was Larry Pokemon.

21                   **(Laughter)**

22          DR. PONEMON: So, I have about, I don't know,  
23          five hours of material to share with you and I'm between  
24          you and lunch and I feel your stomachs starting to  
25          rumble. I could hear it. So, we're going to be fast.

1 We're going to go through this material quickly.

2 Really my talk is on two separate themes that  
3 I'm going to try to integrate, cookies and consumer  
4 permissions, and obviously, they are related. But before  
5 we do that, I want to talk a little bit about some of the  
6 research that we've done. This is a meta analysis of a  
7 lot of studies, and if you're interested in seeing the  
8 original research, we're very lonely in Michigan,  
9 especially northern Michigan where we live. So, please  
10 call us. The phone doesn't ring enough.

11 Basically, what we find is that the world can  
12 be divided or the U.S. consumer universe can be divided  
13 into three buckets from a privacy perspective. I know  
14 I'm oversimplifying, but in our research about 8 percent  
15 of Americans appear to really care deeply about privacy  
16 to the point where it changes their behavior. About 70,  
17 72 percent are people who, like us, who probably say  
18 privacy's important, but we're not willing to forego any  
19 inconvenience. So, it doesn't actually show in behavior  
20 studies any meaningful difference from this other group  
21 called privacy-complacent people, like my children who  
22 are in college and graduate school, who basically -- I  
23 know I'm probably going to criticize someone here, but  
24 like Facebook, they post all these pictures and stuff.  
25 It's amazing, especially when their dad is in the privacy

1 industry. They kind of go against me. It's terrible.  
2 Rebellious kids, just like the way I was as a hippie as a  
3 younger man.

4 **(Laughter)**

5 MR. PONEMON: Now, that I revealed something  
6 about myself, but you also need to look at not the  
7 privacy issue, look at the privacy issue beyond the U.S.  
8 and around the world because our friends -- for example,  
9 our friend from Germany who asked the question before, we  
10 basically have this belief people in different parts of  
11 the world really care deeply about privacy and they're  
12 going to be out there changing their behavior, and  
13 there's no strong evidence of that, although EMEA and  
14 Latin Americans tend to be more privacy centric than  
15 people in the U.S. and Asia. And still that middle  
16 category of privacy sensitive and not willing to forego  
17 an inconvenience is kind of the strongest category.

18 So, in a nutshell, then why should you or  
19 marketers be -- why is privacy important to us or  
20 specifically to online marketers? Why is it important?  
21 Well, I'm going to talk a little bit about some research  
22 that shows this, at least we attempt to show it in survey  
23 research, and really this is a call for research. For  
24 those people that are in the research industry, I think  
25 we've exhausted the field of survey research. I think we

1 need to start moving into behavioral research since what  
2 people say in a survey may not be entirely true. We know  
3 that, so we want to be able to go from that point to the  
4 point where we're actually looking at behavior.

5 We're starting to do that, other companies are  
6 starting to do that, it's really important.

7 With respect to survey research, research shows  
8 that consumers are distrustful of marketers who use  
9 aggressive online marketing tactics. Well, duh, of  
10 course.

11 The term "cookie" continues to have negative  
12 connotation among consumers. Many consumers still see  
13 cookie as -- well, it used to be a good thing, chocolate  
14 chip cookies, but now it's like cookie, oh, it's an awful  
15 word. Mallomars, that's what we have to use here. Oh,  
16 yummy.

17 **(Laughter)**

18 MR. PONEMON: Consumers want to have more  
19 control over the privacy of information they share with  
20 online marketers. Consumers actually -- this was kind of  
21 an interesting finding. Consumers actually prefer  
22 personalization when it is relevant and it actually  
23 provides interesting content. We'll talk a little bit  
24 about that. It may be an anomaly, but we think it's  
25 actually more persistent. It's more than an anomaly. It

1 seems to show up in other studies.

2 And consumer trust in online marketing  
3 practices actually does result in better data being  
4 collected about the individual. So, if you actually look  
5 at the proposition, when we target people, we actually  
6 get better information, it seems to be true.

7 Now, in one study, this is a 2006 online  
8 marketing study. This was independently conducted by  
9 Ponemon Institute. It was not outsourced, it was done by  
10 us. It's about 1,700 Internet users, consumers who self-  
11 report being 18 years of age or older. What we've  
12 learned from this is, again, that consumers have a very  
13 negative perception about the term "cookie." In fact,  
14 just the mere mention of cookie in a privacy policy  
15 causes people not to get involved. In other words, if  
16 you're looking for opt-in, they see the word "cookie" and  
17 they are less likely to opt in. It's so -- just the  
18 word, changing the word, coming up with some other word,  
19 doughnut, I don't know, some other word, would actually  
20 change someone's perception about whether they should  
21 participate. So, the word "cookie" has this negative  
22 connotation, especially when it's in a policy.

23 Respondents who said they have a very good  
24 understanding about Internet cookies, in comparison to  
25 the total sample, are likely to be more responsive to ads

1 and they're also more responsive to personalization. So,  
2 again, knowledge doesn't actually lead to negative  
3 behavior from a marketing perspective, but actually leads  
4 to greater participation.

5 Also, knowledgeable respondents appear to be  
6 much less concerned about the use of cookies, even  
7 persistent cookies. On average, only 48 percent of  
8 knowledgeable respondents appear to be concerned about  
9 marketers using cookies as opposed to 60 percent for the  
10 total sample. So, when you think about it, fear, you  
11 know, the flood factor causes a lot of people not to  
12 participate, but what we're finding generally is when  
13 people have more knowledge, still there's a large  
14 percentage of people who won't, but you seem to get  
15 higher participation.

16 Let me tell you about some other interesting  
17 findings, and I'm respectful of time here, so I have to  
18 move pretty fast. What we find is that about 55 percent  
19 of respondents believe that an online ad that targets  
20 their individual preference or interest improves or  
21 greatly improves their experience. We thought this was  
22 kind of a weird finding because while people hate cookies  
23 and permissions, people actually like the idea of having  
24 someone spend the time trying to understand what they're  
25 interested in.

1                   So, there's this weird thing about  
2 personalization, especially when it's content that's  
3 being delivered versus an ad. People actually like it,  
4 which is interesting.

5                   And here's another finding, another duh  
6 finding, and yet, even though people like it, no one's  
7 willing to pay for it. So, the idea -- this is the other  
8 thing about the Internet, this absolute confusion about  
9 Internet economics. So, for example, there was a large  
10 number of people who went crazy when they heard that -- I  
11 think it was Google did not save search terms forever, 18  
12 months or whatever. If you're rational, of course, but  
13 if you're irrational, you don't expect it, it actually  
14 creates issues. So, in our mind, what we basically find  
15 is another problem in knowledgeable is actually getting  
16 people to understand Internet economics and how this  
17 whole thing works.

18                   Another finding that we thought was actually --  
19 it still may be an anomaly, one I'm going to tell you  
20 with full disclosure, this could be one of those survey  
21 anomalies. We think we're dealing with a comparison  
22 between 2004 and 2006 and you would think that over time  
23 people would be smarter about technology, like to delete  
24 cookies, right? But we find, in general, that people are  
25 less likely, there's a downward trend to cookie deletion,



1 and it's pretty significant. Again, it could be a  
2 sampling anomaly. There are two very large studies. The  
3 question was identical. But we find that the frequency,  
4 very frequent and frequent and sometimes that category is  
5 actually decreasing. It's still a very significant  
6 number. So, I think our results are consistent with like  
7 a Jupiter research study, but for the most part, we don't  
8 understand why this is the case.

9           There's two possibilities. One, consumers are  
10 just more complacent, you know. They worry less about  
11 it. You know, the biggest story in privacy, it's no  
12 longer that story, and it may be harder for people to  
13 remove cookies. Maybe they thought before they were  
14 removing cookies, but in reality, they weren't removing  
15 cookies or all the cookies that they were trying to  
16 remove.

17           I think I'm going to talk even faster than I've  
18 been talking. We conducted this permission study and  
19 this is a 2005 study and we've learned a whole bunch of  
20 interesting issues. But I think the most important  
21 finding is about the relationship between permission and  
22 trust. So, what we've learned is that companies seem to  
23 be getting better at targeting messages to the most  
24 appropriate audiences, so some of this behavioral  
25 targeting actually seems to be working better.

1           Consumers are willing to share more and better  
2 personal information about themselves when they have a  
3 trusted relationship with a marketer. Consumers want to  
4 rule over their online experience and 84 percent want to  
5 have more control over the types and frequency of  
6 Internet ads that they receive.

7           It also seems that there's this commitment when  
8 a consumer trusts an online, like a company and,  
9 therefore, it's marketed, it seems to be a longer term  
10 relationship. People are less likely to churn or shift  
11 or delete cookies. If you treat the customer, the  
12 consumer with respect, they seem to be more likely to  
13 share and opt-in.

14           And consumers do not want to be tracked online.  
15 Despite all of the positives, because I almost sound like  
16 a slogan for Internet marketing, and I don't want to be,  
17 but the reality is only 20 percent still are very  
18 concerned or would actually think that this idea of  
19 tracking their behavior online is acceptable. They don't  
20 like the idea of this tracking that's happening behind  
21 the scenes. That could be a lack of knowledge and  
22 experience because how do you do that if you're talking  
23 and if you lack relevancy? So, it could be a knowledge  
24 gap, a big one.

25           The trust factors that we looked at in this

1 study -- and by the way, we know that some of these have  
2 actually shifted. For example, when we first started to  
3 look at this issue, web seals like TRUSTe and BBB Online  
4 and others weren't really a factor of consequence.  
5 Suddenly, they are, and people are looking for TRUSTe,  
6 they're looking for a seal that actually defines a  
7 certain level of quality. So, we see that shifting.

8 But what were the top three factors? One, you  
9 have confidence that the merchant will safeguard your  
10 personal information. The number one trust factor in the  
11 study was the privacy commitment of the merchant.

12 The frequency of the Internet ad, there's like  
13 a line in the mind of the consumer when an advertisement  
14 becomes annoying and irrelevant and there's a frequency.

15 The merchant doesn't share your personal  
16 information with third parties was important as well.

17 Then asking for permission, opt-in versus opt-  
18 out, these are important, and even the idea of  
19 personalizing messages, saying to you, Dear Larry, I know  
20 you're a pilot, so we're interested in blah, blah, blah.  
21 That stuff may be important, but it's marginal relative  
22 to the first three factors.

23 So, in essence, what did we learn from all of  
24 these studies? Well, we find that people want to have  
25 more control over the types and frequency of Internet ads

1 that they receive, and if they had more control, they  
2 would have a higher level of trust. So, it's a ying-yang  
3 relationship, maybe tail wagging dog relationship. But  
4 the idea is to get to trust, you have to actually think  
5 about ways of giving the consumer more control.

6           Again, another finding in summary right before  
7 lunch, we asked the question, Do you believe that an  
8 online merchant respects you when it does the following?  
9 What are the following things that you can learn from  
10 this research? Number one, expends the time to try to  
11 understand your interests and, therefore, is better able  
12 to market to you. So, the number one factor in terms of  
13 getting your respect in the study -- now, we didn't have  
14 an exhaustive list of questions, but we basically found  
15 that this idea of spending the time trying to know the  
16 audience and proving it with good content, not  
17 necessarily pop-up ads or ads, but good content, was a  
18 way of showing respect.

19           So, in conclusion, we find that consumers are  
20 still generally distrustful of online marketers and are  
21 taking steps, we believe, even though the frequency is  
22 down, to control cookies on their PCs.

23           In essence, consumers want to have more control  
24 over their online experience and ultimately their  
25 privacy.

1           Consumers do prefer Internet ads that are  
2 targeted to their specific tastes and preference, are  
3 respectful of their privacy preferences, and permission  
4 is important here, and are not overwhelming in their mind  
5 on frequency. The problem that we try to get at  
6 frequency, and we don't have an answer, is it's all  
7 different for each of us. To some it's two. For some,  
8 frequency is one. To others, it's positive infinity.  
9 So, we don't know what the ideal is.

10           Permission is important to establishing trust  
11 and trust leads ultimately to more and better data being  
12 collected about the consumer. So, again, it's beneficial  
13 for online marketers to do that.

14           With that being said, I want to thank you and  
15 the FTC for giving me this opportunity to present. Thank  
16 you.

17           **(Applause)**

18           MS. BRANDENBURG: Thank you, Dr. Ponemon.

19           So, we've had a very interesting and full  
20 morning, and it is now time for a lunch break. We will  
21 begin again promptly at 1:45, and if I could just remind  
22 you, when you do return, you'll need to go through  
23 security, so if you can factor in time for that it would  
24 be helpful. Thank you.

25           **(A lunch recess was taken.)**

1 **AFTERNOON SESSION**

2 **(1:49 p.m.)**

3 **SESSION 4: DATA COLLECTION, USE AND PROTECTION**

4 MS. KRESSES: Good afternoon. In Session 4,  
5 we're going to hear from seven people and then we'll move  
6 into Session 5 directly and have a roundtable discussion  
7 of what we've heard, as well as further points that will  
8 be raised.

9 So, we have with us today Nicole Wong from  
10 Google; Diane McDade from Microsoft; Scott Nelson from  
11 TruEffect; Chris Kelly from Facebook; Amina Fuzlullah  
12 from U.S. PIRG; and Lisa Campbell from the Office of the  
13 Privacy Commissioner in Canada. We are, unfortunately,  
14 missing Professor Ian Ayres whose flight was canceled  
15 without warning.

16 With that, we'll start with Nicole.

17 MS. WONG: Thank you for the invitation to  
18 participate today. My name is Nicole Wong. I'm the  
19 Deputy General Counsel for Google and one of my  
20 responsibilities is privacy at our company. I'm going to  
21 cover today our approach to privacy generally as well as  
22 the types of data we collect for purposes of serving  
23 relevant advertising to our users.

24 At Google, we spend a lot of time studying our  
25 own business because the entire industry is changing so

1 rapidly. In the online advertising world, we found two  
2 things to be true. First, advertising is a critical  
3 component of the web ecosystem. When we do our job well,  
4 we connect consumers with information they want at the  
5 time they want it. Online advertisers and publishers,  
6 including small businesses and bloggers, are flourishing  
7 because of the ability to reach their consumers in an  
8 effective and efficient way. And billions of dollars of  
9 services and information are provided today for free, or  
10 nearly free, because of online advertising.

11 The second thing we found to be true is that  
12 our users' trust and their privacy are critical to our  
13 business. Because we support open platforms, as Tim  
14 Armstrong was describing to you this morning, our users  
15 are free to pick up and leave, and because of that, we  
16 have to work every day on every product to earn their  
17 trust and their business.

18 In advertising, we've created a very robust ad  
19 platform without having to use much information about a  
20 user at all in order to effectively target the ads, and  
21 I'll describe those systems in more detail.

22 Our business depends on getting this balance  
23 right and we're committed to continuing to provide the  
24 benefits of online advertising in a way that protects  
25 user privacy.

1           Let me spend just one minute talking about our  
2 team. I am enormously fortunate to work at a company  
3 where privacy isn't just the lawyers' problem. Instead,  
4 it's a value that's affirmed throughout the company from  
5 our engineers through our executives. For that reason,  
6 our approach to privacy is not to solve a privacy problem  
7 by having a well-worded privacy policy, although I'll  
8 tell you that we spend a lot of time on those policies  
9 and on things like our recently released videos about  
10 what a log file is or what a cookie is, and I hope you  
11 will check out our new Google privacy channel on YouTube.  
12 But in addition to that, we work really hard at designing  
13 privacy protections into the product itself.

14           The team that drives the process looks like  
15 this, with a lot of experienced leadership at the top  
16 and, importantly, attorneys who are embedded with the  
17 products to make sure that the products are designed with  
18 privacy in mind. We also have, of course, support teams  
19 and security teams who are experts at what they do.

20           So, let me turn to our advertising offerings.  
21 There are basically two. We try to connect with  
22 consumers when they search, known as our AdWords product,  
23 and consumers when they visit websites where we also  
24 display ads or in our AdSense product. This is a  
25 simplification, but it's necessary given the time



1 constraints. Both of these offerings are contextual  
2 advertising, so they give results based mostly on the  
3 current context of the user, not on a user's past  
4 behavior or a profile.

5 So, first, to look at AdWords. We're  
6 connecting consumers when they search, and a Google  
7 AdWords advertiser will purchase text ads, which you can  
8 see up here, the mutual funds ad, that are provided in  
9 response to a search query that's entered into our search  
10 engine. So, the advertiser will design that text ad,  
11 choose a keyword that triggers the ad, in this case it's  
12 mutual funds. The advertiser picks a language and a  
13 geography it wants to target, and then the advertiser  
14 decides how much it wants to pay when a user clicks on  
15 that ad.

16 With this inventory of ads, Google will then  
17 match the ad to the chosen keyword. We check for the  
18 language preference of the user, we check for the IP  
19 address in order to get the geo location, and then we  
20 algorithmically rank the ads for relevancy to the users  
21 based on a quality score that has to do with whether the  
22 landing page is of quality, whether there's a lot of  
23 click through rate on that ad. And then, finally, we run  
24 the auction. The advertiser then pays when a user clicks  
25 on their ad.

1                   Importantly, we are targeting here based on the  
2 user's search term, not on a profile. So, in our  
3 experience, ads are more useful and thus more effective  
4 when we can correctly identify what the user's looking  
5 for in that moment. This is in contrast to behavioral  
6 targeting that's based on a profile built on past  
7 activity in order to target an ad.

8                   Our AdSense service works very much the same,  
9 except in using keywords to target, we use the content of  
10 the page. So, this is a page by SeatGuru, which is used  
11 to tell you what the best seats on the airplane are and  
12 we take terms based on that in order to target the ads,  
13 much in the way the keyword's used. Again, importantly  
14 here, we're matching on very limited information.

15                   To be really specific about what we collect,  
16 when a user comes to our site, they never have to  
17 register to use Google. You can go up to any Internet  
18 kiosk, any computer and type in a search without  
19 registering with us, and at that time, the only thing we  
20 collect is standard log information, URL, IP address,  
21 basic information about your computer and a cookie ID.

22                   The same is true when you view an ad on one of  
23 our AdSense network partners, IP address, URL, time and  
24 date, and the ad viewed.

25                   By the way, descriptions of the type of stuff

1 that's in a log file is actually in our privacy policy  
2 and also in a recently released video that describes what  
3 it is.

4 So, let me finally end with how we protect user  
5 privacy. As I was saying, we deliver timely, relevant  
6 ads with very little user information. We use contextual  
7 targeting. We were also the first major search engine to  
8 announce a finite logs policy of 18 months, after which  
9 we anonymize the IP addresses and cookies and our cookies  
10 expire after two years.

11 We limit the disclosure of data. We don't  
12 transfer PII to advertisers. We have a team that's  
13 dedicated to reviewing all requests for user information  
14 from the government or any other third party, and we have  
15 strong expert teams for network security, software  
16 engineering, physical security to protect all of these  
17 systems.

18 Leaving you with a final word, this is a very  
19 important discussion for us to be having across the  
20 industry. This is a very complex business with many  
21 stakeholders. And the third thing we found to be true is  
22 that the online advertising industry is evolving. So,  
23 it's appropriate for us to be reviewing our practices in  
24 light of those changes with an eye to continued health of  
25 the web ecosystem and to the trust and privacy of our

1 users. Thank you very much.

2 **(Applause)**

3 MS. KRESSES: Thank you.

4 And, now, we'll hear from Diane McDade,  
5 Microsoft Trustworthy Computing.

6 MS. McDADE: Thank you very much and to the  
7 Commission and the staff, thanks very much. It's been a  
8 privilege to attend today and to learn from the other  
9 panelists and presenters and I'm looking forward to both  
10 sessions.

11 Microsoft has grappled with the hard problem of  
12 privacy and protection on the online space for many, many  
13 years. We started our services in the mid-nineties. I  
14 came onboard in '98, and we named our first chief privacy  
15 officer in the year 2000.

16 What we've learned in those years is that what  
17 you have to look at when you look at privacy is you have  
18 to first think seriously about the technology and how to  
19 embed privacy protections by design from the get-go in  
20 the architecture.

21 The second thing you need to do is make sure  
22 that you have very solid policies that are understood by  
23 every member of the design team, all the employees across  
24 the company, and we engage in very rigorous training in  
25 our employee workforce around those policies. We've

1 articulated our policies publicly and they're very well  
2 articulated internally.

3 The third thing that we need to do is to make  
4 sure that our practices follow and that there's an  
5 internal compliance and implementation program that's  
6 followed up by audits, third party and internal, and that  
7 we open ourselves up to scrutiny by outside  
8 organizations, voluntary seal organizations and the like.  
9 Microsoft has done all of these things for a number of  
10 years and we've learned a lot through that process.

11 One of the things that we've had to be  
12 challenged by from the beginning is to have a global  
13 adherence to the privacy laws around the world as our  
14 products are worldwide. So, in doing that, we've learned  
15 that our leadership really depends upon our understanding  
16 of the larger environment and the expectation of  
17 consumers worldwide. We feel, as a leader in the  
18 industry, we have a special duty to go the extra mile and  
19 really make this easier for customers to take the burden  
20 off of them and to put more of the burden on us, as a  
21 company, to do the right thing.

22 I'm going to move probably pretty fast through  
23 these slides. I'm going to quickly summarize the  
24 information in our online space. Microsoft, in  
25 accordance with our privacy statement, does collect both

1 personal and non-personal information, and when we  
2 collect personal information, we only do so after the  
3 customer has actively accepted our privacy statement and  
4 they've had an opportunity to peruse and examine that.

5 We do, in turn, with that information, provide  
6 our customers with, oftentimes, personalized or  
7 customized services. Normally, they are free of charge.  
8 So, we're using the information for that primary use.

9 In addition, we may go ahead and build  
10 segments, profiles that target customers with appropriate  
11 personalization in advertising and use that information  
12 in a secondary manner.

13 Now, we, about five or six years ago, wanted to  
14 think forward about behavioral targeting and recognized  
15 that if we were going to do that, we wanted to make sure  
16 that any segments that we built that contain what is  
17 sometimes Internet data about surfing and searching, that  
18 people feel might be sensitive, was segregated from  
19 account information entirely so that one wouldn't feel  
20 that Microsoft was linking the personal account known PII  
21 data, data that can personally and directly identify you,  
22 with a profile that might be fleeting as your interest  
23 changes from cars to baby gifts to, you know, a trip to  
24 Hawaii.

25 So, we've architected our system from the

1 ground up to make sure that we separate those two things.  
2 And, of course, we also have had a lot of experience in  
3 making sure that we're thinking about security from the  
4 beginning. I'm going to go into that a little bit later.

5 One of the things I'm most proud of to work at  
6 Microsoft has been the evolution of our disclosures and  
7 notice. We started out like everybody else, with a  
8 really long privacy statement. I think it was 14 pages.  
9 And in the last few years, we've done customer research  
10 and we've understood that customers are really looking  
11 for something better, and we adopted a layered notice a  
12 couple of years ago after we researched customers  
13 worldwide and they told us that they like the idea of a  
14 short layer that gives the basic information that they  
15 can click down then into a lower layer and really follow  
16 up on their interest in the particular areas.

17 A number of other companies have adopted the  
18 layer notice and we'd encourage everyone to take a look  
19 at that as it provides a very easy-to-understand format  
20 for privacy disclosures.

21 Another item, and I've got some props, is our  
22 public release of our privacy guidelines for software  
23 development. It covers web server and client  
24 applications so that we're able to be public about the  
25 privacy and security safeguards we build into our

1 products and we welcome other industry players to work  
2 with us in moving forward these standards across the  
3 entire industry.

4 In July of this year, we released our  
5 principles for this area for Online Search and  
6 Advertising and those are available out front. These  
7 principles articulated a lot of the practices that we  
8 engaged in over the last few years, but they put it all  
9 together into one document. I encourage you to take a  
10 look at that.

11 Finally, today, we released a De-identification  
12 White Paper that really goes into details about how we  
13 segment and separate those two data streams that I  
14 referred to a moment ago.

15 What are our online privacy principles that we  
16 outlined in July? Basically, I'm just going to cover the  
17 highlights and the progress that we've made on them since  
18 we announced our commitment to these in July.

19 One, we felt that we could do a better job with  
20 more detailed privacy notice disclosures as it relates to  
21 behavioral advertising, and we've released that and  
22 that's live on our new privacy statement this week.

23 We've also made some engineering investments,  
24 and as we move forward as becoming a full NAI member with  
25 the addition of aQuantive, we're going to be offering an



1 opt-out is roamable if you were signed in as an  
2 identified individual through our Window Live services,  
3 and what that will do is allow someone to maintain their  
4 opted-out status whether they're at a different computer  
5 at home or at work as long as they're signed in.

6 We've also gone ahead and made the decision to  
7 offer that opt-out capability across Microsoft sites and  
8 services, as well as any third party ad serving that we  
9 move forward.

10 Finally, we've taken very seriously working  
11 worldwide with regulators and industry about how we can  
12 identify best practices together in a collaborative  
13 approach because we believe these questions really can be  
14 resolved and moved forward with a lot of sharing of  
15 information. We think facts are friendly and we like  
16 talking to other companies and regulators to understand  
17 better their concerns and their practices.

18 Finally, we've taken security as our partner.  
19 I like to say, as a privacy person, that security's the  
20 handmaiden of privacy. We really can't have privacy  
21 without strong security practices. And, so, one of the  
22 things that we've been doing is thinking about -- I'm  
23 sorry, I'm on the wrong slide, excuse me. This slide is  
24 about how we're going to move forward with aQuantive.  
25 What we're interested in here is to make sure that we

1 move forward to work with NAI and the industry on our  
2 third party ad serving, that we innovate with NAI and  
3 with other industry partners as we all look for better  
4 ways to give consumers that feeling of control and choice  
5 that they deserve and ought to have.

6 My last slide is on security and what I wanted  
7 to let you know is we're always looking for better ways  
8 to secure the data that our customers entrust to us and,  
9 so, we're moving forward with scrubbing all search terms,  
10 all search queries from credit card data and Social  
11 Security numbers, to remove these items right from the  
12 get-go out of search storage. We also have a very  
13 elaborate program that's been in place for a number of  
14 years that's risk-based so it moves -- our security  
15 program is always evolving as we recognize new threats.

16 So, we take the security very, very seriously  
17 whether it's the data that's held pseudo anonymously or  
18 anonymously or the data that's personal to make sure that  
19 it's not in harm's way from either internal or external  
20 intruders. This program is very formalized and mature  
21 and it's been audited by external organizations and we do  
22 apply a comprehensive policy across our entire suite of  
23 services. I can go into more detail about this probably  
24 later if we want to get to it.

25 Thank you.

1                   **(Applause)**

2                   MS. KRESSES: Thank you very much, Diane.

3                   And, now, we'll go to Scott Nelson from  
4                   TruEffect.

5                   MR. NELSON: Thank you. Before I get started,  
6                   I'd like to just throw down to Richard Smith because he  
7                   had to raise the Red Sox this morning, and I'm probably  
8                   the only panelist here from Colorado. So, I want to let  
9                   Richard know that I had set aside time for game seven  
10                  tonight, which is available, and I could sure use a steak  
11                  and a shot of whiskey to solve this headache or this  
12                  brick wall we ran into called the Red Sox. So, I do have  
13                  time this evening.

14                  Thanks to the Commission and the staff of the  
15                  Federal Trade Commission for inviting me to participate  
16                  today. Frankly, about half my presentation has already  
17                  been given three times today. So, I'm going to jump  
18                  through some slides quickly and get to the meat of the  
19                  discussion. What I'd like to is credentialize TruEffect  
20                  a little bit -- who are we?

21                  MatchLogic is a predecessor company that was  
22                  actually one of the seminal ad serving companies back in  
23                  the mid-nineties that founded this space, basically with  
24                  DoubleClick. We are, I guess, a restart of that company.  
25                  TruEffect is from the people in IP that was born out of

1 MatchLogic. So, we've been in the space for ten years.  
2 We've worked with large advertisers, primarily on the buy  
3 side with ad serving.

4 Today what I'm going to talk about is a little  
5 bit of a shift in the paradigm of the data model. We  
6 believe at TruEffect that it's time for a change to this  
7 data model and we want to remove the ad server from the  
8 data equation in online advertising. We want to place  
9 the advertiser and the consumer into a direct  
10 relationship and eliminate or even potentially eliminate  
11 the collection of cookie data altogether.

12 Before I dive into this, let me just quickly  
13 show you guys, if you don't know, in ten seconds how to  
14 read your cookies, look and see what's going on. I'm  
15 using Firefox here. Go to Tools, Options, Privacy and  
16 Show Cookies, and you can actually go in and see the data  
17 that's being collected on any given website. If you go  
18 in and refresh your browser, you can see any new  
19 information dynamically that's being inserted there. So,  
20 that's a little gift from me to you guys.

21 Now, one quick point here is not anyone can  
22 read any cookie, okay? You can't just read and write  
23 cookies in consumer's browsers. Browsers abide by  
24 protocols and all of us live by those protocols. Servers  
25 delivering content to a browser, including ads, are

1 limited to a specific domain. I've got it up here as the  
2 fully qualified host domain represented by URL. Only  
3 servers registered within that domain in the DNS system,  
4 the domain name system, can read or write cookies into  
5 the browser. Traditional third party ad servers leverage  
6 cookie technology by using a proprietary domain, so a  
7 domain that they own, and it writes cookie test files  
8 only their servers can read or write. The advertiser for  
9 whom the campaign is being conducted is walled off from  
10 reading that information.

11 Now, furthermore, the consumer views ads, let's  
12 say, from Amazon and clicks on one and is redirected to  
13 the Amazon website where they proceed to purchase a toy  
14 for their child. Now, you've already seen several times  
15 today and I represented a series of transactions that  
16 would be recorded by the ad server in the process of  
17 delivering banners and tracking the clicks and the  
18 landings. The consumer has no idea, they've never heard  
19 of adserver.com. They've seen an ad from Amazon, they  
20 are in the process of navigating our website and making a  
21 purchase, perhaps, and that's the trusted merchant with  
22 whom they think they have a relationship.

23 Now, the conundrum of the third party model was  
24 really addressed in 1999 with the formation of the NAI  
25 and the adoption of the NAI principles. But that's --

1 that's a big step in the right direction, but it's eight  
2 years ago which is actually about two lifetimes in our  
3 space.

4 I'm going to jump through this quickly. Ad  
5 servers gather almost all the same data you've seen  
6 before. We're talking IP address, browser type, time and  
7 date stamp, cookie name, cookie data, so on and so forth.

8 But what does adserver.com do with the data?  
9 Well, one of the things we do is we provide reports. The  
10 records are aggregated into reports, the counts, if you  
11 will, depicting the performance of the media and the  
12 message. The census-based performance reporting made  
13 possible by this process has been one of the key drivers  
14 in the success of Internet advertising.

15 An advertiser can see in hours how an offer or  
16 a piece of media on a website is performing and make  
17 immediate optimization decisions. Now, this alone has  
18 put Internet advertising into the marketing hall of fame,  
19 but adserver.com doesn't stop there. The raw logs can be  
20 segmented, scored, analyzed and modeled and from this a  
21 cookie ID can be fingerprinted and those attributes used  
22 for targeting, as we've talked about all day.

23 I'm going to jump through the example because  
24 you've already heard all about these examples.

25 Consumers have voted with their wallet and

1 created an industry of anti-adware companies, the  
2 software makes it easy for the consumers to block or  
3 delete cookies and, therefore, they've severely  
4 jeopardized the model I just illustrated for  
5 adserver.com. When a consumer deletes cookies, the value  
6 of that profile in the database is wiped out and the  
7 investment to build a profile is lost.

8 That fact, paired with the disharmony of  
9 inserting an unknown third party between the consumer and  
10 the known and trusted merchant has prompted TruEffect to  
11 introduce a new model, one based on extending ad delivery  
12 for an advertiser to that advertiser's domain effectively  
13 removing the third party from third party ad serving.

14 The reality is enterprise level ad serving is  
15 complicated, it's expensive, and it's a headache if you  
16 don't have extensive experience doing it. Nobody wants  
17 to do it, including some of the largest corporations in  
18 the world. They've been shackled, large advertisers,  
19 with fur-lined handcuffs to the existing third party data  
20 model and precluded from developing a direct relationship  
21 with consumers when online.

22 Now, posit this, when you quench the desire to  
23 develop an anonymous cookie profiling database, the door  
24 opens to a wealth of possibilities in managing the data  
25 derived from the serving of ads. We've named this

1       capability directserve, and directserve is a patent-  
2       pending technology that allows an advertiser to deliver  
3       their online ad campaigns entirely from their proprietary  
4       domain without sacrificing the effectiveness of an  
5       enterprise caliber ad serving platform.

6               With directserve, we can deliver campaigns  
7       anywhere on the web from the advertiser's domain using  
8       only the advertiser's cookie and creating a database of  
9       log records only meaningful to the advertiser. The data  
10      is not aggregated and re-purposed for other clients.  
11      Now, know, the companies represented here are for  
12      illustration and they're not TruEffect clients.

13             Now, a profiling database is only possible  
14      within the confines of the advertiser. Now, TruEffect,  
15      as an agent, does not benefit from the data by creating  
16      derivative works. I equate this or it's analogous to the  
17      U.S. Postal Service delivering the mail anywhere in the  
18      United States despite rain, sleet or snow. In other  
19      words, it's difficult. But we have no rule on the  
20      information shared between the sender and the recipient.

21             So, what about the consumer and what impact  
22      does the technology have on behavioral targeting, which  
23      is what we're here to talk about today? First, it  
24      creates an opportunity for the known and trusted merchant  
25      to extend the functionality and logical relationship with



1 the consumer that mirrors their website. Wherever they  
2 buy a piece of media, anywhere on the web, the consumer  
3 is presented with an advertisement that is a function of  
4 their relationship with a merchant and the behaviors  
5 they've shared.

6 For the first time, consumers can rest assured  
7 that the privacy principles ascribed to by the merchant  
8 will not only be employed when visiting the website, but  
9 they retain full force wherever the merchants purchase  
10 media inventory anywhere on the web.

11 Quickly, one extension of directserve that we  
12 launched this month, or in October, is called safeserve,  
13 and it's the only solution that blends the traditional  
14 benefits of ad serving with the more rigorous standard of  
15 no unique tracking, anonymous or otherwise. Advertisers  
16 targeting young web servers or those persons researching  
17 sensitive subjects, like medical conditions, do not have  
18 to abandon the benefits of consolidated trafficking,  
19 optimization and reporting.

20 So, what about tomorrow? We've been asked to  
21 comment on what's happening. I spent several minutes  
22 talking about cookies and browsers, but the Internet is  
23 no longer defined by servers and browsers exchanging  
24 information across copper and fiber. Going forward, data  
25 about the consumer behavior will not be mediated by the

1 cookie facility embedded in browsers. With the explosive  
2 growth of digitally addressable media, our company is  
3 being pushed to extend census-based measurement and  
4 dynamic targeting technology from the browser to other  
5 channels. We're redefining what it is to be an ad  
6 server.

7 We, in the industry, have to work closely with  
8 the carriers, the networks and the infrastructure  
9 providers to guide them in the consumer-centric use of  
10 this technology over time.

11 Thank you.

12 **(Applause)**

13 MS. KRESSES: Thank you, Scott.

14 Now we'll hear from Chris Kelly of Facebook.

15 MR. KELLY: Thank you very much, members of the  
16 Federal Trade Commission and staff and everybody else  
17 who's come out today. I'm Chris Kelly. I'm the Chief  
18 Privacy Officer of Facebook, a technology company based  
19 in Palo Alto.

20 I'm going to go through a number of the  
21 particulars of how we handle collection use and security  
22 of data on Facebook, but I want to start with a couple of  
23 principles. You know, one that we followed from the  
24 beginning and that we think is very important for every  
25 step going forward, which is to have privacy by design

1 and built into the architecture to empower consumers to  
2 make their own choices about data, how they share it,  
3 what they do with it and how they share it with their  
4 friends.

5 And, secondly, I want to reach way back to the  
6 Network Advertising Initiative principles and we've had a  
7 lot of discussion today about the NAI and where things  
8 go, but one of the things that the NAI did very well  
9 early on was to establish a pretty clear separation  
10 between non-personally identifiable information as it is  
11 collected and when it could ever be associated with  
12 personally identifiable information and put a clear  
13 firewall up between them where you had a conspicuous  
14 notice and choice. We think it's very important where  
15 anyone seeks to or thinks about associating non-  
16 personally identifiable information with personally  
17 identifiable information, that that principle of clear  
18 and conspicuous notice be followed going forward.

19 Facebook has tried -- obviously, we've based  
20 our business on primarily personally identifiable  
21 information. We've been very upfront about users and how  
22 we collect and use that information, and that's what I  
23 want to go through now.

24 So, let's talk a few facts about Facebook.  
25 Facebook, there's a lot of talk about, you know, are you

1 a media company, are you a technology company? We're a  
2 technology company. We build great technology that  
3 enables people to share information with their confirmed  
4 friends. You know, a fun fact you hear often about kind  
5 of online social networking sites and sharing information  
6 willy-nilly, it's available to everyone on the web. The  
7 average user on Facebook has access to less than .15  
8 percent of the profiles on Facebook. So, privacy has  
9 been built into our design from the beginning.

10 We like to think of ourselves as a social  
11 utility to share information with your confirmed friends.  
12 We have a bit more than 300 employees in offices in Palo  
13 Alto, New York, Chicago, Detroit and now London.

14 So, collection of data is obviously a key part  
15 of this, and I have tried to illustrate this with the key  
16 profile page which every user, they validate into the  
17 system, they confirm that they have access to the email  
18 address that they've signed up from, and then they can  
19 enter these pieces of information in their profile.

20 So, this gives a real-time user control over  
21 the collection of information, what's collected and  
22 what's not collected. The privacy settings, which I'll  
23 show you in just a minute, enable you to say exactly who  
24 sees it and who doesn't, but it's also very important to  
25 stress there actually is no setting on Facebook to reveal

1 my profile information to the world.

2 The goal here is user empowerment and  
3 empowerment is sharing information within your real world  
4 social context. So, you can share as much or as little  
5 as you choose and only with whom you choose.

6 So, the use of data -- and the principles you  
7 probably can't read very well, the principles that we set  
8 out here. But while we go into the details about how  
9 data sharing works and what we empower users to share,  
10 and how we do it, we wanted to set forth two very clear  
11 principles. One is that you should always have control  
12 over your personal information and you should always be  
13 able to choose who you share with and how, but you should  
14 also have access to the information that others want to  
15 share. If they want to share it with you, you should be  
16 able to get it.

17 Now, that requires a lot of architecture and a  
18 lot of thought about privacy and the way that it works.  
19 So, the purpose of our site is sharing information  
20 primarily with your confirmed friends in the real world.  
21 The user controls who sees that profile and receives that  
22 information.

23 Now, we've built a system called News Feed that  
24 enables that information to be aggregated but, you know,  
25 in another we had obviously a pretty big privacy dust-up

1 over News Feed when we launched it. But once people  
2 understood -- and News Feed is probably now the most  
3 popular feature of the site. Once people understood that  
4 it was only their friends' information and -- they were  
5 only sharing their information with their friends and  
6 their friends were only sharing information with them,  
7 people got very used to the idea of aggregating all of  
8 this information and presenting it in a useful and  
9 meaningful fashion. And, of course, advertising is, in  
10 fact, targeted based on that information that you provide  
11 which we've had a very clear statement in the privacy  
12 policy about for two years.

13 What it says is essentially if a movie company  
14 -- we give an example. If a movie company wants to  
15 promote the fact that a given movie that they have coming  
16 out is going to be playing in your town and you have a  
17 movie in your profile that may match what they think the  
18 movie that's coming out would be a good one for you to  
19 see, you might see an ad for that, but we don't tell the  
20 movie company who you are. We don't think you'd want to  
21 share that with them. If you want to in some other way,  
22 if you want to sign up for an email list or things like  
23 that, that's fine with us. But we're not going to do it  
24 on your behalf. We just don't think that that meets with  
25 the control principles that we're articulating.

1           And I also wanted to go through our basic  
2 security principles and, obviously, we've had this  
3 registration system all around. There's not wide  
4 availability of profiles in general. We do confirm it  
5 based on friendship and on network rules. So, we do have  
6 these broader environments that you can choose to join,  
7 but yet again, on average, you still only get to this .15  
8 percent of profiles being available to a Facebook user  
9 where we're collecting sensitive data, where, for  
10 instance, if you want to send a virtual gift to your  
11 friends, which is something that we've enabled for about  
12 a year now, we collect your credit card, that information  
13 is encrypted. When you sign in, you get an SSL  
14 encryption layer that handles that data. So, any place  
15 where anything sensitive that might be easily misused in  
16 a detrimental way is encrypted at that point.

17           We also have a deployment of what we like to  
18 call anomaly-based systems on the network where people  
19 are undertaking activities where they're messaging too  
20 many people who aren't their friends, not just sending  
21 friend requests but sending a whole bunch of messages,  
22 usually spam, attempts at spam. We actually capture that  
23 very quickly and that helps contribute to the sense that  
24 Facebook users have that is a relatively spam-free  
25 environment. That's obviously a very, very important

1 part of being able to control your own experience on a  
2 network.

3 So, overall, this principle of privacy by  
4 design has animated Facebook both in its basic operation  
5 of the service and in the serving and targeting of  
6 advertising.

7 So, with that, I'll wrap it up and we'll have  
8 it open for discussion further.

9 **(Applause)**

10 MS. KRESSES: Thank you, Chris.

11 And, now, we'll hear from Amina Fuzlullah from  
12 U.S. PIRG.

13 MS. FUZLULLAH: Do you need me to move over  
14 because I am actually not from a technology company, so  
15 I'm not here with a fancy PowerPoint to show you all.  
16 So, if you guys can all see me from here, you're going to  
17 have to listen and try the old-fashioned way of just  
18 looking at my face and not something fancy on the screen.  
19 Is that all right? Thank you.

20 I'm going to start with a little bit of a  
21 story. I think the online advertising marketplace has  
22 changed consumers' experiences online in a significant  
23 way. I think the best way to describe that is to talk  
24 about something we're all familiar with in the brick-and-  
25 mortar world and that's the used car lot.



1                   So, if we go on to the used car lot, we're  
2 going to know that the guy on the other side that's  
3 trying to sell you a car is trying to sell you maybe a  
4 lemon, maybe a good deal, you don't know. But you're not  
5 going to tell them every single thing about you. You're  
6 not going to want them to know how much you have to  
7 spend, you don't want them to know how many other places  
8 you've gone to, and you definitely don't want them to  
9 know what you think of the car sitting right behind that  
10 guy. So, that's much what the online world is now  
11 becoming.

12                   As users are being tracked and followed and  
13 data is being profiled in PII form, non-PII form, all  
14 this information can affect consumer experience. So,  
15 today, I am here to talk about the consumer experience  
16 and how things are changing online for them as a result  
17 of all the data that's being tracked.

18                   The folks here today are talking about all the  
19 various ways that they're trying to make sure that they  
20 can protect consumers, and despite those moves, I think  
21 there's still some serious problems out there for  
22 consumers as they go online, and I'd like to start with  
23 the issue of choices and price.

24                   When you're being followed online and you're  
25 trying to make a transaction, you're going to be giving

1 up information, dropping cookies or giving up bytes of  
2 information maybe after you've scanned through a privacy  
3 policy that you clicked and just moved on just so you can  
4 access the content online and be able to see all your  
5 choices and see the prices and maybe even purchase  
6 something.

7 Well, you know, to do that, you've already  
8 changed your experience. You've given up lots of  
9 information. Now, remember, in the used car lot, you  
10 wouldn't have done that. You would be waiting to see  
11 what that guy would tell you before you would give up any  
12 kind of information and you're not allowed to do that in  
13 the online world. In fact, if you are given those opt-  
14 outs, it's really difficult to know how your experience  
15 is going to change when you do opt out. Are you going to  
16 be banned from using the site in a functional way? Are  
17 you going to now experience a lack of choices? And, for  
18 the most part, it takes a really savvy consumer to be  
19 able to actually navigate those opt-out systems. So, it  
20 makes it somewhat difficult if there's like a hodgepodge  
21 world of opt-outs or privacy policies. So, for the most  
22 part, consumers are going to give up their data and move  
23 forward, and that affects their -- like I said, their  
24 choices and their prices.

25 The next piece that I'd like to talk about a

1 little bit is privacy. I think one thing that everyone's  
2 noted is the difference between PII and personally  
3 identifiable information, non-personally identifiable  
4 information.

5 What's important to note is that it doesn't  
6 take PII to find someone. It's pretty easy for all of us  
7 to gather a lot of non-PII data and then start to put  
8 together a picture of a person, a picture of what they're  
9 doing, what their habits are, and that's why it's so  
10 valuable to sellers and that's why it's so valuable to  
11 the online advertising market and that's why it's so  
12 valuable to the folks up here.

13 So, I mean, I think that it's important that we  
14 start with that understanding, that all information  
15 that's being tracked actually is valuable to both the  
16 consumer and to the folks on the other side. So, there  
17 should be strict policies in place that give the consumer  
18 an idea of what's happening with your information. How  
19 is it going to be used and how is it going to change  
20 their experience and how long is going to be kept and who  
21 else is going to see this? It's good to hear that there  
22 are changes taking place.

23 But what would be really helpful is that if  
24 there wasn't a hodgepodge world out there. If there was  
25 actually a uniform system so that folks could actually go

1 on to one website and go on to the next website and have  
2 the same experience, that you wouldn't have to worry, oh,  
3 okay, well, now I'm looking at Website B, so am I being  
4 tracked? Oh, no, now I'm looking at Website C. I think  
5 I'm safe now. It's a lot to keep track of and I think  
6 it's difficult for consumers to understand that.

7 There's one last thing that I did want to talk  
8 about and that's the lack of transparency and consumer  
9 control. I briefly mentioned it in my example, but I  
10 think I'd like to highlight it mostly because in the  
11 brick-and-mortar world, when you're asked for  
12 information, you can say no.

13 So, this just happened to me the other day. I  
14 was in a store and they asked me for my telephone number.  
15 Basically, they're trying to figure out what kind of  
16 consumer I'm going to be. Am I going to return that  
17 shirt a week later? Am I only a sales shopper? What am  
18 I going to do? And we're all familiar with the marketing  
19 gurus' descriptions of what are the ideal consumers and  
20 which ones are the devils or which ones are the ones that  
21 you really want to keep. I refused to give them this  
22 data. Well, I didn't get refused service after that.  
23 The woman looked at me and kind of looked startled and  
24 then she said, well, okay, are you sure? I said, yes.  
25 Then we had a nice conversation. I got my pair of jeans

1 and then I moved on.

2 I can't do that online because there isn't that  
3 transparency. People don't know what's going on with  
4 their information, and if they do and if they're smart  
5 enough to catch it, it's really difficult for them to,  
6 you know, as I said before, know how to get out of the  
7 situation and, if anything, what will change.

8 The online environment has a lot of positives  
9 for consumers as well. As online advertisers have told  
10 you today, they can direct you to products that, you  
11 know, you enjoy and they can show you more targeted ads  
12 that won't get you a sweater ad in the middle of the  
13 summer. But that kind of utility often drops off with  
14 the amount of consumer data that's actually being taken  
15 up.

16 So, it's important that as we go forward, we  
17 understand that we place a fine line in between how much  
18 consumer data we're actually taking and what we're  
19 actually offering consumers in return. Thanks.

20 MS. KRESSES: Thank you very much, Amina.

21 **(Applause)**

22 MS. KRESSES: Now we'll hear from Lisa  
23 Campbell, Office of the Privacy Commissioner in Canada.

24 MS. CAMPBELL: Good afternoon, everybody. My  
25 name is Lisa Campbell. I'm Senior Counsel with the

1 Office of the Privacy Commissioner in Canada. I want to  
2 thank the FTC for inviting me to be here today.

3 Our office is an agent of Parliament, which  
4 means that we are non-partisan and we report to the whole  
5 House of Commons and Senate. We oversee two laws. One  
6 is the Privacy Act, which covers public entities. I'm  
7 not going to talk much about it today because it doesn't  
8 apply to what we're doing. It's safe to say that it's 20  
9 years old and badly need reforming.

10 The other act that we administer has a long  
11 title, it's called the Personal Information and  
12 Protection of Electronic Documents Act or PIPEDA. I'm  
13 going to call it the private sector law because that's  
14 what I want to talk to you about today. It's much more  
15 recent and it applies to our commercial private sector.

16 Our office investigates complaints that are  
17 brought to us and also ones that we initiate ourselves.  
18 We mediate disputes, we audit compliance with our  
19 legislation, and sometimes we make our investigation  
20 findings public, even naming, if we think it's in the  
21 public interest, the parties that were involved.

22 In some cases, we also go to court for  
23 remedies. Our federal court can order companies to  
24 comply with our private sector law and can also award  
25 monetary damages.

1           I just want to make brief mention of the  
2 differences between the U.S., Canada and Europe. The  
3 European Union and Canada, both centrally supervise the  
4 private sector's use of personal information and, as most  
5 of you know, in the U.S., the regulation of the private  
6 sector on this issue is much more dispersed.

7           Our office has taken the position in a couple  
8 of cases already that an IP address is personal  
9 information within the meaning of our law, to the extent  
10 that it can be linked to an identifiable individual. So,  
11 all of the web analytics data that we've talked about  
12 that's such a rich trove, such as the referring site, the  
13 referring search engine, the keyword and phrase, the time  
14 of day of the visit, the machine properties, such as the  
15 IP address and browser settings, as well as the complete  
16 individual click stream data -- the extent that all of  
17 this data can be associated with a person, we take the  
18 view that it's personal information and that our law  
19 applies.

20           We've heard, and I must say I think it's  
21 excellent that the discussion's going on that people are  
22 thinking about how to anonymize the data. It's important  
23 because it's now because of the capacity of technology  
24 much cheaper and easier to just keep the data. It takes  
25 effort and thought to actually anonymize it and dispose

1 of it. And I see a few folks nodding. You've obviously  
2 had to deal with that.

3 So, the servers of search engines generally  
4 record the search, the request, the URL, the IP address,  
5 the browser type and language, the date and time of the  
6 request, and cookies that can uniquely identify a user's  
7 browser.

8 It's going to be important for companies, I  
9 think, to render the data anonymous. There have been  
10 examples where people have tried to do that, but when it  
11 was released the information they thought was anonymous  
12 could then be matched with publicly available data and  
13 lead to identifying individuals. So, actually, it's a  
14 bit of a task.

15 I want to talk to you a bit about trans-border  
16 data flow. A company in Canada that outsources  
17 information processing to a company that operates  
18 elsewhere has to tell customers, under our law, that  
19 other information that's being processed elsewhere may be  
20 available to the law enforcement agencies, for example,  
21 of that other country, and our law demands that  
22 organizations be transparent about their personal  
23 information handling practices so that when a company is  
24 contracting out, they have to try, by contractual or  
25 other means to the extent possible, to get that



1 subcontractor to abide by the requirements of our law.

2 For example, in a case that we investigated and  
3 that went to our federal court, a telecommunications  
4 company was found to have violated our law when it failed  
5 to tell customers when they first signed up that it was  
6 going to sell their listing information to third parties.

7 Our office has investigated many complaints  
8 that involve international companies. Most recently, the  
9 Society for Worldwide Innerbanc Financial  
10 Telecommunications, or SWIFT, and also a case that some  
11 of you will probably be familiar with, the TJX Winners  
12 and Home Sense case. In the Winners case, we issued a  
13 joint report about a month ago with the Province of  
14 Alberta, and in that case, which we've made public and  
15 it's on our website, we found that the company collected  
16 too much personal information, didn't adequately  
17 safeguard it and kept it for longer than they needed to  
18 do for their business purposes.

19 Many of you will know that that case involves  
20 the data breach of over 45 million credit and debit cards  
21 and driver's license numbers in the U.S., Canada and  
22 Puerto Rico.

23 Canadian Courts have held, and we've taken the  
24 position, that our private sector law gives Canadians the  
25 right to have their personal information protected,

1       whether the business is collecting using the information  
2       in provincial context, nationally or internationally so  
3       that the privacy commissioner has jurisdiction to  
4       investigate complaints relating to trans-border data  
5       flow.

6               The examples that I'm giving you, I think, show  
7       the complexity both for regulators and for industry.  
8       Consider, for example, 3D online mapping or Google's  
9       StreetView and Microsoft's Virtual Earth. Similar to  
10      many other applications that we're seeing now, this  
11      software, many of you have seen it, displays the street  
12      level photographs that were taken in cities across North  
13      American and appears on the maps function. When our  
14      office learned that this was going to be deployed in  
15      Canada, we wrote to the company saying, just a minute,  
16      the photos appear to have been taken without the consent  
17      or knowledge of the individuals who appear in them, and  
18      we understand that if they're going to deploy it in  
19      Canada, they'll do it in a way that will anonymize the  
20      data, so either a low resolution or blurring of images.

21             What the online debate and online advertising  
22      shows is that there's really three aspects to the  
23      privacy. Up until now, we've mostly been talking about  
24      informational privacy or the notion of control over one's  
25      own information. But there are two other important parts

1 to it. One is accessibility or the ability to control  
2 who has access to you and to what extent they have access  
3 to you. And the other part is expressive privacy or the  
4 chance to freely express yourself and associate with  
5 others.

6 There's a case in Canada that's been in the  
7 news a lot lately of some young folks working at our  
8 border services agency who said some unfortunate things  
9 on Facebook and subsequently lost their jobs. So, they  
10 have now learned about sort of the intersect.

11 In closing, I think I'd echo what some of my  
12 co-panelists have said. Your personal information, your  
13 data, has huge economic value and technology makes it  
14 easy to gather vast amounts of data about individuals in  
15 real time.

16 What I see for the future is that developments  
17 like developments in nanotechnology, which are going to  
18 exponentially increase the capacity of computers to store  
19 and process information in real time, make these kinds of  
20 debates even more important.

21 Thank you for your time.

22 **(Applause)**

23 MS. KRESSES: Thank you. We have a couple  
24 questions up here, but it will be just a moment and we'll  
25 open the mic. So, if you want to go ahead and stand up,

1 if you have a question you want to ask, that would be  
2 great.

3 I would target this question to Amina, but also  
4 I'd be happy to hear from anyone else who has thoughts on  
5 this issue. That is, Amina mentioned the worry that  
6 there's a potential that the data collected would be used  
7 for price differentiation or some other sort of  
8 discriminatory practice and I want to get a sense if what  
9 you're saying -- are there signs of these secondary ill  
10 uses already in effect or that they're likely in the  
11 short term? What are you specifically seeing?

12 MS. FUZLULLAH: Well, I mean, I think that it's  
13 rather difficult for consumers to know -- I mean, I hope  
14 I made it clear that one of the problems is that it's  
15 just not a transparent system. Consumers aren't aware of  
16 the price their neighbor is getting inside of their home,  
17 at their computer, that's different from the one that's  
18 at their own.

19 So, it's really difficult to even track this  
20 kind of behavior because it's not like you're standing in  
21 a store and you just heard somebody say, oh, you get this  
22 shirt for \$4.95, and then you walk up and they're like,  
23 well, that's \$15.95. So, it's actually rather difficult.  
24 I think that's part of why we want more transparency in  
25 the process so that we can actually have consumers aware

1 that if there is this kind of changing, that they're  
2 actually aware that it's happening and are okay with it.

3 Thank you.

4 MS. KRESSES: Does anyone else have anything to  
5 say?

6 **(No response)**

7 MS. KRESSES: I think I just want to move to  
8 data retention for just a second. It's something that I  
9 hope we'll get into as the panel enlarges in just a  
10 minute, but I would ask this of Microsoft and Google and  
11 Facebook. There's been discussion of how companies are  
12 moving to a shorter time for keeping their data and a  
13 shorter time until they anonymize the data. Why is it  
14 important to keep the data tied to an IP and date and  
15 time for as long as a year to two years? What does that  
16 serve?

17 MS. WONG: I'll try first. Here we go. So, as  
18 I was saying, we are always engaged in a discussion with  
19 our users, with regulators, with privacy advocates about  
20 privacy issues generally and logs retention became one of  
21 the issues that we were having a more frequent  
22 conversation about, and that's why recently we were one  
23 of the first to announce or were the first to announce  
24 that we were going to have a logs retention policy of 18  
25 months. So, the question is why 18 and how did we come

1 to that?

2           There were a number of factors that went into  
3 it. One was making sure that we were providing the most  
4 robust system that we could in terms of the services that  
5 we offer, and let me come back to that. Another was  
6 obviously the concerns about users about having a  
7 definite time period that they would know when things  
8 were retained and then when they would be let go. The  
9 third was security for our system, and I'll talk a little  
10 bit more about that, as well as avoiding fraud and spam  
11 to our index. Then there were just like the mundane  
12 obligations. Remember that all of these clicks on our  
13 services, including the clicks on our ads, are the record  
14 of how we earn money. The clicks to the ads is how we  
15 record it. It's our auditing trail. So, there are tax  
16 auditing/SOX compliance issues around keeping that kind  
17 of data as well.

18           Let me talk a little bit about the robustness  
19 of our services. When we use our search logs, we do a  
20 lot of different things for quality. So, if you've used  
21 Google Search and sometimes you get a little tag at the  
22 top that says, did you mean X, because you put in a typo.  
23 That's actually generated based on the research we do in  
24 our search logs so that we can identify when a unique  
25 user is typing in something and then corrects it

1 immediately because that's a typo.

2 So, we have to have a certain volume of queries  
3 in order to be able to identify that. Well, in fact, we  
4 actually have to have a larger volume because we have a  
5 lot of English users, but in order to serve our users who  
6 are viewing our site in Lithuanian or Thai, we actually  
7 need a much longer period of time to get the right volume  
8 of queries to develop the same robustness.

9 That works the same, and probably more  
10 importantly for us, actually, in the area of things like  
11 security or click fraud in order to identify people who  
12 are trying to hack our system or defraud our index, in  
13 other words, try and send us signals that make us believe  
14 certain sites are more relevant than others. We actually  
15 need to know not just what is the region that these  
16 clicks are coming from, but is it a single computer or a  
17 group of computers that's continually trying to attack  
18 the system. So, that's the reason that we came to 18  
19 months.

20 MS. KRESSES: But for the average person, does  
21 the 18 months -- I can understand the security thing  
22 where it really is that computer, and is it not possible  
23 to flag those sorts of items? What does the IP and the  
24 time and stuff give you over the 18 months in particular?

25 MS. WONG: In a security setting, one of the

1 things to know is you may be having a security attack at  
2 a particular point in time, but the problem is that  
3 someone was probably practicing that attack for many  
4 months prior to that. So, one of the things about having  
5 a long period of time is being able to go back and look  
6 for the same pattern and try and identify again who the  
7 bad actor was in order to stop the current attack.

8 MS. KRESSES: Thank you very much.

9 Diane, do you have anything further to add on  
10 that?

11 MS. McDADE: Sure. Microsoft also wanted to  
12 take a closer look at retention time frames and we  
13 recently had a long examination on that, and our first  
14 area to look at was search because we felt that was data  
15 that many people equate as sort of like their stream of  
16 consciousness and they're very sensitive about it. I  
17 think everyone in the industry wanted to make sure that  
18 we were able to anonymize fully search queries associated  
19 with a single unique identifier and not have that data  
20 fall into the wrong hands and also not be available  
21 through a government subpoena. So, we really wanted to  
22 bring down the time that we held search query data in an  
23 identifiable format.

24 We looked, and many of the same concerns that  
25 Nicole just raised, we found were also true in our



1 environment. I'm going to speak -- she spoke a little  
2 bit about the relevance factor, that's also true for our  
3 search service, but we also know from a security side  
4 that -- and that's where really the length of time is  
5 needed, is that it isn't just useful to understand the  
6 security threats that have happened in the past, but  
7 often looking at the past data helps us to look and  
8 predict new attacks. We really need that data to be able  
9 to look at seasonality and normalize for that because of  
10 our patterns and Internet commerce, Botnets and the click  
11 fraudsters highlight different seasons when they know  
12 people are going to be most active in ecommerce. So, we  
13 really did feel the need for the 18 months.

14 Most importantly, though, I want to emphasize  
15 that we made the decision that after that 18 months was  
16 over, that we would sever all unique identifiers, all  
17 cookies, any other identifier besides the IP address so  
18 that data then, our search query data, would be  
19 completely aggregate, thus anonymous and could never be  
20 pieced back together internally at Microsoft or, when a  
21 request might come in, handed over to any other  
22 authority. So, we feel we've accomplished this. We  
23 think this policy will go into effect in the spring.  
24 It's actually a stronger policy than the one Google  
25 adopted and we feel that this might be an example where

1 others in the industry are making sure that search  
2 queries really are anonymous after that 18-month period.

3 MS. KRESSES: Thank you. And we'll move into  
4 questions.

5 MR. CHESTER: Jeff Chester. This is for  
6 Ms. Wong. I do want to say that it's very important, I  
7 wonder if you would agree with me, Ms. Wong, that the  
8 reason that Google and even Microsoft has reduced the  
9 retention period to 18 months is because of the  
10 extraordinary activity by the Article 49 Working Group of  
11 the European Commission which specifically criticized  
12 Google for how long it was retaining IP addresses and the  
13 extraordinary situation right now with the merger review  
14 of Google/DoubleClick, as well as a review of  
15 Microsoft/aQuantive.

16 But, could you speculate then, Ms. Wong,  
17 because you talked about the Google practices, you didn't  
18 talk about personalized search and when people sign in,  
19 but DoubleClick, how do you envision the DoubleClick  
20 privacy policies to be? Right now, DoubleClick is  
21 perhaps the largest provider of cookies on the planet,  
22 billions and billions of cookies. It has a behavioral  
23 targeting product, Boomerang; it has a retargeting  
24 product. It collects 100 different ways we interact with  
25 video online, through its Motif product.

1                   How will all that data be treated by Google, do  
2 you envision?

3                   MS. WONG: So, obviously, as you know, we're  
4 still in the review process and part of that means that  
5 because of gun-jumping rules you don't speculate ahead of  
6 what your combined entity will look like, but let me talk  
7 a little bit more in detail about DoubleClick.

8                   So, one of the things about the data that  
9 DoubleClick has -- and you're right, they issue cookies,  
10 they collect data based on advertiser activity or  
11 clicking on ads and none of that data is actually owned  
12 by DoubleClick. DoubleClick holds it for its advertisers  
13 and publishers. Under its contracts with its advertisers  
14 and publishers, it actually has no right to access that  
15 data or use that data in a non-aggregated, individual  
16 form, except with the permission of its customers, and  
17 those obligations will flow to a DoubleClick/Google  
18 entity if that review is passed and we actually are able  
19 to acquire the company.

20                   So, that's an important thing because we can't  
21 actually change -- we will own those obligations as well  
22 and we will not be able to access or use that data in a  
23 non-aggregated individual format either.

24                   Separate from that, we actually haven't figured  
25 out, because there is no combined entity, whether it is

1           technically possible to use that data in combination with  
2           anything we have now.

3                     And, finally, and probably most importantly  
4           from my perspective, is we don't know if it would be the  
5           right thing to do by our users, and I think that's all  
6           something -- I wouldn't speculate on that. I think  
7           that's an important conversation for us all to have as an  
8           industry as well as for us to have as a company.

9                     MS. KRESSES: Thank you. Do we have any other  
10          questions at this point? Okay, great, we're going to  
11          move right -- oh, I'm sorry.

12                    MR. SMITH: I'm Robert Smith, Privacy Journal.  
13          FTC workshops tend to invite corporate people who say  
14          that their company is not engaged in the very practice  
15          that is being investigated. It's a wonderful phenomenon  
16          and we've heard that today. So, let me try another way  
17          of trying to get the information out.

18                    You all monitor what your competitors are doing  
19          and what's going on on the Net. Are there practices that  
20          you see that you disapprove of that ought to be  
21          discouraged? Are there practices that the FTC ought to  
22          take a very close look at? And if you look around and  
23          you don't see any such practices, let us know that, too.

24                    MS. McDADE: Well, I'll speak to two things.  
25          One is I do believe that all sites obviously ought to

1 have privacy statements. I wasn't aware that 15 percent  
2 still don't of the top 200. I learned that this morning.  
3 I was surprised to hear that.

4 Second of all, if there are discriminatory --  
5 adverse discriminatory practices in advertising,  
6 Microsoft would certainly be in favor of looking more  
7 closely at a contractual requirement that advertisers not  
8 engage in adverse discrimination and advertising based on  
9 behavioral targeting profiles.

10 Thirdly, I think that we feel pretty strongly  
11 that there are always, in every industry, outliers and  
12 that we want to work to help those folks understand that  
13 to make this environment work best, they're going to  
14 bring down the rest of the goodness from the online  
15 space. So, certainly, if there are people who aren't in  
16 compliance with NAI guidelines, for instance, we think  
17 they ought to join NAI and get involved. So, it's in our  
18 interest to make sure that those outliers come into line  
19 with generally accepted practices.

20 MR. KELLY: I think anything that's actively  
21 deceptive in getting people to reveal personal data and  
22 to share it broadly is pretty obviously well beyond the  
23 pale, and we do still see that on the web today and  
24 that's completely unacceptable from our perspective. I  
25 think most other companies up here would say that, too.

1 MS. CAMPBELL: I'd just offer one comment and I  
2 made it in my remarks. But transparency, I think the  
3 industry as a whole needs to be more clear with the users  
4 exactly what's happening with their data, who it's being  
5 sold to, why it's being marketed, especially if you look  
6 at the average age of the users of many of the social  
7 networking sites, for example. Many of them just see,  
8 oh, it's a free site, I can use it, and they're surprised  
9 by the ads that pop up in their email or on their mobile  
10 phone a few days later.

11 So, particularly with younger audiences who may  
12 not be as aware, it would be a good idea, I think, for  
13 industry to be open with them about what's happening with  
14 their data and the value that it has.

15 MS. KRESSES: Any else want to comment?

16 MS. WONG: I agree with all the other comments,  
17 including the deceptive practices, which I think we all  
18 agree is inappropriate. I think that the biggest  
19 challenge for us is not that there are -- not conquering  
20 the bad practices because I think the FTC is looking at  
21 that very carefully, but I think that the harder  
22 challenge is whether or not how we approach it in light  
23 of the current technologies is still up to date, and that  
24 is, I think as Trevor may have talked about earlier and  
25 some others, there are so many more tools available to us

1 from a technological perspective on getting this right,  
2 and I think that that's why we're trying to engage in an  
3 industry discussion about what does Phase II look like.

4 MS. KRESSES: Thank you.

5 **(A brief recess was taken)**

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1           **SESSION 5: ROUNDTABLE DISCUSSION OF DATA COLLECTION,**  
2                                   **USE AND PROTECTION**

3           MS. HARRINGTON: We have our discussants poised  
4 to discuss. We have the audience members sitting down  
5 and being quiet. We're ready to go. This session will  
6 have a different format. First of all, it's billed as a  
7 round table discussion, so imagine round. But we will be  
8 involving all of our attendees or the possibility of  
9 attendee involvement throughout this discussion. We're  
10 not going to necessarily wait until the end of this  
11 session to have questions and comments from those  
12 of you who are here.

13                       There are no presentations at all in this  
14 session. We have an hour and 45 minutes unplugged,  
15 unscripted. And I think that the objective is to focus  
16 on key questions, really where the rubber meets the road.  
17 So maybe the first question is, what's all this fuss  
18 about collecting information? Let's get down to it.  
19 What is being collected? What is it that's being  
20 collected? How is it being used and how can it be used  
21 to identify the person about whom the information is  
22 being collected and stored?

23                       So, the first question that I have, and I'm  
24 going to, I think, throw this to Nicole -- is -- and  
25 Jamie's saying I should introduce the discussants. But



1 actually I think what we'll do is have the discussants  
2 introduce themselves as they discuss. So, we'll just  
3 go.

4 Nicole, we met you in the last session. What's  
5 involved in taking an IP address and perhaps the other  
6 items that you collect on every search and reverse  
7 engineering those to identify the individual whose  
8 information is being logged and collected?

9 MS. WONG: So let me go back to what's in that  
10 log file --

11 MS. HARRINGTON: Yes.

12 MS. WONG: -- because I think that's what  
13 you're asking me. And, again, for those of you who have  
14 never seen a log file, we actually have what it looks  
15 like in our privacy policy FAQs as well as a really great  
16 video describing what it is and breaking down all the  
17 component parts. But, basically, it's this.

18 If you go up to our site and you're not logged  
19 in with us as a registered user, then the thing that we  
20 will capture is, of course, your query because that's  
21 your question to us. That comes with certain information  
22 about your computer so that we render the screen back to  
23 you appropriately so your browser, the language  
24 preference that you have, the IP address, and the cookie,  
25 and those are the two things that people concentrate

1 most on in terms of being unique identifiers.

2 Let's talk about what those are uniquely  
3 identifying. An IP address will identify a computer  
4 connected to the Internet at that time and date. So,  
5 it's very specific. And, currently, many Internet users  
6 still have dynamically assigned IP addresses. So, if  
7 you're an AOL user, when you sign on to AOL, AOL is going  
8 to assign you a unique number for your session. When you  
9 log out and then go back on, you're going to have another  
10 IP address. So, again, it's not identifying you as a  
11 person, it's identifying your computer at that time for  
12 that session.

13 A cookie identifies the computer browser. So,  
14 again, not identifying a person, but the browser that the  
15 cookie has been set on. It's a file that goes into the  
16 browser. That is unique, perhaps, to the computer, and  
17 so that means that if you have a laptop, and you have one  
18 browser and you don't change it, you're going to have the  
19 same cookie over and over again. If you switch around to  
20 different computers, you're going to have multiple  
21 cookies that you're coming in at different times. If you  
22 go to an Internet café, obviously that's only identifying  
23 the browser on that Internet café computer. So, those  
24 are the two identifiers.

25 MS. HARRINGTON: What's involved in taking

1 those records and running them against other databases to  
2 identify the individual who generated those records?

3 MS. WONG: It's a bit of a data chain. So, the  
4 cookie you would need to seize the person's computer and  
5 be able to match what Google has as a cookie to what's on  
6 that computer. An IP address, you would have to go back  
7 to the ISP and ask them who was the user logged on at  
8 this date and time, have them go through that record, and  
9 then if they are an ISP that charges someone, they  
10 theoretically have that connected to a credit card or  
11 something like that.

12 But, remember, that means that an IP address is  
13 really like the license plate on your car, so it can  
14 identify the car, but it's not identifying the person  
15 driving.

16 MS. HARRINGTON: But it can be a juicy piece of  
17 information, the license plate number on your car.

18 MS. WONG: The IP address. Absolutely. I  
19 think a police officer would tell you, yes, if I've got a  
20 license plate number, that's a good piece of information  
21 for me.

22 MS. HARRINGTON: Okay, Richard, I'm going to  
23 ask -- where are you, Richard? I want to ask the same  
24 question of you. You've heard the discussion of what it  
25 is that, for example, is routinely captured, logged, by

1 search engines. How do you see that information as being  
2 used perhaps to identify individuals?

3 MR. SMITH: Well, it's sort of a complicated  
4 question, but I think with Google, I will have to take  
5 issue with what I just heard. If you sign up with Gmail,  
6 of course you identify yourself, you provide a name, and  
7 the last time I checked, you even had to provide a cell  
8 phone number where they could do verification back that  
9 you're a real person signing up for Gmail. So, there's  
10 an association there with personal information, which is  
11 an e-mail address, a name, and potentially some other  
12 information that's associated with the Google cookie.

13 And you can really see this if you go to the  
14 personal history feature of Google and you have that  
15 turned on, it will keep a record of all the searches  
16 you've ever done on Google since you've turned it on and  
17 been logged in to your Gmail account.

18 So, the association with an individual is a  
19 little bit different than a license plate. It's a much  
20 stronger thing. A cookie is identified with personal  
21 information if that information is provided to someone.  
22 So, to say that they're anonymous is extremely misleading  
23 in my opinion.

24 As far as IP addresses go, the same thing can  
25 happen. If you have an IP address and you say, okay,

1 let's imagine a Google search engine which would allow  
2 someone to search the Google surfer logs, which probably  
3 exist since they're a search engine company, and say,  
4 okay, let me see where all this IP address has been to.  
5 It kind of depends on whether this is a static or semi-  
6 static or a proxy address. There's a lot of different  
7 things. But you can tie an IP address to an individual  
8 without being the ISP, and this is done all the time, by  
9 comparing different pieces of data together.

10 So, the idea that these things are anonymous or  
11 they can only be identified by the vendors I think is not  
12 an accurate situation.

13 MS. WONG: I need to correct something, which  
14 is that if you sign up for a Google account, a Gmail  
15 account or some other account with us, then the data that  
16 is associated with your account is held in a separate  
17 database than the log's information that's held when you  
18 do searches when you are not authenticated with our  
19 servers. Those are two different databases, two  
20 different cookies. They are not put together. That's  
21 really important to understand.

22 MR. SMITH: I guess I'm confused because if I  
23 look at search history for my Gmail account I see  
24 everything I've searched for.

25 MS. WONG: It's just because you signed up for

1 an account.

2 MR. SMITH: Yeah.

3 MS. WONG: Right.

4 MR. SMITH: But it does make this connection,  
5 and maybe it's two separate databases, and that's  
6 something that can be connected at any time that's  
7 needed.

8 MS. WONG: But they aren't. The second thing,  
9 because you had mentioned like anybody could go in and  
10 surf the IP addresses, just to be very clear, our IP logs  
11 are extraordinarily sensitive to us. They are absolutely  
12 locked down with the highest level of security and only  
13 people with a need to know access to them, for purposes  
14 of maintaining those logs, have access to them, and they  
15 are specifically trained in terms of security and  
16 privacy.

17 MS. HARRINGTON: And I'm going to come back to  
18 you and others in a moment with a question about your  
19 18-month log retention and the security benefit or need  
20 for that. So, hold that thought.

21 But I want to turn to you, Diane, with a  
22 similar question. What about the information that is  
23 routinely collected on searches and the ways in which it  
24 can be matched against other information sources to  
25 identify individuals?

1 MS. McDADE: Okay.

2 MS. HARRINGTON: And the ease with which that  
3 can be done.

4 MS. McDADE: Microsoft doesn't offer a  
5 personalized search service today in the way that we just  
6 described with Google. With our search engine, we retain  
7 the search queries, and we will use the search queries in  
8 research purposes to see if we can return a better set of  
9 results to that user based on the fact that they recently  
10 searched -- let's use the example of a vacation. If they  
11 were searching before for a particular set of terms and  
12 they click, then we want to be able to know that that  
13 information was useful to them.

14 So, for relevance purposes we'll look at  
15 cross-session searches, but we're not using that  
16 information to identify the individual per se. We're  
17 using that information simply to provide and furnish the  
18 best relevant results.

19 MS. HARRINGTON: You may not be, but how easy  
20 would it be for someone else to use that?

21 MS. McDADE: For someone else?

22 MS. HARRINGTON: How possible is it for someone  
23 else, some other party?

24 MS. McDADE: Outside of Microsoft, outside of  
25 our search service, it would be very difficult, if not

1 impossible, for someone else to obtain that data. That  
2 data is secured very carefully. And as we talked  
3 earlier, it's retained in an identifiable format for 18  
4 months and then it's rendered completely anonymous after  
5 those 18 months.

6 But the search data is not shared. It's not  
7 available to employees on any kind of routine basis. That  
8 data is handled very, very carefully with a lot of  
9 security protocols around it to ensure that we never  
10 compromise that integrity of maintaining the  
11 confidentiality of it.

12 MS. HARRINGTON: Joel, did you have a question?  
13 I'm looking -- and people in the audience, please.

14 MR. WINSTON: I think there was a little bit of  
15 a disconnect. I think the question is, could another  
16 company that is doing a search that isn't under the same  
17 policy constraints that Microsoft might be take that data  
18 and combine it with other data and come up with an  
19 identification of that individual?

20 MS. McDADE: No. We wouldn't share somebody's  
21 data without their explicit permission.

22 MR. WINSTON: That's not my question.

23 MS. McDADE: Okay, well, when you say another  
24 company, I don't understand.

25 MR. WINSTON: Theoretically, take Company X



1 that runs a search engine and it tracks what search terms  
2 people use and collects what other information they might  
3 collect. Putting Microsoft aside, could they take that  
4 information and reverse engineer it and identify that  
5 individual?

6 MS. McDADE: Well, I think as Nicole mentioned,  
7 if someone has an IP address and they have a reason to  
8 approach lawfully the Internet service provider, they can  
9 ask and, of course, the Internet service provider needs  
10 to follow their guidelines and follow the law, but they  
11 could ask to find out who that person is. But that's the  
12 only way you would trace it back to a known identifiable  
13 subscriber.

14 MR. WINSTON: Thank you.

15 MS. HARRINGTON: Yes?

16 MS. HARRIS: You know, we're talking about --

17 MS. HARRINGTON: Can you introduce yourself?

18 MS. HARRIS: Yes, I'm sorry. Leslie Harris  
19 from the Center for Democracy and Technology.

20 MS. HARRINGTON: Thanks, Leslie.

21 MS. HARRIS: We're talking about this as if the  
22 only model is a cookie-based model that is one step  
23 removed from an ISP, and I think it's important for us to  
24 put on the table not just sort of what today and  
25 yesterday's models, but where we're going. We know there

1 are companies now whose business model is to work with  
2 ISPs through DPAC and inspection directly pull out a  
3 consumer data stream and, you know, exactly what they're  
4 pulling out. So, we're not one step away from the ISP,  
5 we are the ISP. We're not in a model where there's some  
6 cookie to get out of the data collection.

7 I think the question is, where are we going?  
8 Those models continue to assert that those are anonymous  
9 because they're, quote, "throwing things away." We don't  
10 know what they're throwing away, but we know that both  
11 the ISP and the tracking company have pulled somebody's  
12 entire data stream out. There's certainly going to be a  
13 lot of -- if not personally identifiable under old  
14 definitions, I would say personally identifiable under  
15 definitions we need to start thinking about. I think  
16 there's almost nothing that's anonymous and a minimum  
17 that's pseudo-anonymous, and we have to start thinking  
18 about it that way in policy.

19 MS. HARRINGTON: Kathryn?

20 MS. MONTGOMERY: Yes. I just want to sort of  
21 broaden the discussion --

22 MS. HARRINGTON: Can you introduce yourself,  
23 Kathryn?

24 MS. MONTGOMERY: I'm sorry. Kathryn  
25 Montgomery, American University.

1           I just want to broaden the discussion a little  
2 bit beyond the specific operations of individual  
3 companies and companies who came here really to show us  
4 how they are not engaging in any kind of behavior that  
5 should alarm policymakers or consumers because we really  
6 need to look at, as Leslie was just saying, where these  
7 practices are going and what the general trends are in  
8 the industry and what a lot of existing companies and new  
9 companies are doing and planning to do in the future, and  
10 that is the bigger story here.

11           I would also encourage people to take a look at  
12 the complaint filed by the Center for Digital Democracy  
13 and U.S. PIRG this morning, which outlines a lot of these  
14 current developments and plans for the future. I'm  
15 finding myself frustrated to hear about individual  
16 corporate policies and promises, and I don't get a sense  
17 that we're moving toward industry-wide operationally  
18 sound policies that I think we will need in order to  
19 create a level playing field for both the consumers and  
20 for this industry. This is what we needed with children  
21 and what we were able to get with COPPA ten years ago.

22           MS. HARRINGTON: Kathryn, I think what we're  
23 trying to do, though, is to be as concrete as we possibly  
24 can be here to focus and flesh out facts. I'm interested  
25 in -- I think it's a very good point that you make that

1 we also need to look at emerging models and at future  
2 directions, and I'm wondering if there is any particular  
3 emerging model or trend or if there are any particular  
4 ones that you can point to as being of particular concern  
5 here, and if you can explain, as concretely as you can,  
6 what the concern is, what is the information, how is it -  
7 -

8 MS. MONTGOMERY: Okay.

9 MS. HARRINGTON: Thanks.

10 MS. MONTGOMERY: I'm concerned about a whole  
11 range of things, but I have been looking at what's going  
12 on in the teen marketplace and the emergence and growth  
13 of social networking software platforms and a lot of  
14 other things targeted at teens. And it's not just banner  
15 ads, by the way, because we're looking at user-generated  
16 video, we're looking at viral, we're looking at a whole  
17 other set of things that go beyond these examples of  
18 banner ads.

19 But what is emerging in that market is a system  
20 whereby everything that these young people do and say is  
21 fair game to marketers. They may be able to cordon it  
22 off to their friends with that kind of privacy, but the  
23 model that's emerging is that the data that they provide  
24 in their conversations, in their behavior, among their  
25 friends, in their user-generated video and the videos

1       they watch, all of that is compiled into the profiles  
2       that become the fodder for behavioral targeting. And,  
3       again, if you look at what the industry itself is saying,  
4       that's where it is going.

5               MS. HARRINGTON: Chris, do you disagree with  
6       that?

7               MR. KELLY: Well, Facebook is setting policies  
8       that basically restrict this and give users control over  
9       it. I mean, that's a situation where we're trying to  
10      lead and to set these rules up in advance. What we want  
11      is a race to the top around this. If you start to talk  
12      about industry standards that are the lowest common  
13      denominator, that's not good enough for us.

14              MS. HARRINGTON: Now, Kathryn, when you listen  
15      to Chris, what are the harms that you're concerned about?

16              MS. MONTGOMERY: When I listen to Chris the  
17      harms are that he's the good guy, or at least he's  
18      presenting himself as the good guy, in a very volatile  
19      industry where a lot of money is going to be made, and  
20      there are no rules. There are no rules. Also, my  
21      concern is that we're talking about a medium that young  
22      teenagers, and teenager is 13 because COPPA only protects  
23      under 13, are on there living their social lives and  
24      their personal lives.

25              They are online on search engines and in social

1 networking platforms exploring who they are, sometimes  
2 looking for sensitive information and help with very  
3 difficult personal problems. Their lives are, in some  
4 ways, to the industry, to the marketing industry and to  
5 this apparatus we've created, they're open books. I  
6 think it's a wonderful medium for these kids. I'm not  
7 saying we should take them offline, but I'm saying that  
8 -- and I'm not saying we shouldn't advertise to them, but  
9 I'm saying that we need some rules. And if Facebook  
10 wants to lead in this area and we can use that as a model  
11 to create some rules that could be enacted, that's what  
12 I'd love to see.

13 MR. KELLY: This is why we've set quite a  
14 number of rules around how data gets accessed on Facebook  
15 and how it doesn't get accessed most of the time. We've  
16 made promises in our privacy policy about the  
17 availability of personal data and how it just doesn't --  
18 I mean, we collect a lot of personal data. We let users  
19 know that it's associated with their profiles. We don't  
20 resell it to advertisers. We enable advertisers to  
21 target advertising based on it, but we're not selling it  
22 to create these broad industry profiles the way that is  
23 speculated.

24 We're setting rules. We think that they're  
25 responsible.

1 MS. HARRINGTON: I have a couple questions  
2 back, Kathryn. Are there particular ads now that you're  
3 concerned about that are being served up to teens on  
4 Facebook? You talk about a need for rules more broadly  
5 in this industry. Tell me what you think those rules  
6 ought to be.

7 MS. MONTGOMERY: No, there aren't specific ads.  
8 That's not the issue, really. But I do think there need  
9 to be some rules about clearer disclosure to young  
10 people. I don't think kids have a clue what's actually  
11 going on online. I mean, they may know how they can  
12 protect their own spaces and only share them with their  
13 friends, but they don't understand how online advertising  
14 works, they don't understand behavioral targeting.

15 And the other thing is that there need to be  
16 some limits on the information that is collected and the  
17 kinds of information. We heard a little bit earlier this  
18 morning about some areas that are troubling and  
19 difficult. There are no clear lines about what is being  
20 collected and what isn't being collected. And I think  
21 that they need to have access to the information that's  
22 being collected on them, and even if it's not being sold  
23 to advertisers, it is being pulled together to facilitate  
24 advertising so that targeted advertising can take place,  
25 and that's often based on psycho-graphic information.

1                   We just learned from some of the research we've  
2                   been doing that there's even information about whether  
3                   they smoke or drink or behavioral kinds of things that  
4                   can be pulled together into profiles that can be used  
5                   even within the company.

6                   MR. KELLY: I would stress it's also being used  
7                   to keep inappropriate advertising from kids.

8                   MS. HARRINGTON: Okay, here are the next two  
9                   questions.

10                  MS. MONTGOMERY: That's not a model.

11                  MS. HARRINGTON: First, a question for Larry.  
12                  I'm going to get back to her, okay?

13                  Larry, following on this stream, if you could  
14                  answer what is it that teens know about what's being  
15                  collected, if you've got data on that? And then back to  
16                  Chris, and perhaps Diane, what kinds of ads is Microsoft  
17                  going to be serving up on Facebook, what will the rules  
18                  for that be? And then, Pam, we'll get to you after that.

19                  DR. PONEMON: Okay, so, I know that we're  
20                  talking about a lot of different things, a lot of moving  
21                  parts. I'm going to focus on consumer-based research  
22                  findings and, specifically, we'll talk about something  
23                  that we refer to as the privacy age gap. Because it  
24                  appears that younger people, people with the demographic  
25                  below 25 years of age, and especially those below the



1 demographic of 18 years of age, view privacy differently.  
2 It's not that they see it as less important, but they see  
3 it as something different than we old fogies, like my age  
4 demographic, the way we see it.

5 And the reality is that for younger folks  
6 anonymity is, in their mind, whether it's right or wrong,  
7 is a substitute for their privacy. They also look at  
8 privacy issues from a kind of physical space issue.  
9 Like, for example, I don't want you to know that I'm here  
10 physically or I don't want you to listen into my cell  
11 phone conversation, I especially don't want you to read  
12 the contents of my Ipod or my Iphone. So, to them, it's  
13 a different set of issues.

14 Most people aren't even thinking about privacy-  
15 related issues when they're in a social networking site  
16 like Facebook or MySpace or you choose your favorite  
17 tool. So, from their perspective, these privacy issues  
18 are not salient, which gets to the point that if we have  
19 a risk, there needs to be some way of communicating and  
20 educating.

21 Now, with respect to disclosure, we've been  
22 through this. I've been at this table for many, many  
23 decades and definitely participated in FTC workshops for  
24 the last ten years, and I will safely say that no one  
25 reads a privacy policy, except my mother who's 86 years

1 old and she reads also food labels. That's her full-time  
2 job. Since we know that as a reality, I don't think a  
3 good solution is to assume that a clearly written, well-  
4 articulated privacy policy will have any meaning at all.

5 Then the third issue I'd like to say -- and  
6 this is because of my background in information ethics --  
7 the solution that we impose on an organization, if we  
8 believe the organization is evil and sinister, is  
9 different than the solution that we impose on  
10 organizations that we believe to be good. If we have a  
11 belief that Google is evil and there's some large  
12 conspiracy, then basically rules will have to emerge and  
13 very clearly articulated rules. But if we believe that  
14 organizations like Google, Microsoft, and others are  
15 trying to do the best thing that they can and keep this  
16 information age moving, then sometimes rules get in the  
17 way of progress and all sorts of things.

18 So, we have to think about the need for rules  
19 because rules exist and many rules aren't followed, it  
20 requires a lot of enforcement, and at the end of the day  
21 there could be real serious economic consequences that  
22 could harm an industry that is generating billions of  
23 dollars in jobs and all sorts of good things.

24 Anyway, that's my spiel. I'm sorry for taking  
25 so much time.

1 MS. HARRINGTON: Okay, thanks, Larry.

2 Now, Chris, back to you, and perhaps Diane.

3 What kinds of ads are Microsoft going to be serving up on  
4 Facebook? What will the rules be for that?

5 MR. KELLY: Microsoft will be serving a portion  
6 of our ads on Facebook. Facebook will still be serving  
7 quite a number of its own ads as well. But Ad Center  
8 will be a placement agent for a number of different ads  
9 on Facebook going forward. There's not a data sharing  
10 arrangement between the two entities, there's not a whole  
11 bunch of options. They are going to be a standard third  
12 party advertising network. We're very excited to be in a  
13 partnership with them now.

14 MS. HARRINGTON: Okay, Pam?

15 MS. DIXON: Thank you. I'd like to respond to  
16 your point. I really felt like there needs to be a  
17 period put at the end of that sentence. Oh, I'm supposed  
18 to introduce myself. Pam Dixon, World Privacy Forum.

19 So, if a consumer chooses to give associative  
20 information that is then tied to their IP address, then  
21 they may become identifiable to that company. It's just  
22 very simple. Period.

23 I'd like to address the issue that seems to be  
24 floating up to the surface fairly frequently throughout  
25 the day, which is the issue of sensitive information.

1 The companies who are here today have made it very clear  
2 that they do not keep or want to keep or have anywhere  
3 near them, quote, unquote, "sensitive information."  
4 There's an article where a large company said they do not  
5 keep records on more sensitive topics like specific  
6 medical conditions. Okay, so that's good, right?

7 But here's the tough thing about that. What  
8 constitutes a sensitive medical condition? All of us  
9 know there are thousands of diseases. Which diseases do  
10 we pick? Is it HIV/AIDS, is it Huntington's Disease, is  
11 it that we take vitamins? The health care sector is very  
12 broad. So, what constitutes sensitive information, I  
13 think, is a very difficult question that we need to  
14 tackle.

15 I think in the financial sector, we have  
16 prohibited factors under ECOA, Equal Credit Opportunity  
17 Act. So, for example, you cannot deny someone a mortgage  
18 based on their race. So, how do these kinds of standards  
19 apply to sensitive information in this space? And I  
20 think that that would be a very intriguing discussion and  
21 an important discussion as well.

22 Finally, what I would say is that if you have  
23 information that's being stored and the information is  
24 somehow breached or released or involved with a secondary  
25 use, we all know, and I think can accede very easily,

1 that consumers may be exposed to harm. For example, I've  
2 heard some discussion about discriminatory practices, et  
3 cetera, et cetera.

4 I think that a lot of this can be limited by  
5 simply defining what constitutes sensitive information.

6 MS. HARRINGTON: Okay, thank you, Pam.

7 Lisa, this is an issue that I know there's been  
8 some focus on in Canada. Do you have any comment on the  
9 health profile issue and how you're dealing with it?

10 MS. CAMPBELL: Yes. I talked to a couple of  
11 folks here. We hosted in September a conference of data  
12 protection commissioners from around the world, 600  
13 people were in attendance, and a lot of the conference  
14 focused on health professionals' users of personal  
15 information. They've got a great need -- interestingly,  
16 there are some similarities. They want aggregate data,  
17 they want to be able to collect it in real-time and look  
18 at it over time to predict all sorts of things, like the  
19 movement of diseases across populations, when epidemics  
20 are going to occur, what are the geographic factors, that  
21 sort of thing.

22 So, they're quite interested in finding ways to  
23 anonymize data so that it can be accessed by researchers  
24 around the world and kept in a secure environment, and so  
25 that they can generate user trust. In other words, get

1 people to give them the data because really without that  
2 data, they can't do their work, they can't get grants,  
3 they can't cure diseases. So, we learned quite a bit  
4 from the health professionals.

5 One interesting concept that they came up with,  
6 and I think it's probably a reasonable one, is that you  
7 probably can never completely anonymize data. That's a  
8 difficult pill to swallow for some folks, but they've  
9 arrived at a standard, a definition that says that if it  
10 becomes either impossible -- I think, Diane, you said it,  
11 either nearly impossible or extremely difficult to  
12 identify someone from the data, then you've achieved a  
13 standard of anonymization that's workable for the  
14 industry.

15 Does that answer your question, Eileen?

16 MS. HARRINGTON: I think it does.

17 MS. DIXON: Can I follow up?

18 MS. HARRINGTON: Yes, Pam.

19 MS. DIXON: We have a similar standard, of  
20 course, in HIPAA where there's a fairly detailed standard  
21 of what constitutes identifiable, what constitutes de-  
22 identifiable. I should say, though, that IP address is  
23 going to be a very tricky factor under this kind of a  
24 standard because if it's in a health record and it's in  
25 there at all, we're talking name, we're talking anything,

1 it is considered protected health information. So, it's  
2 a much deeper standard.

3 But I do think that the pieces that could apply  
4 here are that there is a very detailed specific standard.  
5 And the process you're referring to, at least under the  
6 HIPAA standard, there's a specific percentage of  
7 confidence that it cannot be identified. I believe it's  
8 approximately 1.7 percent that you could not possibly  
9 identify it. So, I think that works, too.

10 MS. HARRINGTON: Pam, you make a good point  
11 that HIPAA certainly applies here, but also maybe the  
12 health area is a good one to look at for a minute for  
13 purposes of this discussion to talk about sort of how  
14 lines are drawn.

15 We've heard a lot of talk about contextual  
16 advertising today. When a consumer searches for  
17 information about particular health conditions or goes to  
18 a website that is about health or disease, how do  
19 companies draw lines about serving ads and what kind of  
20 information is collected and how is that -- what are the  
21 policies for retention and anonymization of that  
22 information? Maybe we can open that subject up here as  
23 one that may be illustrative.

24 Again, if we can be as concrete as possible in  
25 this discussion. We don't want to hear about broad

1 concerns, but rather what are the specific harms that  
2 we're concerned about? What are the concrete practices  
3 that are used? That would help us greatly.

4 Some of our discussants we have not yet heard  
5 from or recognized and, so, we may be looking to you  
6 to get this rolling and -- Amina --

7 MS. CAMPBELL: Sorry, if I could just add one  
8 point on that.

9 MS. HARRINGTON: Sure.

10 MS. CAMPBELL: The health analogy is an  
11 important one because initially they'll collect, for  
12 example, a sample of DNA for one purpose. The data is  
13 then collected and stored over time and, obviously, it's  
14 a rich store and they'll find other uses, other things  
15 that they want to search in the data, and we see the same  
16 thing happening with advertising.

17 One piece of information about a person  
18 collected for one purpose then becomes quite interesting  
19 and useful down the road for many other purposes other  
20 than the ones for which it was provided.

21 MS. HARRINGTON: For purposes of directing  
22 advertisement or --

23 MS. CAMPBELL: Yes, quite possibly. So, you've  
24 collected one bit of information about a person that they  
25 consented to and understood. You then store it. But



1 later on you find that it would be useful to know that  
2 for targeting them for something else entirely.

3 MS. HARRINGTON: Let me ask the question. If  
4 the use to which it is put is serving ads, what's the  
5 harm?

6 MS. CAMPBELL: Well, it depends. What were the  
7 terms of the contract, if you will, that you entered into  
8 with that individual in the first place? Do they really  
9 want to have the other ten ads that the company has  
10 decided to give to them?

11 MS. HARRIS: Eileen, can I respond to that?

12 MS. HARRINGTON: Sure.

13 MS. HARRIS: I think in the health area where  
14 as a nation we've made some policy decisions about  
15 wanting to increase the liquidity of health data, data  
16 exchange, we're building online PHRs. The biggest  
17 concerns that consumers have is privacy. And there is no  
18 set of data more personal than health data.

19 So, if you're on a health site searching for  
20 diabetes, you may not be uncomfortable with the fact that  
21 an ad is served up in real-time for things related to  
22 diabetes. But if that became a profile about your  
23 illness that ads were served to you across the web, I  
24 mean, the privacy harm to that I think is enormous, also  
25 because I think none of this ultimately is anonymous and

1 that you could get to the point of building sufficiently  
2 rich profiles.

3 I mean, with my apologies to AOL, we were able  
4 to identify people simply on search pretty quickly, that  
5 if we start creating these profiles with health data --  
6 so, there's a question about the harm from serving the  
7 data, but then there's also the question about if they  
8 become part of or very specifically intentionally a  
9 profile about somebody's health data.

10 First of all, I think we've set back the  
11 possibility of using this technology for good, for health  
12 care, considerably. But, secondly, I think that would be  
13 an extraordinary breach of privacy.

14 MS. CAMPBELL: The only parallel I was drawing  
15 was simply that they have been wrestling with how to  
16 anonymize data for some time, and that's a good lesson.

17 MS. HARRIS: I understand the anonymize data  
18 for research, but when you get into advertising, you're  
19 in another -- I am really curious to hear how companies  
20 are doing it.

21 MS. HARRINGTON: I want to see if Amina has  
22 anything that she wants to say on this. You don't have  
23 to, we'll come back to you, but just --

24 MS. FUZLULLAH: I'd actually agree with the  
25 difficulty of anonymizing data. I was sitting here

1 earlier and I meant to say one thing, I'm wondering why  
2 we have special programs just for children, why we have  
3 special programs just for health care. Data is important  
4 to each individual user in a number of ways. So, if we  
5 can do it for children, if we can do it for purposes of  
6 health care, then why don't we have these protections for  
7 consumers broadly?

8 I'd like seeing tightened scrutiny over that  
9 type of data, but it's really important that everybody  
10 benefits from any kind of protection that we're going to  
11 throw out there.

12 MS. HARRINGTON: Okay. We're going to hear  
13 from Scott, and then Diane, particularly on the question  
14 of how the lines get drawn in serving up ads, and Kathryn  
15 wanted to add something to this as well.

16 MR. NELSON: I think there's an intersection  
17 that we're just old enough, as an industry, to start  
18 understanding exists. We're talking about behavioral and  
19 advertising, and advertising functions as a commerce  
20 vehicle that is driven by ROI. Advertisers behaviorally  
21 target because they want to make better, more effective  
22 use of their media and publishers behaviorally target  
23 because they want to sell their inventory for the most  
24 money possible.

25 We're getting to a point where the cost and the

1 benefit of behavioral targeting is starting to intersect.  
2 There's going to be a moment where we can build \$10,000  
3 solutions for \$100 problems all day long with the  
4 technology we have. It's extraordinarily potent, and  
5 we're extraordinarily bad at using it. And there's a  
6 point where we can get the incremental lift we need for  
7 the media value without violating the concerns of  
8 consumers and their privacy.

9 I think it was brought up this morning. If we  
10 get a 1 or 2 percent lift across the network with some  
11 level of targeting, that can pay for a lot. And we don't  
12 need to go deep into some of the data that we've talked  
13 about here today to do that because, frankly, the  
14 technology just is not managed that well.

15 MS. HARRINGTON: What do you think about  
16 whether we may have gone past the point of necessity, for  
17 example, on the 18-month log retention?

18 MR. NELSON: Log retention. Our experience is  
19 that consumer behavior online is relevant for several  
20 days, okay? Log retention is great for the reasons  
21 assessed. Security, makes a lot of sense.

22 MS. HARRINGTON: Eighteen months for security?

23 MR. NELSON: I don't know. I don't know their  
24 businesses well.

25 MS. HARRINGTON: Less?

1                   MR. NELSON: I'm not a security expert. From a  
2                   standpoint of targeting, people's behavior online unless  
3                   they're buying a car or thinking about moving to another  
4                   state, the purchase window is relatively short. And  
5                   online has primarily been driven by direct marketing.  
6                   Somebody can transact immediately in that session or  
7                   within a couple of days, and then the data becomes very,  
8                   very less viable.

9                   So, the log retention for ancillary purposes,  
10                  particularly post-campaign analytics to enhance  
11                  performance going forward, which Google does well, makes  
12                  a lot of sense. It doesn't have to be specific to the IP  
13                  address or the cookie. That's where we get into  
14                  aggregate. Frankly, we get rid of data -- about six  
15                  hours from now today's data for us is going to be  
16                  garbage. We don't need it anymore. We aggregate it, we  
17                  get counts and we're done. That's what the bulk of the  
18                  Internet marketing and the actual advertising and  
19                  technology does.

20                  So, yeah, log retention, there are some reasons  
21                  for it, but it's grossly overestimated what's really  
22                  being done with those logs.

23                  MS. HARRINGTON: Okay, I want to get back to --  
24                  Chanterria, do you want to say something about data  
25                  retention?

1 MS. MCGILBRA: Absolutely. I don't know if I  
2 mentioned it earlier, but at Netmining we actually have a  
3 three-month deadline on all the data we collect for our  
4 clients, and that's because we collect our data  
5 specifically for the client, and we feed that data  
6 immediately to the client. So, now the client has two  
7 databases, ours and the client's database where that  
8 information is stored. And at Netmining we made a  
9 personal decision that it doesn't need to be stored in  
10 two places.

11 Now, we do have clients that ask us to hold on  
12 to that data for historical reporting purposes, and even  
13 then, we charge them an additional fee to do that. So,  
14 we incentivize our clients to utilize that data for the  
15 sales cycle in their company immediately and then move on  
16 to the next.

17 So, I think it's just a different way to take a  
18 look at data storage, and really if you need to store  
19 data for 18 months, you're not really using it in the  
20 purpose of selling or, as you said, Scott, for a return  
21 on investment.

22 Who is the return on investment for if you're  
23 holding it for 18 months? It's definitely not the  
24 consumer.

25 MS. HARRINGTON: Diane doesn't want to comment

1 right now on line drawing, but I may come back to you  
2 with that question. We have a question from the audience

3 MR. GIVOTOSKY: My name is Nick Givotosky. I'm  
4 with Datasphere Interactive and I've been researching  
5 digital identity technologies for a certain period of  
6 time. I think that it seems inevitable that regardless  
7 of the point that was just made about the utility or the  
8 lack thereof of existing data that's being acquired, that  
9 there seems an inevitability about the further and  
10 further aggregation of data around individual identities  
11 or profiles, however they're characterized, simply  
12 because that's where advertising wants to reach users, is  
13 around their interests, across environments, over time.

14 This mantra of interoperability and  
15 cross-platform interoperability just suggests to me that  
16 it's not just about the web at all, and that point's come  
17 up a couple of times. But it leads to my question, which  
18 is even in the language itself we talk about your profile  
19 on Facebook, for example, or your profile. Well, in what  
20 sense is a profile yours or Facebook's? Who owns that  
21 data? Sometimes we're talking about privacy, but are we  
22 not really in fact talking about property?

23 MR. KELLY: I'll be happy to address it. You  
24 control that profile, full lock, stock and barrel. If  
25 you want to take away any piece of information from that

1 profile at any given time, go right ahead. We retain  
2 information for about 90 days.

3 MR. GIVOTOSKY: So, you can export that profile  
4 in a format that you can reapply in another environment  
5 or you can integrate it?

6 MR. KELLY: We're working on ways -- the worry  
7 about full export and sort of take it willy-nilly is that  
8 what often that means is other people outside of the  
9 environment want to get access to that profile. And  
10 we're working on ways to empower users to actually have  
11 control. The problem is that when you have a friends  
12 network, for instance, you're also looking at taking a  
13 bunch of your friends' data because you have those  
14 connections with them and a list of them, for instance,  
15 and things like that. So, we're working on a number of  
16 ways in which we can empower actual users to make those  
17 choices.

18 A lot of the talk about kind of complete  
19 openness in social networking platforms gets into other  
20 parties who want access to your friends' networks, and  
21 that just doesn't work from a spam perspective, it  
22 doesn't work from a privacy perspective, but we're  
23 working on this problem.

24 MR. GIVOTOSKY: So, an infrastructure that  
25 enabled user-focused export and management of user-



1 related data you think would be a positive step forward?

2 MR. KELLY: Absolutely. I mean, user  
3 empowerment in this field is the way to go.

4 MS. HARRINGTON: Leslie, you had something.

5 MS. HARRIS: Well, just a brief point, which  
6 is, yes, you can export the data out, but if the company  
7 is holding the data, under our laws you don't have a  
8 privacy interest in it and whether it's the government or  
9 a litigator coming to whoever's holding that data, I  
10 think most Americans don't understand that they really  
11 don't own that data. And that's just a -- well, it is  
12 true.

13 If you're going to hold that data and the  
14 government's going to come to you, they've got to come to  
15 the website to get that data.

16 MR. GIVOTOSKY: Which is exactly my point.

17 MS. HARRIS: They may have to get a higher  
18 level of warrant. I'm not saying they're walking out  
19 without process.

20 MR. THOMPSON: This is where I'll disagree with  
21 you. As soon as a company makes a promise, the FTC will  
22 be sure that if they don't meet that promise they'll be  
23 in here tomorrow. First -- let me finish.

24 Second is that what a company decides to do in  
25 terms of how it complies with -- when it gives up

1 information to the government is an important question  
2 that everybody should look at whatever that website's  
3 policy is.

4 MS. HARRIS: All I said was what was legal,  
5 legally required.

6 MR. THOMPSON: Okay, and what I'm saying to you  
7 is that some companies require that you deliver them a  
8 lawfully issued subpoena. I personally think those are  
9 the websites I would like to do business with. Okay?  
10 And I look for that.

11 So, when you're talking about what's lawful and  
12 what's not lawful, I wouldn't want to leave the  
13 impression that in the U.S. it's more or less a lawless  
14 land because it isn't.

15 MS. HARRIS: I don't think that that was my  
16 intention. It's just in terms of who has cognizable  
17 privacy interests under U.S. law, it ought to be the  
18 user, but it isn't. And, yes, there is legal process  
19 and, yes, some companies, if they're allowed to by law,  
20 will notify. In a lot of criminal cases, you can't. But  
21 at the end of the day, we don't have a law that requires  
22 that notification, et cetera. That's all I'm saying.

23 I'm not telling you that I think everybody's  
24 turning the data over without legal process. It's a  
25 pretty low legal standard for a lot of the data.

1 MS. HARRINGTON: Okay, we're going to -- thank  
2 you. We'll move on. Esther?

3 MS. DYSON: I want to go back to more of the --  
4 Esther Dyson. I'm going to be on the panel tomorrow, so  
5 I will try and be brief now.

6 But I just want to make this distinction  
7 between what is promised, what the website says it will  
8 do, what is understood, which I think is the biggest  
9 problem, most people don't understand what the promises  
10 are in the first place, and then the third thing, what is  
11 delivered, whether those promises are actually kept. And  
12 if you promise I'm taking your DNA only for this purpose  
13 and then you go and use it for advertising, that promise  
14 isn't being kept. So, if we can make the distinction  
15 between the promise and the delivery, that would be  
16 useful.

17 The second issue is I've heard this word  
18 "protection," like protection from advertising. I think  
19 -- there is sort of two orthogonal points of view, which  
20 is, one, consumers need to be protected from bad things,  
21 and now we need to sit here and figure out what bad  
22 things are, which may be disclosure of medical  
23 information or whatever, versus consumers' need to have  
24 their rights and their contracts protected, so that if  
25 they understand what's going on, that's actually being

1 delivered.

2 So, I'm trying to turn this into a question,  
3 and the only question I can think of is the one that's  
4 in my mind which, unfortunately, is for Chris Kelly

5 MR. KELLY: I don't think that's necessarily  
6 unfortunate.

7 **(Laughter)**

8 MS. DYSON: Well, you might when you hear the  
9 question.

10 **(Laughter)**

11 MS. DYSON: I just came in from Russia, so I  
12 don't know whether this thing surfaced and disappeared.  
13 But last week I read that some of your employees had been  
14 poking around in some of your users' data, which clearly  
15 is not what you promised. So, a lot of the fear around  
16 this is that these promises won't be delivered because  
17 how do we know?

18 MR. KELLY: So, let's be clear about what  
19 happened and what happens in companies everywhere that  
20 have customer service to deliver to users. There have to  
21 be people at companies that have access to users'  
22 accounts. That's just the way it is. It's true of any  
23 ISP, it's true of Google, it's true of Microsoft, it's  
24 true of every company on the planet that operates in the  
25 Internet space.

1           There are rules around that access. Sometimes  
2 those rules are violated, and we've had policies in place  
3 around who gets access and what those rules are for quite  
4 some time. When users violate those rules, they're  
5 disciplined or terminated. That's what happens at  
6 Facebook

7           MS. DYSON: So, what did happen?

8           MR. KELLY: There were a lot of allegations  
9 made, a lot of sort of iffy connections to facts. But  
10 have there been any incidents of the misuse of internal  
11 user data, sure, and have we taken action against those  
12 employees, yes.

13           MS. HARRINGTON: Declan, I have a question for  
14 you, and then, Carlos, we'll get to your question. What  
15 is your sense of the meaning of the 18-month log  
16 retention policy to consumers and account holders? I  
17 think you've done some research and writing on that  
18 question.

19           MR. McCULLAGH: Sure. Declan McCullagh. We've  
20 done a series of privacy-related surveys, three or four  
21 of them, for news.com, which is part of CNET -- and by  
22 way of disclosure, I should say that my spouse works for  
23 Google, started recently, though I did not discuss my  
24 testimony or presentation with her nor do I think she's  
25 really all that interested.

1                   **(Laughter)**

2                   MR. McCULLAGH: But we did two surveys -- and  
3 I'm on the morning panel tomorrow and I can go into some  
4 detail there -- and we found out that in terms of data  
5 retention, Ask Eraser, when that becomes available I  
6 guess in December, will keep data for just hours, AOL 13  
7 months, Google 18 months, Microsoft 18 months, and Yahoo!  
8 13 months, and there's differences in deletion versus  
9 anonymization.

10                   In terms of what that means to users, that's  
11 probably more important than the cookie data retention  
12 issue or the cookie expiration issue because the cookie  
13 is constantly reset. But when we did those surveys, our  
14 readers seemed more interested in how long the data was  
15 retained and what data was retained than actual  
16 behavioral targeting and opting out of behavioral  
17 targeting.

18                   At the time we did the second survey in August,  
19 behavioral targeting wasn't as important an issue based  
20 on reader feedback and comments as the length of data  
21 retention. I'm not sure if that answers your question.

22                   MR. HARRINGTON: Okay, thank you. And, Carlos,  
23 before I get to your question, I just have one more  
24 question, Reijo, for you. How would this discussion look  
25 different if we were having it in your country? How

1 would it be different if we were having it? What would  
2 the discussion be? On harms from, if any, from  
3 collection of Internet user information and the service  
4 of advertising based on the collection of the information  
5 that's collected?

6 MR. AARNIO: Well, thank you. I'm Reijo  
7 Aarnio. I'm the Finnish Data Protection Ombudsman for my  
8 eleventh year now. As you know, we have a lot of  
9 directives in Europe, not direct marketing directives  
10 anyway. So, the question is if this is about personal  
11 data or not. And our approach is that if it's not  
12 personal data, for instance, this data collected by using  
13 cookies, then how can we call this data, and according to  
14 the Electronic Communication Directive, it's called  
15 traffic data.

16 So, traffic data is one part of confidentiality  
17 of communication. And, now, we have to consider whether  
18 this use of cookies violates the confidentiality of  
19 communication or how is it according to the Data  
20 Protection Directive.

21 So, this system means that -- well, sorry.  
22 First of all, we define data protection as a cluster of  
23 rights, right to know, right to make a decision, of use  
24 your self-determination, right to object, and so on. And  
25 the basic system is such that if some data processing

1 violates some other rights, for instance, consumer  
2 protection rights, then this kind of data processing  
3 cannot be acceptable according to the data protection  
4 rules.

5 So, this would be a much more simple discussion  
6 in Europe in some sense. Sorry to say this.

7 **(Laughter)**

8 MR. AARNIO: Then there's one aspect and that  
9 aspect is that when we speak about direct marketing and  
10 profiling and so on, at least in some countries, we  
11 divide the situations into two groups. The other one is  
12 how can you process the data of your customers, and the  
13 other concept is how are you allowed to process data of  
14 known customers? And these are completely two different  
15 situations since the purpose limitation is different  
16 concerning your customers or known customers.

17 Well, we have to ask why do we have these  
18 directives, and my answer would be that we need to have  
19 some kind of regulation of how to solve this legal  
20 dispute if the consumer says that, no, I do not want my  
21 data to be collected too much, and the data controller  
22 says that, yes, we need to have your data. So, we need  
23 to have rules for solving that kind of legal dispute.

24 Why we have this system I suppose is therefore that  
25 now that we're living in an information society or we are



1 heading to a ubiquitous computing society and so on, we  
2 need to have some tools how to create trust between  
3 business and consumers, or data controllers and data  
4 subjects, and we are working on this very hard.

5 If I may, I'll go back to this definition of  
6 personal data. This is absolutely no easy task since it  
7 took only 12 years of Article 29 working party to make  
8 this definition which was adopted last June 2007.

9 MS. HARRINGTON: Thank you. Carlos, you've  
10 been waiting patiently with a question.

11 MR. JENSEN: Carlos Jensen, Oregon State  
12 University. I wanted to pose a question to the panel.  
13 I'm not entirely sure who to pose the question to, but  
14 I'll let you guys fight over who gets to dodge the  
15 question.

16 Our current model for communicating with the  
17 user and getting consent is through the privacy policy,  
18 and we know no one reads privacy policies except Larry's  
19 mom. But assuming for a moment that people did read  
20 privacy policies, how valid is this form of a contract or  
21 this form of a disclosure given that, when we're talking  
22 about behavioral tracking, we're talking about prolonged  
23 periods of time that users have followed? Attention  
24 spans are increasingly short. How do you remember what  
25 you agreed to? How can you become aware of how much

1 information has accumulated about you when you give  
2 consent or don't give consent?

3 MS. HARRINGTON: Who wants to -- Pam?

4 MS. DIXON: I heard a couple different  
5 questions in there, so I'm going to kind of pick it apart  
6 a little bit.

7 So, I heard a question about access. How do we  
8 know what someone has? But I'll get to that later. I  
9 think that the FTC has profoundly made a case for how  
10 important privacy policies are. I think they're an  
11 extremely important contract, and I promote the use of  
12 privacy policies, and I support them strongly. Period.

13 And then I would like to refer you to a company  
14 called Ominet, which is an advertising company, and each  
15 time that they present an ad to a consumer, that ad  
16 contains "powered by Ominet" on the face of that ad, and  
17 the user can then click on that ad and be taken directly  
18 to an opt-out. Ominet has a detailed privacy policy, but  
19 they also are presenting ads which, on their face, have a  
20 direct link to an op-out. I think this is a very  
21 intriguing possibility and I think it does constitute  
22 additional notice that's appropriate, and since it's  
23 contextual, I think it's helpful for consumers. So,  
24 that's one thing.

25 You mentioned access. I think it's really an

1 important question and one we need to get at here, which  
2 is if I go to, for example, a large company or a midsize  
3 company or a small company, how may I have access to the  
4 profiles that the company holds on me? For example,  
5 we've learned that Axiom is starting to do behavioral  
6 targeting. Do I have access to the particular consumer  
7 segment I've been placed in? Am I a second city person  
8 or am I digital urban elite? Do we have access to that  
9 kind of data? I think we need to.

10 Thank you.

11 DR. PONEMON: Can I chime in since you spoke  
12 about my mother by the way?

13 **(Laughter)**

14 DR. PONEMON: Oh, after this meeting, then  
15 there are fighting words. But, look, there are lots of  
16 concepts floating around here and, unfortunately, I don't  
17 think we've nailed one. I think the issue is -- it goes  
18 back to the concept of how smart is the public? Is the  
19 public just completely unaware of these issues until  
20 there's a problem, in which case maybe then you would  
21 read a policy or an end user license agreement. But  
22 until something happens to you, most people aren't going  
23 to spend the time doing that.

24 So, I think, although Pam makes a good point,  
25 the lack of a policy is a bad thing and I think policies

1 are commitments, probably more important for the  
2 organization so that they can rally behind it and create  
3 procedures and all of the good stuff, but at the end of  
4 the day from the consumer's point of view, there is no  
5 empirical evidence whatsoever that a policy makes a  
6 difference, that people will not use something because  
7 the policy isn't good enough. That policy may become  
8 salient to an individual when there's a problem and then  
9 they may have legal issue.

10 I think another comment that's related to  
11 Carlos, the question you asked, is about ownership.  
12 Remember I told you about the privacy age gap study. We  
13 asked the question, who owns your data, and we found that  
14 most people believed that they own their data, but  
15 younger people basically believe or are more likely to  
16 believe -- the majority say that they own the data. So,  
17 it's a statistically significant lower percentage. So,  
18 younger people are starting to understand that maybe they  
19 don't own it.

20 But then we asked the question, how would this  
21 influence your judgment, and we found that it really  
22 didn't have an effect on their judgment. Whether a  
23 company or you owned the data, they would still do things  
24 like download their favorite tool. The tool that we were  
25 looking at, to pick on Google, was Google Desktop.

1 Everyone loves it. It's a great product. But we  
2 basically asked the question specifically around specific  
3 free software products.

4 So, again, what does it mean? It means that,  
5 yeah, policies are nice. No one reads them. There must  
6 be another way to communicate and educate the public  
7 other than a policy, and I'm not sure we've looked at all  
8 of those different issues. I also think that we need to  
9 have probably more accountability for the consumer as  
10 well. Consumers need to take responsibility, too. It's  
11 not that we're all so dumb and so lame that we can't take  
12 responsibility to say no to something that is dangerous.  
13 So, we need to step in and take more responsibility as  
14 well. Anyway, that's my other spiel. Thanks, Carlos.

15 MS. WONG: So, maybe I'll just step in from a  
16 company perspective because we struggle with this a lot,  
17 and I'm glad you raised it. Being a lawyer and trying to  
18 draft a privacy policy that doesn't sound like it came  
19 from a lawyer is an exercise in creative writing I have  
20 not had since I was in grad school. And, so, we try to  
21 figure out, well, how are we going to reach these users  
22 who, I think Larry's absolutely right, aren't really  
23 interested in reading a long, single-spaced 9-page or, in  
24 some cases, I think some people have said 14-page privacy  
25 policy?

1           So, we're experimenting. We experimented with  
2 the layered notice format, which is what we currently  
3 have up on our site, and we started to do some really  
4 innovative things like creating user-generated -- or  
5 having contests of our user-generated videos. There's  
6 one currently that's being hosted by Berkman and that we  
7 co-sponsor for, tell us what a cookie does, and some of  
8 them are really great. There's one with a guy who like  
9 runs from room to room and puts a post-it on himself  
10 every time he hits another room.

11           **(Laughter)**

12           MS. WONG: We also have our own videos that  
13 come from Google, and as I was describing during my  
14 presentation one that sort of in depth describes what is  
15 a log file and how do we use it. We have some more  
16 queued up that we're going to do. We just started a  
17 Google privacy channel on YouTube which, again, is  
18 intended to sort of try and educate, but in a different  
19 way than a long legalistic privacy policy.

20           This is our challenge, right? Because -- and  
21 let me go back to the thing that I said in my  
22 presentation. If we don't get this right, if users don't  
23 trust us because we haven't been transparent with them,  
24 we haven't at least educated them about what is happening  
25 with their data, then we'll lose the users. They'll go

1 to somebody else.

2 MR. KELLY: I actually want to take on a little  
3 bit of personal risk here and suggest maybe that we have  
4 Larry's mom do ratings and go from there.

5 **(Laughter)**

6 MS. FUZLULLAH: I'd love to talk a little bit  
7 about notice as well if we have time.

8 MS. HARRINGTON: Okay, if you can keep it  
9 short. And then let me tell you where we're going next  
10 and what's going to happen with the remaining 40 minutes  
11 that we have.

12 Scott has a question. I want to ask the panel  
13 about something that we read about in the Wall Street  
14 Journal just a couple weeks ago, and that is online data  
15 combined with offline data to enhance consumer  
16 segmentation. I want to hear some discussion on that.

17 And then I'm going to give you a sneak preview  
18 of the last question, and the answers need to be very  
19 succinct and every panelist needs to provide one, and the  
20 question will be -- and let me just tell you, what we're  
21 most concerned about at the FTC is harm. So, we will end  
22 with each panelist answering these questions. What is  
23 the most serious harm, if any, that you see arising from  
24 behavioral advertising? And what action should be taken  
25 and by whom to address this harm? Everybody, that's your

1 homework question, and no one skips.

2 Okay, Scott?

3 MR. KLELAND: Scott Kleland from Precursor, and  
4 thank you, Larry, for mentioning the word  
5 "accountability." I think it was the first time I heard  
6 that word, and to piggyback what Esther -- I think that  
7 was the concept behind her question. So, let me  
8 piggyback the accountability issue.

9 And if I could ask the large companies, given  
10 that the online advertising business is not a direct  
11 business where you are getting paid for by the consumer,  
12 the question is simple. In what ways are firms  
13 accountable in online advertising and to whom?

14 MS. HARRINGTON: In what ways are firms  
15 accountable and to whom?

16 MF. KLELAND: And to whom.

17 MR. KELLY: I mean, I'll jump in and say you're  
18 accountable to the customer experience. One of the  
19 things that I think that innovative companies in  
20 advertising are trying to do is be less interruptive and  
21 more sort of immersive, allow commercial messages to be  
22 part of the experience instead of basically slamming a  
23 piece of interruptive media in front of people. I think  
24 that if you do that too much, you risk turning the  
25 customer away.



1           So, companies are ultimately accountable to --  
2 particularly companies that are serving online  
3 advertising, if their traffic goes down, they can serve  
4 less advertising and the market makes them accountable.

5           MS. HARRINGTON: Does anyone have a different  
6 answer than that? The response here is we're accountable  
7 to the marketplace really, I think.

8           MR. KELLY: Well, but the customers drive the  
9 marketplace.

10          MS. HARRINGTON: Right, right.

11          MR. KELLY: So, you're ultimately -- or if your  
12 privacy policies are inadequate and your customers think  
13 that, they run away from you.

14          MS. McDADE: I think we're accountable in the  
15 sense of the experience that the customer has on our  
16 site. We have a very strong creative acceptance policy  
17 and we look really carefully to make sure that ads aren't  
18 misleading, that ads aren't themselves collecting PII or  
19 involved in nefarious activities. So, I think part of  
20 the accountability is that the users feel safe in your  
21 site and that the experience they're having with your  
22 advertising is one that they're comfortable with or they  
23 will not -- we all learned about pop-ups and other kinds  
24 of advertising. It was unacceptable to consumers.

25          So, I think, in fact, research will show that

1 consumers are in the driver's seat around the types of  
2 ads that they prefer.

3 MS. HARRINGTON: Okay, I want to --

4 MS. FUZLULLAH: Can I add something? I'm a  
5 little bit confused actually because I thought the  
6 question that was posed was actually asking since  
7 consumers aren't the ones driving your revenue really --  
8 I mean, if you're selling advertising, it's the  
9 advertisers that are your customers, right?

10 So then who are these users? How are they  
11 going to be protected by the marketplace?

12 MS. WONG: But I think the advertisers will go  
13 to sites which have a lot of customers and, so, the  
14 primary relationship is with that customer. As a  
15 company, you're attractive because your customers are  
16 willing to come to you.

17 MS. FUZLULLAH: So, kind of like an indirect A  
18 plus B.

19 MR. NELSON: Well, there's really a three-  
20 legged stool there that we haven't talked much about that  
21 quality content drives quality users drives quality  
22 advertisers. It sounds too simple, but it's something we  
23 have a tendency to forget. Most of the people you're  
24 talking about that advertise, they're putting their  
25 reputation out there on the line in that banner ad or in

1       that text link saying, I want to develop a relationship  
2       with you, Mr. Consumer and Mrs. Consumer, and if they  
3       fail doing that effectively, it's detrimental to their  
4       business. And that's their interest primarily.

5               MS. HARRINGTON: Okay, one last audience  
6       question for right now. Can you introduce yourself?

7               MR. MENDEZ: Yeah, it's A.B. Mendez again with FBR  
8       Capital. One thing that this calls to mind for me is, I  
9       think it's certainly true that consumers and users  
10      appreciate more information, even if they won't use it.  
11      For example, I noticed a layered privacy statement on a  
12      Microsoft page recently, and although I didn't go and  
13      click through to the second layer, I appreciated that it  
14      was a one-pager format, that if I were concerned at that  
15      moment I could take the time, and I had confidence that  
16      it would be something I could understand. So, I  
17      appreciated that.

18              I think people do appreciate consistency in  
19      where you place a privacy statement, having a privacy  
20      statement placed in a place easy to find and then in an  
21      easier-to-read format. I find it very difficult to get  
22      the information from public companies. If they're  
23      working with a third party BT provider and what exactly  
24      they're doing, I think most consumers would like -- you  
25      know, there's your privacy statement.

1           Here's the third party behavioral targeting  
2 firm that we work with. Here's the kinds of data they  
3 may be collecting, we may be collecting about you, and  
4 here's the places in our site that we're doing that. If  
5 you'd like to get more information, you can go to this,  
6 that and the other resource. But there's not much  
7 transparency. It seems to be sort of a playing dumb and  
8 just any reaction. And could there not be more of a  
9 standardization, a voluntary standardization among  
10 Google, Yahoo!, and other large Internet media companies?

11           MS. McDADE: I'd really like to pick up on  
12 that. We have a project at Microsoft we call Trust UX.  
13 It's sort of in its infancy, but it's something we're  
14 passionate about, which is to help develop more standards  
15 about the type of notice and the type of information  
16 according to the need for the customer to have that  
17 information at the time when they're making a decision.

18           In this book I held up, which is available on  
19 the web, we outlined some of the different categories of  
20 consent. One we call just in time. So, you're presented  
21 with the information at the time you're about to make a  
22 decision whether to make a download or to send  
23 information back to Microsoft.

24           Another would be in your first run experience.  
25 Information that you absolutely need to know before you

1 install something. This gets out of the web world in  
2 some ways, but I think it's relevant potentially to this  
3 area, as you brought up. I think the industry doesn't  
4 have yet a good taxonomy and vocabulary for the types of  
5 things that we're describing. We have a tough time  
6 ourselves following it.

7 And I think that one of the things we need to  
8 have is more industry collaboration around what different  
9 definitions mean, what the taxonomy is, and how we should  
10 maybe have mutual best practices around conveying that  
11 information to the customers in more uniform ways.  
12 That's why we did the layered format in the first place.

13 I just want to pick up on that for a second  
14 because notice is something --

15 MS. HARRINGTON: Okay, I want to jump in here.  
16 We have a whole session on notice tomorrow, so I'd really  
17 like to move us off of that. This session is about the  
18 collection of information and its use. And we really  
19 want to focus on identifiable harm. Harm, harm, harm.  
20 That's what we care about here at the FTC. Harm that's  
21 actually occurring or harm that you think is going to  
22 occur in some application or some strategy that is about  
23 to be rolled out or that you think is likely to occur in  
24 the future. So, let's refocus on that.

25 I have one --

1 MS. MCGILBRA: Eileen, I'd like to just ask a  
2 question, actually, of the other panelists. Coming from  
3 Europe now, working in Europe, understanding some of the  
4 regulatory issues we have in Europe and how it shapes  
5 business in Europe, many American companies, like  
6 Microsoft and Google, are doing lots of business in  
7 Europe.

8 What are you doing to sort of address some of  
9 the differences in the regulatory structure of the EU  
10 versus the U.S. in terms of how you use data, how you  
11 collect it, and how you store it for later use?

12 MS. HARRINGTON: We also have a session  
13 tomorrow on that subject. Okay? So, I really want to  
14 keep us focused on information collection and use in the  
15 United States market right now because we're going to do  
16 the international focus tomorrow, and that will be the  
17 key question. So, you're very prescient.

18 Now, I would like to ask about online data  
19 combined with offline data. We read in the Wall Street  
20 Journal on October 17th about a new Axiom collaboration  
21 with Microsoft and Yahoo!. When a consumer who makes a  
22 purchase or registers with a site or fills out a survey  
23 and provides an address is then checked against an  
24 address that's maintained by an Axiom database, that's an  
25 example of this kind of online/offline.

1 I guess a question that I have is whether any  
2 of our discussants know that you are using those kinds of  
3 combinations or aggregations of online/offline data.  
4 Anybody? Anybody want to volunteer that they're doing  
5 that, or does anyone want to say that they know anything  
6 about it? Diane?

7 MS. McDADE: Okay, I'm not aware of what you  
8 just referred to and I apologize for that more recent  
9 development. I'll research that. But, in general, our  
10 privacy statement does permit us to purchase publicly  
11 available information that we might append then to a  
12 segment.

13 So, we might take --

14 MS. HARRINGTON: So why do you do that?

15 MS. McDADE: So that we might know that a zip  
16 code has a particular educational level, a typical income  
17 level, so that we can tell advertisers they might be able  
18 to reach folks in that zip code. It's just more  
19 information for the advertiser.

20 MS. HARRINGTON: And further segmentation of  
21 your --

22 MS. McDADE: Right.

23 MS. HARRINGTON: Okay. So, you're doing that  
24 to enhance segmentation for advertisers.

25 MS. McDADE: Correct.

1 MS. HARRIS: Does that mean you're doing it on  
2 an individual basis or you're -- I'm a little confused by  
3 what you're bringing together offline with the online  
4 data. I mean, are you bringing my offline data together  
5 or are you --

6 MS. McDADE: I believe that what we purchase is  
7 like zip code level data so we would know that -- a  
8 customer will often give us their zip code, that's part  
9 of our registration process, then we would match up that  
10 zip code with other publicly available information.  
11 People are looking for segments, they're not looking for  
12 individuals. Individuals aren't that interesting to  
13 advertisers.

14 MS. HARRIS: Okay. But they are becoming  
15 increasingly important to advertisers. I mean, that's  
16 really what this behavioral targeting is all about. I  
17 find it hard to believe -- it's sounding as if companies  
18 don't keep information for very long and really aren't  
19 interested in it. That is not what I've been reading in  
20 the trade publications about how behavioral marketing  
21 works. It really is about this 360 degrees. It's across  
22 platforms, retaining information over periods of time.  
23 And I would challenge anybody to say that that's not  
24 where it's going.

25 MS. DIXON: My understanding was that the



1           segmentation was household level even when it is by zip  
2           code.

3                       MS. HARRINGTON: Do you have a source on that?

4                       MS. DIXON: Yeah, that would be Axiom and  
5           Claritas.

6                       MS. HARRINGTON: Is that where they are moving  
7           from -- I think some of them are getting into the  
8           advertising business and moving from offline to online.  
9           Do you know about that? Are you involved in that? Any  
10          of our panelists, anything on that?

11                      MR. NELSON: We are involved in that, but there  
12          seems to be some confusion around offline and online.  
13          It's digitized data. If I give you my phone number in  
14          the store, it goes into a database. Just because I typed  
15          it into a browser, it ends up in the same database. And  
16          marketers are using digitized data to behaviorally target  
17          and to better buy media, to better respond to customer  
18          requests.

19                      So, we get this online/offline thing going.  
20          Folks, it's just all digital data whether you gather it  
21          for a browser or from mailing in a postcard is  
22          irrelevant.

23                      MS. HARRINGTON: But that data is being  
24          collected perhaps offline and then combined to serve ads  
25          online.

1                   MR. NELSON: But I think the issue is anonymous  
2 data I didn't expect you to associate with personally  
3 identifiable data. That's the harm, the rub. If I gave  
4 you my name and address through a browser or I gave you  
5 my name and address through a visit to your retail  
6 outlet, I'm fine with that. I chose to do that. But  
7 when I find out you're tracking me on another website  
8 anonymously and then associating that to the fact that I  
9 gave you my name and address in the store, I've got a  
10 problem with that as a consumer.

11                   MS. HARRINGTON: And that's happening?

12                   MR. NELSON: No, I don't know that. Could it  
13 happen? Yes -- technologically, you bet. I have no  
14 personal experience. Our company doesn't know of anybody  
15 doing that.

16                   MS. HARRINGTON: Lisa first and then Kathryn.

17                   MS. CAMPBELL: There's a really worthwhile TV  
18 show called L'Afature (phonetic) that tracked 200  
19 companies in the province of Quebec and Canada that their  
20 only industry is to trade in personal data. They cater  
21 mostly to lawyers and creditors, but all they do is  
22 search information on the net and offline that can be  
23 matched to provide a rich profile of individuals.

24                   MS. HARRINGTON: Kathryn?

25                   MS. MONTGOMERY: Well, I'd just like to make

1 one comment. It seems to me that a lot of the way this  
2 has been characterized is that consumers go online to  
3 shop. I mean, that's sort of what it sounds like. In  
4 fact, consumers and users go online to do a lot of other  
5 things -- to find information, to do research, as we were  
6 talking about earlier, sometimes to research very  
7 sensitive, difficult kinds of personal issues. I haven't  
8 heard any assurances that that kind of information is not  
9 part of the mix.

10 So, we were talking earlier about this idea of  
11 looking up a disease or a symptom or any other thing I  
12 might decide to look up online, and that information  
13 being used for advertising purposes when, in fact, that's  
14 not really what I might expect to happen as a user  
15 online.

16 I guess the second part of my point and perhaps  
17 my question is, how much do consumers really know about  
18 how all of this works, and I suspect they don't know very  
19 much. I suspect that really they're fairly clueless  
20 about what works behind the scenes.

21 MS. HARRINGTON: And tomorrow we're going to be  
22 talking about what consumers know and how they might find  
23 out or not. But today, again, we're focused on what is  
24 it that's actually happening or that we think is going to  
25 happen and what are the harms that are associated with

1           that.

2                       MS. MCGILBRA: Eileen, I'd like to just share  
3           an experience I had literally just yesterday and see if  
4           anyone on the panel wants to kind of -- they may not  
5           actually once I tell it. So I went on to a website, X  
6           website, and I just perused to look up some information.  
7           I closed the browser, I was done, and I went about my  
8           day.

9                       A couple of hours later I got an email --  
10          excuse me, a text message, SMS message on my mobile phone  
11          saying, we know you're interested in this product, here  
12          is an opportunity to do this. And I said, now how on  
13          earth did they find me within two hours of going onto  
14          this website? Anyone want to reply to that?

15                      I did nothing. I didn't provide any  
16          information other than go on the website and peruse.

17                      MS. CAMPBELL: It's called mobile convergence  
18          and I think Google and many other companies are  
19          interested in buying VOIP and other voiceover Internet  
20          service providers that can do just that -- target people  
21          beyond browsers. So, it's not just your browser. Your  
22          browser would be one of many aspects through which you'll  
23          be targeted.

24                      MR. McCULLAGH: Well, let me try to answer  
25          that. I mean, we know and there are plenty of published

1 Internet standards that go back to the mid-1990s, what  
2 information your browser presents when you go to a  
3 website. It does not give your email address, it does  
4 not give your phone number. It gives things like your IP  
5 address, your operating system, your browser type,  
6 Firefox versus IE, your browser version, and really not  
7 much beyond that. The website can set a cookie, but that  
8 doesn't really help it very much if this is the first  
9 time you were there.

10 So, based on what you said -- and our current  
11 understanding of Internet protocols, that doesn't seem to  
12 make much sense. So, then there has to be another  
13 explanation like you -- it was a chance coincidence,  
14 random spam, or maybe there was another website involved  
15 that was brought in via Javascript.

16 But the most simple explanation is that  
17 Internet standards don't allow what you described.

18 MS. HARRINGTON: Richard, do you have a thought  
19 on that?

20 MR. SMITH: I'm really confused. If you go to  
21 the Washington Post and you look at a cookie, it's got  
22 your e-mail address in there. You don't put anything in  
23 there.

24 MR. McCULLAGH: But that's because you typed it  
25 in at some point. If you go there for the first time

1 ever it doesn't know that, obviously. Come on, Richard.

2 MR. SMITH: Yeah, but there could be another  
3 site involved. I don't know the specifics of this, but  
4 to present this black and white picture without  
5 understanding some of the details, I just can't say. I  
6 can't make a judgment on this. It's an interesting  
7 situation. But to say Internet protocols don't have  
8 e-mail addresses or phone numbers is simply not true.

9 MS. HARRINGTON: Okay, Reijo, you had something  
10 you wanted to say. Esther, we'll take a question from  
11 you, and then we're to move to our homework.

12 MR. AARNIO: Yes, thanks. About this  
13 segmentation, as we know there is major databases for  
14 data mining and data roughing and for that kind of  
15 purposes, and these results of this data mining might be  
16 an application for an automated decision making system,  
17 and this has an impact on our lives.

18 We've got loan offers made by automated systems  
19 or these applications can be found on health care sector,  
20 insurance sector, and so on. Therefore, we have a  
21 special prohibition about these automated systems in the  
22 European Data Protection Directive.

23 MS. WONG: Before we move to Esther's question  
24 because Google was referenced, I think Lisa mentioned it.  
25 I'm assuming this was not Google because as far as I know

1 we have nothing even remotely close to something like  
2 that.

3 MS. FUZLULLAH: Didn't Google just buy a  
4 company called Jaiku that does voiceover Internet  
5 providing?

6 MS. WONG: Right, but we are not doing what was  
7 described earlier, which is to contact the user because  
8 they surfed on a website, which, again, I'm not clear  
9 that that could happen, but certainly unless a user gave  
10 permission, my company is not doing that.

11 MS. CAMPBELL: Would you agree, though, Nicole,  
12 that there are companies that are going to offer free  
13 over the Internet phone services that will search key  
14 words in an aggregate form and then provide advertising  
15 based on that?

16 MS. WONG: I've heard of them, yes.

17 MS. CAMPBELL: Thanks.

18 MS. HARRINGTON: Esther?

19 MS. DYSON: I just want to follow up on that  
20 question of how that might have happened. I would make  
21 the assumption that there was some kind of third party  
22 cookie there that was connected to somebody who did, in  
23 fact, know your information.

24 So, was it a completely random site or was it  
25 one related to somebody you often visit or something like

1           that?

2                       MS. MCGILBRA: I was the researching one on  
3 companies here today.

4                       **(Laughter)**

5                       MS. DYSON: Okay, so, let's have some  
6 transparency. Who was it?

7                       MS. MCGILBRA: I'm not going to mention names.

8                       MS. DYSON: Well, I'm not in charge here, but  
9 I'd like to know.

10                      MS. HARRINGTON: I think it's safe to say that  
11 we would like to know more than we know, generally. One  
12 of our hopes here -- one of our goals has been to learn  
13 more very specifically about exactly what information is  
14 being collected and how it's being used in the behavioral  
15 advertising context. And I think I can say that we still  
16 have more to learn, and we're going to have to keep  
17 figuring out ways to find out.

18                      But I want to move on to the homework question,  
19 and then if we have any extra time, we'll think of some  
20 creative use for it, but I don't think we will.

21                      So, Declan, we're going to begin on your end  
22 and we're going to go back and forth, back and forth,  
23 back and forth with answers to the questions, what is the  
24 most serious harm, if any, that you see arising from  
25 behavioral advertising, and what action, if you see a



1 harm, should be taken and by whom to address that harm?

2 MR. McCULLAGH: Well, let me answer it this  
3 way. What I've seen on this panel are hypothetical  
4 concerns, very broad, we need something, something-must-  
5 be-done-here concerns versus sort of the reality of  
6 what's happening now with we keep this for 18 months  
7 because of Sarbanes-Oxley. And both sides have a point.  
8 It's sort of the nos feratu (phonetic) problem.

9 Imagine a hypothetical search engine,  
10 nosferatu.com, that tracks everything, sells everything  
11 to marketers, has no privacy policy, or worse yet, has a  
12 privacy policy and then routinely, willfully violates it.  
13 I mean, this is a real serious privacy problem. The same  
14 thing if it's nosferatubook.com and it's a social  
15 network.

16 But, I mean, there are common law claims, class  
17 action claims, state law claims, the Federal Trade  
18 Commission would be involved. And, so, we don't  
19 necessarily need new laws, unless I'm missing something,  
20 to put nosferatu.com out of business.

21 And then one last thought, in 2004, I remember  
22 writing an article about of the Commission  
23 representatives testifying before Congress saying we  
24 already don't necessarily need new spyware legislation  
25 because we already have the power to basically put

1 evildoers out of business. I think the Commission  
2 probably has the power to put nosferatu.com out of  
3 business under its existing statutory authority.

4 MS. HARRINGTON: Okay. Larry?

5 DR. PONEMON: Okay, the other side, so we  
6 bounce back and forth. Good, thank you. I wasn't  
7 prepared. So, now I'll be prepared.

8 MS. HARRINGTON: The most serious harm, if any.

9 DR. PONEMON: I think we worry about  
10 behavioral targeting and all the information that  
11 organizations collect and these organizations doing  
12 sinister things, and I don't think that's a real threat.  
13 I think the bigger threat -- or two, one is the issue  
14 that all of this information is not secure and somehow  
15 that information gets into the hands of truly an evil  
16 party. It could be a government or whatever, and that's  
17 probably a little bit of a science fiction movie.

18 **(Laughter)**

19 DR. PONEMON: It never will happen. But that  
20 that concern, any time you collect data, you have a  
21 responsibility to keep it secure. And relating to that,  
22 I know Richard probably has something to say about this  
23 as well. Sometimes even with the best of intentions we  
24 invent new products and services that have flaws in them.  
25 So, for example, we did some research on Desktop Search,

1       which is a great product, but, of course, there were  
2       vulnerabilities, man in the middle issues and also cross  
3       scripting vulnerabilities. Even though the reason for  
4       the technology is behavioral targeting, there are people  
5       who will use it as an excuse to do bad things to the  
6       consumer. That needs to be factored into the equation as  
7       well.

8               I think, also, the other harm we haven't  
9       thought about here is by restricting invention on the  
10      Internet. I think there are things that are going to  
11      happen because there's a marketplace, and these  
12      opportunities, we don't want to curtail them. We want to  
13      actually make sure that we're not creating rules that  
14      prevent future innovation and great prosperity. That's a  
15      harm. In that situation, who would be harmed? It could  
16      be the venture capitalists, it could be the shareholders  
17      of companies, it could be the companies themselves.

18             So, I know we don't think of these people as  
19      legitimate parties because we're here at the FTC and the  
20      focus should be the consumer, but all of these folks, I  
21      think, could be harmed in different ways if we start to  
22      create restrictions and new laws that make it a lot more  
23      difficult to do good things.

24             MS. HARRINGTON: On the data security issue,  
25      should anyone act?

1 DR. PONEMON: I think on the data security  
2 issue, I think it goes back to the first -- when you have  
3 a vulnerability, you have a responsibility to fix it  
4 because there's no guarantee that you can invent a  
5 product without some flaw. The bad guys, the people that  
6 are probably somewhere in Central Europe or wherever,  
7 they're continuing to get smarter and better and they'll  
8 find those vulnerabilities. Quite frankly, they're going  
9 to look to Google or they're going to look at Microsoft.  
10 They're going to look at the biggest companies because  
11 that's their largest penetration. That's just the way  
12 they operate.

13 So, you know that you can't stop it, but you  
14 should be responsive to it. I think Google did a good  
15 job in responding quickly, but I think that there needs  
16 to be a pattern of response to these kinds of  
17 vulnerabilities.

18 Also, relating to that, I still think a lot of  
19 these organizations could do a better job building in  
20 privacy and security into these products. I'm not sure  
21 that your developers are thinking privacy and security  
22 when they're developing. They're thinking about very,  
23 very short-term goals, and I understand that's the way it  
24 works and they're really good at that. But I think  
25 companies that are inventing these technologies need to

1 spend more time up front trying to design for privacy,  
2 trying to design for security.

3 MS. HARRINGTON: Okay. Now, the grades on the  
4 homework assignment are going to go down the more words  
5 you use during the assignment.

6 DR. PONEMON: I now have an F.

7 **(Laughter)**

8 MS. HARRINGTON: You guys get Ds, the first  
9 two.

10 DR. PONEMON: Thank you very much.

11 MS. HARRINGTON: Nice ideas, need to be  
12 succinct. So, Kathryn, the bar is raised now or you're  
13 going to raise the bar for everyone. You'll do an A job,  
14 I know.

15 MS. MONTGOMERY: A D is still a passing grade.

16 **(Laughter)**

17 MS. MONTGOMERY: I mean, I think that there are  
18 a number of harms that I see now and in the future.  
19 We've touched on a few of them, but I think there are  
20 vulnerable segments of the audience, of consumers,  
21 rather, and certain areas of marketing where there can be  
22 abuses. Right now, we really have no way of stopping  
23 those. I mean, as I said, we have the good companies  
24 here talking about their good practices, and I appreciate  
25 their coming here.

1           But if you look at areas of health, if you look  
2 at drugs, if you look at the sub-prime market, a lot of  
3 categories where there can be abuses against vulnerable  
4 consumers where behavioral targeting can pull together a  
5 lot of information about these individuals and use it in  
6 ways that are really unfair and could perhaps even be  
7 deceptive. That's, I think, an obvious area where there  
8 would be harms.

9           We've also documented, in another report we did  
10 on interactive food marketing, what some of those harms  
11 can be around the issues of childhood obesity, for  
12 example, and the behavioral targeting that goes on there  
13 and in-game advertising for snack foods and pizza, et  
14 cetera, that are targeted at people who are vulnerable  
15 there.

16           I do think there is a role for the FTC. I  
17 think this is a very good first step. I would like to  
18 see the agency investigate these things more  
19 independently, in addition to hearing what the industry  
20 is here to report about what they do. I think we  
21 absolutely need some standardization in terms of how  
22 things are done. I mean, I've heard a hodgepodge of  
23 different approaches that all of these companies are  
24 talking about, and from the consumer point of view,  
25 that's extremely confusing.

1                   So, I think we need some standardization and  
2                   some clarity and more transparency.

3                   MS. HARRINGTON: Okay, thank you. Leslie,  
4                   looking for a C, still looking for a C.

5                   MS. HARRIS: I'm looking for a C.

6                   **(Laughter)**

7                   MS. HARRIS: I think that the loss of control  
8                   on a computer and personal information, we're moving  
9                   towards the potential of rich personal profiles that are  
10                  identifiable in and of themselves or easily re-identified  
11                  with offline information that can be used for almost any  
12                  purpose. And I think that that's the big harm there.

13                  For me, personally, advertising is not the  
14                  outer ledge of the bad things that you can use this  
15                  information for, and I think we have to sort of think  
16                  beyond. At the end of the day this is about consumers  
17                  being empowered about choice, which is going to require  
18                  more knowledge, it's going to require more transparency,  
19                  and a lot easier ways to make their decisions to opt out  
20                  of these systems.

21                  MS. HARRINGTON: Good, there's a solid C, maybe  
22                  into the B range.

23                  MS. HARRIS: If that's not a B.

24                  **(Laughter)**

25                  MS. HARRINGTON: Well, we'll debate that. Pam,

1 the bar has been raised.

2 MS. DIXON: You didn't get to the who, did you?

3 MS. HARRIS: The who what?

4 MS. HARRINGTON: Who? Oh, the who on your  
5 harms. Is there anyone who should act? The harm is very  
6 rich.

7 MS. HARRIS: Well, I think, again --

8 MS. HARRINGTON: Extra credit here for Leslie.

9 MS. HARRIS: I think there are some things that  
10 the FTC ought to be thinking about, and obviously with  
11 others, including Pam, we've proposed the possibility of  
12 a do not tracking system to make it easier for consumers  
13 to opt out. Got to come up with a way if you want  
14 consumers to be empowered that they actually know who it  
15 is who's serving what to you. So, that's a matter of  
16 transparency, but also a matter -- I was very intrigued,  
17 I can't remember, maybe it was Pam that was talking about  
18 advertising with tracking that you went right into to be  
19 able to get out of. I think there's a number of things  
20 which is a combination of best practices.

21 I don't think the FTC on its own motion can do  
22 a do not track system. But we've got to come up with  
23 some ways. A consumer cannot go to 20 or 30 or 50 sites,  
24 not all of these companies belong to any one association  
25 or one method, and we've got to figure out a better way.



1 MS. HARRINGTON: We're going to end on time, so  
2 some people might get incompletes if the class can't pick  
3 it up.

4 MS. DIXON: All right, I'm a geek, so maybe I  
5 can pick it up. So, the harm --

6 MS. HARRINGTON: The most serious harm.

7 MS. DIXON: Okay, we'll stick with that.  
8 Indirectly or directly associate information which is  
9 then used to segment consumers and present them  
10 opportunities that may or may not be accurate and may  
11 present differing opportunities to people based on the  
12 different segmentation and, therefore, create different  
13 categories of consumer which can impact life decisions.

14 A real example, because I like facts, a  
15 consumer who browses for a car ends up with a loan offer  
16 or offer of credit that's different from the same  
17 consumer next door to them that has a different browsing  
18 profile.

19 Another example, a person who goes to a website  
20 and fills out a quote, unquote, "real age survey" with  
21 their name, and they have that self-identified medical  
22 condition sold to a marketing list which is picked up by  
23 an insurance company and then later they don't understand  
24 why they're denied insurance.

25 Whom? The World Privacy Forum is publishing a

1 report tomorrow. It's an analysis of the history and  
2 current operations of the NAI. It's very focused  
3 strictly on the NAI. And it includes the failures of the  
4 NAI. So, we've had self-regulation for seven years, and  
5 I think we've seen where it's failed. I think that what  
6 I'd like to see is I'd like to see this debate move to  
7 the FTC, and I'd really like to see some simple solutions  
8 for consumers.

9 I don't know how consumers can survive in an  
10 environment where they don't know where to opt out, they  
11 don't even know what an opt-out cookie is, they don't  
12 know what the NAI is. I think we can do better, and I'd  
13 really like to see it moved to the FTC.

14 MS. HARRINGTON: Thank you. Richard?

15 MR. SMITH: Well, for me it gets down to a  
16 fairness issue. I think a lot of data collection that  
17 goes on is being done under the table and companies are  
18 doing it on the sly. I've always just felt it's not nice  
19 to snoop. I don't know if that's a harm or not, but  
20 that's where I come at, it's sort of an ethical thing.

21 As far as what to be done about it, I've always  
22 felt that it's sort of an accident that a lot of this has  
23 happened because of the design of cookies. So, I would  
24 really like to go back and revisit in browsers. I see a  
25 technical solution, but I think this is something the FTC

1 can drive on, more of an opt-in model for cookies,  
2 particularly in the third party area. Thanks.

3 MS. HARRINGTON: Well, that's a B plus. Thank  
4 you. Reijo?

5 MR. AARNIO: Thanks. My classical answer  
6 would be that this would violate our self-determination,  
7 our dignity, our right of equality and it might create  
8 discrimination between citizens and consumers. How would  
9 this happen is that if this profile created by this kind  
10 of a cookies and so on, if this profile starts to live  
11 its own life, we cannot control it anymore, and this  
12 has direct impact on the quality of our life, on our  
13 social life, our economical life and our well-being in  
14 general.

15 At the moment according to the Euro barometer  
16 survey, 50 percent of European citizens are afraid of  
17 electronic services and trade on Internet. So, this is  
18 not a good starting point for business, and if this  
19 behavior -- advertising creates this kind of feeling not  
20 to trust on business, of course, this might cause serious  
21 harm also to the business.

22 Since these legal obligations are there for  
23 data controllers, they have to follow these orders, but  
24 as civic societies we need to have the service  
25 organizations for data subjects, that means DPAs and this

1 is the reason why we exist. Thank you.

2 MS. HARRINGTON: Thank you. Chanterria?

3 MS. MCGILBRA: All right, this will be very  
4 quick. Harm. The harm is not the collection of data,  
5 the harm is the data getting in the wrong hands. We know  
6 that Microsoft, we know that Google, we know that  
7 Facebook, we know that all of the companies up here do an  
8 excellent job of protecting their data, or they try the  
9 best within the confines of the industry, but it is  
10 preventing that data getting in the wrong hands that all  
11 consumers are afraid of.

12 The gentleman mentioned there's 50 percent rate  
13 of adaptation of the Internet usage in Europe. That is  
14 the primary reason why. It's not surprising that most of  
15 the companies in Europe -- excuse me, most of the online  
16 business in Europe is driven by the U.S. There is a  
17 direct connection. Think about that.

18 Next, who is to be accountable? I think that  
19 organizations like the NAI, CDD, all of these  
20 organizations, we need to start looking at global  
21 collaboration. How do we ensure that businesses globally  
22 are adhering to these rules? We had someone say maybe  
23 some guy out of central Europe is hacking into computers.  
24 Well, how do we address that if we're the companies  
25 they're hacking into here in the U.S.?

1                   And that's through global collaboration. So, I  
2 think we're all responsible for finding solutions to that  
3 in a reasonable way.

4                   MS. HARRINGTON: Thank you. Chris?

5                   MR. KELLY: So, the number one cognizable harm  
6 sort of that could be addressed from a regulatory level  
7 is lack of security, and particularly around sensitive  
8 data, and that obviously would harm an individual who had  
9 their information that they had provided improperly  
10 accessed by a health insurer or by a government or a  
11 whole bunch of different options along that front.

12                   But I also want to recognize that the lack of  
13 control that consumers feel around a lot of this  
14 information is a harm as well and could harm the  
15 marketplace. So, I think there should be a lot of  
16 presentation, that companies should be out there and a  
17 number of self-regulatory bodies should be out there  
18 working at deriving new ways to give people more control  
19 over their personal information.

20                   MS. HARRINGTON: Thank you. Amina?

21                   MS. FUZLULLAH: Ultimately, I'd say it's the  
22 lack of consumer control. I feel like I'm reiterating  
23 what a lot of other people have said, but at the end of  
24 the day, if consumers feel that they don't have control  
25 over what they're doing online, it will impact their

1 choices and affect their prices. That's a huge harm.

2 I think we recognize that problem in the brick-  
3 and-mortar world. I see no reason why we can't recognize  
4 it in the online world.

5 I think that the solutions to that would be  
6 increasing transparency and giving consumers straight  
7 talk. I mean, just being honest with consumers, what's  
8 going to happen with their data, how is it going to be  
9 used? I notice something that's really confusing, the  
10 Patriot Act managed to put in a policy, a notice on the  
11 back of credit card applications to explain how they're  
12 going to use that information possibly for their own  
13 purposes. And while there was about two sentences of  
14 gibberish that no one could understand even with a  
15 lawyer, there was literally words that said what this  
16 means to you. That's something I don't normally see in  
17 the online world.

18 MS. HARRINGTON: Okay. We're going to have to  
19 really shorten these last few. Nicole? Harm. Who  
20 should act?

21 MS. WONG: Yes. Short enough for an A?

22 **(Laughter)**

23 MS. WONG: Very quickly. I think I agree the  
24 greatest harms are clearly the inappropriate collection  
25 or combination of information about a user or the breach

1 of the security of that information. And that's I think  
2 where the FTC probably needs to take a close look as to  
3 whether they have a role.

4 Having said that, from a business perspective,  
5 the greatest harm that we can do is that we don't get it  
6 right, we serve the wrong ad, we don't target it well, we  
7 do it in a way that offends the user, then the whole  
8 enterprise fails. I say that as a company not quite in  
9 the space because, as I was showing, we really target  
10 based on keywords and content of web pages.

11 But it strikes me that the companies have the  
12 greatest to lose here as they build these  
13 infrastructures, and they don't actually get it right.

14 MS. HARRINGTON: Thank you. Scott?

15 MR. NELSON: Okay, going for broke here. The  
16 most serious harm would be to violate expectations of  
17 consumers. Folks, we've been advertising to people for  
18 decades. This is a channel. It's nothing new. People  
19 have norms. I go to a suit store. I introduce myself,  
20 they take my size down. If I go back a week later, I  
21 expect them to remember that. We just need to apply what  
22 we do offline online.

23 And by whom? Where's the money? I think  
24 everybody on this panel, with the exception of a few,  
25 generate revenue from advertisers. I don't see a credit

1 card company, an automotive company or a travel company  
2 on the panel. They're funding this entire initiative.  
3 They need to take responsibility.

4 MS. HARRINGTON: Okay, Lisa?

5 MS. CAMPBELL: I'd just like us to remember  
6 that it's beyond browser, it's web, phone, TV and other  
7 media combined. The harm is the risks of unauthorized or  
8 illegal use rises with the greater and greater amounts of  
9 information collected.

10 Canadians are concerned about the deputization  
11 of the private sector. Others have mentioned that. So  
12 law enforcement and government access, they don't need to  
13 go into your home anymore, everything is with the ISP.

14 They're also concerned about the effect on very  
15 young users. Some people have called it the companies  
16 and their playground.

17 In terms of who should act? Companies need to  
18 abide by fair information practices, seek consent, be  
19 clear and transparent about the uses and disclosure, and  
20 give people choices. People have to be responsible to  
21 whom they disclose their personal information, when they  
22 choose not to disclose it. And, finally, regulators have  
23 to be proactive, technologically aware and raise issues  
24 and act as soon as they see breaches of law and policy.  
25 Thank you.



1 MS. HARRINGTON: Diane?

2 MS. McDADE: I think one of the things that  
3 we're seeing now is a lot of competition among the  
4 different companies to define their policies and to  
5 define their privacy innovations, and we've announced  
6 some the last week and several others have.

7 It strikes me that what we want to see,  
8 continued healthy competition, that we don't have  
9 concentration of data in just a few companies, and I  
10 speak knowing that Microsoft has a lot of data, I believe  
11 that there should be a healthy ecosystem, and that as we  
12 give customers more choices, they will clearly vote with  
13 their feet and they will sort it out.

14 I think we, as an industry, must be better at  
15 separating out what are acceptable practices, what are  
16 unacceptable practices as it relates to behavioral  
17 targeting, particularly in the sensitive areas, to give  
18 people the confidence, because I totally understand that  
19 many people are still, even in the United States,  
20 concerned about Internet transactions because they don't  
21 understand that.

22 So, I think the FTC has a role to play in the  
23 healthy competition. I think that the industry has a  
24 huge role and has got to step up and articulate some of  
25 those standards in a more comprehensive manner.

1 MS. HARRINGTON: If everyone would just stay  
2 right where you are, we've saved the best for last.  
3 Where did Jessica go? Is she down there?

4 MS. RICH: I'm down here. You can't really see  
5 me.

6 MS. HARRINGTON: With closing remarks.

7 MS. RICH: Okay, I'm Jessica Rich from the FTC  
8 and I just want to do a very brief wrap-up today. First,  
9 thank you very much for coming here today and for  
10 staying. It's amazing how many people are still here at  
11 the end of the day. We're very happy with the  
12 discussion.

13 MS. HARRINGTON: Jessica, there's still some  
14 doughnuts out there I see, for those who stayed all  
15 day.

16 MS. RICH: Is that what kept people here? And  
17 one thing I wanted to add in the list of the staff that  
18 Lydia thanked today, we wanted to add Tracy Shapiro who  
19 for some reason wasn't there, but she's one of the key  
20 players in planning this, and she's terrific, and I think  
21 she's listening in.

22 As we look forward to tomorrow's program, I  
23 thought it would be useful to identify some key themes  
24 that came out today. I've been listening closely all  
25 day, and there's certain themes that I kept hearing over

1 and over, and actually since this is a town hall, if I  
2 miss any, people can shout them out, those that I miss.

3 But everybody brings different privacy  
4 expectations to the table. It came up again and again.  
5 There were a wide variety of business models the  
6 different companies are using as they engage in  
7 behavioral advertising, and there's different levels of  
8 information collection. I think we all need to be  
9 mindful of that as we think about solutions in this  
10 area.

11 A lot of discussion about how consumers like  
12 personalization, but also a real question as to whether  
13 they understand what's happening when the personalization  
14 occurs and the trade-offs.

15 Delighted to hear there appears to be  
16 increasing amounts of competition on privacy issues. For  
17 some of us who have worked in privacy since the early  
18 days, there wasn't any competition on privacy then, and  
19 there's an enormous amount by all the people here. And,  
20 hopefully, it will be a real force in shaping companies'  
21 practices.

22 There was also a lot of talk about the need for  
23 greater transparency and, also, during this last panel,  
24 data security, data security, date security, which is  
25 good because data falling into the wrong hands -- no

1 matter how good your policies, if your data falls into  
2 the wrong hands, there's a problem.

3 Also a fair amount of agreement that certain  
4 sensitive information should be off limits, really  
5 sensitive information like health information.

6 Now, what all of these mean -- it's very easy  
7 to say all of these. What all of these mean at an  
8 operational level is another thing and, hopefully, we'll  
9 resolve all of that tomorrow.

10 Finally, I just wanted to say as we prepare for  
11 tomorrow, we think that in some ways this event has  
12 already been a success. We have a lot more to go  
13 tomorrow.

14 First, it's generated so much interesting  
15 discussion and, also, in the last few days we've seen an  
16 amazing flurry of proposals which is part of why we do  
17 this. We've seen the do not call proposal by the  
18 Consumer Coalition, we've seen one company say they're  
19 going to implement a do not call on a company basis, a  
20 variety of companies have talked about reforms they've  
21 made, maybe some of them in preparation for this event.  
22 CDD and US PIRG have filed a new complaint, and we just  
23 heard that Pam Dixon of World Privacy Forum -- actually  
24 you're representing a coalition, right -- is going to be  
25 issuing something tomorrow.

1                   So, we look with great anticipation, we very  
2 much look forward to reviewing those and seeing all the  
3 ideas that are generated. And more tomorrow. Thanks  
4 very much for coming.

5                   **(Applause)**

6                   **(At 4:54 p.m., the town hall was adjourned.)**

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25MATTER NUMBER: PO75401CASE TITLE: EHAVIORAL ADVERTISING TOWN HALLDATE: NOVEMBER 1, 2007

I HEREBY CERTIFY that the transcript contained herein is a full and accurate transcript of the notes taken by me at the hearing on the above cause before the FEDERAL TRADE COMMISSION to the best of my knowledge and belief.

DATED: NOVEMBER 15, 2007

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ROBIN E. BOGGESS**C E R T I F I C A T I O N   O F   P R O O F R E A D E R**

I HEREBY CERTIFY that I proofread the transcript for accuracy in spelling, hyphenation, punctuation and format.

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ELIZABETH M. FARRELL