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Chapter 1

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Decision Support for Agricultural Efficiency

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1. Introduction

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The efficiency of agriculture has been one of the most daunting challenges confronting mankind in its need to manage natural resources within the constraints of weather, climate, and other environmental conditions. Defined as maximizing output per unit of input, agricultural efficiency reflects a complex relationship among factors of production (including seed, soil, human, and physical capital) and the exogenous influence of nature (such as temperature, sunlight, weather, and climate). The interaction of agricultural activity with the environment creates another source of interdependence, (e.g., the effect on soil and water from applications of pesticides, fungicides, and fertilizer). Agricultural production has long been a large component of international trade and of strategic interest as an indicator of the health and security of nations.

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The relationship between climate change and agriculture is complex. A changing climate can influence agricultural practices (e.g., climate-induced changes in patterns of rainfall could lead to changes in these practices). Agriculture is not only influenced by a changing climate, but agricultural practices themselves are a contributory factor through emissions of greenhouse gases and influences on fluxes of carbon through photosynthesis and respiration. In short, agriculture is both a contributor to and a recipient of the effects of a changing climate (Rosen Zweig, 2003; National Assessment Synthesis Team, 2004).

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The use of Earth observations by the agricultural sector has a long history. The Large Area Crop Inventory Experiment (LACIE), jointly sponsored by the US National Aeronautics and Space Administration (NASA), the US Department of Agriculture (USDA), and the National Oceanic and

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Atmospheric Administration (NOAA) conducted from 1974 to 1978 demonstrated the potential for satellite

29 observations to make accurate, extensive, and repeated surveys for global crop forecasts. LACIE used
30 observations from the Landsat series of multi-spectral scanners on sun-synchronous satellites. The
31 Agriculture and Resources Inventory Surveys through Aerospace Remote Sensing (AgRISTARS) followed
32 LACIE and extended the use of satellite observations to include early warning of production changes,
33 inventory and assessment of renewable resources, and other activities (Congressional Research Service,
34 1983; National Research Council, 2007; Kaupp *et al.*, 2005). Today these data are used by agencies of the
35 federal government, commodity trading companies, farmers, relief agencies, other governments, and
36 essentially anyone with an interest in crop production at a global scale.

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38 An approach, among others, to increasing agricultural efficiency is to expand and enhance uses of
39 Earth observation data for (1) policy and resource management decision support, (2) monitoring and
40 measuring climate change affects, and (3) providing policy and resource climate change decision support.
41 The foremost example of the application of Earth observations in agriculture is found in the USDA's crop-
42 monitoring decision-support system, the Production Estimates and Crop Assessment Division (PECAD) of
43 the USDA's Foreign Agricultural Service (FAS). (Reorganization at USDA finds the PECAD functionality,
44 but not the name, residing within the USDA's FAS as part of the Office of Global Analysis, Impact
45 Analysis Division, International Production Assessment [USDA/FAS/OGA/IAD/IPA]). PECAD is now the
46 world's most extensive and longest running (over two decades) operational user of remote sensing data for
47 evaluation of worldwide agricultural productivity (NASA, 2001). A Description of the PECAD decision-
48 support system, its functionality, its analysis style, how it deals with making decisions under uncertainty,
49 and its future uses form the basis of this chapter.

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51 **2. Description of PECAD**

52 The USDA/FAS uses PECAD to analyze global agricultural production and crop conditions
53 affecting planting, harvesting, marketing, commodity export and pricing, drought monitoring, and food
54 assistance. Access to and uses of PECAD are largely by the federal government, rather than state and local
55 governments, as a means of assessing regions of interest in global agricultural production.

56 PECAD uses satellite data, worldwide weather data, and agricultural models in conjunction with
57 FAS overseas post reports, foreign government official reports, and agency travel observations to support
58 decision making. FAS also works closely with the USDA Farm Service Agency and the Risk Management
59 Agency to provide early warning and critical analysis of major crop events in the US. (FAS OnLine Crop
60 Assessment at http://www.fas.usda.gov/pecad2/crop_assmnt.html, accessed April 2007). FAS seeks to
61 promote the security and stability of the US food supply, improve foreign market access for U.S.
62 agricultural products, provide reports on world food security, and advise the US government on
63 international food aid requirements. FAS bears the primary responsibility for USDA's overseas activities:
64 market development, international trade agreements and negotiations, and the collection and analysis of
65 statistics and market information. FAS also administers USDA's export credit guarantee and food aid
66 programs.

67 PECAD's Crop Condition Data Retrieval and Evaluation (CADRE) database management system,
68 the operational outcome of the LACIE and AgRISTARs projects, was one of the first geographic
69 information systems (GIS) designed specifically for global agricultural monitoring (Reynolds, 2001).
70 CADRE is used to maintain a large satellite imagery archive to permit comparative interpretation of
71 incoming imagery with that of past weeks or years. The database contains multi-source weather data and
72 other environmental data that are incorporated as inputs for models to estimate parameters such as soil
73 moisture, crop stage, and yield. These models also indicate the presence and severity of plant stress or
74 injury. The information from these technologies is used by PECAD to produce, in conjunction with the
75 World Agricultural Outlook Board, official USDA foreign crop production estimates. (FAS OnLine Crop
76 Assessment at http://www.fas.usda.gov/pecad2/crop_assmnt.html, accessed April 2007)

77 Figure 1 (Kaupp *et al.*, 2005, p. 5) illustrates the global data sources and decision support tools for
78 PECAD. The left-hand portion of the figure shows sources of data for the CADRE geospatial DBMS.
79 These inputs include station data from the World Meteorological Organization and coarse resolution data
80 from Meteosat, Scanning Multichannel Microwave Radiometer (SSMR), and Geostationary Satellite
81 (GOES). Meteosat, operated by the European Organization for the Exploitation of Meteorological Satellites
82 (EUTMETSAT), provides visible and infrared, weather-oriented imaging. The SSMR and its successor,

83 the Special Sensor Microwave/Imager (SSM/I), are microwave radiometric instruments in the US Air Force
84 Defense Meteorological Satellite Program. Additional weather data come from the US GOES program.

85 Medium resolution satellite data include Advanced Very High Resolution Radiometer
86 (AVHRR)/NOAA, Spot-Vegetation, and Terra/Aqua MODIS. AVHRR/NOAA, operated by NOAA,
87 provides cloud cover and land, water, and sea surface temperatures at approximately 1-km spatial
88 resolution. The Systeme Pour L'Observation de la Terre (SPOT) supplies commercial optical Earth
89 imagery at resolutions from 2.5 to 20 meters (m); SPOT-Vegetation is a sensor providing daily coverage at
90 1 km resolution. The NASA Moderate Resolution Imaging Spectroradiometers (MODIS) on the Terra and
91 Aqua satellites, part of the US Earth Observation System, show rapid biological and meteorological
92 changes at 250 to 1,000 m spatial resolution every two days. NASA's Global Inventory Modeling and
93 Mapping Studies (NASA/GIMMS) group processes data acquired from SPOT and Terra/Aqua MODIS.
94 NASA/GIMMS provides PECAD with cross-calibrated global time series of Normalized Difference
95 Vegetation Index maps from AVHRR and SPOT-Vegetation. Moderate-resolution Earth observation data
96 are also used from the US Landsat program.

97 Sources of high resolution and radar altimeter satellite data include SPOT, IKONOS, Poseidon,
98 and Jason. IKONOS is a commercial Earth imaging satellite providing spatial resolution of 1 and 4 m. Data
99 from Poseidon and its successor, Jason, provide lake and reservoir surface elevation estimates. Poseidon,
100 part of the TOPEX/Poseidon mission, and Jason-1, a follow-on mission, are joint ventures between NASA
101 and the Centre National d'Etudes Spatiales (CNES) using radar altimeters to map ocean surface topography
102 (including sea surface height, wave height, and wind speed above the ocean). These data enable analysts to
103 assess drought or high water-level conditions within some of the world's largest lakes and reservoirs to
104 predict effects on downstream irrigation potential and inform production capacity estimates (Birkett and
105 Doorn, 2004; Kanarek, 2005). The assimilation of these data into PECAD is described in detail in a recent
106 systems engineering report (NASA, 2004b).

107 PECAD combines the satellite and climate data, crop models (along the bottom portion of the
108 figure), a variety of GIS tools, and a large amount of contextual information, including official government
109 reports, trade and news sources, and on-the-ground reports from a global network of embassy attaches and
110 regional analysts. The integration and analysis is attained by "convergence of evidence analysis" (Kaupp *et*

111 *al.*, 2005). This convergence methodology seeks to reconcile various independent data sources to achieve a
112 level of agreement to minimize estimate error (NASA, 2004a).

113 The crop assessment products indicated along the right-hand side of the PECAD architecture in
114 figure 1 represent the periodic global estimates used to inform official USDA forecasts. These products are
115 provided to the agricultural market, including farmers; agribusiness; commodity traders and researchers;
116 and federal, state, and local agencies. In addition to CADRE, other automated components include two
117 features providing additional types of information. The FAS Crop Explorer (middle of diagram) is a feature
118 on the FAS Web site since 2002 (Kanarek, 2005). Crop Explorer offers near-real-time global crop
119 condition information based on satellite imagery and weather data from the CADRE database and
120 NASA/GIMMS. Thematic maps of major crop growing regions show vegetation health, precipitation,
121 temperature, and soil moisture. Time-series charts show growing season data for agro-meteorological
122 zones. For major agriculture regions, Crop Explorer provides crop calendars and crop areas. Through
123 Archive Explorer, PECAD provides access to an archive of moderate- to high-resolution data, allowing
124 USDA users (access is controlled by user name and password) to search an image database.

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126 **3. Potential Future Use and Limits**

127 The most recent enhancements to PECAD/CADRE have included the integration and evaluation
128 of MODIS, Topex/Poseidon, and Jason-1 products (NASA, 2006a). Figure 2 summarizes the Earth system
129 models, Earth observations data, and the CADRE DBMS and characterizes their outputs. Several planned
130 Earth observations missions anticipated when this image was prepared (indicated in italics) show how
131 PECAD/CADRE could incorporate new opportunities, including those with additional land, atmosphere,
132 and ocean observations. These would include space-based observations of atmospheric carbon dioxide
133 (CO₂) from the Orbiting Carbon Observatory (OCO) and measurement of global sea surface salinity
134 (Aquarius) to improve understanding of the links between the water cycle, climate, and the ocean. Other
135 opportunities for enhancing PECAD/CADRE could include improvements in predictive modeling
136 capabilities in weather and climate (National Aeronautics and Space Administration, 2006a).

137 In a recent evaluation report for PECAD, NASA has acknowledged that one of the largest
138 technology gaps in meeting PECAD requirements is the design of NASA systems for research purposes

139 rather than for operational uses (NASA, 2004a). PECAD analysts require dependable inputs, implying the
140 use of operational systems that ensure continuous data streams and that minimize vulnerability to
141 component failure through redundancy. The report also emphasizes that PECAD requires systems that
142 deliver real-time or near-real-time data. Many NASA missions have traded timeliness for experimental
143 research or improvements in other properties of the information delivered. Additionally, the report
144 identifies several potential Earth science data streams that have not yet been addressed, including water
145 balance, the radiation budget (including solar and long wave radiation flux), and elevation, and expresses
146 concern about the potential continuity gap between Landsat 7 and the Landsat Data Continuity Mission.

147 A 2006 workshop convened at the United Nations Food and Agriculture Organization (FAO) by
148 the Integrated Global Observations of Land (IGOL) team identified priorities for agricultural monitoring
149 during the next 5 to 10 years as part of the emerging GEOSS. In summary, the meeting called for several
150 initiatives including the following (United Nations Food and Agriculture Organization, 2006):

- 151 (1) the need for an international initiative to fill the data gap created by the malfunction of Landsat 7;
- 152 (2) a system to collect cloud-free, high resolution (10 to 20 m) visible, near-infrared, and shortwave
153 infrared observations at 5 to 10-day intervals;
- 154 (3) workshops on global agricultural data coordination and on integrating satellite and *in situ* observations;
- 155 (4) an inventory and evaluation of existing agro-meteorological data sets to identify gaps in terrestrial
156 networks, the availability of data, and validation and quality control in order to offer specific
157 recommendations to the World Meteorological Organization to improve its database;
- 158 (5) funding to support digitizing, archiving, and dissemination of baseline data; and
- 159 (6) an international workshop within the GEOSS framework to develop a strategy for “community of
160 practice” for improved global agricultural monitoring.

161 A recent study by the National Research Council (NRC) of the use of land remote sensing
162 expressed additional concerns about present limits on the usefulness of Earth observations in agricultural
163 assessment) (National Research Council, 2007). These include data integration, communication of results,
164 and capacity to use and interpret data. Specifically, the NRC identified these concerns:

165 (1) inadequate integration of spatial data with socioeconomic data (locations and vulnerabilities of human
166 populations and access to infrastructure) to provide information that is effective in generating response
167 strategies to disasters or other factors influencing access to food or impairing agricultural productivity;
168 (2) a lack of communication between remote sensing mission planners, scientists and decision makers to
169 ascertain what types of information enable the most effective food resource management; and
170 (3) shortcomings in the acquisition, archiving, and access to long-term environmental data and
171 development of capacity to interpret these data, including maintaining continuity of satellite coverage over
172 extended time frames, providing access to affordable data, and improving capacity to interpret data.

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174 **4. Uncertainty**

175 Two aspects of PECAD provide means of validation and verification of crop assessments. One is
176 the maturity of PECAD as a decision support system. Over the years, it has been able to benchmark,
177 validate, verify, and then selectively incorporate additional data sources and automated decision tools. An
178 example of the systems engineering review associated with a decision to incorporate Poseidon and Jason
179 data, for example, is offered in a detailed NASA study (NASA, 2004b).

180 Another example demonstrates how data product accuracy, delivery, and coverage are tested
181 through validation and verification during the process of assimilating new data sources, as well as to
182 ascertain the extent to which different data sources corroborate model outputs (Kaupp *et al.*, 2005).
183 Essential considerations included enhanced repeatability of results, increased accuracy, and increased
184 throughput speed.

185 Another significant aspect of resolving uncertainty in PECAD is its extensive use of a
186 convergence methodology to assimilate information from regional field analysts and other experts. PECAD
187 seeks to provide accurate and timely estimates of production, yet must accommodate physical and
188 biological influences (e.g., weather or pests), the fluctuations in agricultural markets, and developments in
189 public policy impacting the agricultural sector (Kaupp *et al.*, 2005). The methodology brings a large
190 amount of additional information to the PECAD forecasts, well beyond the automated outputs of the
191 decision support tools. This extensive additional analysis may not fully correct for, but certainly mitigates,
192 the uncertainty inherent in the data and modeling at the early stages. Figure 3, a simplified version of

193 Figure 1, shows the step represented by the analyses that take place during this convergence of information
194 in relation to the outputs obtained from the decision support tools and their data inputs. Figure 4 further
195 describes the nature of information included in the convergence methodology in addition to the outputs of
196 the data and automated decision support tools. Official reports, news reports, field travel, and attaché
197 reports are additional inputs at this stage. The process is described as one in which, “while individual
198 analysts reach their conclusions in different ways, giving different weight to various inputs, analysts join
199 experts from the USDA’s Economic Research Service and National Agricultural Statistics Service once a
200 month in a ‘lock-up.’ In this setting, the convergence of evidence approach is fully realized as analysts join
201 together in committee formed by (agricultural) commodity. Final commodity production estimates are
202 achieved by committee consensus” (NASA, 2004a, p. 4).

203 The convergence methodology is at the heart of analysis and the final step prior to official world
204 agricultural production estimates and suggests that uncertainty inherent in data and automated models at
205 earlier stages of the analysis are “scrubbed” in a broader context at this final stage.

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207 **5. Global change information and PECAD**

208 The relationship between climate and agriculture is complex. Agriculture is not only influenced by
209 a changing climate, but agricultural practices themselves are a contributory factor through emissions of
210 greenhouse gases and influences on fluxes of carbon through photosynthesis and respiration. In short,
211 agriculture is both a contributor to and a recipient of the effects of a changing climate (Rosenzweig, 2003).

212 At present, PECAD is not directly used to address these dimensions of the climate-agriculture
213 interaction. However, many of the data inputs for PECAD are climate-related, thereby enabling PECAD to
214 inform understanding of agriculture as a “recipient” of climate-induced changes in temperature,
215 precipitation, soil moisture, and other variables. If reliable climate change prediction of temperature,
216 precipitation, soil moisture, and other necessary variables become available, then these variables can be
217 used as input to PECAD and the results may be used to provide long-range planning of agricultural
218 practices. In addition, spatial and geographic trends in the output measures from PECAD have the
219 potential to contribute to understanding of how the agricultural sector is responding to a changing climate.

220 The output measures of PECAD also can serve to inform understanding of agriculture as a
221 “contributor” to climate changes. For example, observing trends in PECAD’s measures of production and
222 composition of crops can shed light on the contribution of the agriculture sector to agricultural soil carbon
223 sequestration.

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225 *The effects of a changing climate on agricultural efficiency as measured by PECAD:*

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227 PECAD relies on several data sources for agro-meteorological phenomena that affect crop production and
228 the quality of agricultural commodities. These include data that are influenced by climate (e.g.,
229 precipitation, temperatures, snow depth, and soil moisture). The productivity measures from PECAD (yield
230 multiplied by area) are also influenced by climate-induced changes in these data.

231 In addition, the productivity measures of PECAD can be indirectly but significantly affected by
232 possible climate-induced changes in land use. Examples of such changes include the reallocation of land
233 from food production to biomass fuel production or from food production to forestry cultivation as a means
234 of carbon sequestration. In all of these cases, Earth observations can contribute to understanding climate-
235 related effects on agricultural efficiency (National Research Council, 2007). Much of the research to
236 integrate Earth observations into climate and agriculture decision support tools is relatively recent; for
237 example, in FY05, NASA, and USDA began climate simulations using GISS GCM ocean temperature data
238 and also completed fieldwork for verification and validation of a climate-based crop yield model (NASA,
239 2006b). The UN FAO has begun to coordinate similar research on integrating Earth observations and
240 decision support systems to study possible effects of changing climate on food production and distribution
241 (e.g., see United Nations Food and Agriculture Organization, no date).

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243 *The effects of agricultural practices and efficiency on climate:*

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245 In addition to consideration of the effects of climate on agriculture, the feedback from agricultural practices
246 to climate has also been a topic of study (e.g., see <http://www.fao.org/NES/1997/971201-e.htm>, accessed
247 April 2007). The crop assessments and estimates from PECAD, by revealing changes in agricultural

248 practices, could play a role as early indicators to inform forecasting future agricultural-induced effects on
249 climate. The Agricultural Research Service within USDA and NASA have undertaken research using Earth
250 observation data to study scale-dependent Earth—atmosphere interactions, suggesting that significant
251 changes in regional land use or agricultural practices could affect local and regional climate (NASA, 2001).
252